



Recommended Budget and Resource Allocation Plan Pages Extracted for Parks and Recreation Commission and Arts Commission



City of Sunnyvale - Fiscal Year 2016/17





DATE: May 5, 2016

TO: Mayor, Councilmembers and Residents of Sunnyvale

FROM: Deanna J. Santana, City Manager

SUBJECT: Fiscal Year 2016/17 Recommended Budget for the City of Sunnyvale

I am pleased to present the FY 2016/17 Recommended Budget and 20-Year Resource Allocation Plan. This Recommended Budget balances the resource demands for core operations, City Council's strategic policy priorities, personnel costs, strategic investments, and the increasing demand for services from the community. It also provides new tools to respond to opportunities or address current issues that can no longer be deferred, setting the groundwork for an even more nimble and proactive organization that is positioned to continue to provide high-quality service in a modern, thriving, and active community. City staff had four goals while developing this Recommended Budget:

1. Carefully reflect the benefits of the strong economy with thoughtful and reasonable revenue growth projections that provide a sustainable resource base to make strategic investments, while maintaining our high-quality services and fiscal prudence.
2. Make investments in internal service departments to improve "backbone" support to externally focused departments that serve our community.
3. Invest in mission critical information technology systems.
4. Provide a foundation to fund future increases in total compensation costs for employees.

Sunnyvale's economic climate and fiscal condition are complex. On the one hand, Sunnyvale continues to be at the forefront of a strong state-wide economic recovery led by the Bay Area region. Businesses in the city are creating jobs, the economy is active, and unemployment is low. The City is on solid financial footing with a growing real estate market impacting property tax revenue in a significant and positive way. We are fortunate to experience this additional revenue during growing demand for resources and unanticipated cost increases. In this very complex economic context, we remain cautious as new revenues are quickly consumed by deferred investments that require immediate action to sustain core operations or cost escalations that are not necessarily within our control. That said, the Recommended Budget allows for some opportunity for investment in key service areas, but largely this budget has focused on stabilizing the City's primary information technology systems (\$15.7 million investment) and increasing pension costs (\$167+ million investment). As such, this requires the consideration of policy trade-offs, limited-term budgeting to pilot new services, and is placed in the context of the broader unfunded needs of the City. I believe that with this budget we have done a great job of

balancing these conditions under the circumstances we are facing to provide the best and most strategic set of resources to serve our community, while cautious and mindful of growing expenditures.

We are fortunate that the City Council has had the wisdom to establish policy priorities and has held several strategic sessions where, through a deliberative process, we have advanced each of them. **In acknowledgement of our operational priorities and limited capacity, Council adopted the following policy priorities:**

- Civic Center Campus and Main Library
- Ability of Infrastructure to Support Development and Traffic
- **Open Space Acquisition Planning: Future of Golf Courses**
- Downtown Sunnyvale
- Improved Processes and Services through the use of Technology

The Recommended Budget advances each of these priorities, applying resources both at a high level and on a very specific and targeted basis. Examples include: continued effort to identify a path forward on the Civic Center based on pending results from public opinion polling and potential Council action; targeted funding for projects that address infrastructure deficiencies, especially in transportation infrastructure; **resourcing the golf courses to put them on a path to success**; continued resources to make progress on the downtown; and investment in the City's technology services.

Investing Strategically to Address Increasing Demand and Strengthen Sunnyvale's Internal Service Departments

The Recommended Budget provides for investments in internal service departments to address increasing demands for service from the community. Examples include additional staffing resources for development-related services, **permanently adding staff to meet the growing demand for care management services**, very limited resources to continue implementation of the City's Climate Action Plan goals, and more.

During the recession, some of the hardest hit areas of the City's business operations were the internal service departments. Those departments remain under resourced and face significant infrastructure challenges. This is not unusual, as in tough times limited resources are generally preserved to focus on maintaining externally focused departments to preserve services levels for the community. However, the combination of deferred investment and growing service demand calls for investment in our internal service departments, advancing service innovations, and making strategic changes to align to community service trends. Given the deferred investments in these departments over the years, we are challenged with advancing the organization while keeping up with service demands due to insufficient staffing or resources (e.g. procurement, hiring, and training). The Recommended Budget begins to resolve this concern.

The Recommended Budget invests an additional \$15.7 million in technology initiatives including a new Enterprise Resource Planning Solution, permitting system, and Public Safety records management system. Funding not only includes the cost of acquisition of these systems, but staffing and resources to properly implement the systems. Another investment made in our internal service departments includes the addition of a Buyer for

the Purchasing Division in the Finance Department, which is heavily impacted by increased infrastructure renovation activities. Finally, resources and staffing have been added to the Human Resources Department in support of employee development, recruitment/retention, succession planning, wellness, recruitment, and training efforts. These investments are essential to developing and maintaining a quality workforce and advancing service demands and policy priorities.

Ensuring Stable and Sustainable Employee Compensation, at a Time of Significant Increases

Another important area to highlight in the Recommended Budget is employee total compensation. The City continues to face growing personnel-related expenses and long-term liabilities. Recognizing that our workforce is our most important asset and working collaboratively with our bargaining units over the past several years, we have made considerable progress towards sustainable compensation costs. Contributions made by our employees, such as moderated increases in salaries and increases in employee-paid pension contribution rates have been critical to stabilizing the City's finances and maintaining service levels. Unfortunately, due to poor investment returns last year and in the current year, current actuarial information suggests that CalPERS will need to again increase the employers' pension contributions. While this Recommended Budget includes a plan to resolve the projected \$167+ million of increased pension expenditures, it does so by using ongoing revenue and reserves while postponing investment in areas that were originally slated for funding. The City will need to continue to work with bargaining units and develop fiscal measures that alleviate salary and benefit expenditures. More details are provided in the budget highlights section of this Recommended Budget Message.

Identifying Unfunded Needs and Service Trade-offs and Buy Backs

As part of the development of the FY 2016/17 Recommended Budget, I initiated a process to identify potential adjustments to service levels and unfunded needs (e.g. programs, projects, and infrastructure). Departments were tasked to bring forward potential adjustments to service levels for my consideration that they felt aligned to service demand and begin the development of a list of unfunded needs. The latter is intended to be a dynamic and evolving document that captures funding priorities in a larger context and maintains the long-term vision for which Sunnyvale is so well known. The Recommended Budget also includes a series of 10 Budget Supplements that total \$4.2 million over 20 years, all of which impact the General Fund. Without any of these in place, the Recommended Long-Term General Fund Financial Plan reaches a low point in FY 2033/34 of approximately \$7.1 million in the Budget Stabilization Fund. If the Council opts to fund all the recommended budget supplements, the Budget Stabilization Fund is projected to be as low as \$3.3 million. Each of these supplements focus on areas that are responsive to the needs of the community; however, with the exception of only a few, the majority are discretionary in nature and, in most cases, are ultimately policy trade-offs against the Council's desire to maintain a Budget Stabilization Fund at a certain level. I've strategically reviewed each Budget Supplement and made a recommendation, identifying partial or limited term efforts where appropriate. To the extent that Council eliminates expenditures included in the Recommended Budget, identifies additional revenues, or draws reserves, Council can use those resources to add supplements, make service level adjustments, or begin to address unfunded needs.

In the following pages, the overview of the FY 2016/17 Recommended Budget provides greater detail by the key components: revenues, expenditures, and reserves. It also includes a section for Service Level Adjustments, Budget Supplements, and Unfunded Needs for the evaluation discussed above. For further information, *Volume I: Summary & Operating Budget* includes the 20-year financial plans for all funds and the operating budget by department. *Volume II: Projects* presents specific project detail by project category.

In summary, the FY 2016/17 Recommended Budget presents a balanced allocation of resources that maintains sufficient reserves to manage the volatility of our regional economy, and holds Sunnyvale's reputation for being strategic, prudent, and thoughtful in its long-term budgeting. It allows resources to continue advancing the policy priorities set by the City Council, invests in the internal service departments to better serve the community, and sustains service levels that our residents have ranked highly. While we will continue to be faced with challenges such as long-term compensation costs for our employees, inadequate technology, and aging infrastructure, with prudent fiscal planning and thoughtful deliberation on setting priorities, we are well positioned to address these issues. With patience, partnership, and persistence, along with a collective focus on providing the best for our community, we will find solutions to the challenges presented and continue Sunnyvale's strong tradition as a world class city.



Deanna J. Santana
City Manager

FY 2016/17 Recommended Budget Highlights

The FY 2016/17 Recommended Budget totals \$398 million and includes all City operations and project expenditures, as well as withdrawals and contributions to the City's reserves. Citywide budgeted expenditures are funded from multiple sources that include general taxes and revenues (the General Fund), restricted enterprise funds (Water, Wastewater, Solid Waste, Development Enterprise and Golf and Tennis), restricted special revenue funds such as Housing, Park Dedication and Gas Tax, and grant funding which include transportation related grants for capital projects and federal and state workforce grants for employment development. Restricted funds make up over half of the budget.

The City's General Fund, which accounts for 41% of the citywide budget, has proposed expenditures of \$165 million. The General Fund is balanced over the twenty-year financial plan with a Budget Stabilization Fund Reserve that ends with \$6.3 million in the twentieth year. The Budget Stabilization Fund is used strategically over the twenty-year planning period to ensure we provide a stable and consistent level of service over the long term and remain fiscally sustainable.

The Budget Stabilization Fund serves to provide flexibility to invest in services, deal with unexpected events, or absorb the impact when budgetary assumptions do not come in as planned. This is an important factor given two significant vulnerabilities in the General Fund long-term financial plan. First, several of the major revenue sources in the General Fund are highly volatile and heavily impacted by economic cycles. We are also budgeting at a time when several revenues appear to be at high-growth levels. While we have taken care to budget to historical growth averages over the long-term plan, the City has experienced years of slow revenue growth and dramatic revenue reductions during the last 20 years.

Second, in the context of more complex economic cycles, personnel expenditures have also become less predictable with growing focus on corrective action for pension sustainability and related directives that assume significant expenditures. As such, this budget includes projected increased costs for pension contributions totaling \$167 million over a twenty year planning period. However, the budgeted personnel cost assumptions may not be reflective of future increases in personnel costs given the City's long-term unfunded liabilities for pension and other post employment benefits. This, coupled with the need to remain a competitive employer in an improving economy puts additional pressure on the City's long term financial plans. Therefore, fiscal sustainability will have to be balanced with the totality of personnel costs, i.e., salaries and benefits. With these vulnerabilities in mind, funds from the Budget Stabilization Reserve should be used thoughtfully and strategically and, while this issue is resolved in this Recommended Budget for now, the City needs to vigilantly monitor this issue and develop additional fiscal measures to continue the City's fiscal sustainability and prepare for additional actions that the State may take relative to pension sustainability.

As part of the development of the budget, the City performs a detailed review of operations and projects in alternating years. For the FY 2016/17 Recommended Budget, the focus is on the two year operating budget. First and foremost, the Recommended Budget resolves two current requirements for investment: (1) \$15.7 million for antiquated information technology systems that are at a critical state, but not properly funded for replacement, and (2) \$167 million to stabilize our greatest asset, our workforce, and fund projected personnel costs (albeit additional fiscal impacts are projected). Upon assigning fiscal resources for the two priorities, all City operating budgets were updated and reviewed in detail for adjustments. Many existing budgets have increased reflecting the rising costs of doing business due to costs for materials and contract services. Additionally, costs have increased due to the rising demand for services. Requests for development services such as plan checking, building and fire inspections, and engineering review have been at record high levels. At the same time, a significantly higher number of public works construction projects are currently underway or in the pipeline than ever before. In addition, the Recommended Budget includes investments in several strategic areas, specifically in internal service departments, which provide backbone support to the City's externally focused departments. The FY 2016/17 operating budget for all funds totals \$262 million, up \$18.4 million or 7.5% from the FY 2015/16 Adopted Budget. Highlights are included below under "Major Operating Budget Highlights."

As FY 2016/17 is not a projects budget year, the projects budget is largely the same as presented in the FY 2015/16 Adopted Budget and Long-Term Financial Plan. The recommended budget includes a few changes based on Council

actions during FY 2015/16 with the exception of a few new projects that address Council strategic priorities. These are detailed in the “Projects Budget” section.

The FY 2016/17 Recommended Budget also includes ten Budget Supplements totaling \$4.2 million, which provide funding for a variety of services or initiatives. Detail is provided in the “Budget Supplements” section. These Budget Supplements require specific Council approval and the funding is included in the Recommended Budget. While all Budget Supplements are generally great concepts, staff proposes to fund some for a limited duration to learn more about the service before committing to funding them for a 20 year term. This is a fiscally prudent approach and leaves flexibility for decision making based on additional information on how successful these additional investments are with responding to the community’s demand for services. This is a departure from past practice, but warranted given the desire to remain fiscally flexible in future years.

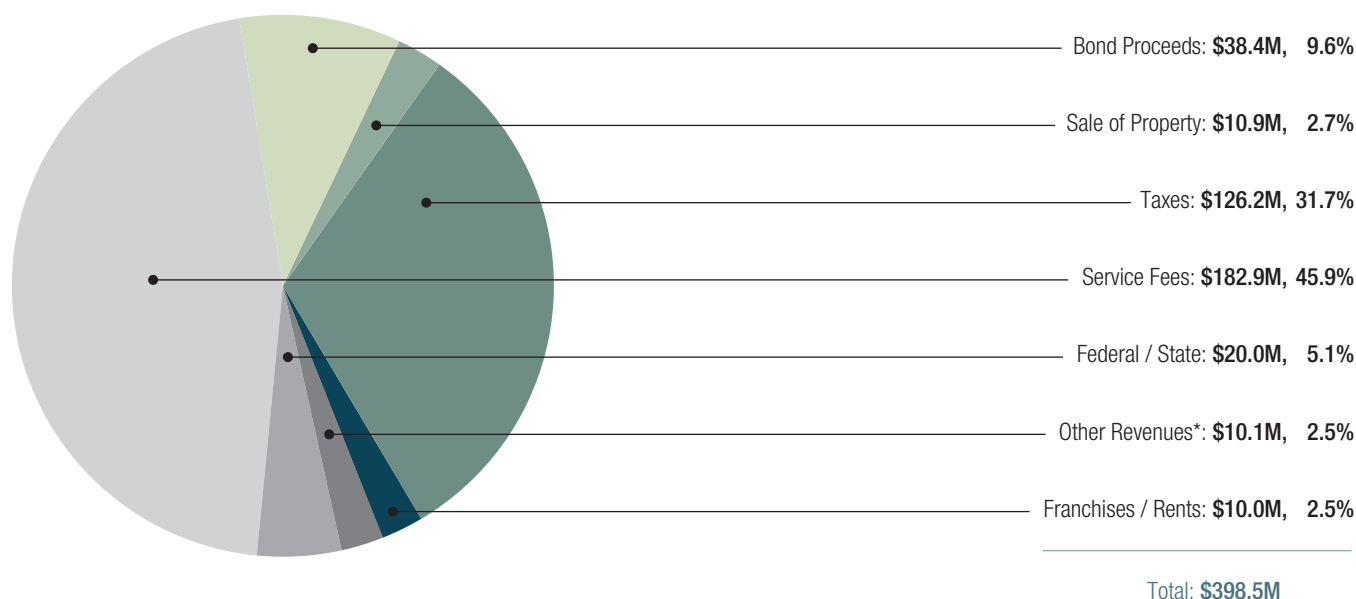
City’s Budget and Resource Allocation Plan

There are three key elements to the City’s budget and resource allocation plan that provide the financial picture of the City for both the short and long term: revenues, expenditures and reserves. The following sections discuss the highlights, key assumptions and changes included in this recommended budget for each of these elements. It is important to note these elements are budgeted into specific funds, such as the Park Dedication Fund and the Gas Tax Fund, primarily to ensure that revenues restricted to specific purposes are spent for those purposes. While the discussion here is not organized by fund, this important structure is reflected in the budget document with the presentation of twenty-year financial plans for each of the City’s funds. Detailed discussions about revenues, expenditures, and reserves by specific fund are included with the financial plans.

I. City Revenues and Resources

The City relies on many sources of revenues and the strategic use of reserves to fund services to the community at a stable and sustainable level. As Figure 1 shows, the largest revenue categories are taxes and service fees.

Figure 1. FY 2016/17 Recommended Budget/Revenues by Source



*Other Revenues include : interest income, fines / licenses /permits, miscellaneous revenues (ie: damage to City property, housing loan repayments), SMaRT Station Revs, reimbursement from the county, and other agencies’ contributions.

Taxes

Taxes, imposed by a government for the purpose of raising revenue to support governmental activities, are distinctly different from fees in that a tax does not need to be levied in proportion to the specific benefit received by a person or property. Therefore, almost all of the City's tax revenues are in the General Fund, the primary general purpose fund of the City. Taxes account for 80% of the total revenues in the General Fund, supporting many of the most visible and essential city services such as police, fire, road maintenance, libraries and parks maintenance. The one major tax revenue accounted for in a separate fund is the Gas Tax, which is levied and distributed by the State. Gas Tax funds must be spent on maintenance and capital projects related to public streets and highways. Figure 2 presents recent revenue received and projections for the top tax revenues.

Figure 2 – Top Tax Revenues

Revenue Source	2013/14 Actual	2014/15 Actual	2015/16 Budget	2015/16 Revised Projection	2016/17 Proposed Projection
Property Tax	\$50,293,385	\$54,940,570	\$56,486,757	\$61,748,736	\$62,777,052
Sales Tax	30,194,827	29,676,176	31,947,169	30,352,481	31,698,678
Transient Occupancy Tax	10,858,671	14,137,069	11,397,216	16,383,291	14,471,479
Utility Users Tax	6,754,263	6,774,027	6,809,616	6,809,616	6,903,949
Gas Tax	4,568,727	3,717,503	2,599,579	3,102,861	3,023,610
Construction Tax	2,983,677	3,066,351	3,102,861	2,948,440	2,582,427
Total Top Tax Revenues	\$105,653,550	\$112,311,696	\$112,343,198	\$121,345,425	\$121,457,195

The proposed revenues present an overall positive outlook in the short term, but also reflect the volatility in key tax revenue sources such as the Transient Occupancy Tax. As part of the development of the recommended budget, the current year projections are also updated. Based on year-to-date figures, we anticipate FY 2015/16 revenues to exceed actual returns in the prior year with the exceptions of gas tax and construction tax. Revised FY 2015/16 estimates for these revenues estimate a slight decrease from FY 2014/15. It is important to note that we are currently working on a Council Study Issue to modernize the utility users' tax ordinance. In May, staff will share polling results related to the modernization of the Utility User Tax (UUT) which may result in Council adding a UUT modernization ballot measure for voter approval on the November 2016 ballot.

Property tax revenue has continued to experience very strong growth. The increased revenue is due to bustling development activity in both the residential and commercial real estate markets. In particular, Sunnyvale home sales prices have hit record levels with an average sale price of \$1.1M. Revenues from the residential sector increased 8.7% in FY 2015/16 while the commercial/industrial sector experienced 14.1% growth. While growth was forecast in the FY 2015/16 Adopted Budget, actual growth is higher than these estimates and therefore, the City's property tax revenue base was adjusted upward. In addition, we anticipate continued strong growth in property tax revenue for the next two years. The residential growth projection is adjusted up to 5.8% for FY 2016/17. On the commercial side, we have analyzed significant approved development projects and the estimated construction schedules for these projects. Based on this data, three years of high growth is projected as these projects are added to the tax roll. Beginning in FY 2019/20, we forecast property tax growth at a long-term historical average of 4.1%. With the higher property tax base and increased growth assumptions in the short term, the combined effect is that property tax revenues over the General Fund long-term financial plan are up \$128.6 million over twenty years.

Sales tax, the City's second largest tax revenue source, continues to provide unstable returns. The largest segment of activity in our sales tax base is business-to-business sales, which has declined over the last four years. In addition, a large negative adjustment made by the State Board of Equalization related to remittances from one of the City's largest sales tax producers impacted revenues for FY 2013/14 through FY 2015/16. With the end of this adjustment, projected FY 2015/16 sales tax revenue is anticipated to be up from FY 2014/15 by approximately \$675,000. For the long term, given the ongoing volatility and the erosion of the sales tax base as we continue to move into more of a service based economy, we have maintained modest sales tax growth projections. Projections for additional sales tax revenue from the redevelopment of the downtown have been pushed back one year to mid-FY 2017/18 and reduced from \$1.5 million annually to \$1 million annually. The overall impact of all these adjustments to the City's General Fund long-term financial plan is a \$30.4 million decrease over twenty years.

Transient occupancy tax (TOT) has shown significant growth over recent years, coming in above estimates for FY 2014/15 and anticipated to be above estimates again for FY 2015/16. Currently, TOT is one of the City's strongest growth revenues, and the recommended budget anticipates that room rates and occupancy levels will remain strong in the short-term, stepping down from current record level but remaining well above the historical average, through FY 2016/17. It is important to note that hotel activity in Sunnyvale is heavily reliant on business travel activity, and therefore this revenue source can be quite volatile and directly related to the economic climate. In the update of revenue projections for the FY 2016/17 Recommended Budget, we have adjusted the timing of projected new hotels forecast in the budget and have only included approved projects. Because of the heavy reliance on business travel and the resulting volatility, we utilize historical room and occupancy rates for projections starting in FY 2017/18 but have revised those up to reflect more recent trends.

Utility users tax (UUT) revenue, generated from the sale of electricity, telecom services, and the sale of gas, is forecasted to remain flat over the long term as compared to the FY 2015/16 Budget. The decline is being driven by two factors, energy efficiency and how the City's current ordinance applies to telecom services. High development activity, in particular the impact of additional buildings within the City, is growing the base. However, the impact of this growth has been substantially negated by energy efficiency, resulting in only modest growth in revenue related to gas, and electricity usage. The majority of telecom utility user tax revenue is based on land-lines, while services such as data transmission are not included in the tax calculation due to the City's current ordinance. Upon analysis of the UUT returns for the past several years, we have seen that the telecom tax base is deteriorating at a faster pace than previously projected as the market shifts away from traditional land lines. In Spring, Council is scheduled to consider placing a measure on the November 2016 ballot to modernize the City's UUT ordinance. It is expected that the UUT modernization will stem the flattening or decline of UUT revenue and growth will return, however this assumption is not included in the FY 2016/17 Recommended Budget, as the change in the tax structure requires voter approval.

Gas tax, levied as a flat rate per gallon sold, is projected to decline in the short term and then hold flat in the long term over the twenty-year financial plan. The majority of the tax is based on volume sold and not on the price of gasoline, and therefore, our projections consider advancements in fuel economy offsetting increased population and number of vehicles. The short-term decrease is due to a true-up rate set by the State for the portion that is based on price, caused by gas prices in FY 2013/14 declining much further than projected. While this revenue source holds flat over time, the costs and needs for street maintenance and improvements continue to climb. There is discussion at the State and Federal level to make changes to the gas tax and how it is levied. In the meantime, in this 20-year Financial Plan, the City's General Fund is picking up the increased funding requirement for these important expenditures.

Construction tax returns have been very strong, an indication of the high level of development activity that the City has sustained for three consecutive years. We anticipate that this current peak level will cool off, stepping down over the next three years although still estimated at elevated amounts as compared to historical averages through FY 2018/19 and return to the historical average level planned beginning in FY 2019/20.

Service Fees

Service fees are the City's largest source of revenue. A diverse set of fees are charged to recover all or a portion of the City's costs for providing a service or access to public property, or for mitigating the impacts of the fee payer's activities on the community. Intended for cost recovery, a fee may not exceed the estimated reasonable cost of

providing the service or facility for which the fee is charged. Because of this basis and the legal restrictions related to the expenditure of many of the fees, many of the City's fees are accounted for in separate funds. By far, the largest source of fee revenue comes from the provision of water, sewer and solid waste collection services. The proposed increases in utility rates are discussed below, as well as significant highlights in other fee categories.

Utility Rates. The City has three utility funds that are fully self-supporting: the Water Supply and Distribution Fund, the Solid Waste Management Fund, and the Wastewater Management Fund. Each year, as part of the budget process, staff analyzes the current condition and long-term outlook for all three funds. The analysis includes a review of fund balances; State and Federal environmental requirements; revenues; anticipated capital, infrastructure, and operational requirements; and a detailed inspection of significant expenditure areas. The results lead to proposed adjustments to rates that will generate the revenues necessary to meet planned expenditures. Through the long-term planning model, staff attempts to keep utility rates as stable as possible with modest increases annually, rather than keeping rates flat and impacting customers with a high increase in one year. The overall recommended increase for FY 2016/17 is shown below, in Figure 3, with a comparison to the original projection made in the FY 2015/16 Adopted Budget:

Figure 3. Table of Planned and Recommended Utility Rate Increases

Utility	Original Projection	Recommended FY 2016/17	Change in Percentage Points
Water	6.00%	Varies*	Varies*
Wastewater	8.00%	8.00%	0.00%
Solid Waste	3.00%	3.50%	0.50%

*Percentages vary by customer group as a result of cost of service adjustments

Each of the utility enterprises has its own unique pressures that are driving rate adjustments. The FY 2016/17 Recommended Budget is the first year in the two year operating budget cycle. As such, each utility submitted updated operating budgets as discussed in more detail below.

In the water utility, the two drivers affecting rates are the extended drought being experienced across the State for four consecutive years, and increased infrastructure needs. The drought adds a layer of financial uncertainty to the Fund. Water demand and corresponding sales are down significantly over the last several years. In fact, from FY 2012/13 to FY 2014/15, water demand in Sunnyvale is down 23.4%. The State has continued its call for reductions in water use. Due to some of the landscape and water smart appliance incentives that have been available, we are projecting that water consumption will remain relatively flat with moderate growth into the future. The financial plan assumes that the drought will affect both revenues and expenditures as customers adjust to the mandate and the City sells and buys less water. In FY 2015/16, both wholesalers have agreed to reduce the City's minimum purchase requirements, so the revenue loss will be largely offset by savings in buying less water. The plan anticipates that these reductions will continue for another year. However, both wholesalers have also announced proposed rate increases of approximately 8-20% or more. These are much larger than what was previously in the plan, and as such, the City's rates must also be adjusted significantly.

As with all utilities, there are fixed costs to operate the water system that are not based on the volume of water delivered. These include large capital needs in the Fund, mainly associated with pipe, tank, and well replacements and rehabilitation. The recommended budget includes approximately \$108 million in projects over 20 years, the most significant of which is \$71 million for water pipe and main replacements. The plan also includes investment in recycled water through the Continuous Recycled Water Production project being implemented at the City's Water Pollution Control Plant. This investment leverages a \$1.5 million grant from the State Department of Water Resources and supports both an investment in recycled water within the City and a more regional approach in partnership with the Santa Clara Valley Water District to secure and stabilize water supply.

Also, the City completed a Water Cost of Service Rate Study for the FY 2016/17 rates. This practice, which periodically recalibrates rates to reflect the current costs of providing water service proposes modifications to the City's pricing structure to adjust rates to more closely reflect the cost of providing service. The proposed pricing structure shifts costs from the variable water consumption charges to the fixed service charge to reflect the fixed costs of

providing water service. Additionally, in response to recent statewide rate structure changes, the modifications include a flattening of the tiered pricing structure, which will have a varying effect on different customer classes.

Wastewater rates are rising as planned driven primarily by costs associated with improvements to the City's wastewater collection and treatment system and stricter regulatory requirements. The main driver of rates in the Wastewater Management Fund is the need to replace the City's aging wastewater treatment plant. The rates include an assumption that the City will issue 30-year utility revenue bonds to fund the project over many years; annual debt service costs are expected to be over \$22 million by FY 2023/24 after all the bonds have been issued. This debt service expense is substantial as it will eventually make up a third of the Fund's total expenditure requirements. It is notable that the City is in the final stages of approval to receive State Clean Water Revolving Funds for the project, which will come at a significantly lower rate than traditional municipal bonds. Once approved, we will include the reduced debt service costs in the long term financial plan for this enterprise.

Solid waste rates are rising approximately as planned, driven primarily by the implementation of the City's Zero Waste Strategic Plan. This plan, which targets increasing the City's waste diversion rate to 75% by 2020 and 90% by 2030, is scheduled to achieve these goals through a combination of new services and enhanced public education and outreach. A portion of the increases from zero waste are offset by savings through waste being diverted from the landfill.

Solid waste rates also include the costs of operating and maintaining the Sunnyvale Materials Recovery and Transfer Station (SMaRT Station). These costs are shared by the cities of Mountain View and Palo Alto proportionally by the amount of recyclable material processed.

Overall, the utility funds remain on solid footing and are performing well. As the City continues its disciplined approach in reviewing the financial condition of each of these critical funds every year, it affords sufficient time to make adjustments and minimize the fiscal impact on each utility's customers over the twenty-year horizon.

Development-Related Fees Effective FY 2014/15, a separate Development Enterprise Fund was established that includes all development-related fees (e.g. plan check fees, inspection fees and permit application fees) and related expenditures. In addition to ensuring full cost recovery, the fund allows us to track revenues and expenditures separately and build and draw down on a separate reserve. This is especially important as development-related fee revenues are highly volatile and, as large development projects take many years to complete, expenditures related to specific fees can occur later fiscal years than the one in which the revenue was collected.

With several large scale development projects in the Moffett Park and Peery Park areas, staff estimates revenue to remain elevated over historical averages through FY 2017/18 however have stepped projections down slightly from peak year numbers. History has shown us that this revenue is highly volatile with very wide swings between the peaks and valleys. As a result, a historical average has been budgeted starting in FY 2018/19.

On the expenditure side, a detailed analysis was conducted to ensure all direct and indirect costs are reflected in the Fund and each of the departments with operations in this fund updated their operating budgets. Additionally, Council took action to add staffing to development related operations to address increasing demands for service. These staff were added on a limited term basis, with the assumption that attrition will occur over time to reduce staffing levels to reflect more normal (as opposed to peak) demands for services. Once the projection for revenues drops back to historical averages, the long-term financial plan indicates revenues will not fully cover expenditures over the long term. As a result, in out-years of the financial plan, fees will need to be increased or expenses reduced. Careful monitoring of development activity within the City and the effects on the Development Enterprise fund will be key in the coming years.

Development Impact Fees The City imposes four development impact fees to mitigate the impact of a development on the community: Park Dedication fees, Transportation Impact fees, Housing Mitigation fees and Sense of Place fees. Impact fees have strict requirements, set by state government code, that require fees to be roughly proportional to the impacts of the project and imposed for purposes related to the impacts of the project. Therefore, each of these fees is accounted for separately in its own fund or sub-fund. With development activity in the City at record levels, revenue from these fees has been significant. The City collected \$12 million in revenue from these four fees in FY 2014/15. Based on year-to-date figures and approved projects, we estimate collecting \$27.3 million

in FY 2015/16. With the known development projects in the permitting process currently, a high level of revenue is anticipated for FY 2016/17 and FY 2017/18. Because of the volatile nature of development projects, it is challenging to forecast impact fee revenue beyond the most immediate years. The revenue projected above last year's budget is primarily appropriated in projects, or reflected as increases to fund reserves that will be dedicated to future projects.

Figure 4. Impact Fee Revenue

Revenue Source	FY 2014/15 Actual	FY 2015/16 Budget	FY 2016/17 Plan	FY 2017/18 Plan	FY 2018/19 Plan	FY 2019/20 Plan
Park Dedication Fee	6,214,777	23,001,064	22,291,133	25,488,824	7,527,168	7,527,168
Housing Mitigation Fee	2,833,200	2,320,526	8,410,030	18,679,705	4,785,526	4,881,237
Transportation Impact Fee	2,929,329	1,901,680	5,801,648	6,444,394	1,939,858	1,978,655
Sense of Place Fee	63,609	54,223	915,111	56,876	251,226	256,250
IMPACT FEES – TOTAL	12,040,915	27,277,493	37,417,922	50,669,799	14,503,778	14,643,310

Golf Fees Newly configured in FY 2012/13, the Golf and Tennis Fund has struggled over the last four years to operate as a true enterprise fund, with all activities attempting to be self-supporting. This has been a strategic focus for Council, and staff has made good progress in restructuring activities to reduce expenditures; however growing revenues has been a challenge and the Fund will require continued subsidy, as illustrated during the Fall 2015 study session and proposed study issue. Recently, we have contracted with new restaurant operators for both courses and Sunken Gardens is now open for business with the restaurant operator at Sunnyvale Municipal Golf Course just beginning preparations to open. While staff will continue to explore cost saving opportunities, the Fund remains in a precarious position and requires Council action to again provide General Fund monies to the Golf and Tennis Operations Fund due to a projected shortfall in FY 2016/17. In FY 2015/16, the Golf and Tennis Operations Fund received a \$450,000 subsidy from the General Fund. It is estimated that an additional \$550,000 will be required in FY 2016/17 to keep the fund in a positive cash position and allow time for the establishment of the new restaurant owner. As a separate action, the City Council can act to reexamine this Fund and fund the study issue to alleviate future subsidies as any cost-saving efficiencies developed by staff would not likely resolve entirely the structural shortage that exists.

An additional longer term pressure is the funding of capital improvements. Current planned capital projects are funded by Park Dedication Fees through FY 2032/33, but subsequently the Golf and Tennis Fund is expected to fund its own capital and infrastructure. Given the many challenges, the recently begun discussion of the long-term viability of the golf course operations and the current funding model needs to will continue in earnest FY 2016/17.

Other Revenue Sources

The remaining revenue sources are varied including franchises, rents, fines, licenses and interest income. There are also one-time revenues in this category such as bond proceeds, federal and state grants and sale of property. Highlights of other revenue sources are discussed below.

Debt Financing We use debt financing as a tool to maintain long-term financial stability by paying for certain expenditures over time. Debt financing is a tool for managing cash flow when large, one-time outlays are required, generally for large infrastructure projects.

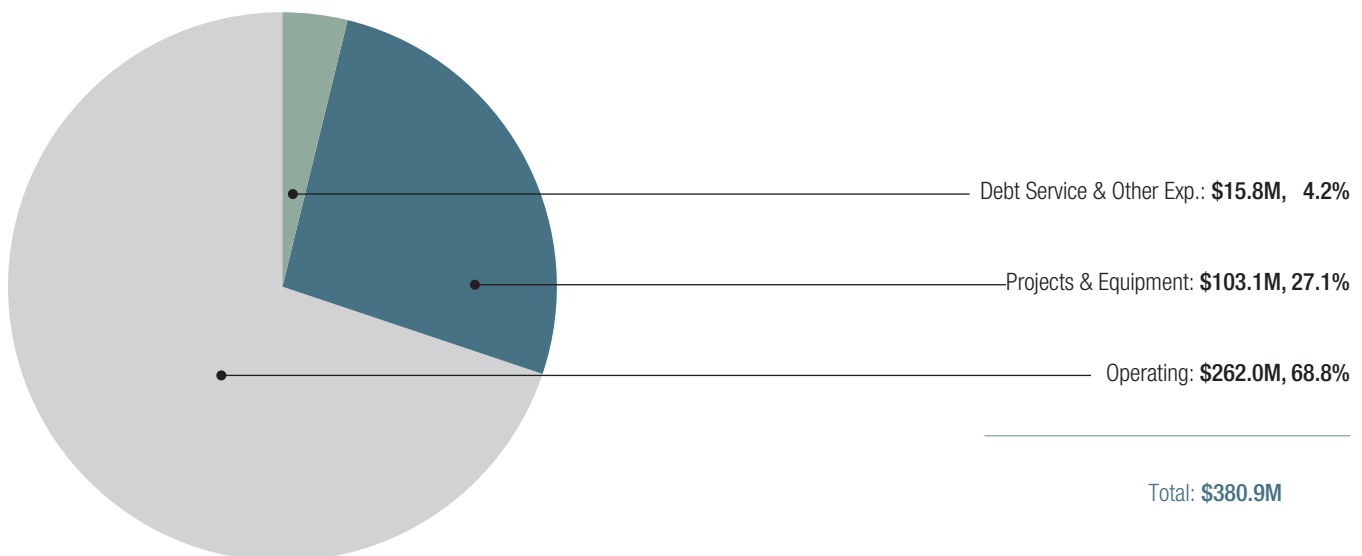
The City currently carries debt for both the Water and Wastewater Systems, the SMaRT Station, the Redevelopment Successor Agency and the Government Center property at 505 West Olive Avenue ("Sunnyvale Office Center"). All of the currently held debt is funded by rate revenues, former tax increment or lease payments paid by various funds. The City does not maintain any general obligation debt (commonly called "GO Bonds") and continues to maintain the highest issuer credit rating issued by Standard & Poors (AAA) and Moody's (Aaa).

Sale of Property One-time in nature, proceeds from the sale of property go to the fund that owned or purchased the property. By City policy, one-time revenues are spent on one-time expenditures. As such, in the General Fund, sale of property revenue is placed in the *Capital Improvement Reserve* within the Fund. For FY 2015/16, the General Fund reflects \$14 million for the sale of the Raynor Activity Center. Sale proceeds from the Raynor Activity Center are planned for design and construction of a branch library on the Lakewood Park site. The recommended budget also reflects updated sales numbers for the Unilever Margarine Plant site, The estimated value (based on an appraisal) is \$11 million. Unilever has exited the property and an evaluation of its disposition has begun.

II. City Expenditures

City expenditures fall into three broad categories: operating, projects and equipment, and debt service. As Figure 5 shows, operating expenditures make up most of the City's expenditures.

Figure 5. FY 2016/17 Recommended Budget Citywide Expenditures by Type



*The difference between total Citywide revenues and expenditures is reflects as an increase to reserves of \$17.6 million.

Operating Expenditures

City departments are extremely integrated and highly reliant on each other to deliver services and achieve the goals and results established by the City Council. With this in mind, the subsequent overview discusses the changes in the context of service delivery clusters. These are:

- The Office of the City Attorney
- The Office of the City Manager
- Administrative Services
- Library & Community Services and Public Facilities
- Transportation, Streets, and Infrastructure
- Public Safety
- Community, Economic, and Workforce Development; and
- Environment and Sustainability

Citywide Operations

Employee Compensation

As a service delivery organization, the majority of the operating expenditures are the salaries and benefits costs for our employees. Therefore, the City has focused on managing compensation costs during and after the deep recession and will continue this effort to ensure our financial sustainability over the long term.

The most significant change in employee compensation for the FY 2016/17 Recommended Budget is the projected increase in pension benefits costs. The cost to fund the CalPERS retirement benefit provided to employees is broken down into two contributions, the employer contribution and the employee contribution. The FY 2016/17 Budget, consistent with the prior year budget, assumes that tier one and two employees will contribute their full employee share by FY 2018/19 (Miscellaneous) and FY 2019/20 (Safety, excluding a 2.25% employee cost share paid by the City). Tier three employees (those employees hired under the Public Employees Pension Reform Act, PEPR), must pay half their normal cost at the end of any existing labor agreement, or by January 1, 2018.

While the employee contribution rate is set by law, the employer contribution rate is adjusted annually by CalPERS through an actuarial analysis which considers factors such as demographic information and investment earnings. The contribution rates that are received from CalPERS are applied against the City's employee salaries (PERSable earnings) in order to calculate the dollar amounts the City must contribute.

Over the past decade, employer contribution rates have increased significantly, predominantly due to the significant market losses experienced in the early 2000s and in FY 2008/09. Other factors contributing to the sharp increase in contribution rates have been enhanced pension benefits for employees, applied retroactively, and changes in actuarial experience (i.e. employees retiring earlier at higher salaries and living longer in retirement).

As part of the budget process, the City engages a consulting actuary to review the latest CalPERS valuation reports, and project long term rates based on those reports as well as reasonable assumptions based on current information. Poor recent CalPERS returns, plus the implementation of new mortality assumptions and their de-risking strategy are projected to have a significant impact on the City's cost for pensions during the next 20 years. The City's consulting actuary updated the contribution rate projections for the twenty-year plan, revising the rates significantly upward primarily due to CalPERS efforts on risk mitigation strategies, assumption changes and contribution policy changes. The resulting impact is approximately \$167 million in additional cost over the twenty year plan.

The Recommended Budget addresses the additional pension costs of \$167 million in several ways. The City accounts for pension costs in a separate Employee Benefits Fund. The FY 2015/16 Budget for this fund had several assumptions to hedge against future pension cost volatility built in and the fund has a healthy reserve level. The FY 2015/16 Budget assumed that the City will make additional contributions to CalPERS to pay down the City's long term liability. The plan included an additional 1% per year towards safety pensions, and an additional half a percent towards miscellaneous pensions. These additional contributions, which total \$16 million have been used to offset the increased cost. Also as part of the FY 2015/16 Budget, the City set aside an additional \$1.2 million per year in savings that came from reduced projections on pension costs. These reductions reflected two strong years of CalPERS earnings. In order to offset the increased cost in the FY 2016/17 Recommended Budget, staff also used these savings, which totaled \$33 million over twenty years. Lastly, the Recommended Budget draws down reserves in the Employee Benefits fund by \$13 million over twenty years. The total of these three actions provided \$62 million in resources to offset the additional anticipated cost for pensions. With these adjustments, the additional pension cost remaining is approximately \$105 million for all funds with the largest impact on the General Fund. The other funds are able to pay for the increased pension costs through use of reserves and increased revenue.

Combined with other changes in personnel cost assumptions including salaries, insurances, and a rise in total number of employees, the total employee compensation costs will rise approximately \$167 million over twenty years. This increase has been offset by the addition of new revenue, primarily property tax and transient occupancy tax as discussed above. We will be closely watching total compensation costs into the future, with a continued emphasis on providing sustainable and competitive compensation while managing our long term liabilities. As a change to previous 20-year financial plans, planned increases in salaries are combined with related benefits costs. For example as salaries increase, the related increased in pension costs is included in that line item.

The City is organized into eleven operating departments. Figure 6 summarizes the changes in the budget for each department:

Figure 6. Budgeted and Actual Operating Costs by Department

Fund/Program	Actual 2013/14	Budget 2014/15	Actual 2014/15	Budget 2015/16	Plan 2016/17	% Change 15/16 to 16/17
Community Development	6,966,614	7,271,984	7,206,305	7,548,975	8,529,105	13.0%
Environmental Services *	76,495,173	81,501,963	75,351,517	84,211,327	87,406,197	3.8%
Finance	7,860,003	8,396,376	8,200,684	8,490,746	8,996,089	6.0%
Human Resources	3,529,369	4,152,879	4,027,665	4,419,667	5,041,213	14.1%
Information Technology	6,142,175	6,949,480	6,715,674	7,100,904	7,837,713	10.4%
Library and Community Services	16,192,208	17,364,506	16,731,226	17,847,712	18,554,883	4.0%
NOVA Workforce Services	6,917,787	8,103,883	7,193,894	10,055,000	10,462,945	4.1%
Office of the City Attorney	2,057,641	1,946,939	1,738,918	1,856,142	1,956,799	5.4%
Office of the City Manager	4,457,164	4,326,582	4,303,071	4,621,502	6,469,079	40%
Public Safety	78,795,895	85,995,244	82,754,365	89,778,056	95,928,241	6.9%
Public Works	34,370,048	35,481,432	34,886,063	36,745,801	39,332,963	7.0%
TOTAL EXPENDITURES	243,784,076	261,491,267	249,109,381	272,675,831	290,515,227	6.4%

*Excludes SMaRT Station Operating Program

Overall, the operating budget is up 6.4%. Some of this change is due to base changes in employee compensation, and some is due to increases in the number of employees, goods and services budgets to meet increasing demands. The following discusses some of the significant changes that were made in each service cluster.

City Attorney and City Manager

These two departments serve as support to all service clusters, providing overall legal and policy guidance as well as organizational leadership and strategic direction. They support the City Council in its policy making and strategic planning while also providing core services such as the City Clerk, Elections, and City-wide printing and mailing services. The Office of the City Manager is directly responsible for all day-to-day operations, through collaboration and coordination with departments. The Office of the City Attorney ensures that actions are legally compliant and minimize risk or liability to the City.

The overwhelming majority of the increase in the Office of the City Managers is associated with the 2016 Special and General Elections. The cost for a General Election totals approximately \$460,000 and is held every other year. Additionally, \$772,000 is included in FY 2016/17 for a Special Election to be held in August to fill a vacant seat on Council. Costs in the Office of the City Attorney reflect primarily the true up of personnel related costs to fully reflect the number of hours staff in the department are working. The Office of the City Manager has made similar adjustments to more accurately reflect the hours staff in the department work.

Administrative Services

The Administrative Services cluster includes the Departments of Finance, Human Resources, and Information Technology (also referred to as internal service departments throughout this Recommended Budget). Changes in this group primarily reflect the addition of personnel resources. In Finance an additional Buyer has been added to keep pace with the procurement demands of the organization and large scale projects (e.g., WPCP, capital projects, etc.). The department also reorganized to better align its personnel and service delivery structure at no additional cost. In Human Resources, additional resources were added to support our workforce with recruitment and retention efforts, succession planning, training, employee engagement and wellness programs. These additions will enable the department to keep up with recruitment demands and reinvest in the City's workforce. In the Information Technology Department, the addition of an IT Manager is required to support the delivery of projects. Also, consistent with Council's recent action to prioritize the proper planning and investment in mission-critical technology systems, the budget includes an additional \$15.7 million for critical information technology systems such as the Enterprise Resource Planning System, the permitting system, and the public safety records management system.

Library, Community Services, and Public Facilities

The Library, Community Services and Public Facilities cluster includes services provided through the Library and Community Services Department and the Facilities Division of the Department of Public Works. While largely remaining flat in terms of year over year budget, Library and Community Services did make some minor adjustments, restoring full funding for performing arts and adjusting budgeted personnel resources and materials as appropriate. The Recommended Budget also includes continued efforts to modernize the City's public facilities including the Library and Civic Center. Separately, as a continued practice, the City included a Budget Supplement to fund care management services but added additional resources to more accurately reflect the increasing growing demand for service.

Transportation, Streets and Infrastructure

The Transportation, Streets and Infrastructure cluster includes Divisions within the Department of Public Works. While most investments in this area are through the capital projects budget, several additions were made to the operating budget to address increasing demands. Two additional limited duration positions were funded in Traffic Engineering through a cooperative agreement with Google. Additional funding was included to address the increasing costs related to emergency signal and street light repair and the ever increasing cost of electricity.

Public Safety

The Recommended Budget for the Department of Public Safety now includes funding for four previously authorized Public Safety Officers that were not included in prior years as they were anticipated to be progressing through the training program. Additional overtime hours were included for dispatch and the addition of a Dispatcher in Training position shore up the needs in the Communications Division. Lastly, funding was added to provide resources for a contract with the County to continue services provided by a probation officer targeted toward youth. In the near term, the City Council will consider additional Public Safety Officer staffing increases through a development agreement.

Community, Economic, and Workforce Development

The Community, Economic, and Workforce Development cluster combines services from the Community Development Department, the Office of the City Manager and NOVA. Community development activity has been at a high level for the past several years and the FY 2016/17 Recommended Budget reflects the addition of one planner as well as some increase and reallocation of hours to meet service demands. Additionally, Council added six positions to in the middle of FY 2015/16 to address workload and development services. These included two Building Inspectors, a Public Works Construction inspector, a senior transportation engineer, and two Fire Protection Engineers. The City's Workforce Development effort is grant funded and the FY 2016/17 Recommended Budget reflects the recent expansion of services into San Mateo County.

Environment and Sustainability

The Environment and Sustainability cluster includes the City's water, wastewater and solid waste utilities as well as efforts toward environmental sustainability and is largely supported by utility rates. The results of the drought on the cost of water, reduced demand for water and the maintenance requirements of the aging utility system continue to be major contributing factors in the cost of service provision.

Projects Budget

This year is the second year of the projects budget cycle, so the only changes made to projects were on an exception basis. We categorize our projects into three broad categories, Capital, Infrastructure, and Special. Capital projects are efforts to construct new or expanded facilities or infrastructure. Infrastructure projects are to rehabilitate existing infrastructure. Special projects are efforts like special studies or initiatives.

As only minimal changes were made to projects, the following highlights notable changes or new projects added in the FY 2016/17 Budget that are forthcoming within the next several years.

Projects Budget Highlights

Public Safety Recruitment Projects All of the costs associated with the recruitment, selection and training of new Public Safety Officers are accounted for separate from the Operating Budget in special projects by recruitment class. The Department of Public Safety recently completed a comprehensive staffing analysis. The result from the analysis is a revised timeline and cost estimate for each project. The FY 2016/17 recruit total was increased from eleven to twenty, with an increased cost of \$2.6 million. The overall cost increase of recruitment projects included in the FY 2016/17 budget is \$4.2 million. This aligns to the previous Council action to put in place an accelerated recruitment strategy to resolve the higher than usual anticipated vacancies.

Sidewalks Annual funding is provided for the replacement of damaged or raised sidewalks, curbs and gutters throughout the City. The City has programmed one-time revenue from additional property tax that was received in FY 2015/16 to increase the budgeted project costs over the next three years. Approximately \$1.5 million was received in Excess ERAF, which was used to increase the overall project budget to \$15.77 over the twenty years.

Technology Initiatives

\$8.4 million has been programmed to replace the City's aging financial and budget systems as well as the current HRIS system. The ERP System Acquisition, Implementation and Support project enables the City to modernize our technological infrastructure with enhanced functionality and reporting capabilities. The FY 2016/17 Recommended Budget also funds a new project to replace the City's Permitting System with \$1.2 million from the Development Enterprise fund. In addition, approximately \$758,700 is budgeted to provide additional staffing for the City's Website Redesign project.

Budget Supplements, Service Level Adjustments, and Unfunded Needs

As part of the development of the FY 2016/17 Recommended budget, we identified potential adjustments to service levels, unfunded needs (i.e. programs, projects, and infrastructure) and carried forward Budget Supplements that came out of the Study/Budget Issues Workshop. Departments were tasked to bring in potential adjustments to service levels and begin the development of a list of unfunded needs which is intended to be a dynamic and evolving document that helps illustrate funding priorities in a larger context and maintain the long term vision for which Sunnyvale is so well known. The Recommended Budget also includes a series of ten Budget Supplements, all of which impact the General Fund.

With these in place, the Recommended Long-Term General Fund Financial Plan ends the twenty years with \$6.3 million in the Budget Stabilization Fund. To the extent that Council eliminates expenditures included in the Recommended Budget, identifies additional revenues, or draws reserves, Council can use those resources to add supplements, service level adjustments, or begin to address unfunded needs.

The following list includes all Budget Supplements, Service Level Adjustments, and currently identified unfunded needs for the evaluation discussed above. The City Manager has recommended certain Budget Supplements for inclusion in the Adopted Budget. Any service Level Adjustments brought forward by departments that were recommended by the City Manager were included in the base Recommended Budget. No unfunded needs have been addressed at this time as many are still in the early stages of development or other funding requirements were necessary to structurally cure the budget in the twenty year plan.

Budget Supplements

Budget supplements are proposals to increase, decrease or change service levels. Each supplement is presented separately and recommended for inclusion or exclusion from the FY 2016/17 Recommended Budget. This year, the recommended budget includes eight Budget Supplements. Figure 7 lists the supplements and the City Manager's recommendation. If the supplement is recommended for funding, it will be included in the financial plan of the affected fund for budget adoption. Details of each supplement can be found in the Budget Supplements section of this recommended budget.

Figure 7. Proposed Budget Supplements

FY 2016/17 Budget Supplements				
No.	Title	Cost	Fund	Recommendation
1	Silicon Valley Talent Partnership	\$3,000 annually for 3 years \$9,000 total	General Fund	Recommended for Limited Duration Funding
2	Implementation of Green Bike Lanes	\$250,000 one-time +	General Fund	Recommend partial funding/Defer to Projects Budget Cycle for further review
3	Tenant-Landlord and Community Mediation Services	\$45,000 one-time	General Fund	Recommended for Funding
4	Safe Routes to School	\$176,279 one-time + \$453,637 over three years	General Fund	Recommended for Limited Duration Funding

FY 2016/17 Budget Supplements				
No.	Title	Cost	Fund	Recommendation
5	Care Management	\$81,264 annually \$2,108,776 over 20 years	General Fund	Recommended for Funding
6	Inflation Adjustment to Planned Supplemental Human Services Funding	\$478,332 over 20 years	General Fund	No action as Council has the discretion to fund above or below average rate of expenditure based on its assessment of need.
7	Sustainability Speaker Series	\$25,000 annually \$131,408 over five years	General Fund	Recommended for Limited Duration Funding, Limited to Five Years
8	Scoping of Grade Separation for Caltrain Crossings at Mary Avenue and Sunnyvale Avenue	\$500,000 one-time	General Fund	Recommended for Funding
9	Vision Zero	\$150,000 one-time	General Fund	Recommended for Funding
10	Update to the Murphy Avenue Design Guidelines	\$25,000 one-time	General Fund	Recommended for Funding
20 Year Total		4,151,153		

Service Level Adjustments

The following reflects the adjustments to service levels requested by various departments that were not included in the Recommended Budget. They are organized by Service Cluster.

FY 2016/17 Service Level Adjustment Requests		
Title	Cost	Fund
Community, Economic & Workforce Development		
Senior Planner	\$175,120 annually \$4.4 million over twenty years	Development Fund
Public Safety		
Street Crimes – 3 PSO IIs	\$898,853 one time \$17.6 million over 20 years	General Fund
Traffic Officer	\$322,648 one time \$7.95 million over twenty years	General Fund
Hazardous Materials – 3 PSO IIs	\$814,740 annually \$22.9 million over twenty years	General Fund
Animal Control Officer	\$125,523 annually \$3.2 million over twenty years	General Fund
Community Services Officer for Investigations	\$169,474 one time \$3.5 million over twenty years	General Fund

FY 2016/17 Service Level Adjustment Requests		
Title	Cost	Fund
Assistant Fire Marshal (reclassification)	\$28,053 annually \$710,500 over twenty years	General Fund
Fire Protection Specialist	\$156,808 one time \$3.4 million over 20 years	General Fund
Fire Protection Specialist - Apartments	\$156,808 one time \$3.4 million over 20 years	General Fund
Public Safety Specialist	\$127,706 one time \$3.2 million over twenty years	General Fund
Sr. Hazardous Materials Inspector (reclassification)	\$24,052 one time \$609,168 over twenty years	General Fund
Library, Community Services & Public Facilities		
Parks Staff	\$158,960 annually \$4 million over twenty years	General Fund
Parks Worker II OT & Materials	\$34,855 annually \$882,777 over twenty years	
Office of the City Attorney		
Deputy City Attorney	\$210,200 annually \$5.1 million over 20 years	General Fund

Unfunded Programs and Projects

The following list enumerates known areas that are unfunded or underfunded. It is important to note that this list is dynamic and will change with each budget cycle and as the City identifies new needs or funds items on the list.

Unfunded Projects Listing

Transportation, Streets & Infrastructure

- Transportation Strategic Plan Projects
- Bicycle CIP Improvement Program Projects
- Downtown Specific Plan Projects

Traffic Signal Infrastructure Replacement

- Sidewalk Repair
- Street maintenance (addl to maintain PCI)

Environment and Sustainability

- CAP Program Funding
- Water Infrastructure
- Wastewater Collection Infrastructure

- Stormwater Collection Infrastructure
- Power Generation Facility Funding
- Stormwater Program Funding

Library, Community Services & Public Facilities

- Civic Center Modernization
- Corporation Yard Modernization
- Fire Station Replacements/Rehabilitation
- Gap funding for repairs to corporation yard
- Golf building replacements
- Golf operations subsidy
- Branch Library operating and ongoing costs

Public Safety

- Fully functioning Emergency Operations Center

Administrative Services

- Work order and Asset Management Systems
- GIS Assessment - GIS Coordinator
- Modernization of various customer interface systems (POS, non-CDD permitting, etc)

III. City Reserves

The backbone of our financial planning process is the Twenty-Year Resource Allocation Plan. This planning document provides the framework to maintain a structurally balanced budget by requiring financial discipline in making policy and service level decisions. One of the key components of the financial plans is the various reserves contained within each plan, which is considered a best practice. While many organizations have reserves, our use of them in this strategic and disciplined way is different and more active than a typical city. We maintain reserves for different purposes; some are restricted in use while others are available for a variety of priorities. Examples of restricted reserves include debt service reserves or reserves of special revenues. Unrestricted reserves are used strategically over the twenty-year planning period to balance each fund. We plan to increase or decrease reserve levels as business and economic cycles pass, allowing us to provide a stable and consistent level of service. This is especially critical when several of our large revenue sources are volatile by nature. Reviewing reserves over a long period forces policymakers, staff and the community to think carefully before adding services that must be sustained through growing and recessionary economic periods.

In the General Fund, the unrestricted reserve is the Budget Stabilization Fund. Disciplined and strategic use of this reserve has allowed us to weather the great recession, and is helping us to strategically add back services in a planned way to ensure sustainability over the long run. Most significantly, in this Recommended Budget and as directed by former Council actions, it helped manage the significant increase in projected pension costs.

In the utility funds, the use of the Rate Stabilization Reserves allows for the measured increase of rates to cover rapidly increasing costs such as wholesale water costs and tightening regulations on wastewater discharge. This reserve also allows us to incrementally increase rates to the level needed to support the significant debt service associated with the replacement of the WPCP.

In both these cases, and throughout the budget, reserves also allow us to deal with unexpected expenditures. In the most extreme case, each significant fund carries large contingency reserves for emergencies such as natural disasters; however, reserves also allow us to address projects that may be more expensive than estimated or absorb unanticipated operating costs. In all cases, reserves are one of our most critical tools to achieve and maintain financial sustainability.

Conclusion

With the economic recovery in full swing, this budget focuses on deploying resources strategically to meet the increasing demands of the community and improve the City's infrastructure while continuing to maintain a sustainable financial position for the long term. The recommended budget resources the vast array of services the City provides and funds a wide variety of projects that improve our transportation and utility infrastructure, adds wonderful new amenities like the Washington Community Swim Center and a branch library, upgrades parks and recreational facilities, and more. Revenues are growing, as are expenditures, which requires that the City look critically at any actions taken to augment services and resource allocations. While this budget allows for some additional ongoing costs, it resolves projected pension and retiree medical liabilities that will continue into the future. This budget is both strategic in advancing the City Council's goals, and services that the residents highly value, while being fiscally prudent to sustain our service in the long-term.

We will continue to be faced with tough decisions regarding management of personnel costs, use of debt for large infrastructure needs and mitigating volatility in our major revenues. Our twenty-year planning allows us to take a balanced approach, to evaluate decisions in a long-term fiscal context and plan ahead. To that end, this budget presents a responsible, sustainable, and balanced plan for the future of Sunnyvale and, like many other California jurisdictions, more work is required to remain competitive and sustainable over the years.

This Page Intentionally Blank

**CITY OF SUNNYVALE
FY 2016/17 BUDGET SUMMARY**

Revenue Sources:

Property Tax	62,923,052
Water Supply and Distribution Fees	45,500,730
Refuse Collection and Disposal Service Fees	44,104,039
Bond Proceeds	38,444,864
Sales Tax	33,334,799
Wastewater Management Service Fees	34,852,348
Park Dedication Fee	22,291,133
Transient Occupancy Tax	14,471,479
Development Revenues	11,736,641
Sale of Property	10,910,000
Workforce Investment Act Grant	10,500,000
Housing Mitigation Fee	8,410,030
Franchise Fees	7,153,717
Utility Users Tax	6,903,949
Federal Grants	6,525,543
Traffic Impact Fee	5,801,648
Other Taxes	5,339,129
Interest Income	2,409,337
Recreation Service Fees	3,274,777
Golf and Tennis Fees	3,126,864
State Highway Users Tax (Gas Tax)	3,023,610
Rents and Concessions	2,884,428
Reimbursement from County	2,527,935
Other Fees and Services	2,283,845
Miscellaneous Revenues	1,897,907
State Shared Revenues	1,644,926
Permits and Licenses	1,261,679
Community Development Block Grant	1,037,051
Fines and Forfeitures	1,009,943
Sense of Place Fee	915,111
SMaRT Station Revenues	633,804
BMR In-Lieu Fees	590,100
Other Agencies Contributions	319,410
HOME Grant	307,196
Special Assessment	211,018

Total Revenue Sources*

\$398,562,041

* Excludes internal service fund revenues.

**CITY OF SUNNYVALE
FY 2016/17 BUDGET SUMMARY**

EXPENDITURES:

Operating Budget:

Office of the City Attorney		\$1,956,799
Office of the City Manager		\$5,836,609
Community Development Department		
Building Safety	3,832,882	
Planning	2,729,622	
Housing and CDBG Program	1,360,752	
Community Development Department Management	526,103	
Total Community Development Department		\$8,449,359
NOVA Workforce Services Department		\$10,462,945
Finance Department		
Wholesale Water Purchases	27,190,303	
Utility Billing	2,575,560	
Accounting and Financial Services	2,024,314	
Purchasing	1,511,931	
Budget Management	962,286	
Revenue Collection and Audit	960,512	
Financial Management and Analysis	930,143	
Total Finance Department		\$36,155,048
Human Resources Department		\$4,588,585
Library and Community Services Department		
Library	8,730,564	
Arts and Recreation Programs and Operation of Recreation Facilities	8,624,503	
Youth, Family and Child Care Resources	1,199,817	
Total Library and Community Services Department		\$18,554,883
Public Safety Department		
Fire Services	31,161,740	
Police Services	30,690,368	
Public Safety Administrative Services	5,770,381	
Investigation Services	4,861,829	
Community Safety Services	4,299,095	
Communication Services	4,192,385	
Fire Prevention Services	2,585,304	
Personnel and Training Services	2,133,109	
Records Management and Property Services	2,103,318	
Total Public Safety Department		\$87,797,529

**CITY OF SUNNYVALE
FY 2016/17 BUDGET SUMMARY**

Operating Budget: (Continued)

Public Works Department

Neighborhood Parks and Open Space Management	9,597,564	
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easement	6,067,699	
Golf Course Operations	3,560,260	
Transportation and Traffic Services	2,935,930	
Street Tree Services	2,068,516	
Land Development - Engineering Services	1,615,566	
Street Lights	1,261,318	
Public Works Administration	892,044	
Downtown Parking Lot Maintenance	65,067	
Total Public Works Department		\$28,063,965

Environmental Services Department

Solid Waste Management*	36,073,342	
Wastewater Management	9,660,447	
Water Resources	6,678,031	
Regulatory Programs	4,727,648	
Wastewater Collection Systems	3,006,168	
Total Environmental Department		\$60,145,637

Service Level Set Aside
Operating Savings

Total Operating Budget**

\$262,011,360

* Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

** Excludes internal service fund operating budget.

**CITY OF SUNNYVALE
FY 2016/17 BUDGET SUMMARY**

Projects Budget:	
Capital Projects	\$19,796,035
Special Projects	\$19,104,153
Infrastructure Projects	\$60,259,661
Outside Group Funding	\$304,000
Technology Projects	\$2,761,500
Project Operating	\$281,405
Council Service Level Set-Aside	\$100,000
Project Administration	\$3,257,945
Total Projects Budget	\$105,864,699
Other Expenditures:	
Debt Service	\$8,938,923
Lease Payments	\$2,259,617
Equipment	\$855,654
Budget Supplements	\$1,005,543
Total Other Expenditures	\$13,059,737
Total Expenditures	\$380,935,796
Contribution to Reserves	\$17,626,245
Total Recommended Budget	\$398,562,041

**CITY OF SUNNYVALE
CALCULATION OF APPROPRIATIONS LIMIT
FY 2016/17 Recommended Budget**

	<u>FY 2015/2016</u>	<u>FY 2016/2017</u>
Appropriations:		
035. General Fund	\$ 140,666,239	\$ 155,023,764
070. Housing Fund	6,378,055	6,942,967
071. Home Fund	1,412,880	693,536
072. Redevelopment Housing Fund	-	290,093
110. Community Development Block Grant Fund	1,202,663	1,564,505
141. Park Dedication Fund	818,930	1,046,871
175. Public Safety Forfeiture Fund	148,763	151,792
190. Police Services Augmentation Fund	232,230	231,405
210. Employment Development Fund	10,500,000	10,500,000
245. Parking District Fund	328,576	194,847
280. Gas Tax Fund	2,339,920	355,164
290. VRF Local Road Improvement Fund	48,748	-
295. Youth and Neighborhood Services Fund	763,619	839,688
385. Capital Projects Fund	6,895,441	16,585,015
610. Infrastructure Renovation and Replacement Fund	13,228,550	11,220,725
Total Appropriations	<u>184,964,614</u>	<u>205,640,373</u>
Appropriation Adjustments:		
Non-Tax Revenues	(83,134,086)	(98,004,267)
Qualified Capital Outlay	(2,702,750)	(1,950,750)
Total Appropriation Adjustments	<u>(85,836,836)</u>	<u>(99,955,017)</u>
Appropriations Subject to Limit	99,127,778	105,685,356
Growth Rate Factor	<u>1.0499</u>	<u>1.0670</u>
Total Allowable Appropriations Limit (Prior Year Appropriations Limit x Growth Rate Factor)	<u>197,114,763</u>	<u>210,316,844</u>
Amount Under (Over) Allowable Appropriations Limit	<u>\$ 97,986,985</u>	<u>\$ 104,631,488</u>

**CITY OF SUNNYVALE
CALCULATION OF APPROPRIATIONS LIMIT
FY 2016/17 Recommended Budget**

	<u>FY 2015/2016</u>	<u>FY 2016/2017</u>
Revenues:		
Tax Revenues:		
Property Tax	\$ 56,486,758	\$ 64,072,610
Sales Tax	33,513,807	33,334,799
Other Taxes	23,473,881	26,714,557
Unrestricted State Subventions	222,960	222,960
Interest Income	1,153,939	1,020,816
Total Tax Revenues	<u>114,851,345</u>	<u>125,365,742</u>
Non-Tax Revenues:		
Federal Grants	17,057,274	18,018,377
Restricted State Shared Revenues	3,102,861	3,023,610
State Grants/Reimbursements	363,063	524,002
Other Intergovernmental Contributions	2,442,071	1,884,967
Franchise Fees	6,963,390	7,153,717
Permits and Licenses	1,218,659	1,261,679
Service and Development Fees	26,222,052	43,162,529
Rents and Concessions	2,435,002	2,501,755
Fines and Forfeitures	962,184	999,943
Housing Loan Repayments	423,130	607,452
Revenue from Sale of Property	14,000,000	10,910,000
Miscellaneous	832,864	756,162
Inter-Fund Loan Repayments	6,272,017	6,290,179
Interest Income	839,519	909,895
Total Non-Tax Revenues	<u>83,134,086</u>	<u>98,004,267</u>
Total Revenues	<u><u>\$ 197,985,431</u></u>	<u><u>\$ 223,370,009</u></u>

**CITY OF SUNNYVALE
APPROPRIATIONS LIMIT
FY 2016/17 Recommended Budget**

	<u>AMOUNT</u>	<u>SOURCE</u>
A. LAST YEAR'S LIMIT	\$ 197,114,763	Prior Year
B. ADJUSTMENT FACTORS		
1. Population	1.0126	State Department of Finance
2. Inflation	1.0537	State Department of Finance
	1.0670	(B1*B2)
Total Adjustment %	0.0670	(B1*B2-1)
C. ANNUAL ADJUSTMENT	\$ 13,202,081	(B*A)
D. OTHER ADJUSTMENTS:		
Lost Responsibility (-)	0	
Transfer to private (-)	0	
Transfer to fees (-)	0	
Assumed Responsibility (+)	0	
Sub-total	<u>0</u>	
E. TOTAL ADJUSTMENTS	\$ 13,202,081	(C+D)
F. THIS YEAR'S LIMIT	<u><u>\$ 210,316,844</u></u>	(A+E)

This Page Intentionally Blank

General Fund

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in other funds. It supports many of the most visible and essential City services such as police, fire, road maintenance, libraries, parks, and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of indirect administrative fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past two decades, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the General Fund has a very close relationship with several other funds: the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, and the Infrastructure Renovation and Replacement Fund. In each case, the condition of these funds has a direct bearing on the General Fund because the General Fund is a significant source of their financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

General Fund Revenues

Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is as reliable as possible over the long term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles, as these cycles have produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the

economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has unique characteristics that have been used to make projections. In general, actual and trend data for each major source are used to calculate projections for the next two years. For the balance of the financial plan, however, projections are based on the history of each revenue source. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to detect any change in patterns or circumstances.

General Fund Major Revenue Sources

Five key sources generate over 84% of the City's General Fund revenues (excluding property sale proceeds). These sources are Property Tax, Sales Tax, Utility Users Tax (UUT), Franchise Fees, and Transient Occupancy Tax (TOT). The recent performance of each of these top four sources has generally exceeded projections. In FY 2014/15, Property Tax and TOT both had significant growth. Property Tax revenue increased 9.2% in FY 2014/15 (up \$4.6 million), and TOT revenue increased 30.2% (up \$3.3 million). UUT revenue also increased, however the growth from this source was very minimal. The one General Fund revenue source that did not perform well in FY 2014/15 was Sales Tax, with revenue declining \$0.5 million. These year-over-year results, as well as the revised FY 2015/16 projections call attention to several important trends, like the significant volatility of past returns, which will be discussed in greater detail below.

The FY 2015/16 Adopted Budget assumed growth for Property Tax, Sales Tax and UUT/Franchise Fees revenues in FY 2015/16 over expected FY 2014/15 results. TOT revenue was projected to remain at an elevated level for one year, but to then decline to its historical average. As FY 2015/16 unfolded, Property Tax and TOT exceeded expectations. In the FY 2015/16 Adopted Budget, TOT revenues were projected to decrease 8.4% in FY 2015/16. Despite the fact that FY 2014/15 revenue finished higher than anticipated, year-to-date returns for FY 2015/16 reflect significant further growth in TOT. The

revised estimate for FY 2015/16 TOT is growth of 15.9%, with revenue of \$14.1 million. Property Tax revenues will also exceed expectations in FY 2015/16. The revised projection is for growth of 12.4%, greater than the original 5.6% growth estimated. On the Sales Tax side, the original estimate was for modest growth, with revised estimates projecting revenue to increase by 2.3% in FY 2015/16. Revised estimates for FY 2015/16 Utility Users Tax and Franchise Fee revenues are up slightly from the original projections in the FY 2015/16 Adopted Budget.

The projections for FY 2016/17 and beyond vary based on the revenue source. Property Tax is projected to experience healthy growth over the next three years before growth returns to more historical levels. Sales Tax, historically a very volatile revenue source, is expected to recover the losses

experienced in recent years and grow over the next two years. Moving forward, Sales Tax is projected to have modest growth in the following years. The projection for Transient Occupancy Tax, which is driven by business travel, is to gradually return to the historical average, based on average room rates and average occupancy data. Utility Users Tax and Franchise Fees are expected to show a small increase in FY 2016/17 and then grow at an inflation factor moving forward.

Total General Fund revenue is projected to be down 1.4% in FY 2016/17. The table below reflects projected sources of General Fund revenues for FY 2016/17 and compares those sources with the FY 2015/16 revised projections. Actual revenues for FY 2013/14 and FY 2014/15 are also included.

Exhibit 1: Major Revenues

Revenue Source	2013/14 Actual	2014/15 Actual	2015/16 Revised Projection	2016/17 Proposed Projection	% Change 2016/17 over 2015/16
Property Tax	\$50,293,385	\$54,940,570	\$61,748,736	\$62,777,052	1.7%
Sales Tax	30,194,827	29,676,176	30,352,481	31,698,678	4.40%
Transient Occupancy Tax	10,858,671	14,137,069	16,383,291	14,471,479	-11.70%
UUT & Franchises	13,448,599	13,671,830	13,820,890	14,057,666	1.70%
Construction Tax	2,983,677	3,066,351	2,948,440	2,582,427	-12.40%
Business License Tax	1,742,401	1,845,883	1,734,000	1,768,680	2.00%
Real Property Transfer Tax	1,674,362	1,764,551	1,911,527	988,022	-48.31%
Permits & Fees	9,796,323	1,308,386	1,247,915	1,261,679	1.10%
Service Fees	10,405,558	6,028,267	5,788,278	5,503,194	-4.90%
Rents and Concessions	2,299,404	2,439,797	2,426,454	2,451,331	1.00%
Interest	548,687	668,696	866,330	721,012	-16.77%
Other Revenue	5,191,944	4,793,806	5,201,519	4,113,250	-20.92%
SUBTOTAL	\$139,437,838	\$134,341,382	\$144,429,861	\$142,394,470	-1.41%
Sale of Property	7,509,406	14,069	14,011,083	11,022,794	—
TOTAL RESOURCES	\$146,947,244	\$134,355,451	\$158,440,944	\$153,417,264	-3.17%

* Excludes In Lieu Charges / Transfers & Interfund Revenues

Revenue Source	2013/14 Actual	2014/15 Actual	2015/16 Revised Projection	2016/17 Proposed Projection	% Change 2016/17 over 2015/16
Property Tax	\$50,293,385	\$54,940,570	\$61,748,736	\$62,777,052	1.7%
Sales Tax	30,194,827	29,676,176	30,352,481	31,698,678	4.4%
Transient Occupancy Tax	10,858,671	14,137,069	16,383,291	14,471,479	-11.7%
UUT & Franchises	13,448,599	13,671,830	13,820,890	14,057,666	1.7%
Construction Tax	2,983,677	3,066,351	2,948,440	2,582,427	-12.4%
Business License Tax	1,742,401	1,845,883	1,734,000	1,768,680	2.0%
Real Property Transfer Tax	1,674,362	1,764,551	1,911,527	988,022	-48.3%
Permits & Fees	9,796,323	1,308,386	1,247,915	1,261,679	1.1%
Service Fees	10,405,558	6,028,267	5,788,278	5,503,194	-4.9%
Rents and Concessions	2,299,404	2,439,797	2,426,454	2,451,331	1.0%
Interest	548,687	668,696	845,530	722,374	-14.6%
Other Revenue	5,191,944	4,793,806	5,201,519	4,113,249	-20.9%
SUBTOTAL	\$139,437,838	\$134,341,382	\$144,409,062	\$142,395,831	-1.4%
Sale of Property	7,509,406	14,069	14,011,083	11,022,794	—
TOTAL RESOURCES	\$146,947,244	\$134,355,451	\$158,420,145	\$153,418,625	-3.2%

* Excludes In Lieu Charges / Transfers & Interfund Revenues

In the following sections are detailed discussions of the City's four major revenue sources, including explanations of the revenue forecasts for FY 2016/17 and beyond. Discussions of several other revenue sources of particular note follow.

Property Tax

Property Tax represents the largest source of General Fund revenue, estimated to be about 42% of all General Fund revenues in FY 2016/17. For each dollar of Property Tax paid by property owners in Sunnyvale, approximately \$0.13 is now allocated to the City of Sunnyvale.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the

tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines that cross county lines, and Tax Delinquencies.

Property Tax has also been the revenue most shaped by voter initiatives and legislative actions. Approval of Proposition 13 in 1978 reduced Property Tax revenue by approximately two-thirds and thereafter limited the growth of assessed valuation to 2% annual increases or the California Consumer

Price Index (CA-CPI), whichever is less. In the early 1990s, the State legislature permanently shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund (ERAF) to backfill a portion of the State's obligation for school funding. This original "ERAF shift" results in an annual loss to the City of Sunnyvale of approximately \$9 million. In FY 2004/05 and FY 2005/06 the State shifted an additional \$4.1 million over those two years from Sunnyvale Property Tax to the ERAF as part of a solution to its ongoing budget crisis (ERAF III).

Also included in the State Budget deal with local governments in FY 2004/05 was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate for cities was permanently reduced from 2% to 0.65%. For FY 2004/05, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the ERAF. In FY 2005/06, the City began to receive our portion of VLF revenues at the lower rate of 0.65%, while the Property Tax base was adjusted to reflect its new, permanent base.

Overall FY 2016/17 Property Tax revenues are expected to be up when compared to FY 2015/16, continuing the growth seen over the past several years. The outlook for Property Tax is positive, with expectations of increased assessed valuations in both the residential and commercial sectors driving revenue growth.

Secured Tax, which accounts for approximately 88% of total Property Tax revenue, has experienced strong growth in FY 2015/16 and is expected to increase significantly over the next two fiscal years. The residential market has performed strongly for three consecutive years, and this FY 2016/17 Recommended Budget adds to the residential property tax base by building in an additional 1.8% of growth in FY 2016/17. Significant growth is also expected in the short term for commercial and industrial property values. Staff identified several major projects that have added, or are on schedule to add, substantial assessed value to the City's Property Tax roll. Continued strong development activity, increasing the amount of new commercial building square footage in Sunnyvale, is reflected in these projections. Overall, the combined residential and commercial growth rate is expected to be 5.6% in FY 2016/17 and FY 2017/18, and 4.2% in FY 2018/19, and 4.4%

in FY 2019/20. After that, growth is expected to continue at the historical average of approximately 4.1% annually. This historical average includes the maximum 2% increase in CPI as well as an additional 2.1% historical average growth from new construction and change of ownership.

In addition, the Secured Property Tax base has been increased with the dissolution of the Sunnyvale Redevelopment Agency (RDA). After the payment of enforceable obligations, the former property tax increment is distributed as Property Tax to all applicable taxing agencies, and \$38.9 million has been programmed into the long-term financial plan to account for the City's expected allocation over twenty years. In FY 2016/17 the distribution of the former property tax increment is expected to provide \$1.4 million in revenue to the City.

In FY 2015/16 the City received an additional one-time distribution of \$1.8 million as its share of a \$14 million payment the City made to the County for distribution to the affected taxing entities. This \$14 million payment was the amount transferred for the former Redevelopment Agency to the City the State Department of Finance later determined the City was not eligible to receive.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Unsecured Property Tax revenue was up in FY 2014/15 after several years of flat returns. This revenue source is projected to slightly increase in FY 2015/16 and decline sharply in FY 2016/17 due to a negative adjustment for personal property that shifted from the Unsecured tax roll to the Secured tax roll. Unsecured tax revenue is projected to grow modestly from FY 2017/18 forward.

The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher or lower value on the property immediately by using a floating lien date, and the added or reduced assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. Another factor that makes this revenue source difficult to forecast is the fact that it is pooled at the County level. All Supplemental Property Tax collected by the County is allocated to the cities based on a formula and not on transactions within each jurisdiction. As such, the significant valuation changes in other parts of the

county impact the City of Sunnyvale's Supplemental Property Tax revenues. Over the past several years, this revenue source hit a record low in FY 2010/11 of \$175,000 and climbed to \$1,328,200 in FY 2014/15. Staff projects that Supplemental Property Tax revenue will remain high in FY 2015/16 and FY 2016/17, before returning to a historical average, beginning in FY 2017/18. Our projection revises the FY 2015/16 forecast to \$939,000. FY 2016/17 revenue is projected to be \$1.1 million. The long-term average of \$863,000 is projected in FY 2017/18, increasing modestly from there throughout the remainder of the long-term plan.

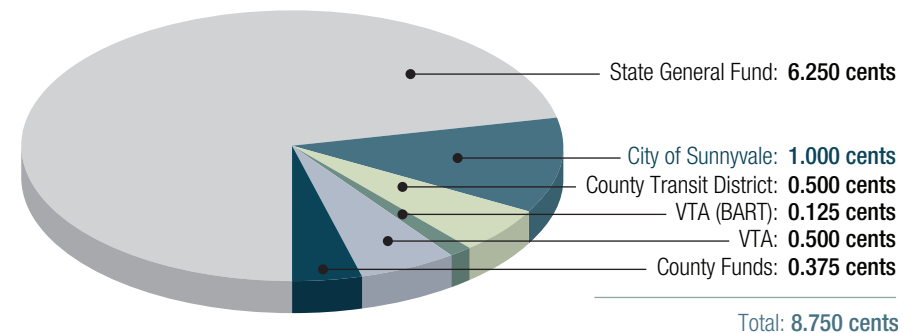
Another component of the City's Property Tax is the administrative fee the County of Santa Clara charges to collect and distribute Property Tax.

Administrative fees are projected to increase 16% in FY 2015/16 due to increased costs for the Santa Clara County Assessor's Office. The baseline Property Tax Administrative Fee used in our twenty year plan, beginning in FY 2016/17, is the long-term average of \$491,000, increasing by the same rate of growth projected for Secured Tax in future years.

Sales and Use Tax

Sales and Use Tax (Sales Tax) represents the second largest source of revenue to the General Fund. Sales Tax is expected to make up 21% of budgeted revenues in FY 2016/17. Sales and Use Tax also represents one of the General Fund's most volatile revenue sources, with drastic swings over the past decade. In FY 2000/01, Sales Tax was the General Fund's largest revenue source, constituting 32% of total revenue at \$36.3 million. The subsequent economic downturn caused by the technology industry bust saw Sales Tax revenue plummet to \$22.8 million by FY 2002/03. Revenues recovered over the following four fiscal years, reaching \$30.9 million in FY 2006/07, then dropped 4% in FY 2007/08 with the onset of the Great Recession. In the seven years since the recession returns have been volatile, but revenue has recovered to pre-recession levels, with Sales Tax revenue of \$29.7 million in FY 2014/15.

Exhibit 2: Sales Tax Distribution
8.75 Cents per Dollar – Santa Clara County



Source: CA Board of Equalization

Exhibit 2 shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and three-quarter cents per dollar of sales, while cities receive only one cent of the rate. There have been three increases to the Sales Tax implemented since 2011, and the increases have added a total of one-half cent to the Sales Tax. Measure B, approved by voters in 2008, added an eighth-cent Sales Tax to support the BART extension and became effective July 1, 2012. This additional eighth-cent will be effective for 30 years. In 2012, voters approved two additional Sales Tax measures. One was Proposition 30, a quarter-cent increase to the statewide base Sales Tax rate. This addition became effective on January 1, 2013 and is set to end on December 31, 2016. The other was Measure A, an eighth-cent increase to the portion of Sales Tax the County of Santa Clara receives for general County purposes. This addition became effective April 1, 2013 and is set to end on March 31, 2023. While these changes have impacted the sales tax rates paid by Sunnyvale residents, the City of Sunnyvale is not a beneficiary of either of these increases and continues to receive only 1% of all taxable sales.

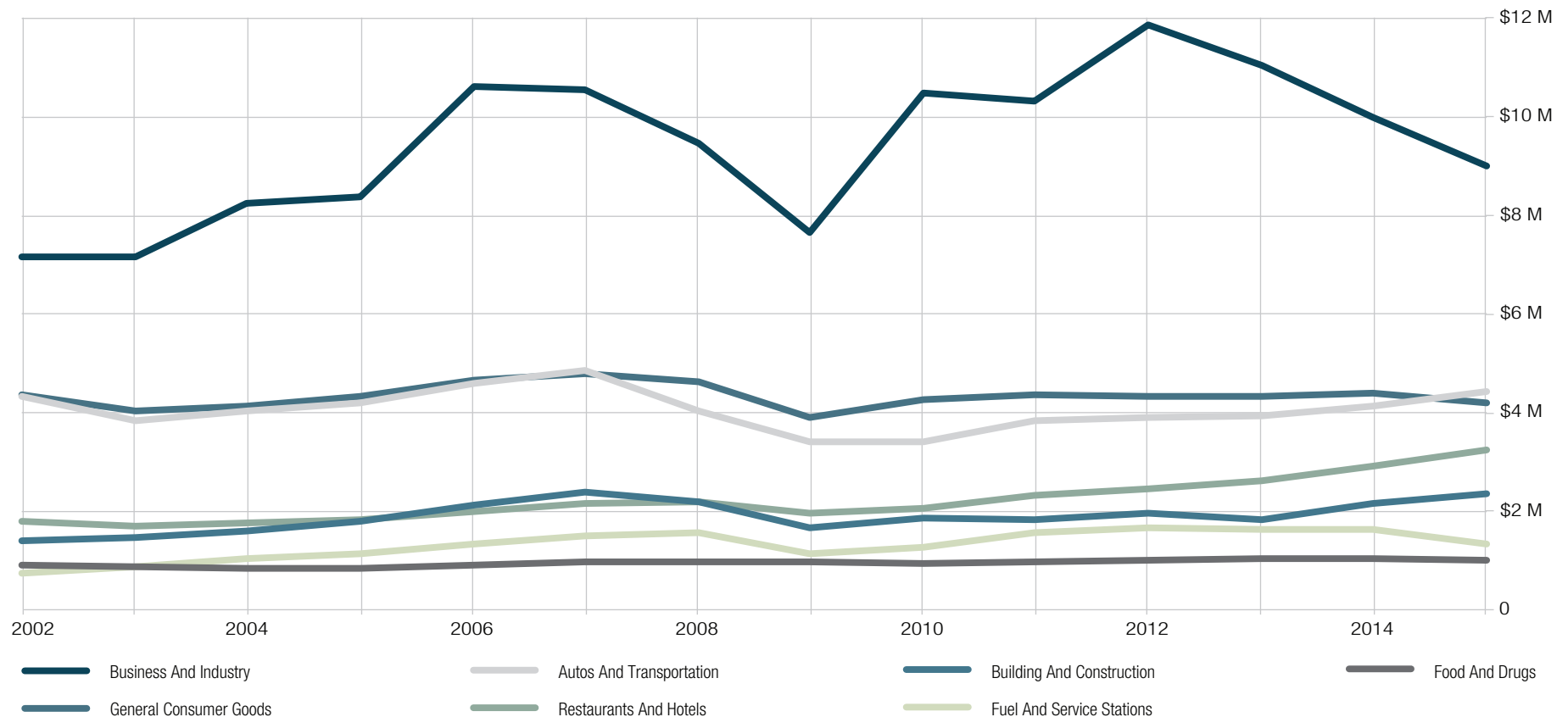
Sales and Use Tax is composed of primary categories of transactions - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, a high percentage of overall Sales Tax has traditionally been business-to-business in nature. This sector currently

constitutes 37% of our point-of-sale sales tax revenue, as compared to the statewide average of approximately 17%. This makes Sales Tax complicated and difficult to predict because it is often one time in nature.

Specific year-over-year growth projections are developed by dividing Sales Tax receipts into five major segments that have similar economic

characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, County Pool, and Other. The Other category includes Restaurants and Hotels, Building and Construction, Fuel and Service Stations, and Food and Drugs. As can be seen from the following graph listing Sunnyvale's Sales Tax receipts by sector between 2002 and 2015, each category has a unique pattern:

Exhibit 3. Sales Tax Receipts by Major Sector
(Calendar Year 2002 - 2015)



While the majority of the sectors are relatively stable and experience swings within a narrow band, the business and industry sector, by its very nature, is highly volatile as can be seen above. This makes revenues in this area very unpredictable and forecasting future revenues very challenging. As previously noted, in FY 2006/07, Sales Tax reached \$30.9 million. Two years later, by FY 2008/09, the Great Recession had taken its toll and Sales Tax had dropped to \$25.1 million, a 19% loss over two years. Sales Tax has recovered to nearly FY 2006/07 levels, as revenues of just over \$30 million were received in FY 2012/13 and FY 2013/14.

Our revised Sales Tax estimate for FY 2015/16 is \$30.4 million, up slightly from the prior year actual revenue of \$29.7 million. This increase was primarily caused by recovering from a negative adjustment in the Business and Industry category that reduced revenue in FY 2014/15. This adjustment impacted Sales Tax revenue over the prior two years. Excluding the one-time adjustment, the sales tax base is projected to be down 0.4% in FY 2015/16. However, modest growth is anticipated in the upcoming years as the economic recovery continues. Specifically, staff is forecasting sustained high activity in the Building/Construction and Auto/Transportation categories, as well as increased projections on revenue received from the County pool. Pooled revenues are expected to increase as a percentage of the City's overall Sales Tax revenue as e-commerce continues to become a larger part of the economy. When transactions occur online for Sales Tax-eligible purchases, the 1% share received by cities instead goes into a County pool for distribution. For example, if a Sunnyvale resident goes to Target in Sunnyvale and purchases a television, the City receives 1% of the sale price in Sales Tax revenue. If that same Sunnyvale resident buys that television off of Target's website, the 1% of the sale price instead goes to the County pool for distribution to all agencies, as the revenue from online purchases is tracked to the county where the customer is located rather than to a more precise location due to the lack of detail in the seller's tax return. The County pool is distributed based on each jurisdiction's share of total taxable sales. For the last reporting period, Sunnyvale's share of the pool was 7.5%. This increasing trend not only makes Sales Tax revenue increasingly difficult to project, but it also means that a larger part of this significant revenue source has less to do with activity in Sunnyvale.

Because of the volatility of this revenue source, staff has taken a conservative approach toward projecting growth. Growth is anticipated at a normal rate in FY 2016/17, reaching \$31.7 million, for a 4.5% increase over the projected FY 2015/16 revenue. This represents a growth to the base of 3.6% increase over the FY 2015/16 projection when you factor out the audit adjustment. Growth projections past FY 2017/18 are very modest, averaging 2.8% annually through FY 2035/36, which is only slightly above the inflation expectation during that time period. While it is not possible to predict the next slowdown or how that slowdown will impact Sales Tax revenues, the projections for future revenues reflect overall positive growth with the expectation that some years of growth will be offset by losses in other years due to economic fluctuations.

Further, following completion of the Town Center project, it is anticipated that the City will receive additional Sales Tax revenue of approximately \$1.1 million per year once the project is complete. This value is increased slightly from the \$1.0 million that was projected in the FY 2015/16 Adopted Budget. However, the revised estimate reflects an updated timeline, with the project not coming fully online until FY 2019/20. Staff revised the projection to reflect a conservative estimate for when various stages of the project will be completed. We begin showing a portion of these funds starting in FY 2017/18. In total, the revised projections reduce the total Sales Tax revenue by \$4.2 million over the twenty-year plan.

Utility Users Tax and Franchise Fees

Utility Users Tax (UUT) and Franchise Fees represent the third largest source of General Fund revenue, generating about 10% of the total for FY 2015/16. Historically, these two revenue categories have been combined because one of the primary sources of revenue for both is the sale of electricity and gas. After declining in FY 2012/13, combined UUT & Franchise Fee revenue increased 3.4% to \$13.4 million in FY 2013/14. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers, which is lower than the 3.7% average of those cities in Santa Clara County which have UUT. It is also lower than the UUT rate of 3.6% for Santa Clara County when weighted by population and significantly lower than the statewide average of 6%.

Approximately 67% of UUT revenue is derived from the sale of electricity, 22% is related to intrastate telephone usage, and 11% is derived from the sale of gas.

The single largest component of UUT revenue is the electric rates charged by Pacific Gas & Electric (PG&E). With the elevated level of commercial development over recent years, and as the new square footage gets occupied, electric usage is expected to go up. However, in recent years the City has experienced very modest growth, indicating that the anticipated growth from new development has been almost entirely offset by the fact that many of these new buildings are more energy-efficient than prior uses. Modest growth is projected to continue. The revised projection for UUT on electric is \$4.25 million in FY 2015/16 and \$4.38 million in FY 2016/17.

The City is expecting to receive approximately \$1.51 million in FY 2015/16 from UUT on intrastate telephone usage. This is down approximately 2.8% from the \$1.55 million received in FY 2014/15. The long-term viability of this revenue source is a concern. Despite growth in the overall telecommunications industry, the City has not benefitted with increased UUT revenue. This is due to the fact that most of the growth in the market is in services that are not included in the UUT calculation, such as data transmission. As a result, revenue projections for FY 2016/17 and beyond reflect the continued degradation of this revenue source. The FY 2015/16 Adopted Budget projected declines of 2.8% annually. In the FY 2016/17 Recommended Budget, given the UUT telecom tax returns, this rate of decline was unchanged.

The City receives a one-time franchise payment from PG&E each year which represents approximately 38% of all Franchise Fee revenue. The PG&E franchise rate is 1% of gross receipts. Statewide, franchise rates range from .5% to 2%. The City's other main franchise agreements are with our cable television providers and Specialty Solid Waste. For FY 2016/17, Franchise Fees are projected to increase by approximately 2% over the revised FY 2015/16 projection. This mixed growth is comprised of modest growth from the Specialty garbage and Cal Water franchises and cell phone tower franchise agreements.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) represents the fourth largest revenue source of the General Fund, constituting over 10% of the total projected revenue for FY 2016/17.

TOT revenue is expected to finish at nearly \$16.4 million in FY 2015/16. This represents a 15.9% increase over FY 2014/15. This increase in TOT revenue is the result of three factors. Effective midway through FY 2013/14, on January 1, 2014, the TOT tax rate increased from 9.5% to 10.5%. The second driving factor is business-related travel, the core business of Sunnyvale's hotels, remains at a high level. As the economic recovery has continued and business travel continues to be strong, Sunnyvale hotels have benefited from increasing room rates and occupancy rates, which has positively impacted the City's TOT revenues. The third factor is that the City added one hotel in FY 2014/15. Anticipated TOT revenue from this additional hotel was included in the projections made in the FY 2015/16 Adopted Budget.

Projections for future years consider a number of factors, including room rates and occupancy rates returning to their historical average, as well as projecting four new hotels to begin generating revenue in future years. Due to the very high, peak level that the City is currently experiencing, the long-term plan resets revenue projections to a sustainable base over a period of two years. The anticipated decline reflects projected decreases in room rates and occupancy rates to their historical averages; which is then used as sustainable level base level for future years. The long-term plan has growth built in future years. The first of the new hotels is projected to come online in FY 2017/18. When fully operational, these new hotels are expected to bring in approximately \$2.1M in net new TOT revenue annually. While there have been many additional hotel applications submitted, due to the volatile nature of hotel development, only likely projects are included in the long-term plan. Beyond FY 2017/18, growth is expected to be relatively steady, reflecting primarily flat occupancy rates with modest annual increases in room rates. This revenue is reliant on business-travel, and therefore revenue is very volatile. Modest growth is projected.

Other Revenue Highlights

The FY 2016/17 Recommended Budget includes certain other revenue sources which warrant some discussion.

Other Taxes

Construction Tax, Business License Tax, and Real Property Transfer Tax revenue have each had strong returns in recent years. Construction Tax revenues have been strong through FY 2015/16, an indication of the high level of development activity that the City has sustained for three consecutive years. The long-term financial plan anticipates that this historically high level will cool off, with an elevated amount estimated for FY 2016/17 and the historical average level planned beginning in FY 2017/18. Business License Tax has seen steady growth, in line with the strong level of economic activity in the City in recent years. Real Property Transfer Tax, which is driven by property turnover and changes in valuation, has also been high in recent years. The long-term financial plan anticipates that this revenue will return to its historical average in FY 2016/17.

Permits & Service Fees

This category includes revenue collections from fees charged for services provided by City operations. The majority of revenue in this category comes from the Department of Public Safety, the Recreation Division in the Department of Library and Community Services, the Community Development Department, and the Department of Public Works. The high level in FY 2013/14 actuals is due to the strong Development-related results which are no longer accounted for in the General Fund. Effective in FY 2014/15, fees related to development activities were shifted to the Development Enterprise Fund.

Sale of Property

This revenue item reflects the sale of some of the City's property. There are two sales of City property included in the General Fund's long-term financial plan for the FY 2016/17 Recommended Budget. The sale of the Raynor Activity Center (\$14 million) is planned in FY 2015/16. The sale of the margarine plant has been updated to \$10.9 million to be received in FY 2016/17.

Revenues from the sale of property, as one-time funds, are best utilized for one-time capital needs. As such, these revenues are segregated into the Capital Improvement Projects Reserve. A portion of the sale proceeds from the Raynor Activity Center have been programmed for the Lakewood Branch Library project. The proceeds from the other sale have not been appropriated to any projects.

In-Lieu Charges and Transfers

In-Lieu Charges and Transfers are primarily funds transferred into the General Fund from other City funds to pay for projects and the cost of City-Wide administration, including the cost of the Department of Finance, the Human Resources Department, the Office of the City Manager, and the Office of the City Attorney. The FY 2016/17 in-lieu charges are up 8.6% due to increases in the General Fund and Development Enterprise Fund operating budgets.

Inter-Fund Revenues

Inter-Fund Revenues are primarily loan repayments to the General Fund from other funds, including the utility funds. Year-to-year fluctuations in this revenue source are expected, as loan repayment schedules are not always on fixed amortization periods and often change based on cash considerations.

FY 2014/15 was the final year of repayment from the Water Fund (for its share of the purchase of property adjacent to the corporation yard), and from the General Services Fund / Sunnyvale Office Center Sub-fund (\$248k rebate for rental income). The Sunnyvale Office Center Sub-fund rebate was removed in the FY 2015/16 Adopted Budget to strengthen reserves in this sub-fund, which funds the lease payments associated with the purchase of the debt financed Sunnyvale Office Center. The final loan repayment of \$4.1 million from the Solid Waste fund is scheduled in FY 2023/24.

General Fund Expenditures

General Fund expenditures fund common and core City operations like public safety, libraries, and parks and provide critical infrastructure funding for streets and sidewalks and more. The 2016/17 Recommended General Fund expenditures, including budget supplements, projects, lease

payments, equipment, and transfers total \$169.9 million. Of this amount, operating expenditures are the majority, totaling \$148.2 million, or 87%, of total expenditures. Operating expenditures are up 8.7% over the current FY 2015/16 budget primarily due to the addition of budgeted personnel to address increasing demands for service and rising compensation costs.

Operations — Employee Total Compensation

Employee Total Compensation makes up the largest portion of operating expenditures. For accuracy in projections, compensation is broken into two categories, Safety and Miscellaneous. Changes in safety Total Compensation is driven by salary surveys and the cost of pensions and other benefits. For FY 2016/17, safety total compensation is budgeted at \$65.2 million. This is a \$5.1 million, or 8.5%, increase from the \$60.1 million in the current budget for FY 2015/16. Safety salaries were adjusted downward in FY 2014/15 due to a lower salary increase than budgeted. The annual market survey of total compensation calculated increases that were lower than the current budgeted increase of 3%, thereby lowering the safety Salary base for FY 2015/16.

A total of three public safety officers have been added to the Operating Budget in FY 2016/17. These three new officers are to staff the new fire station in North Sunnyvale, however the cost was included in the FY 2015/16 twenty-year plan for the General Fund and therefore there is no impact from these additions.

For FY 2016/17, Miscellaneous Total Compensation is budgeted at \$53.2 million. This is a slight increase over the FY 2015/16 budget primarily due to the strategic addition of personnel.

Benefits, which consist of leave, retirement, insurance, and workers compensation costs, are up approximately 7.8% for Miscellaneous and 9.2% for Safety employees. This is primarily due to increases in retirement and insurance benefits costs anticipated in FY 2016/17. As more fully discussed in the Internal Service Fund section, employer contribution rates for retirement are projected to rise steeply over the next five to ten years and medical premium increases are estimated in the 5-7.5% range over the next several years. These increases are the same or exceed what was planned in the last long- term financial plans.

Operations — Other

Other operations are expenditures for purchased goods and services and overhead charges. Over the twenty-year planning period, these expenditures are up \$20.6 million over the current budget. About half of the change is attributable to Adjustments in goods and service needed to meet increasing demands and the rising cost of electricity.

Each year a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. As mentioned above, this support is projected to decrease in the future, primarily due to lower volumes and sale prices of gas sold. In FY 2016/17, the support is held flat to the current budgeted amount of \$2.025 million. For FY 2017/18 and FY 2017/18, this amount is reduced to \$1.4 million a year, and then to \$1.1 million the remainder of the first ten-year period.

Technology Project Funding is a new expenditure line-item in the General Fund. Over the twenty-year period, a total of \$27.1 million, or approximately \$1.4 million per year, has been added to the expenditure budget for investments in the City's I.T. infrastructure by fully funding critical projects and planning for their eventual replacement. The fund is able to afford these new costs primarily due to the increase in the property tax base.

Public Safety Recruitment Projects, Projects and Project Administration, and Project Operating Costs reflect General Fund expenditures related to capital, special, and Department of Public Safety recruitment projects. The content of these expenditures is discussed below in the General Fund Projects section.

The Equipment line item contains the appropriations for equipment for the Departments of Public Safety and assistance to the Library and Community Services based on their replacement schedules. These costs are up slightly, primarily due to adjustments and additions for some public safety equipment. In particular, due to decreasing Asset Forfeiture funds, the replacement of Tasers has been moved to the General Fund.

Lease payments in the amount of \$1,200,750 are included in the appropriation for FY 2016/17 as well. These payments fulfill the City's agreement with the former Redevelopment Agency to pay lease payments equal to the annual debt service on one of the downtown parking structures. Previously a Redevelopment Agency obligation, this item remains a subject of litigation in the redevelopment dissolution process.

Council Service-Level Set Aside is an annual \$100,000 set aside for Council's use at its discretion for unplanned projects, services, or other initiatives that come up over the course of the fiscal year.

The FY 2016/17 General Fund Budget includes funding for ten **Budget Supplements**. Details on each of the supplements are included in the Budget Supplement section in this volume of the FY 2016/17 Recommended Budget. The total expenditures budget for the ten supplements in FY 2016/17 is \$1,005,543 with total costs over the twenty year plan of \$3.7 million.

Transfers to Other Funds reflect transfers from the General Fund to other funds for operating and capital project purposes. These include transfers to the Youth and Neighborhood Services Fund for support of Columbia Neighborhood Center, the Liability and Property Insurance Fund for the General Fund's share of claims and insurance, and the Capital and Infrastructure Project Funds to cover project expenditures. As established in the FY 2012/13 Budget, the long-term financial plan for the General Fund reflects an annual transfer of \$1.5 million for investment in the City's administrative infrastructure. These funds are not set aside for a specific project or set of projects at this point but will accumulate in the Infrastructure Fund and be appropriated as projects are identified and prioritized. Starting in FY 2016/17, approximately \$11.6 million is planned to be transferred over three years to the Capital Projects Fund for the design and construction work on the Lakewood Branch Library Facility project. \$550,000 has also been budgeted to transfer to the Golf and Tennis Fund to address the deficit in that Fund anticipated for FY 2016/17.

General Fund Projects

The FY 2016/17 Recommended Budget for the General Fund includes \$10.8 million for capital, special, and outside group funding projects. This amount also includes Project Administration costs of \$402,979. This is the cost of Public Works staff for design and inspection of General Fund supported capital projects. The majority of the projects budget in FY 2016/17, or \$7.8 million, is in a special project for the recruitment and training of sworn public safety officers. In FY 2014/15, \$6.3 million was been brought forward from future years' recruitment budgets to accelerate recruitment efforts, fill vacancies and reach the current authorized sworn staffing. The additional funds supported the recruitment of additional recruits through FY 2016/17 in anticipation of the elevated level of projected separations in the next few years. In the FY 2016/17 Recommended Budget \$10.7 million was added to the recruitment projects over twenty years. The practice of budgeting for the recruitment, selection, and training of new public safety officers in a series of recurring special projects rather than in the operating budget began in FY 2006/07. This methodology allows expenditures to fluctuate each year based on the number of recruitments and allows for better monitoring and tracking of costs. It should be noted that the fixed costs associated with this activity, which include management oversight and other recruitment expenses, continue to be part of the Public Safety Department operating budget.

Other projects include \$867,000 for the Emergency Vehicle Traffic Signal Preemption project to upgrade and expand existing outdated traffic signal preemption equipment in the City of Sunnyvale. \$316,200 is budgeted for Climate Action Plan Implementation, and \$152,150 for the Website Redesign project. There is also one ongoing special project for \$30,000 a year related to a minimum wage enforcement agreement with the San Jose Office of Equality Assurance, totaling \$600,000 over the twenty-year plan. The FY 2016/17 Budget also contains \$100,000 for Outside Group Funding per Council policy.

Often times, one-time capital projects will result in ongoing operational costs. The Project Operating Costs line reflects the future operating costs of budgeted projects. The first set of operating costs arising from projects starts in FY 2016/17, with the majority of the total being attributable to the DPS Body Worn Cameras (\$204,000). Another significant increase to project

operating costs comes in FY 2019/20, when approximately \$267,000 is added annually to cover the net new ongoing costs of the Lakewood Branch Library and \$128,000 is added annually to cover the ongoing costs of the Washington Community Swim Center project. These ongoing costs are expected to be partially offset by increased revenues at Washington Pool once expansion is complete.

General Fund Reserves

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves contained in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific uses. Most of the City's reserves are established in accordance with policies adopted by Council.

The General Fund has five reserves that are contained in its long-term financial plan under the sub-heading, Reserves. The first is the Contingencies Reserve. By Council policy, this reserve must be equal to 15% of the operating budget in the first year of the long-term plan, in this case FY 2016/17, and then grow by the estimated change in the Consumer Price Index in each subsequent year. Prior to FY 2011/12, this reserve was set at 20% of General Fund operational expenditures annually; however, Council changed this reserve policy in 2011 to better reflect the intent and potential uses of this reserve. It is important to note that this reserve is not intended for normal unanticipated expenditures and is instead to be used for non-fiscal emergencies or disasters as determined by Council.

A second reserve in the General Fund mandated by Council policy is the Budget Stabilization Fund. The Budget Stabilization Fund functions to normalize service levels through economic cycles. In essence, the intent is for this fund to increase during periods of economic growth and to be drawn down during the low points of economic cycles to maintain stable service levels. Using the Budget Stabilization Fund prevents us from adding services at the top of the economic cycle that cannot be sustained while allowing us

to maintain Council-approved services levels during economic downturns.

In August 2011, Council adopted a new policy governing the balance of the Budget Stabilization Fund. This policy requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenue for the first two years of the 20-year plan and that it never go below \$0 in any year. For the FY 2016/17 Budget, the Budget Stabilization Fund balance is 26% of revenues in FY 2016/17 and 24% in FY 2017/18.

The FY 2016/17 Recommended Budget continues to maintain the short- and long-term balance. Over the twenty-year plan, Total Available Resources are up \$162 million, and Total Expenditures are also up, approximately \$201 million.

The third reserve in the General Fund is the Reserve for *Capital Improvement Projects*. Originally entitled the Land Acquisition Reserve, it was established in FY 1994/95 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In FY 2006/07 the reserve name was changed to Reserve for Capital Improvement Projects to reflect its expanded purpose. At the end of FY 2015/16, it is projected that the balance in this reserve will be \$23 million, an increase from the prior year due to the anticipated sale of the Raynor Activity Center for \$14 million in FY 2015/16. It is anticipated that the Reserve for Capital Improvement Projects will increase again in FY 2016/17 due to the sale of the Margarine Plant. After FY 2017/18, the reserve is projected to increase with interest earnings.

Lastly, the Equipment & Project C/O Reserve accounts for actual FY 2014/15 project carryover costs (and related revenues). Since a significant portion of the current budgeted project costs are from the prior year (FY 2014/15) carryover, it was prudent to separate out this reserve to increase transparency of unspent project costs. Additionally, accounting for this reserve separately helps ensure that the available funds in the Budget Stabilization Fund are not overstated.

Total Reserves in the General Fund increase or decrease depending upon the relationship between Total Current Resources and Total Current Requirements in the long-term financial plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the

reserves, and when expenses are higher, money is taken out. The relationship between these can be seen at the bottom of the plan in the rows marked Total Current Resources, Total Current Requirements, and Difference. It should be noted that Sunnyvale's Reserves are actual funds rather than estimated surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes the substantial interest earnings that are generated and added to annual revenues.

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026**

													FY 2015/2016 TO FY 2025/2026 TOTAL
	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	
RESERVES/FUND BALANCE, JULY 1	116,003,026	112,566,377	97,751,647	100,932,134	88,303,575	83,858,708	87,170,224	89,898,154	93,499,780	96,720,041	100,592,194	98,536,802	112,566,377
CURRENT RESOURCES:													
Property Tax	54,940,570	61,748,736	62,777,052	64,448,323	67,791,647	71,085,747	73,867,311	76,834,731	79,791,703	82,928,401	86,158,793	89,544,746	816,977,191
Sales Tax	29,676,176	30,352,481	31,698,678	33,009,729	33,694,247	34,711,878	35,706,377	36,722,959	37,876,087	39,069,270	40,293,390	41,450,979	394,586,075
Public Safety Sales Tax	1,542,805	1,566,638	1,636,121	1,698,630	1,727,251	1,767,904	1,812,525	1,858,286	1,911,611	1,966,487	2,022,960	2,081,076	20,049,488
Business License Tax	1,845,883	1,734,000	1,768,680	1,804,054	1,840,135	1,876,937	1,914,476	1,952,766	1,991,821	2,031,657	2,092,607	2,155,385	21,162,518
Other Taxes	4,830,902	4,859,967	3,570,449	3,259,512	3,358,584	3,463,337	3,568,018	3,675,549	3,786,514	3,901,029	4,019,215	4,141,196	41,603,372
Transient Occupancy Tax	14,137,069	16,383,291	14,471,479	10,811,481	11,265,442	11,960,267	12,308,847	12,666,585	13,033,710	13,410,452	13,773,794	14,146,305	144,231,653
Utility Users Taxes	6,774,027	6,809,616	6,903,949	6,971,730	7,042,847	7,117,312	7,195,136	7,276,335	7,360,924	7,448,921	7,549,003	7,707,931	79,383,704
Franchises	6,897,803	7,011,274	7,153,717	7,261,043	7,379,181	7,516,124	7,639,265	7,764,986	7,893,343	8,024,391	8,211,661	8,404,411	84,259,397
Rents and Concessions	2,439,797	2,426,454	2,451,331	2,438,316	2,530,191	2,571,080	2,503,161	2,543,775	2,587,562	2,630,305	2,691,169	2,743,704	28,117,048
Federal, State and Intergovernmental Revenue	1,609,139	2,066,065	881,123	642,537	637,069	643,730	650,525	657,455	664,524	669,977	680,957	692,265	8,886,228
Permits and Licenses	1,308,386	1,247,915	1,261,679	1,276,049	1,301,212	1,326,880	1,353,060	1,379,764	1,407,002	1,434,785	1,477,036	1,520,539	14,985,923
Fines and Forfeitures	1,093,087	942,261	999,943	996,876	1,008,068	1,019,659	1,031,652	1,044,054	1,056,869	1,070,101	1,084,355	1,099,067	11,352,905
Service Fees	6,028,267	5,788,278	5,503,194	5,529,415	5,627,327	5,800,066	5,902,062	6,010,167	6,117,509	6,235,563	6,347,233	6,460,217	65,321,030
Interest Income	668,696	866,330	721,012	1,313,891	1,930,515	2,685,573	2,788,324	2,918,094	3,045,580	3,187,537	3,108,635	2,931,632	25,497,122
Interest from Sale of Property	0	11,083	112,794	90,404	18,317	25,156	26,162	27,209	28,297	29,429	30,606	31,830	431,288
Inter-Fund Revenues	6,864,357	6,272,017	6,290,179	6,308,704	6,327,599	5,932,708	5,952,366	5,972,418	5,992,871	6,013,733	1,946,096	1,978,972	58,987,663
Miscellaneous Revenues	548,777	626,555	596,062	598,714	149,602	152,361	155,175	158,045	160,972	163,741	168,303	173,002	3,102,532
Sale of Property	14,069	14,000,000	10,910,000	0	0	0	0	0	0	0	0	0	24,910,000
Transfer From Gas Tax Fund	0	0	2,025,000	1,365,000	1,375,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	12,465,000
In-Lieu Charges	8,894,572	10,115,108	11,199,134	11,423,115	11,651,577	11,884,609	12,122,301	12,364,747	12,612,041	12,864,283	13,250,212	13,647,718	133,134,846
Transfer From Other Funds	373,203	1,124,105	152,711	61,789	78,069	348,958	354,657	157,906	79,526	79,992	80,472	80,472	2,598,657
TOTAL CURRENT RESOURCES	150,487,584	175,952,175	173,084,287	161,309,311	166,733,882	172,990,287	177,951,400	183,085,832	188,498,467	194,260,055	196,086,494	202,091,449	1,992,043,640
TOTAL AVAILABLE RESOURCES	266,490,611	288,518,553	270,835,934	262,241,445	255,037,457	256,848,995	265,121,624	272,983,986	281,998,247	290,980,096	296,678,689	300,628,252	2,104,610,017
CURRENT REQUIREMENTS:													
Operations - Total Compensation - Safety	56,259,676	60,127,339	65,171,210	67,079,727	69,138,906	71,977,121	75,104,389	78,402,081	81,881,429	85,554,489	89,970,297	94,851,210	839,258,197
Operations - Total Compensation - Miscellaneous	47,078,118	49,896,870	53,175,269	54,029,297	55,286,134	56,579,992	57,893,473	59,320,563	60,787,985	62,297,069	64,435,712	66,709,407	640,411,772
Operations - Other	26,270,732	26,335,774	29,857,107	28,487,636	29,180,660	29,906,208	30,637,112	31,490,022	32,366,502	33,240,722	34,113,426	35,008,422	340,623,591
Operations Transfer To Gas Tax Fund	(1,991,231)	(2,025,000)	0	0	0	0	0	0	0	0	0	0	(2,025,000)
Public Safety Recruitment Projects	5,755,430	8,362,780	7,800,031	5,905,794	3,170,822	2,297,410	2,297,410	2,297,410	2,297,410	2,297,410	2,297,410	2,297,410	41,321,298
Projects and Project Administration	2,450,657	13,877,348	2,961,100	1,662,630	1,009,939	988,700	930,188	531,499	779,005	477,586	490,184	721,023	24,429,201
Project Operating Costs	0	0	289,339	340,375	339,902	742,287	755,399	773,559	770,938	791,600	813,528	843,852	6,460,779
Equipment	410,061	787,274	443,899	358,683	345,726	340,710	1,233,534	259,833	833,069	438,472	341,101	635,877	6,018,178
Lease Payments	1,341,019	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	0	0	0	0	8,524,625
Payment to State - RDA Dissolution	0	14,175,000	0	0	0	0	0	0	0	0	0	0	14,175,000
Council Service Level Set-Aside	0	25,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,025,000
Budget Supplements	0	0	1,005,543	500,600	253,323	114,435	117,296	91,943	94,241	96,597	99,012	101,488	2,474,477
Technology Project Funding	0	0	2,761,500	3,500,000	3,125,000	1,475,000	923,228	941,692	960,526	979,736	999,331	1,019,318	16,685,331
Service Level Set-Aside	0	950,000	0	0	0	0	0	0	0	0	0	0	950,000
Budget Modification	0	2,731,830	0	0	0	0	0	0	0	0	0	0	2,731,830
TOTAL EXPENDITURES	137,574,461	176,446,965	164,765,749	163,166,367	163,150,661	165,757,488	171,234,403	175,449,850	180,871,105	186,273,681	193,660,001	202,288,007	1,943,064,278

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026**

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
TRANSFERS TO OTHER FUNDS:													
Infrastructure Fund	2,159,785	7,276,802	593,308	605,174	674,584	629,623	642,216	655,060	1,001,246	681,524	1,037,871	1,012,357	14,809,765
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,500,000
Capital Projects Fund	69,798	2,769,821	852,000	6,976,072	4,106,121	0	0	0	0	0	0	0	14,704,014
Youth and Neighborhood Services Fund	493,412	492,502	582,886	588,005	601,041	610,927	625,177	638,818	652,973	667,285	665,949	679,692	6,805,254
Solid Waste Management Fund	0	101,000	0	0	0	0	0	0	0	0	0	0	101,000
Golf and Tennis Fund	140,000	450,000	550,000	0	0	0	0	0	0	0	0	0	1,000,000
Development Enterprise Fund	8,337,346	0	0	0	0	0	0	0	0	0	0	0	0
General Services Fund	29,583	711,150	0	0	0	0	5,520	0	0	0	0	6,154	722,824
Employee Benefits Fund	2,600,000	0	0	0	0	0	0	0	0	0	0	0	0
Liability and Property Insurance Fund	1,019,848	1,018,667	1,059,858	1,102,252	1,146,342	1,180,732	1,216,154	1,240,477	1,252,882	1,265,411	1,278,065	1,290,846	13,051,686
TOTAL TRANSFERS TO OTHER FUNDS	16,349,772	14,319,941	5,138,052	10,771,503	8,028,088	3,921,283	3,989,067	4,034,355	4,407,101	4,114,220	4,481,885	4,489,048	67,694,543
TOTAL CURRENT REQUIREMENTS	153,924,234	190,766,906	169,903,801	173,937,870	171,178,749	169,678,771	175,223,470	179,484,205	185,278,206	190,387,901	198,141,886	206,777,055	2,010,758,821
RESERVES:													
DESIGNATED:													
Contingencies (15%)	19,142,594	20,150,247	22,577,689	23,142,131	23,720,684	24,313,701	24,921,544	25,544,583	26,183,197	26,837,777	27,508,722	28,196,440	28,196,440
Capital Improvement Projects	13,268,185	22,809,268	33,082,063	26,300,434	22,318,752	22,343,908	22,370,070	22,397,279	22,425,576	22,455,005	22,456,182	22,486,835	22,486,835
Reserve for RDA payment	14,128,459	0	0	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	53,972,026	54,792,131	45,272,382	38,861,010	37,819,272	40,512,615	42,606,540	45,557,919	48,111,268	51,299,413	48,571,899	43,167,922	43,167,922
Equipment & Project C/O Reserve	12,055,113	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	112,566,377	97,751,647	100,932,134	88,303,575	83,858,708	87,170,224	89,898,154	93,499,780	96,720,041	100,592,194	98,536,802	93,851,197	93,851,197
TOTAL RESERVES	112,566,377	97,751,647	100,932,134	88,303,575	83,858,708	87,170,224	89,898,154	93,499,780	96,720,041	100,592,194	98,536,802	93,851,197	93,851,197
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	150,473,515	161,941,092	162,061,493	161,218,908	166,715,564	172,965,131	177,925,238	183,058,623	188,470,170	194,230,626	196,055,888	202,059,619	
Total Current Requirements	153,924,234	190,766,906	169,153,801	167,065,838	167,178,749	169,678,771	175,223,470	179,484,205	185,278,206	190,387,901	198,141,886	206,777,055	
DIFFERENCE	(3,450,718)	(28,825,814)	(7,092,308)	(5,846,930)	(463,185)	3,286,360	2,701,768	3,574,418	3,191,964	3,842,724	(2,085,998)	(4,717,436)	

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036**

											FY 2026/2027 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036		
RESERVES/FUND BALANCE, JULY 1	93,851,197	89,851,452	85,462,820	81,130,344	76,137,305	70,410,960	65,689,248	62,795,795	61,878,950	63,484,893	93,851,197	112,566,377
CURRENT RESOURCES:												
Property Tax	93,771,956	97,696,008	101,556,716	105,571,642	109,746,992	114,089,218	118,605,039	123,301,441	128,185,696	133,224,680	1,125,749,387	1,942,726,578
Sales Tax	42,642,272	43,868,259	45,129,959	46,428,424	47,764,734	49,140,003	50,555,376	52,012,033	53,511,191	55,055,778	486,108,028	880,694,103
Public Safety Sales Tax	2,140,885	2,202,435	2,265,778	2,330,968	2,398,057	2,467,102	2,538,160	2,611,291	2,686,556	2,764,017	24,405,248	44,454,736
Business License Tax	2,220,047	2,286,648	2,355,248	2,425,905	2,498,682	2,573,643	2,650,852	2,730,378	2,812,289	2,896,658	25,450,349	46,612,867
Other Taxes	4,280,604	4,424,812	4,573,991	4,728,315	4,887,966	5,053,133	5,224,010	5,400,800	5,583,712	5,772,964	49,930,308	91,533,680
Transient Occupancy Tax	14,166,696	14,623,736	15,062,448	15,514,322	15,979,751	16,459,144	16,952,918	17,461,506	17,985,351	18,524,912	162,730,785	306,962,438
Utility Users Taxes	7,873,531	8,045,948	8,225,334	8,411,849	8,605,656	8,806,927	9,015,839	9,232,577	9,457,330	9,690,298	87,365,290	166,748,994
Franchises	8,618,965	8,839,957	9,067,577	9,302,027	9,543,510	9,792,237	10,048,426	10,312,301	10,584,092	10,864,036	96,973,128	181,232,525
Rents and Concessions	2,602,188	2,669,511	2,733,546	2,810,281	2,878,983	2,952,673	3,032,643	3,111,525	3,187,672	3,219,660	29,198,684	57,315,731
Federal, State and Intergovernmental Revenue	709,489	722,080	735,048	715,072	728,830	743,001	757,597	772,631	788,116	804,065	7,475,929	16,362,157
Permits and Licenses	1,566,155	1,613,140	1,661,534	1,711,380	1,762,722	1,815,603	1,870,071	1,926,173	1,983,959	2,043,477	17,954,215	32,940,138
Fines and Forfeitures	1,123,164	1,148,143	1,174,030	1,200,848	1,228,622	1,257,378	1,287,142	1,317,942	1,349,807	1,382,766	12,469,843	23,822,747
Service Fees	6,620,194	6,786,452	6,967,426	7,142,383	7,327,262	7,530,176	7,718,213	7,905,706	8,127,818	8,335,725	74,461,354	139,782,384
Interest Income	3,446,004	3,229,863	3,024,301	2,793,446	2,520,932	2,284,985	2,142,395	2,094,790	2,176,791	2,352,438	26,065,944	51,563,066
Interest from Sale of Property	41,379	43,448	45,621	47,902	50,297	52,812	55,452	58,225	61,136	64,193	520,466	951,754
Inter-Fund Revenues	2,012,835	2,047,714	2,083,639	2,120,641	2,158,754	2,198,010	2,238,444	2,280,091	2,322,987	2,367,170	21,830,285	80,817,948
Miscellaneous Revenues	177,842	182,827	180,600	185,889	191,336	196,947	202,726	208,678	214,809	221,124	1,962,780	5,065,312
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	24,910,000
Transfer From Gas Tax Fund	950,000	950,000	950,000	950,000	950,000	950,000	950,000	950,000	950,000	950,000	9,500,000	21,965,000
In-Lieu Charges	14,057,058	14,478,769	14,913,131	15,360,526	15,821,341	16,295,981	16,784,860	17,288,407	17,807,059	18,341,271	161,148,405	294,283,251
Transfer From Other Funds	96,970	97,478	98,002	98,541	542,438	456,420	100,258	100,865	101,491	102,135	1,794,597	4,393,255
TOTAL CURRENT RESOURCES	209,118,233	215,957,228	222,803,930	229,850,362	237,586,865	245,115,393	252,730,424	261,077,362	269,877,863	278,977,367	2,423,095,025	4,415,138,665
TOTAL AVAILABLE RESOURCES	302,969,430	305,808,680	308,266,750	310,980,706	313,724,170	315,526,353	318,419,672	323,873,157	331,756,813	342,462,260	2,516,946,222	4,527,705,042
CURRENT REQUIREMENTS:												
Operations - Total Compensation - Safety	98,240,547	101,903,080	105,704,445	109,649,998	113,404,528	117,297,554	121,334,436	125,618,980	128,434,509	132,287,544	1,153,875,621	1,993,133,818
Operations - Total Compensation - Miscellaneous	68,569,265	70,549,804	72,588,831	74,800,191	76,895,620	78,029,901	78,148,796	80,105,682	81,320,264	82,948,696	761,957,048	1,402,368,820
Operations - Other	36,082,476	37,189,249	38,329,762	39,505,072	40,716,266	42,014,346	43,353,605	44,735,383	46,161,060	47,632,067	415,719,286	756,342,877
Operations Transfer To Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	(2,025,000)
Public Safety Recruitment Projects	2,297,410	2,297,410	2,297,410	2,297,410	2,297,410	2,297,410	2,297,410	2,297,410	2,297,410	2,297,410	22,974,100	64,295,398
Projects and Project Administration	809,645	600,026	726,954	1,117,525	1,229,981	874,292	788,609	744,877	1,105,132	1,098,271	9,095,311	33,524,512
Project Operating Costs	853,898	885,789	918,973	953,516	989,484	1,026,934	1,065,938	1,106,571	1,148,902	1,180,944	10,130,949	16,591,728
Equipment	459,709	942,935	484,545	334,723	1,252,501	455,881	1,027,326	500,390	838,291	782,884	7,079,184	13,097,362
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	8,524,625
Payment to State - RDA Dissolution	0	0	0	0	0	0	0	0	0	0	0	14,175,000
Council Service Level Set-Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	2,025,000
Budget Supplements	104,532	107,668	110,898	114,225	117,652	121,182	124,817	128,561	132,418	136,391	1,198,345	3,672,822
Technology Project Funding	1,049,897	1,081,394	1,113,836	1,147,251	1,181,669	1,217,119	1,253,632	1,291,241	1,329,978	1,369,878	12,035,896	28,721,227
Service Level Set-Aside	0	0	0	0	0	0	0	0	0	0	0	950,000
Budget Modification	0	0	0	0	0	0	0	0	0	0	0	2,731,830
TOTAL EXPENDITURES	208,567,379	215,657,354	222,375,655	230,019,910	238,185,110	241,434,617	249,494,570	256,629,095	262,867,966	269,834,085	2,395,065,740	4,338,130,018

CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2026/2027 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036		
TRANSFERS TO OTHER FUNDS:												
Infrastructure Fund	1,042,728	1,132,775	1,155,997	1,168,510	1,335,742	4,671,688	2,359,306	1,555,018	1,562,173	1,510,071	17,494,008	32,303,773
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Capital Projects Fund	0	0	0	0	92,755	0	0	0	0	0	92,755	14,796,769
Youth and Neighborhood Services Fund	691,208	712,735	734,898	757,728	781,242	805,463	830,410	856,107	873,254	890,729	7,933,773	14,739,027
Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	101,000
Golf and Tennis Fund	0	0	0	0	0	0	0	0	0	0	0	1,000,000
Development Enterprise Fund	0	0	0	0	0	0	0	0	0	0	0	0
General Services Fund	0	0	0	0	7,135	0	0	0	0	0	7,135	729,959
Employee Benefits Fund	0	0	0	0	0	0	0	0	0	0	0	0
Liability and Property Insurance Fund	1,316,663	1,342,996	1,369,856	1,397,253	1,411,225	1,425,338	1,439,591	1,453,987	1,468,527	1,483,212	14,108,647	27,160,333
TOTAL TRANSFERS TO OTHER FUNDS	4,550,598	4,688,505	4,760,751	4,823,490	5,128,100	8,402,488	6,129,307	5,365,112	5,403,954	5,384,012	54,636,318	122,330,861
TOTAL CURRENT REQUIREMENTS	213,117,978	220,345,859	227,136,406	234,843,400	243,313,210	249,837,105	255,623,877	261,994,207	268,271,919	275,218,097	2,449,702,058	4,460,460,879
RESERVES:												
DESIGNATED:												
Contingencies (15%)	29,042,333	29,913,603	30,811,011	31,735,341	32,687,401	33,668,023	34,678,064	35,718,406	36,789,958	37,893,657	37,893,657	37,893,657
Capital Improvement Projects	22,528,214	22,571,663	22,617,284	22,665,186	22,715,483	22,768,294	22,823,747	22,881,972	22,943,108	23,007,301	23,007,301	23,007,301
Reserve for RDA payment	0	0	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	38,280,905	32,977,555	27,702,050	21,736,779	15,008,076	9,252,930	5,293,984	3,278,572	3,751,827	6,343,205	6,343,205	6,343,205
Equipment & Project C/O Reserve	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	89,851,452	85,462,820	81,130,344	76,137,305	70,410,960	65,689,248	62,795,795	61,878,950	63,484,893	67,244,163	67,244,163	67,244,163
TOTAL RESERVES	89,851,452	85,462,820	81,130,344	76,137,305	70,410,960	65,689,248	62,795,795	61,878,950	63,484,893	67,244,163	67,244,163	67,244,163
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	209,076,853	215,913,779	222,758,309	229,802,460	237,536,568	245,062,581	252,674,972	261,019,137	269,816,727	278,913,174		
Total Current Requirements	213,117,978	220,345,859	227,136,406	234,843,400	243,313,210	249,837,105	255,623,877	261,994,207	268,271,919	275,218,097		
DIFFERENCE	(4,041,124)	(4,432,080)	(4,378,097)	(5,040,941)	(5,776,642)	(4,774,524)	(2,948,905)	(975,070)	1,544,807	3,695,077		

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
0150	Secured Tax	35,725,137	39,493,489	41,689,717	44,013,652	45,855,973	47,879,549	49,840,173	51,859,637	53,961,053	56,147,750	58,423,194	60,790,994	549,955,180
0152	Unitary Roll - AB454	442,978	482,790	509,638	538,047	560,568	585,306	609,274	633,961	659,649	686,381	714,197	743,142	6,722,953
0153	Property Tax in Lieu of VLF	13,343,886	14,774,000	15,595,580	16,464,934	17,154,122	17,911,116	18,644,560	19,400,015	20,186,127	21,004,142	21,855,356	22,741,119	205,731,073
0155	Tax Delinquencies	493,396	459,000	861,336	878,563	896,134	914,057	932,338	950,985	970,004	989,404	1,009,193	1,039,468	9,900,482
0156	Unsecured Tax	3,045,976	3,119,000	2,144,429	2,187,318	2,231,064	2,275,686	2,321,199	2,367,623	2,414,976	2,463,275	2,512,541	2,562,792	26,599,904
0157	Supplemental Roll	1,328,200	939,000	1,083,101	863,837	881,114	898,736	916,711	935,045	953,746	972,821	992,277	1,012,123	10,448,510
0159	Administrative Fees	(402,425)	(466,000)	(491,914)	(519,335)	(541,074)	(564,951)	(588,085)	(611,913)	(636,709)	(662,511)	(689,359)	(717,298)	(6,489,148)
0181	General Fund Share of Tax Increment	963,421	2,947,457	1,385,164	21,307	753,745	1,186,249	1,191,142	1,299,378	1,282,856	1,327,139	1,341,394	1,372,406	14,108,237
TOTAL PROPERTY TAXES		54,940,570	61,748,736	62,777,052	64,448,323	67,791,647	71,085,747	73,867,311	76,834,731	79,791,703	82,928,401	86,158,793	89,544,746	816,977,191
0300	Sales and Use Tax	29,676,176	30,352,481	31,698,678	32,909,729	33,464,247	34,251,878	35,116,377	36,002,959	37,036,087	38,099,270	39,193,390	40,319,356	388,444,452
0300	Additional Sales Tax - Downtown	0	0	0	100,000	230,000	460,000	590,000	720,000	840,000	970,000	1,100,000	1,131,623	6,141,623
TOTAL SALES AND USE TAXES		29,676,176	30,352,481	31,698,678	33,009,729	33,694,247	34,711,878	35,706,377	36,722,959	37,876,087	39,069,270	40,293,390	41,450,979	394,586,075
0301	Sales and Use Tax - Public Safety	1,542,805	1,566,638	1,636,121	1,698,630	1,727,251	1,767,904	1,812,525	1,858,286	1,911,611	1,966,487	2,022,960	2,081,076	20,049,488
TOTAL SALES AND USE TAX - PUBLIC SAFETY		1,542,805	1,566,638	1,636,121	1,698,630	1,727,251	1,767,904	1,812,525	1,858,286	1,911,611	1,966,487	2,022,960	2,081,076	20,049,488
0450	Business License Tax	1,845,883	1,734,000	1,768,680	1,804,054	1,840,135	1,876,937	1,914,476	1,952,766	1,991,821	2,031,657	2,092,607	2,155,385	21,162,518
TOTAL BUSINESS LICENSE TAX		1,845,883	1,734,000	1,768,680	1,804,054	1,840,135	1,876,937	1,914,476	1,952,766	1,991,821	2,031,657	2,092,607	2,155,385	21,162,518
0451	Construction Tax	3,066,351	2,948,440	2,582,427	2,216,414	2,271,824	2,328,619	2,386,835	2,446,506	2,507,668	2,570,360	2,634,619	2,700,485	27,594,197
0452	Real Property Transfer Tax	1,764,551	1,911,527	988,022	1,043,098	1,086,760	1,134,718	1,181,183	1,229,043	1,278,846	1,330,669	1,384,596	1,440,711	14,009,175
TOTAL OTHER TAXES		4,830,902	4,859,967	3,570,449	3,259,512	3,358,584	3,463,337	3,568,018	3,675,549	3,786,514	3,901,029	4,019,215	4,141,196	41,603,372
0453-01	Transient Occupancy Tax	14,132,278	16,383,291	14,471,479	10,811,481	11,265,442	11,960,267	12,308,847	12,666,585	13,033,710	13,410,452	13,773,794	14,146,305	144,231,653
0453-02	Transient Occupancy Tax Penalties	4,792	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX		14,137,069	16,383,291	14,471,479	10,811,481	11,265,442	11,960,267	12,308,847	12,666,585	13,033,710	13,410,452	13,773,794	14,146,305	144,231,653

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
		2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036		
0150	Secured Tax	63,254,903	65,818,829	68,486,837	71,263,160	74,152,201	77,158,545	80,286,960	83,542,413	86,930,068	90,455,304	761,349,218	1,311,304,398
0152	Unitary Roll - AB454	773,261	804,603	837,219	871,158	906,475	943,226	981,469	1,021,266	1,062,678	1,105,773	9,307,128	16,030,080
0153	Property Tax in Lieu of VLF	23,662,836	24,621,967	25,620,034	26,658,620	27,739,373	28,864,007	30,034,307	31,252,129	32,519,407	33,838,151	284,810,830	490,541,903
0155	Tax Delinquencies	1,070,652	1,102,772	1,135,855	1,169,931	1,205,029	1,241,180	1,278,415	1,316,767	1,356,270	1,356,270	12,233,141	22,133,624
0156	Unsecured Tax	2,639,675	2,718,866	2,800,432	2,884,445	2,970,978	3,060,107	3,151,910	3,246,468	3,343,862	3,444,178	30,260,920	56,860,824
0157	Supplemental Roll	1,042,486	1,073,761	1,105,974	1,139,153	1,173,328	1,208,528	1,244,783	1,282,127	1,320,591	1,360,208	11,950,939	22,399,449
0159	Administrative Fees	(746,369)	(776,622)	(808,103)	(840,862)	(874,950)	(910,423)	(947,337)	(985,749)	(1,025,721)	(1,067,317)	(8,983,453)	(15,472,602)
0181	General Fund Share of Tax Increment	2,074,511	2,331,832	2,378,468	2,426,038	2,474,559	2,524,050	2,574,531	2,626,021	2,678,542	2,732,113	24,820,664	38,928,902
TOTAL PROPERTY TAXES		93,771,956	97,696,008	101,556,716	105,571,642	109,746,992	114,089,218	118,605,039	123,301,441	128,185,696	133,224,680	1,125,749,387	1,942,726,578
0300	Sales and Use Tax	41,478,105	42,670,600	43,897,832	45,160,824	46,460,627	47,798,323	49,175,028	50,591,889	52,050,088	53,550,842	472,834,158	861,278,610
0300	Additional Sales Tax - Downtown	1,164,167	1,197,659	1,232,127	1,267,600	1,304,107	1,341,679	1,380,348	1,420,145	1,461,103	1,504,936	13,273,870	19,415,493
TOTAL SALES AND USE TAXES		42,642,272	43,868,259	45,129,959	46,428,424	47,764,734	49,140,003	50,555,376	52,012,033	53,511,191	55,055,778	486,108,028	880,694,103
0301	Sales and Use Tax - Public Safety	2,140,885	2,202,435	2,265,778	2,330,968	2,398,057	2,467,102	2,538,160	2,611,291	2,686,556	2,764,017	24,405,248	44,454,736
TOTAL SALES AND USE TAX - PUBLIC SAFETY		2,140,885	2,202,435	2,265,778	2,330,968	2,398,057	2,467,102	2,538,160	2,611,291	2,686,556	2,764,017	24,405,248	44,454,736
0450	Business License Tax	2,220,047	2,286,648	2,355,248	2,425,905	2,498,682	2,573,643	2,650,852	2,730,378	2,812,289	2,896,658	25,450,349	46,612,867
TOTAL BUSINESS LICENSE TAX		2,220,047	2,286,648	2,355,248	2,425,905	2,498,682	2,573,643	2,650,852	2,730,378	2,812,289	2,896,658	25,450,349	46,612,867
0451	Construction Tax	2,781,499	2,864,944	2,950,892	3,039,419	3,130,602	3,224,520	3,321,255	3,420,893	3,523,520	3,629,226	31,886,771	59,480,968
0452	Real Property Transfer Tax	1,499,105	1,559,868	1,623,099	1,688,896	1,757,364	1,828,613	1,902,755	1,979,907	2,060,192	2,143,739	18,043,537	32,052,712
TOTAL OTHER TAXES		4,280,604	4,424,812	4,573,991	4,728,315	4,887,966	5,053,133	5,224,010	5,400,800	5,583,712	5,772,964	49,930,308	91,533,680
0453-01	Transient Occupancy Tax	14,166,696	14,623,736	15,062,448	15,514,322	15,979,751	16,459,144	16,952,918	17,461,506	17,985,351	18,524,912	162,730,785	306,962,438
0453-02	Transient Occupancy Tax Penalties	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX		14,166,696	14,623,736	15,062,448	15,514,322	15,979,751	16,459,144	16,952,918	17,461,506	17,985,351	18,524,912	162,730,785	306,962,438

**035. GENERAL FUND
REVENUES BY SOURCE**

													FY 2015/2016 TO FY 2025/2026 TOTAL
	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	
0454-04 Utility User's Tax - Other Phone	431,300	349,618	339,768	330,195	320,893	311,852	303,066	294,528	286,230	278,166	270,329	262,713	3,347,356
0454-06 Utility User's Tax - Sprint	110,243	125,903	122,356	118,908	115,558	112,303	109,139	106,064	103,076	100,172	97,350	94,607	1,205,435
0454-07 Utility User's Tax - AT&T	898,557	851,075	827,098	803,795	781,150	759,142	737,755	716,970	696,770	677,140	658,063	639,523	8,148,480
0454-08 Utility User's Tax - Other Electric	272,514	300,063	309,065	315,246	321,551	327,982	334,542	341,233	348,057	355,018	362,119	372,982	3,687,858
0454-09 Utility User's Tax - PG&E Electric	4,152,834	4,254,506	4,382,141	4,469,784	4,559,180	4,650,363	4,743,371	4,838,238	4,935,003	5,033,703	5,134,377	5,288,408	52,289,075
0454-10 Utility User's Tax - PG&E Gas	542,403	568,032	568,032	579,393	590,981	602,800	614,856	627,153	639,697	652,490	672,065	692,227	6,807,727
0454-21 Utility User's Tax - Verizon	183,643	174,975	170,045	165,254	160,599	156,074	151,677	147,404	143,251	139,215	135,293	131,481	1,675,267
0454-22 Utility User's Tax - Other Gas	182,533	185,444	185,444	189,153	192,936	196,795	200,731	204,746	208,840	213,017	219,408	225,990	2,222,506
TOTAL UTILITY USERS TAXES	6,774,027	6,809,616	6,903,949	6,971,730	7,042,847	7,117,312	7,195,136	7,276,335	7,360,924	7,448,921	7,549,003	7,707,931	79,383,704
0600-01 Franchise - Air Products	32,368	32,368	33,339	33,339	34,006	34,686	35,380	36,087	36,809	37,545	38,296	39,062	390,917
0600-02 Franchise - Cal Water Service	26,578	25,287	25,793	26,309	26,835	27,372	27,919	28,478	29,047	29,628	30,517	31,433	308,618
0600-03 Franchise - Taxicab Service	9,550	3,966	7,734	0	0	0	0	0	0	0	0	0	11,700
0602 Franchise - Comcast Cable	1,208,326	1,240,200	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	13,766,200
0603 Franchise - PG&E	2,636,064	2,688,785	2,742,561	2,797,412	2,853,360	2,910,428	2,968,636	3,028,009	3,088,569	3,150,340	3,244,851	3,342,196	32,815,148
0604 Franchise - Specialty Garbage	1,811,954	1,849,824	1,886,820	1,924,557	1,963,048	2,002,309	2,042,355	2,083,202	2,124,866	2,167,363	2,232,384	2,299,356	22,576,083
0606 Host Fees - Garbage	845,137	847,454	878,250	900,206	922,712	945,779	969,424	993,659	1,018,501	1,043,963	1,070,062	1,096,814	10,686,824
0607 Franchise - ATT	327,827	323,390	326,620	326,620	326,620	342,951	342,951	342,951	342,951	342,951	342,951	342,951	3,703,907
TOTAL FRANCHISE FEES	6,897,803	7,011,274	7,153,717	7,261,043	7,379,181	7,516,124	7,639,265	7,764,986	7,893,343	8,024,391	8,211,661	8,404,411	84,259,397
0751-04 Rental - American Medical Response	0	0	0	9,937	20,270	20,676	21,089	21,511	21,941	22,380	23,052	23,743	184,600
0751-05 Rental - Cal West Automotive	15,600	15,600	15,600	15,600	16,068	16,550	17,047	17,558	18,085	18,627	19,186	19,762	189,682
0751-06 Rental - City Real Property	10,609	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	115,500
0751-08 Rental - 5th Matador	27,700	14,927	0	0	0	0	0	0	0	0	0	0	14,927
0751-17 Rental - Downtown Properties	53,125	56,100	56,100	56,100	57,783	59,516	59,516	59,516	61,302	61,302	63,754	66,304	657,295
0751-21 Rental - 239 Commercial Street	102,597	59,937	55,880	57,556	108,456	108,456	0	0	0	0	0	0	390,285

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
		PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036		
0454-04	Utility User's Tax - Other Phone	255,311	248,118	241,128	234,335	227,733	221,317	215,081	209,022	203,133	197,410	2,252,588	5,599,944
0454-06	Utility User's Tax - Sprint	91,942	89,351	86,834	84,388	82,010	79,700	77,454	75,272	73,151	71,090	811,192	2,016,627
0454-07	Utility User's Tax - AT&T	621,505	603,995	586,979	570,442	554,370	538,752	523,573	508,823	494,487	480,556	5,483,482	13,631,963
0454-08	Utility User's Tax - Other Electric	384,172	395,697	407,568	419,795	432,389	445,360	458,721	472,483	486,657	501,257	4,404,099	8,091,956
0454-09	Utility User's Tax - PG&E Electric	5,447,061	5,610,472	5,778,787	5,952,150	6,130,715	6,314,636	6,504,075	6,699,197	6,900,173	7,107,179	62,444,445	114,733,520
0454-10	Utility User's Tax - PG&E Gas	712,994	734,384	756,415	779,108	802,481	826,555	851,352	876,893	903,199	930,295	8,173,676	14,981,403
0454-21	Utility User's Tax - Verizon	127,777	124,177	120,678	117,279	113,974	110,763	107,643	104,610	101,663	98,799	1,127,363	2,802,630
0454-22	Utility User's Tax - Other Gas	232,770	239,753	246,945	254,354	261,984	269,844	277,939	286,277	294,866	303,712	2,668,444	4,890,950
TOTAL UTILITY USERS TAXES		7,873,531	8,045,948	8,225,334	8,411,849	8,605,656	8,806,927	9,015,839	9,232,577	9,457,330	9,690,298	87,365,290	166,748,994
0600-01	Franchise - Air Products	40,234	41,441	42,684	43,965	45,284	46,642	48,041	49,483	50,967	52,496	461,236	852,152
0600-02	Franchise - Cal Water Service	32,376	33,347	34,347	35,378	36,439	37,532	38,658	39,818	41,012	42,243	371,149	679,767
0600-03	Franchise - Taxicab Service	0	0	0	0	0	0	0	0	0	0	0	11,700
0602	Franchise - Comcast Cable	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	1,252,600	12,526,000	26,292,200
0603	Franchise - PG&E	3,442,462	3,545,736	3,652,108	3,761,671	3,874,521	3,990,757	4,110,480	4,233,794	4,360,808	4,491,632	39,463,970	72,279,119
0604	Franchise - Specialty Garbage	2,368,336	2,439,386	2,512,568	2,587,945	2,665,583	2,745,551	2,827,918	2,912,755	3,000,138	3,090,142	27,150,323	49,726,405
0606	Host Fees - Garbage	1,129,718	1,163,610	1,198,518	1,234,474	1,271,508	1,309,653	1,348,943	1,389,411	1,431,094	1,474,026	12,950,955	23,637,779
0607	Franchise - ATT	353,240	363,837	374,752	385,994	397,574	409,501	421,786	434,440	447,473	460,897	4,049,495	7,753,402
TOTAL FRANCHISE FEES		8,618,965	8,839,957	9,067,577	9,302,027	9,543,510	9,792,237	10,048,426	10,312,301	10,584,092	10,864,036	96,973,128	181,232,525
0751-04	Rental - American Medical Response	24,455	25,189	25,945	26,723	27,525	28,351	29,201	30,077	30,979	31,909	280,355	464,954
0751-05	Rental - Cal West Automotive	20,354	20,965	21,594	22,242	22,909	23,596	24,304	25,033	25,784	26,558	233,341	423,023
0751-06	Rental - City Real Property	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	105,000	220,500
0751-08	Rental - 5th Matador	0	0	0	0	0	0	0	0	0	0	0	14,927
0751-17	Rental - Downtown Properties	68,956	71,715	74,583	77,567	80,669	83,896	87,252	90,742	94,372	98,146	827,898	1,485,193
0751-21	Rental - 239 Commercial Street	0	0	0	0	0	0	0	0	0	0	0	390,285

**035. GENERAL FUND
REVENUES BY SOURCE**

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
0751-23 Rental - Courthouse Parking	42,854	44,150	45,474	46,838	47,775	48,730	49,705	50,699	51,713	52,747	54,330	55,959	548,120
0751-24 Rental - Dental	28,080	28,080	28,080	29,484	30,074	30,675	31,289	31,914	32,553	33,204	34,200	35,226	344,778
0752-01 Rental - Indoor Sports Center	92,720	115,000	115,000	118,450	118,450	122,004	122,004	125,664	125,664	129,434	129,434	133,317	1,354,418
0752-03 Rental - Park Buildings	75,949	80,000	80,800	81,608	82,424	83,248	84,081	84,922	85,771	86,629	87,495	88,370	925,347
0752-04 Rental - Picnic Areas	117,569	120,000	121,200	122,412	123,636	124,872	126,121	127,382	128,656	129,943	131,242	132,555	1,388,020
0752-05 Rental - Performing Arts Center	161,465	162,000	165,240	168,544	171,915	175,353	178,860	182,437	186,086	189,808	193,604	197,476	1,971,324
0752-06 Rental - Community Center	100,068	115,000	116,150	117,311	118,484	119,669	120,866	122,074	123,295	124,528	125,773	127,031	1,330,181
0752-07 Rental - Athletic Fields	187,926	205,000	209,100	209,100	213,282	213,282	217,548	217,548	221,899	221,899	226,337	226,337	2,381,330
0752-09 Rental - Equipment	12,075	12,000	12,000	12,240	12,240	12,240	12,240	12,240	12,240	12,852	12,852	12,852	135,996
0752-10 Rental - Senior Center	149,533	120,000	121,200	122,412	123,636	124,872	126,121	127,382	128,656	129,943	131,242	132,555	1,388,020
0752-14 Rental - Creative Arts Center	0	0	2,500	0	0	0	0	0	0	0	0	0	2,500
0752-15 Rental - Banner Installations	2,400	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	22,000
0752-16 Rental - Non Profit Use - Park Buildings	18,838	20,000	20,200	20,402	20,606	20,812	21,020	21,230	21,443	21,657	21,874	22,092	231,337
0752-17 Rental - Non-Profit Use - Community Center	2,545	2,000	2,020	2,040	2,060	2,081	2,102	2,123	2,144	2,166	2,187	2,209	23,132
0754-02 Tower/Antenna Rental - Nextel	19,229	0	0	0	0	0	0	0	0	0	0	0	0
0754-04 Tower/Antenna Rental - Sprint	8,243	8,304	8,470	8,639	8,812	8,988	9,168	9,351	9,538	9,729	10,021	10,321	101,341
0754-05 Tower/Antenna Rental - Cingular	70,399	70,467	72,740	9,772	0	0	0	0	0	0	0	0	152,979
0754-06 Tower/Antenna Rental - T-Mobile	70,684	73,238	76,085	79,042	80,623	82,235	83,880	85,558	87,269	89,014	91,685	94,435	923,065
0754-07 Tower/Antenna Rental - Metro PCS	7,927	8,225	8,472	8,726	8,900	9,078	9,260	9,445	9,634	9,827	10,121	10,425	102,112
0754-10 Tower/Antenna Rental - Clearwire	43,915	45,821	47,654	49,560	50,551	51,562	52,593	53,645	54,718	55,813	57,487	59,212	578,617
3606-42 SMART Station Rent	406,423	414,551	422,842	431,299	439,925	448,724	457,698	466,852	476,189	485,713	500,284	515,293	5,059,372
3607-43 Water Pollution Control Plant Rent	358,014	365,174	372,478	379,927	387,526	395,276	403,182	411,245	419,470	427,860	440,696	453,916	4,456,750
3610-42 Landfill Rent	253,313	258,379	263,547	268,818	274,194	279,678	285,271	290,977	296,796	302,732	311,814	311,814	3,144,022
TOTAL RENTS AND CONCESSIONS	2,439,797	2,426,454	2,451,331	2,438,316	2,530,191	2,571,080	2,503,161	2,543,775	2,587,562	2,630,305	2,691,169	2,743,704	28,117,048

**035. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
0751-23 Rental - Courthouse Parking	57,638	59,367	61,148	62,983	64,872	66,819	68,823	70,888	73,014	75,205	660,758	1,208,878
0751-24 Rental - Dental	36,283	37,371	38,492	39,647	40,836	42,062	43,323	44,623	45,962	47,341	415,940	760,718
0752-01 Rental - Indoor Sports Center	133,317	137,316	137,316	141,435	141,435	145,679	145,679	150,049	150,049	154,550	1,436,825	2,791,243
0752-03 Rental - Park Buildings	89,253	90,146	91,047	91,958	92,878	93,806	94,744	95,692	96,649	97,615	933,789	1,859,136
0752-04 Rental - Picnic Areas	133,880	135,219	136,571	137,937	139,316	140,709	142,117	143,538	144,973	146,423	1,400,683	2,788,703
0752-05 Rental - Performing Arts Center	203,400	209,502	215,788	222,261	228,929	235,797	242,871	250,157	257,662	265,391	2,331,758	4,303,082
0752-06 Rental - Community Center	128,301	129,584	130,880	132,189	133,511	134,846	136,194	137,556	138,932	140,321	1,342,316	2,672,497
0752-07 Rental - Athletic Fields	18,078	18,078	18,439	18,439	18,808	18,808	19,184	19,184	19,568	19,568	188,156	2,569,486
0752-09 Rental - Equipment	12,852	13,495	13,495	13,495	13,495	13,495	14,169	14,169	14,169	14,169	137,002	272,998
0752-10 Rental - Senior Center	139,182	139,182	139,182	146,142	146,142	146,142	153,449	153,449	153,449	153,449	1,469,766	2,857,786
0752-14 Rental - Creative Arts Center	(9,450)	(9,733)	(9,733)	(9,733)	(10,025)	(10,025)	(10,025)	(10,326)	(10,326)	(10,326)	(99,703)	(97,203)
0752-15 Rental - Banner Installations	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610	2,688	23,616	45,616
0752-16 Rental - Non Profit Use - Park Buildings	22,092	23,197	23,197	23,197	24,357	24,357	24,357	25,575	25,575	25,575	241,479	472,815
0752-17 Rental - Non-Profit Use - Community Center	2,319	2,319	2,319	2,435	2,435	2,435	2,557	2,557	2,557	2,557	24,494	47,625
0754-02 Tower/Antenna Rental - Nextel	0	0	0	0	0	0	0	0	0	0	0	0
0754-04 Tower/Antenna Rental - Sprint	10,631	10,950	11,278	11,617	11,965	12,324	12,694	13,075	13,467	13,871	121,873	223,214
0754-05 Tower/Antenna Rental - Cingular	0	0	0	0	0	0	0	0	0	0	0	152,979
0754-06 Tower/Antenna Rental - T-Mobile	97,268	100,186	103,192	106,288	109,476	112,761	116,144	119,628	123,217	126,913	1,115,073	2,038,138
0754-07 Tower/Antenna Rental - Metro PCS	10,738	11,060	11,392	11,733	12,085	12,448	12,821	13,206	13,602	14,010	123,096	225,208
0754-10 Tower/Antenna Rental - Clearwire	60,988	62,818	64,702	66,643	68,642	70,702	72,823	75,007	77,258	79,575	699,158	1,277,775
3606-42 SMART Station Rent	530,752	546,674	563,074	579,967	597,366	615,287	633,745	652,758	672,340	672,340	6,064,303	11,123,675
3607-43 Water Pollution Control Plant Rent	467,534	481,560	496,007	510,887	526,213	542,000	558,260	575,008	592,258	592,258	5,341,984	9,798,734
3610-42 Landfill Rent	330,804	340,728	350,950	361,478	372,323	383,492	394,997	406,847	419,052	419,052	3,779,724	6,923,745
TOTAL RENTS AND CONCESSIONS	2,602,188	2,669,511	2,733,546	2,810,281	2,878,983	2,952,673	3,032,643	3,111,525	3,187,672	3,219,660	29,198,684	57,315,731

**035. GENERAL FUND
REVENUES BY SOURCE**

													FY 2015/2016 TO FY 2025/2026 TOTAL	
		ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	
0901	Federal Grants	2,398	110,602	0	0	0	0	0	0	0	0	0	0	110,602
0930	Bureau of Justice Grant	30,210	13,418	11,730	11,999	0	0	0	0	0	0	0	0	37,147
0938	ISTEA Grant	87,858	852,702	0	0	0	0	0	0	0	0	0	0	852,702
0955	Alternative Fuel User Tax Credit	1,568	0	0	0	0	0	0	0	0	0	0	0	0
965	Homeland Security Grants	233,205	59,963	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	83,963
1110	Bus Shelter Advertising	9,206	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	67,210
1111	County of Santa Clara Reimbursement	6,056	80,944	0	0	0	0	0	0	0	0	0	0	80,944
1114	Other Agencies - Reimbursement	7,350	134,792	84,000	0	0	0	0	0	0	0	0	0	218,792
1119-01	PCJPB Reimbursement - Multimodal	93,360	209,941	214,139	218,422	222,791	227,246	231,791	236,427	241,156	245,979	253,358	260,959	2,562,209
1121	Silicon Valley Council on Aging Grant	13,500	(13,500)	0	0	0	0	0	0	0	0	0	0	(13,500)
1122	Fremont Pool Cost Sharing	19,189	19,200	19,200	19,200	19,200	19,200	19,200	19,200	19,200	19,200	19,200	19,200	211,200
1123	Columbia Pool Cost Sharing	48,496	27,415	27,963	28,523	29,093	29,675	30,268	30,874	31,491	32,121	33,085	34,077	334,585
1126	Cupertino School District Reimbursement	60,000	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FEDERAL & INTERGOVERNMENTAL		612,397	1,501,586	365,543	286,654	279,594	284,631	289,770	295,011	300,357	305,810	314,153	322,746	4,545,854
1002-01	Office of Emergency Services	99,500	24,194	0	0	0	0	0	0	0	0	0	0	24,194
1012	Homeowner's Property Tax Relief	222,967	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	2,452,560
1014	Motor Vehicle License Fees	60,264	0	0	0	0	0	0	0	0	0	0	0	0
1017	Office of Traffic Safety	77,010	96,261	41,000	0	0	0	0	0	0	0	0	0	137,261
1018	POST Reimbursement	30,409	17,836	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	217,836
1025	Mandated Cost - SB 90	473,972	76,500	78,030	79,591	81,182	82,806	84,462	86,151	87,874	87,874	90,511	93,226	928,208
1025	Mandated Costs PY Reimbursement	0	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	366,663
1027	Miscellaneous State Grants	12,161	78,612	120,257	0	0	0	0	0	0	0	0	0	198,869
1034	Library Services and Tech Act	5,300	5,000	0	0	0	0	0	0	0	0	0	0	5,000

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
		2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	
0901	Federal Grants	0	0	0	0	0	0	0	0	0	0	110,602
0930	Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	37,147
0938	ISTEA Grant	0	0	0	0	0	0	0	0	0	0	852,702
0955	Alternative Fuel User Tax Credit	0	0	0	0	0	0	0	0	0	0	0
965	Homeland Security Grants	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	107,963
1110	Bus Shelter Advertising	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	128,310
1111	County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	80,944
1114	Other Agencies - Reimbursement	0	0	0	0	0	0	0	0	0	0	218,792
1119-01	PCJPB Reimbursement - Multimodal	268,788	276,851	285,157	293,712	302,523	311,599	320,947	330,575	340,492	350,707	5,643,559
1121	Silicon Valley Council on Aging Grant	0	0	0	0	0	0	0	0	0	0	(13,500)
1122	Fremont Pool Cost Sharing	19,776	20,369	20,980	21,610	22,258	22,926	23,614	24,322	25,052	25,803	437,910
1123	Columbia Pool Cost Sharing	35,100	36,153	37,237	38,354	39,505	40,690	41,911	43,168	44,463	45,797	736,962
1126	Cupertino School District Reimbursement	0	0	0	0	0	0	0	0	0	0	0
TOTAL FEDERAL & INTERGOVERNMENTAL		332,173	341,883	351,884	362,186	372,796	383,724	394,981	406,575	418,517	430,817	8,341,390
1002-01	Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	24,194
1012	Homeowner's Property Tax Relief	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	4,682,160
1014	Motor Vehicle License Fees	0	0	0	0	0	0	0	0	0	0	0
1017	Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	137,261
1018	POST Reimbursement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	467,836
1025	Mandated Cost - SB 90	96,023	98,903	101,871	104,927	108,074	111,317	114,656	118,096	121,639	125,288	2,029,002
1025	Mandated Costs PY Reimbursement	33,333	33,333	33,333	0	0	0	0	0	0	0	466,662
1027	Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	198,869
1034	Library Services and Tech Act	0	0	0	0	0	0	0	0	0	0	5,000

**035. GENERAL FUND
REVENUES BY SOURCE**

		FY 2015/2016 TO FY 2025/2026 TOTAL											
		ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026
1041	State Tire Enforcement Grant	15,158	9,783	0	0	0	0	0	0	0	0	0	9,783
TOTAL STATE SHARED REVENUE		996,741	564,479	515,580	355,884	357,475	359,099	360,755	362,444	364,167	364,167	366,804	369,519
1349	Certified Unified Program Agency	899,103	834,300	859,329	876,516	894,046	911,927	930,165	948,769	967,744	987,099	1,016,712	1,047,213
1351-01	Major Permit Application Fees	10,320	0	0	0	0	0	0	0	0	0	0	0
1353	Permit - Bingo	150	0	0	0	0	0	0	0	0	0	0	0
1359	Permit - Hazardous Materials	71,762	70,000	65,000	66,300	67,626	68,979	70,358	71,765	73,201	74,665	76,905	79,212
1362	Permit - Fire Operations	215,730	245,000	245,000	245,000	249,900	254,898	259,996	265,196	270,500	275,910	284,187	292,713
1368	Permit - Transportation	21,754	18,764	17,854	17,854	17,854	17,854	17,854	17,854	17,854	17,854	18,390	18,941
1370	Permit - Taxi Driver and Vehicle	48,534	37,005	20,153	14,806	15,102	15,404	15,712	16,026	16,347	16,674	17,007	17,348
1371	Permit - Misc. Public Safety	21,039	24,405	35,394	36,103	36,825	37,562	38,313	39,079	39,861	40,658	41,471	42,300
1372	Permit - Liquidambar Street	1,260	0	0	0	0	0	0	0	0	0	0	0
1373	Adult Entertainment Permits	13,565	13,761	14,175	14,601	14,893	15,191	15,495	15,805	16,121	16,443	16,772	17,107
1374	OCM Special Event Permit Fee	5,169	4,680	4,774	4,869	4,966	5,066	5,167	5,270	5,376	5,483	5,593	5,705
TOTAL PERMITS AND LICENSES		1,308,386	1,247,915	1,261,679	1,276,049	1,301,212	1,326,880	1,353,060	1,379,764	1,407,002	1,434,785	1,477,036	1,520,539
1502-01	Fines - Overdue Material - Circulation Desk	71,022	56,537	53,145	49,956	48,957	47,978	47,018	46,078	45,156	44,253	43,368	42,501
1502-02	Fines - Overdue/Lost & Damaged-Internet	176,777	168,685	168,685	168,685	165,311	162,005	158,765	155,590	152,478	149,428	146,440	143,511
1503-01	Fines - Parking	525,268	441,000	500,000	500,000	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830
1504	Fines - Traffic and Criminal	230,736	225,000	225,000	225,000	229,500	234,090	238,772	243,547	248,418	253,387	258,454	263,623
1506	Juvenile Diversion	1,610	2,000	2,000	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,320	2,389
1507	Late Payment Penalties	45,327	5,046	5,000	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,800	5,974
1509	Returned Check Charge	5,955	5,993	6,113	6,235	6,360	6,487	6,617	6,749	6,884	7,022	7,232	7,449
1516	Neighborhood Preservation Code Violations	36,392	38,000	40,000	40,000	40,800	41,616	42,448	43,297	44,163	45,046	46,398	47,790
TOTAL FINES AND FORFEITURES		1,093,087	942,261	999,943	996,876	1,008,068	1,019,659	1,031,652	1,044,054	1,056,869	1,070,101	1,084,355	1,099,067

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
		2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	
1041	State Tire Enforcement Grant	0	0	0	0	0	0	0	0	0	0	9,783
TOTAL STATE SHARED REVENUE		377,316	380,196	383,164	352,887	356,034	359,277	362,616	366,056	369,599	373,248	8,020,767
1349	Certified Unified Program Agency	1,078,630	1,110,989	1,144,318	1,178,648	1,214,007	1,250,427	1,287,940	1,326,578	1,366,376	1,407,367	22,639,099
1351-01	Major Permit Application Fees	0	0	0	0	0	0	0	0	0	0	0
1353	Permit - Bingo	0	0	0	0	0	0	0	0	0	0	0
1359	Permit - Hazardous Materials	81,588	84,036	86,557	89,153	91,828	94,583	97,420	100,343	103,353	106,454	1,719,324
1362	Permit - Fire Operations	301,494	310,539	319,855	329,451	339,334	349,514	360,000	370,800	381,924	393,381	6,344,591
1368	Permit - Transportation	19,510	20,095	20,698	21,319	21,958	22,617	23,295	23,994	24,714	25,456	422,582
1370	Permit - Taxi Driver and Vehicle	17,868	18,404	18,956	19,525	20,111	20,714	21,335	21,975	22,635	23,314	406,422
1371	Permit - Misc. Public Safety	43,569	44,877	46,223	47,609	49,038	50,509	52,024	53,585	55,192	56,848	911,445
1372	Permit - Liquidambar Street	0	0	0	0	0	0	0	0	0	0	0
1373	Adult Entertainment Permits	17,621	18,149	18,694	19,255	19,832	20,427	21,040	21,671	22,321	22,991	372,364
1374	OCM Special Event Permit Fee	5,876	6,052	6,234	6,421	6,613	6,812	7,016	7,227	7,443	7,667	124,311
TOTAL PERMITS AND LICENSES		1,566,155	1,613,140	1,661,534	1,711,380	1,762,722	1,815,603	1,870,071	1,926,173	1,983,959	2,043,477	32,940,138
1502-01	Fines - Overdue Material - Circulation Desk	42,076	41,655	41,238	40,826	40,418	40,014	39,613	39,217	38,825	38,437	927,266
1502-02	Fines - Overdue/Lost & Damaged-Internet	140,641	137,828	135,071	132,370	129,723	127,128	124,586	122,094	119,652	117,259	3,025,934
1503-01	Fines - Parking	603,405	621,507	640,152	659,356	679,137	699,511	720,497	742,112	764,375	787,306	12,735,672
1504	Fines - Traffic and Criminal	271,532	279,678	288,068	296,710	305,612	314,780	324,223	333,950	343,969	354,288	5,757,602
1506	Juvenile Diversion	2,461	2,535	2,611	2,689	2,770	2,853	2,939	3,027	3,118	3,211	51,793
1507	Late Payment Penalties	6,153	6,338	6,528	6,723	6,925	7,133	7,347	7,567	7,794	8,028	129,527
1509	Returned Check Charge	7,673	7,903	8,140	8,384	8,636	8,895	9,162	9,437	9,720	10,011	161,102
1516	Neighborhood Preservation Code Violations	49,224	50,700	52,221	53,788	55,402	57,064	58,775	60,539	62,355	64,226	1,033,852
TOTAL FINES AND FORFEITURES		1,123,164	1,148,143	1,174,030	1,200,848	1,228,622	1,257,378	1,287,142	1,317,942	1,349,807	1,382,766	23,822,747

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
1667-01	General Plan Maintenance Fees	852,091	819,011	717,341	615,670	631,060	646,837	663,008	679,583	696,573	713,987	731,837	750,133	7,665,039
1677	State Certified Access Specialist Fee	4,943	3,500	3,500	0	0	0	0	0	0	0	0	0	7,000
TOTAL COMMUNITY DEVELOPMENT FEES		857,034	822,511	720,841	615,670	631,060	646,837	663,008	679,583	696,573	713,987	731,837	750,133	7,672,039
1801-01	Business License Processing-New Applications	10,822	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,285	18,650	19,210	19,786	194,270
1801-02	Business License Processing - Renewals	261	0	0	0	0	0	0	0	0	0	0	0	0
3100-05	Internet & Phone Credit Card Fee	795	0	0	0	0	0	0	0	0	0	0	0	0
3101	Notary Fee	70	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FINANCE FEES		11,948	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,285	18,650	19,210	19,786	194,270
2102	Library- Lost/Damaged Materials	7,745	6,959	6,541	6,149	6,026	5,905	5,787	5,672	5,558	5,447	5,338	5,231	64,614
2105	Miscellaneous Library Charges	2,478	2,220	0	0	0	0	0	0	0	0	0	0	2,220
TOTAL LIBRARY FEES		10,223	9,179	6,541	6,149	6,026	5,905	5,787	5,672	5,558	5,447	5,338	5,231	66,834
2310	Recreation Credit (Net)	(701)	0	0	0	0	0	0	0	0	0	0	0	0
2347	Senior Adult Services	1,595	0	0	0	0	0	0	0	0	0	0	0	0
2351	Vending	6,000	6,000	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	69,000
2357	Youth Basketball League	134,171	138,112	140,112	142,914	145,772	148,688	151,661	154,695	157,789	160,944	164,163	167,447	1,672,297
2359	Adult Basketball	65,857	50,500	51,510	52,540	53,591	54,663	55,756	56,871	58,008	59,169	60,352	61,559	614,518
2360	Adult Volleyball	40,388	33,000	40,000	40,800	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	470,989
2361	Adult Drop-In Sports	42,542	41,000	34,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	444,000
2364	Youth Sports Classes	232,819	250,000	252,500	257,550	262,701	267,955	273,314	278,780	284,356	290,043	295,844	301,761	3,014,805
2365	Adult Sports Activities	98,871	100,000	110,000	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	1,304,469
2367	Youth Sports Camp	212,310	210,000	214,200	218,484	222,854	227,311	231,857	236,494	241,224	246,048	250,969	255,989	2,555,430
2370	Special Events HOTS	9,120	10,000	10,200	10,400	10,608	10,820	11,037	11,257	11,482	11,712	11,946	12,185	121,648
2375	Gymnastics - Youth	407,570	380,000	391,400	403,142	415,236	427,693	440,524	453,740	467,352	481,373	495,814	510,688	4,866,962

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
		PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036		
1667-01	General Plan Maintenance Fees	772,637	795,816	819,690	844,281	869,609	895,697	922,568	950,245	978,753	1,008,115	8,857,412	16,522,451
1677	State Certified Access Specialist Fee	0	0	0	0	0	0	0	0	0	0	0	7,000
TOTAL COMMUNITY DEVELOPMENT FEES		772,637	795,816	819,690	844,281	869,609	895,697	922,568	950,245	978,753	1,008,115	8,857,412	16,529,451
1801-01	Business License Processing-New Applications	20,380	20,991	21,621	22,270	22,938	23,626	24,335	25,065	25,817	26,591	233,632	427,903
1801-02	Business License Processing - Renewals	0	0	0	0	0	0	0	0	0	0	0	0
3100-05	Internet & Phone Credit Card Fee	0	0	0	0	0	0	0	0	0	0	0	0
3101	Notary Fee	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FINANCE FEES		20,380	20,991	21,621	22,270	22,938	23,626	24,335	25,065	25,817	26,591	233,632	427,903
2102	Library- Lost/Damaged Materials	5,127	5,024	4,924	4,825	4,729	4,634	4,541	4,451	4,362	4,274	46,891	111,505
2105	Miscellaneous Library Charges	0	0	0	0	0	0	0	0	0	0	0	2,220
TOTAL LIBRARY FEES		5,127	5,024	4,924	4,825	4,729	4,634	4,541	4,451	4,362	4,274	46,891	113,725
2310	Recreation Credit (Net)	0	0	0	0	0	0	0	0	0	0	0	0
2347	Senior Adult Services	0	0	0	0	0	0	0	0	0	0	0	0
2351	Vending	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	63,000	132,000
2357	Youth Basketball League	172,470	177,644	182,973	188,463	194,116	199,940	205,938	212,116	218,480	225,034	1,977,174	3,649,471
2359	Adult Basketball	63,406	65,308	67,267	69,285	71,364	73,505	75,710	77,981	80,321	82,730	726,876	1,341,394
2360	Adult Volleyball	49,238	50,715	52,236	53,803	55,418	57,080	58,793	60,556	62,373	64,244	564,456	1,035,445
2361	Adult Drop-In Sports	41,000	41,000	41,000	41,000	50,400	50,400	50,400	50,400	50,400	50,400	466,400	910,400
2364	Youth Sports Classes	310,814	320,138	329,742	339,635	349,824	360,318	371,128	382,262	393,729	405,541	3,563,131	6,577,935
2365	Adult Sports Activities	135,404	139,466	143,650	147,960	152,398	156,970	161,679	166,530	171,526	176,671	1,552,255	2,856,724
2367	Youth Sports Camp	261,109	261,109	266,331	266,331	271,657	271,657	277,091	277,091	282,632	291,111	2,726,118	5,281,549
2370	Special Events HOTS	12,185	12,795	12,795	12,795	12,795	13,434	13,434	13,434	13,434	14,106	131,206	252,854
2375	Gymnastics - Youth	526,009	541,789	558,043	574,784	592,028	609,788	628,082	646,925	666,332	686,322	6,030,102	10,897,065

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
2381	Swim Pool Rentals	39,881	52,609	43,197	43,647	43,647	43,647	43,647	45,829	45,829	45,829	45,829	45,829	499,541
2383	Washington Pool Adult Swim Lessons	12,670	12,500	12,750	13,005	13,265	13,530	13,801	14,077	14,359	14,646	14,939	15,237	152,109
2385	Special Interest - Youth	7,845	0	0	0	0	0	0	0	0	0	0	0	0
2388	Visual Arts - Youth	33,675	37,112	25,614	26,127	26,650	27,183	27,726	28,281	28,846	29,423	30,012	30,612	317,585
2391	Visual Arts - Adult	10,372	6,929	10,000	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	116,426
2392	Dance Classes - Child	78,404	79,358	80,945	82,564	84,215	85,900	87,618	89,370	91,157	92,980	94,840	96,737	965,684
2393	Dance Classes - Adult	62,121	59,203	60,387	61,595	62,827	64,083	65,365	66,672	68,006	69,366	70,753	72,168	720,426
2394	Drama - Youth	24,982	29,019	29,599	30,191	30,795	31,411	32,039	32,680	33,333	34,000	34,680	35,374	353,120
2396	Cultural Arts Theater Tickets	25,419	21,345	25,000	28,700	29,274	29,859	30,457	31,066	31,687	32,321	32,967	33,627	326,303
2397	Preschool Programs	262,512	263,295	265,927	268,586	271,272	273,985	276,724	279,492	282,287	285,109	287,961	290,840	3,045,477
2401	Neighborhood Recreation	382,322	385,322	393,028	400,888	408,906	417,084	425,426	433,934	442,613	451,465	460,494	469,704	4,688,863
2406	Senior Adults Dances	2,206	2,500	2,500	3,820	3,820	5,140	5,140	6,460	6,460	7,780	7,780	7,780	59,180
2407	Senior Adult Programs	85,396	93,500	87,750	96,730	99,632	102,621	105,699	108,870	112,137	115,501	118,966	122,535	1,163,940
2408	Senior Adult Trips	134,822	90,000	100,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	1,360,000
2409	Senior Adult Special Events	11,316	10,000	10,000	10,360	10,360	10,720	10,720	11,080	11,080	11,440	11,440	11,800	119,000
2410	Therapeutic Services Program	13,040	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	154,000
2411	Senior Center Membership	64,497	68,000	68,000	68,000	68,000	74,800	74,800	74,800	74,800	82,280	82,280	82,280	818,040
2412	Senior Adult Lunch Program	18,451	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	209,000
2413	Teen Programs Co-OP	41,529	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	517,000
2417	Registration Service Fees	7,022	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	66,000
2418	Fremont Pool User Fees	51,042	52,531	53,844	55,190	56,570	57,984	59,144	60,327	61,533	62,764	64,019	65,299	649,204
2422-01	Elementary After School and Summer Program	42,222	38,466	38,466	39,235	39,235	40,020	40,020	40,020	40,820	40,820	40,820	41,636	439,558
2422-02	After School Programs - Summer Drop In	15,865	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	31,042
2422-04	After School Programs - Intersessions Classes	0	12,600	12,852	13,109	13,371	13,639	13,911	14,190	14,473	14,763	15,058	15,359	153,325
2422-05	After School Programs - Contract Classes	0	20,000	20,400	20,808	21,224	21,649	22,082	22,523	22,974	23,433	23,902	24,380	243,374

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
		2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036		
2381	Swim Pool Rentals	48,121	48,121	48,121	48,121	48,121	50,527	50,527	50,527	50,527	50,527	493,238	992,779
2383	Washington Pool Adult Swim Lessons	15,390	15,544	15,699	15,856	16,015	16,175	16,337	16,500	16,665	16,832	161,011	313,120
2385	Special Interest - Youth	0	0	0	0	0	0	0	0	0	0	0	0
2388	Visual Arts - Youth	31,530	32,476	33,450	34,454	35,488	36,552	37,649	38,778	39,942	41,140	361,460	679,045
2391	Visual Arts - Adult	12,309	12,679	13,059	13,451	13,854	14,270	14,698	15,139	15,593	16,061	141,114	257,540
2392	Dance Classes - Child	99,639	102,628	105,707	108,878	112,145	115,509	118,974	122,543	126,220	130,006	1,142,249	2,107,934
2393	Dance Classes - Adult	74,333	76,563	78,860	81,226	83,663	86,173	88,758	91,421	94,163	96,988	852,149	1,572,576
2394	Drama - Youth	36,435	37,528	38,654	39,813	41,008	42,238	43,505	44,810	46,154	47,539	417,684	770,804
2396	Cultural Arts Theater Tickets	33,627	33,627	35,644	35,644	35,644	35,644	37,783	37,783	37,783	37,783	360,962	687,264
2397	Preschool Programs	299,565	308,552	317,809	327,343	337,163	347,278	357,697	368,428	379,480	390,865	3,434,181	6,479,658
2401	Neighborhood Recreation	483,795	498,309	513,258	528,656	544,516	560,851	577,677	595,007	612,857	631,243	5,546,171	10,235,035
2406	Senior Adults Dances	9,100	9,100	10,420	10,420	11,740	11,740	13,060	13,060	14,380	14,380	117,400	176,580
2407	Senior Adult Programs	126,211	129,997	133,897	137,914	142,051	146,313	150,702	155,223	159,880	164,676	1,446,864	2,610,805
2408	Senior Adult Trips	130,000	131,300	130,000	131,300	130,000	131,300	130,000	131,300	130,000	131,300	1,306,500	2,666,500
2409	Senior Adult Special Events	11,800	12,160	12,160	12,520	12,520	12,880	12,880	13,240	13,240	13,600	127,000	246,000
2410	Therapeutic Services Program	14,280	14,566	14,857	15,154	15,457	15,766	16,082	16,403	16,731	17,066	156,362	310,362
2411	Senior Center Membership	82,280	90,508	90,508	90,508	90,508	99,559	99,559	99,559	99,559	99,559	942,106	1,760,146
2412	Senior Adult Lunch Program	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	190,000	399,000
2413	Teen Programs Co-OP	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	470,000	987,000
2417	Registration Service Fees	6,180	6,365	6,556	6,753	6,956	7,164	7,379	7,601	7,829	8,063	70,847	136,847
2418	Fremont Pool User Fees	66,605	67,937	69,296	70,682	72,096	73,538	75,008	76,509	78,039	79,600	729,310	1,378,515
2422-01	Elementary After School and Summer Program	41,636	41,636	42,469	42,469	42,469	43,319	43,319	43,319	44,618	44,618	429,873	869,431
2422-02	After School Programs - Summer Drop In	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	28,220	59,262
2422-04	After School Programs - Intersessions Classes	15,666	15,980	16,299	16,625	16,958	17,297	17,643	17,996	18,356	18,723	171,543	324,869
2422-05	After School Programs - Contract Classes	24,867	25,365	25,872	26,390	26,917	27,456	28,005	28,565	29,136	29,719	272,292	515,666

**035. GENERAL FUND
REVENUES BY SOURCE**

													FY 2015/2016 TO FY 2025/2026 TOTAL	
		ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	
2423	Pottery - Adult	148,714	177,715	193,269	197,134	201,077	205,098	209,200	213,384	217,652	222,005	226,445	230,974	2,293,953
2424	Music - Child	120,260	116,247	118,572	125,000	127,500	130,050	132,651	135,304	138,010	140,770	143,586	146,457	1,454,148
2425	Music - Adult	4,305	2,381	3,500	5,500	5,610	5,722	5,837	5,953	6,072	6,194	6,318	6,444	59,531
2455	Teen Programs	31,853	33,480	34,149	34,831	35,528	36,238	36,963	37,702	38,456	39,225	40,010	40,810	407,392
2465	Columbia Co-Op Sports	34,374	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	385,000
2484	Washington Pool Swim Lessons	100,077	109,758	111,953	114,192	116,476	118,805	121,181	123,605	126,077	128,599	131,171	133,794	1,335,612
2485	SMS Pool Swim Lessons	29,803	30,855	31,472	32,101	32,743	33,398	34,066	34,747	35,442	36,151	36,874	37,611	375,460
2486	Columbia Pool Swim Lessons	15,577	14,660	14,953	15,252	15,557	15,868	16,186	16,509	16,839	17,176	17,520	17,870	178,391
2490	Washington Pool Drop-In Swim	22,863	18,975	19,355	19,742	20,137	20,540	20,950	21,369	21,797	22,233	22,677	23,131	230,906
xxxx	Washington Pool Expansion - Add'l Revenue	0	0	0	0	0	63,400	63,400	63,400	63,400	63,400	63,400	63,400	443,800
2491	SMS Pool Drop-In Swim	1,572	1,631	1,663	1,696	1,730	1,765	1,800	1,836	1,873	1,910	1,948	1,987	19,838
2492	Columbia Pool Drop-In Swim	6,206	5,959	6,078	6,199	6,323	6,449	6,578	6,710	6,844	6,981	7,121	7,263	72,506
TOTAL RECREATION FEES		3,193,756	3,188,384	3,249,267	3,363,554	3,424,090	3,558,632	3,621,591	3,689,803	3,756,376	3,832,766	3,901,485	3,972,906	39,558,854
2750	Abandoned Vehicles	142,676	168,757	173,000	170,300	173,706	177,180	180,724	184,338	188,025	191,785	195,621	199,534	2,002,970
2751	Animal Control Fees	75,467	70,000	90,000	90,000	91,800	93,636	95,509	97,419	99,367	101,355	103,382	105,449	1,037,917
2754	Emergency Response	75,626	30,951	31,879	32,835	33,492	34,162	34,845	35,542	36,252	36,978	37,717	38,471	383,123
2756	False Burglar Alarm Fees	227,531	174,606	179,844	184,239	184,239	184,239	184,239	184,239	184,239	184,239	184,239	184,239	2,012,601
2760	Police Contract Overtime	104,711	50,000	37,200	37,200	37,944	38,703	39,477	40,266	41,072	41,893	42,731	43,586	450,072
2763	Vehicle Release Fee	102,969	66,000	75,000	75,000	76,500	78,030	79,591	81,182	82,806	84,462	86,151	87,874	872,597
2765	Other DPS	27,081	25,000	25,000	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	293,866
2766	False Alarm Fee - Fire Alarm	51,700	21,369	22,010	22,670	22,670	22,670	22,670	22,670	22,670	22,670	22,670	22,670	247,409
2767	Fire Contract Reimbursement	264,774	366,524	0	0	0	0	0	0	0	0	0	0	366,524
2769	Civil Subpoena Fees	4,703	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	13,200
2770	DPS Alarm Permit Fees	187,191	181,359	190,427	199,948	203,947	208,026	212,186	216,430	220,759	225,174	229,677	234,271	2,322,204

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
		2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036		
2423	Pottery - Adult	237,903	245,040	252,391	259,963	267,762	275,795	284,069	292,591	301,369	310,410	2,727,293	5,021,246
2424	Music - Child	150,851	155,377	160,038	164,839	169,784	174,878	180,124	185,528	191,094	196,827	1,729,339	3,183,487
2425	Music - Adult	6,637	6,837	7,042	7,253	7,471	7,695	7,925	8,163	8,408	8,660	76,091	135,622
2455	Teen Programs	42,034	43,295	44,594	45,932	47,310	48,729	50,191	51,697	53,248	54,845	481,877	889,269
2465	Columbia Co-Op Sports	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	735,000
2484	Washington Pool Swim Lessons	137,808	141,942	146,200	150,586	155,104	159,757	164,550	169,486	174,571	179,808	1,579,814	2,915,425
2485	SMS Pool Swim Lessons	38,740	39,902	41,099	42,332	43,602	44,910	46,257	47,645	49,074	50,547	444,108	819,569
2486	Columbia Pool Swim Lessons	18,406	18,958	19,527	20,113	20,716	21,338	21,978	22,637	23,316	24,016	211,007	389,398
2490	Washington Pool Drop-In Swim	23,131	23,131	23,131	28,914	28,914	28,914	28,914	28,914	36,142	36,142	286,245	517,151
xxxx	Washington Pool Expansion - Add'l Revenue	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	634,000	1,077,800
2491	SMS Pool Drop-In Swim	1,987	1,987	1,987	2,484	2,484	2,484	2,484	2,484	3,105	3,105	24,591	44,429
2492	Columbia Pool Drop-In Swim	7,263	7,263	7,263	9,079	9,079	9,079	9,079	9,079	11,349	11,349	89,881	162,387
TOTAL RECREATION FEES		4,073,289	4,178,160	4,283,430	4,393,250	4,511,036	4,631,742	4,748,589	4,862,751	4,995,578	5,125,679	45,803,502	85,362,357
2750	Abandoned Vehicles	205,520	211,685	218,036	224,577	231,314	238,254	245,401	252,763	260,346	268,156	2,356,052	4,359,022
2751	Animal Control Fees	108,613	111,871	115,227	118,684	122,245	125,912	129,689	133,580	137,587	141,715	1,245,124	2,283,041
2754	Emergency Response	39,626	40,814	42,039	43,300	44,599	45,937	47,315	48,734	50,196	51,702	454,263	837,386
2756	False Burglar Alarm Fees	184,239	184,239	184,239	184,239	184,239	184,239	184,239	184,239	184,239	184,239	1,842,390	3,854,991
2760	Police Contract Overtime	44,893	46,240	47,627	49,056	50,528	52,044	53,605	55,213	56,869	58,576	514,651	964,724
2763	Vehicle Release Fee	90,511	93,226	96,023	98,903	101,871	104,927	108,074	111,317	114,656	118,096	1,037,604	1,910,201
2765	Other DPS	30,170	31,075	32,008	32,968	33,957	34,976	36,025	37,106	38,219	39,365	345,868	639,734
2766	False Alarm Fee - Fire Alarm	22,670	22,670	22,670	22,670	22,670	22,670	22,670	22,670	22,670	22,670	226,700	474,109
2767	Fire Contract Reimbursement	0	0	0	0	0	0	0	0	0	0	0	366,524
2769	Civil Subpoena Fees	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	12,000	25,200
2770	DPS Alarm Permit Fees	241,299	248,538	255,994	263,674	271,584	279,732	288,124	296,767	305,670	314,841	2,766,224	5,088,428

**035. GENERAL FUND
REVENUES BY SOURCE**

													FY 2015/2016 TO FY 2025/2026 TOTAL
		ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026
2772-01	Fire Inspection Fees	308,619	294,249	294,249	294,249	300,134	306,137	312,259	318,505	324,875	331,372	338,000	344,760
TOTAL PUBLIC SAFETY FEES		1,573,048	1,450,015	1,119,809	1,132,641	1,151,132	1,169,992	1,189,230	1,208,852	1,228,867	1,249,282	1,270,106	1,291,346
1678	Transportation Study Review Fees	65,905	0	0	0	0	0	0	0	0	0	0	0
2355	Baylands Picnic Reservation	101,071	90,000	90,900	91,809	92,727	93,654	94,591	95,537	96,492	97,457	98,432	99,416
2356	Baylands Vehicle Entry Fee	157,128	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
2901	Mathilda/237 Maintenance	37,271	37,271	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600
2904	Street Tree Fees	16,447	25,000	15,040	16,472	16,801	17,137	17,480	17,830	18,186	18,550	19,107	19,680
2909	Temporary Traffic Controls	4,437	0	0	0	0	0	0	0	0	0	0	0
2912	Parking Meter Fees	0	0	99,960	101,959	103,998	106,078	108,200	110,364	112,571	114,823	117,119	117,119
TOTAL PUBLIC WORKS FEES		382,259	302,271	390,500	394,840	398,127	401,470	404,871	408,331	411,850	415,430	419,257	420,815
TOTAL SERVICE FEES		6,028,267	5,788,278	5,503,194	5,529,415	5,627,327	5,800,066	5,902,062	6,010,167	6,117,509	6,235,563	6,347,233	6,460,217
3355	Interest	668,696	866,330	721,012	1,313,891	1,930,515	2,685,573	2,788,324	2,918,094	3,045,580	3,187,537	3,108,635	2,931,632
xxxx	Interest - Sale of Property	0	11,083	112,794	90,404	18,317	25,156	26,162	27,209	28,297	29,429	30,606	31,830
TOTAL INTEREST INCOME		668,696	877,414	833,806	1,404,295	1,948,832	2,710,729	2,814,486	2,945,303	3,073,877	3,216,965	3,139,241	2,963,463
3601	Water Loan Repayment	351,699	0	0	0	0	0	0	0	0	0	0	0
3601/3602	Sewer Loan Repayment	1,264,381	1,264,380	1,264,380	1,264,380	1,264,380	850,216	850,216	850,216	850,216	850,216	850,216	850,216
3602-42	Refuse Loan Repayment	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	0	0
3605	Power Generation Facility	890,275	908,081	926,243	944,767	963,663	982,936	1,002,595	1,022,647	1,043,100	1,063,961	1,095,880	1,128,757
TOTAL INTERFUND REVENUES		6,605,911	6,272,017	6,290,179	6,308,704	6,327,599	5,932,708	5,952,366	5,972,418	5,992,871	6,013,733	1,946,096	1,978,972
1207-02	Donations to Recreation - Arts	7,086	0	0	0	0	0	0	0	0	0	0	0
1214	Contributions	122,977	463,092	440,000	440,000	0	0	0	0	0	0	0	0
1216	Miscellaneous Grants - Other	34,342	10,000	0	0	0	0	0	0	0	0	0	0

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
		PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036		
2772-01	Fire Inspection Fees	355,102	365,755	376,728	388,030	399,671	411,661	424,011	436,731	449,833	463,328	4,070,851	7,529,639
TOTAL PUBLIC SAFETY FEES		1,323,843	1,357,315	1,391,791	1,427,301	1,463,877	1,501,550	1,540,353	1,580,321	1,621,487	1,663,888	14,871,726	28,332,997
1678	Transportation Study Review Fees	0	0	0	0	0	0	0	0	0	0	0	0
2355	Baylands Picnic Reservation	99,416	99,416	104,387	104,387	104,387	109,606	109,606	109,606	115,086	115,086	1,070,984	2,111,999
2356	Baylands Vehicle Entry Fee	150,000	150,000	157,500	157,500	157,500	165,375	165,375	165,375	173,644	173,644	1,615,913	3,265,913
2901	Mathilda/237 Maintenance	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	34,600	346,000	729,271
2904	Street Tree Fees	20,270	20,878	21,505	22,150	22,814	23,499	24,204	24,930	25,678	26,448	232,376	433,660
2909	Temporary Traffic Controls	0	0	0	0	0	0	0	0	0	0	0	0
2912	Parking Meter Fees	120,633	124,252	127,979	131,819	135,773	139,846	144,042	148,363	152,814	157,398	1,382,919	2,475,110
TOTAL PUBLIC WORKS FEES		424,919	429,146	445,970	450,456	455,074	472,926	477,827	482,874	501,822	507,176	4,648,191	9,015,952
TOTAL SERVICE FEES		6,620,194	6,786,452	6,967,426	7,142,383	7,327,262	7,530,176	7,718,213	7,905,706	8,127,818	8,335,725	74,461,354	139,782,384
3355	Interest	3,446,004	3,229,863	3,024,301	2,793,446	2,520,932	2,284,985	2,142,395	2,094,790	2,176,791	2,352,438	26,065,944	51,563,066
xxxx	Interest - Sale of Property	41,379	43,448	45,621	47,902	50,297	52,812	55,452	58,225	61,136	64,193	520,466	951,754
TOTAL INTEREST INCOME		3,487,383	3,273,311	3,069,921	2,841,348	2,571,229	2,337,797	2,197,847	2,153,015	2,237,927	2,416,631	26,586,411	52,514,821
3601	Water Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	0
3601/360	Sewer Loan Repayment	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	8,502,156	19,511,186
3602-42	Refuse Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	36,896,004
3605	Power Generation Facility	1,162,619	1,197,498	1,233,423	1,270,426	1,308,538	1,347,795	1,388,228	1,429,875	1,472,772	1,516,955	13,328,129	24,410,758
TOTAL INTERFUND REVENUES		2,012,835	2,047,714	2,083,639	2,120,641	2,158,754	2,198,010	2,238,444	2,280,091	2,322,987	2,367,170	21,830,285	80,817,948
1207-02	Donations to Recreation - Arts	0	0	0	0	0	0	0	0	0	0	0	0
1214	Contributions	0	0	0	0	0	0	0	0	0	0	0	1,343,092
1216	Miscellaneous Grants - Other	0	0	0	0	0	0	0	0	0	0	0	10,000

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
3801-01	Personal Property Sale	0	9,445	9,634	9,827	10,023	10,224	10,428	10,637	10,849	10,849	11,175	11,510	114,600
2764	Unclaimed Property	1,820	0	0	0	0	0	0	0	0	0	0	0	0
2774	DPS Property Revenue	10,886	5,000	5,000	5,000	0	0	0	0	0	0	0	0	15,000
4100	Miscellaneous Revenues	4,403	5,412	5,520	5,631	5,743	5,858	5,975	6,095	6,217	6,341	6,531	6,727	66,050
4102	Damage to City Property	312,427	108,243	110,408	112,616	114,868	117,166	119,509	121,899	124,337	126,824	130,629	134,548	1,321,046
4104	Jury Duty Reimbursement	160	0	0	0	0	0	0	0	0	0	0	0	0
4114	Cash Overage & Shortage	(62)	0	0	0	0	0	0	0	0	0	0	0	0
4116-02	Photocopies - Public Safety	139	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
4116-01,	Photocopies - Other Departments	113	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	22,000
4117-01,	Printed Material Sales	750	646	659	672	686	699	713	728	742	757	780	803	7,884
4117-05	Printed Material Sale - PW/Plans & Specs	1,488	6,227	6,352	6,479	6,608	6,740	6,875	7,013	7,153	7,296	7,515	7,740	75,997
4120	Litigation Settlement Proceeds	26,376	0	0	0	0	0	0	0	0	0	0	0	0
4121	Miscellaneous Reimbursement	20,149	0	0	0	0	0	0	0	0	0	0	0	0
4460-02	Repayments - Conway Property Owners	5,723	15,490	15,490	15,490	8,674	8,674	8,674	8,674	8,674	8,674	8,674	8,674	115,862
TOTAL MISCELLANEOUS		548,777	626,555	596,062	598,714	149,602	152,361	155,175	158,045	160,972	163,741	168,303	173,002	3,102,532
3800	Real Property Sale	14,069	0	10,910,000	0	0	0	0	0	0	0	0	0	10,910,000
xxxx	Raynor Activity Center Sale	0	14,000,000	0	0	0	0	0	0	0	0	0	0	14,000,000
TOTAL SALE OF PROPERTY		14,069	14,000,000	10,910,000	0	0	0	0	0	0	0	0	0	24,910,000
4400	Transfers In	9,267,775	11,239,214	11,351,844	11,484,905	11,729,647	12,233,567	12,476,958	12,522,654	12,691,568	12,944,275	13,330,683	13,728,189	135,733,503
TOTAL TRANSFERS IN		9,267,775	11,239,214	11,351,844	11,484,905	11,729,647	12,233,567	12,476,958	12,522,654	12,691,568	12,944,275	13,330,683	13,728,189	135,733,503
FUND TOTAL		150,229,139	175,952,175	171,059,287	159,944,311	165,358,882	171,890,287	176,851,400	181,985,832	187,398,467	193,160,055	194,986,494	200,991,449	1,979,578,640

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
3801-01	Personal Property Sale	11,855	12,211	12,577	12,955	13,343	13,744	14,156	14,581	15,018	15,469	135,908	250,509
2764	Unclaimed Property	0	0	0	0	0	0	0	0	0	0	0	0
2774	DPS Property Revenue	0	0	0	0	0	0	0	0	0	0	0	15,000
4100	Miscellaneous Revenues	6,929	7,137	7,351	7,572	7,799	8,033	8,274	8,522	8,777	9,041	79,433	145,484
4102	Damage to City Property	138,584	142,741	147,024	151,434	155,977	160,657	165,476	170,441	175,554	180,821	1,588,709	2,909,756
4104	Jury Duty Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
4114	Cash Overage & Shortage	0	0	0	0	0	0	0	0	0	0	0	0
4116-02	Photocopies - Public Safety	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
4116-01,	Photocopies - Other Departments	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	42,000
4117-01,	Printed Material Sales	827	852	877	904	931	959	988	1,017	1,048	1,079	9,482	17,366
4117-05	Printed Material Sale - PW/Plans & Specs	7,972	8,212	8,458	8,712	8,973	9,242	9,520	9,805	10,099	10,402	91,395	167,392
4120	Litigation Settlement Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
4121	Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
4460-02	Repayments - Conway Property Owners	8,674	8,674	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	27,852	143,714
TOTAL MISCELLANEOUS		177,842	182,827	180,600	185,889	191,336	196,947	202,726	208,678	214,809	221,124	1,962,780	5,065,312
3800	Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	10,910,000
xxxx	Raynor Activity Center Sale	0	0	0	0	0	0	0	0	0	0	0	14,000,000
TOTAL SALE OF PROPERTY		0	0	0	0	0	0	0	0	0	0	0	24,910,000
4400	Transfers In	14,154,027	14,576,247	15,011,133	15,459,067	16,363,779	16,752,401	16,885,119	17,389,272	17,908,550	18,443,406	162,943,002	298,676,505
TOTAL TRANSFERS IN		14,154,027	14,576,247	15,011,133	15,459,067	16,363,779	16,752,401	16,885,119	17,389,272	17,908,550	18,443,406	162,943,002	298,676,505
FUND TOTAL		208,168,233	215,007,228	221,853,930	228,900,362	236,636,865	244,165,393	251,780,424	260,127,362	268,927,863	278,027,367	2,413,595,025	4,393,173,665

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or earmarked for particular functions or activities of government. In many cases, a Special Revenue Fund has been set up in response to legal requirements established by a granting agency or another level of government.

Housing Fund

The Housing Fund is comprised primarily of Housing Mitigation Fees and Below-Market-Rate Housing ("BMR") fees. Expenditures are for operations related to developing affordable housing, managing the City's below-market-rate housing program, and for capital and special projects that produce new affordable housing.

Housing Mitigation

Housing Mitigation Fees are development impact fees paid by developers of large new employment-generating developments, pursuant to S.M.C. 19.22.035, in order to maintain or improve the City's jobs/housing balance. These fees are used to provide additional affordable housing in the City. Housing Mitigation Fees and accrued interest are maintained in this sub-fund of the Housing Fund.

Revenue projections are based on a number of factors, including: projects currently underway or in the development process, historical collections, total development square footage eligible to pay this fee, and the current and projected per square foot Housing Mitigation Fee. Due to the recent surge of development activity in the City, revenue of \$8.4 million in FY 2016/17, \$18.7 million in FY 2017/18, and \$8 in FY 2018/19 is projected based on 14 large, commercial development projects and one mixed-use project. Beginning in FY 2019/20 the revenue projection uses an inflation rate with the baseline year of FY 2018/19. The historical average is notably lower than the baseline used and will be reviewed and adjusted each year. Over the twenty year plan, total revenue from Housing Mitigation Fees is estimated to be up by \$33 million over the prior year's plan.

Assistance to affordable housing developments is provided in the form of a loan, with payments amortized, deferred, or based on residual receipts of the project's anticipated operating cash flow. Interest rates vary and are set forth in each loan agreement. Payments received on these loans are consistent with City policy for the use of Housing Mitigation funds, and are deposited into this fund and re-used for additional housing activities.

The Housing Mitigation Program loan repayment revenue projection is based on a historical average and will be reviewed and adjusted each year. During the first ten years of the planning period, staff projects the program will receive \$4.6 million in loan repayments.

Interest income on the reserve balances in this sub-fund continues to accrue and is available for future housing projects.

Project expenditures for FY 2015/16, consist primarily of the Persian Drive Affordable Apartments project, the Morse Court Rental Rehabilitation project, and the 1st Time Homebuyer Loans Program. The other notable project includes a \$200,000 contribution to the Housing Trust Fund of Santa Clara County. In FY 2016/17, there is \$6 million budgeted for the Orchard Gardens Apartments Redevelopment project that will consist of 86 units for extremely low to low-income tenants.

By the end of FY 2016/17 the Housing Mitigation Reserve is expected to have balance of approximately \$14.9 million. These funds are available for future affordable housing projects in the City when they are identified. A placeholder entitled Future Housing Projects is included in the long-term financial plan for such projects.

Below Market Rate (BMR) Housing

The BMR Program, as set forth in SMC Chapter 19.67, is primarily intended to generate affordable housing directly, through mandatory development requirements applied to most new housing developments. This is a land use/zoning tool used nationally to guarantee a minimum level of affordable housing even in higher cost areas, known as "inclusionary zoning."

CDBG Revolving Loan

The CDBG Revolving Loan Fund allows the City to account for program income from housing loans made with CDBG funds and to reuse those funds for the same purpose (housing rehabilitation), pursuant to HUD regulations. This Fund has two sources of revenue: loan payments on prior CDBG housing loans and transfers in from the CDBG Fund. Staff projects \$150,000 in CDBG loan repayment revenue for FY 2016/17. Expenditures for FY 2016/17 include one project in the amount of \$150,000 to provide rehabilitation loans to low-income home owners and funding for operations of the Home Improvement Program.

Park Dedication Fund

State law allows local communities to require developers of housing units to offset the impact of the demand from those units on the City's open space by providing additional open space or paying a comparable fee. The Park Dedication Fund was established to meet statutory requirements regarding the accounting for Park Dedication Fees paid by developers. In general, the City collects park in-lieu fees for housing projects that do not dedicate land for use as parks or open space. This fee is calculated on an average fair market value per square foot as determined by the Community Development Department annually. In April 2011, Council raised the standard to 5.0 acres per 1,000 population, to be phased in over three years. In FY 2014/15, after completion of a land valuation study, the land value used in the fee calculation was set to \$96 per square foot, effective December 29th of 2014. For the FY 2016/17 Recommended Budget, the Park Dedication Fee is held flat with land value at the current rate of \$96 per square foot.

Park Dedication Fee revenues are accounted for in the Park Dedication Fund as legally required, and then available resources are appropriated directly to projects in the fund or transferred to the Capital Projects Fund or the Infrastructure Fund for park-related projects.

Authorizing language in the State Quimby Act, which governs park dedication fees, requires that fees be used to pay for "developing new or rehabilitating existing neighborhood or community park or recreational facilities." Certain legal cases have clarified that park in-lieu fees may be

used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park Dedication Fees may not be used for operating or routine maintenance. For the last several years, Park Dedication Fees were also used to pay for golf course rehabilitation projects. In April 2011, Council acted to cease that practice for projects that were not already programmed, determining instead that golf course revenues associated with the Golf and Tennis Enterprise Fund would pay for these improvements.

Park in-lieu fees must be committed within a five-year period. This revenue source is subject to the Fee Mitigation Act, which requires specific review and findings every five years. The City conforms to both of these requirements.

It is estimated that \$23 million in Park Dedication Fees will be received during FY 2015/16. Based on current development projects in process, revenues for FY 2016/17 and FY 2017/18 are expected to be \$22.3 million and 25.5 million respectively. For FY 2018/19 through the end of the first ten years of the plan, revenues are held flat at \$7.5 million. This is based on the historical average of 200 fee eligible dwelling units per year at the current fee of \$96 per square foot. For the second ten years of the plan, fee revenue is escalated by 2% per year, reflecting estimated growth. These projections yield approximately \$130 million in revenue over the first ten years, and an additional \$84 million during the second ten years of the long-term plan.

The Park Dedication Fund provides funding for capital and infrastructure projects at community parks and recreational facilities. A total of \$138 million in transfers to the Capital and Infrastructure Funds are programmed throughout the long-term financial plan to ensure that park and recreational facilities are in good working condition and able to meet the demands of increased public use. During the last projects budget cycle costs for all projects, and especially park renovation projects were updated to reflect the latest cost estimates for construction and materials.

In FY 2016/17, \$8.8 million is programmed for transfers to projects. The largest of funded projects include \$4.8 million for Fair Oaks Park renovation, \$820,000 for parks parking lot drainage and resurfacing, \$612,000 for general

park building rehabilitation, and \$831,000 to start the Lakewood Park renovation. The Community Center Infrastructure Upgrade totals \$5 million and is currently underway and planned to be completed in FY 2016/17. Other notable projects in the near term of the plan include an additional \$5.5 million for the Lakewood Park Renovation scheduled to be completed in FY 2017/18, \$1.9 million over the next two years for golf irrigation replacement, an additional \$2.4 million to complete the Fair Oaks Park Renovation, and \$7.2 million over the next three years for the Washington Community Swim Center.

The Capital Projects Reserve includes funds that have not yet been appropriated to projects. Significantly more Park Dedication Fee revenue is projected in this financial plan as compared to last year. In addition to the Capital Projects Reserve, the twenty-year plan includes a second reserve fund that is specifically designated for Land Acquisition funds. This reserve collects twenty percent of the annual revenue from Park Dedication Fees and allocates the funds to acquire and develop new land for the purpose of parks, open space, trails and other recreational facilities.

Asset Forfeiture Fund

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. For the FY 2016/17 Recommended Budget, current projected revenues have been adjusted to assume no additional revenues will be received. These revenues were for the Department of Public Safety's participation in a regional task force operated by the Drug Enforcement Agency (DEA), and the original estimates were preliminary figures that have not come to fruition due to changes in the revenue distribution methodology. The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted for law enforcement services. As these funds are projected to discontinue adjustments to expenses have been made.

The FY 2016/17 Recommended Budget includes a continuing transfer to the General Fund to support juvenile diversion activities within the Police Services program. The City currently has an agreement with the County of Santa Clara to pay for the direct salary, excluding benefits, of one Deputy

Probation Officer. For FY 2016/17, this amount is \$105,154. This transfer is budgeted through FY 2017/18, at which point there are not enough funds to support this expenditure along with other priorities. At that time, the funding for the program will be provided by the City's General Fund.

The FY 2016/17 Recommended Budget also includes \$44,639 for the Police Services Equipment - Cell Phones project, which supports the cost of specialized cellular phones used for police services. This project has been programmed to end in FY 2018/19, at which point the ending twenty-year reserve is unable to fund the project.

Previously, this fund also reflected funding for replacement of Tasers every five years. Due to limitations in Asset Forfeiture funding, the next replacement of Tasers in FY 2017/18 reflects only a partial amount (\$136,796) for the replacement in that year. The remaining budget for the replacement of Tasers every five years thereafter throughout the twenty-year plan is funded from the General Fund.

Police Services Augmentation Fund

The Police Services Augmentation Fund accounts for grant programs that provide monies for law enforcement purposes. The Supplemental Law Enforcement Services (SLES) program established by the State, and the smaller federal Edward Byrne Memorial Justice Assistance Grant from the Bureau of Justice Administration (BJA) have been the two sources of revenue to this Fund.

The State SLES monies constitute the major portion of revenue. However, over the years, the amounts of both grants have decreased or varied significantly. BJA decreased from a high of \$70,158 to a low of \$0 in FY 2011/12. SLES funding has also fluctuated over the years, with a high of nearly \$300,000 in FY 1996/97 and a low of \$100,000 in FY 2008/09. After initially being eliminated, funding for FY 2011/12 was restored to a level of nearly \$230,000, which was the result of the State shifting Motor Vehicle License funds away from local agency general funds into the grants that provide SLES funding. This was a permanent shift, and as such, funding in the amount of \$231,382 has been programmed for the entire twenty-year plan. Because of the stable funding, SLES monies will fund nearly one full-time lieutenant for the Department of Public Safety, with the remaining

In accordance with State law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds must be spent on maintenance and capital related to public streets and highways. The Gas Tax Fund works in tandem with the General Fund, with a set amount of funding for operations and remaining funds used to cover Gas Tax-eligible capital projects.

The project administration expenditure in the Gas Tax Fund represents the indirect charges for Engineering Services that are expected to be utilized in supporting capital projects that are funded from the Gas Tax Fund.

Transportation Development Act (TDA) Fund

In FY 2003/04 a small special revenue fund was established to account for activities related to Transportation Development Act (TDA) funds. These funds were created by State legislation that annually returns to each region in the State $\frac{1}{4}$ of 1% of State Sales Tax revenues to be used for transportation projects. These funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs and must be segregated for those purposes. The TDA, in accordance with Public Utilities Code Section 99245, must submit a report of a fiscal and compliance audit made by an independent auditor at the end of each fiscal year.

The FY 2016/17 Recommended Budget does not include any new appropriations; however, as TDA-eligible projects are identified, revenues will be recognized and appropriated to those projects. FY 2015/16 appropriations which total approximately \$885,000 are primarily for various bicycle lane projects.

Vehicle Registration Fee Fund

In 2010, voters approved Measure B, which collects vehicle registration fees to pay for programs and projects that provide local transportation improvements. In FY 2012/13 the City of Sunnyvale established a special revenue fund to account for revenues received through the \$10 annual Vehicle Registration Fee (VRF) assessed to automobiles owned by residents of Santa Clara County.

In 2012, the VRF provided \$14.8 million to the County, and 80 percent of this amount was distributed to the cities based on population. In August 2012, the City of Sunnyvale received its first allocation of VRF funds in

the amount of \$797,394. For FY 2015/16, the City has received \$897,964 in VRF funds, and it is expected that the City's share will remain constant throughout the twenty-year planning period. In general, VRF funds are distributed based on each jurisdiction's population in the county, and a small percentage is available based on a competitive County-wide program. The remainder is reserved for Program Administration.

All VRF funds received from the County are programmed to be transferred to the Infrastructure Fund to provide funding for the Pavement Rehabilitation project throughout the twenty-year plan.

Youth and Neighborhood Services Fund

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). On May 10, 1994, Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest income which is used to offset ongoing operating program expenditures.

The operating program expenditures for Columbia Neighborhood Center and related projects are accounted for in this fund, along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For FY 2016/17 this reimbursement is projected to be \$194,570. Other revenues to the Fund are recreation fees, rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund. For FY 2016/17, this subsidy is expected to be \$582,886.

Expenses included in this Fund are for the direct services provided at the CNC, including CNC operations, which is overseen by the Library and Community Services Department.

CITY OF SUNNYVALE
141. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	22,023,297	25,030,735	33,355,660	46,228,194	53,595,709	57,245,736	65,272,367	71,742,619	71,042,837	79,676,674	82,177,711	81,858,672	25,030,735
CURRENT RESOURCES:													
Interest Income	168,052	259,266	457,392	1,050,277	1,666,432	2,509,262	2,758,118	2,731,203	3,090,188	2,827,397	3,148,410	3,325,230	23,823,175
Land Sale Proceeds	0	754,427	0	0	0	0	0	0	0	0	0	0	754,427
Park Dedication Fees	6,214,777	23,001,064	22,291,133	25,488,824	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	130,998,365
TOTAL CURRENT RESOURCES	6,382,829	24,014,757	22,748,525	26,539,101	9,193,600	10,036,430	10,285,286	10,258,371	10,617,356	10,354,565	10,675,578	10,852,398	155,575,967
TOTAL AVAILABLE RESOURCES	28,406,126	49,045,492	56,104,185	72,767,295	62,789,309	67,282,166	75,557,653	82,000,990	81,660,193	90,031,239	92,853,289	92,711,070	180,606,702
CURRENT REQUIREMENTS:													
Special Projects	13,318	10,744	0	0	0	0	0	0	0	0	0	0	10,744
Project Administration	464,836	818,930	1,046,871	1,914,433	977,193	291,796	485,842	939,940	286,619	831,148	935,873	617,737	9,146,382
Transfer To Capital Projects Fund	929,615	2,074,409	453,696	6,228,875	2,841,922	0	0	0	0	0	0	0	11,598,902
Transfer To Infrastructure/General	1,797,344	11,916,204	8,087,325	9,066,574	1,591,064	1,332,386	1,660,470	10,018,213	1,499,642	6,516,770	10,058,744	5,637,361	67,384,753
Transfer To Infrastructure/Golf and Tennis	160,230	860,387	288,099	1,961,704	133,394	385,617	1,668,722	0	197,258	505,610	0	0	6,000,791
Transfer To Project Management Services	10,048	9,157	0	0	0	0	0	0	0	0	0	0	9,157
TOTAL CURRENT REQUIREMENTS	3,375,391	15,689,831	9,875,991	19,171,586	5,543,573	2,009,799	3,815,034	10,958,153	1,983,519	7,853,528	10,994,617	6,255,098	94,150,729
RESERVES:													
Capital Projects Reserve	20,971,099	23,941,385	32,355,692	34,937,562	38,886,210	45,407,407	50,372,226	48,167,010	55,295,413	56,291,017	54,466,544	57,558,410	57,558,410
Land Acquisition Set-Aside (20%)	4,059,636	9,414,275	13,872,502	18,658,147	18,359,526	19,864,960	21,370,393	22,875,827	24,381,261	25,886,694	27,392,128	28,897,561	28,897,561
TOTAL RESERVES	25,030,735	33,355,660	46,228,194	53,595,709	57,245,736	65,272,367	71,742,619	71,042,837	79,676,674	82,177,711	81,858,672	86,455,971	86,455,971
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
141. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036

	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2026/2027 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	86,455,971	95,500,537	99,671,015	106,899,645	116,546,592	124,518,118	130,130,045	136,967,844	151,658,098	166,986,430	86,455,971	25,030,735
CURRENT RESOURCES:												
Interest Income	4,547,645	4,746,239	5,090,459	5,549,838	5,929,434	6,196,669	6,522,278	7,221,814	7,951,735	8,794,312	62,550,423	86,373,598
Land Sale Proceeds	0	0	0	0	0	0	0	0	0	0	0	754,427
Park Dedication Fees	7,677,711	7,831,266	7,987,891	8,147,649	8,310,602	8,476,814	8,646,350	8,819,277	8,995,663	9,175,576	84,068,797	215,067,162
TOTAL CURRENT RESOURCES	12,225,356	12,577,505	13,078,350	13,697,487	14,240,036	14,673,483	15,168,628	16,041,091	16,947,398	17,969,888	146,619,220	302,195,187
TOTAL AVAILABLE RESOURCES	98,681,328	108,078,042	112,749,365	120,597,132	130,786,628	139,191,601	145,298,673	153,008,935	168,605,495	184,956,318	233,075,192	327,225,922
CURRENT REQUIREMENTS:												
Special Projects	0	0	0	0	0	0	0	0	0	0	0	10,744
Project Administration	394,194	1,025,730	714,581	584,863	750,467	876,169	883,577	211,750	216,133	5,284	5,662,748	14,809,130
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	11,598,902
Transfer To Infrastructure/General	2,786,596	7,258,901	4,966,062	3,465,677	5,518,042	8,185,387	7,305,361	1,139,087	1,402,932	270,476	42,298,521	109,683,274
Transfer To Infrastructure/Golf and Tennis	0	122,396	169,077	0	0	0	141,891	0	0	0	433,364	6,434,155
Transfer To Project Management Services	0	0	0	0	0	0	0	0	0	0	0	9,157
TOTAL CURRENT REQUIREMENTS	3,180,790	8,407,027	5,849,720	4,050,540	6,268,509	9,061,556	8,330,829	1,350,837	1,619,065	275,760	48,394,633	142,545,362
RESERVES:												
Capital Projects Reserve	66,572,867	69,177,092	74,808,144	82,825,561	89,134,967	93,051,531	98,160,060	111,086,458	124,615,658	140,474,671	140,474,671	140,474,671
Land Acquisition Set-Aside (20%)	28,927,670	30,493,923	32,091,501	33,721,031	35,383,151	37,078,514	38,807,784	40,571,640	42,370,772	44,205,887	44,205,887	44,205,887
TOTAL RESERVES	95,500,537	99,671,015	106,899,645	116,546,592	124,518,118	130,130,045	136,967,844	151,658,098	166,986,430	184,680,558	184,680,558	184,680,558
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
295. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
CURRENT RESOURCES:													
Sunnyvale School Dist. Reimbursement	155,025	189,829	194,570	198,159	202,806	207,510	212,280	217,542	222,939	228,378	234,476	240,738	2,349,227
Grants and Donations	1,382	0	0	0	0	0	0	0	0	0	0	0	0
Rents and Concessions	30,129	31,000	31,620	32,251	32,896	33,554	34,225	34,910	35,608	36,320	36,999	37,739	377,122
Recreation Fees	36,474	21,460	25,510	25,571	25,571	25,787	25,787	26,006	26,006	26,230	26,166	26,393	280,487
Interest Income	3,368	0	5,102	10,204	15,307	20,409	20,409	20,409	20,409	20,409	20,409	20,409	173,474
Transfer From General Fund	493,412	521,329	582,886	588,005	601,041	610,927	625,177	638,818	652,973	667,285	665,949	679,692	6,834,082
TOTAL CURRENT RESOURCES	719,789	763,619	839,688	854,190	877,620	898,186	917,878	937,685	957,935	978,622	983,998	1,004,970	10,014,392
TOTAL AVAILABLE RESOURCES	1,230,006	1,273,836	1,349,905	1,364,407	1,387,837	1,408,403	1,428,095	1,447,902	1,468,152	1,488,839	1,494,215	1,515,187	10,524,609
CURRENT REQUIREMENTS:													
Operations	719,789	763,619	839,688	854,190	877,620	898,186	917,878	937,685	957,935	978,622	983,998	1,004,970	10,014,392
TOTAL CURRENT REQUIREMENTS	719,789	763,619	839,688	854,190	877,620	898,186	917,878	937,685	957,935	978,622	983,998	1,004,970	10,014,392
RESERVES:													
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
295. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036

	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2026/2027 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
CURRENT RESOURCES:												
Sunnyvale School Dist. Reimbursement	247,926	255,338	262,982	270,855	278,963	287,314	295,915	304,773	313,897	323,293	2,841,256	5,190,482
Grants and Donations	0	0	0	0	0	0	0	0	0	0	0	0
Rents and Concessions	38,872	40,038	41,239	42,476	43,750	45,063	46,415	47,807	49,241	50,719	445,619	822,741
Recreation Fees	27,185	28,000	28,840	29,705	30,597	31,514	32,460	33,434	34,437	35,470	311,641	592,129
Interest Income	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	255,109	428,582
Transfer From General Fund	691,208	712,735	734,898	757,728	781,242	805,463	830,410	856,107	873,254	890,729	7,933,773	14,767,855
TOTAL CURRENT RESOURCES	1,030,701	1,061,622	1,093,470	1,126,274	1,160,063	1,194,865	1,230,710	1,267,632	1,296,339	1,325,722	11,787,397	21,801,789
TOTAL AVAILABLE RESOURCES	1,540,918	1,571,839	1,603,687	1,636,491	1,670,280	1,705,082	1,740,927	1,777,849	1,806,556	1,835,939	12,297,614	22,312,007
CURRENT REQUIREMENTS:												
Operations	1,030,701	1,061,622	1,093,470	1,126,274	1,160,063	1,194,865	1,230,710	1,267,632	1,296,339	1,325,722	11,787,397	21,801,790
TOTAL CURRENT REQUIREMENTS	1,030,701	1,061,622	1,093,470	1,126,274	1,160,063	1,194,865	1,230,710	1,267,632	1,296,339	1,325,722	11,787,397	21,801,790
RESERVES:												
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

Capital And Infrastructure Projects Funds

Capital and Infrastructure Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of general City fixed assets. The City currently accounts for these activities in two funds: the Capital Projects Fund and the Infrastructure Renovation and Replacement Fund. Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund.

Capital Projects Fund

The Capital Projects Fund was established in FY 1997/98 to account for financial resources to be used for new or substantially enhanced assets or for major rehabilitation of capital facilities. These projects are funded by the General Fund, other governmental funds, or outside sources. Outside revenues into the Capital Projects Fund include federal and state grants, intergovernmental revenues, developer contributions, Traffic Impact and Mitigation Fees, and Sense of Place Fees.

The Capital Projects Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for particular projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately.

General Assets Sub-Fund

The General Assets Sub-Fund is the largest Capital Projects sub-fund. In FY 2016/17 it accounts for \$8.3 million in appropriations to projects, \$6.2 million of which comes from federal grant funding. Of this amount, \$7 million is planned for the completion of the Fair Oaks Ave Overhead Bridge renovation project. The Lakewood Branch Library Facility is also accounted for in this Fund. A total of \$11.5 million is budgeted for the design and construction. This project is contingent on the final sale of the Raynor Activity Center, and the recommended project budget has been adjusted to accommodate the sale timeline accordingly. This Sub-fund also includes funding for the Washington Community Swim Center renovation, which originated in FY 2015/16 with a total \$8 million over four years.

There are also a significant number of currently funded projects that will not fully expend their appropriations in FY 2015/16, and these unspent funds will be carried over into FY 2016/17. Projects that are currently underway include the East and West Channel Trails project for \$4.4 million, the Orchard Gardens Park Expansion project, which is funded by a \$1 million transfer from the Park Dedication Fund, the Safe routes to School, and the Neighborhood Guided Bike Routes project which is funded by a federal grant. Beyond FY 2016/17, significant projects in this Sub-Fund include Downtown Wayfinding and Gateways, the Plaza Del Sol Phase II project, and GIS support for the mapping of utilities.

Gas Tax Sub-Fund

The Gas Tax Sub-Fund accounts for capital projects funded partially or fully by Gas Tax revenues. There are no new appropriations in FY 2016/17; however, carryover from FY 2015/16 is expected for the design phase of the Calabazas Creek Bridge project.

Calabazas Creek Bridge Sub-Fund

A new sub-Fund was established in the Capital Projects Fund in FY 2013/14 to account for \$565,000 from the City of Santa Clara to fund its share of the Calabazas Creek Bridge renovation. The purpose of this Sub-Fund is to account for the interest allocation from the City of Santa Clara contribution that the City will be managing and administering.

Traffic Mitigation and Traffic Impact Fees Sub-Funds

The Cumulative Traffic Mitigation Fees and Traffic Impact Fees are accounted for in individual sub-funds of the Capital Projects Fund. Prior to the adoption of the Transportation Strategic Program in November 2003, an interim funding mechanism was implemented for transportation mitigation of major land development. This mechanism was known as Cumulative Traffic Mitigation Fees. The Traffic Mitigation Sub-Fund was created in order to use Cumulative Traffic Mitigation Fees for capital projects that improve traffic capacity or alternative transportation facilities. Funds are allocated to

design budget, as well as the City's 50% share of the cost, is included in the Traffic Impact Fee Sub-Fund. The purpose of this Sub-Fund is to account for the interest allocation from the VTA grant funds that the City will be managing and administering.

Infrastructure Renovation and Replacement Fund

The Infrastructure Renovation and Replacement Fund was introduced with the FY 1996/97 budget. Its purpose is to account for revenues and expenditures associated with the rehabilitation of the City's extensive physical infrastructure, except for utility assets, which are funded separately in the utility funds.

Similar to the Capital Projects Fund, this Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular infrastructure projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately. Currently, there are two sub-funds: General and Golf and Tennis. The General Sub-Fund accounts for the majority of City infrastructure projects. The Golf and Tennis Sub-Fund is specifically for golf and tennis projects, with funding predominantly from the Park Dedication Fund.

General Sub-Fund

There are 24 projects in the General Sub-Fund recommended for funding in FY 2016/17 totaling \$11.1 million. Approximately \$8.1 million is funded by a transfer from the Park Dedication Fund with the majority going to fund five park or recreation facility related renovation projects. The fund also contains an additional \$1.4 million over two years starting in FY 2016/17 for concrete and sidewalk replacement. The funding is provided by one time excess property tax revenue and will help to address the current backlog of repairs. Strategies and funding to address the backlog of side walk repairs will continue to be evaluated over the next several years.

A project is also funded for pavement rehabilitation, which provides the funding to return the City's Pavement Condition Index (PCI) to a level of 80. The City accelerated investment in its pavement over the last several years, with the intent of providing sufficient funding to maintain that level going

forward. In FY 2015/16, \$6.8 million is budgeted for pavement rehabilitation, which will conclude the increased funding. Funding then returns to an average of \$1.9 million per year

Ongoing funding to address the City's infrastructure needs remains a particular area of concern. The City has a vast and wide array of infrastructure assets to maintain, including buildings, streets, parks, sidewalks, and utility-related infrastructure. These assets are an important part of the foundation of our service provision to the community. The City has long recognized the importance of maintaining these assets, as evidenced by the City policy of prioritizing the repair and replacement of existing infrastructure before the provision of new or expanded facilities. To this end, starting with the adopted FY 2011/12 Budget, the City has been setting aside funding for investment in its infrastructure. A total of \$48.9 million is currently earmarked for pavement rehabilitation. All of the City's parks have funding planned to renovate them over the next twenty years. Additional funding is being allocated to sidewalk, curb, and gutter replacement. As of FY 2015/16, the General Fund has contributed \$9 million for future infrastructure projects, and has a planned appropriation of \$1.5 million per year going forward. Out of this fund, \$550,000 has been allocated to a project for current and future costs the Civic Center project.

Through these actions, the FY 2016/17 budget maintains this commitment to infrastructure rehabilitation.

Golf and Tennis Sub-Fund

In the Golf and Tennis Sub-Fund, funds are budgeted in FY 2016/17 for minor renovation of golf buildings and replacement of the irrigation system. This fund provides for projects related to golf and tennis through FY 2032/33. It is then expected that the Golf and Tennis Enterprise Fund will fund its own infrastructure and capital projects.

CITY OF SUNNYVALE
610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GOLF AND TENNIS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,560	21,707	21,885	22,104	22,546	23,222	24,151	25,117	26,122	27,167	27,167	28,254	21,707
CURRENT RESOURCES:													
Interest Income	147	178	219	442	676	929	966	1,005	1,045	0	1,087	1,130	7,677
Transfer From Park Dedication Fund	160,230	860,388	288,099	1,961,704	133,394	385,617	1,668,722	0	197,258	505,610	0	0	6,000,792
TOTAL CURRENT RESOURCES	160,377	860,566	288,318	1,962,146	134,070	386,546	1,669,688	1,005	198,303	505,610	1,087	1,130	6,008,469
TOTAL AVAILABLE RESOURCES	181,937	882,273	310,203	1,984,250	156,616	409,768	1,693,839	26,122	224,425	532,777	28,254	29,384	6,030,176
CURRENT REQUIREMENTS:													
Infrastructure Projects	160,230	860,388	288,099	1,961,704	133,394	385,617	1,668,722	0	197,258	505,610	0	0	6,000,792
TOTAL CURRENT REQUIREMENTS	160,230	860,388	288,099	1,961,704	133,394	385,617	1,668,722	0	197,258	505,610	0	0	6,000,792
RESERVES:													
Comm.Rec.Infrast.Contingency Reserve	21,707	21,885	22,104	22,546	23,222	24,151	25,117	26,122	27,167	27,167	28,254	29,384	29,384
TOTAL RESERVES	21,707	21,885	22,104	22,546	23,222	24,151	25,117	26,122	27,167	27,167	28,254	29,384	29,384
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GOLF AND TENNIS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2026/2027 TO FY 2035/2036	FY 2015/2016 TO FY 2035/2036
	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	29,384	30,853	32,396	34,015	35,716	37,502	39,377	41,346	43,413	45,584	29,384	21,707
CURRENT RESOURCES:												
Interest Income	1,469	1,543	1,620	1,701	1,786	1,875	1,969	2,067	2,171	2,279	18,479	26,156
Transfer From Park Dedication Fund	0	122,396	169,077	0	0	0	141,891	0	0	0	433,364	6,434,156
TOTAL CURRENT RESOURCES	1,469	123,939	170,697	1,701	1,786	1,875	143,860	2,067	2,171	2,279	451,843	6,460,312
TOTAL AVAILABLE RESOURCES	30,853	154,792	203,092	35,716	37,502	39,377	183,237	43,413	45,584	47,863	481,227	6,482,019
CURRENT REQUIREMENTS:												
Infrastructure Projects	0	122,396	169,077	0	0	0	141,891	0	0	0	433,364	6,434,156
TOTAL CURRENT REQUIREMENTS	0	122,396	169,077	0	0	0	141,891	0	0	0	433,364	6,434,156
RESERVES:												
Comm.Rec.Infrast.Contingency Reserve	30,853	32,396	34,015	35,716	37,502	39,377	41,346	43,413	45,584	47,863	47,863	47,863
TOTAL RESERVES	30,853	32,396	34,015	35,716	37,502	39,377	41,346	43,413	45,584	47,863	47,863	47,863
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

Department of Public Safety, development-related transportation and traffic services and land development-engineering services in the Department of Public Works; as well as very specific operating activities in the Environmental Services Department, Department of Library and Community Services, and the Office of the City Attorney that relate to development in the City. Additionally, the operation budget includes resources for limited term staffing to address peak workloads. Staffing is planned through FY 2018/19 with the need to extend being regularly reviewed.

The FY 2016/17 Recommended Budget includes a revised payment schedule for indirect costs charged to the fund. FY 2015/16 was the first year that the fund contributed the full indirect cost after one year of partial funding. The Projects budget funds temporary staffing projects for the five divisions (Planning, Building, Traffic & Transportation, Fire Prevention, and Engineering) to address the peak demand which these divisions continue to experience. Additionally, \$50,000 was budgeted in FY 2015/16 to repair the City's aging One Stop Permit Center, and \$30,000 was budgeted for consulting services to consider a Transportation Demand Management program for multi-family residential development projects.

The direct and indirect costs in this Fund exceed the historical average level of development revenues collected, creating a financial challenge for the Fund. The operating expenses are predominantly fixed. However, some of the costs are variable and will fluctuate with the level of development activity. Fund balance will be drawn down, as intended, in years where the development revenue declines to the historical average or lower. Given that this fund will enable visibility toward the actual revenue and expenses over time, fee levels will need to be reviewed and adjusted on an ongoing basis to ensure full cost recovery over the long term and fiscal stability for the fund.

Golf and Tennis Operations Fund

Golf and tennis operations have been operating as a stand-alone enterprise fund since FY 2012/13, following the dissolution of the Community Recreation Fund, with all activities intended to be self-supporting. However, the Golf and Tennis Operations Fund has struggled to operate as a true enterprise fund. Although the restaurant re-opened under a new operator, revenue did not rebound as strongly as anticipated and the new operator went out of business in early FY 2014/15. As a result,

additional General Fund transfers were made in FY 2014/15 (\$140,000), FY 2015/16 (\$450,000) and projected for FY 2016/17 (\$550,000). This has kept the Golf and Tennis Operations Fund in a positive cash position, allow for the establishment of a new restaurant operator, and time for further analysis, study and discussion with Council.

Over the long term, revenues are projected to grow at a modest rate of 2% per year, impacted by the general decline in golf play nationally and locally. However, staff is cautiously optimistic with potential revenue increases in FY 2016/17, in anticipation of neighboring local golf course closures and a new restaurant opening in Spring 2016 at Sunken Gardens. Cost reduction efforts will continue through operational efficiencies, including water conservation and a restructure plan that will reduce labor costs through personnel attrition. Although positive strides in reducing operating costs are being made, expenses are projected to grow faster than 2% per year due to the rising costs of personnel and other expenses including water costs. As a result, closing the ongoing gap between revenues and expenditures, identified as Fiscal Strategies in the twenty-year financial plan, will be a challenge.

An additional concern over the longer term is that existing capital improvement projects at the golf courses will only be funded by Park Dedication Fees until FY 2032/33. After this, golf and tennis revenues are expected to fund any new capital or infrastructure projects. Given the many challenges, discussion of the short- and long-term future of the fund, including the current funding model will continue.

CITY OF SUNNYVALE
525/100. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	43,966	68,807	37,841	43,236	47,815	73,429	90,940	108,982	126,183	138,266	145,217	168,440	68,807
CURRENT RESOURCES:													
Rents and Concessions - Tennis Center	123,255	121,256	126,256	126,273	131,273	136,273	141,273	146,273	151,273	156,273	161,273	166,273	1,563,969
Rents and Concessions - Golf	8,976	4,000	24,000	28,000	28,560	29,131	29,714	30,308	30,914	31,533	32,163	32,806	301,130
Golf Fees - Sunnyvale	1,929,217	1,691,430	1,768,534	1,949,409	1,988,326	2,028,021	2,068,511	2,109,810	2,151,935	2,194,902	2,238,729	2,283,433	22,473,040
Golf Fees - Sunken Gardens	637,516	605,695	594,540	609,023	621,135	633,490	646,092	658,946	672,057	685,430	699,070	712,984	7,138,462
Golf Cart Rentals	372,143	336,608	341,608	351,608	358,640	365,813	373,129	380,592	388,204	395,968	403,887	411,965	4,108,021
Driving Range Fees	221,353	204,564	210,548	212,548	216,799	221,135	225,558	230,069	234,670	239,364	244,151	249,034	2,488,439
Other Golf Revenue	207,453	175,767	211,634	228,268	232,833	237,490	242,240	247,085	252,026	257,067	262,208	267,452	2,614,071
Tower Lease Revenue	28,070	28,840	30,374	31,285	32,224	33,190	34,186	35,212	36,268	37,356	38,477	39,631	377,044
Transfer From General Fund	140,000	450,000	550,000	0	0	0	0	0	0	0	0	0	1,000,000
Interest Income	13	57	0	324	1,200	2,221	2,697	3,316	3,736	3,958	4,804	2,941	25,254
TOTAL CURRENT RESOURCES	3,667,996	3,618,217	3,857,494	3,536,738	3,610,991	3,686,765	3,763,399	3,841,610	3,921,083	4,001,850	4,084,763	4,166,519	42,089,430
TOTAL AVAILABLE RESOURCES	3,711,962	3,687,024	3,895,335	3,579,974	3,658,806	3,760,194	3,854,340	3,950,592	4,047,266	4,140,116	4,229,980	4,334,959	42,158,237
CURRENT REQUIREMENTS:													
Golf Course Operations	3,183,430	3,177,271	3,337,152	3,557,235	3,609,412	3,692,652	3,772,750	3,851,681	3,936,648	4,022,927	4,129,939	4,245,530	41,333,197
Tennis Center Operations	68,042	71,204	72,628	74,444	76,305	78,212	80,168	82,172	84,226	86,332	88,490	90,702	884,883
Program In-Lieu Charges	115,099	116,917	147,333	151,147	155,073	158,644	162,300	165,547	168,349	171,203	175,303	179,515	1,751,331
Citywide In-Lieu Charges	276,585	283,790	294,987	301,154	307,443	313,859	320,403	327,077	333,885	340,830	312,942	362,398	3,498,767
Project Operating	0	0	0	0	0	0	(4,667)	(4,760)	(4,855)	(4,953)	(5,052)	(5,203)	(29,490)
Fiscal Strategies	0	0	0	(551,820)	(562,856)	(574,114)	(585,596)	(597,308)	(609,254)	(621,439)	(640,082)	(659,285)	(5,401,753)
TOTAL CURRENT REQUIREMENTS	3,643,155	3,649,183	3,852,100	3,532,159	3,585,377	3,669,254	3,745,357	3,824,409	3,909,000	3,994,900	4,061,540	4,213,658	42,036,935
RESERVES:													
20 Year RAP	68,807	37,841	43,236	47,815	73,429	90,940	108,982	126,183	138,266	145,217	168,440	121,302	121,302
TOTAL RESERVES	68,807	37,841	43,236	47,815	73,429	90,940	108,982	126,183	138,266	145,217	168,440	121,302	121,302
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
525/100. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2026/2027 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036		
RESERVE/FUND BALANCE, JULY 1	121,302	48,533	(63,406)	(216,455)	(412,740)	(653,891)	(942,177)	(1,279,954)	(1,669,662)	(2,092,070)	121,302	68,807
CURRENT RESOURCES:												
Rents and Concessions - Tennis Center	171,273	176,273	181,273	186,273	191,273	196,273	201,273	206,273	211,273	216,273	1,937,730	3,501,699
Rents and Concessions - Golf	33,463	34,132	34,814	35,511	36,221	36,945	37,684	38,438	39,207	39,991	366,406	667,536
Golf Fees - Sunnyvale	2,329,030	2,375,540	2,422,979	2,471,368	2,520,724	2,571,067	2,622,418	2,674,795	2,728,220	2,782,713	25,498,853	47,971,894
Golf Fees - Sunken Gardens	727,238	741,777	756,606	771,732	787,167	802,910	818,969	835,348	852,055	869,096	7,962,898	15,101,360
Golf Cart Rentals	420,204	428,608	437,180	445,924	454,842	463,939	473,218	482,682	492,336	502,183	4,601,118	8,709,139
Driving Range Fees	254,015	259,095	264,277	269,562	274,954	280,453	286,062	291,783	297,619	303,571	2,781,388	5,269,827
Other Golf Revenue	272,801	278,257	283,823	289,499	295,289	301,195	307,219	313,363	319,630	326,023	2,987,099	5,601,170
Tower Lease Revenue	40,820	42,045	43,306	44,605	45,943	47,322	48,741	50,204	51,710	53,261	467,957	845,001
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	1,000,000
Interest Income	112	0	0	0	0	0	0	0	0	0	112	25,366
TOTAL CURRENT RESOURCES	4,248,956	4,335,726	4,424,259	4,514,474	4,606,413	4,700,104	4,795,583	4,892,886	4,992,049	5,093,110	46,603,561	88,692,991
TOTAL AVAILABLE RESOURCES	4,370,257	4,384,259	4,360,853	4,298,020	4,193,673	4,046,214	3,853,406	3,612,932	3,322,387	3,001,040	46,724,863	88,761,798
CURRENT REQUIREMENTS:												
Golf Course Operations	4,354,682	4,481,751	4,612,566	4,747,237	4,885,880	5,028,613	5,175,556	5,326,835	5,452,465	5,581,186	49,646,771	90,979,968
Tennis Center Operations	93,423	96,226	99,113	102,086	105,149	108,303	111,552	114,899	118,346	121,896	1,070,995	1,955,878
Program In-Lieu Charges	184,372	189,363	194,494	199,768	204,617	209,599	214,720	219,982	225,391	230,950	2,073,257	3,824,588
Citywide In-Lieu Charges	373,670	385,280	397,238	409,555	422,241	435,308	448,768	462,630	476,909	491,616	4,303,215	7,801,982
Project Operating	(5,359)	(5,520)	(5,685)	(5,856)	(6,032)	(6,213)	(6,399)	(6,591)	(6,789)	(6,992)	(61,436)	(90,926)
Fiscal Strategies	(679,063)	(699,435)	(720,418)	(742,031)	(764,292)	(787,220)	(810,837)	(835,162)	(851,865)	(868,903)	(7,759,225)	(13,160,978)
TOTAL CURRENT REQUIREMENTS	4,321,724	4,447,665	4,577,307	4,710,760	4,847,564	4,988,391	5,133,360	5,282,594	5,414,457	5,549,754	49,273,577	91,310,512
RESERVES:												
20 Year RAP	48,533	(63,406)	(216,455)	(412,740)	(653,891)	(942,177)	(1,279,954)	(1,669,662)	(2,092,070)	(2,548,714)	(2,548,714)	(2,548,714)
TOTAL RESERVES	48,533	(63,406)	(216,455)	(412,740)	(653,891)	(942,177)	(1,279,954)	(1,669,662)	(2,092,070)	(2,548,714)	(2,548,714)	(2,548,714)
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====

**525/100 GOLF AND TENNIS OPERATIONS FUND
REVENUES BY SOURCE**

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
0750-01 License Fee Tennis Center	116,255	121,256	126,256	126,273	131,273	136,273	141,273	146,273	151,273	156,273	161,273	166,273	1,563,969
0750-04 Lookout Rental	8,976	4,000	24,000	28,000	28,560	29,131	29,714	30,308	30,914	31,533	32,163	32,806	301,130
0752-08 Facilities Rent - Rec Tennis Co	7,000	0	0	0	0	0	0	0	0	0	0	0	0
0754-09 Tower/Antenna Rental - Verizon	28,070	28,840	30,374	31,285	32,224	33,190	34,186	35,212	36,268	37,356	38,477	39,631	377,044
TOTAL RENTS AND CONCESSIONS	160,301	154,096	180,630	185,558	192,057	198,595	205,173	211,793	218,455	225,162	231,913	238,711	2,242,142
1950-11 Sunnyvale Weekday	589,495	482,255	526,709	589,495	601,285	613,311	625,577	638,088	650,850	663,867	677,144	690,687	6,759,269
1950-12 Sunnyvale Weekday Twilight	214,893	255,001	214,893	244,893	249,791	254,787	259,882	265,080	270,382	275,789	281,305	286,931	2,858,734
1950 -13 Sunnyvale Weekend/Holiday	611,396	539,763	574,763	615,763	628,078	640,640	653,453	666,522	679,852	693,449	707,318	721,464	7,121,065
1950-14 Sunnyvale W/E Holiday Twilight	215,147	169,214	189,214	215,083	219,385	223,772	228,248	232,813	237,469	242,218	247,063	252,004	2,456,483
1950-15 Sunnyvale S.A.C.	17,658	16,098	17,411	18,055	18,416	18,784	19,160	19,543	19,934	20,333	20,740	21,154	209,629
1950-16 Sunnyvale Golf Discount	128,660	104,195	114,195	125,156	127,659	130,212	132,817	135,473	138,182	140,946	143,765	146,640	1,439,240
1950-17 Sunnyvale 10-Play Card	3,997	3,246	3,846	4,643	4,736	4,831	4,927	5,026	5,126	5,229	5,333	5,440	52,383
1950-18 Smart Card Fee Sunnyvale	815	428	628	828	845	861	879	896	914	932	951	970	9,133
1950-19 Weekday Super Twilight	101,680	83,993	87,993	94,993	96,893	98,831	100,807	102,823	104,880	106,978	109,117	111,299	1,098,607
1950-20 Weekend Super Twilight	37,471	28,493	30,493	31,193	31,817	32,453	33,102	33,764	34,440	35,128	35,831	36,548	363,262
1951 SM Gift Certificates	2,999	3,557	3,557	3,557	3,557	3,557	3,557	3,557	3,557	3,557	3,557	3,557	39,127
1952 School Group Play	2,000	2,550	2,550	2,550	2,601	2,653	2,706	2,760	2,815	2,872	2,929	2,988	29,974
1954-01 Tournament Fee - Sunnyvale	3,006	2,637	2,282	3,200	3,264	3,329	3,396	3,464	3,533	3,604	3,676	3,749	36,134
1954-02 Tournament Fee - Sunken Gardens	513	631	651	701	715	729	744	759	774	789	805	821	8,120
1963-11 Sunken Garden Weekday	274,056	261,187	271,364	267,365	272,712	278,167	283,730	289,404	295,193	301,096	307,118	313,261	3,140,597
1963-13 Sunken Garden Weekend/Holiday	262,295	262,113	232,906	242,906	247,764	252,719	257,774	262,929	268,188	273,552	279,023	284,603	2,864,477
1963-14 Sunken Garden Weekend Twilight Replay	36	211	211	211	215	220	224	228	233	238	242	247	2,480
1963-15 Sunken Garden 10 Play	22,185	16,629	17,629	18,629	19,002	19,382	19,769	20,165	20,568	20,979	21,399	21,827	215,977
1963-16 Sunken Garden Golf Discount	67,408	54,626	60,626	66,626	67,959	69,318	70,704	72,118	73,560	75,032	76,532	78,063	765,164
1963-17 Sunken Garden Advantage Card	8,740	6,947	7,500	8,200	8,364	8,531	8,702	8,876	9,053	9,235	9,419	9,608	94,435

**525/100 GOLF AND TENNIS OPERATIONS FUND
REVENUES BY SOURCE**

		FY 2015/2016 TO FY 2025/2026 TOTAL											
		ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026
1963-18	Sunken Garden Smart Card Fee	985	553	553	985	1,005	1,025	1,045	1,066	1,088	1,109	1,131	1,154
1964	Sunken Gardens Gift Certificates	1,298	2,798	3,100	3,400	3,400	3,400	3,400	3,400	3,400	3,400	3,400	3,400
TOTAL GOLF FEES		2,566,733	2,297,125	2,363,074	2,558,432	2,609,462	2,661,512	2,714,603	2,768,756	2,823,992	2,880,332	2,937,800	2,996,417
1955	Golf Cart Rental	372,143	336,608	341,608	351,608	358,640	365,813	373,129	380,592	388,204	395,968	403,887	411,965
1956	Driving Range Fees	221,353	204,564	210,548	212,548	216,799	221,135	225,558	230,069	234,670	239,364	244,151	249,034
1957	Golf Miscellaneous Rentals	36,363	32,268	34,268	39,268	40,053	40,854	41,672	42,505	43,355	44,222	45,107	46,009
4100	Miscellaneous Golf Revenues	553	0	0	0	0	0	0	0	0	0	0	0
4114	Miscellaneous Golf Revenues	(2,463)	0	0	0	0	0	0	0	0	0	0	0
4175	Golf Merchandise Sales	154,643	129,930	153,366	165,000	168,300	171,666	175,099	178,601	182,173	185,817	189,533	193,324
4180	Golf Instruction	18,450	13,569	24,000	24,000	24,480	24,970	25,469	25,978	26,498	27,028	27,568	28,120
TOTAL GOLF AND TENNIS SHOP REVENUE		801,042	716,939	763,790	792,424	808,272	824,438	840,927	857,745	874,900	892,398	910,246	928,451
4100	Miscellaneous Revenue	(94)	0	0	0	0	0	0	0	0	0	0	0
TOTAL MISCELLANEOUS REVENUE		(94)	0	0	0	0	0	0	0	0	0	0	0
3355	Interest Income	13	57	0	324	1,200	2,221	2,697	3,316	3,736	3,958	4,804	2,941
TOTAL INTEREST INCOME		13	57	0	324	1,200	2,221	2,697	3,316	3,736	3,958	4,804	2,941
4400-03	Transfer From General Fund	140,000	450,000	550,000	0	0	0	0	0	0	0	0	0
TOTAL TRANSFERS IN		140,000	450,000	550,000	0	0	0	0	0	0	0	0	0
FUND TOTAL		3,667,996	3,618,217	3,857,494	3,536,738	3,610,991	3,686,765	3,763,399	3,841,610	3,921,083	4,001,850	4,084,763	4,166,519

Internal Service Funds

The City utilizes internal service funds to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City. There are three such funds that operate on a cost reimbursement basis: the General Services Fund, the Employee Benefits and Insurance Fund, and the Liability and Property Insurance Fund. These funds play an important role in the overall ability of the City to conduct business. The General Services Fund includes the City's Fleet Services, Facilities Management Services, Technology and Communication Services, Sunnyvale Office Center, and Project Management Services. The Employee Benefits Fund serves to capture the costs associated with employer provided benefits including pension costs, employee insurance plans, workers' compensation, and paid leave time. The Property and Liability Insurance Fund accounts for the costs related to the City's liability and property insurance.

Sunnyvale's full cost accounting methodology results in all the costs of these funds being charged back to user activities on a rental rate basis for general services, an additive rate basis for employee benefits, and a usage basis for liability and property insurance. Therefore, the total expenditures of these funds are not added to the overall budget, as they are already captured within the City's programs and funds.

The four other funds presented in this section include the Dorolou P. Swirsky Youth Opportunity Fund, the Fremont Pool Endowment (Trust) Fund, the Redevelopment Successor Agency Fund, and the Community Facilities District No. 3 Fund. While these funds are not internal service funds, they are grouped with the internal service funds just for presentation purposes in the budget document. These are funds that separately account for assets that the City holds in a trustee or agency capacity and uses to benefit a specified purpose.

General Services Fund

Fleet, Facilities, and Technology Services

The combined General Services Fund financial plan has three sub-funds that provide a wide range of important support services to programs within the City. The sub-funds are: Fleet Services, Facilities Management, and Technology Services. Funding for these services is provided by charging rental rates to benefiting program operating budgets. The rental rates include not only the cost of operations, but are also set to recover the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate rental rate increases for the combined General Services Fund activities in FY 2016/17 are 3.7%, which is up 0.6% from what had been projected for FY 2016/17 during last year's budget cycle. For the remainder of the front ten years of the plan, the average annual rental rate increase is 2.9%, which is up from the 2.5% average increase in the prior budget. These increases are primarily due to Information Technology investments. In the final ten years of the long-term plan rates are scheduled to increase 3.1% annually which is unchanged from the prior year. A more detailed narrative on changes in rental rates is provided in the sections below that cover the individual sub-funds.

Fleet Services Sub-Fund

The Fleet Services Program reflects the cost of ownership of City vehicles and equipment. The main source of funding within this sub-fund is rental rate revenue for Fleet Services provided to other programs, which is primarily based on specific vehicle usage. Fleet Services rental rates are scheduled to increase by 4.3% for FY 2016/17, equal with prior year budget estimates for FY 2016/17 and a projected average annual increase of 2.9% for the remainder of the first ten years in the long-term plan, a slight reduction from prior year budget estimates. Rate increases in the second ten years are set at 3.0% annually, slightly reduced compared to the same period in the prior year.

On May 23, 2013, the Successor Agency filed suit challenging DOF's interpretation that the City is not entitled to reimbursement of loan payments related to the financing of the original Town Center parking facilities. In response, Santa Clara County Counsel on behalf of two school districts filed a counter lawsuit against the Successor Agency. As a result, \$14 million in repayments that were made to the City prior to dissolution of the RDA are at risk in addition to future repayments. On July 8, 2014, the Sacramento County Superior Court issued its ruling on the two related cases which retroactively invalidated \$14.0 million in repayments legally made to the City. The Court's decision is pending on appeal by the Redevelopment Successor Agency.

Under the dissolution law, the Successor Agency cannot obtain a "finding of completion" until the funds owed are paid. The finding of completion allows the Successor Agency to receive certain benefits including the opportunity to obtain approval of repayment of loans made by the City to the former RDA. SB 107, signed into law September 22, 2015, provided that if a successor agency did not receive a finding of completion by December 31, 2015, it would never be eligible for a finding of completion. In order to obtain a finding of completion, the Successor Agency paid all amounts due prior to the deadline. The City's General Fund had included a set-aside which covered the full amount. If the Successor Agency subsequently receives a final judicial determination that reduces or eliminates the amount determined to be owed, the City will be reimbursed.

The FY 2016/17 Recommended Budget presents a financial plan for the Redevelopment Successor Agency's approved enforceable obligations. The plan includes debt service payments for the TABs, amounts owing to the Housing Fund, funding for special projects related to the wind down process, environmental remediation payments and projected property tax sharing payments (past accrued tax sharing payments and on-going) under the terms of the ADDOPA. The developer is not eligible to receive tax sharing payments until a milestone is met, projected in FY 2017/18.

The financial plan also includes administrative expenses. The Dissolution Law allows for reimbursement of administrative expenses, up to a cap. It should also be noted that administrative expenses are the last in line to be reimbursed from the former property tax increment allocation. Therefore, if

there are not enough funds to cover the administrative expenses, the General Fund would have to absorb these costs. Further, once the Redevelopment Successor Agency is fully wound down, all administrative costs that had previously been paid by tax increment will revert to the General Fund. These additional costs have been reflected in the General Fund long-term financial plan.

Fremont Pool Endowment (Trust) Fund

The Fremont Pool Trust Fund was established by the City in FY 2002/03 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund has an Endowment Reserve balance of \$1,048,435 as of the fiscal year ending June 30, 2016. The basic premise of this fund is that the corpus, or principal, is never expended, but invested with the interest generated each year used to help offset the City's cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. The City has contracted with California Sports Center (CSC), which has operated the Fremont Pool under a license agreement since 2002. City staff conducted a competitive Request for Proposals (RFP) to select a provider for pool operations beginning September 2013 and found CSC to be the most qualified operator for continuing pool operations.

The City's cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City's cost of maintaining the public shower/locker facility, and staff costs related to oversight of the contract. The City's projected cost for Fremont Pool maintenance for FY 2016/17 is \$213,606. Interest earnings on the Fremont Pool Trust Fund are projected to be \$10,484 and reflect a rising interest environment from near-zero interest. The Trust earnings pay approximately 4.9% of the City's annual costs. Revenues from operation of the Fremont Pool are projected to be \$53,844 for FY 2016/17 or 25.21% of total cost. The General Fund makes up the difference. In addition to operations and maintenance costs, the City also funds a project for the City's share of Fremont Pool infrastructure improvements.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, it is critical to note the importance of allowing the pool's operator to charge market rates for use of the pool. It is also important to allow the operator to determine effective revenue-producing programming. The net revenue received by the City and the interest generated by the Fremont Pool Trust Fund are critical factors in allowing the pool to partially support itself financially.

Dorolou P. Swirsky Youth Opportunity Fund

In August 1993, City Council accepted Dorolou Swirsky's intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms. Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003, Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,595 was established. The fund has gained interest which, in some years, exceeded the current year requirement resulting in an increased current fund balance of \$552,016. For FY 2016/17, it is recommended that the full amount of interest earned from the Swirsky Trust (approximately \$5,520) be used toward youth-at-risk programming in the Columbia Neighborhood service area, operated by the Department of Library and Community Services.

**CITY OF SUNNYVALE
727. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026**

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
CURRENT RESOURCES:													
Interest Income	6,940	10,484	10,484	20,969	31,453	41,937	41,937	41,937	41,937	41,937	41,937	41,937	366,952
TOTAL CURRENT RESOURCES	6,940	10,484	10,484	20,969	31,453	41,937	41,937	41,937	41,937	41,937	41,937	41,937	366,952
TOTAL AVAILABLE RESOURCES	1,055,374	1,058,919	1,058,919	1,069,403	1,079,888	1,090,372	1,090,372	1,090,372	1,090,372	1,090,372	1,090,372	1,090,372	1,415,387
CURRENT REQUIREMENTS:													
Transfer To General Fund/Fremont Pool	6,940	10,484	10,484	20,969	31,453	41,937	41,937	41,937	41,937	41,937	41,937	41,937	366,952
TOTAL CURRENT REQUIREMENTS	6,940	10,484	10,484	20,969	31,453	41,937	41,937	41,937	41,937	41,937	41,937	41,937	366,952
RESERVES:													
Endowment Reserve	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
TOTAL RESERVES	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====

CITY OF SUNNYVALE
727. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036

	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2026/2027 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
CURRENT RESOURCES:												
Interest Income	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	891,169
TOTAL CURRENT RESOURCES	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	891,169
TOTAL AVAILABLE RESOURCES	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,572,652	1,939,604
CURRENT REQUIREMENTS:												
Transfer To General Fund/Fremont Pool	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	891,169
TOTAL CURRENT REQUIREMENTS	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	891,169
RESERVES:												
Endowment Reserve	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
TOTAL RESERVES	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026**

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:													
Interest Income	3,654	5,520	5,520	11,040	16,560	22,081	22,081	22,081	22,081	22,081	22,081	22,081	193,206
TOTAL CURRENT RESOURCES	3,654	5,520	5,520	11,040	16,560	22,081	22,081	22,081	22,081	22,081	22,081	22,081	193,206
TOTAL AVAILABLE RESOURCES	555,670	557,536	557,536	563,057	568,577	574,097	574,097	574,097	574,097	574,097	574,097	574,097	745,222
CURRENT REQUIREMENTS:													
Transfer To General Fund (Comm Rec.)	3,654	5,520	5,520	11,040	16,560	22,081	22,081	22,081	22,081	22,081	22,081	22,081	193,206
TOTAL CURRENT REQUIREMENTS	3,654	5,520	5,520	11,040	16,560	22,081	22,081	22,081	22,081	22,081	22,081	22,081	193,206
RESERVES:													
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2026/2027 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036		
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:												
Interest Income	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	469,214
TOTAL CURRENT RESOURCES	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	469,214
TOTAL AVAILABLE RESOURCES	579,617	579,617	579,617	579,617	579,617	579,617	579,617	579,617	579,617	579,617	828,024	1,021,230
CURRENT REQUIREMENTS:												
Transfer To General Fund (Comm Rec.)	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	469,214
TOTAL CURRENT REQUIREMENTS	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	469,214
RESERVES:												
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0



COMMUNITY CONDITION INDICATORS AND BALANCED GROWTH PROFILE

COMMUNITY CONDITION INDICATORS

The Community Condition Indicators (CCIs) have been presented as an integral part of the City's budget for many years. The CCIs have traditionally been used as a measurement tool to evaluate and implement General Plan goals and policies. The CCIs today reflect the changes adopted by City Council at the May 8, 2007 Council meeting as part of the "Transitioning from a Growth to a Steady-State City" RTC #07-154. These indicators are the key demographic, economic, and physical data which describe the state of the City at a given point in time. The importance of reporting community condition indicators is that their numerical values change over time as the community changes, providing both a snapshot of current conditions and an indication of change over a longer time period.

BALANCED GROWTH PROFILE

The Balanced Growth (BGP) is a planning tool developed in 2007 (RTC #07-154), which can be used to monitor the City's growth and determine the relative balance among the indicators of growth and infrastructure. The BGP assumes that Sunnyvale was in a reasonably balanced state in 2005 as indicated by the high level of satisfaction expressed by the population in the 2005 Resident Satisfaction Survey. The profile is extended one year each year, adding on the incremental growth and improvements from the preceding year. Currently, the BGP presents the first eight years, or 40 percent, of the 20-year planning horizon.

The first two rows in the BGP are the major indicators of growth: population and jobs. While there is a relationship between population and housing and between jobs and industrial/office/commercial (I/O/C) square footage, the City only has direct influence over housing units and I/O/C square footage. The projected growth in both indicators from 2005-2025 is based on the historic patterns of growth. These profiles do not reflect the full build-out of the General Plan as they account for only 60 percent of net new housing units and 73 percent of net new I/O/C square feet.

Projected population growth over 20 years is based on an average household size as applied to the number of new housing units and projected job growth is based on historic average employees per square foot. The final four bars (public school capacity, transportation capacity, utility capacity, and park capacity) represent the infrastructure needed to support the projected growth in population and jobs. The Community Vision Chapter of the General Plan explains that transportation, parks and utility bars may lag behind and then make large leaps due to the high cost of some of the improvements. The original profile did not include projections for parks and utilities, anticipating the completion of long-range plans for these items within the first few years of the profile when adopted in 2007.

GROWTH INDICATORS

POPULATION – HOUSING UNITS

JOBS – INDUSTRIAL/OFFICE/COMMERCIAL

INFRASTRUCTURE

With regard to supporting infrastructure and facilities (except for school capacity), capacity improvements necessary to support the expected growth will be determined based on several City of Sunnyvale infrastructure plans. These infrastructure improvement plans include (or will include) the estimated cost for capacity improvements. The cost for each improvement will be compared to the total program to determine the proportion (percent) of the total program that the improvement represents. The bar on the chart will be extended by an increment percentage as each improvement is completed. Only the transportation capacity improvements funded in whole or in part by the City of Sunnyvale are included in the BGP. Projects initiated and funded by the state, regional, and county agencies are not included. The Profile assumes that other jurisdictions are proceeding with planned capacity improvements at a reasonable pace in accordance with their plans.

SCHOOLS – As a proxy, school capacity is represented by the Sunnyvale School District capacity needs analysis (based on the Sunnyvale General Plan) prepared in 2003 and the required increase in classroom space.

TRANSPORTATION – Transportation improvements are based on the Transportation Strategic Plan (TSP) originally prepared in 2003 (updated in 2013) and the percent of projects completed.

PARKS – Council examined the desired amount of parks several times since 2007. Staff is currently in the process of identifying a tool for measuring park capacity improvements. The parks and open space capacity improvements plan is pending.

UTILITIES – The Water Utility Master Plan was adopted in 2010; the companion Wastewater Master Plan was adopted in 2015. Staff is currently in the process of identifying a tool for measuring utility capacity improvements.

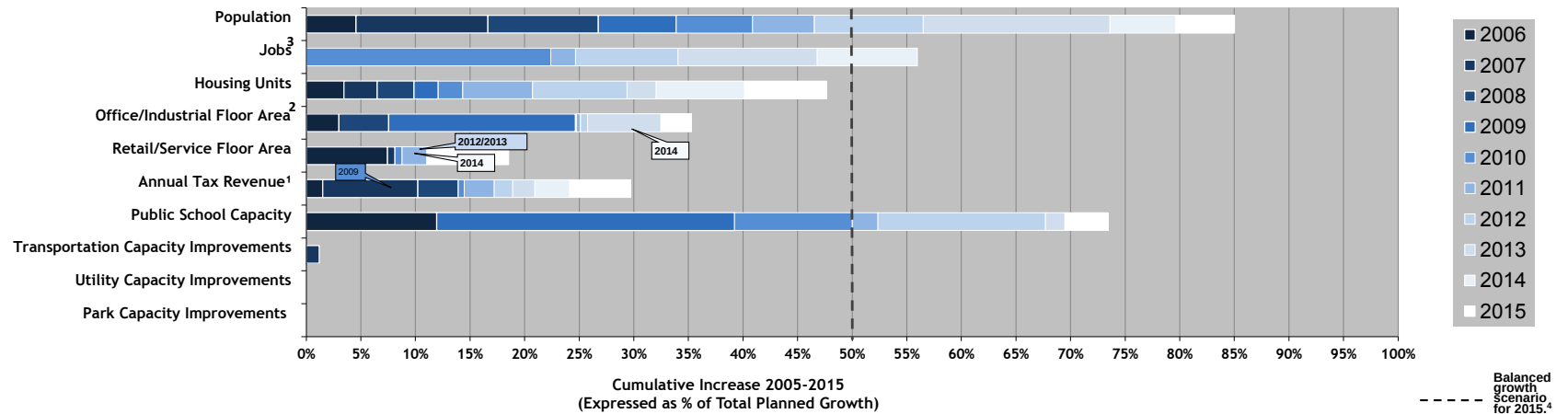
READING THE PROFILE

The profile is divided into 20 segments, each representing one year (five percent) of the 20-year timeline. The current year, 2015, is 50 percent of the profile. Each year the profile is updated to reflect the growth in population, housing, I/O/C square footage, and jobs from the prior calendar year, along with the completed capacity improvements. If all elements were growing in a balanced manner, all of the bars in the profile would be of equal length every year, extending exactly to the then current year. This will not always be the case. An imbalance in a single year does not signify a problem. An imbalance over multiple years, however, could be a concern to decision-makers, who may want to consider modifications of development policy or priorities to infrastructure improvements to respond to the rate of growth. As the Sunnyvale Community Vision is updated in the future, or as General Plan element updates result in different projected goals for 2025, the BGP must be recalibrated to reflect revised projected increases.

Readers may want to compare the physical changes (housing units and I/O/C square footage) to the occupancy of these structures (population and jobs) to aid in understanding growth in the community. For example, the housing units are below the current year mark yet the population bar exceeds the same mark; note too that the public school capacity improvements are also above the current year mark. Because all of the data is not available regarding other infrastructure it is premature to gauge whether there is a lack of balance relative to this infrastructure.

CURRENT BALANCED GROWTH PROFILE (January 1 to December 31, 2015)

Balanced Growth Indices	Base Year 2005	GOAL FOR 2025	Total Planned Growth Net Increase 2005 to 2025	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2015 Increment Increase (actual since 2014)	2015 Increment (% of Total Planned Growth)
Park Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Utility Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transportation Capacity Improvements		\$46,884,000	\$46,884,000	\$547,970	\$547,970	0	0	0	0	0	0	0	0	0%
Public School Capacity	5,373	6,729	1,356	5,535	5,535	5,905	6,051	6,083	6,291	6,315	6,315	6,369	54	4%
Annual Tax Revenue ¹	\$72,271,030	\$174,748,212	\$102,477,182	\$82,731,078	\$86,536,989	\$80,080,423	\$80,640,616	\$83,447,216	\$85,189,946	\$87,277,140	\$90,536,760	\$96,255,557	\$5,718,797	6%
Retail/Service Floor Area ²	5,784,000	7,500,000	2,200,000	5,962,662	5,962,662	5,962,662	5,976,840	6,027,052	6,005,338	6,000,788	5,978,104	6,142,624	164,520	7%
Office/Industrial Floor Area	30,100,000	37,700,000	7,600,000	30,327,927	30,673,881	31,973,881	31,979,928	32,009,556	32,058,721	32,568,435	32,368,012	32,580,601	212,589	3%
Housing Units	54,800	61,900	7,100	55,261	55,501	55,658	55,818	56,271	56,886	57,075	57,650	58,184	534	8%
Jobs ³	73,630	92,650	19,020	n/a	n/a	n/a	77,890	78,322	80,104	82,532	84,276	n/a	n/a	n/a
Population	132,725	150,725	18,000	135,721	137,538	138,826	140,081	141,099	142,896	145,973	147,055	148,028	973	5%



Notes

1. FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.

2. This index only represents net new floor area, and does not reflect tenant improvements to existing floor area.

3. Data has been modified resulting in a decrease in base year, projections, and current year estimates. Association of Bay Area Governments (ABAG) data from 2010 and earlier. US Census data from 2011 to present. 2015 data not yet available.

4. In a "balanced" growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2015 would be 50%.

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	SOURCE/NOTES
	POPULATION														
	Number														
1	• Total	117,229	131,760	132,725	133,544	135,721	136,352	138,826	140,081	141,099	142,896	145,973	147,055	148,028	CA Dept of Finance (Decennial Census used every 10 years, CA Dept of Finance estimate used in the interim)
2	▫ Under 18 years (%)	19.2	20.4	22.6	16.5	21.1	22.1	23.6	22.4	22.4	22	20.5	25.8	n/a	2014 updated with 2014 American Community Survey 1-Year Estimates; 2015 American Community Survey 1-Year Estimates not yet available
3	▫ 19 – 64 years (%)	70.4	69	61	72.7	68.9	66.8	66.1	66.4	66.9	67	65.4	63.1	n/a	
4	▫ 65 years and older (%)	10.4	10.6	16.4	10.8	10	11.1	10.3	11.2	10.7	11	14.1	11.1	n/a	
5	• Average household size	2.42	2.49	2.42	2.43	2.63	2.54	2.72	2.61	2.68	2.6	2.6	2.74	n/a	
6	• Sunnyvale public school enrollment	n/a	n/a	n/a	12,128	12,725	12,320	13,404	13,700	14,031	14,343	15,129	14,721	15,176	CA Dept of Education
7	• Sunnyvale private school enrollment	n/a	n/a	n/a	4,079	4,025	3,811	3,802	3,726	n/a	3,858	4,011	4,118	n/a	The City did not have the resources to collect data in 2015
	Ethnicity/Origin														
8	• Caucasian (%)	71.6	53.3	45.9	45.8	45.8	43.0	40.8	43.0	47.3	45.0	46.7	50.1	n/a	2014 updated with 2014 American Community Survey 1-Year Estimates; 2015 American Community Survey 1-Year Estimates not yet available
9	• Asian / Pacific Islander (%)	19.3	32.6	40.1	36.5	39.9	39.1	42.0	41.4	41.7	41.1	42.2	42.2	n/a	
10	• African-American (%)	3.4	2.2	3.8	3.9	2.8	1.8	1.4	2.0	1.3	2.0	2.6	1.6	n/a	
11	• Other (%)	5.7	11.9	10.2	13.8	11.5	16.1	15.7	13.6	9.7	11.9	8.5	6.1	n/a	
12	• Foreign Born (%)	22.5	39.4	43.7	41.8	46.3	43.7	42.9	42.2	45.5	44.5	44.2	44.5	n/a	
13	• Hispanic Origin (%)	13.2	15.5	16.6	18.1	13.8	16.1	18.8	18.9	20.4	18.3	13.7	18.3	n/a	
	Education														
14	• High school graduate or higher (%)	87.1	89.4	90.2	90	90.7	90.4	89.5	92.7	91.6	89.4	92.1	92.3	n/a	2014 updated with 2014 American Community Survey 1-Year Estimates; 2015 American Community Survey 1-Year Estimates not yet available
15	• Bachelor degree or higher (%)	37.1	50.8	54.4	52.2	58.3	55.1	55.5	56.7	58.9	50.8	59.6	62.5	n/a	
16	• Graduate degree (%)	n/a	21.9	24.3	24.4	27	26.3	25.9	26.5	30.1	21.9	27.6	32.9	n/a	
	Income														
17	• Median household income (\$)	46,403	74,409	74,449	79,926	87,417	89,543	88,364	95,582	93,836	101,611	100,043	104,681	n/a	2014 updated with 2014 American Community Survey 1-Year Estimates; 2015 American Community Survey 1-Year Estimates not yet available
18	▫ Population below poverty (%)	2.5	3.8	5.4	8.2	5.0	4.3	6.8	8.0	8.5	7.8	8.1	7.1	n/a	

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	SOURCE/NOTES
	Community														
19	• Active neighborhood and business associations	n/a	n/a	n/a	28	30	30	29	28	28	30	29	30	28	LCS; 25 active neighborhood associations; 3 active business associations (Sunnyvale Downtown Association, Auto Dealers Association and Moffett Park Business Group).
20	• Residents rating city good place to live (%)	n/a	92	94	n/a	93	92	87	n/a	92	n/a	94.0	94.0	90.0	National Citizen Survey; Available every 2 years from 2009
21	• Residents rating public services good to excellent (%)	n/a	92	89	n/a	82	85	83	n/a	85	n/a	86.0	86.0	78.0	
22	• Part I crimes	n/a	n/a	2,220	2,170	2,070	2,040	2,130	2,444	2,150	2,752	2,953*	2,871	2,530	DPS; Calendar Year as reported to DOJ *Correction to total reported for 2013
23	• Average emergency police response time (minutes)	n/a	n/a	4:19	4:06	4:17	4:38	4:41	4:35	4:57	4:47	5:06	4:40	4:40	DPS; Calendar Year
	ECONOMY														
	Jobs														
24	• Total number	n/a	99,290	73,630	n/a	n/a	n/a	n/a	77,890	78,322	80,104	82,532	84,276	n/a	US Census Longitudinal Employer-Household Dynamics from 2011 to present. 2015 data not yet available. Association of Bay Area Governments (ABAG) data from 2010 and earlier.
	Employment														
25	• Labor Force	n/a	n/a	n/a	n/a	n/a	75,700	74,900	74,600	76,600	78,600	79,300	83,100	85,200	Annual average; Source: EDD Labor Market Info Div
	• Employed Residents	n/a	n/a	n/a	n/a	n/a	71,800	67,800	67,400	70,200	73,000	74,600	79,200	82,000	
	• Unemployed (% of labor force)	2.6	4.3	4.1	3.9	4.3	5.1	9.4	9.6	8	7.1	5.8	4.7	3.7	
26	• Jobs/employed resident	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1.2	1.1	1	1.1	1	n/a	#24 divided by #25 Employed Residents
27	• Employed residents working in Sunnyvale (%)	n/a	23	n/a	n/a	n/a	n/a	n/a	25.8	26.6	19.6	n/a	22.9	n/a	2014 updated with 2014 American Community Survey 1-Year Estimates; 2015 American Community Survey 1-Year Estimates not yet available
28	• Employed residents in service jobs (%)	n/a	8.9	13.5	n/a	n/a	7.8	10.9	10.6	12.2	11.8	12	9.4	n/a	
29	• Employed residents in management/professional jobs (%)	n/a	59.5	56.4	n/a	n/a	60.1	59.6	57.1	59.4	59.7	61	66	n/a	
	Retail														
30	• Retail & restaurant sales volume (\$ in millions)	n/a	158.6	137.9	153.7	163.9	152.6	129.2	137.6	147.7	149.4	152.8	162	163	HDL Business License Database
31	• Sales/sq. ft. (\$)	n/a	51.2	23.9	25.8	27.5	25.6	21.7	23.0	24.5	24.9	25.5	27.1	26.6	

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	SOURCE/NOTES
	Hospitality														
32	• Total Number of Hotel Rooms	n/a	3,835	3,851	3,930	3,923	3,378	3,394	3,290	3,290	3,290	3,217	3,256	3,525	Econ Dev; Calendar Year. Comfort Inn (Mathilda Ave), Ryan Hotel (Evelyn Ave) demolished
33	• Average hotel occupancy (%)	n/a	n/a	n/a	72	63.27	64	57.6	62.2	71.2	72.1	77.1	78.7	79.8	Econ Dev; Calendar Year. Average from major hotels: Grand Hotel, Sheraton, Wild Palms, Domain, Larkspur Landing
	Real Estate														
34	• Total assessed value (\$ in billions)	n/a	n/a	19.23	20.71	22.67	24.73	25.90	25.62	25.93	26.90	29.25	31.43	34.80	SCC Assessor's Annual Report
35	• Vacant office, industrial, R&D (%)	11.7	2	15.4	12.2	13.6	17.1	20.6	18.8	n/a	8.8	8.3	6.6	6	CoStar Real Estate Web
	▫ Vacant office (%)	n/a	n/a	n/a	n/a	9.7	13	19	18.6	16.4	7.0	9.3	5.6	6.8	CoStar Real Estate Web
	▫ Vacant industrial/R&D (%)	n/a	n/a	n/a	12.2	11.1	13.8	15.3	13	12.8	9.8	7.8	7.1	5.2	
36	• Average office/industrial rent (\$/sq. ft.)	0.71	3.47	1.34	1.48	2.09	2.77	1.93	1.76	n/a	2.03	2.30	2.55	3.39	CoStar Real Estate Web
	▫ Average office rent (\$/sq. ft.)	n/a	n/a	n/a	n/a	2.89	2.87	2.52	2.57	2.51	3.54	3.70	4.11	4.22	CoStar Real Estate Web
	▫ Average industrial/R&D rent (\$/sq. ft.)	n/a	n/a	n/a	1.48	1.32	1.32	1.10	1.08	1.17	0.51	1.41	1.59	2.55	
37	• Average apartment rent (3 bedroom) (\$)	n/a	2,600	2,200	1,822	2,138	2,380	2,093	2,209	2,456	2,662	3,092	3,370	3,448	RealFacts V/R-2013 Survey, 4th quarter Data
38	• Housing rental vacancy rate (%)	n/a	n/a	2.99	2.37	2.72	4.7	5.1	3.4	3.5	3.9	5.4	3.9	3.6	RealFacts V/R-2013 Survey, 4th quarter Data
39	• Median single-family detached home price (\$)	n/a	618,000	790,000	835,000	850,538	901,000	750,000	795,000	785,000	865,000	1,012,500	1,218,000	1,365,280	ReReport.com (2009 to 2012 corrected)(Closed sales per MLS for Sunnyvale only, annual report for each calendar year)
40	• Median single-family attached home (townhouse/condo) price (\$)	n/a	390,000	545,000	555,000	565,468	562,000	496,250	472,00	460,000	519,000	643,500	793,300	966,000	
41	• Valuation of new construction permitted (\$ in millions)	16.3	235.9	115.1	101.4	335.7	280.3	66.7	121.3	190.4	224.6	202.2	321.6	302.5	CDD SunGIS
	Tax Base														
42	• Property tax revenue (\$ in millions)	15.8	18.7	29.5	32	35.8	39.95	42.26	43.7	42.4	43.4	47.6	50.3	54.9	FIN; FY 14/15
43	• Sales tax revenue (\$ in millions)	21.5	30	24.9	28.4	30.8	29.71	25.07	25.43	29.2	30.3	30.0	30.2	29.7	
44	• Transient occupancy tax revenue (\$ in millions)	3.6	9.8	5.1	5.6	6.4	7.35	5.69	5.58	6.6	7.8	9.0	10.9	14.1	

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	SOURCE/NOTES
	PHYSICAL CITY														
	Land Use														
45	• Land area (sq. mi.)	22.81	22.82	22.86	22.86	22.86	22.86	22.86	22.86	22.86	22.86	22.86	22.86	22.86	CDD SunGIS. Vacant includes sites Under Construction (i.e. Downtown, Moffett Place, Moffett Gateway, 520 and 620 E. Weddell and other industrial to residential sites). Seven Seas Park added. Butcher's Corner land area will be added in 2016 report.
46	▫ Developable land area (sq. mi.)	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	
47	• Vacant land area (%)	0.8	0.8	0.8	0.8	0.8	0.8	0.8	1	0.6	0.7	0.9	1.6	2.0	
48	• Residential area (%)	n/a	52.7	n/a	52.4	52.6	55	55	52.8	53.7	53.7	53.7	54.0	54.1	
49	• Office/industrial land area (%)	n/a	24.2	n/a	26.2	26	25.2	25.2	25.1	25.2	25.2	25.0	24.2	23.9	
50	• Retail/service land area (%)	n/a	7.5	n/a	6.8	6.8	6.5	6.5	6.5	6.5	6.5	6.5	6.4	6.4	
51	• City parks and open space (%)	n/a	7.4	n/a	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	
52	• Other (%)	n/a	7.4	n/a	7	7	5.7	5.7	7.4	6.7	6.6	6.6	6.4	6.2	
	Transportation														
53	• Vehicle miles traveled in weekday (millions of miles)	n/a	2.31	2.23	2.25	2.28	2.21	1.83	1.97	2.28	1.86	2.05	2.06	2.01	DPW Traffic
54	• Intersections not meeting LOS standards	1	1	0	0	n/a	0	n/a	0	n/a	0	n/a	n/a	n/a	DPW Traffic; CMP intersections monitoring conducted every 2 years by VTA (pending)
55	• Transit boardings/de-boardings per day	n/a	25,122	19,451	19,824	22,428	24,580	21,647	22,405	22,158	25,426	30,698	n/a	24,931	VTA & Caltrain (Caltrain: 5272; VTA pending)
56	• Miles of streets	300	300	300	300	300	300	300	300	300	300	300.8	300.8	300.8	DPW Traffic
57	• Miles of bikeways	n/a	65	79	79	82.9	83.1	83.8	84.2	85.2	87.9	88.2	88.2	88.2	DPW Traffic
	Housing														
58	• Total housing units	n/a	53,474	54,802	55,045	55,261	55,501	55,658	55,818	56,271	56,886	57,075	57,650	58,184	CDD SunGIS ; Includes redeveloped sites in Morse Ave Fair Oaks and E Evelyn ITR area, Townhomes on El Camino Real (former Chevy dealership) Condos ITR west of Lawrence, Parkside Studios is added to Specialty units
59	▫ Single-family detached (includes accessory living units)	n/a	21,091	21,228	21,265	21,276	21,299	21,324	21,351	21,360	21,375	21,424	21,446	21,456	
60	▫ Townhomes and Condos (ownership)	n/a	4,755	5,123	5,240	5,701	5,918	6,050	6,183	6,311	6,483	6,623	6,693	6,880	
61	▫ Mobile Homes	n/a	4,056	3,989	3,989	3,960	3,960	3,960	3,960	3,960	3,960	3,960	3,960	3,960	
62	▫ Duplexes	n/a	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,600	1,600	
63	▫ Three or more attached units (rental)	n/a	20,949	21,681	21,704	21,477	21,477	21,477	21,477	21,669	22,097	22,097	22,578	22,856	
64	▫ Specialty units (i.e. senior/affordable housing developments)	n/a	1,025	1,183	1,249	1,249	1,249	1,249	1,249	1,373	1,373	1,373	1,373	1,432	
65	• Owner occupied (%)	48.9	47.6	49.1	50.2	48.9	52.3	49.6	48.0	47.0	47.4	46.9	46.5	n/a	2014 updated with 2014 American Community Survey 1-Year Estimates; 2015 American Community Survey 1-Year Estimates not yet available

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	SOURCE/NOTES
66	• Over 20 years old (%)	n/a	83	88	88	88	90	90	90	92	92	90	90	91	CDD SunGIS
67	• Total affordable units	n/a	n/a	1,465	1,452	1,452	1,412	1,688	1,774	1,753	1,845	1,860	1,879	1,950	CDD Housing Div (pre-2009 data did not include BMR homeowner units. Data for 2015 is total as of Dec. 2015)
68	• New units receiving building permits	n/a	504	199	276	305	360	118	853	490	217	661	790	862	CDD SunGIS
69	▫ Intended for ownership	n/a	57	199	276	305	360	118	109	211	217	145	271	192	
70	▫ Rental	n/a	447	0	0	0	0	0	744	279	0	516	519	671	
	Office/Industrial														
71	• Total floor area (sq. ft. in millions)	n/a	27.8	30.1	30.3	30.3	30.7	32.0	32.0	32.0	32.0	32.6	32.4	32.6	CDD SunGIS; Moffett Place
72	▫ Class A (%)	n/a	n/a	n/a	17.2	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Econ Dev
73	• New floor area permitted (sq. ft.)	n/a	660,975	151,200	146,368	2,780,657	831,705	675	29,278	774,098	1,070,523	671,402	1,398,987	829,323	Building permits; CDD SunGIS
74	• No. of patents received	413	3,034	2,899	3,626	3,177	3,177	3,556	4,795	5,017	5,448	6,199	6,973	6,686	U.S. Patent and Trademark Office; Calendar Year
	Retail/Services														
75	• Total floor area (sq. ft. in millions)	n/a	3.1	5.78	5.95	5.96	5.96	5.96	5.98	6.03	6.01	6.00	5.97	6.13	CDD SunGIS; City Sports Club and Public Storage bldg
76	• Floor area/capita (sq. ft.)	n/a	n/a	43.5	44.6	43.9	43.7	42.9	42.7	42.7	42.0	41.1	40.6	41.4	#75 divided by #1
77	• New floor area permitted (sq. ft.)	n/a	0	240,000	8,000	5,000	293,000	229,494	127,838	0	12,000	49,496	0	0	Building permits; CDD SunGIS
	Environment														
78	• Sunny days	n/a	n/a	300	300	292	293	293	272	286	293	327	293	316	www.wunderground.com
79	• Rainfall (in.)	n/a	13.12	13.06	8.15	6.42	9.42	10.25	11.12	10.75	17.36	12.28	11.85	6.42	ESD/SCVWD
80	• Days ozone standard exceeded	n/a	n/a	1	3	0	0	0	0	0	0	0	0	0	BAAQMD
81	• Recycled solid waste (%)	18	56	61	63	63	63	65	67	66	65	65	64	n/a	Calrecycle: data available in September of each year; 2014 updated
	• Disposal per resident (lbs/day)	n/a	n/a	n/a	n/a	4	4	3.5	3.3	3.4	3.5	3.5	3.6	n/a	
	• Disposal per person employed within the city (lbs/day)	n/a	n/a	n/a	n/a	6.3	6.5	6.5	6.3	5.8	6	6.3	6.1	n/a	
82	• Number of street trees	n/a	36,341	37,000	37,000	37,000	36,935	36,889	36,889	37,000	37,000	37,000	37,000	37,000	Approximate; DPW Trees
83	• Average daily water consumption/capita (gal.)	n/a	161	180	139	153.18	153.7	145.42	130.71	127.15	128.60	130.95	115.39	94.21	ESD
84	• Average daily electric energy use/capita (kwh)	n/a	n/a	n/a	33.16	71.6	81.1	79.7	78.6	80.2	78.3	77.5	74.5	72.2	ESD/PG&E; Whole City.
85	• Average daily gas use/capita (therms)	n/a	n/a	n/a	n/a	1.9	2.9	2.8	2.8	2.9	2.9	2.9	2.6	2.6	ESD/PG&E; Whole City.
86	• Average daily landings at Moffett Federal Airfield	n/a	33	25	25	26	23	19	15	17	n/a	n/a	n/a	12	Planetary Ventures as of April 2015. Data is from April-December 2015

FY 2016/17 Budget Supplements

No.	Title	Cost	Fund	Recommendation
1	Silicon Valley Talent Partnership	\$3,000 annually for 3 years \$9,000 total	General Fund	Recommended for Limited Duration Funding
2	Implementation of Green Bike Lanes	\$250,000 one-time	General Fund	Recommend partial funding/Defer to Projects Budget Cycle for further review
3	Tenant-Landlord and Community Mediation Services	\$45,000 one-time	General Fund	Recommended for Funding
4	Safe Routes to School	\$176,279 one-time + \$453,637 over 3 years	General Fund	Recommended for Limited Duration Funding
5	Care Management	\$81,264 annually \$2,108,776 over 20 years	General Fund	Recommended for Funding
6	Inflation Adjustment to Planned Supplemental Human Services Funding	\$478,332 over 20 years	General Fund	No action as Council has the discretion to fund above or below average rate of expenditure based on its assessment of need.
7	Sustainability Speaker Series	\$25,000 annually \$131,408 over 5 years	General Fund	Recommended for Limited Duration Funding, Limited to Five Years
8	Scoping of Grade Separation for Caltrain Crossings at Mary Avenue and Sunnyvale	\$500,000 one-time	General Fund	Recommended for Funding
9	Vision Zero	\$150,000 one-time	General Fund	Recommended for Funding
10	Update to the Murphy Avenue Design Guidelines	\$25,000 one-time	General Fund	Recommended for Funding

This Page Intentionally Blank

May 5, 2016

SUBJECT: Increase of \$81,264 in Permanent Funding for the City's Care Management Program

BUDGET SUPPLEMENT REQUEST SUMMARY

This budget supplement shifts \$81,264 from special project funding (829640) to permanent funding in operating budget 626 in order to maintain the City's Care Management Program at a 68 hour per week service level. This budget supplement has been prepared in response to Council direction (RTC 14-1072 – March 24, 2015).

BACKGROUND

As part of the FY 2006/07 Budget, the City Council authorized funding to establish a Care Management Program at the Senior Center at a service level of 20 hours per week. The primary role of the Care Management Program is to work with older adults and their caretakers to find viable and acceptable interventions so that the older adult has the tools necessary to keep their situation stable and remain living independently in their own home for as long as possible.

In FY 2012/13, the City Council authorized supplemental, but temporary, special project funding to increase the hours of service by 48 hours per week for a total of 68 hours per week. The question of permanent funding was referred to the next two-year operating budget process (RTC 14-1072 – Consider Change in Service Level for Care Management Program at the Senior Center).

EXISTING POLICY

General Plan, Chapter 4, *Community Character*, Policy CC-10.5 –

Develop and implement programs in order to meet the developmental needs and social needs of specific targeted populations (e.g. youth, teens, seniors, disabled).

General Plan, Chapter 4, *Community Character*, Policy CC-10.6 –

Leverage available resources by pursuing co-funded and/or cooperative agreements for provision and maintenance of programs, facilities and services, in order to maximize benefits to the community.

Council Policy, Chapter 5, *Socio-Economic*, Policy 5.1H.3 –

Encourage the provision of services for older adults in Sunnyvale.

Council Policy, Chapter 5, *Socio-Economic*, Policy 5.1.H.10 –

Encourage the adequate provision of health care to Sunnyvale residents.

Council Policy, Chapter 5, Socio-Economic, Policy 5.1.H.11 –

Encourage the adequate provision of social services to Sunnyvale residents.

Council Policy, Chapter 7, Planning and Management, Policy A.1.13 –

All competing requests for City resources should be weighed within the formal annual budget process.

DISCUSSION

There is a continued and growing need for care management services in Sunnyvale. According to the American Community Survey, Census 2014, 15.5% (21,771) of Sunnyvale residents are age 60 and older. These individuals are at risk to experience health issues related to normal aging, mental and physical disabilities, fraud/abuse and poverty.

A few key considerations related to the need for permanent funding for the Care Management Program include:

- In Sunnyvale, there are 4,908 individuals 65 and older who have a disability.¹
- In 2012, 65% of all injury deaths among adults 65 and older were due to falls and 7,919 seniors in Santa Clara County visited an emergency room as a result of a fall.²
- One in four seniors in Santa Clara County live in poverty.³
- At the 68 hour per week level of service, the City of Sunnyvale maintains a case manager workload of 1 manager for every 12,806 residents. The neighboring cities of Cupertino, Santa Clara, Milpitas provide a ratio of 1 per 6,499, 1 per 16,396 and 1 per 9,568 respectively.
- The City of Sunnyvale utilizes part-time casual staff to provide case management services. This allows the City the flexibility to adjust hours in response to community needs. An example of this was the recent Twin Pine Apartment Fire in which families from 75 units were displaced and required immediate care management services. While Sunnyvale Community Services handled (and will continue to handle) the vast majority of case management services, the City of Sunnyvale staff was called in to assist. Their knowledge of the community and local resources was invaluable to this emergency response. The conversion of special project funding to permanent funding will ensure that this type of response is readily available to the City as needed.
- The temporary allocation of an additional 48 hours of service has been in

¹ Source: American Community Survey, 2008-2012.

² Santa Clara County Department of Aging and Adult Services

³ Source: Sourcewise Silicon Valley, 2011

place since FY 2012/13. The proposed shift to permanent funding would recognize the importance of this service and ensure that the City does not fall further behind in terms of its level of service commensurate with surrounding agencies.

SERVICE LEVEL IMPACT

Funding of this budget supplement will continue current service levels of 68 hours/week for care management.

If this budget supplement is not approved, the service level will be reduced from 68 to 20 hours per week; time spent by staff on caseloads will be reduced by up to 40%; the number of home visits will be reduced by 45%; and the number of information and referral contacts will be reduced by 30%.

FISCAL IMPACT

Annual funding in the amount of \$81,264 would continue the additional 48 hours week level of service currently made possible through the special project funding and augment the existing 20 hours per week staffing level (and associated costs) programmed in the FY 2016/17 Recommended Operating Budget. This includes a small amount for associated costs such as mileage. Subsequent years would be increased by inflation. It should be noted that these costs are based on the continued use of casual staffing. While benefitted staff could also be used, costs would be substantially higher. The funding source would be the General Fund with some potential for off-set through grants.

Sunnyvale has received grant funds from Sourcewise since FY 2006/07 (\$18,000 in FY 2015/16). Continuation of this funding is not guaranteed and has been directly tied to the level of service provided by the receiving agency. Funding criteria appears to be changing for FY 2016/17 and Sunnyvale may no longer be eligible to receive funds. Since FY 2014/15, Council has directed staff to utilize available Sourcewise grant funding to augment the budgeted service level.

ALTERNATIVES

1. Approve the supplement as proposed.
2. Do not approve the budget supplement and reduce the current service level for care management services achieved with special project funding of 68 hours to 20 hours per week, the amount funded in operating budget 626.

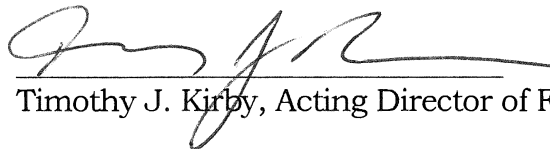
STAFF RECOMMENDATION

Staff recommends approval of Alternative 1.

Prepared and Reviewed by:


Cynthia E. Bojorquez, Director of Library and Community Services

Reviewed by:


Timothy J. Kirby, Acting Director of Finance

City Manager's Recommendation

☒ Approve Budget Supplement for funding
☐ Do Not Approve Budget Supplement for funding


Deanna J. Santana, City Manager

Sunnyvale Budget Guide

Understanding The Sunnyvale Budget

Sunnyvale's Budget and Long-Term Financial Plan provides a framework for a unique budget document that presents both the immediate short-term action plans and the long-term trends for the City. In this manner, the budget provides the reader with a comprehensive view of the City's current financial picture, staff assumptions for long-term trends, and the way we work to achieve and maintain financial stability using those assumptions. The following elements contained in this document are integral to understanding this year's budget:

- Twenty-Year Financial Plans
- Departmental Overviews
- Performance Based Operating Budget
- Projects Budget

Twenty-Year Resource Allocation Plan & Financial Planning

The Budget Document presents a twenty-year financial plan for the City's General Fund, as well as all other City funds. Twenty-year financial plans for other City funds are grouped into four categories: Special Revenue Funds, Capital and Infrastructure Funds, Enterprise Funds, and Internal Services and Other Funds. The General Fund is presented separately. It is the primary fund that accounts for many of the largest revenues, such as Property Tax and Sales Tax, and the most visible City services, such as police, fire, road maintenance, the library, and parks. For each category, detailed Fund Reviews are included before the Financial Plans. These reviews provide a summary of the funds, including explanations of major components and new developments for the current budget.

The Twenty-Year Resource Allocation Plan (RAP, or the long term-financial plan) is the backbone of the City's financial planning process. Each long-term financial plan lays out the revenues and expenditures by fiscal year. The financial plans include the prior year actual audited results and the current year budget, as well as projections for each of the coming twenty years. The City examines its operating and project budgets in depth in alternating years. In addition, key factors are rigorously evaluated and updated annually. On the revenue side, the current year budget is updated based on year-to-date revenue receipts. For ongoing revenues, staff works to estimate the next two years as accurately as possible and then analyzes historical information, economic cycles, and factors that can impact the revenue source, among other data, to project the revenue trend over the long term.

On the expenditure side, the operating budget is updated with Council-approved budget modifications that have occurred during the fiscal year. If significant project budgets are anticipated to be spent in future fiscal years, estimated carryover of project funds will be incorporated. All program budgets are rolled up annually by fund or sub-fund to the total amounts in the "Operations" line of the financial plans. From that base, inflation factors are applied to expenditures. Inflation factors are developed for each category of expenditures such as salaries, employee benefits, purchased goods and services, and equipment. Project budgets are also totaled annually by fund and reflected in the "Projects" line of the financial plans. In addition, project operating costs, if applicable, are shown separately on the financial plan.

A critical purpose of the long-term financial plan is its use as a tool for achieving and maintaining a structurally-balanced budget. A fundamental part of the financial plans is that they are, by policy, balanced to the twentieth year. In order for the budget to be balanced, not only must resources be available to meet requirements over the twenty-year planning period with all reserve requirements met per Council Policy, but service levels must also not be impacted.

A balanced budget enables the City to maintain service levels over the twenty-year planning horizon by ensuring reserves are used strategically. For example, a budget is not balanced for the long term when there are drawdowns of reserves over a protracted length of time. Conversely, the build-up of reserves to the detriment of service levels also does not portray a balanced budget. The objective in utilizing a twenty-year planning horizon is to sustain service levels, in large part, by managing reserves so that reserve levels are increased in good times and drawn down in difficult financial times. Further, the City's budget policy dictates that one-time revenues should not be used for ongoing expenditures, and all revenue estimates must be conservative, objective and reasonable.

The General Fund's Budget Stabilization Fund is required by policy to be maintained at a minimum 15% of projected revenues for the first two years of the twenty-year planning period. The purpose of the Budget Stabilization Fund is to allow for sustainable service level fluctuations in the economy. By contrast, the General Fund Contingency Reserve can only be used for non-fiscal emergencies or disasters. The General Fund Contingency Reserve is required to be maintained at 15% of operating costs in the first year of the twenty-year plan and increased annually for projected increases in the Consumer Price Index.

The City's balanced twenty-year plan allows decision makers to better understand the true impact of policy decisions, and effectively requires that decisions made today include a guarantee that resources will be available to maintain services in the future. More importantly, this methodology incorporates both short- and long-term perspectives for planning revenues, operating requirements, and capital spending. It allows the cost of any policy decision to be measured in terms of long-range expenditure requirements, thereby raising "red flags" in areas where financial conditions may be significantly different in the future.

Departmental Overviews

To help the reader understand the proposed two-year operating budget, departmental overviews provide the context for the services and service levels provided. Leading off the section presenting each department's program or set of programs, the departmental overviews describe the organizational structure for service delivery, factors that informed the development of the operating budget proposal, and significant changes in the proposed budget as compared to the current budget.

The departmental overviews also include performance and workload indicators for each of the programs managed by the department, as well as budgeted headcount. The performance indicators represent the goals and results staff hopes to achieve with the resources provided, while the workload indicators provide output and relevant statistical data. Additionally, they are linked to goals laid out in the City's Consolidated General Plan. These indicators help explain why services are provided and the impacts of the level at which we provide them. As such, the indicators are an important component of the performance based budget structure.

Performance Based Operating Budget

Following the Departmental Overviews and Performance and Workload Indicators in the budget document are the City's operating budget reports. The presentation of these operating reports mirrors the City's operating structure. It is organized into programs, or services, and all expenditures are budgeted into activities, which break down the services into logical and manageable components. Where appropriate, work products are budgeted for activities. As a result, the budget presents information on the services the City provides, the cost of services and where logical, the planned amount of service. This budget structure focuses the City on identifying and quantifying the value created by the efficient/effective provision of City services. Community members can clearly see what services they are receiving and how much they cost, which also holds staff accountable.

Projects Budget

In the City of Sunnyvale, the term “project” refers to a non-operating activity. The City segregates each project into one of four possible categories: Capital, Infrastructure, Special, and Outside Group Funding. Capital projects are major expenditures related to construction, improvement or acquisition of capital assets. Infrastructure projects are inherently related to capital projects. After a capital project is complete, the City has an asset that must be maintained through the operating budget until the asset reaches a point where maintenance costs exceed renovation/replacement costs. An infrastructure project is developed in order to provide future funds at the time that replacement or renovation is required. Special projects are one time only in nature and are set up to eliminate the impact such costs would have on operating programs. For example, the cost of service study for solid waste would be a special project. Outside group funding projects are essentially special projects; however, they are established to identify contributions made to local community-based organizations.

Each project is identified individually in the budget document including its estimated costs over the next twenty years. Projects also reflect anticipated outside revenues that will fund the project, such as grants and fees. In addition, project operating costs are budgeted for those ongoing operating costs that will need to be included in future years upon completion of a given project. Consideration of this information enables decision makers to evaluate the complete costs of proposed actions. This prevents the City from adding assets or activities that are not sustainable over the long term.

The projects budget also includes unfunded projects, which are desirable or pose a liability in the long term but do not have identified funding sources. In some cases, future grant funds may be available for all or a portion of the costs, but it is the City’s policy not to recognize these revenue sources until they are actually available.

Projects related to long-range plans are also identified separately in their respective sections of the *Projects Budget* volume. Specifically, projects related to Traffic & Transportation that are part of long-range plans are listed in the *Traffic and Transportation* section of the *Projects Budget* volume.

Budget & Fiscal Policies

Two-Year Operating & Projects Budget

In recognition of the tremendous effort required to develop budgets, the City implemented a two-year operating budget in the early 1980's. Although the City reviews its budget on an annual basis, it only prepares a detailed operating budget each biennium. This means that operating budgets are not modified during the second year of the two-year budget. During the "off year" of the operating budget, the projects budget is reviewed in detail.

Types of Expenditures

There are four major types of expenditures in the City's spending plan: operating, equipment, capital improvements, and debt service. Operating expenditures are related to a program's base budget and include such items as general supplies, personnel costs, and equipment rental. Major equipment expenses like computer hardware or city-owned cars are provided for separately under a general services program. Capital improvements are expenditures which affect the economic vitality and quality of life in the community. A good example would be construction of a park or resurfacing a city street. Debt service allows an improvement to be made when it is needed rather than being delayed until funds are accumulated in the City's treasury. Debt service is essentially a long term loan, buying something today and paying for it over time. It may be used to finance, for example, a new community center building.

Cost Accounting

Cost accounting is a method of accounting that gathers together all the elements of cost incurred to accomplish a purpose, carry on an activity, or complete a unit of work. By using this financial technique, the City is able to assess the true cost of providing a service. The City's internal users of information management, fleet and equipment, and buildings are assessed rental rates through their programs for the use and eventual replacement of

services and equipment. Employee benefits such as leave usage, retirement, and insurances also are recovered by charging the programs that use personnel services. The City also uses an allocation system to distribute administrative costs for services provided by departments such as Finance and Human Resources.

Basis of Budgeting

"Basis of budgeting" refers to the method used to recognize revenues and expenditures in the budget. For the City of Sunnyvale, the basis of budgeting is the same basis used for accounting. The modified accrual basis is followed in the Governmental and Agency Funds including the General Fund and special revenue funds like the Park Dedication Fund. Under this basis, revenues are recognized when they become "susceptible to accrual," which means they are both measurable and available. Measurable means the amount of the transaction can be determined.

The City considers revenues to be available if they are collected within 60 days of the current fiscal year end for property tax and 90 days for other revenues, with the exception of the County back-fill (for the loss of sales tax and Motor Vehicle License Fees (VLF) revenues) for which the City adopts a seven-month availability period so that total sales tax and VLF revenues would be most consistent with revenues reported in years before the State sales tax flip and VLF swap. Expenditures generally are recorded when a liability is incurred except for debt service expenditures, which are recorded when payment is due.

Intergovernmental revenues (primarily grants) that are received as reimbursement for specific purposes or projects are recognized based on when the related expenditures are recorded. Intergovernmental revenues which have virtually unrestricted purpose and are revocable only for failure to meet prescribed compliance requirements are reflected as revenues at the time of receipt or earlier if availability criteria are met.

The accrual basis is used in the proprietary funds, which include enterprise funds and internal service funds. Revenues are recognized when earned and expenses are recognized when the related liabilities are incurred.

Comprehensive Annual Financial Report (CAFR)

The Comprehensive Annual Financial Report (CAFR) is prepared according to “generally accepted accounting principles” (GAAP). The City prepares its budget in accordance with GAAP with the following exceptions:

- Loans requiring the use of current resources need to be budgeted as expenditures; in the CAFR, the disbursement of loans is treated as a balance sheet item.
- Appropriated budgets are not always needed for all of the City’s funds. For example, a budget is not appropriated for the advance refunding of bonds because the resulting bond proceeds are deposited into escrow accounts and are considered restricted assets.
- Principal payments on long-term debt within the enterprise funds are applied to the outstanding liability in the CAFR, while such items are treated as expenses in the budget.
- Capital outlay within enterprise funds and internal service funds are capitalized as fixed assets in the CAFR, in contrast to their treatment as expenses in the budget.
- The budget does not record depreciation expenses.
- GAAP requires the reporting of investments at fair value. Because the City’s policy is to hold investments to maturity, the changes in fair value are not reflected in the budget.

The CAFR shows fund expenditures and revenues on both a GAAP and budget basis for comparison purposes.

Budgetary Policy & Control

When the annual budget is adopted the City follows procedures that enact its policies. These procedures involve the City management, employees, the public, boards and commissions, and the City Council throughout the

year. These interactions between policy and planning culminate in the establishment of new or revised General Plan goals and objectives. The budget must implement the policies contained in the General Plan. Therefore, both must be synchronized completely. The City operates on a July 1 through June 30 budget year. The budget schedule is detailed in a separate section below, which includes these interactions between policy and planning.

The City’s budget is very detailed, ensuring that the City Council as the governing body is fully informed and in control of all aspects of the City’s financial activities. Information is itemized by fund, by department, and by project. The budget includes equipment costs, operating costs, and debt service costs, as well as capital, infrastructure, and special projects for the ensuing budget year. The budget also contains detailed long-term financial plans with projections for expenditures, revenues, and reserves for an additional nineteen years.

During the budget year, for governmental and agency funds, the City Manager is authorized to reappropriate budgeted amounts between departments that are financed by the same fund. Council approval is required if the reappropriation exceeds the thresholds outlined below:

Annual Program Budget	Reappropriation Threshold	Maximum Reappropriation Threshold (Annual)
> \$500,000	\$100,000 or 5%, whichever is greater	\$250,000
< \$500,000	\$50,000 or 50%, whichever is less	\$50,000

Council approval also is required for proprietary funds and internal services funds if the expenditures for the fiscal year exceed actual revenues plus the planned, annualized appropriation from Reserves.

Budgets are legally adopted for all governmental funds except for the Special Assessment Debt Service Fund. The Special Assessment Debt Service Fund does not have an adopted budget because the City is only required to make debt service payments in the event of a property owner’s default.

Budgets are also adopted legally for all proprietary funds. Formal budgets are employed as a management control device for all funds in which a budget has been adopted. However, it serves as the primary means of spending control for the General Fund, special revenue funds, debt service funds, and capital project funds.

Budgets can be modified during the fiscal year if needed because of a legislative mandate, City Council or City Manager directive, or an unanticipated change in service level. Budget modifications cover one fiscal year only and must generally be approved and appropriated by City Council. This allows management to focus on changes to the base budget during the next budget process. To aid City Council and administration efficiency, per Council Policy 7.1.5, the City Manager may appropriate grants up to \$100,000 that are also free of local match requirements and do not obligate the City to ongoing expenses not already planned in the City's Resource Allocation Plan.

Citizen Participation

Citizens have an opportunity to participate in the Twenty-Year Resource Allocation planning process through avenues such as Council-appointed boards and commissions, study sessions, and public hearings. Each winter, citizens are provided the opportunity to speak on proposed study and budget issues at a formal public hearing. Citizens may attend study sessions dealing with upcoming Council issues, as well as Council meetings which are scheduled on Tuesdays throughout the year. At the Council meetings, citizens are given an opportunity to speak during the public hearing period. In addition, a formal public hearing on the Recommended Budget is held annually in June.

Budget Calendar

The City's annual budget development process begins in September each year with the initial planning of the development cycle and culminates with the adoption of the budget by the City Council in June. In January, the City Council specifically discusses important fiscal issues which may have short-term or long-term effects on how the City provides and maintains services to its citizens and customers. Consistent with City Charter, no later than 35 days prior to June 30th the City Manager submits a Recommended Budget to the City Council. The City Council holds a workshop on the Recommended Budget, which is open to the public. In June of each year the City Council also holds a public hearing, required by the City Charter. Prior to June 30 of each year, the budget as modified by the City Council is legally enacted by adoption of a budget resolution.

Below is a high-level calendar detailing key steps throughout the process. As noted previously, the City of Sunnyvale alternates years for developing operating budgets and projects budgets. The calendar below represents key milestones that take place regardless of whether the budget being developed is an operating budget or a projects budget. It also incorporates critical elements of budgetary policy and control, as discussed in a separate section above.

Budget Calendar

	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Budget kick-off	■	■								
Departments develop budget proposals	■	■	■	■						
Budget Office and departments begin pre-reviews			■	■						
*Budgetary year-end report for previous fiscal year to Council				■						
City Manager reviews of department budgets				■	■					
Finalize internal services expenditures					■	■				
*Budget Issues Workshop/Fiscal Outlook Presentation					■					
*Budget Supplements from Workshop completed and approved						■				
Complete budget system updates						■				
Review revenue projections and service charges						■	■	■		
Develop 20-year Long-Term Financial Plans for all City funds						■	■	■		
Prepare and finalize transmittal letter								■	■	
Deliver Recommended Budget to Council									■	
*Budget Workshop by City Manager									■	
Recommended Budget public hearing										■
*City Council adopts budget										■

*These are milestones during the Budget Calendar that are related to Budgetary Policy & Control

Fiscal Policies

Council Fiscal Policy applies the following guiding fiscal policies to the City's Budget and Resource Allocation Plan:

7.1A Budget Policies

A.1: Development of the Budget and Resource Allocation Plan

- A.1.1 The public will be encouraged to participate fully in the budget process.
- A.1.2. A Fiscal Issues Workshop will be held each year prior to preparation of the City Manager's Recommended Budget to consider budget issues for the upcoming Resource Allocation Plan.
- A.1.3. A balanced Twenty-Year Resource Allocation Plan shall be presented to the City Council annually.
- A.1.4. The Twenty-Year Resource Allocation Plan shall be prepared on a two-year Operating Budget cycle.
- A.1.5. The Operating Budget shall be approved annually with the second year approved in concept.
- A.1.6. A proposed budget shall be recommended to the City Council by the City Manager no less than thirty-five days before the beginning of the fiscal year, in accordance with the City Charter.
- A.1.7. At least one public hearing shall be held after the City Manager's Recommended Budget is presented to the Council in order to solicit public input before adoption.
- A.1.8. Boards and Commissions should review the annual budget as appropriate to their area of interest and make recommendations to the City Council.

- A.1.9. The City Council shall adopt the City Manager's Recommended Budget, with any changes desired, by resolution before June 30th of each year.
- A.1.10. Resources will be allocated in direct relation to General Plan goals.
- A.1.11. The Resource Allocation Plan shall be prepared by General Plan element to link city resources with the accomplishment of General Plan goals.
- A.1.12. New or expanded services should support the priorities reflected in the General Plan.
- A.1.13. All competing requests for City resources should be weighed within the formal annual budget process.
- A.1.14. Final actions on study items with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

A.2: Long-Term Financial Planning

- A.2.1. The City shall maintain a long-term fiscal perspective by annually preparing a Twenty-year Long-Term Financial Plan for each fund. Those funds which account for intergovernmental grants will only include known entitlements.
- A.2.2. Major financial decisions should be made in the context of the Twenty-Year Long-Term Financial Plan.
- A.2.3. Long-term financial planning should enable the current service level provided to be sustained over time through the strategic use of reserves.

- A.2.4. The Long-Term Financial Plans should be used to communicate the fiscal impact of City decisions to all stakeholders whenever possible.

A.3: Performance-Based Budget System

- A.3.1. The operating budget will be prepared and managed on a program basis.
- A.3.2. All costs attributable to a budgeted program will be fully reflected in program budgets (with the exception of capital costs of general-use public buildings and facilities).
- A.3.3. An emphasis should be placed on achieving maximum work productivity to ensure an optimal allocation of human and fiscal resources for Council approved services and programs.
- A.3.4. All operating programs must identify the service provided, the service level, and the resources necessary to accomplish the specific service level.
- A.3.5. A performance measurement system will be maintained and used to evaluate quality of service and to report results.

A.4: Budget Monitoring and Modification

- A.4.1. Expenditures for each department are legally limited to the amount authorized by the City Council in the Budget Resolution, plus subsequent changes individually approved by the City Council through Budget Modifications.
- A.4.2. The City's annual budget may be modified at any Council meeting by a majority vote of the City Council.

- A.4.3. The City's budget appropriation control shall be by program within the same fund for operating programs in the General Fund and Special Revenue Funds. For the Proprietary and Internal Service Funds, expenditures cannot exceed actual revenues plus the planned use of reserves.

- A.4.4. Appropriations for capital and special projects shall be limited to the amounts contained on the Budget Resolution for each project. All modifications to project budgets require Council approval.

- A.4.5. Budget reappropriations among programs within a Department and Fund may be authorized by the City Manager if service levels as approved by City Council are maintained.

- A.4.6. Any unexpended appropriations shall expire at fiscal year-end unless specifically reappropriated by the City Council for expenditure during the new fiscal year. (* per City Charter Article XIII Fiscal Administration Section 1305, amended November 28, 2007, approved appropriations for Capital Improvement Projects shall not lapse at the end of the fiscal year unless the Capital Improvement Project has been completed and closed out or the City Council takes affirmative action to modify the budget appropriation for the Capital Improvement Project)

7.1B Revenue Policies

B.1: Revenue Base

- B.1.1. The City will maintain a diversified and stable revenue base, not overly dependent on any land use or external funding source.

- B.1.2. Taxes levied by the City will be used for the purpose of financing services performed for the common benefit.
- B.1.3. Taxes should be held at their lowest possible level, while maintaining Council-approved service levels.
- B.1.4. When considering a new tax or revenue source or an increase in an existing tax or revenue source, the following criteria should be considered:
 - Community/voter acceptance
 - Competitiveness with surrounding communities
 - Efficiency of revenue collection and enforcement
 - Effectiveness in generating sufficient revenues in the short- and long-term to justify its establishment
 - Enhancement of revenue diversity to promote stability and provide protection from downturns in business cycles
 - Equity/Fairness in distribution of the revenue burden on various segments of the community
- B.1.5. Reliance on any restricted and/or inelastic sources of revenue will be avoided.
- B.1.6. One-time revenues should not be used for ongoing expenditures.
- B.1.7. Revenue should not be targeted for a specific program, unless a revenue source has been established for the sole purpose of financing a particular expenditure.

- B.1.8. Potential new revenue sources will be investigated periodically to ensure that the City's revenue base is stable and diversified.
- B.1.9. Donations, contributions, and sponsorships may be accepted if they are in accordance with City policy and General Plan priorities.

B.2: Revenue Forecasting and Monitoring

- B.2.1. All revenue estimates must be conservative, objective and reasonable.
- B.2.2. Revenue forecasts should be based on detailed information regarding historical performance and economic conditions whenever possible.
- B.2.3. At least ten years data for all tax revenue sources will be maintained.
- B.2.4. Revenues will be estimated for the budget year and for each planning year in the Twenty-year Resource Allocation Plan.
- B.2.5. Methods to maximize the accuracy of revenue forecasts will be established.
- B.2.6. Estimated revenues from grant sources will be projected only to the specific date on which the entitlement will end.
- B.2.7. Estimated intergovernmental revenues for which the City is eligible (but which are not guaranteed) will be forecast to assure that local matching funds will be available if the revenues are realized.

B.3: Revenue Collection

- B.3.1. The City will seek all possible Federal and State reimbursement for mandated projects and/or programs.
- B.3.2. An aggressive collection system for all accounts receivable, including utility receivables, will be utilized to assure that monies due to the City are received in a timely fashion.
- B.3.3. Monthly reviews and periodic audits of Transient Occupancy Tax returns will be conducted.
- B.3.4. Monthly reviews and periodic audits of all major locally administered revenue sources will be conducted.
- B.3.5. Periodic point-of-sale audits for Sales Tax will be conducted.

B.4: Grants and Intergovernmental Assistance

- B.4.1. The use of intergovernmental grant assistance for routine programs will be discouraged. Intergovernmental grants may be used for special projects which strengthen a program, have a definable starting and ending date, and do not expand a service in such a way as to require the substitution of local funds to continue part or all of the service once intergovernmental assistance ends.
- B.4.2. Intergovernmental assistance may only be used to establish or expand a program when the Twenty-Year Resource Allocation Plan meets the following conditions:
 - The program is eliminated at the end of the intergovernmental funding period, or

- The program continues with the requisite local funding in the Twenty-Year Resource Allocation Plan upon completion of intergovernmental funding

- B.4.3. A uniform grants application process must be utilized to assure that the City Council has the information necessary to make a decision regarding a potential intergovernmental grant. Staff should present to Council a Notice of Intent regarding a possible grant source which shall include at least the following information:

- The grant being pursued and the use to which it would be placed
- The objectives or goals of the City which will be achieved through use of the grant
- The local match required, if any, plus the source of the local match
- The increased cost to be locally funded upon termination of the grant
- The ability of the City to administer the grant

B.5: User Fees

- B.5.1. User fees should be used to recover the cost of services that benefit specific segments of the community.
- B.5.2. User fees should be reviewed and adjusted at least annually to avoid sharp changes.
- B.5.3. User fees and charges should not exceed the City's full cost of providing the service.

- B.5.4. User fees should be established at a level which reflects the full cost of providing those services.
- B.5.5. The City Council may determine for any service whether a subsidy from the General Fund is in the public interest.
- B.5.6. User fees shall only be used when the cost of providing the service can be readily calculated and administered.
- B.5.7. User fees should be adopted by Council resolution and included in the Annual Fee Schedule.

7.1C Capital Improvement Policies

C.1: Capital Improvement Plan

- C.1.1 An updated Twenty-Year Capital Improvement Plan shall be prepared on a two-year budget cycle.
- C.1.2 The City shall fund only those Capital Improvement Projects that are consistent with the adopted Capital Improvement Plan, City priorities, and General Plan goals.
- C.1.3 High priority should be given to replacing capital improvements prior to the time that they have deteriorated to the point where they are hazardous, incur high maintenance costs, negatively affect property values, or no longer serve their intended purposes.
- C.1.4 New or expanded capital improvements should maximize value and avoid duplication whenever possible by partnering with other entities to pool resources or share facilities.

- C.1.5 Priority will be given to the repair and replacement of existing infrastructure as compared to the provision of new or expanded facilities.
- C.1.6 The decision on whether to repair or to replace an existing capital asset will be based on which alternative is most cost-effective or provides the best value to the City.
- C.1.7 The operating impact of proposed capital projects, including ongoing operating expenditures, capital outlay, debt service, and infrastructure replacement will be identified in the Capital Budget and considered in the selection of projects for funding.
- C.1.8 Staff will identify the estimated costs, potential funding sources, return on investment, project schedule and relationship to the General Plan for each capital project proposal before it is submitted to the Council for approval.
- C.1.9 Capital improvements should be maintained to the level required to adequately protect the City's capital investment and to minimize future maintenance and replacement costs.
- C.1.10 A Capital Projects Fund shall be used to account for major capital acquisition or construction projects associated with the General Fund and other governmental funds. The capital projects of the Utility Enterprise Funds shall be accounted for within the respective fund.

- C.1.11 The Infrastructure Renovation and Replacement Fund shall be used to account for projects related to the City's Long-Range Infrastructure Plan for the renovation and replacement of existing general City assets. Infrastructure projects related to the City's utilities shall be accounted for in the respective utility fund.

C.2: Funding

- C.2.1 Governmental capital improvements should be funded on a "pay-as-you-go" basis in most cases. Alternate financing strategies may be considered in light of the specific project and the consequences of each financing strategy.
- C.2.2 Development-related improvements such as sidewalks, curbs and gutters, street lights, and water and sewer lines should be funded by those directly benefiting from the improvements.
- C.2.3 The City will seek out and use intergovernmental funding sources for capital improvements, as is consistent with City priorities and General Plan goals.
- C.2.4 Funds for the replacement of City assets originally paid for by a developer should be included in the Capital Improvement Plan of the appropriate City fund.

C.3: Design and Evaluation

- C.3.1 The planning and design of capital improvements should be based on standards that minimize construction costs, while assuring acceptable useful life and reducing maintenance requirements. Value engineering processes will be utilized when necessary and appropriate.

- C.3.2 Budgeting for capital projects must reflect when the expenditures are scheduled to occur, using multi-year planning to ensure a reasonable time frame for projecting costs.

- C.3.3 Improvements should be designed with the following goals: to maximize energy efficiency, require minimal maintenance, create an efficient physical relationship for those working in the facility, provide adequate capacity for the projected useful life, and to have the ability to accommodate future expansion with minimum remodeling costs.

7.1D Land Policies

D.1: Acquisition, Disposition and Leasing of City-Owned Real Property

- D.1.1 A high priority will be given to acquiring undeveloped land needed to meet City goals before it is developed.
- D.1.2 Developed land should be acquired in reasonable proximity to the time the property is required for City purposes.
- D.1.3 Every effort shall be made to acquire property through negotiation, reserving the use of eminent domain for those circumstances when immediate possession is required and the property cannot be acquired through negotiation at a cost approximating market value.
- D.1.4 The purchase, sale or lease of real property where the purchase or sale price or lease cost is more than \$75,000, per the Sunnyvale Municipal Code, shall be approved by the City Council.

- D.1.5 The purchase, sale or lease of real property where the purchase or sales price or lease cost is less than \$75,000, per the Sunnyvale Municipal Code, shall be approved by the City Manager.
- D.1.6 The lease of city property which results in revenue to the City and the term is less than or equal to 55 years shall be approved by the City Manager.
- D.1.7 The lease of city property for a term longer than 55 years shall be authorized by the City Council by resolution following a public hearing.
- D.1.8 Property leased to outside entities should be based on market rents except when the Council finds that there is a public purpose for leasing at a lower rate.
- D.1.9 The net proceeds from the disposition of surplus City property owned by the General Fund shall be placed into the General Fund Reserve for Capital Improvements.
- D.1.10 Proceeds from the sale of land or facilities originally purchased with monies from a specific fund should be kept within that fund.

- E.1.2 The sale of surplus property owned by the General Fund and any other one-time revenues shall be placed into a Reserve for Capital Improvement Projects to be used for capital improvement or expansion.
- E.1.3 The Twenty-Year Resource Allocation Plan (RAP) Reserve shall be used to levelize economic cycles and maintain stable service levels over the long term.
- E.1.4 The Budget Stabilization Fund will be a minimum of 15% of projected revenues for the first two years of the 20-year planning period. Beyond year two, the Budget Stabilization Fund will always have a balance of at least zero.
- E.1.5 The Service Level Set-Aside will be used to provide ongoing funds to increase service levels or add new services. Once used, this Set-Aside may be replenished according to economic conditions.
- E.1.6 Any other reserves may be established to segregate funds which are legally restricted to specific purposes.

7.1E Reserve Policies

E.1: General Fund Reserves

- E.1.1 The General Fund Contingency Reserve will be maintained at 15% of operations costs in year one of the long-term plan, with annual increases based on projected increases in the Consumer Price Index. This reserve will only be utilized for non-fiscal emergencies or disasters as determined by Council.

*Note: For additional user fee policies specific to the Utility Funds or the Golf and Tennis Fund, please see those sections under Enterprise Fund policies.

	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
Revenue generated from audits of major revenue sources.	\$2,309,353	\$2,939,898	\$1,905,365
PERFORMANCE INDICATORS			
Number of billing requests received and percent billed within 14 days. [Deleted in FY 2016/17]	6,352 98%	6,348 99%	6,196 98%
Number of billing requests received and percent billed within 10 business days. [New in FY 2016/17]			
Number of accounts payable checks processed and percent disbursed within two days.	10,397 100%	10,512 100%	11,283 100%
BUDGET MANAGEMENT			
WORKLOAD INDICATORS			
Dollar amount of revenues budgeted and monitored.	\$267,193,585	\$272,587,482	\$321,076,516
Dollar amount of citywide budget.	\$288,819,387	\$285,141,599	\$314,799,151
Number of funds budgeted and monitored.	47	48	49
PERFORMANCE INDICATORS			
Percentage variance between actuals and revised projections for the top six General Fund revenue sources.	97%	103%	103%
PURCHASING SERVICES			
WORKLOAD INDICATORS			
Number of Warehouse items issued.	102,022	101,852	101,281
Number of surplus items sold.	4,998	1,801	2,071
Dollar amount generated from sales of surplus property.	\$197,455	\$104,451	\$201,140
PERFORMANCE INDICATORS			
Number of formal contracts and median number of days to issue, with a goal of 55 days.	108 40	120 56	145 49
Number of informal contracts and median number of days to issue, with a goal of 5 days.	1,394 2	1,373 2	1,438 3
Number of public works construction contracts and median number of days to issue, with a goal of 70 days.	18 75	14 95	23 90
Annual physical inventory accuracy rate is at least 99.5% [New in FY 2016/17]			
UTILITY BILLING, COLLECTION AND REVENUE MANAGEMENT			
WORKLOAD INDICATORS			
Number of utility accounts.	35,345	30,153	30,078
Number of requests for extra trash and bulky item pickups.	5,360	5,492	5,970

	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
Number of water service interruption notices issued.	3,950	3,649	3,359
PERFORMANCE INDICATORS			
Number of water meters read and percent read correctly the first time.	205,428 99.99%	199,637 99.99%	207,173 99.98%
Total dollar amount invoiced and percent collected.	\$96,035,615 99.55%	\$101,915,448 99.39%	\$130,167,509 99.51%
Number of customer calls and average customer wait time, with a goal of one minute.	40,308 72.6 Seconds	40,076 72.99 Seconds	41,404 68.17 seconds
Number of utility bills issued and percent billed within five business days of the established billing schedule.	192,548 95.2%	189,151 98.42%	191,729 95.96%
Number of residents responding to the survey and percent rating utility billing services as satisfactory or better.	53 96.01%	82 96.6%	106 95.8%
Percent of time that central cashier balances within \$5.00 during daily reconciliations.	98%	95%	97%

Library and Community Services

Department Description

The Department of Library and Community Services (LCS) encourages the growth and development of a strong community by providing life-long learning opportunities, safe and welcoming spaces for community engagement and life skills support for persons of all ages and abilities.

One of the few combined Library and Community Services Departments in the State, the Department provides a continuum of library, recreation and community services to inspire healthy living, a love of learning, and access to community information, programs and resources. The Library Division provides services from a central facility open 7 days a week, a library lending machine is provided at the Columbia Neighborhood Center and online services are available 24/7. The Community Services Division offers programs in arts, sports, fitness, and aquatics, as well as youth and family services. In addition, the Community Services Division oversees facility rentals, the citywide Special Event Permitting process, produces the annual State of the City event and coordinates the Community Grant Program.

The Community Services Division operates primarily at the Sunnyvale Community Center complex (which includes the Recreation Center, Sunnyvale Senior Center, Indoor Sports Center, Sunnyvale Theatre and Creative Arts Center) and at the Columbia Neighborhood Center. The Division partners with local schools, non-profits and neighborhood associations to maximize its reach and impact in building a stronger Sunnyvale community.

In addition, the Department provides staff support to the Library Board of Trustees, the Parks and Recreation Commission, and the Arts Commission.

LIBRARY DIVISION

General Information

Number of books and other library materials checked out during FY 2014/15:	2,576,329
Number of Library patrons who visited during FY 2014/15:	699,128
Number of logins to the Internet from Library PCs during FY 2014/15:	88,480
Number of people attending Library programs during FY 2014/15:	48,481
Size of Library's facility:	60,800 sq. ft.

Programs and Services

The Library Program is organized into six service delivery plans: Borrower Services/Circulation, Library Services for Adults, Library Services for Children and Teens, Technology Services, Prepare Library Materials for the Public, and Management, Supervisory and Administrative Support Services.

Borrower Services/Circulation

The Library enables customers to access and borrow library materials by checking items in/out, renewing items, shelving returned items to their proper location, and processing reserved items and materials requested from other libraries for customers. Staff encourages timely return of materials by notifying borrowers of overdue items, sending replacement bills for items long overdue, and collecting fines/fees. Staff also keeps existing library customer accounts updated and issues library cards to new borrowers. In addition, staff delivers materials to a resident's home if that person is unable to come to the Library due to physical disability.

Library Services for Adults

The Library enhances the use of library materials and information resources for adults by providing one-on-one assistance locating and utilizing those resources as well as providing programming in support of community interests and educational pursuits. Staff attends community events and meetings to promote Library services for adults. The Library provides quality adult collections by selecting and acquiring new and relevant materials in a wide variety of formats in response to community interest and demand. Staff evaluates the collection areas in terms of age, relevancy and condition.

Library Services for Children and Teens

The Library provides the same services as discussed in the paragraph above to children and teens. Resources are leveraged with those of the Community Services Division and local non-profit organizations to provide family literacy programs at the Columbia Neighborhood Center.

Technology Services

During the last few years, the Library has increased its online service delivery and maintained patron access to computers. At the Library, computers, photocopiers and other equipment provide access to information and services. Through the Library website, patrons have access to an online catalog and mobile app. The catalog allows customers to search for library materials, magazine and newspaper articles, and e-Books. The website and app allow customers to manage their account, renew materials, place items on hold, request materials from other libraries, pay fines, and register for new library cards. Technology Services maintains all systems and equipment in working order to ensure continuity of services.

Prepare Library Materials for the Public

The Library prepares materials for easy access and use by cataloging new materials accurately using national standards; updating the catalog to keep it current; physically processing new books, media items, periodicals and newspapers; and extending the life of materials through basic repair and rebinding. Staff also orders and receives materials, processes invoices and monitors purchases.

Management, Supervisory, and Administrative Support Services

The Library delivers cohesive and cost-effective operations of the Library facility, maintaining a safe and welcoming environment for customers and staff. High-quality customer service is provided through programs and services designed to meet community needs. Staff provides leadership and manages employees to support the overall effectiveness and efficiency of service delivery. The financial condition and results of Library programs are monitored and analyzed to ensure optimal use of resources. Staff explores options for grants in order to supplement services with non-City funding. The Library partners with civic groups, the local business community, City departments, the Board of Library Trustees, and others to effectively inform the community about the services and resources available to them.

COMMUNITY SERVICES DIVISION

General Information

Number of participant hours in Community Services programs and services in FY 2014/15:	866,755
Number of occupancy hours in recreation facilities in FY 2014/15:	103,122
Number of volunteer hours managed by Community Services staff in 2014/15:	21,418
Number of Senior Center memberships in FY 2014/15:	2,121
Number of recipients benefiting from the Recreation Fee Waiver program in FY 2014/15:	211
Number of participant hours generated by CNC service providers in FY 2014/15:	99,712
Number of dollars leveraged for each dollar City contributed towards CNC operations in FY14/15:	\$4.70
Percent increase in number of child care slots in FY 2014/15:	3.6%

Programs and Services

The Community Services Division is organized into two programs: 1) Arts and Recreation; and 2) Youth and Family Services.

The Arts and Recreation Program includes the following eight service delivery plans: Preschool, Middle, and High School After School and Summer Recreation Programs; Senior Recreation Classes, Activities and Services/Therapeutic Recreation; Youth and Adult Visual and Performing Arts Programs; Aquatics Activities and Facilities; Sport Classes and Activities; Recreation Facility Rentals and Use; Registration, Reception Services, Community Outreach/Promotions and Special Events; and Management and Administrative Support. The Youth and Family Services Program includes the following two service delivery plans: Columbia Neighborhood Center and Youth, Family and Child Care Resources.

Arts and Recreation Program

The Arts and Recreation Program provides arts, recreation, health and wellness, and other enrichment activities for preschool-aged children through senior adults. Program staff operates and oversees City-owned and leased recreational facilities including four swimming pools; multiple rooms at the Community Center complex; one gym and one skate park; ten park buildings; 53 picnic sites; 44 athletic fields, as well as over 30,000 annual visits to Baylands Park.

Community building and civic engagement are additional areas of focus for this program. As such, staff provides support to a variety of Council and Departmental advisory bodies, including the Parks and Recreation Commission, the Arts Commission, the Teen Advisory Committee and the Senior Center Advisory Committee.

Additional responsibilities include permitting of Citywide Special Events, coordination of the City's neighborhood association program, administration of the community grants programs, and oversight of the Art in Private Development and Art in Public Places Programs.

Finally, the Arts and Recreation Program also develops, maintains, and grows community partnerships and resources. The partnerships allow the Program to achieve its goals of providing varied, unduplicated programs that are attractive to the community, maximize the resources partners offer to benefit existing or new clients, and provide a high quality product for the customer.

Youth and Family Services Program

The Youth and Family Services Program is based out of the Columbia Neighborhood Center (CNC). The City of Sunnyvale operates CNC in collaboration with the Sunnyvale School District, non-profit organizations, and community businesses to provide a connected network of services and programs in the areas of community education, mental health services, health care, recreation, and youth and neighborhood safety. The philosophy behind this web of services is to provide the support that children in the service area need to develop the life skills necessary to be successful in school and beyond.

CNC focuses on serving at-risk youth attending Bishop, Fairwood, Lakewood, San Miguel, and Columbia schools, as well as families with limited access to basic services residing in the Center's service area. The MayView Community Health Clinic offers a satellite facility at CNC. The Center and its partners also promote a strong community through events and activities for the neighborhood. The Columbia Neighborhood Center Joint Task Force, CNC's governance and oversight board, includes representation by the Sunnyvale School District Superintendent, the Assistant City Manager, the Director of Library and Community Services, and departmental staff. The CNC Community Advisory Committee, whose members are appointed by the Joint Task Force, advises CNC staff on community needs of the service area.

In addition, the Youth and Family Services offers programs and services that support the City's child care providers, families with young children, Citywide youth and family issues, and the Child Care Staff Advisory Board, which acts in an advisory capacity to City staff on early care and education topics, are also based at CNC.

Department Budget Summary

Library and Community Services					
Fund/Program	Budget 2014/15	Actual 2014/15	Budget 2015/16	Budget 2016/17	Budget 2017/18
General Fund					
Youth and Family Services	335,036	353,613	350,919	360,128	363,893
Library	8,262,295	7,931,746	8,550,171	8,730,564	8,793,665
Arts and Recreation	7,992,442	7,698,120	8,152,617	8,591,787	8,665,564
Youth and Neighborhood Services					
Youth and Family Services	745,350	719,789	763,619	839,688	854,190
Development Enterprise Fund					
Arts and Recreation Programs	29,383	27,957	30,386	32,716	33,045
TOTAL EXPENDITURES	17,364,506	16,731,226	17,847,712	18,554,883	18,710,357

Budget Overview and Significant Changes

FY 2016/17 combined budgeted expenditures for all three programs in the Library and Community Services Department has risen slightly over 1% from the current FY 2015/16 budget; and increased about 9%, as compared to FY 2014/15 actual results. Overall, staff hours are up approximately 3% from current FY 2015/16; and have increased around 10% over FY 2014/15 actual results.

Having experienced multiple vacancies due to retirements and internal promotions over the past year, the Department will continue to analyze its service delivery model and will reallocate resources accordingly, to realize both operational efficiencies and improved responsiveness to changing community needs. The specific details of each program are noted below.

Library Program

Overall, the Library Program budget proposes a decrease of expenditures by 0.23% in FY 2016/17, as compared to FY 2015/16. For FY 2016/17, a total of 150 staff hours were removed based on examination of a three-year average of productive hours. An unusually high number of staff vacancies (11 in FY 2013/14 and 15 in FY 2014/15) impacted actual performance. With each vacancy, Program staff conducts critical reviews of operations and services, to determine if efficiencies can be incorporated.

Two budget position allocation changes are reflected in the proposed FY2016/17 budget. The first change, approved in June 2014, shifted 1,000 hours from Part-time Staff Office Assistant to Library Specialist III. The \$6,170 cost difference between these two positions was utilized to lower ongoing costs associated with the implementation of Innovative Sierra software in April 2015. The second change is a conversion of a Full-time Librarian to a Full-time Library Assistant. The \$23,073 cost difference between these two positions has been redistributed to Library Materials Preprocessing to supplement funds for pre-processing new materials. This allows the Library to have more items closer to shelf-ready upon delivery, and therefore, more items accessible for patrons at an earlier date.

Since FY 2011/12, Council has authorized a reallocation of \$60,000 in Librarian vacancy savings to expand library collections. This funding remains represented in the FY 2016/2017 and FY 2017/18 budget proposal as Librarian hours. The collection budget also reflects a continuation of the \$75,000 increase requested by Council that took effect in FY 2015/16 bringing the total collection budget to \$808,181 for FY 2016/17. The permanent and temporary increases in funding will allow the Library to augment collections in high demand, such as eBooks and children's materials. As a result, eBook circulation increased 46% and children's book circulation increased 2.4% compared to the previous year.

As a result of the high number of vacancies experienced at the Library, it is important to invest in organizational and staff development. To that end, the FY 2016/17 budget restores expense reductions made in FY 2009/10, including \$12,893 in Training and Conferences and \$6,158 in Memberships.

The revised \$19,750 training budget will pay for registration and travel expenses, when appropriate, for 59 Library staff. Due to the limited funding available, staff training and conference participation has been severely restricted. Professional library conferences offer opportunities to learn best practices in the field, observe trends that may impact Sunnyvale, discover grant opportunities, network, and learn from colleagues. The increased funding will allow up to 2 staff to participate in six conferences annually, including: Internet Librarian, Public Library Association, American Library Association, California Library Association, Innovative Users Group, and Patent and Trademark Resource Center.

The revised \$24,041 Memberships budget will add institutional membership in Urban Libraries Council and California Library Association. Urban Libraries Council is an organization of leading public libraries in the country whose mission is to provide a variety of services, programs and resources designed to continually keep members on the cutting edge of 21st century library practice. Institutional membership, at a cost of \$6,000 annually, provides Sunnyvale with access to experts from around the world, a comprehensive knowledge base of peers about initiatives relevant to Sunnyvale, annual innovations showcase, distinctive award programs, and learning opportunities and resources. California Library Association institutional membership, at a cost of \$1,000 annually, provides Sunnyvale with full-time legislative advocacy support, job posting, and three basic member conference registrations.

The reallocation of savings in goods and services also accounted for a \$16,359 reduction that was necessary to offset the increase in the Department of Information Technology's budget due to the migration to Innovative Sierra (\$5,331), as well as the connection of the Library to California's broadband network (\$11,028).

Community Services Programs

Arts and Recreation Program

Overall budget costs are up 2.6% for the Program as compared to FY 2015/16 plan, and 8.91% higher than FY 2014/15 actual results, with the increases attributable to personnel costs.

Proposed personnel-related adjustments to the Program include: 1) restoration of full funding for a Community Services Coordinator II, assigned to the performing arts area (1,100 hours); 2) revision in the budget where a Staff Office Assistant was inadvertently budgeted at 311 hours in only the second year of the current two-year budget cycle; and 3) an increase in casual staffing in response to customer demand for expanded teen camp programming (1,000 hours for Pioneer Camp and 600 hours for Leaders in Training.) These increased costs in casual hours will be fully offset by new camp program's associated revenues.

Proposed non-personnel related adjustments include: 1) an increase in the allocation for training and membership that will support memberships, registration, and travel expenses for up to 45 Community Services' staff (increase of \$4,072). Professional community services and recreation conferences and seminars offer opportunities to learn best practices, receive information about local, regional and national trends that could be incorporated in Community Services programs and activities, discover grant opportunities, as well as network and learn from colleagues. The proposed funding would allow staff to participate in annual conferences such as: National Parks and Recreation Association, California Parks and Recreation Association, and Learning Resources Network. This allocation will also fund music licensing from SESAC, BMI and ASCAP; and 2) \$23,000 in printing and mailing to allow for increased production and distribution of the Activity Guide - the Department's primary vehicle for marketing and promoting its programs and services; and 3) a reallocation of \$40,000 in expenditures for the State of the City event by decreasing the operating budget and funding a special project, which results in no change in the level of service.

With the exception of the service levels noted above, all other service levels remain the same. The added expenses described above were offset by the tightening of budgets to account for actual versus planned costs. Some resources within activities and service delivery plans were shifted to more accurately reflect where current offerings are being coordinated and to take advantage of programming areas within identified age groups and areas of focus, while also adding new vendors and eliminating other vendors/programs that were not successful.

Two large capital projects are planned in the budget that will impact operations. The Washington Pool project may require the pool to be closed for a summer. In this case, significant operational savings are not anticipated but revenues will likely be negatively impacted depending on the time of the actual pool closure. Additionally, the Community Center Infrastructure project will likely impact facility reservations, as buildings are taken offline temporarily. In this case, significant operational savings are not anticipated, but revenues will likely be negatively impacted.

Revenue is an important component of the Program, Looking at expenses alone doesn't present a complete picture of its performance. This Program has historically underspent budgeted expenditures and revenue has consistently met or exceeded all targets.

Youth and Family Services

The overall budget costs are up 1.6% for the Youth and Family Services Program, as compared to FY 2015/16 plan, and rose 4.9% as compared to FY 2014/15 actual results, with the increases in costs attributable to salary costs. Casual hours are up by 1,776 hours from current budget due to the planned implementation of a full-day Summer Drop-In program (historically half-day), accounting for 850 additional hours, new fitness room offerings (345 hours), and an increase of 529 hours of Recreation Attendants to address the increased use of the CNC facility. The new casual salary costs, as described above, will be offset by comparable new revenues associated with new or expanded programming. Two position reclassifications (from Program Coordinator to Community Services Coordinator II) will result in a budget increase of \$10,524.

Non-salary costs proposed for FY 2016/17 are down 0.85% as compared to current FY 2015/16 budget, but up 8.02%, as compared to FY 2014/15 actual results, with net impacts of \$1,953 and \$16,911, respectively. The Program budget provides for continuing services in line with past years for two components: 1). the neighborhood services; and 2). the Citywide family and child care resources.

A concerted effort is being initiated to help close the gap in STEM achievement and a new one-day conference promoting college will be offered to CNC families at San Jose State. Enrichment excursions such as College Tours are powerful motivators for low-income youth. Since CNC realizes many partnerships with local agencies and organizations, it needs to be responsive to a variety of needs and opportunities, and, as such, services provided and outside funding support may vary from year to year.

Department Position Allocation

Classification	FY 2015/16 Budgeted Positions	FY 2016/17 Budgeted Positions
Director of Library and Community Services	1	1
Community Services Manager	4	4
Superintendent of Community Services	1	1
Youth and Family Resources Manager	1	1
Library Circulation Manager	1	1
Administrative Librarian	2	2
Supervising Librarian	3	3
Administrative Aide	1	1
Administrative Aide-Confidential	1	1
Administrative Analyst	1	1
Program Coordinator	3	0
Librarian	11	11
Library Assistant	5	5
Community Services Coordinator II	14	17
Community Services Coordinator I	1	1
Senior Library Assistant	1	1
Facility Attendant I	2	2
Facility Attendant II	1	1
Office Assistant	1	1
Office Clerk	1	1
Principal Office Assistant	1	1
Senior Office Assistant	5	5
Staff Office Assistant	1	1
Part-Time Office Assistant	2	2
Part-Time Staff Office Assistant	1	1
Part-Time Senior Office Assistant	1	1
Part-Time Librarian	6	6
Part-Time Library Specialist I	6	6
Part-Time Library Specialist III	20	20
Part-Time Administrative Analyst	1	1
Library and Community Services Department Total	100	100

Library and Community Services Performance Indicators

2011 Consolidated General Plan Goals: Chapter 4, Community Character (CC)

Goal CC-7: Appropriate Library Facilities

Goal CC-8: Broad and Diverse Library Collection

Goal CC-9: Appropriate Arts Facilities

Goal CC-10: High Quality Recreation Programming

Goal CC-11: Prioritization for Recreation Programming

Goal CC-12: Maximize access to recreation services, facilities, and amenities

Please refer to the General Plan Executive Summary for further details on goals

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
DEPARTMENT OF LIBRARY & COMMUNITY SERVICES				
PERFORMANCE INDICATORS				
Percent of total department planned operating budget expended.		94.5%	93.1%	96.4%
LIBRARY				
WORKLOAD INDICATORS				
Number of library programs for adults.	CC-7, CC-8	234	251	285
Number of library programs for children, teens and families.	CC-7, CC-8	661	613	563
Average circulation of library materials per Sunnyvale resident. [Deleted in FY 2014/15]	CC-8	19	18	N/A
Average number of library visits annually per Sunnyvale resident. [Deleted in FY 2014/15]	CC-7, CC-8	5	5	N/A
Number of books circulated.	CC-8	2,748,170	2,711,856	2,576,329
Number of library visitors.	CC-7, CC-8	743,311	707,922	699,128
PERFORMANCE INDICATORS				
Number of customer survey respondents and percent rating Library services as good or better. [1]	CC-7, CC-8	258 89%	N/A	198 86%
Number of customer survey respondents and percent rating programs for adults as good or better.	CC-7, CC-8	515 98%	675 96%	433 98%
Percent of library materials re-shelved within 48 hours after check-in.	CC-8	98%	99%	98%
Average number of days from receipt of materials to availability.	CC-8	16	11	12
Percent of total Library operating budget expended.		99%	93%	96%
ARTS AND RECREATION				
WORKLOAD INDICATORS				
Number of youth and teen participant hours in arts and recreation programs, including preschool, elementary, middle school and high school.	CC-10, CC-11	356,826	379,367	356,897

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
Number of adult participant hours in arts and recreation programs (may include participation by seniors and older teens).	CC-10, CC-11	376,385	451,611*	410,416**
Number of duplicated enrollees. [New in FY 2012/13, Deleted in FY 2014/15]	CC-10, CC-11	237,568	237,843	N/A
Number of volunteer hours managed by Community Services staff.	CC-10	17,581	21,171	21,418
Number of recipients benefiting from the Recreation Fee Waiver Program.	CC-12	182	224	211
Number of occupancy hours from rentals of recreation facilities.	CC-9, CC-10, CC-11, CC-12	74,404	96,517	103,122
Number of Neighborhood Associations. [Deleted in FY 2012/13]	CV-1	N/A	N/A	N/A
Number of special event applications received.	CC-11, CC-12	42	43	52
Number of neighborhood grant applications received.	CC-11, CC-12	5	10	8
PERFORMANCE INDICATORS				
Number of customer survey respondents and percent rating arts and recreation programs as good or better.	CC-10	4,612 96%	7,345 96%	6,585 92.7%
Number of customer survey respondents and percent rating arts and recreation facilities as good or better.	CC-9, CC-10	56 100%	263 98%	153 98.7%
Percent of cost recovery for the Arts and Recreation Program.	CC-12	55%	55%	57%
Percent of total Arts and Recreation operating budget expended.		92%	92%	96%
Number of Neighborhood Association leaders responding to survey, and number rating overall support from community resources staff as satisfactory or better. [Deleted in FY 2012/13]	CV -1	N/A	N/A	N/A
YOUTH AND FAMILY RESOURCES				
WORKLOAD INDICATORS				
Number of participant hours generated by Columbia Neighborhood Center service providers in the areas of: Community Education, Mental Health Services, Recreation and Enrichment, Health Services, and Youth & Neighborhood Safety.	CC-10, CC-11, CC-12	105,884	102,025***	99,712
PERFORMANCE INDICATORS				
Number of adult customer survey respondents and percent rating a Youth & Family Resources sponsored program/activity/service as good or better.	CC-10, CC-11, CC-12	396 98%	692 96%	327 97.9%
Number of youth customer survey respondents and percent rating a Youth & Family Resources sponsored program/activity/service as good or better.	CC-10, CC-11, CC-12	787 91%	807 81%	697 86.7%
Number of customer survey respondents and percent rating medical services provided at Columbia Neighborhood Center (CNC) as good or better.	CC-10	177 97%	89 96%	192 97.4%
Number of Columbia Neighborhood Center (CNC) area residents and percent who utilized CNC services during this past year. [External Survey] **** [Deleted in FY 2014/15]	CC-12	256**** 12%	N/A	N/A

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
Amount of Grants and In-Kind Contributions Received.	CC-12	\$2,129,007	\$2,359,501	\$2,567,225
Number of customer survey respondents and percent rating the quality of child care information services as good or better.	CC-10, CC-12	33 97%	37 97%	104 100%
Percent of total Youth and Family Resources operating budget expended.		84%	96%	99%

[1] Resident satisfaction survey conducted bi-annually, with next survey scheduled for 2015.

*Variance in numbers between FY 2012/13 and FY 2013/14 due to changes in how Fremont Pool reported products.

**Fremont Pool reporting process internally audited and standardized. Current number reflects comparable participation levels as previous years.

***Misreported as 120,278 in FY 2013/14.

****Resident satisfaction survey measured the % of City residents utilizing CNC, not the % of the CNC area, based on the number of people responding to the question.

This Page Intentionally Blank

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52701 - Columbia Neighborhood Center

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 527100 - Coordinate Education Programs					
Product: A Program Coordinated					
Costs:	41,054.40	43,920.57	42,114.04	78,895.06	79,987.00
Products:	13.00	17.00	13.00	15.00	15.00
Hours:	383.50	278.40	383.50	617.00	617.00
Activity 527110 - Coordinate Health and Mental Health Services					
Product: A Program Coordinated					
Costs:	83,499.29	51,132.53	85,614.27	109,945.01	111,661.15
Products:	13.00	12.00	13.00	13.00	13.00
Hours:	1,019.00	639.50	1,019.00	1,618.00	1,618.00
Activity 527130 - Administer Recreation and Enrichment Programs					
Product: A Program Coordinated					
Costs:	92,509.91	85,964.60	94,489.01	109,503.67	110,979.40
Products:	16.00	16.00	16.00	16.00	16.00
Hours:	1,063.00	704.00	1,063.00	1,272.00	1,272.00
Activity 527150 - Provide Community Sports/Aquatics Recreation					
Product: A Participant Hour					
Costs:	30,880.34	23,314.85	31,013.93	28,276.15	28,687.80
Products:	7,250.00	7,976.00	7,250.00	7,750.00	7,750.00
Hours:	992.00	765.30	992.00	903.00	903.00
Activity 527180 - CNC Oversight and Advisory					
Costs:	20,719.50	24,922.70	21,267.77	20,901.36	21,237.79
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	210.00	224.00	210.00	195.00	195.00

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52701 - Columbia Neighborhood Center

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 527200 - Provide Outreach, Information, and Referral to Services					
Costs:	67,585.50	101,602.00	69,872.73	81,111.00	82,389.49
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	714.00	1,120.00	714.00	845.00	845.00
Activity 527210 - Provide Neighborhood Events					
Costs:	52,344.65	87,113.56	54,251.81	73,418.71	74,545.68
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	529.50	948.00	529.50	760.00	760.00
Activity 527230 - Provide Facility Rentals					
Costs:	38,095.21	47,081.02	39,048.63	39,199.22	39,835.04
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	500.00	1,046.70	500.00	815.00	815.00
Activity 527270 - Management and Supervisory Services					
Costs:	85,367.02	67,221.47	87,699.80	77,507.40	78,602.21
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	697.50	523.70	697.50	600.00	600.00
Activity 527280 - Administrative Support					
Costs:	74,856.48	82,947.73	76,675.87	66,581.67	67,717.91
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	892.00	1,069.90	892.00	850.00	850.00

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52701 - Columbia Neighborhood Center

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 527600 - Coordinate Other Programs/Services (Social, Neighborhood Safety, etc.)					
Product: A Program Coordinated					
Costs:	16,432.32	10,083.84	16,862.26	5,971.37	6,056.98
Products:	3.00	2.00	3.00	3.00	3.00
Hours:	221.50	90.60	221.50	101.00	101.00
Activity 527610, 527611, 527612, 527613, 527614, 527615, 527616, 527617 - Provide Youth Recreation and Enrichment					
Product: A Participant Hour					
Costs:	142,005.22	94,483.86	144,708.67	148,377.66	152,489.87
Products:	1,844.00	7,571.00	1,844.00	14,100.00	14,100.00
Hours:	2,578.20	1,843.60	2,578.20	3,114.00	3,114.00
Totals for Service Delivery Plan 52701 - Columbia Neighborhood Center					
Costs:	745,349.84	719,788.73	763,618.79	839,688.28	854,190.32
Hours:	9,800.20	9,253.70	9,800.20	11,690.00	11,690.00

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52702 - Youth, Family, and Child Care Resources

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 527370 - Management and Supervisory Services					
Costs:	95,278.72	115,382.45	99,288.76	97,435.05	98,501.11
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	690.00	784.50	690.00	640.00	640.00
Activity 527380 - Administrative Support					
Costs:	39,328.32	41,052.87	41,337.62	49,583.78	50,075.23
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	510.00	543.40	510.00	600.00	600.00
Activity 527400 - Support Child Care Providers					
Product: A Resource or a Program Developed					
Costs:	99,413.64	81,305.06	104,309.73	81,061.54	81,919.22
Products:	8.00	8.00	8.00	10.00	10.00
Hours:	1,183.50	946.50	1,183.50	885.00	885.00
Activity 527410 - Support for Youth and Families					
Product: A Resource or a Program Developed					
Costs:	101,015.35	115,872.95	105,982.92	132,048.08	133,397.00
Products:	14.00	12.00	14.00	10.00	10.00
Hours:	1,198.50	1,336.10	1,198.50	1,478.00	1,478.00
Totals for Service Delivery Plan 52702 - Youth, Family, and Child Care Resources					
Costs:	335,036.03	353,613.33	350,919.03	360,128.45	363,892.56
Hours:	3,582.00	3,610.50	3,582.00	3,603.00	3,603.00

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Totals for Program 527

Costs:	1,080,385.87	1,073,402.06	1,114,537.82	1,199,816.73	1,218,082.88
Hours:	13,382.20	12,864.20	13,382.20	15,293.00	15,293.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62601 - Preschool, Elementary, Middle, and High School After School and Summer Recreation Programs

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626000, 626001, 626002 - Year Round Pre-School Programs					
Product: Participant Hour					
Costs:	298,602.41	280,186.29	310,359.62	297,640.73	297,467.22
Products:	35,895.00	28,246.00	35,895.00	28,250.00	28,250.00
Hours:	6,392.00	7,023.00	6,392.00	6,705.00	6,705.00
Activity 626010, 626011, 626012, 626013, 626014, 626015, 626016 - Elementary, After School and Summer Programs					
Product: Participant Hour					
Costs:	251,642.55	208,264.19	261,842.82	294,762.16	298,344.65
Products:	49,637.00	31,096.00	49,637.00	125,000.00	125,000.00
Hours:	6,809.50	5,296.30	6,809.50	6,715.00	6,715.00
Activity 626020, 626021, 626022, 626023, 626024, 626025, 626026, 626027 - Elementary and Middle School Camps					
Product: Participant Hour					
Costs:	416,035.16	376,705.50	430,190.35	467,045.54	473,279.83
Products:	55,567.00	51,861.00	55,567.00	52,300.00	52,300.00
Hours:	8,532.00	8,119.30	8,532.00	9,045.00	9,045.00
Activity 626030, 626031, 626032, 626033 - Middle and High School Teen Programs					
Product: Participant Hour					
Costs:	218,944.93	201,644.29	226,486.58	253,442.31	255,728.14
Products:	20,377.00	16,779.00	20,377.00	19,514.00	19,514.00
Hours:	3,462.00	3,216.20	3,462.00	3,857.00	3,857.00
Activity 626040 - Supervision/Administrative Support for Preschool, Elementary, Middle, and High School After School and Summer Recreation Programs					
Costs:	236,459.75	248,968.16	244,651.10	281,466.52	283,612.41
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	2,521.00	2,457.00	2,521.00	2,855.00	2,855.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Totals for Service Delivery Plan 62601 - Preschool, Elementary, Middle, and High School After School and Summer Recreation Programs

Costs:	1,421,684.80	1,315,768.43	1,473,530.47	1,594,357.26	1,608,432.25
Hours:	27,716.50	26,111.80	27,716.50	29,177.00	29,177.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62602 - Senior Recreation Classes, Activities and Services/Therapeutic Recreation

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626100, 626101, 626102, 626103, 626104, 626105, 626106, 626107, 626108 - Membership and Senior Services					
Product: Participant Hour					
Costs:	470,995.31	488,564.73	394,509.80	485,840.39	489,815.57
Products:	140,000.00	137,470.00	140,000.00	140,000.00	140,000.00
Hours:	6,084.00	6,280.30	4,652.00	6,026.00	6,026.00
Activity 626110, 626111, 626112, 626113, 626114 - Senior Fee Based Activities					
Product: Participant Hour					
Costs:	377,861.53	377,455.27	390,089.98	417,154.28	419,936.19
Products:	70,000.00	47,621.00	70,000.00	60,000.00	60,000.00
Hours:	6,195.00	5,177.10	6,195.00	5,695.00	5,695.00
Activity 626120 - Care Management					
Product: A Client Served					
Costs:	46,714.29	48,243.44	48,704.85	54,712.82	54,996.12
Products:	45.00	109.00	45.00	45.00	45.00
Hours:	900.00	900.00	900.00	900.00	900.00
Activity 626130, 626131, 626132 - Therapeutic Recreation					
Product: Participant Hour					
Costs:	90,905.54	75,609.28	94,372.74	117,104.53	117,299.77
Products:	3,000.00	2,079.00	3,000.00	3,000.00	3,000.00
Hours:	2,017.50	1,414.80	2,017.50	2,256.00	2,256.00
Activity 626140 - Supervision/Administrative Support for Senior Recreation Classes, Activities and Services/Therapeutic Recreation					
Costs:	132,813.60	148,180.09	137,273.85	135,609.50	136,665.13
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	1,352.00	1,403.60	1,352.00	1,282.00	1,282.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Totals for Service Delivery Plan 62602 - Senior Recreation Classes, Activities and Services/Therapeutic Recreation

Costs:	1,119,290.27	1,138,052.81	1,064,951.22	1,210,421.52	1,218,712.78
Hours:	16,548.50	15,175.80	15,116.50	16,159.00	16,159.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62603 - Youth and Adult Visual and Performing Arts Program

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626200, 626201 - Adult Art Activities					
Product: Participant Hour					
Costs:	126,114.94	110,134.39	154,724.07	207,064.58	219,887.10
Products:	46,000.00	46,217.00	46,000.00	44,000.00	44,000.00
Hours:	1,951.00	1,342.50	2,221.00	2,623.00	2,824.00
Activity 626210, 626211 - Pottery					
Product: Participant Hour					
Costs:	177,354.34	183,562.42	183,567.92	214,353.49	215,550.39
Products:	15,100.00	14,688.00	15,100.00	17,351.00	17,351.00
Hours:	2,781.00	2,580.50	2,781.00	3,330.00	3,330.00
Activity 626220 - Youth Arts Activities					
Product: Participant Hour					
Costs:	355,026.37	245,271.86	381,423.44	276,891.88	287,430.55
Products:	31,000.00	21,913.00	31,000.00	20,890.00	20,890.00
Hours:	2,382.20	1,563.10	2,595.20	2,344.00	2,431.00
Activity 626230 - Art in Public Construction					
Costs:	35,137.22	33,991.17	36,174.93	40,992.42	41,328.19
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	377.00	263.00	377.00	393.00	393.00
Activity 626250 - Supervision/Administrative Support for Youth and Adult Visual and Performing Arts Program					
Costs:	180,756.97	157,387.59	187,089.20	221,211.94	222,890.89
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	1,996.00	1,655.70	1,996.00	2,337.00	2,337.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62603 - Youth and Adult Visual and Performing Arts Program

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626260 - Art in Private Development Program					
Costs:	29,382.57	27,957.39	30,386.38	32,715.80	33,044.74
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	345.00	304.40	345.00	368.00	368.00
Totals for Service Delivery Plan 62603 - Youth and Adult Visual and Performing Arts Program					
Costs:	903,772.41	758,304.82	973,365.94	993,230.11	1,020,131.86
Hours:	9,832.20	7,709.20	10,315.20	11,395.00	11,683.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62604 - Aquatics Activities and Facilities

	2014/2015 Budget	2014/2015 Actual	2015/2016 Current	2016/2017 Plan	2017/2018 Plan
Activity 626300 - Washington Pool					
Product: Participant Hour					
Costs:	165,787.82	215,013.61	172,355.61	209,420.52	207,993.73
Products:	22,000.00	22,190.00	22,000.00	22,250.00	22,250.00
Hours:	5,104.00	6,546.00	5,104.00	6,190.80	6,190.80
Activity 626320 - Sunnyvale Pool					
Product: Participant Hour					
Costs:	59,096.30	48,626.12	60,973.22	55,507.92	54,969.20
Products:	4,450.00	4,162.50	4,450.00	4,162.00	4,162.00
Hours:	1,623.00	1,388.80	1,623.00	1,430.00	1,430.00
Activity 626330 - Columbia Pool					
Product: Participant Hour					
Costs:	48,823.26	44,854.99	50,364.28	53,223.51	52,785.68
Products:	4,750.00	5,824.50	4,750.00	5,800.00	5,800.00
Hours:	1,551.00	1,348.80	1,551.00	1,468.00	1,468.00
Activity 626360 - Fremont High School Pool Agreement					
Product: Participant Hour					
Costs:	210,598.88	183,387.35	213,429.79	213,605.50	213,317.26
Products:	80,100.00	149,993.00	80,100.00	150,000.00	150,000.00
Hours:	99.00	3.90	99.00	100.00	100.00
Activity 626370 - Supervision/Administrative Support for Aquatics Programs					
Costs:	68,330.21	74,476.20	71,353.21	69,234.97	70,458.58
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	713.00	688.40	713.00	639.00	639.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Totals for Service Delivery Plan 62604 - Aquatics Activities and Facilities

Costs:	552,636.47	566,358.27	568,476.11	600,992.42	599,524.45
Hours:	9,090.00	9,975.90	9,090.00	9,827.80	9,827.80

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62605 - Sports Classes and Activities

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626400, 626401, 626402, 626403, 626404 - Youth Sports Activities					
Product: Participant Hour					
Costs:	755,161.17	767,626.63	733,080.67	786,303.59	791,445.88
Products:	72,000.00	74,922.00	72,000.00	75,000.00	75,000.00
Hours:	3,422.00	2,891.20	3,046.00	2,806.00	2,806.00
Activity 626410 - Fiscal Agent for Sunnyvale Middle School After School Sports Program					
Product: Participant Hour					
Costs:	50,815.67	43,232.20	51,550.69	48,912.14	49,192.04
Products:	27,000.00	28,055.00	27,000.00	28,000.00	28,000.00
Hours:	119.00	42.50	119.00	80.00	80.00
Activity 626420 - Fiscal Agent for Columbia Middle School After School Sports Program					
Product: Participant Hour					
Costs:	40,729.81	35,767.26	41,370.12	38,441.84	38,670.41
Products:	13,100.00	16,375.00	13,100.00	16,375.00	16,375.00
Hours:	119.00	44.50	119.00	80.00	80.00
Activity 626430, 626431, 626432, 626433 - Adult Sports Activities					
Product: Participant Hour					
Costs:	237,760.54	238,599.20	245,480.81	253,443.90	254,710.85
Products:	47,424.00	45,230.00	47,424.00	45,230.00	45,230.00
Hours:	4,044.00	3,985.50	4,044.00	4,086.00	4,086.00
Activity 626450 - Supervision/Administrative Support for Sports Classes and Activities					
Costs:	82,997.75	97,392.67	85,899.97	107,832.71	108,645.99
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	911.00	1,075.70	911.00	1,165.00	1,165.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Totals for Service Delivery Plan 62605 - Sports Classes and Activities

Costs:	1,167,464.94	1,182,617.96	1,157,382.26	1,234,934.18	1,242,665.17
Hours:	8,615.00	8,039.40	8,239.00	8,217.00	8,217.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62606 - Recreation Facility Rentals and Use

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626500 - Community Center General Recreation Buildings					
Product: Occupancy Hour					
Costs:	228,513.58	221,137.49	237,481.71	230,435.45	229,969.48
Products:	10,000.00	10,355.00	10,000.00	10,355.00	10,355.00
Hours:	6,175.00	5,550.20	6,175.00	5,586.00	5,586.00
Activity 626510 - Indoor Sports Center					
Product: Occupancy Hour					
Costs:	22,316.83	23,199.64	23,063.74	23,498.52	23,739.10
Products:	4,678.00	4,654.00	4,678.00	4,654.00	4,654.00
Hours:	248.00	239.70	248.00	250.00	250.00
Activity 626520 - Theatre					
Product: Occupancy Hour					
Costs:	190,246.64	216,358.86	232,102.14	254,119.42	256,171.80
Products:	5,000.00	4,506.35	5,000.00	5,000.00	5,000.00
Hours:	2,716.00	2,808.90	3,111.00	3,255.00	3,255.00
Activity 626530 - Senior Center					
Product: Occupancy Hour					
Costs:	213,484.99	212,385.66	221,786.41	216,904.13	216,387.34
Products:	10,647.00	8,363.00	10,647.00	8,400.00	8,400.00
Hours:	5,520.00	5,443.60	5,520.00	5,400.00	5,400.00
Activity 626540, 626541, 626542, 626543, 626544 - Park Facilities					
Product: Occupancy Hour					
Costs:	61,142.11	90,070.06	64,021.85	95,155.92	93,995.56
Products:	28,318.00	46,592.00	28,318.00	46,500.00	46,500.00
Hours:	1,887.00	3,266.30	1,887.00	3,400.00	3,400.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62606 - Recreation Facility Rentals and Use

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626550, 626551 - Athletic Fields					
Product: Occupancy Hour					
Costs:	53,476.84	51,408.35	55,316.90	48,573.48	49,077.42
Products:	31,000.00	27,151.00	31,000.00	28,000.00	28,000.00
Hours:	644.00	545.10	644.00	530.00	530.00
Activity 626560, 626561 - Coordination of Facilities					
Product: An Agreement					
Costs:	194,660.63	220,659.12	201,300.92	213,539.96	215,755.46
Products:	18.00	15.00	18.00	15.00	15.00
Hours:	2,221.00	2,339.60	2,221.00	2,330.00	2,330.00
Activity 626570 - Supervision/Administrative Support for Facility Rentals					
Costs:	104,375.41	101,772.29	107,961.16	125,275.66	126,242.37
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	1,144.00	1,034.50	1,144.00	1,309.00	1,309.00
Totals for Service Delivery Plan 62606 - Recreation Facility Rentals and Use					
Costs:	1,068,217.03	1,136,991.47	1,143,034.83	1,207,502.54	1,211,338.53
Hours:	20,555.00	21,227.90	20,950.00	22,060.00	22,060.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62607 - Registration, Reception Services, Community Outreach/Promotions and Special Events

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626600 - Provision and Administration of Recreation Fee Waiver Program [Deleted]					
Product: A Recipient					
Costs:	53,685.62	45,784.86	7,606.15	0.00	0.00
Products:	188.00	211.00	188.00	0.00	0.00
Hours:	99.00	87.00	99.00	0.00	0.00
Activity 626610, 626611, 626612 - Special Events					
Product: Participant Hour					
Costs:	55,158.29	34,347.78	58,631.51	74,419.15	74,933.06
Products:	6,096.00	0.00	6,096.00	8,508.00	8,508.00
Hours:	503.00	353.30	525.00	679.00	679.00
Activity 626620 - Reception and Registration Services					
Costs:	324,516.86	310,320.70	336,563.70	368,663.30	370,035.18
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	5,355.00	4,403.70	5,355.00	5,612.00	5,612.00
Activity 626630 - Community Outreach and Promotions					
Costs:	243,394.99	191,204.28	250,534.23	275,726.85	277,733.56
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	2,081.00	1,303.50	2,081.00	1,962.00	1,962.00
Activity 626640 - Supervision/Administrative Support for Registration/Reception/Outreach					
Costs:	240,478.96	223,113.16	249,146.14	237,613.51	239,472.42
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	3,348.00	2,581.50	3,348.00	2,485.00	2,485.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62607 - Registration, Reception Services, Community Outreach/Promotions and Special Events

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626650 - Community Resources					
Costs:	0.00	0.00	0.00	173,177.63	174,877.27
Products:	0.00	0.00	0.00	25.00	25.00
Hours:	0.00	0.00	0.00	1,717.00	1,717.00
Totals for Service Delivery Plan 62607 - Registration, Reception Services, Community Outreach/Promotions and Special Events					
Costs:	917,234.72	804,770.78	902,481.73	1,129,600.44	1,137,051.49
Hours:	11,386.00	8,729.00	11,408.00	12,455.00	12,455.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62608 - Community Resources

	2014/2015 Budget	2014/2015 Actual	2015/2016 Current	2016/2017 Plan	2017/2018 Plan
Activity 626700 - Neighborhood Associations [Deleted]					
Product: A Neighborhood Served					
Costs:	22,957.99	18,493.83	23,518.03	0.00	0.00
Products:	25.00	26.00	25.00	0.00	0.00
Hours:	198.00	147.00	198.00	0.00	0.00
Activity 626710 - Community Information and Outreach [Deleted]					
Product: A Permit Application Received					
Costs:	119,882.57	143,381.25	123,592.61	0.00	0.00
Products:	48.00	52.00	48.00	0.00	0.00
Hours:	1,287.00	1,461.00	1,287.00	0.00	0.00
Activity 626720 - Annual State of the City [Deleted]					
Costs:	63,272.61	28,372.33	64,436.13	0.00	0.00
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	277.00	175.00	277.00	0.00	0.00
Totals for Service Delivery Plan 62608 - Community Resources					
Costs:	206,113.17	190,247.41	211,546.77	0.00	0.00
Hours:	1,762.00	1,783.00	1,762.00	0.00	0.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62609 - Management and Administrative Support

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 626800 - Division-Wide Management and Administrative Support					
Costs:	665,410.61	632,551.84	688,234.20	653,464.43	660,752.69
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	6,069.00	5,751.90	6,069.00	5,297.00	5,297.00
Totals for Service Delivery Plan 62609 - Management and Administrative Support					
Costs:	665,410.61	632,551.84	688,234.20	653,464.43	660,752.69
Hours:	6,069.00	5,751.90	6,069.00	5,297.00	5,297.00
Totals for Program 626					
Costs:	8,021,824.42	7,725,663.79	8,183,003.53	8,624,502.90	8,698,609.22
Hours:	111,574.20	104,503.90	110,666.20	114,587.80	114,875.80

Public Works

Department Description

The Department of Public Works constructs, maintains, and improves the City's General and non-utility infrastructure; and provides timely cost-effective, and quality services to the residents and businesses of Sunnyvale. Key service initiatives include traffic and transportation planning, pavement and street light operations, street trees, concrete maintenance, administration, engineering and Capital Improvement Program, fleet and facility services, neighborhood park and open space management, and golf course and tennis center operations.

General Information

Miles of City-owned Streets Maintained:	260
City Street Lights Maintained:	9,347
Miles of Sidewalk Maintained:	380
Miles of Curb and Gutter Maintained:	750
Number of City Trees Cared for:	(approximately) 37,000
Neighborhood, Community and Mini Parks Maintained (21 sites):	176 acres
School Play Fields Maintained (19 sites):	109 acres

Programs and Services

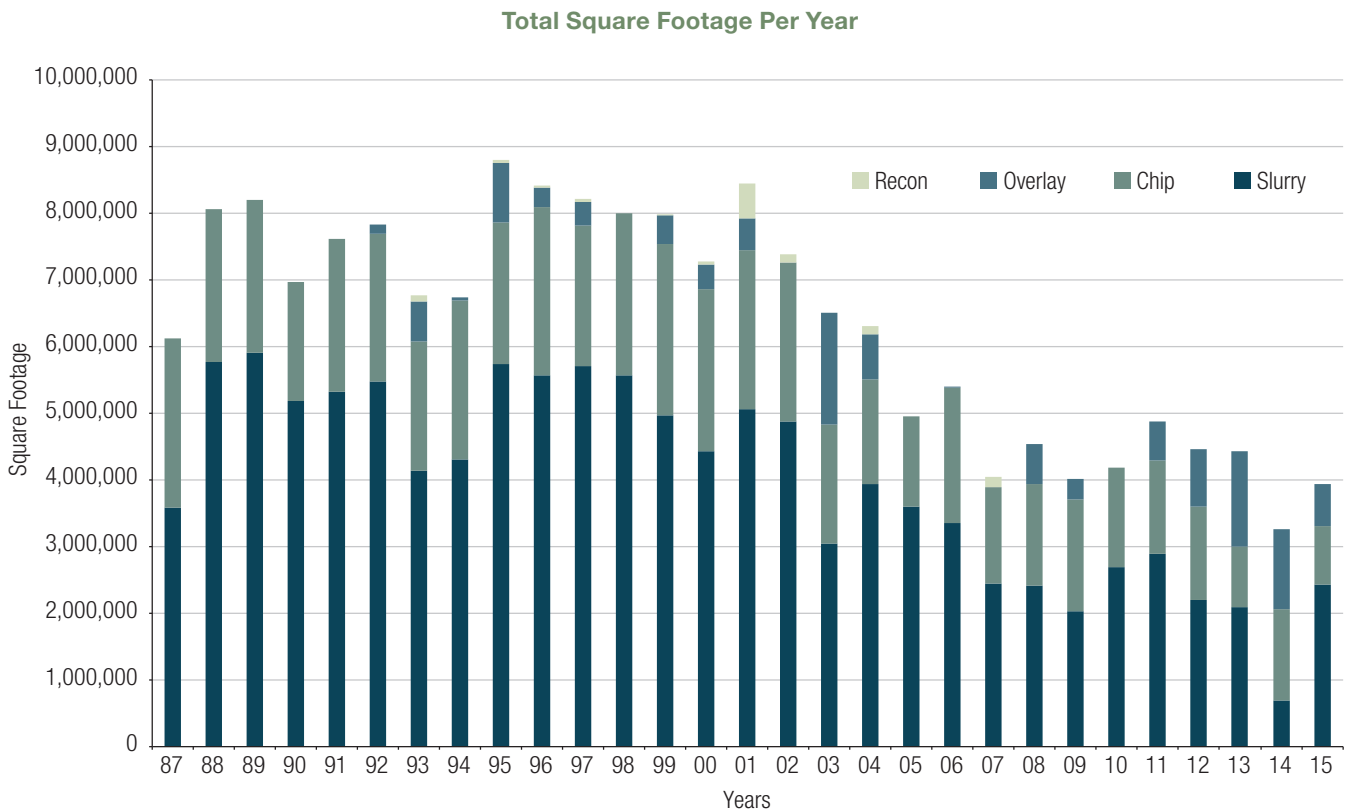
Transportation and Traffic Services

The Department's Transportation and Traffic Services Division plans, operates, and maintains the City's transportation system. It is responsible for performing traffic studies and design, as well as for long-range transportation planning. The Division operates and maintains the City's traffic signals and administers roadway signs and markings, including public on-street parking. The Division writes and helps to administer grants for transportation capital improvements, and coordinates and manages the delivery of projects. The Division reviews land development proposals to ensure interfaces with the public street system comply with design standards and traffic impacts are mitigated. The Division has responsibility for school, bicycle, and pedestrian safety programs, traffic calming, support to the City's Bicycle and Pedestrian Advisory Commission, and provides intergovernmental relations support. The Division investigates and responds to customer inquiries regarding transportation and parking systems and also conducts City policy studies on a variety of transportation related issues.

Pavement, Traffic Signs and Markings, Sidewalk Curb and Gutter Maintenance, Street Sweeping, and Roadside Easements

The Department's Operations Division manages pavement and concrete maintenance with the objective of prolonging the street and sidewalk economic life to maximize the City's investment and reduce liability. The Division also creates, installs, and maintains street striping, markings and signs. In addition, it performs street sweeping to maintain clean and safe roadways and street easements. Overlays and capital reconstruction of streets and sidewalks are managed as separate projects by the Public Works Engineering Division.

The following chart provides a historical perspective on both the types and quantities of pavement treatment applied annually within the City:



Street Lights

The Department's Operations Division also manages the operation and maintenance of over 9,300 existing street lights. It responds to resident and business complaints, and to emergency calls related to the City's street lighting. Additionally, the Division provides administrative and support services, to make certain the City is lit in a safe, reliable, and cost effective manner.

Street Tree Services

Street tree services are provided by the Parks, Golf and Street Trees Division. The Division maintains approximately 37,000 City street trees, promoting environmental functionality such as improve air quality, reduce stormwater runoff and provide habitat for wildlife, as well as promote aesthetics through care of the City's urban forest. The Division prunes to maximize each tree's structural integrity and to avoid branch/trunk failure. It also ensures removal of hazardous trees, and preserves and enhances the street tree population with replacement and new tree planting.

In FY 2014/15, City staff pruned over 1,900 trees with hazardous conditions, eliminating the current hazardous tree inventory. Additionally, there were 531 trees planted to increase the urban forest.

Downtown Parking Lot Maintenance

The Department's Operations Division provides corrective and preventive maintenance for the City's five Downtown Parking District parking lots. The lots are funded by Parking District property owners for convenience of use, safety, and to attract customers to the Central Business District. The Division maintains the lots at established service levels. The downtown parking lots are located at Frances Street and Evelyn Avenue, Sunnyvale Avenue and Evelyn Avenue, Carroll Street and Evelyn Avenue, and two at Carroll Street and McKinley Avenue.

A capital project to replace the valley gutter of the parking lot at Evelyn and Sunnyvale is scheduled for completion in FY 2016/17. The parking lots at Sunnyvale/Evelyn, Carroll/Evelyn and McKinley/Carroll will also be spot repaired with drainage facilities installed, where needed, over the next two fiscal years. Work will be scheduled and coordinated with the downtown businesses to minimize disruption to customers.

Public Works Administration

The Administration Division provides oversight for 12 operating programs and the Department of Public Works operating budget. Primary services include Council and legislative support; monitoring of accounting and budgetary reports and results of operations; property management services; special projects; and general administrative support in the areas of purchasing, main answer point, records management, personnel, and outside reporting.

Continued signs of an improved economy have prompted much interest in City-owned properties and their availability for sale. City-owned property that is no longer needed to provide City services will be a focus in FY 2016/17 for Council to consider as surplus property. Properties such as 1484 Kifer Road (Unilever building) and the Charles Street/Mathilda Avenue (Block 15) residential properties could be considered for sale or other uses. The Administration Division will continue to manage real estate and leases for the City along with support for certain right-of-way projects.

Capital Project Management

The Department's Engineering Division plans, manages, and implements the City's Capital Improvement Program. As part of this service, the Division prepares the City's capital projects budget, including scoping, cost estimating, and scheduling of projects. The Division undertakes all aspects of implementation, including contract administration for design, construction, and project management. It provides planning, design development, and bidding services, as well as construction administration and inspection. In addition, the Division is responsible for claims avoidance, environmental and regulatory compliance, and monitoring.

Land Development – Engineering Services

The Department's Engineering Division works with private developers and permit applicants to ensure compliance with land use and development standards. The Division provides information related to general engineering, utilities, property line, and design standards. It guides customers through the engineering review process, conducts timely construction inspections of private development affecting the public right-of-way, and establishes and reviews compliance with permit requirements. The Division also maintains and updates engineering records, as well as standard details and specifications. In addition, the Division maintains flood plain records and is responsible for compliance with Federal requirements pertaining to development within flood zone areas.

Neighborhood Parks and Open Space Management

The Department's Parks and Open Space Management Program maintains over 641 acres of open space including parks, school playfields, regional open space, boulevard landscaping, and special use facilities. The Division ensures these areas are hazard-free, usable, and attractive for residents and the business community. Division staff cares for urban landscaping, which includes park trees, groundcovers, and ornamental water features. In addition, staff maintains recreational facilities including sport courts, athletic fields, playgrounds, picnic sites, multi-purpose buildings, and support facilities such as auxiliary restrooms, hardscapes, park lighting systems, and furnishings.

Golf Course and Tennis Center Operations

The Parks, Golf and Street Trees Division is also responsible for Golf Course and Tennis Center operations. The Golf and Tennis Enterprise Fund operates the City's two golf courses, Sunnyvale Golf Course and Sunken Gardens Golf Course, as well as the Sunnyvale Tennis Center. Sunnyvale is an 18-hole course and Sunken Gardens is a 9-hole course with a lighted driving range. Together, both courses comprise 175 acres of safe, usable, and attractive golf facilities for Sunnyvale residents, visitors, and the business community. Restaurants and golf pro-shops are located at both courses. Staff offers golf lessons and instruction at all levels of play. Approximately 136,000 rounds of golf are played annually at the two courses.

The Sunnyvale Tennis Center is administered through a license agreement with a private operator. The Tennis Center is a 16-court facility with a pro-shop, locker rooms, and food services. The Center offers various tennis programs at school and park tennis facilities, including instruction and league play.

Fleet Services

The Department's Operations Division provides fleet services to support City operations by providing a safe, functional, and dependable fleet of vehicles and equipment. The Fleet Services Unit is responsible for the acquisition, ongoing maintenance, and eventual disposition of all City vehicles. This includes many specialized vehicles required by City departments such as Public Safety, Environmental Services, and Public Works.

Facility Services

The Department's Operations Division is responsible for maintaining City buildings in a safe, functional, and clean condition for all users. The Facilities Services Unit maintains 87 City buildings (approximately 485,509 square feet of floor space), including the Public Safety headquarters, six fire stations, the library, some park buildings, the Civic Center, the Community Center, and the Senior Center.

Following the personnel restructure of Facility Services in recent years, the provision of service has been more streamlined and successful in most City facilities. Designation of a facility attendant to service the Library, Civic Center and Sunnyvale Office Center has resulted in a much quicker response and resolution to issues. Maintenance of public facilities has also been more reliable. Additionally, the division has been responsible for completing a number of capital projects including replacement of the cooling tower for the City Hall Annex, Columbia Pool and Lifeguard Building renovation, replacement of the vehicle exhaust system at Fire Stations 3 and 4, replacement of the HVAC equipment at the Tennis Center, monitoring major improvements to the Fremont Pool building, initiation of repairs and replacement of the roofs of fire stations, and repair work to some park buildings.

Department Budget Summary

Public Works					
Fund/Program	Budget 2014/15	Actual 2014/15	Budget 2015/16	Budget 2016/17	Budget 2017/18
General Fund					
Transportation and Traffic Services	2,056,640	1,889,710	2,096,942	2,321,585	2,310,642
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easements	3,525,282	3,467,188	3,696,650	4,042,699	4,163,324
Street Lights	1,142,568	1,204,044	1,160,574	1,261,318	1,147,747
Street Tree Services	1,869,637	1,785,829	1,908,696	2,025,975	2,060,811
Concrete Maintenance					
Neighborhood Parks and Open Space Mgmt	8,972,221	9,179,184	9,204,834	9,544,624	9,684,265
Public Works Administration	595,735	580,428	613,921	892,044	905,883
Land Development – Engineering Services					
Parking District Fund					
Downtown Parking Lot Maintenance	63,521	62,855	65,994	65,067	66,579
Neighborhood Parks and Open Space Mgmt	44,712	48,890	47,210	52,940	53,557
Land Development - Engineering Services	3,441	1,517	3,538	3,521	3,571
Gas Tax Street Improvement Fund					
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easements	2,025,000	1,991,231	2,025,000	2,025,000	2,025,000
Golf and Tennis Fund					
Golf Course Operations	3,400,864	3,251,472	3,597,434	3,560,260	3,632,158
General Services					
General Engineering & Capital Project Management	2,873,900	2,585,184	3,097,389	3,343,266	3,356,471
Facilities Management	4,156,121	4,119,047	4,212,031	4,512,843	4,547,922
Fleet Management	3,364,593	3,196,442	3,430,651	3,412,889	3,450,760
Development Enterprise Fund					
Transportation and Traffic Services	173,759	310,511	226,911	614,345	623,101
Street Tree Services	24,631	35,823	25,279	42,541	43,286
Land Development – Engineering Services	1,188,807	1,176,707	1,332,744	1,612,045	1,637,453
TOTAL EXPENDITURES	35,481,432	34,886,063	36,745,801	39,332,963	39,712,529

Budget Overview and Significant Changes

FY 2016/17 will continue to experience high levels of construction activity (development and capital), neighborhood concerns, such as increased traffic, and request for services impacting all divisions within the Department. To meet established goals and maintain program service levels, positions and responsibilities within the Department were evaluated and restructured for optimum efficiency and service provision. As a result of this proactive planning in FY 2015/16, total budgeted positions in the Department for FY 2016/17 will change from 186 to 184.

The proposed budget includes one additional Senior Transportation Engineer and one Construction Inspection, funded through the Development Enterprise Fund, needed to meet increasing development related and construction demands; and two limited-term positions, namely a new Transportation & Traffic Manager and a new Transportation Engineer, funded through a three-year agreement with Google, to assist with transportation related work. Finally, one Administrative Analyst was added to manage the City's labor compliance program in response to changes to the state's prevailing wage program.

Transportation and Traffic Operations

The Division of Transportation continues to experience a high level of activity largely due to the strengthened economy and peak development activity. The demand for traffic development studies and development project reviews has more than doubled and has been challenging for staff to meet established timelines for review while maintaining other program service levels. In FY 2016/17, the program will add one Senior Transportation Engineer, funded through the Development Enterprise Fund, to help with review of complex and technical documents related to traffic impact analysis (TIAs) and development projects, as well as, assist with other division services such as warrant studies, speed studies and traffic calming studies. There has also been an increase in community interest in bike facilities and staff has implemented a number of projects with new progressive bike standards.

The Division will continue to work on several major projects and plans, many of which are funded through federal and state grants. These include the design of a reconstructed Mathilda/237 interchange (in partnership with the VTA), evaluation of the VTA's El Camino Real Bus Rapid Transit project and north-south bus study, implementation of Safe Routes to School projects, and monitoring of regional projects such as Caltrain electrification, and High Occupancy Tool lane projects on highways 85, 237, and 101.

Street Operations

Since many of the City arterials were resurfaced in recent years, emphasis began shifting to increase chip seal and slurry seal as cost effective techniques to maintain the high quality of Sunnyvale streets. While Fremont Avenue and much of Reed Avenue were being resurfaced with rubberized asphalt, the maintenance program was placing 1,200,000 square feet of chip seal and 2,400,000 square feet of slurry seal throughout the City. Concrete maintenance services continued with grinding of small sidewalk uplifts, and temporary patching or more significant damaged areas in advance of replacement. There was additional funding of \$1 million in FY 2014/15 that provided for larger replacement projects to help cut down the backlog. However, discovery of displaced concrete continues to be reported at a higher rate than repairs can be made. In FY 2015/16, two projects were put out to bid to make repairs at over 1,000 locations. Newly damaged curb and sidewalk areas are reported every week, and the inventory of backlog requiring a permanent repair has continued to be over 2,000 locations. The service of painting and maintaining red curbs was restored partially in FY 2014/15, and during the summer of 2015, approximately 70% of commercial and school red curb areas were repainted for the first time in over a decade.

Street Lighting

Twenty percent of the City's street lights have already been changed to light emitting diodes (LED) fixtures with funding provided by grants and PG&E rebates, and the Council approved \$2.3 million in funding for a project to convert the balance within next two years. Repainting of metal light poles began in FY 2013/14, with about one quarter of the metal poles painted. More poles were painted in FY 2015/16 and additional projects over the next several years will eventually result in the remaining inventory of metal street light poles being painted for the first time in over 40 years.

Capital Project Management

Upcoming work for the Capital Improvement Program includes the construction of two major bridge projects, Fair Oaks over Caltrain and San Francisco-Alviso Road over Calabazas Creek. Staff has also been busy working on the accelerated pavement resurfacing project to try to achieve a “Very Good” pavement condition index (PCI) of over 80. The master planning and the environmental process for the Sunnyvale Clean Water Program is nearing completion. A number of “gap” projects are under construction to ensure the existing plant continues to meet water quality regulations. The new Primary Treatment Facility began construction in FY 2015/16. Other utilities-related work includes the renovation of Storm Pump Station #1 and #2, as well as ongoing replacement of sewer and water mains. Parks and Facilities-related projects will focus on renovation of the Community Center buildings and the renovation of Fair Oaks Park.

Land Development Engineering

Development activity continues at a high level throughout the City and is expected to remain high over the next year. The Land Development Engineering budget reflects this through an increase in casual employee hours, shifting more hours for the Director of Public Works to this program and the addition of a half-time Assistant City Engineer position. The Town Center project is gearing back up and staff will be busy working with the new developer who took over the project. Additionally, encroachment permit workload is projected to stay high, as several utilities are working to increase service options they provide to the public. As a result of all the increased work, a new Construction Inspector position has been added to the program.

Neighborhood Parks and Open Space Management

The Parks Program continues to explore options to reduce its carbon footprint and make the City’s open space more eco-friendly by reducing the amount of vehicles it uses, by switching to electric carts and using pesticides with the lowest toxicity. The California drought has continued to challenge Parks to reduce its water consumption by a goal of 30%. Some of these efforts include, optimizing water usage by installing drought tolerant plantings, utilizing efficient water management, and reducing grass areas without greatly impacting use by the surrounding neighborhoods. The Program’s increasing use of integrated pest management principles has limited the numbers and amounts of pesticides used while maintaining service levels. These efforts will continue to help improve the quality of Sunnyvale parks and open space.

Golf and Tennis Services

The unexpected closures of the restaurants at both courses continue to negatively impact revenue. Staff is optimistic that slow growth over the next several years is achievable, particularly in anticipation of the closure of other neighboring local golf courses in the future. Currently the City has reached an agreement with a vendor to open Sunken Gardens restaurant in the spring of 2016, and Council will soon be considering a potential new restaurant vendor for Sunnyvale Golf Course. Cost reductions continue to be achieved through operational efficiencies, including water conservation and a restructure plan that will reduce labor costs through personnel attrition. Increased revenue is planned through creative marketing with a focus on the business community and the next generation of golfers. Staff is exploring new interests in golf such as foot golf and a new point of sale system to expedite payment transactions and capture information of users. Additionally, the new sale system will allow online reservations. The past eight years have shown a gradual decline in golf participation and revenue and the Fund now requires an annual subsidy from the General Fund to remain solvent.

The Sunnyvale Tennis Center is operated by a contractor pursuant to a license agreement which has shown to have a significant, positive impact for both operating and capital programs in the Enterprise Fund. The agreement will generate license fees totaling more than two million dollars over its 15-year term. In addition, the agreement calls for a total capital investment of \$230,000 toward the improvement of various buildings at the Tennis Center, as well as payment of up to \$75,000 for electricity costs over the life of the agreement. It is also expected that tennis programs, including instruction, leagues, camps, tournaments, and special events will increase in number and quality.

Fleet Services

FY 2016/17 budget for this program decreased slightly from FY 2015/16, mainly attributable by the low prices of fuel costs, which has countered the continuing rise in expenses associated with outside labor and materials. Materials expenses, especially, have significantly exceeded budget due to the expensive parts for unique pieces of equipment such as fire trucks, hydro-excavators, street sweepers, paving boxes, etc.

Facility Services

The proposed budget includes increases in costs in comparison to FY 2014/15 actuals (5.12%) and FY 2015/16 budget (2.9%). The proposed increases are due to lower employee costs over the previous two years from vacancies and illness, and increasing electrical utility costs and future estimated utility rate increases. There is a 20% increase in regular work hours in comparison to FY 2014/15 actuals mainly due to the filling of vacancies and improved productivity.

Department Position Allocation

Classification	FY 2015/16 Budgeted Positions	FY 2016/17 Budgeted Positions
Director of Public Works	1	1
Asst Director of Public Works/City Engineer	1	1
Assistant City Engineer	2	2
Assistant City Engineer-Debt Funded	1	1
Facilities Services Superintendent	1	1
Superintendent of Parks and Golf	1	1
Superintendent of Public Works Operations	1	1
Transportation and Traffic Manager	1	1
Transportation and Traffic Manager – Term Limited	1	1
Golf Operations Manager	2	1
Parks Manager	2	2
Urban Landscape Manager	1	1
Streets Operations Manager	1	1
Senior Engineer	4	4
Fleet Manager	1	1
Property Manager	0	1
Administrative Aide	1	1
Administrative Aide-Grant Funded	1	0
Administrative Aide-Confidential	1	1
Auto Shop Attendant	1	1
Administrative Analyst	3	2
Civil Engineer	5	5
Engineering Assistant II	3	3
Engineering Assistant I	1	1
Senior Traffic Engineer	1	1
Senior Transportation Engineer – Term Limited	1	1
Principal Transportation Planner	1	1
Traffic Engineer	1	1
Transportation Engineer	1	1
Transportation Engineer – Term Limited	1	1
Traffic Engineering Technician II	1	1
Fleet Services Coordinator	1	1
Public Works Construction Inspector	4	4

Classification	FY 2015/16 Budgeted Positions	FY 2016/17 Budgeted Positions
Public Works Construction Inspector – Term Limited	1	1
Golf Professional	1	1
Assistant Golf Professional	1	1
Golf Course Equipment Mechanic	1	1
Equipment Mechanic	8	8
Heavy Equipment Operator	7	7
Street Lighting Technician	1	1
Facilities Attendant II	2	2
Facilities Technician II	4	4
Facilities Technician III	3	3
Parks Leader	8	8
Public Works Crew Leader	5	5
Senior Park Utility Worker	6	6
Public Works Supervisor	3	3
Senior Building Services Leader	3	3
Senior Maintenance Worker	8	8
Maintenance Worker II	9	9
Principal Office Assistant	2	4
Senior Office Assistant	5	4
Staff Office Assistant	2	2
Greenskeeper	1	1
Senior Greenskeeper	1	1
Parks Supervisor	2	2
Groundsworker	3	2
Parks Worker I	5	5
Parks Worker II	15	15
Parks Worker III	12	12
Utility Worker	12	12
Part-Time Staff Office Assistant	1	1
Part-Time Golf Services Assistant	5	5
Department of Public Works Total	186	184

Department of Public Works Performance Indicators

2011 Consolidated General Plan Goals: Chapter 3, Land Use and Transportation (LT)

Goal LT-2: Attractive Community

Goal LT-3: Appropriate Housing

Goal LT-4: Quality Neighborhoods and Districts

Goal LT-5: Effective and Safe Transportation

Goal LT-8: Adequate and Balanced Recreation Facilities

Goal LT-9: Regional Approach to Providing and Preserving Open Space

Chapter 4, Community Character (CC)

Goal CC-2: Attractive Street Environment

Goal CC-4: Accessible and Attractive Public Facilities

Goal CC-10: High Quality Recreation Programming

Goal CC-11: Prioritization for Recreation Programming

Please refer to the General Plan Executive Summary for further details on goals

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
NEIGHBORHOOD PARKS AND OPEN SPACE				
WORKLOAD INDICATORS				
Number of Parks Open Space Acres maintained.	LT-8, LT-9	476	477	482
Number of Median open space acres maintained [New in FY 2014/15]	LT-8, LT-9	N/A	N/A	77
PERFORMANCE INDICATORS				
Number of hazardous conditions reported and percent abated within 24 hours.	LT-8	99 100%	72 97%	74 99%
Number of acts of vandalism reported and percent abated within 72 hours.	LT-8	384 95%	374 95%	223 99%
Number of park and open space asset evaluations of attractiveness, and percent meeting standards.	LT-8	2,330 66%	2,330 67%	*2,330 67%
Number of park and open space asset evaluations for usability, and percent meeting standards.	LT-8	969 83%	969 84%	969 88%
Number of median asset evaluations of attractiveness, and percent meeting standards.	LT-8	N/A	N/A	740 66%
Number of National Citizen survey respondents and percent rating City parks and open space as good or better.	LT-8	262 87%	N/A	283 82%
<i>*Seven Seas park being new will not be evaluated until FY 15/16</i>				
GOLF COURSE OPERATIONS				
WORKLOAD INDICATORS				
Number of Golf Open Space Acres maintained.	CC-10, CC-11	175	175	175
Rounds of golf played at Sunnyvale Golf Course.	CC-10, CC-11	69,222	72,668	69,557

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
Rounds of golf played at Sunken Gardens Golf Course.	CC-10, CC-11	60,361	52,073	52,440
PERFORMANCE INDICATORS				
Number of reported hazardous conditions and percent abated within 24 hours.	CC-10, CC-11	92 100%	51 100%	49 100%
Number of reported acts of vandalism and percent abated within 72 hours.	CC-10, CC-11	13 100%	10 100%	5 100%
Number of golf course asset evaluations and percent meeting standards for attractiveness.	CC-10, CC-11	112 93%	112 93%	112 87%
Number of golf course asset evaluations and percent meeting standards for usability.	CC-10, CC-11	129 95%	129 100%	129 90%
Number of customer satisfaction survey respondents and percent rating City golf courses as good or better.	CC-10, CC-11	64 95%	127 91%	**N/A
Number of customer satisfaction survey respondents and percent rating City tennis center as good or better.	CC-10, CC-11	23 100%	41 100%	**N/A
Revenues for the Golf and Tennis Fund exceeds expenditures. [New for FY 2014/15]	CC-10, CC-11	N/A	N/A	98%
Number of resident survey respondents and percent rating City recreation centers or facilities as good or better. [Deleted in FY 2014/15]	CC-10, CC-11	262 86%	N/A	**N/A
<i>**Survey to be completed in FY 15/16</i>				
TRANSPORTATION AND TRAFFIC SERVICES				
WORKLOAD INDICATORS				
Number of signalized intersections.	LT-5	129	130	131
PERFORMANCE INDICATORS				
Number of requests for traffic control modifications processed and percent responded to within 30 days.	LT-5	72 86%	60 100%	49 100%
Number of traffic signal management requests processed and percent responded to within 1 day.	LT-5	110 99%	120 94%	192 100%
Number of land development reviews processed and percent completed within established deadlines.	LT-5	126 100%	201 100%	240 95%
PAVEMENT OPERATIONS				
WORKLOAD INDICATORS				
Miles of collector and residential streets in the City.	LT-5	208	208	208
Miles of arterial streets in the City.	LT-5	52	52	52
Number of traffic signs maintained (approximate).	LT-5	13,000	13,000	13,000
Total number of emergency and non-emergency graffiti locations addressed.	LT-5	1,422	1,337	1,278

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
Miles of public concrete sidewalk in the City.	LT-5	378	378	378
Lineal feet of displaced sidewalk mitigated.	LT-5	21,972	22,969	19,523
Number of sidewalk, curb, and gutter sites replaced.	LT-5	504	1,430	471
PERFORMANCE INDICATORS				
Number of resident survey respondents and percent rating the services provided by Pavement Operations as good or better.	LT-5	236 66%	N/A	N/A
Average Citywide pavement condition index (PCI) rating, with a goal of 80% or higher.	LT-5	79	79	77
Number of City collector and residential streets surveyed and percent rated good or better (PCI = 70+), based on Metropolitan Traffic Commission regional standards.	LT-5	1,532 79%	1,256 82%	1,534 76%
Number of City arterial streets surveyed and percent rated good or better (PCI = 70+), based on Metropolitan Traffic Commission regional standards.	LT-5	245 80%	199 81%	245 84%
Number of hazardous debris calls received and percent responded to within 3 hours of notification.	LT-5	133 89%	116 97%	228 98%
Number of graffiti obscenities reported and percent removed within 1 working day of notification.	LT-5	3 100%	1 100%	7 100%
Number of non-emergency graffiti incidents reported and percent responded to within 2 days of notification.	LT-5	4 100%	6 100%	24 100%
Number of unscheduled street sweeping requests/complaints received and % resolved within 2 working days of notification.	LT-5	9 100%	34 100%	26 100%
Number of displaced sidewalk sites serviced and percent temporarily ramp patched within five working days of notification.	LT-5	879 98%	1,180 98%	1,217 98%
STREETLIGHT SYSTEM				
WORKLOAD INDICATORS				
Number of streetlights maintained by the City.	LT-5	9,357	9,357	9,357
Number of streetlights surveyed in a year.	LT-5	15,992	15,992	15,992
1,567 Collector and Arterial Lights surveyed bi-monthly				
1,385 Industrial Zone Lights surveyed quarterly				
175 Overhead Pathway Lights surveyed bi-monthly				
PERFORMANCE INDICATORS				
Number of City streetlights surveyed and percent functioning.	LT-5	15,612 97%	15,791 99%	15,642 95%
Number of resident survey respondents and percent rating the services provided by Streetlight System as good or better.	LT-5	246 71%	N/A	N/A

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
Number of City owned streetlight outages due to lamp failure and percent repaired within 1 working day of notification.	LT-5	253 95%	700 99%	1,240 95%
Percent of scheduled arterial, industrial, and pedestrian pathway light surveys completed as scheduled.	LT-5	15 94%	15 94%	14 88%
STREET TREE MAINTENANCE				
WORKLOAD INDICATORS				
Number of City street trees (approximate).	CC-2	37,000	37,000	37,000
PERFORMANCE INDICATORS				
Number of street trees scheduled for individual pruning due to damage, disease or other hazardous conditions and percent pruned within 90 days. [New in FY 2012/13, Deleted in FY 2014/15]	CC-2	1,822 95%	1,950 100%	—
Number of street trees scheduled for safety pruning due to damage, disease or other hazardous conditions and percent pruned within 60 days. [New in FY 2014/15]	CC-2	N/A	N/A	1,987 100%
Number of trees scheduled for structural pruning by City Staff or contractor on a 7 year average pruning cycle and percent completed. [New in FY 2012/13, Deleted in FY 2014/15]	CC-2	5,286 86%	5,286 337%	N/A
Number of trees scheduled for structural pruning on a 7 year average pruning cycle and percent completed. [New in FY 2014/15]	CC-2	N/A	N/A	5,285 176%
Number of street trees scheduled for removal due to damage, disease, death or other hazardous conditions and percent removed and replaced within 90 days of determination by City Arborist. [New in FY 2012/13, Deleted in FY 2014/15]	CC-2	520 37%	333 52%	N/A
Number of street trees scheduled for removal due to damage, disease, death or other hazardous conditions and percent removed within 60 days of determination by City Arborist. [New in FY 2014/15]	CC-2	N/A	N/A	224 90%
Number of Street Trees Planted [New in FY 2014/15]	CC-2	N/A	N/A	541 180%
Number of requests for tree services and percent investigated within ten business days of notification.	CC-2	1,661 92%	2,299 99%	1,732 99%
DOWNTOWN PARKING LOT MAINTENANCE				
WORKLOAD INDICATORS				
Square footage of downtown parking lots maintained.	LT-2	152,149	152,149	152,149
PERFORMANCE INDICATORS				
Number of Parking District parking lot light outages reported and percent repaired within 24 hours of notification. (Goal 90%)	LT-2	48 98%	50 91%	67 95%

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
PUBLIC WORKS ADMINISTRATION				
WORKLOAD INDICATORS				
Number of real properties leased by DPW Administration Division [New in FY 2014/15]	LT-1	N/A	N/A	27
Total number of Department operating program activities managed.		213	163	153
PERFORMANCE INDICATORS				
Number of resident survey respondents and percent rating the services provided by Public Works as good or better.	LT-1	251 72%	N/A	N/A
Percent of total Department operating budget expended.		97%	98%	98%
Number and percent of units leased at or above market rate within 60 days of vacancy [New in FY 2014/15]	LT-1	N/A	N/A	5 83%
CAPITAL PROJECT MANAGEMENT				
WORKLOAD INDICATORS				
Number of construction capital projects managed. [Edited for FY 2014/15]	CC-4	70	92	32
Number of design capital projects managed. [New in FY 2014/15]	CC-4	N/A	N/A	87
PERFORMANCE INDICATORS				
Number of customer survey respondents and percent rating the design services provided by Capital Project Management as good or better.	CC-4	8 61%	6 83%	9 96%
Number of customer survey respondents and percentage of respondents rating the construction services provided by the construction management team as meeting expectations or better. [New in FY 2014/15]	CC-4	N/A	N/A	5 80%
Number of City capital construction projects completed during the fiscal year and percent that have no deficiencies at final inspection. [Deleted in FY 2014/15]	CC-4, LT-5 44%	16	19 6%	N/A
Number of City capital project designs completed compared to the number of planned projects per fiscal year. [Edited for FY 2014/15 for clarification]	CC-4, LT-5	23	22	26
Number and percentage of capital construction projects completed within the approved construction budget. [New in FY 2014/15]	CC-4, LT-5	N/A	N/A	17 100%
LAND DEVELOPMENT ENGINEERING				
WORKLOAD INDICATORS				
Number of subdivision map reviews. [Deleted in FY 2014/15]	LT-2, LT-3, LT-4	11	19	N/A
Number of major development project reviews. [New in FY 2014/15]	LT-2, LT-3, LT-4	N/A	N/A	15
Number of encroachment permit application reviews and inspections. [New in FY 2012/13]	LT-2, LT-3, LT-4	380	437	438

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
Number of public contacts (CRM, counter, email, phone, etc.).	LT-2, LT-3, LT-4	6,882	9,153	10,767
PERFORMANCE INDICATORS				
Number of permit applicant survey respondents and percent rating the services provided by General Engineering as good or better.	LT-2, LT-3, LT-4	17 100%	5 100%	1 100%
Number of major development projects reviewed and percent completing an initial review within 21 days. [Deleted in FY 2014/15]	LT-2, LT-3, LT-4	11 54%	19 33%	N/A
Percent of initial project reviews completed within 21 days for major development projects. [New in FY 2014/15]	LT-2, LT-3, LT-4	N/A	N/A	44%
Number of resubmitted major development project reviews processed and percent completed within 14 days. [Deleted in FY 2014/15]	LT-2, LT-3, LT-4	11 48%	19 61%	N/A
Percent of resubmitted project reviews completed within 14 days for major development projects. [New in FY 2014/15]	LT-2, LT-3, LT-4	N/A	N/A	38%
Number of encroachment permit applications processed and percent reviewed within 14 days. [Deleted in FY 2014/15]	LT-2, LT-3, LT-4	380 87%	437 82%	N/A
Percent of encroachment permit reviews completed within 14 days. [New in FY 2014/15]	LT-2, LT-3, LT-4	N/A	N/A	84%
FACILITY SERVICES				
WORKLOAD INDICATORS				
Number of City buildings maintained.	CC-4	87	87	87
PERFORMANCE INDICATORS				
Number of non-urgent work orders and percent completed within 15 calendar days.	CC-4	4,391 86%	4,772 89%	2,757 90%
Number of urgent/emergency work orders and percent abated within 24 hours.	CC-4	248 78%	226 80%	60 100%
Number of work orders completed and percent requiring a call back.	CC-4	4,639 0%	4998 0%	2,817 2%
Number of customer survey respondents and percent rating services provided by the Facilities Division as good or better.	CC-4	227 94%	299 97%	N/A
PROVISION OF VEHICLES AND MOTORIZED EQUIPMENT				
WORKLOAD INDICATORS				
Number of autos and light trucks maintained in City fleet.	CC-4	203	207	210
Number of special purpose trucks, tractors and trailers maintained in City fleet.	CC-4	32	33	33
Number of construction and landscape equipment items maintained in City fleet. [Deleted in FY 2014/15]	CC-4	79	81	82

	General Plan Goal	FY 2012/13 Results	FY 2013/14 Results	FY 2014/15 Results
Number of small equipment and auxiliary power generator items maintained in City fleet.	CC-4	162	157	151
PERFORMANCE INDICATORS				
Percent of operating time that City vehicles and equipment are available for department usage (also known as uptime).	CC-4	97%	97%	94%
Number of customer survey respondents and percent rating services provided by the Fleet Division as good or better.	CC-4	11 73%	11 97%	5 94%
Complete a minimum of 95% of scheduled preventive maintenance services on vehicles in the month scheduled. [New in FY 2014/15]	CC-4	N/A	N/A	84%

City of Sunnyvale
Program Performance Budget

Program 219 - Street Tree Services

Service Delivery Plan 21901 - Tree Services

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 219100, 219101, 219102, 219103, 219104, 219105, 219106, 219107 - A Tree Pruned for Safety					
Product: A Tree Pruned for Safety					
Costs:	530,957.99	490,720.41	544,857.14	611,316.95	625,847.80
Products:	2,200.00	2,572.00	2,200.00	2,450.00	2,450.00
Hours:	7,765.00	6,140.30	7,765.00	8,450.00	8,450.00
Activity 219110, 219111, 219112, 219113, 219114, 219115, 219116 - Contract Block Tree Services					
Product: A Preventative Tree Pruned					
Costs:	567,147.92	442,034.87	572,978.51	580,939.82	584,181.84
Products:	5,000.00	6,756.00	5,000.00	5,000.00	5,000.00
Hours:	280.00	177.50	280.00	280.00	280.00
Activity 219120, 219121 - Tree Removal					
Product: A Tree Removed					
Costs:	122,350.38	199,730.66	125,407.68	151,297.82	154,664.83
Products:	200.00	300.00	200.00	300.00	300.00
Hours:	1,680.00	1,603.00	1,680.00	1,985.00	1,985.00
Activity 219130 - Tree Planting					
Product: A Tree Planted					
Costs:	120,776.22	151,859.01	123,718.64	192,652.05	196,745.94
Products:	300.00	541.00	300.00	450.00	450.00
Hours:	1,520.00	1,543.10	1,520.00	2,285.00	2,285.00
Activity 219140 - Tree Assessment					
Product: A Tree Assessed					
Costs:	142,740.40	91,910.86	146,320.26	91,776.90	93,680.66
Products:	1,500.00	2,142.00	1,500.00	1,500.00	1,500.00
Hours:	1,635.00	937.50	1,635.00	980.00	980.00

City of Sunnyvale
Program Performance Budget

Program 219 - Street Tree Services

Service Delivery Plan 21901 - Tree Services

	2014/2015 Budget	2014/2015 Actual	2015/2016 Current	2016/2017 Plan	2017/2018 Plan
Activity 219160 - Root Mitigation [Deleted]					
Product: A Tree Root Mitigated					
Costs:	20,817.45	53.09	21,322.12	0.00	0.00
Products:	50.00	55.00	50.00	0.00	0.00
Hours:	275.00	0.00	275.00	0.00	0.00
Activity 219170 - Street Trees - Trainings and Meetings					
Costs:	41,954.29	25,650.92	42,974.09	30,564.65	31,204.07
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	550.00	315.00	550.00	375.00	375.00
Activity 219180 - Development Related Activities					
Costs:	24,631.27	35,822.86	25,278.95	42,541.33	43,285.69
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	230.00	317.50	230.00	380.00	380.00
Totals for Service Delivery Plan 21901 - Tree Services					
Costs:	1,571,375.92	1,437,782.68	1,602,857.39	1,701,089.52	1,729,610.83
Hours:	13,935.00	11,033.90	13,935.00	14,735.00	14,735.00

City of Sunnyvale
Program Performance Budget

Program 219 - Street Tree Services

Service Delivery Plan 21903 - Emergency Services

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 219320 - Emergency Services					
Product: An Emergency Response During Normal Work Hours					
Costs:	75,582.29	24,519.16	77,732.27	39,012.52	39,904.38
Products:	180.00	189.00	180.00	200.00	200.00
Hours:	1,180.00	306.00	1,180.00	520.00	520.00
Activity 219330 - Emergency Services - After Hours					
Product: An Emergency Response After Normal Work Hours					
Costs:	22,706.95	33,099.70	23,071.75	30,074.82	30,709.92
Products:	105.00	74.00	105.00	75.00	75.00
Hours:	355.00	494.80	355.00	453.00	453.00
Totals for Service Delivery Plan 21903 - Emergency Services					
Costs:	98,289.24	57,618.86	100,804.02	69,087.34	70,614.30
Hours:	1,535.00	800.80	1,535.00	973.00	973.00

City of Sunnyvale
Program Performance Budget

Program 219 - Street Tree Services

Service Delivery Plan 21904 - Management and Administration

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 219430 - Management and Administrative Support					
Costs:	224,602.80	326,250.44	230,313.27	298,339.23	303,871.73
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	2,385.00	3,312.30	2,385.00	3,055.00	3,055.00
Totals for Service Delivery Plan 21904 - Management and Administration					
Costs:	224,602.80	326,250.44	230,313.27	298,339.23	303,871.73
Hours:	2,385.00	3,312.30	2,385.00	3,055.00	3,055.00
Totals for Program 219					
Costs:	1,894,267.96	1,821,651.98	1,933,974.68	2,068,516.09	2,104,096.86
Hours:	17,855.00	15,147.00	17,855.00	18,763.00	18,763.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26701 - Field Services

	2014/2015 Budget	2014/2015 Actual	2015/2016 Current	2016/2017 Plan	2017/2018 Plan
Activity 267110, 267111 - Parks Maintenance					
Product: An Acre Maintained					
Costs:	4,143,456.78	4,119,955.93	4,255,565.92	4,293,795.84	4,361,408.81
Products:	162.00	168.00	167.00	176.00	176.00
Hours:	47,947.00	47,783.44	47,947.00	48,135.00	48,135.00
Activity 267120 - Public Grounds Maintenance					
Product: An Acre Maintained					
Costs:	744,767.28	850,632.84	764,583.56	893,933.30	907,475.12
Products:	46.00	46.00	46.00	49.00	49.00
Hours:	8,694.00	9,936.15	8,694.00	9,945.00	9,945.00
Activity 267130 - School Site Maintenance					
Product: An Acre Maintained					
Costs:	882,902.87	927,781.82	905,820.42	935,140.56	949,259.85
Products:	110.00	110.00	110.00	95.00	95.00
Hours:	10,010.00	10,406.10	10,010.00	10,370.00	10,370.00
Activity 267140 - Regional Open Space Maintenance					
Product: An Acre Maintained					
Costs:	310,497.80	395,216.20	319,094.72	410,065.99	416,708.60
Products:	154.00	154.00	154.00	154.00	154.00
Hours:	3,770.00	4,685.63	3,770.00	4,685.00	4,685.00
Activity 267150 - Roadside and Median Services					
Product: An Acre Maintained					
Costs:	1,009,444.32	1,000,616.07	1,034,144.90	1,064,364.85	1,078,953.84
Products:	77.00	77.00	77.00	77.00	77.00
Hours:	10,885.00	10,477.10	10,885.00	10,910.00	10,910.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26701 - Field Services

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 267160 - Sunnyvale Multimodal Transit Maintenance					
Product: One Site Maintained					
Costs:	189,965.70	147,758.92	192,574.88	180,487.54	181,496.26
Products:	1.00	1.00	1.00	1.00	1.00
Hours:	636.00	364.24	636.00	395.00	395.00
Activity 267170 - Parks Maintenance - Training/Meetings					
Costs:	199,784.80	184,204.66	205,068.90	140,575.56	142,664.17
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	2,315.00	2,084.01	2,315.00	1,580.00	1,580.00
Activity 267180 - El Camino Real Median Litter and Debris Removal					
Costs:	27,478.14	30,787.62	28,204.46	35,768.68	36,298.11
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	320.00	357.43	320.00	405.00	405.00
Activity 267190 - Aquatics Facilities					
Product: Number of Pools Maintained					
Costs:	232,955.59	330,038.63	235,827.00	297,490.78	300,581.13
Products:	3.00	3.00	3.00	3.00	3.00
Hours:	1,900.00	2,871.45	1,900.00	2,200.00	2,200.00
Totals for Service Delivery Plan 26701 - Field Services					
Costs:	7,741,253.28	7,986,992.69	7,940,884.76	8,251,623.10	8,374,845.89
Hours:	86,477.00	88,965.55	86,477.00	88,625.00	88,625.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26702 - Hazards and Vandalism

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 267210 - Abate Hazards					
Product: A Hazard Abated					
Costs:	112,248.68	182,589.31	114,419.35	136,536.52	137,890.16
Products:	120.00	74.00	120.00	89.00	89.00
Hours:	760.00	759.11	760.00	760.00	760.00
Activity 267220 - Abate Vandalism					
Product: A Vandalism Incident Abated					
Costs:	60,300.96	30,767.78	61,768.56	38,870.43	39,538.00
Products:	380.00	223.00	380.00	326.00	326.00
Hours:	610.00	322.39	610.00	495.00	495.00
Totals for Service Delivery Plan 26702 - Hazards and Vandalism					
Costs:	172,549.64	213,357.09	176,187.91	175,406.95	177,428.16
Hours:	1,370.00	1,081.50	1,370.00	1,255.00	1,255.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26703 - Management and Administration

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 267310 - Management and Administrative Support					
Costs:	1,058,417.94	979,064.05	1,087,761.71	1,117,594.14	1,131,990.62
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	10,090.00	8,941.05	10,090.00	9,785.00	9,785.00
Totals for Service Delivery Plan 26703 - Management and Administration					
Costs:	1,058,417.94	979,064.05	1,087,761.71	1,117,594.14	1,131,990.62
Hours:	10,090.00	8,941.05	10,090.00	9,785.00	9,785.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26704 - Parking District

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 267400 - Parking District Landscaping					
Costs:	44,711.57	48,890.42	47,210.28	52,939.69	53,556.59
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	495.00	419.00	495.00	475.00	475.00
Totals for Service Delivery Plan 26704 - Parking District					
Costs:	44,711.57	48,890.42	47,210.28	52,939.69	53,556.59
Hours:	495.00	419.00	495.00	475.00	475.00
Totals for Program 267					
Costs:	9,016,932.43	9,228,304.25	9,252,044.66	9,597,563.88	9,737,821.26
Hours:	98,432.00	99,407.10	98,432.00	100,140.00	100,140.00

City of Sunnyvale
Program Performance Budget

Program 647 - Golf Course Operations

Service Delivery Plan 64701 - Sunnyvale Golf Course Services

	2014/2015 Budget	2014/2015 Actual	2015/2016 Current	2016/2017 Plan	2017/2018 Plan
Activity 647110 - Maintain Sunnyvale Golf Course					
Product: An Acre Maintained					
Costs:	1,371,020.08	1,399,516.86	1,441,924.28	1,429,375.04	1,452,315.49
Products:	145.00	145.00	145.00	145.00	145.00
Hours:	14,354.00	14,244.34	14,354.00	13,877.00	13,877.00
Activity 647120 - Sunnyvale Golf Course Golf Shop Services					
Product: An Open Day					
Costs:	483,688.87	414,587.10	497,008.86	484,446.03	491,577.41
Products:	350.00	364.00	350.00	350.00	350.00
Hours:	7,894.00	6,741.62	7,894.00	6,672.00	6,672.00
Activity 647130 - Golf Car Services					
Product: A Golf Car Rental Customer					
Costs:	164,232.91	150,562.46	171,942.98	177,271.00	184,637.95
Products:	28,000.00	28,334.00	28,000.00	28,000.00	28,000.00
Hours:	3,744.00	3,431.04	3,744.00	3,500.00	3,500.00
Totals for Service Delivery Plan 64701 - Sunnyvale Golf Course Services					
Costs:	2,018,941.86	1,964,666.42	2,110,876.12	2,091,092.07	2,128,530.85
Hours:	25,992.00	24,417.00	25,992.00	24,049.00	24,049.00

City of Sunnyvale
Program Performance Budget

Program 647 - Golf Course Operations

Service Delivery Plan 64702 - Sunken Gardens Golf Course Services

	2014/2015 Budget	2014/2015 Actual	2015/2016 Current	2016/2017 Plan	2017/2018 Plan
Activity 647210 - Maintain Sunken Gardens Golf Course					
Product: An Acre Maintained					
Costs:	510,959.05	493,906.26	534,711.76	535,666.54	544,093.33
Products:	30.00	30.00	30.00	30.00	30.00
Hours:	5,083.00	5,340.56	5,083.00	5,096.00	5,096.00
Activity 647220 - Sunken Gardens Golf Course Golf Shop					
Product: An Open Day					
Costs:	300,970.97	306,045.87	312,757.58	335,588.01	346,473.94
Products:	350.00	364.00	350.00	350.00	350.00
Hours:	7,092.00	7,357.65	7,092.00	7,722.00	7,722.00
Activity 647230 - Sunken Gardens Golf Course Driving Range					
Product: An Open Day					
Costs:	166,344.90	152,970.95	176,636.76	180,205.86	190,603.38
Products:	350.00	364.00	350.00	350.00	350.00
Hours:	5,331.00	5,144.26	5,331.00	5,230.00	5,230.00
Totals for Service Delivery Plan 64702 - Sunken Gardens Golf Course Services					
Costs:	978,274.92	952,923.08	1,024,106.10	1,051,460.41	1,081,170.65
Hours:	17,506.00	17,842.47	17,506.00	18,048.00	18,048.00

City of Sunnyvale
Program Performance Budget

Program 647 - Golf Course Operations

Service Delivery Plan 64703 - Management and Administration

	<u>2014/2015 Budget</u>	<u>2014/2015 Actual</u>	<u>2015/2016 Current</u>	<u>2016/2017 Plan</u>	<u>2017/2018 Plan</u>
Activity 647310 - Management and Administrative Support					
Costs:	335,605.16	251,675.63	390,618.16	337,471.49	341,802.73
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	4,645.00	2,215.89	4,645.00	2,875.00	2,875.00
Activity 647320 - Tennis Center Operations					
Product: An Open Day					
Costs:	68,042.03	82,206.86	71,833.89	80,235.72	80,654.17
Products:	350.00	364.00	350.00	350.00	350.00
Hours:	200.00	276.14	200.00	200.00	200.00
Totals for Service Delivery Plan 64703 - Management and Administration					
Costs:	403,647.19	333,882.49	462,452.05	417,707.21	422,456.90
Hours:	4,845.00	2,492.03	4,845.00	3,075.00	3,075.00
Totals for Program 647					
Costs:	3,400,863.97	3,251,471.99	3,597,434.27	3,560,259.69	3,632,158.40
Hours:	48,343.00	44,751.50	48,343.00	45,172.00	45,172.00

Projects Budget Guide

Strategic Vision

The City of Sunnyvale has developed a strategic vision to develop its capital assets so residents will continue to realize optimal service in an aesthetically pleasing environment. Careful management of these assets keeps the City poised for flexible and responsive growth, while methodical planning allows the City to proactively prepare the ground work so it can seize opportunities arising from a dynamic economy. Further, this plan incorporates a broad vision that allows the City to concentrate on the “here and now” delivery of service, while keeping its eye on the horizon. Applying a long-term approach allows the City to seek economically solid and financially feasible opportunities to “grow” toward a vision of tomorrow.

In Sunnyvale’s multi-year framework, capital improvement maintenance and infrastructure replacement are given high priority. New capital improvements must be supportive of the General Plan. The City’s long-term financial plan represents the large demand that fixed asset replacement places on any government body.

Capital improvements substantially affect the economic vitality and quality of life in the community. By definition, a capital improvement requires a major initial investment, a significant and continuing financial commitment, and eventual replacement. Capital improvements require careful long-term planning and budgeting so cyclical downturns or unforeseen financial emergencies do not curtail planned maintenance and necessary replacement.

The City of Sunnyvale has a consolidated General Plan that contains a comprehensive capital assets plan that is specific to its focus on scope of service. This plan is formulated through careful analysis, study, and consideration. The Projects Budget aligns projects with the General Plan.

Using the plan as a foundation, individual projects are proposed based on the needs of the community. These projects may be designated as capital, infrastructure, special, or outside group funding. Capital projects relate to construction, major improvements, or acquisition of a structure. Infrastructure projects generally relate to the long-term renovation and replacement of the City’s existing physical assets like streets, sewers, water

lines, roof replacements, and heating, air conditioning, and ventilation systems replacement. Special projects generally include one-time projects that are designed to address a specific community need or problem. For example, this category could include a feasibility study on the need for higher capacity at the Water Pollution Control Plant. The last category is outside group funding. These also are special projects, but are separated to identify City contributions to local community-based organizations.

Project Planning & Budgeting

Every other year the City reviews and updates the twenty-year Projects Budget. Every project is extensively reviewed. The City examines each project in several different contexts. Consideration is given to how the project will be financed and sometimes whether it will be financed. Cost/benefit analyses are conducted on the merits of the projects and where each fits into the overall capital assets plan for the City. Projections are formulated on expenditures and if the project will generate revenues. All project costs are updated to reflect current requirements.

In order to provide a sound foundation for decision making on capital improvements and other project-related efforts, the City applies extensive criteria to determine the value of each project. Criteria include, but are not limited to protection of public health and safety, adherence to legal requirements, environmental quality, level of public support, return on investment, availability of financing, and relationship to Council-adopted plans.

Operating resources required to maintain new capital improvements commencing the year the improvement is completed are included in the City’s long-term financial plans. Each project identifies, if applicable, the amount and the fiscal year in which the additional operating costs become effective. These costs are incorporated in the long-term financial plans for each affected fund.

The City carefully considers each project’s short-term and long-term effects against current policy directives, citywide needs, on-going operational needs, and budgetary constraints. These considerations are applied across the entire twenty-year planning horizon and to all projects, no matter their

cost or scope. The effect is a long-term, comprehensive project plan that is synchronized with a balanced operating budget. This approach provides a complete financial analysis of the impact of all projects proposed for funding in the immediate year, as well as in future years. It also provides a “big picture” perspective of how the projects are synchronized with the operating budget.

Fiscal Policies Related to Capital & Infrastructure Expenditures

Council Fiscal Policy identifies a number of capital improvement and related policies designed to maximize value and cost-effectiveness of the City’s infrastructure. Several key policies include those relating to plan, design, and funding.

Capital Improvement Plan. High priority should be given to replacing capital improvements prior to the time they have deteriorated to the point where they are hazardous, incur high maintenance costs, negatively affect property values, or no longer serve their intended purposes. Priority will be given to the repair and replacement of existing infrastructure as compared to the provision of new or expanded facilities.

Capital Improvement Design. The planning and design of all capital improvements should be based on standards that minimize construction costs, while assuring acceptable useful life and reducing maintenance requirements. Value engineering processes will be used when necessary and appropriate.

Capital Improvement Funding. In most cases, governmental capital improvements should be funded on a pay-as-you-go basis. Alternate financing strategies may be considered in light of the specific project and the consequences of each financing strategy.

Land Acquisition. A high priority will be given to acquiring undeveloped land needed to meet City goals. Developed land should be acquired in a reasonable time prior to when the property is required for City purposes.

Reserves. Provide a prudent level of reserves for future unexpected expenses and revenue declines; to accumulate funds to support future planned capital improvements; and to reduce the variability between high and low expenditure years in the Twenty-Year Resource Allocation Plan.

Unfunded Projects

Over the last several years, staff has made a concerted effort to identify all of the unfunded capital projects that pose a significant liability in the long term. Unfunded projects fall into several categories, with many having potential funding sources that can be pursued. Project Information Sheets for these unfunded projects can be found in numerical order in each project category following the Project Information Sheets for funded projects.

In addition, there are many unfunded projects identified in the long range plans for traffic and transportation that guide the development of the capital projects budget in the short- and long-term. These long range plans are discussed in more detail under the Traffic and Transportation projects category. The full listing of projects for this plan is also provided. For those projects on the lists that are not included in the projects budget, at such time as funding becomes available, those projects will be evaluated and moved into the projects budget as appropriate.

City of Sunnyvale
Departmental Project Index
Funded and Unfunded Projects by Department

Project No.	Project Name	Project Category	Project Type	Project Manager	Project Coordinator
Department: Library and Community Services					
Funded Projects					
805150	Library Foundation Program Grant	Special	Library	Steve Sloan	Steve Sloan
829640	Care Management Enhancement	Special	Gov. & Comm. Engagement	Cynthia Bojorquez	Gerard Manuel
831360	Recreation Fee Waiver	Special	Parks & Recreation	Daniel Wax	Silvia Martins
831400	Make-Her Grant	Special	Library	Susan Kaplan	Nancy Andrus
831720	Arts Master Plan	Special	Parks & Recreation	Daniel Wax	Trenton Hill
831880	Preschool Outdoor Play Area	Capital	Parks & Recreation	Jennifer Ng	James Stark
831950	Pass It On: An Intergenerational Sewing Project	Special	Library	Christine Mendoza	Rachel Schmidt
831980	Annual State of the City	Special	Gov. & Comm. Engagement	Daniel Wax	Jenny Shain

Total Number of Library and Community Services Projects: 8

City of Sunnyvale
Departmental Project Index
Funded and Unfunded Projects by Department

Project No.	Project Name	Project Category	Project Type	Project Manager	Project Coordinator
Department: Public Works					
Funded Projects					
802150	Utility Undergrounding Cost Sharing	Capital	Traffic & Transportation	Judy Chu	Judy Chu
804401	Golf Courses Protective Netting Replacement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
816000	Future Traffic Signal Construction/Modification	Capital	Traffic & Transportation	Jennifer Ng	Carmen Talavera
816050	Minor Repair of City Bridges and Culverts	Infrastructure	Traffic & Transportation	Jim Craig	Tony Pineda
818100	Public Safety Buildings - Roofs	Infrastructure	Public Safety	Richard Chen	Javier Lopez
818550	Park Buildings - Rehabilitation	Infrastructure	Parks & Recreation	Thanh Nguyen	Javier Lopez
818600	Senior Center Buildings - Rehabilitation	Infrastructure	Parks & Recreation	Jennifer Ng	Javier Lopez
818700	Corporation Yard Buildings - Rehabilitation	Infrastructure	Administrative Facilities	Javier Lopez	Javier Lopez
819610	Public Safety Buildings - HVAC	Infrastructure	Public Safety	Richard Chen	Javier Lopez
820000	Corporation Yard Buildings - HVAC Replacement	Infrastructure	Administrative Facilities	Javier Lopez	Javier Lopez
820120	Repaint Street Light Poles	Infrastructure	Traffic & Transportation	Liliana Price	Tony Pineda
820130	Routine Resurfacing of City Owned Parking Lots	Infrastructure	Administrative Facilities	Jim Craig	Tony Pineda
820140	Computer/Radio Controlled Landscape Median Irrigation	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
820180	Traffic Signal Controller Replacement	Infrastructure	Traffic & Transportation	Manuel Pineda	Carmen Talavera
820190	Traffic Signal Hardware & Wiring	Infrastructure	Traffic & Transportation	Jennifer Ng	Carmen Talavera
820200	Traffic Signal Light Emitting Diode (LED) Array Replacements	Infrastructure	Traffic & Transportation	Manuel Pineda	Carmen Talavera
820240	Park Tennis/Basketball Court Reconstruction	Infrastructure	Parks & Recreation	Thanh Nguyen	James Stark
820270	Playground Equipment Replacement	Infrastructure	Parks & Recreation	Nathan Scribner	James Stark
820280	Park Furniture and Fixtures Replacement	Infrastructure	Parks & Recreation	Scott Morton	James Stark
820311	Golf Course Irrigation System Replacement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
820361	Golf Course Tee Grounds Renewal	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
820570	Minor Building Modifications	Capital	Administrative Facilities	Javier Lopez	Javier Lopez
821010	Maintenance of City Owned Properties - Downtown	Special	Administrative Facilities	Manuel Pineda	Ryan Sandoval
824780	Upgrading of Fuel Stations	Infrastructure	Administrative Facilities	Liliana Price	Tony Vargas
824980	Sunnyvale Office Center Site Improvements	Infrastructure	Administrative Facilities	Javier Lopez	Javier Lopez
825070	Bicycle Map Revision	Special	Traffic & Transportation	Shahid Abbas	Shahid Abbas
825290	Pavement Rehabilitation	Infrastructure	Traffic & Transportation	Elizabeth Racca-Johnson	Tony Pineda
825340	Street Lights Conduit Replacement	Infrastructure	Traffic & Transportation	Liliana Price	Tony Pineda
825400	Update of Standard Specifications and Details	Special	Gov. & Comm. Engagement	Nathan Scribner	Nasser Fakh
825530	Transportation Model Update	Special	Traffic & Transportation	Shahid Abbas	Carol Shariat
825570	239 - 241 Commercial Street Property Maintenance	Special	Administrative Facilities	Manuel Pineda	Ryan Sandoval
825610	Fair Oaks Avenue Overhead Bridge Repair	Capital	Traffic & Transportation	Richard Chen	Manuel Pineda
825660	Golf Course Greens Renewal	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
825730	Pedestrian Lighted Crosswalk Maintenance and Replacement	Infrastructure	Traffic & Transportation	Manuel Pineda	Carmen Talavera

City of Sunnyvale
Departmental Project Index
Funded and Unfunded Projects by Department

Project No.	Project Name	Project Category	Project Type	Project Manager	Project Coordinator
825740	Battery Backup System for Traffic Signals Maintenance	Infrastructure	Traffic & Transportation	Manuel Pineda	Carmen Talavera
825850	Swim Pools Infrastructure	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
825930	Maintain City-Owned Properties - Downtown/388 Charles Street	Special	Administrative Facilities	Manuel Pineda	Ryan Sandoval
826620	Town Center Construction - Public Works Services	Special	Downtown	Judy Chu	Judy Chu
826701	Town Center Investigation/Remediation of Hazmat (ADDOPA)	Capital	Downtown	Manuel Pineda	Brice Mc Queen
826710	Washington Community Swim Center	Capital	Parks & Recreation	Nathan Scribner	James Stark
826730	Underground Overhead Utilities	Capital	Traffic & Transportation	Richard Chen	Jim Craig
826790	Sunnyvale Avenue Median from Iowa to Washington	Capital	Downtown	Jennifer Ng	Brice Mc Queen
826800	Downtown Wayfinding and Gateways	Capital	Downtown	Richard Chen	Trudi Ryan
826820	Town Center Traffic Signal Modifications	Capital	Downtown	Judy Chu	Carmen Talavera
826850	Calabazas Creek Bridge at Old Mt. View-Alviso Rd	Infrastructure	Traffic & Transportation	Jennifer Ng	Carmen Talavera
826890	Mathilda/237/101 Interchange Improvements	Capital	Traffic & Transportation	Manuel Pineda	Manuel Pineda
826900	Washington Avenue/Mathilda Avenue Intersection Widening	Capital	Downtown	Richard Chen	Carmen Talavera
827160	Sunnyvale Tennis Center Court Rehabilitation	Infrastructure	Parks & Recreation	James Stark	James Stark
827570	Downtown Parking District Major Maintenance	Infrastructure	Downtown	Liliana Price	Tony Pineda
827690	Evaluation of Bridges and Levees	Capital	Traffic & Transportation	Nathan Scribner	Carmen Talavera
828030	Annual Slurry Seal of City Streets	Infrastructure	Traffic & Transportation	Liliana Price	Tony Pineda
828290	Parks Parking Lot Rehabilitation	Infrastructure	Parks & Recreation	Richard Chen	James Stark
828390	Sunken Gardens Golf Course Clubhouse Paving	Infrastructure	Parks & Recreation	James Stark	James Stark
828400	Golf Buildings Renovations	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
828420	Tennis Center Buildings Infrastructure	Infrastructure	Parks & Recreation	James Stark	James Stark
829040	School Transportation Demand Management Project	Special	Traffic & Transportation	Shahid Abbas	Shahid Abbas
829140	Fire Station Electrical Systems and Roll Up Door Replacement	Capital	Public Safety	Richard Chen	Javier Lopez
829150	Swimming Pool Buildings Infrastructure	Infrastructure	Parks & Recreation	Scott Morton	James Stark
829160	Golf Course Tree Trimming and Removal	Special	Parks & Recreation	James Stark	James Stark
829170	Sunken Gardens Driving Range Light Replacement	Infrastructure	Parks & Recreation	James Stark	James Stark
829190	Community Center Comprehensive Infrastructure	Infrastructure	Parks & Recreation	Jennifer Ng	Javier Lopez
829200	Stevens Creek Trail Feasibility Study	Special	Traffic & Transportation	Kent Steffens	Manuel Pineda
829210	Raynor Center Assessment	Special	Gov. & Comm. Engagement	Kent Steffens	Christina Uribe
829370	Safe Routes to School and Neighborhood Guided Bike Routes	Capital	Traffic & Transportation	Richard Chen	Shahid Abbas
829400	Sidewalk, Curb and Gutter Replacement	Infrastructure	Traffic & Transportation	Liliana Price	Tony Pineda
829440	Land Acquisition Due Diligence	Infrastructure	Parks & Recreation	Manuel Pineda	Nasser Fakh
829590	Duane Avenue Bicycle Lanes	Capital	Traffic & Transportation	Liliana Price	Carmen Talavera
829690	Comprehensive School Traffic Study	Special	Gov. & Comm. Engagement	Shahid Abbas	Carol Shariat
829830	Raynor Sale Consulting Services	Special	Gov. & Comm. Engagement	Kent Steffens	Christina Uribe
830110	Sunnyvale-Saratoga Road Pedestrian Safety Signal	Capital	Traffic & Transportation	Elizabeth Racca-Johnson	Manuel Pineda

City of Sunnyvale
Departmental Project Index
Funded and Unfunded Projects by Department

Project No.	Project Name	Project Category	Project Type	Project Manager	Project Coordinator
830120	Pay Parking in Downtown Area	Capital	Traffic & Transportation	Elizabeth Racca-Johnson	Carla Ochoa
830270	ADA Curb Retrofit (CDBG)	Capital	CDBG	Liliana Price	Katrina Ardina
830280	Sunnyvale Baylands Park Infrastructure	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830290	Braly Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830300	Cannery Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830310	Community Center Grounds Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830320	De Anza Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830330	Encinal Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830340	Fair Oaks Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830350	Fairwood Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830360	Greenwood Manor Park Renovation	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830380	Las Palmas Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830390	Murphy Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830400	Orchard Gardens Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830410	Ortega Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830420	Panama Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830430	Ponderosa Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830440	Raynor Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830450	San Antonio Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830460	Serra Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830470	Victory Village Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
830480	Orchard Heritage Park	Infrastructure	Parks & Recreation	Nathan Scribner	James Stark
830490	Fremont Pool Infrastructure Improvements	Infrastructure	Administrative Facilities	Jennifer Ng	Nancy Grove
830510	Plaza del Sol Phase II	Capital	Parks & Recreation	Nasser Fakih	James Stark
830530	Capital Improvement Program Management System	Special	Gov. & Comm. Engagement	Nasser Fakih	Manuel Pineda
830560	Fremont Pool House Infrastructure Improvements	Infrastructure	Administrative Facilities	Javier Lopez	Scott Morton
830570	Fire Training Tower Structural Inspection	Special	Public Safety	Jim Craig	Javier Lopez
830580	Emergency Generator Installation	Infrastructure	Administrative Facilities	Richard Chen	Javier Lopez
830590	Corporation Yard Building Replacement Master Plan	Capital	Administrative Facilities	Nathan Scribner	Javier Lopez
830600	Lakewood Branch Library Facility	Capital	Library	Jennifer Ng	Cynthia Bojorquez
830650	Moffett Park Trail Study	Special	Traffic & Transportation	Carmen Talavera	Scott Morton
830760	Mary Avenue Bicycle Lanes	Capital	Traffic & Transportation	Thanh Nguyen	Shahid Abbas
830780	Remington Drive/Manet Drive Pedestrian Improvements	Capital	Traffic & Transportation	Carmen Talavera	Joshua Llamas
830900	Transportation and Traffic Services Staff Augmentation	Special	Traffic & Transportation	Shahid Abbas	Carol Shariat
830901	Transportation and Traffic Services Staff Augmentation (510)	Special	Traffic & Transportation	Shahid Abbas	Carol Shariat
830930	Duane Avenue Roadway Rehabilitation	Capital	Traffic & Transportation	Liliana Price	Tony Pineda

City of Sunnyvale
Departmental Project Index
Funded and Unfunded Projects by Department

Project No.	Project Name	Project Category	Project Type	Project Manager	Project Coordinator
830970	Wolfe Road Corridor Traffic Improvement Study	Special	Traffic & Transportation	Shahid Abbas	Carol Shariat
831000	Las Palmas Park/Tennis Center Auxiliary Restroom	Infrastructure	Parks & Recreation	Elizabeth Racca-Johnson	James Stark
831110	Fair Oaks Ave Bike Lanes and Streetscape	Capital	Traffic & Transportation	Thanh Nguyen	Carmen Talavera
831120	Maude Ave Streetscape	Capital	Traffic & Transportation	Elizabeth Racca-Johnson	Nasser Fakh
831130	East and West Channel Trails	Capital	Traffic & Transportation	Nasser Fakh	none
831140	Safe Routes to School Pedestrian Safety Improvements	Capital	Traffic & Transportation	Liliana Price	Manuel Pineda
831300	Tree Planting and Maintenance within the SNAIL Neighborhood	Capital	Parks & Recreation	James Stark	Leonard Dunn
831430	Fair Oaks Park Auxiliary Restroom/Parking Lot Grant Project	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
831450	Public Works Development Engineering Staffing	Special	Gov. & Comm. Engagement	Judy Chu	Jennifer Ng
831520	Preliminary Design of Golf Course Renovations	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
831570	Park Irrigation & Pump Systems Rehabilitation	Infrastructure	Parks & Recreation	Nathan Scribner	James Stark
831580	ADA Projects and Emergency Concrete Replacement	Infrastructure	Traffic & Transportation	Liliana Price	Tony Pineda
831590	Intelligent Transportation Systems	Capital	Traffic & Transportation	Jennifer Ng	Carmen Talavera
831610	Garden Conference HVAC Improvements	Capital	Administrative Facilities	Javier Lopez	none
831640	Library LED Pilot Project	Capital	Administrative Facilities	Steve Sloan	Steve Sloan
831650	ADA Transition Plan	Capital	Traffic & Transportation	Manuel Pineda	Manuel Pineda
831770	Illuminated Street Sign Replacement Project	Infrastructure	Traffic & Transportation	Shahid Abbas	Carmen Talavera
831780	Fire Station 5 Improvements	Capital	Public Safety	Steven Drewniany	Nasser Fakh
831800	League of American Bicyclists - Silver Level Status	Special	Traffic & Transportation	Shahid Abbas	Carol Shariat
831810	Park Mitigation Fee Study for Non-Residential Development	Special	Parks & Recreation	Ryan Sandoval	James Stark
831830	Lakewood Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
831850	Washington Park Renovation and Enhancement	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
831860	John W. Christian Greenbelt Pathway Rehabilitation	Infrastructure	Parks & Recreation	Jennifer Ng	James Stark
831870	Preventive Maintenance for Various Bridges	Capital	Traffic & Transportation	Nathan Scribner	Jim Craig
831910	E. Washington Ave and E. Evelyn Ave Park Design	Capital	Parks & Recreation	James Stark	Jennifer Ng
831920	Fair Oaks/Highway 237 Preliminary Park Design	Capital	Parks & Recreation	James Stark	Jennifer Ng
831930	Acquisition of 396, 402 Charles Ave, 397, 403 Mathilda Ave.	Special	Administrative Facilities	Kent Steffens	Christina Uribe
831990	Fair Oaks Housing Grant No. 2 and Skatepark Lighting	Infrastructure	Parks & Recreation	Thanh Nguyen	James Stark
832000	East and West Channel Trail Construction	Capital	Traffic & Transportation	Jennifer Ng	Shahid Abbas
832020	ADA Curb Retrofits (CDBG)	Capital	CDBG	Shahid Abbas	Suzanne Ise
832060	ITS - Advance Traffic Management System	Capital	Traffic & Transportation	Shahid Abbas	Carmen Talavera
832070	LED Streetlights Conversion Project	Infrastructure	Traffic & Transportation	Shahid Abbas	Carmen Talavera
832090	W Remington Dr and Michaelangelo Dr Intersection Improvement	Capital	Traffic & Transportation	Thanh Nguyen	Carmen Talavera
832100	Intersection of Mathilda Avenue and Indio Way	Capital	Traffic & Transportation	Jennifer Ng	Shahid Abbas
832130	Traffic Signal Timing Plans - Mathilda & Sunnyvale-Saratoga	Capital	Traffic & Transportation	Shahid Abbas	Shahid Abbas
832140	Traffic Signal Timing Plans - Wolfe Road	Capital	Traffic & Transportation	Shahid Abbas	Shahid Abbas

City of Sunnyvale
Departmental Project Index
Funded and Unfunded Projects by Department

Project No.	Project Name	Project Category	Project Type	Project Manager	Project Coordinator
832150	Traffic Signal Timing Plans - Homestead Road	Capital	Traffic & Transportation	Shahid Abbas	Shahid Abbas
832160	Google-Funded Engineering Staff & Manager for Transportation	Special	Traffic & Transportation	Shahid Abbas	Carmen Talavera
832170	RRFB on Henderson and Lily Avenues	Capital	Traffic & Transportation	Carmen Talavera	Shahid Abbas
832180	Green Bike Lanes at Evelyn Avenue	Capital	Traffic & Transportation	Carmen Talavera	Shahid Abbas
901167	Maintenance for City-owned Property at 1484 Kifer Road	Special	Administrative Facilities	Manuel Pineda	Ryan Sandoval

Total Number of Public Works Funded Projects: 147

Unfunded Projects

802500	City Share of Development Costs - Streets	Capital	Traffic & Transportation	Judy Chu	Judy Chu
815901	Lawrence Expressway and Wildwood Ave. Realignment	Capital	Traffic & Transportation	Jennifer Ng	Manuel Pineda
818651	Corporation Yard Buildings - Roofs	Infrastructure	Administrative Facilities	Jennifer Ng	Bob Van Heusen
823911	Bernardo Avenue Caltrain Undercrossing	Capital	Traffic & Transportation	Jennifer Ng	Manuel Pineda
825560	Security Access Control System Replacement	Infrastructure	Administrative Facilities	Nathan Scribner	Bob Van Heusen
826570	Tasman/Fair Oaks Area Streetscape and Sense of Place	Capital	Traffic & Transportation	Richard Chen	Manuel Pineda
829260	Mary Avenue Extension	Capital	Traffic & Transportation	Nasser Fakih	Manuel Pineda
830640	Stevens Creek Trail	Capital	Traffic & Transportation	Carmen Talavera	Carla Ochoa
900141	Future Traffic Calming Projects	Capital	Traffic & Transportation	Shahid Abbas	Shahid Abbas
900316	Corporation Yard Facility Replacement	Capital	Administrative Facilities	Nasser Fakih	Jim Craig
900426	Sunnyvale Public Safety Facility Addition	Capital	Public Safety	Nathan Scribner	Bob Van Heusen
900692	Calabazas Creek Trail Low Water Crossings	Capital	Traffic & Transportation	Nasser Fakih	Manuel Pineda
900929	Light Emitting Diode (LED) Streetlight Retrofit Phase II	Infrastructure	Traffic & Transportation	Richard Chen	Manuel Pineda
900931	Charles Street Bicycle Boulevard	Capital	Traffic & Transportation	Nasser Fakih	Manuel Pineda
900933	Fair Oaks Junction Sense of Place Improvements	Capital	Traffic & Transportation	Richard Chen	Manuel Pineda
900934	Java Drive/Fair Oaks Avenue Bike Lanes	Capital	Traffic & Transportation	Manuel Pineda	Judy Chu
901103	Personal Electronic Tools for Work Order System	Capital	Gov. & Comm. Engagement	Bob Van Heusen	Eddie Soliven

Total Number of Public Works Unfunded Projects: 17

Parks and Recreation

The majority of Parks and Recreation projects are funded by Park Dedication Fees, which may be used to pay for developing new or rehabilitating existing neighborhood or community parks or recreational facilities. Operating costs that arise from these projects are funded by the General Fund or the Golf and Tennis Operations Fund.

The FY 2016/17 Projects Budget reflects an update to a number of park rehabilitation and enhancement projects to reflect the latest labor and construction costs, and to secure the optimal level of recreational use and sustainability of parks in the long-term plan. In total, approximately \$152.3 million in cost has been included for Park Dedication Fee-funded park enhancement projects. Several of the major projects are summarized briefly below.

Major Parks and Recreation Projects

Fair Oaks Park and Lakewood Park Enhancements. Over \$16 million in the next five years is planned to replace features that are over fifty years old. Updates include the planting of more drought tolerant plant species, more efficient landscaping and irrigation, energy efficient lighting, and ADA compliance. These parks will also be the first in the City to have artificial turf fields installed, which will allow for year-round and all weather programming.

Future Park Enhancement Projects. The City also plans for the replacement and renovation of all of its parks over the 20-year period. Projects are spaced at intervals over the long term based on park age and project work load considerations. Renovations include replacement or rehabilitation of major features, landscape upgrades, turf athletic fields where appropriate and more.

Washington Community Swim Center. Funding to modernize the Washington pool was initially provided in FY 2015/16 and continues through FY 2018/19. Replacement and enhancement of the Washington Pool complex

includes the addition of a family observation area, spray pool, zero depth entry pool, space for events, additional programming, and other features that will significantly improve the recreational swim, water play, and therapeutic opportunities for the community.

Community Center Comprehensive Infrastructure. This project, currently underway, provides for infrastructure repairs and renovations to buildings at the Community Center. The scope of the project includes roof replacement and repair, HVAC (heating, ventilation, and air conditioning) system replacement and repair, fire protection systems, waterproofing, and ongoing building rehabilitation.

Park Repairs and Renovation. Infrastructure repairs and renovations for existing buildings at nine parks continue to be on-going throughout the City. Specific work at these locations will be evaluated and prioritized according to applicable codes, safety issues, and relationships to other rehabilitation projects that may trigger work to the buildings such as playground renovations or ADA upgrades to restrooms. In addition, the budget includes funding for rehabilitation of park irrigation and pump systems as well as funds for replacement of picnic tables, benches, bollards, bleachers, backstops, fencing, barbecues, pathway and parking lot lights/poles, drinking fountains, trash containers, retaining walls, and other fixtures.

Playground Equipment Replacement. The budget incorporates plans to replace parks playground equipment and install resilient surfacing at eleven City playgrounds. In addition, replacement of equipment at other sites is included in the scope of park renovation and enhancement projects. Four locations are currently under design. Replacement priorities are determined by an annual survey of all park playgrounds by staff members who are Certified Playground Safety Inspectors, and the replacement schedule is coordinated with major park rehabilitation projects.

Golf Buildings Renovation. The budget incorporates funding to complete the necessary renovations at the Sunnyvale Golf courses to bring them into compliance with building codes and ADA requirements.

This Page Intentionally Blank

**CITY OF SUNNYVALE
FUNDED / UNFUNDED PROJECTS
BUDGETED PROJECT COSTS SUMMARY**

PROJECT NO.	PROJECT NAME	PRIOR ACTUAL	CURRENT 2015-16	PLAN 2016-17	PLAN 2017-18	PLAN 2018-19	PLAN 2019-20	PLAN 2020-21	PLAN 2021-22	PLAN 2022-23	PLAN 2023-24	PLAN 2024-25	PLAN 2025-26	Y11-Y20 TOTAL	PROJECT LIFE TOTAL
PARKS AND RECREATION FUNDED PROJECTS															
804401	Golf Courses Protective Netting Replacement	156,605	0	0	0	133,394	0	0	0	0	0	0	0	169,077	459,076
818550	Park Buildings - Rehabilitation	3,323,401	2,649,246	612,000	0	0	0	138,010	942,013	344,606	0	0	0	403,526	8,412,802
818600	Senior Center Buildings - Rehabilitation	98,878	10,000	0	26,738	0	0	0	0	344,606	1,991,821	0	0	0	2,472,043
820140	Computer/Radio Controlled Landscape Median Irrigation	145,091	0	0	765,734	111,666	113,899	116,177	118,500	0	0	0	0	1,621,390	2,992,457
820240	Park Tennis/Basketball Court Reconstruction	433,672	39,672	36,720	274,666	0	0	49,684	332,218	39,055	258,937	0	0	0	1,464,624
820270	Playground Equipment Replacement	2,351,623	1,417,524	51,000	52,020	169,793	974,189	0	0	109,125	644,413	0	0	0	5,769,687
820280	Park Furniture and Fixtures Replacement	1,098,092	131,861	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	135,404	1,598,822	4,058,649
820311	Golf Course Irrigation System Replacement	166,104	0	244,800	1,618,919	0	0	0	0	0	0	0	0	0	2,029,823
820361	Golf Course Tee Grounds Renewal	599,742	0	0	0	0	0	0	0	89,597	505,610	0	0	0	1,194,949
825660	Golf Course Greens Renewal	0	0	0	0	0	292,257	1,668,722	0	0	0	0	0	0	1,960,979
825850	Swim Pools Infrastructure	563,320	290,068	86,700	520,200	79,591	173,189	27,602	84,462	40,204	82,016	29,877	43,083	2,285,354	4,305,666
826710	Washington Community Swim Center	0	667,200	453,696	5,760,695	1,037,868	0	0	0	0	0	0	0	0	7,919,459
827160	Sunnyvale Tennis Center Court Rehabilitation	282,110	23,460	0	97,511	0	0	0	0	107,661	0	0	0	264,287	775,029
828290	Parks Parking Lot Rehabilitation	2,517	115,000	821,100	0	0	0	0	0	0	0	0	0	0	938,617
828390	Sunken Gardens Golf Course Clubhouse Paving	11,589	54,711	0	0	0	0	0	0	0	0	0	0	0	66,300
828400	Golf Buildings Renovations	194,473	659,027	43,299	245,274	0	0	0	0	0	0	0	0	0	1,142,073
828420	Tennis Center Buildings Infrastructure	38,361	26,777	0	0	0	0	0	0	0	0	0	0	0	65,138
829150	Swimming Pool Buildings Infrastructure	58,321	32,057	0	0	26,530	0	165,612	478,619	0	0	29,877	0	107,306	898,322
829160	Golf Course Tree Trimming and Removal	125,787	96,413	0	0	0	0	0	0	0	0	0	0	0	222,200
829170	Sunken Gardens Driving Range Light Replacement	0	0	0	0	0	93,360	0	0	0	0	0	0	0	93,360
829190	Community Center Comprehensive Infrastructure	307,704	4,864,730	0	0	0	51,416	0	0	0	32,806	247,384	0	37,218	5,541,258
829440	Land Acquisition Due Diligence	18,588	11,412	0	0	0	0	0	0	0	0	0	0	0	30,000
830280	Sunnyvale Baylands Park Infrastructure	179,249	20,751	36,720	274,666	0	0	0	0	338,862	1,939,096	0	0	0	2,789,344
830290	Braly Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	1,527,788	1,527,788
830300	Cannery Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	535,403	535,403
830310	Community Center Grounds Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	8,291,436	8,291,436
830320	De Anza Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	4,480,512	4,480,512

**CITY OF SUNNYVALE
FUNDED / UNFUNDED PROJECTS
BUDGETED PROJECT COSTS SUMMARY**

PROJECT NO.	PROJECT NAME	PRIOR ACTUAL	CURRENT 2015-16	PLAN 2016-17	PLAN 2017-18	PLAN 2018-19	PLAN 2019-20	PLAN 2020-21	PLAN 2021-22	PLAN 2022-23	PLAN 2023-24	PLAN 2024-25	PLAN 2025-26	Y11-Y20 TOTAL	PROJECT LIFE TOTAL
830330	Encinal Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	2,731,065	2,731,065
830340	Fair Oaks Park Renovation and Enhancement	0	965,000	4,794,000	2,418,930	0	0	0	0	0	0	0	141,559	824,118	9,143,607
830350	Fairwood Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	2,217,991	2,217,991
830360	Greenwood Manor Park Renovation	0	0	0	0	0	0	0	0	0	0	0	0	157,524	157,524
830380	Las Palmas Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	820,162	4,780,370	0	0	5,600,532
830390	Murphy Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	4,375,904	4,375,904
830400	Orchard Gardens Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	233,043	1,378,659	0	1,611,702
830410	Ortega Park Renovation and Enhancement	0	0	0	0	0	0	1,220,009	8,277,294	0	0	0	0	1,331,536	10,828,839
830420	Panama Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	292,798	1,723,323	0	2,016,121
830430	Ponderosa Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	3,587,597	3,587,597
830440	Raynor Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	5,656,555	5,656,555
830450	San Antonio Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	340,601	2,049,524	0	2,390,125
830460	Serra Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	615,121	3,931,855	0	0	4,546,976
830470	Victory Village Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	511,227	511,227
830480	Orchard Heritage Park	0	800,000	0	0	0	0	0	0	0	0	0	0	0	800,000
830510	Plaza del Sol Phase II	0	0	0	312,120	1,804,054	0	0	0	0	0	0	0	0	2,116,174
831000	Las Palmas Park/Tennis Center Auxiliary Restroom	180	299,820	0	0	0	0	0	0	0	0	0	0	0	300,000
831300	Tree Planting and Maintenance within the SNAIL Neighborhood	0	25,000	0	0	0	0	0	0	0	0	0	0	0	25,000
831360	Recreation Fee Waiver	0	46,932	47,871	48,828	49,805	50,801	51,817	52,853	53,910	54,988	56,088	57,771	682,145	1,253,809
831430	Fair Oaks Park Auxiliary Restroom/Parking Lot Grant Project	19,358	954,167	0	0	0	0	0	0	0	0	0	0	0	973,525
831520	Preliminary Design of Golf Course Renovations	0	100,000	0	0	0	0	0	0	0	0	0	0	0	100,000
831570	Park Irrigation & Pump Systems Rehabilitation	0	100,000	510,000	119,646	626,113	0	0	0	0	0	0	0	0	1,355,759
831720	Arts Master Plan	0	65,000	0	0	0	0	0	0	0	0	0	0	0	65,000
831810	Park Mitigation Fee Study for Non-Residential Development	0	50,000	0	0	0	0	0	0	0	0	0	0	0	50,000
831830	Lakewood Park Renovation and Enhancement	0	0	831,300	5,462,100	0	0	0	0	0	0	0	0	760,534	7,053,934
831850	Washington Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	1,140,334	1,140,334
831860	John W. Christian Greenbelt Pathway Rehabilitation	0	0	0	72,828	360,811	0	0	0	0	0	0	0	0	433,639

**CITY OF SUNNYVALE
FUNDED / UNFUNDED PROJECTS
BUDGETED PROJECT COSTS SUMMARY**

PROJECT NO.	PROJECT NAME	PRIOR ACTUAL	CURRENT 2015-16	PLAN 2016-17	PLAN 2017-18	PLAN 2018-19	PLAN 2019-20	PLAN 2020-21	PLAN 2021-22	PLAN 2022-23	PLAN 2023-24	PLAN 2024-25	PLAN 2025-26	Y11-Y20 TOTAL	PROJECT LIFE TOTAL
831880	Preschool Outdoor Play Area	0	0	112,200	0	84,896	0	0	0	0	0	0	0	0	197,096
831910	E. Washington Ave and E. Evelyn Ave Park Design	0	0	0	52,020	0	0	0	0	0	0	0	0	0	52,020
831920	Fair Oaks/Highway 237 Preliminary Park Design	0	0	0	104,040	0	0	0	0	0	0	0	0	0	104,040
831990	Fair Oaks Housing Grant No. 2 and Skatepark Lighting	0	1,020,800	0	0	0	0	0	0	0	0	0	0	0	1,020,800
PARKS AND RECREATION FUNDED PROJECTS		10,174,765	15,536,628	8,793,606	18,341,379	4,601,254	1,868,179	3,559,082	10,409,837	1,593,981	7,073,853	10,073,353	5,529,323	45,298,649	142,853,889

This Page Intentionally Blank

Park Dedication Fund
Long Term Financil Plan
July 1, 2016 to June 30, 2036

Sub Fun	ProjectID	Name	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	FY 2020/2021	FY 2021/2022	FY 2022/2023	FY 2023/2024	FY 2024/2025	FY 2025/2026	FY 2026/2027	FY 2027/2028	FY 2028/2029	FY 2029/2030	FY 2030/2031	FY 2031/2032	FY 2032/2033	FY 2033/2034	FY 2034/2035	FY 2035/2036	20-Year Project Totals
385	100	826710 Washington Community Swim Center	453,696	5,760,695	1,037,868	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,252,259
385	100	829440 Land Acquisition Due Diligence	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
385	100	830510 Plaza del Sol Phase II	-	312,120	1,804,054	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,116,174
385	100	830650 Moffett Park Trail Study	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
385	100	831000 Las Palmas Park/Tennis Center Auxiliary Restroom	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
385	100	831910 E. Washington Ave and E. Evelyn Ave Park Design	-	52,020	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	52,020
385	100	831920 Fair Oaks/Highway 237 Preliminary Park Design	-	104,040	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	104,040
			453,696	6,228,875	2,841,922	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,524,493
610	100	818550 Park Buildings - Rehabilitation	612,000	-	-	-	138,010	942,013	344,606	-	-	-	-	-	403,526	-	-	-	-	-	-	-	2,440,155
610	100	818600 Senior Center Buildings - Rehabilitation	-	26,738	-	-	-	-	344,606	1,991,821	-	-	-	-	-	-	-	-	-	-	-	-	2,363,165
610	100	818600 Senior Center Buildings - Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
610	100	820130 Routine Resurfacing of City Owned Parking Lots	76,245	43,496	9,864	22,642	19,728	-	-	-	48,650	64,009	98,894	-	-	-	25,508	-	-	-	69,062	71,134	549,232
610	100	820240 Park Tennis/Basketball Court Reconstruction	36,720	274,666	-	-	49,684	332,218	39,055	258,937	-	-	-	-	-	-	-	-	-	-	-	-	991,280
610	100	820270 Playground Equipment Replacement	-	-	169,793	974,189	-	-	109,125	644,413	-	-	-	-	-	-	-	-	-	-	-	-	1,897,520
610	100	820280 Park Furniture and Fixtures Replacement	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	135,404	139,466	143,650	147,960	152,398	156,970	161,679	166,530	171,526	176,671	181,972	2,828,696
610	100	825850 Swim Pools Infrastructure	85,680	259,060	66,326	165,071	20,978	64,191	30,440	62,098	22,706	30,774	50,715	261,183	76,670	268,083	105,598	49,973	15,896	928,578	16,865	17,370	2,598,255
610	100	828290 Parks Parking Lot Rehabilitation	821,100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	821,100
610	100	829150 Swimming Pool Buildings Infrastructure	-	-	26,530	-	90,612	278,619	-	-	29,877	-	-	32,648	-	-	35,675	-	-	38,983	-	-	532,944
610	100	829190 Community Center Comprehensive Infrastructure	-	-	-	51,416	-	-	-	32,806	247,384	-	-	37,218	-	-	-	-	-	-	-	-	368,824
610	100	830280 Sunnyvale Baylands Park Infrastructure	36,720	274,666	-	-	-	-	338,862	1,939,096	-	-	-	-	-	-	-	-	-	-	-	-	2,589,344
610	100	830290 Braly Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	221,878	1,305,910	-	-	-	-	-	-	-	-	1,527,788
610	100	830300 Cannery Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	-	-	-	85,897	449,506	-	-	-	-	-	535,403
610	100	830310 Community Center Grounds Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,168,501	7,122,935	-	-	-	8,291,436
610	100	830320 De Anza Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	-	626,837	3,853,675	-	-	-	-	-	-	-	4,480,512
610	100	830330 Encinal Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	-	-	403,526	2,327,539	-	-	-	-	-	-	2,731,065
610	100	830340 Fair Oaks Park Renovation and Enhancement	4,794,000	2,418,930	-	-	-	-	-	-	-	141,559	824,118	-	-	-	-	-	-	-	-	-	8,178,607
610	100	830350 Fairwood Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	292,536	1,925,455	-	-	-	-	2,217,991
610	100	830360 Greenwood Manor Park Renovation	-	-	-	-	-	-	-	-	-	-	-	-	-	29,094	128,430	-	-	-	-	-	157,524
610	100	830380 Las Palmas Park Renovation and Enhancement	-	-	-	-	-	-	-	820,162	4,780,370	-	-	-	-	-	-	-	-	-	-	-	5,600,532
610	100	830390 Murphy Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	627,881	3,748,023	-	-	-	-	4,375,904
610	100	830400 Orchard Gardens Park Renovation and Enhancement	-	-	-	-	-	-	-	-	233,043	1,378,659	-	-	-	-	-	-	-	-	-	-	1,611,702
610	100	830410 Ortega Park Renovation and Enhancement	-	-	-	-	1,220,009	8,277,294	-	-	-	-	-	-	-	-	199,780	1,131,756	-	-	-	-	10,828,839
610	100	830420 Panama Park Renovation and Enhancement	-	-	-	-	-	-	-	-	292,798	1,723,323	-	-	-	-	-	-	-	-	-	-	2,016,121
610	100	830430 Ponderosa Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	-	-	-	519,540	3,068,057	-	-	-	-	-	3,587,597
610	100	830440 Raynor Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	805,100	4,851,455	-	-	-	-	-	-	-	-	5,656,555
610	100	830450 San Antonio Park Renovation and Enhancement	-	-	-	-	-	-	-	-	340,601	2,049,524	-	-	-	-	-	-	-	-	-	-	2,390,125
610	100	830460 Serra Park Renovation and Enhancement	-	-	-	-	-	-	-	615,121	3,931,855	-	-	-	-	-	-	-	-	-	-	-	4,546,976
610	100	830470 Victory Village Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	-	-	-	83,126	428,101	-	-	-	-	-	511,227
610	100	830480 Orchard Heritage Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
610	100	830490 Fremont Pool Infrastructure Improvements	59,160	-	10,612	-	-	-	-	23,433	-	-	-	-	-	-	-	-	-	-	-	-	93,205
610	100	830560 Fremont Pool House Infrastructure Improvements	-	-	-	-	-	-	-	-	-	-	-	-	80,705	-	-	-	-	-	-	-	80,705
610	100	830580 Emergency Generator Installation	-	-	119,386	-	-	-	166,593	-	-	-	-	-	-	-	-	-	-	-	-	-	285,979
610	100	831520 Preliminary Design of Golf Course Renovations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
610	100	831520 Preliminary Design of Golf Course Renovations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
610	100	831570 Park Irrigation & Pump Systems Rehabilitation	510,000	119,646	626,113	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,255,759
610	100	831570 Park Irrigation & Pump Systems Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
610	100	831830 Lakewood Park Renovation and Enhancement	831,300	5,462,100	-	-	-	-	-	-	-	114,109	646,425	-	-	-	-	-	-	-	-	-	7,053,934
610	100	831850 Washington Park Renovation and Enhancement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,140,334	-	1,140,334
610	100	831860 John W. Christian Greenbelt Pathway Rehabilitation	-	72,828	360,811	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	433,639
610	100	831880 Preschool Outdoor Play Area	112,200	-	84,896	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	197,096
			8,087,325	9,066,574	1,591,064	1,332,386	1,660,470	10,018,213	1,499,642	6,516,770	10,058,744	5,637,361	2,786,596	7,258,901	4,966,062	3,465,677	5,518,042	8,185,387	7,305,361	1,139,087	1,402,932	270,476	97,767,070
610	500	804401 Golf Courses Protective Netting Replacement	-	-	133,394	-	-	-	-	-	-	-	-	-	169,077	-	-	-	-	-	-	-	302,471
610	500	820311 Golf Course Irrigation System Replacement	244,800	1,618,919	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,863,719
610																							

Project Information Sheet

Project: **804401 Golf Courses Protective Netting Replacement**

Origination Year:	1999-00	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for replacement of protective netting at both of the City's golf courses. These nets exist primarily at perimeter areas of the courses and the driving range to help prevent golf balls from leaving City property thereby decreasing the City's liability exposure from claims of damage to adjacent properties. This project does not include replacing poles or guy wires, which have an indefinite lifespan. Project costs are based upon actual costs of recently completed similar projects.

Funds are programmed every 10 years beginning in FY 2008/09, based upon a 10-year useful life of the netting. Funds are budgeted in FY 2018/19 and FY 2028/29 to repair and replace netting at either course that may be damaged. Some of these funds may also have to be used to do related tree work in areas where tree branches adjacent to the nets are causing damage to the nets.

Project Evaluation and Analysis

Not replacing the netting would result in golf balls falling in the neighborhood area. This could result in liability exposure for the City. The netting protects adjacent properties from errant golf balls.

Fiscal Impact

This project is eligible for Park Dedication funds.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	156,605	0	0	0	133,394	0	0	0	0	0	0	0	169,077	459,076
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	133,394	0	0	0	0	0	0	0	169,077	
Total	62,295	0	0	0	133,394	0	0	0	0	0	0	0	169,077	364,766
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 818550 Park Buildings - Rehabilitation

Origination Year:	1996-97	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Thanh Nguyen	Project Coordinator:	Javier Lopez

Project Description / Scope / Purpose

This project provides for infrastructure repairs and renovations to existing park buildings. It includes repair/replacement of flooring, window coverings, fixtures, HVAC, roofs, and other work required to keep existing structures in a safe, usable, and attractive condition. These projects are evaluated and prioritized according to applicable codes, safety issues, and relationships to other rehabilitation projects that may trigger work to the buildings such as playground renovations or ADA upgrades to restrooms and to accommodate recreation programming. Costs are updated to include Serra Park electrical utilities relocation, structural beam replacement at Serra Park Building, larger auxiliary restrooms for Serra and Washington Parks, and park building main sanitary sewer line repairs.

Murphy Park Renovation Project was completed in July 2014. Funds in FY 2014/15 are for design of Orchard Gardens Park recreation building restrooms renovation and to finish roof repair work initiated in FY 2012/13 at various park buildings. Additionally, FY 2014/15 funds are for the Orchard Gardens restroom renovation. FY 2014/15 and FY 2015/16 funds are for the design and renovation of Washington, Raynor, De Anza, Ponderosa Parks recreation buildings and two auxiliary restrooms - Washington Park's Jelcick Field and De Anza Park, and replacement of failing structural beams at Serra Park building. Funds in FY 2016/17 are for relocation of Serra Park electrical utilities from auxiliary restroom building to new location and replacement of the auxiliary restrooms at Serra Park and Washington Park. Funds in FY 2020/21 and FY 2021/22 are for design and renovation of Braly and replacement of Fairwood Park restroom buildings and needed HVAC and roof repair/replacement at various park buildings. Funds in FY 2022/23 and FY 2028/29 are for HVAC and roof repair/replacement at various park buildings, scope of work and actual locations to be determined in ensuing years based on condition.

Project Evaluation and Analysis

All park buildings were included in a building assessment completed in 2000 when all components were evaluated and assigned replacement dates. Since then, Facilities staff has continued to renovate and repair park buildings and components as needed. Each year all structures are re-evaluated, and project prioritization and scope of work may change depending upon current building conditions. Delay in these projects may result in higher operational costs due to higher frequency of repairs and/or higher capital costs for emergency replacement. Staff estimates are based on costs from previous renovations and include program coordination and contingencies.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	3,323,401	2,649,246	612,000	0	0	0	138,010	942,013	344,606	0	0	0	403,526	8,412,802
Revenues														
Total	212,803	0	0	0	0	0	0	0	0	0	0	0	0	212,803
Transfers-In														
Park Dedication - Subdivisions			612,000	0	0	0	138,010	942,013	344,606	0	0	0	403,526	
Total	2,154,182	2,649,247	612,000	0	0	0	138,010	942,013	344,606	0	0	0	403,526	7,243,584
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **818600 Senior Center Buildings - Rehabilitation**

Origination Year:	1996-97	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	Javier Lopez

Project Description / Scope / Purpose

This project provides for upgrades to building systems and ongoing electrical, HVAC, and roof rehabilitation of the Senior Center to maintain its operational effectiveness in future years. Funds in FY 2017/18 are for replacement of the automatic doors. Funds in FY 2022/23 and FY 2023/24 are for design and construction of HVAC component replacement, solar panel replacement, fire safety code required upgrades, and flat roof surface replacement.

Project Evaluation and Analysis

The existing building requires ongoing maintenance and repair of electrical and mechanical components to remain operationally effective.

Fiscal Impact

This project is funded by the Park Dedication Fund. There are no additional operational costs resulting from this project.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	98,878	10,000	0	26,738	0	0	0	0	344,606	1,991,821	0	0	0	2,472,043
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	26,738	0	0	0	0	344,606	1,991,821	0	0	0	
Park Dedication - Apartments			0	0	0	0	0	0	0	0	0	0	0	
Total	60,352	10,000	0	26,738	0	0	0	0	344,606	1,991,821	0	0	0	2,433,517
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **820140 Computer/Radio Controlled Landscape Median Irrigation**

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for replacement of computer/radio controlled irrigation equipment on City medians and roadside landscape areas throughout the City. Normally, the replacement of cabinets, one central controller, 74 satellite controllers, and software is performed at an average interval of 15 years; however, the majority of the existing system is beyond the interval and in need of replacement.

Replacement of approximately 50 satellite controllers, 4 weather stations, 19 flow meters, and the central control system and operating software will occur in FY 2017/18. Six controllers will be replaced each year from FY 2018/19 through FY 2021/22. The replacement cycle will commence again in FY 2032/33.

Project Evaluation and Analysis

The manufacturer has discontinued the models currently in use and is no longer providing support for them. The controllers are failing and the repair costs in both labor and materials have increased. In some cases the units are not repairable and have been placed offline. Repair and replacement of equipment will save water, reduce the need for emergency repairs, and improve the reliability of the system. The replacement schedule will be evaluated and extended as necessary.

Fiscal Impact

This project is funded by the General Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	145,091	0	0	765,734	111,666	113,899	116,177	118,500	0	0	0	0	1,621,390	2,992,457
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
General Fund - General			0	765,734	111,666	113,899	116,177	118,500	0	0	0	0	1,621,390	
Total	195	0	0	765,734	111,666	113,899	116,177	118,500	0	0	0	0	1,621,390	2,847,561
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **820240 Park Tennis/Basketball Court Reconstruction**

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Thanh Nguyen	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the reconstruction of 32 City-owned tennis and basketball courts and does not include the 16 tennis courts at the Sunnyvale Tennis Center, which are included in a separate project. Based on historical data, usage, and current surveys, major reconstruction and repair for each court is required approximately every 30 years. Reconstruction will include surfacing, fencing, and hardware as appropriate.

Funds budgeted in FY 2014/15 provide for reconstruction of two tennis courts at Encinal Park, two tennis courts at Lakewood Park, two tennis courts at Orchard Gardens, and two basketball courts at Washinton Park. Funds in FY 2016/17 and FY 2017/18 are for two tennis courts and one basketball court at Ponderosa Park, two tennis courts at Washington Park, one basketball court at Orchard Gardens Park, 1/2 basketball court at Encinal Park, two tennis courts at Braly Park and one basketball court at Ortega Park. Funds in FY 2020/21 and 2021/22 are for design and construction of two tennis courts at Columbia Park/School, for two tennis courts at Fairwood Park, and four tennis courts at Serra Park. FY 2022/23 and 2023/24 funds are for six tennis courts at Sunnyvale Middle School.

After FY 2023/24, tennis and basketball court reconstruction will occur as part of major park renovations.

Project Evaluation and Analysis

This project is necessary to maintain existing recreational infrastructure. Alternatives to funding this project would be to allow the courts to deteriorate (which would result in hazardous and unusable courts) or to reduce costs by eliminating a portion of the project's scope (hardware, resurfacing, fencing).

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	433,672	39,672	36,720	274,666	0	0	49,684	332,218	39,055	258,937	0	0	0	1,464,624
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			36,720	274,666	0	0	49,684	332,218	39,055	258,937	0	0	0	
Total	354,671	39,673	36,720	274,666	0	0	49,684	332,218	39,055	258,937	0	0	0	1,385,624
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **820270 Playground Equipment Replacement**

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the replacement of parks playground equipment, resilient surfacing, and related site work. Replacement priorities are determined by an annual survey of all park playgrounds by staff that are Certified Playground Safety Inspectors, and the replacement schedule is coordinated with other major park rehabilitation projects.

The replacement schedule is as follows, with design being done in the year preceding construction: Las Palmas Park completed in FY 2013/14; Orchard Gardens (elementary-age playground only), Fairwood (elementary-age playground only), and Braly Parks in FY 2015/16; Washington, Victory Village, Encinal (elementary-age playground only), Greenwood Manor, and De Anza (20,000 sq ft) Parks in FY 2019/20; Columbia Park/School and Cannery Park in FY 2023/24. The replacement of equipment at other sites is included in the scope of park renovation/enhancement projects.

Project Evaluation and Analysis

This project maintains existing service levels by replacing worn equipment. The alternative to replacement is to increase or decrease the replacement cycle to result in increased or decreased costs. These options would also result in either improved or diminished quality of playground equipment available for play.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	2,351,623	1,417,524	51,000	52,020	169,793	974,189	0	0	109,125	644,413	0	0	0	5,769,687
Revenues														
Total	158,052	0	0	0	0	0	0	0	0	0	0	0	0	158,052
Transfers-In														
Park Dedication - Subdivisions			0	0	169,793	974,189	0	0	109,125	644,413	0	0	0	
Total	1,404,103	1,417,524	0	0	169,793	974,189	0	0	109,125	644,413	0	0	0	4,719,147
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **820280 Park Furniture and Fixtures Replacement**

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Scott Morton	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the replacement of picnic tables, benches, bollards, bleachers, backstops, fencing, barbecues, pathway and parking lot lights/poles, drinking fountains, trash containers, retaining walls, and other fixtures. These fixtures require replacement as needed to address wear and tear, and other conditions of use. Replacement need and schedule is determined by annual staff surveys. Cost estimates are based upon recent years' costs to replace similar fixtures and structures.

Project Evaluation and Analysis

Replacement of these furnishings and fixtures with the associated funding is key to meeting the goals, objectives, and approved service levels of the Neighborhood Parks and Open Space Management program.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	1,098,092	131,861	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	135,404	1,598,822	4,058,649
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	135,404	1,598,822	
Total	727,826	131,861	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	135,404	1,598,822	3,688,383
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **820311 Golf Course Irrigation System Replacement**

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2017-18	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the scheduled replacement/renovation of the irrigation systems at Sunnyvale and Sunken Garden Golf Courses. All components of the systems including central and satellite irrigation controllers, main and lateral lines/piping, flow meters, pumps, wiring, valves, and heads are included, as well as any needed design changes to the system configuration and components. The central computer and all controllers are to be replaced every 15 years, and all other irrigation components are to be replaced every 30 years, as needed. Scope is determined by an annual staff survey and by the architectural consultant during the design phase.

Project design is scheduled for FY 2016/17 and construction in FY 2017/18. Project scope and costs are subject to change pending the results of the Preliminary Design of Golf Course Renovations project.

Project Evaluation and Analysis

This project is necessary to maintain existing service levels. Not completing this project would result in irrigation system failures and dead turf, resulting in declining revenues from green fees.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	166,104	0	244,800	1,618,919	0	0	0	0	0	0	0	0	0	2,029,823
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			244,800	1,618,919	0	0	0	0	0	0	0	0	0	
Total	0	0	244,800	1,618,919	0	0	0	0	0	0	0	0	0	1,863,719
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 820361 Golf Course Tee Grounds Renewal

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2023-24	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the replacement of tee grounds at the Sunnyvale Golf Course and Sunken Gardens Golf Course. Tee ground replacements are planned every 15 years based upon expected life cycles as provided by the American Society of Golf Course Architects. Work performed in this project will maintain Council-approved service levels for safe, attractive, and usable golf courses. Funds budgeted in FY 2022/23 and FY 2023/24 are for the design and construction of Sunnyvale and Sunken Gardens Golf Courses. The cost estimates are based on comparable projects currently being completed by local golf course contractors, and the recently completed project at Sunnyvale Golf Course. Project scope and costs are subject to change pending the results of the Preliminary Design of Golf Course Renovations project.

Project Evaluation and Analysis

This project is necessary to maintain existing essential infrastructure that is critical to golf course operations and the overall play of both courses.

While the completion of these projects will help maintain the level of service for our customers, staff does not anticipate that this project will increase future revenues. Depending on the timing and phasing of the projects there will be some impact on play, and there may be a time period when reduced green fees are recommended because of the project impacts.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	599,742	0	0	0	0	0	0	0	89,597	505,610	0	0	0	1,194,949
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	89,597	505,610	0	0	0	
Total	114,680	0	0	0	0	0	0	0	89,597	505,610	0	0	0	709,887
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 825660 Golf Course Greens Renewal

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2020-21	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the renovation and rebuilding of 28 greens and adjacent sand bunkers at Sunnyvale and Sunken Gardens Golf Courses and related irrigation modifications. Funds budgeted in FY 2019/20 and FY 2020/21 are for design and construction of all greens and sand bunkers at both courses, including the practice putting greens. Green replacements are planned every 30 years and cost estimates are based on current golf course contractor estimates, adjusted for inflation. Project scope and costs are subject to change pending the results of the Preliminary Design of Golf Course Renovations project.

Project Evaluation and Analysis

This project is necessary to maintain existing essential infrastructure. The quality of greens at the golf course must be maintained to optimize rounds of golf played.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	292,257	1,668,722	0	0	0	0	0	0	1,960,979
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	292,257	1,668,722	0	0	0	0	0	0	
Total	0	0	0	0	0	292,257	1,668,722	0	0	0	0	0	0	1,960,979
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **825850 Swim Pools Infrastructure**

Origination Year:	2005-06	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the replacement and/or repair of pool infrastructure and related components as necessary, based upon annual inspections by City staff.

This project includes equipment replacement for diving boards, pumps and other miscellaneous items, and also includes renovations such as pool relining, pool deck resurfacing, and pool boiler heater replacement for the City-owned Washington Pool, the joint use agreement pool at Columbia Middle School, and the joint use agreement pool at Sunnyvale Middle School. The current Joint Use Agreement between the City and the Sunnyvale School District ends in 2017 and will be negotiated at that time. It is anticipated per Council policy that the City will begin to receive reimbursement of 50% of costs incurred at Sunnyvale Middle School.

Higher than average funding amounts are included in Fiscal Years 2017/18, 2029/30, and 2033/34 to accommodate the replacement of larger items such as pool liners, decks, and boilers at the various pools. Funds in FY 2017/18 are for the Sunnyvale Middle School relining and deck. Funds in FY 2019/20 are for the boilers at Sunnyvale Middle School and Columbia. Funds in FY 2027/28 are for relining Columbia Pool (Sunnyvale School District pays half). Funds in FY 2029/30 are scheduled for the boiler and chlorine generator at Washington Pool. Funds in FY 2033/34 are programmed to reline the Washington Pool. Funds in off-project years are for routine renovation and equipment replacement.

Per agreement with the Sunnyvale School District, the District pays for 50% of all maintenance and equipment replacement for Columbia Middle School Pool. The reimbursement from the school district is reflected in the revenues.

Project Evaluation and Analysis

Regular maintenance, capital replacement, and routine upgrades to pool infrastructure components will allow the pools to operate in a safe and healthy manner.

Fiscal Impact

This project is funded by the Park Dedication Fund, with some offsetting contributions from the School District.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	563,320	290,068	86,700	520,200	79,591	173,189	27,602	84,462	40,204	82,016	29,877	43,083	2,285,354	4,305,666
Revenues														
Svale School District Reimb			0	260,100	0	0	0	0	0	0	0	0	326,477	
Columbia Pool Cost Sharing			1,020	1,040	13,265	8,118	6,624	20,271	9,764	19,918	7,171	12,309	167,946	
Total	53,909	104,322	1,020	261,140	13,265	8,118	6,624	20,271	9,764	19,918	7,171	12,309	494,423	1,012,254
Transfers-In														
Park Dedication - Subdivisions			85,680	259,060	66,326	165,071	20,978	64,191	30,440	62,098	22,706	30,774	1,790,931	
Total	408,911	177,263	85,680	259,060	66,326	165,071	20,978	64,191	30,440	62,098	22,706	30,774	1,790,931	3,184,429
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 826710 Washington Community Swim Center

Origination Year:	2003-04	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2018-19	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the complete replacement and enhancement of the Washington Pool complex including pool, deck, and buildings. It will significantly improve recreational swim, water play, and therapeutic opportunities for the community through the use of features such as a new family observation area, zero depth entry, water play equipment, slides, and wading areas. Included in the scope of work are modifications to the surrounding park areas that will be needed due to the expanding footprint of the pool complex.

Funds programmed in FY 2015/16 and FY 2016/17 are for design. Funds in FY 2017/18 and FY 2018/19 are for construction.

Project Evaluation and Analysis

All pool complex facilities including the pool, deck, bleacher/equipment building, and locker room building are in need of significant renovation or replacement. There are swimming pool facilities elsewhere in the community that meet the needs for lap and competitive swimming. However, there is no aquatic facility available that has a focus on recreational swimming, water play, and therapeutic uses. It is necessary to replace the existing facility for the Washington Pool complex to maintain and increase its value to the community for both programmed and unstructured activities.

Fiscal Impact

This project will be funded by the Park Dedication Fund. Additional revenue comes from increasing pool operations from 5 months to year round and additional revenue expenses are due to extended operations compare to the present.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	667,200	453,696	5,760,695	1,037,868	0	0	0	0	0	0	0	0	7,919,459
Revenues														
Swim Classes -Youth Washington Pool Youth			0	0	0	63,400	63,400	63,400	63,400	63,400	63,400	63,400	634,000	
Swim Lessons														
Total	0	0	0	0	0	63,400	63,400	63,400	63,400	63,400	63,400	63,400	634,000	1,077,800
Transfers-In														
General Fund - General			0	0	0	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			453,696	5,760,695	1,037,868	0	0	0	0	0	0	0	0	
Total	0	667,200	453,696	5,760,695	1,037,868	0	0	0	0	0	0	0	0	7,919,459
Operating Costs	0	0	0	0	0	137,524	142,839	148,361	155,485	162,965	170,818	180,809	2,483,056	3,581,857

Project Information Sheet

Project: **827160 Sunnyvale Tennis Center Court Rehabilitation**

Origination Year:	2006-07	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for epoxy sealing and line painting of sixteen courts at the Sunnyvale Tennis Center every 5 years. The project schedule is for all courts to be completed in FY 2017/18 and every 5 years thereafter.

Project Evaluation and Analysis

This project protects existing service levels, facilities, and revenue to the City. Maintaining the condition of the tennis court surfaces will enable the contract operator to continue offering recreational play, lessons, and competition at the Sunnyvale Tennis Center and will maintain revenue to the City (per license agreement), which totals approximately \$100,000 annually.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	282,110	23,460	0	97,511	0	0	0	0	107,661	0	0	0	264,287	775,029
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	97,511	0	0	0	0	107,661	0	0	0	264,287	
Total	282,110	23,460	0	97,511	0	0	0	0	107,661	0	0	0	264,287	775,029
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 828290 Parks Parking Lot Rehabilitation

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Richard Chen	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the renovation and replacement of existing storm drains in all City parks parking lots. It replaces dated storm drain piping with upgraded pipe that should mitigate problems such as tree roots. After replacing storm drain piping, parking lots will be resurfaced with an asphalt overlay. Paving work will be performed on a 20-year cycle. Replacement priorities are determined by an extensive survey and review of the condition of all park parking lots. Staff updates the survey each year and adjusts planning based on actual conditions of the drains and the lots. In addition, the renovation schedule is coordinated with other major park renovation projects.

The anticipated construction costs vary by park due to the size and condition of the parking lot. Drain replacement/repair and asphalt overlay are currently planned for the following parks in FY 2015/16 and FY 2016/17: Ponderosa, De Anza, Murphy, Washington, Raynor, and Las Palmas. Work needed at other sites has been included in the scopes of the new park renovation/enhancement projects. Funds in FY 2015/16 are budgeted for design and funds in FY 2016/17 are for construction.

Project Evaluation and Analysis

Without renovation and replacement, the parking lot surfacing and drainage systems deteriorate, eventually becoming unusable, prone to flooding, and potentially hazardous. In addition, as asphalt/concrete ages it fragments, causing debris and litter. Postponement of the project could result in higher costs due to continued deterioration.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	2,517	115,000	821,100	0	0	0	0	0	0	0	0	0	0	938,617
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Utilities Fund - Sewer			0	0	0	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			821,100	0	0	0	0	0	0	0	0	0	0	
Total	2,517	115,000	821,100	0	0	0	0	0	0	0	0	0	0	938,617
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **828390 Sunken Gardens Golf Course Clubhouse Paving**

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2015-16	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	James Stark

Project Description / Scope / Purpose

The purpose of this project is to provide a level paved area around the clubhouse at Sunken Gardens Golf Course. Currently there is a variety of paving types with numerous patches from different work performed over the years that are not level or consistent.

The estimated cost is based on current Public Works contract costs of \$3 per square foot for 15,000 feet of asphalt and \$10 per square foot for 2,000 feet of concrete for a total estimated cost of \$65,000.

Project Evaluation and Analysis

The paved areas around the clubhouse at Sunken Gardens Golf Course have been cut through and patched numerous times resulting in a variety of materials and numerous small changes in elevation around the building. In addition to being a visual distraction, these variations in textures and heights create an increased potential for injury around the building. This has been noted in annual City-wide safety inspections for several years. This project creates a more uniform surface, minimizing the potential for any future accidents, and improving the overall appearance of the area.

Fiscal Impact

This project is funded by Park Dedication fees.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	11,589	54,711	0	0	0	0	0	0	0	0	0	0	0	66,300
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	11,589	54,711	0	0	0	0	0	0	0	0	0	0	0	66,300
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **828400 Golf Buildings Renovations**

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2017-18	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the repair/renovation of existing golf building components at both Sunnyvale and Sunken Gardens golf courses to bring them into compliance with current building codes and ADA requirements. Components may include flooring, electrical/lighting systems (including practice range), plumbing, interior/exterior painting, stairs and ramp ways, and cabinetry based on condition assessment. FY 2014/15 and 2015/16 funds are to address ADA access at Sunnyvale to the restaurant and both sets of restrooms. FY 2016/17 and FY 2017/18 funds provide for design and construction work at Sunken Garden's clubhouse, pro shop, and maintenance buildings.

Project Evaluation and Analysis

This project supports Council service-level measures for safety, attractiveness, and usability in the Golf Course Operations program and provides funding to prevent hazardous conditions or safety concerns.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	194,473	659,027	43,299	245,274	0	0	0	0	0	0	0	0	0	1,142,073
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			43,299	245,274	0	0	0	0	0	0	0	0	0	
Total	194,473	659,027	43,299	245,274	0	0	0	0	0	0	0	0	0	1,142,073
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 828420 Tennis Center Buildings Infrastructure

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2015-16	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the repair or replacement of building infrastructure at the Tennis Center including electrical, plumbing, HVAC systems, walls, roofs, and foundations. Needed work is determined by inspections conducted by staff of Parks and Facilities Services. Cost estimates are based upon recent work completed as part of the Park Building Infrastructure project.

Funds in FY 2014/15 are for the replacement of roofs, and repair of dry rot and termite damage.

Project Evaluation and Analysis

In FY 2011/12 a license agreement was approved with a new private operator to manage the Tennis Center. As part of the agreement, the operator was required to make a capital investment in the building infrastructure, including roof replacement. Although a significant amount of work was done, including the renovation of all building interiors to make them code and ADA compliant, there were only enough funds for temporary roof repairs.

This project is necessary to maintain existing essential infrastructure. The roof of the tennis center is 30 years old and is in need of replacement.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	38,361	26,777	0	0	0	0	0	0	0	0	0	0	0	65,138
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	38,361	26,776	0	0	0	0	0	0	0	0	0	0	0	65,137
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **829150 Swimming Pool Buildings Infrastructure**

Origination Year:	2011-12	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Scott Morton	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for infrastructure renovation and repair of buildings at two community center pools: the City-owned Washington Pool and the Sunnyvale School District owned pool at Columbia Middle School. Facilities at Washington include the planned Washington swimming center buildings. Facilities at Columbia include the office and pool equipment/park maintenance buildings. \$25,000 every 3 years for equipment on the replacement schedule includes flooring, paint, restroom fixtures, lighting, plumbing, electrical, and roofing. Specific dollar amounts identified in this project are based on the current replacement schedule. Over time, some basic infrastructure items deteriorate from use or natural causes (weather, earth movement, etc). This project will replace and/or repair these items as necessary, including shower valve replacement and plumbing work, ADA equipment replacement, shower tile and grout work, restroom partitions replacement, electrical work, exhaust fan replacement, and interior painting.

Funds in FY 2020/21 are for design of renovation of Columbia Pool buildings and FY 2021/22 are for construction.

Project Evaluation and Analysis

All costs for the listed facilities are the responsibility of the City, and therefore funding for infrastructure repair and renovation must be planned.

Fiscal Impact

This project is funded by the Park Dedication Fund. Per agreement with the Sunnyvale School District, the district pays for 50% of costs incurred.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	58,321	32,057	0	0	26,530	0	165,612	478,619	0	0	29,877	0	107,306	898,322
Revenues														
Svale School District Reimb			0	0	0	0	75,000	200,000	0	0	0	0	0	
Total	0	0	0	0	0	0	75,000	200,000	0	0	0	0	0	275,000
Transfers-In														
Park Dedication - Subdivisions			0	0	26,530	0	90,612	278,619	0	0	29,877	0	107,306	
Total	58,321	32,057	0	0	26,530	0	90,612	278,619	0	0	29,877	0	107,306	623,322
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **829160 Golf Course Tree Trimming and Removal**

Origination Year:	2007-08	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Special	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the pruning and removal of mature trees at Sunnyvale and Sunken Gardens Golf Courses. The vast majority of the trees have reached maturity and are dead/dying or have safety issues that must be addressed. Pruning from the ground can no longer be done, so now these trees must be pruned either by climbing or by the use of bucket trucks to ensure employee health and safety. Typically, this type of "high" tree work is performed by an outside contractor. The required work has grown cumulatively over the last 10 years and has surpassed the ability of the operating funds to adequately address. Removed trees will be replaced with an appropriate species somewhere on the course grounds to maintain tree inventory at its current level. Costs are based upon contractor estimates.

Project Evaluation and Analysis

This project will restore the conditions of the trees to meet established service levels and to ensure the safety of golf course users.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	125,787	96,413	0	0	0	0	0	0	0	0	0	0	0	222,200
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	125,787	96,413	0	0	0	0	0	0	0	0	0	0	0	222,200
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **829170 Sunken Gardens Driving Range Light Replacement**

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2019-20	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for retrofitting the existing lighting system at the driving range including the electrical panel, wiring, ballasts, and lamps. The current system is over 30 years old, is not energy efficient, does not provide desired illumination levels, requires frequent repairs, and causes light pollution that is bothersome to nearby neighbors.

Funds in FY 2019/20 are for the replacement of the electrical panel, wiring, ballasts, and lamps. Design and construction costs are based upon a lighting consultant's estimate.

Project Evaluation and Analysis

The renovation of this lighting system with new green technology will reduce energy costs by 50% and light pollution by 80%. Illumination levels will be increased to meet industry/sport standards, thereby providing a safer environment.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	93,360	0	0	0	0	0	0	0	93,360
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	93,360	0	0	0	0	0	0	0	
Total	0	0	0	0	0	93,360	0	0	0	0	0	0	0	93,360
Operating Costs	0	0	0	0	0	0	-4,667	-4,760	-4,855	-4,953	-5,052	-5,203	-61,438	-90,928

Project Information Sheet

Project: **829190 Community Center Comprehensive Infrastructure**

Origination Year:	2011-12	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	Javier Lopez

Project Description / Scope / Purpose

This project provides for infrastructure repairs and renovations to the Indoor Sports Center, Performing Arts Center, Creative Arts Center, and Recreation Center buildings at the Community Center. This work includes roof repair/replacement, HVAC system repair/replacement, fire protection systems repair/replacement, electrical and plumbing repair/replacement, miscellaneous interior upgrades (door hardware, seating, floor refinishing and replacement, speaker systems, etc.), and other work as necessary to meet current codes.

Additional scope items added to this project include finishes replacement in the Recreation Building Ballroom, Community Meeting Room, and Lobby; elimination of the roll-up door to the Indoor Sports Center Gymnastics Room and creation of a storefront entrance; Creative Arts Building Lobby finishes replacement and Creative Arts Building Gallery Room flooring replacement; Theater House Lights replacement to energy efficient lighting and quiet-close mechanisms on the interior doors; Performing Arts Dance Studio restroom expansion; and upgrade of door hardware throughout all four buildings.

Design is underway for roof and HVAC system replacement and repair, upgrades to the fire protection systems, and other associated infrastructure improvements including energy-saving improvements per the preliminary design study completed in April 2012. Scope of improvements include replacement of the Recreation Center building automatic doors and upgrades to door hardware to meet current codes, upgrades to the Main Ballroom and Community Room (flooring, ceiling, acoustical work, lighting, and related fixtures). Ongoing Funds in FY 2019/20 and FY 2027/28 are for the ongoing planned replacement of the Performing Arts Center specialized floor coverings and resurfacing. Ongoing replacement funding of Theater seats and the Indoor Sports Center bleachers are scheduled in FY 2024/25.

Project Evaluation and Analysis

This project will enable the City to maintain the current service levels for community services programs at the Community Center and protect the City's investment in its infrastructure.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	307,704	4,864,730	0	0	0	51,416	0	0	0	32,806	247,384	0	37,218	5,541,258
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	51,416	0	0	0	32,806	247,384	0	37,218	
Total	307,704	4,864,730	0	0	0	51,416	0	0	0	32,806	247,384	0	37,218	5,541,258
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 829440 Land Acquisition Due Diligence

Origination Year:	2011-12	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Manuel Pineda	Project Coordinator:	Nasser Fakih

Project Description / Scope / Purpose

Muni Code Ch. 18.10 requires developers to dedicate land or pay an in-lieu fee for park land for new residential development. Development activities may result in an offer of dedication of park land and related property to the City. This project allows for due diligence to cover for professional services associated with review and evaluation of parcels dedicated to the City and coordination with State regulatory oversight agencies. This project includes work with developments that are proposing to dedicate land to fulfill their Park Dedication requirements. This project also covers exploratory due diligence for City purchases of park lands.

Project Evaluation and Analysis

It is in the City's best interest to conduct appropriate due diligence prior to accepting any property in order to reduce risk. Acceptance of offers for dedication of land without performing due diligence can expose the City to claims resulting from the presence of hazardous materials that may be discovered at a later time. Due diligence tasks may include, but are not limited to, the following: investigating the land to ensure site conditions do not impose any current or future burden to the City; reviewing or conducting studies, such as geotechnical or hazardous materials reports; acquiring title reports and paying escrow fee and/or title insurance fees; and preparing or reviewing legal descriptions of the land/property.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	18,588	11,412	0	0	0	0	0	0	0	0	0	0	0	30,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	18,588	11,412	0	0	0	0	0	0	0	0	0	0	0	30,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830280 Sunnyvale Baylands Park Infrastructure

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2023-24	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

The City has a 25 year lease (with an automatic 10 year extension) that commenced in 2010 with Santa Clara County for the operation of this facility. This project provides for the repair and/or replacement of infrastructure including irrigation systems, playground equipment, drainage systems, buildings, and asphalt surfaces at Sunnyvale Baylands Park.

FY 2017/18 funds are for replacement of irrigation controllers and renovation of irrigation systems. FY 2022/23 and FY 2023/24 funds are for design and construction for renovation of buildings (lighting, flooring, roof, HVAC), parking lots and pathways, and playgrounds. Cost estimates were developed by staff based upon recently completed projects.

Project Evaluation and Analysis

This project is necessary to maintain existing recreational infrastructure. Alternatives to funding this project include maintaining the park in its current state and eliminating components as they are no longer useful and safe. For example, one play area has already been closed and removed due to unsafe conditions and similar steps would be taken throughout the park as components age. Eventually this alternative would significantly change the look and feel of this park and it would become a more rustic and natural type of park.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	179,249	20,751	36,720	274,666	0	0	0	0	338,862	1,939,096	0	0	0	2,789,344
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			36,720	274,666	0	0	0	0	338,862	1,939,096	0	0	0	
Total	179,249	20,751	36,720	274,666	0	0	0	0	338,862	1,939,096	0	0	0	2,789,344
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830290 Braly Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2027-28	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes renovation of recreation and maintenance buildings; replacement of park and building lighting systems with energy efficient fixtures; replacement of the water play feature; addition of a ½ court basketball court; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2026/27 are for design and funds in FY 2027/28 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	1,527,788	1,527,788
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	1,527,788	
Total	0	0	0	0	0	0	0	0	0	0	0	0	1,527,788	1,527,788
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830300 Cannery Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2030-31	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1987, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of park and building lighting systems with energy efficient fixtures, replacement of landscaped and ornamental grass areas and the associated irrigation system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2029/30 are for design and funds in FY 2030/31 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	535,403	535,403
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	535,403	
Total	0	0	0	0	0	0	0	0	0	0	0	0	535,403	535,403
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830310 Community Center Grounds Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2032-33	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1973, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. Based on community input, the scope may include a new restroom; replacement of pathway and parking lot lighting systems with energy efficient fixtures; replacement of the ornamental pond; construction of playground and picnic areas; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and additional work required to connect interlinking areas. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2031/32 are for design and funds in FY 2032/33 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	8,291,436	8,291,436
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	8,291,436	
Total	0	0	0	0	0	0	0	0	0	0	0	0	8,291,436	8,291,436
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830320 De Anza Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2028-29	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1963, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of park lighting systems with energy efficient fixtures; construction of a water play feature; conversion of the skate rink to a mini-skate park; construction of one basketball court and one tennis court; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2027/28 are for design and funds in FY 2028/29 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	4,480,512	4,480,512
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	4,480,512	
Total	0	0	0	0	0	0	0	0	0	0	0	0	4,480,512	4,480,512
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830330 Encinal Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2029-30	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1987, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field; addition of a 600 sq ft restroom, replacement of the playground for 2-5 year olds; replacement of park lighting systems with energy efficient fixtures; replacement of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2028/29 are for design and funds in FY 2029/30 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	2,731,065	2,731,065
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	2,731,065	
Total	0	0	0	0	0	0	0	0	0	0	0	0	2,731,065	2,731,065
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830340 Fair Oaks Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the 15 acre park facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field with synthetic turf and bleachers/fencing; renovation of recreation, maintenance, and restroom buildings; replacement of park and building lighting systems with energy efficient fixtures; addition of a dog park; addition of skate park lighting; replacement of the water play feature; reconstruction of basketball courts and conversion of one to a tennis court; replacement of playground, replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2015/16 are for design and funds in FY 2016/17 are for construction. This project does not include the amenities that are otherwise grant funded, including, the replacement of auxiliary restroom, reconstruction of the parking lot and associated landscape. To replace artificial turf, funds in FY 2025/26 are for design and FY 2026/27 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	965,000	4,794,000	2,418,930	0	0	0	0	0	0	0	141,559	824,118	9,143,607
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			4,794,000	2,418,930	0	0	0	0	0	0	0	141,559	824,118	
Total	0	965,000	4,794,000	2,418,930	0	0	0	0	0	0	0	141,559	824,118	9,143,607
Operating Costs	0	0	0	0	-10,325	-10,325	-10,325	-10,325	-10,325	-10,325	-10,325	-10,325	-103,250	-185,850

Project Information Sheet

Project: **830350 Fairwood Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2031-32	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1975, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the maintenance building; replacement of park lighting systems with energy efficient fixtures; replacement of the playground for 2-5 year olds; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2030/31 are for design and funds in FY 2031/32 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	2,217,991	2,217,991
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	2,217,991	
Total	0	0	0	0	0	0	0	0	0	0	0	0	2,217,991	2,217,991
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830360 Greenwood Manor Park Renovation**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2030-31	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1955, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of landscaped and ornamental grass areas and the associated irrigation system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of drainage systems; replacement of concrete pathways; and the additional work required to connect interlinking areas. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2029/30 are for design and funds in FY 2030/31 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	157,524	157,524
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	157,524	
Total	0	0	0	0	0	0	0	0	0	0	0	0	157,524	157,524
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830380 Las Palmas Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2024-25	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1971, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field and bleachers/fencing; renovation of recreation and maintenance buildings; replacement of park lighting systems with energy efficient fixtures; renovation of ornamental pond and water play features; construction of one basketball court; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2023/24 are for design and funds in FY 2024/25 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	820,162	4,780,370	0	0	5,600,532
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	820,162	4,780,370	0	0	
Total	0	0	0	0	0	0	0	0	0	820,162	4,780,370	0	0	5,600,532
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830390 Murphy Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2031-32	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the bowling green turf with synthetic turf; replacement of the playground; replacement of park lighting systems with energy efficient fixtures; replacement of the amphitheater with a recreational feature; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2030/31 are for design and funds in FY 2031/32 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	4,375,904	4,375,904
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	4,375,904	
Total	0	0	0	0	0	0	0	0	0	0	0	0	4,375,904	4,375,904
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830400 Orchard Gardens Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2025-26	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1966, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes renovation of the recreation building; replacement of park lighting systems with energy efficient fixtures; replacement of the playground for 2-5 year-olds; replacement of portions of landscaped and ornamental grass areas and the associated irrigation system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2024/25 are for design and funds in FY 2025/26 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	233,043	1,378,659	0	1,611,702
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	233,043	1,378,659	0	
Total	0	0	0	0	0	0	0	0	0	0	233,043	1,378,659	0	1,611,702
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830410 Ortega Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2022-23	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. This info will help determine the scope of work. The current scope includes replacement of the athletic field with synthetic turf; replacement of ballfield bleachers/fencing; renovation of recreation and maintenance buildings; replacement of park lighting systems with energy efficient fixtures; renovation of the playgrounds and the water play feature; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; overlay of the asphalt parking lot; and work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2020/21 are for design and funds in FY 2021/22 are for construction for park renovation. Replacement of synthetic turf will occur in FY 2030/31 for design and FY 2031/32 for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	1,220,009	8,277,294	0	0	0	0	1,331,536	10,828,839
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	1,220,009	8,277,294	0	0	0	0	1,331,536	
Total	0	0	0	0	0	0	1,220,009	8,277,294	0	0	0	0	1,331,536	10,828,839
Operating Costs	0	0	0	0	0	0	0	0	-22,650	-22,650	-22,650	-22,650	-226,500	-317,100

Project Information Sheet

Project: **830420 Panama Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2025-26	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1984, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes renovation of the athletic field and bleachers/fencing; replacement of park lighting systems with energy efficient fixtures; construction of a playground; replacement of restroom building (690 sq. ft) with a modular restroom building, reconstruction of parking lot (6,600 sq ft), replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2024/25 are for design and funds in FY 2025/26 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	292,798	1,723,323	0	2,016,121
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	292,798	1,723,323	0	
Total	0	0	0	0	0	0	0	0	0	0	292,798	1,723,323	0	2,016,121
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830430 Ponderosa Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2030-31	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1970, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users and other stake holders. The input will be utilized to assist in the determination of the scope of work. Current scope includes replacement of athletic field and bleachers/fencing, renovation of playground equipment, construction of water play feature, replacement of park lighting systems with energy efficient fixtures, replacement of portions of landscaped and ornamental grass areas and associated irrigation/pump system, replacement of park fixtures including benches and tables with recycled plastic equipment, replacement of portions of drainage systems, replacement of portions of concrete pathways and additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2029/30 are for design and funds in FY 2030/31 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	3,587,597	3,587,597
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	3,587,597	
Total	0	0	0	0	0	0	0	0	0	0	0	0	3,587,597	3,587,597
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830440 Raynor Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2027-28	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1962, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic fields and bleachers/fencing; replacement of park lighting systems with energy efficient fixtures; replacement of the playgrounds and construction of a water play feature; conversion of the skaterink to a mini-skatepark; construction of one tennis court; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2026/27 are for design and funds in FY 2027/28 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	5,656,555	5,656,555
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	5,656,555	
Total	0	0	0	0	0	0	0	0	0	0	0	0	5,656,555	5,656,555
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830450 San Antonio Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2025-26	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users and other stake holders. The input will be utilized to assist in the determination of the scope of work. Current scope includes replacement of restroom building, replacement of athletic field and bleacher/fencing, replacement of park lighting systems with energy efficient fixtures, construction of a playground, replacement of portions of landscaped and ornamental grass areas and associated irrigation/pump system, replacement of park fixtures including benches and tables with recycled plastic equipment, replacement of portions of drainage systems, replacement of portions of concrete pathways and additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2024/25 are for design and funds in FY 2025/26 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	340,601	2,049,524	0	2,390,125
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	340,601	2,049,524	0	
Total	0	0	0	0	0	0	0	0	0	0	340,601	2,049,524	0	2,390,125
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830460 Serra Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2024-25	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1965, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes renovation of the recreation and building complex; replacement of park lighting systems with energy efficient fixtures; replacement of the water play feature; reconstruction of four tennis courts and conversion of two to basketball courts; conversion of the skaterink to a mini-skatepark; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; overlay of the asphalt parking lot; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have previously been renovated within the scope of other capital projects based on the completion of their expected lifecycle and according to an established replacement schedule, and as a result will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2023/24 are for design and funds in FY 2024/25 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	615,121	3,931,855	0	0	4,546,976
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	615,121	3,931,855	0	0	
Total	0	0	0	0	0	0	0	0	0	615,121	3,931,855	0	0	4,546,976
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830470 Victory Village Park Renovation and Enhancement**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2030-31	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of park lighting systems with energy efficient fixtures; replacement of the playground; replacement of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2029/30 are for design and funds in FY 2030/31 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	511,227	511,227
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	511,227	
Total	0	0	0	0	0	0	0	0	0	0	0	0	511,227	511,227
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830480 Orchard Heritage Park**

Origination Year:	2012-13	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This facility is located on the Community Center Campus and is comprised of the heritage orchard and adjacent structures including the museum, the Orchard Heritage building, and the park maintenance/storage building. In 2011, Council approved revisions to the Orchard Heritage Park Master Plan that involved removing the cinder block wall separating the museum from the nearby parking lot, relocating the maintenance building and adjacent dumpster enclosure elsewhere on the campus, and landscaping the area between the museum and the parking lot. This project will provide for the demolition of the various structures, construction of new ones, and landscaping per the direction of the Master Plan. The purpose of this project is to make the museum and surrounding area more accessible, usable, and attractive.

Funds in FY 2014/15 are for design and funds in FY 2015/16 are for construction. Additional funding of \$50,000 for Budget Supplement #4 was appropriated to this project in FY 2015/16 to fund a study on the relocation of the Butcher House.

Project Evaluation and Analysis

Council has approved the site Master Plan for the changes involved in this project. Failure to complete this project will result in current site conditions remaining as they are and approved changes to the Master Plan not being fulfilled. Practical ramifications include the museum and surrounding grounds being less accessible, usable, and attractive.

Fiscal Impact

This project is primarily funded by the Park Dedication Fund. The General Fund will contribute \$50,000 per Budget Supplement #4 in FY 2015/16 to fund Study Issue DPW 15-03.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	800,000	0	0	0	0	0	0	0	0	0	0	0	800,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	0	800,000	0	0	0	0	0	0	0	0	0	0	0	800,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830510 Plaza del Sol Phase II**

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2019-20	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nasser Fakih	Project Coordinator:	James Stark

Project Description / Scope / Purpose

Plaza del Sol is being constructed using a phased approach as approved by Council in FY 2002/03. Phase I, which included construction of the basic plaza design, concrete paving, young trees, other screening and selective decorative features, was completed in June 2004. Phase II includes enhancements to the basic plaza. The scope and intent of Plaza del Sol is being reevaluated due to major changes occurring in downtown. Possible improvements for Phase II include additional landscaping, walkways, water features, restrooms, roofing for one of the two garage ramps, a memorial dedicated to Sunnyvale residents and employees who have given their lives in service of the City and country (previously authorized), tents/awnings/umbrellas over specified areas, game facilities, information/food/educational kiosks, and artwork. Public input meetings will be held to facilitate scope and design of Phase II.

Funds in FY 2017/18 are for design and FY 2018/19 are for construction.

Project Evaluation and Analysis

The completion of Phase II for Plaza del Sol is intended to enhance use of the plaza through the additional features. The features have yet to be determined; however, based upon earlier studies and discussions they may include ornamental water features, restrooms, and/or enhanced landscapes.

Upon completion of the project, there will be annual operating costs currently estimated at \$15,000. These estimates may differ once design of the proposed Phase II improvements are finalized and scheduled.

Fiscal Impact

This project is funded by the Land Acquisition Set-Aside within the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	312,120	1,804,054	0	0	0	0	0	0	0	0	2,116,174
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	312,120	1,804,054	0	0	0	0	0	0	0	0	
Total	0	0	0	312,120	1,804,054	0	0	0	0	0	0	0	0	2,116,174
Operating Costs	0	0	0	0	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,464	218,022	354,824

Project Information Sheet

Project: **831000 Las Palmas Park/Tennis Center Auxiliary Restroom**

Origination Year:	2014-15	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2015-16	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Elizabeth Racca-Johnson	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide for the design and construction of a modular auxiliary restroom building to be located between Las Palmas Park and the Tennis Center. Building amenities include separate Men's and Women's areas with the Men's side having one toilet stall and one urinal and the Women's side having two toilet stalls (one for handicapped and one for regular use). A separate area would be utilized by Parks staff for storing maintenance tools and supplies. General standards for park restrooms would be met and features will include LED lighting, automatic shut-off low water use fixtures and be compliant with all accessibility requirements.

Project Evaluation and Analysis

This project is needed to provide adequate restroom facilities commensurate with use capacities for Las Palmas Park and the Tennis Center.

Fiscal Impact

This project was approved by Council during the FY 2014/15 Budget Adoption on June 24, 2014 as Budget Supplement #3; it is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	180	299,820	0	0	0	0	0	0	0	0	0	0	0	300,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	180	299,820	0	0	0	0	0	0	0	0	0	0	0	300,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831300 Tree Planting and Maintenance within the SNAIL Neighborhood

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	35 City General Fund
Planned Completion Year:	2016-17	Category:	Capital	Sub-Fund:	100 General
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	Leonard Dunn

Project Description / Scope / Purpose

In FY 2013/14 the City received feedback and recommendations regarding the visual and traffic impacts of the multi-story office buildings owned by Kilroy Realty Corporation at the intersection of Maude and Mathilda Avenues. The City met and consulted with individual residents, the Sunnyvale Neighbors of Arbor Including LaLinda (SNAIL) and Sunnyvale Residents for Preserving and Enhancing Quality Neighborhoods (SRPEQN) neighborhood groups, and the building's owner, developer and tenant.

In partial response to the feedback, Kilroy Realty Corporation made a donation of \$25,000 towards landscaping the area at the end of West Duane Avenue.

The Division of Trees in the Department of Public Works will be responsible for the management of the donation. The City broke ground at the West Duane Avenue location in August and has since completed the project, installing a planter bed and multiple trees in the area. Any remaining funds will help supplement the watering and care of additional new street trees planted throughout the target area of the neighborhood. The target area includes residences within the area that is east of N. Mathilda, north of W. Maude, west of Borregas, and south of W. Ferndale Avenue.

Project Evaluation and Analysis

This project is necessary to provide optimal level of attractiveness and sustainability in the future for the SNAIL neighborhood.

Fiscal Impact

This project is being funded by a donation from the Kilroy Realty Corporation.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	25,000	0	0	0	0	0	0	0	0	0	0	0	25,000
Revenues														
Total	25,000	0	0	0	0	0	0	0	0	0	0	0	0	25,000
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831360 Recreation Fee Waiver

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	35 City General Fund
Planned Completion Year:	2016-17	Category:	Special	Sub-Fund:	100 General
Department:	Library and Community Services	Project Manager:	Daniel Wax	Project Coordinator:	Silvia Martins

Project Description / Scope / Purpose

For over 30 years, the City has awarded fee waivers to youth who are residents and income eligible. The fee waiver program strives to enhance the quality of life for youth by providing access to recreation programs regardless of economic situation. Youth must be 17 years of age or younger and meet income eligibility requirements. Families must go through an established application process to prove eligibility and residency. Fee waivers may be used for City-provided recreation programs only. Currently, eligible youth may receive a fee waiver of up to \$234 per fiscal year. Last year 224 youth were awarded fee waivers.

Project Evaluation and Analysis

This project would allow families additional time to register for summer youth programs while also allowing staff to award encumbered but unused funds to other families in need. This allows staff to award the full amount approved by council and serve the maximum number of eligible youth possible.

Fiscal Impact

There is no net impact since the funds are already budgeted and being transferred from the operating budget to the projects budget. The program could run indefinitely depending on the needs of the community. Costs for staffing, language interpretation and printing will continue to be budgeted in the operating program (626600).

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	46,932	47,871	48,828	49,805	50,801	51,817	52,853	53,910	54,988	56,088	57,771	682,145	1,253,809
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831430 Fair Oaks Park Auxiliary Restroom/Parking Lot Grant Project

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Infrastructure	Sub-Fund:	700 HCD Funding
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide for the replacement of an auxiliary restroom and renovation of surrounding areas in the southwest section of the park. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining scope of work. The current scope includes replacement of auxiliary restroom and renovation of adjacent parking lot, landscaping, pathways, lighting and additional work required to connect interlinking areas. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process. Funds in FY 14/15 are for design and FY 15/16 are for construction.

Project Evaluation and Analysis

This project is necessary to provide optimal level of recreational use, attractiveness and sustainability in the future.

Fiscal Impact

This project is funded by a Housing-Related Park Program (HRP) grant provided by the California Department of Housing and Community Development. Sunnyvale qualified for the grant because of the nearby development of low cost housing on the site of the old National Guard Armory.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	19,358	954,167	0	0	0	0	0	0	0	0	0	0	0	973,525
Revenues														
Misc. State Grants/Reimbursements			0	0	0	0	0	0	0	0	0	0	0	
Total	0	973,525	0	0	0	0	0	0	0	0	0	0	0	973,525
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831520 Preliminary Design of Golf Course Renovations

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for a preliminary design of irrigation systems, tees, and greens at both of the City's golf courses. Sunnyvale Golf Course was constructed in 1968 and Sunken Gardens Golf Course in 1973. This project would identify components of the irrigation systems that need to be replaced or renovated. The components include controllers, main and lateral lines/piping, flow meters, pumps, wiring, valves, and heads, as well as any design changes to the system and components. This project would also identify any work that needs to be completed on the tees and greens such as grading, shaping, drainage, and placements.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	100,000	0	0	0	0	0	0	0	0	0	0	0	100,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	0	0	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	0	100,000	0	0	0	0	0	0	0	0	0	0	0	100,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **831570 Park Irrigation & Pump Systems Rehabilitation**

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2034-35	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for infrastructure repairs and renovations to park irrigation and pump systems at all parks and pump systems for ornamental ponds and water play areas at Braly, Ponderosa, Lakewood, Las Palmas, Ortega, Seven Seas and Serra Parks and the Community Center. Scope of work is inclusive of all system components. The irrigation and related pump systems includes valves, heads, electrical wiring, pumps, motors and piping required for the provision of landscape and turf irrigation. The pond pump systems components include motors, pumps, wiring, piping and vault enclosure.

The irrigation system at Braly Park is minimally functional due to wire failure and needed work includes wire and valve replacement and related system modifications. The irrigation system renovation at Ponderosa Park includes redesign and system modification involving lateral piping, heads, and pump system addition to ensure complete coverage of landscape and turf. Funds in FY 2015/16 are for design and FY 2016/17 construction of the irrigation systems.

The pond pump systems including the vaults/enclosures at Braly, Serra, Las Palmas Parks and the Community Center currently do not meet safety regulations and need to be replaced. Pump system renovation/replacement includes motor, pump, electrical systems and piping. Braly Park uses a 5 hp motor; Las Palmas and Serra utilize a 10 hp motor and the Community Center a 50 hp motor. Funds in FY 2017/18 are for design and FY 2018/19 are for construction.

Project Evaluation and Analysis

This is an infrastructure component project that is similar to park building rehabilitation and playground projects that work in tandem with whole park major renovation projects scheduled at all parks. All park components are evaluated on an annual basis for safety and usability and scheduled for replacement or renovation by means of either a component based infrastructure or whole park renovation project. Staff estimates are based on costs from previous work completed.

Fiscal Impact

This project is funded by the Park Dedication Fund. Budgetary numbers are a placeholder and will be refined at the start of design.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	100,000	510,000	119,646	626,113	0	0	0	0	0	0	0	0	1,355,759
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			510,000	119,646	626,113	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	0	100,000	510,000	119,646	626,113	0	0	0	0	0	0	0	0	1,355,759
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831720 Arts Master Plan

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	35 City General Fund
Planned Completion Year:	2016-17	Category:	Special	Sub-Fund:	100 General
Department:	Library and Community Services	Project Manager:	Daniel Wax	Project Coordinator:	Trenton Hill

Project Description / Scope / Purpose

In 2012, when the In Lieu fee option was added to the Art in Private Development ordinance, Council directed staff to develop a public art master plan to define and direct expenditures of the Public Art Fund. The Public Art Fund is earmarked for purchases of public art.

This project is a comprehensive strategic arts master plan to direct public art expenditures and ensure that arts-related programming that reflects the community interests and priorities. An RFQ will be prepared with options for scope of work and a consultant will be hired to do some or all of the following items: inventory the City's existing public art collection, identify gaps in the collection, review arts programming and policies, conduct extensive public outreach and stakeholder input, determine economic impact of the arts in Sunnyvale and benchmark against neighboring and economically/demographically similar cities. The consultant will work closely with staff to draft a plan for appropriate expenditures of Public Art Fund monies and make specific recommendations on how to achieve the City's short, medium and long-range arts goals, including possible partnerships and sustainable funding models.

Project Evaluation and Analysis

This project would allow Sunnyvale to develop a comprehensive arts master plan for strategic art purchases and arts programming. As Sunnyvale's demographics and arts landscape have changed considerably since the City adopted a Public Art Master Plan in 1984, it would provide significant opportunities for public input and yield valuable information on how Sunnyvale can best leverage its arts spending to create a unique City identity and support economic, educational and quality of life initiatives.

A comprehensive arts plan will better position the City for developing revenue-generating arts programming because it will identify arts programs in which the community places the highest value. It will also identify partnerships and realistic grant opportunities to supplement general fund expenditures toward arts programming. The RFQ process will enable the City to further refine the scope of the project prior to committing resources.

Fiscal Impact

Plan will develop recommendations only. Plan recommendations will take into consideration current operating budget and Public Art Fund (approximately \$220,000 balance) monies.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	65,000	0	0	0	0	0	0	0	0	0	0	0	65,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831810 Park Mitigation Fee Study for Non-Residential Development

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	35 City General Fund
Planned Completion Year:	2016-17	Category:	Special	Sub-Fund:	100 General
Department:	Public Works	Project Manager:	Ryan Sandoval	Project Coordinator:	James Stark

Project Description / Scope / Purpose

The goal of the study is to consider the feasibility of expanding the park dedication fee to include development of retail, commercial and industrial projects. This type of study requires highly specialized knowledge, analytical ability, and often costly proprietary economic data. As such, it would be most cost-effective to hire an experienced consultant to do it, as such studies are often subject to legal challenge. This estimate does not include staff hours estimated to be required to complete this study, which can be provided as part of standard operations. The study would include a review of existing conditions in the City and would review other nearby cities' requirements. A nexus study would also be conducted in compliance with the state Mitigation Fee Act.

Project Evaluation and Analysis

This project is necessary to secure optimal level of funding for recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the General Fund Budget Stabilization Fund, which was approved by Council as Budget Supplement #3 in the FY 2015/16 Budget.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	50,000	0	0	0	0	0	0	0	0	0	0	0	50,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **831830 Lakewood Park Renovation and Enhancement**

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2017-18	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1964, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field with synthetic turf and bleachers/fencing; addition of a dog park, renovation of recreation, maintenance, and restroom buildings; replacement of the concession shack with a modular restroom/concession structure; replacement of park and building lighting systems with energy efficient fixtures; replacement of playgrounds; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; overlay of the asphalt parking lot; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks.

Funds in FY 2016/17 are for design and funds in FY 2017/18 are for construction. For replacement of artificial turf, funds in FY 2026/27 are for design and funds in FY 2027/28 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future. This project replaces Project #830370 because it is dependent upon siting of the proposed branch library project at Lakewood Park.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	831,300	5,462,100	0	0	0	0	0	0	0	0	760,534	7,053,934
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			831,300	5,462,100	0	0	0	0	0	0	0	114,109	646,425	
Total	0	0	831,300	5,462,100	0	0	0	0	0	0	0	114,109	646,425	7,053,934
Operating Costs	0	0	0	0	-12,750	-12,750	-12,750	-12,750	-12,750	-12,750	-12,750	-12,750	-127,500	-229,500

Project Information Sheet

Project: **831850 Washington Park Renovation and Enhancement**

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2034-35	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1945, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field with synthetic turf; renovation of Jelcick field structures; replacement of park and building lighting systems with energy efficient fixtures; reconstruction of basketball and tennis courts; replacement of playground, replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks.

Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project.

Funds in 2034/35 are for design.

Project Evaluation and Analysis

This project is necessary to secure this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	1,140,334	1,140,334
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	0	0	0	0	0	0	0	0	0	1,140,334	
Total	0	0	0	0	0	0	0	0	0	0	0	0	1,140,334	1,140,334
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831860 John W. Christian Greenbelt Pathway Rehabilitation

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2018-19	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide an asphalt overlay to the existing bicycle\pedestrian pathway of the John W. Christian Greenbelt . The greenbelt is located on the Hetch-Hetchy water system right-of-way and is a linear, eighty-foot wide strip of land (the asphalt pathway is approximately 10 feet wide). The Greenbelt begins at Orchard Gardens Park and ends at the City's eastern boundary at Calabazas Creek, a distance of over two miles.

Funds in FY 2017/18 are for design and 2018/19 are for construction.

Project Evaluation and Analysis

This project is necessary to maintain existing essential infrastructure. Not funding this project would result in deterioration of the pathway, possibly causing large potholes, fragmented asphalt debris, and poor aesthetics.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	72,828	360,811	0	0	0	0	0	0	0	0	433,639
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	72,828	360,811	0	0	0	0	0	0	0	0	
Total	0	0	0	72,828	360,811	0	0	0	0	0	0	0	0	433,639
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831880 Preschool Outdoor Play Area

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Library and Community Services	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for dedicated outdoor programming space and storage at the exterior of the buildings housing the existing preschool programs at Murphy and Serra Parks. The improvements include creation of a new non-slip surface for outdoor play, fencing with lockable entry gate, and educational learning stations. An additional \$5,000 is allocated for furniture, fixtures, and equipment at each location. Murphy Park is scheduled to have outdoor programming space designed and implemented in FY 2016/17, and Serra Park is scheduled to have outdoor programming space designed and implemented in FY 2018/19.

Project Evaluation and Analysis

The preschool programs at Murphy Park and Serra Park are popular revenue generating programs and are expected to grow in attendance with the addition of the new patio enhancement. The preschool programs currently do not have dedicated outdoor space which is standard in the industry. The dedicated space will allow for enhanced safety measures and educational opportunities.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	112,200	0	84,896	0	0	0	0	0	0	0	0	197,096
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			112,200	0	84,896	0	0	0	0	0	0	0	0	
Total	0	0	112,200	0	84,896	0	0	0	0	0	0	0	0	197,096
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831910 E. Washington Ave and E. Evelyn Ave Park Design

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2017-18	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	Jennifer Ng

Project Description / Scope / Purpose

This project provides for the development of a long-term plan for the recreational use of the area at the corner of E. Washington Ave and E. Evelyn Ave. There is a vacant City-owned parcel of land of .13 acres. The scope includes contracting with a consultant to develop the plan, site assessment, conceptual design options, construction estimates in coordination with City staff and public input.

Project Evaluation and Analysis

Completion of this project would provide a plan for an additional open space to Sunnyvale residents.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	52,020	0	0	0	0	0	0	0	0	0	52,020
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	52,020	0	0	0	0	0	0	0	0	0	
Total	0	0	0	52,020	0	0	0	0	0	0	0	0	0	52,020
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831920 Fair Oaks/Highway 237 Preliminary Park Design

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2017-18	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	Jennifer Ng

Project Description / Scope / Purpose

This project provides for the development of a long-term plan for the recreational use of the area at the corner of Fair Oaks Ave, Fair Oaks Way and the 237 Highway. There are two parcels of land totaling 2.5 acres - one parcel is roughly 1.9 acres and the smaller parcel is approximately .6 acres. The larger parcel has a VTA power station that would remain regardless of use. The scope includes contracting with a consultant to develop the plan, site assessment, conceptual design options, construction estimates in coordination with City staff and public input.

Project Evaluation and Analysis

Completion of this project would provide a plan for an additional open space to Sunnyvale residents which could include many amenities that are not offered at other parks.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	104,040	0	0	0	0	0	0	0	0	0	104,040
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	104,040	0	0	0	0	0	0	0	0	0	
Total	0	0	0	104,040	0	0	0	0	0	0	0	0	0	104,040
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831990 Fair Oaks Housing Grant No. 2 and Skatepark Lighting

Origination Year:	2016-17	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Infrastructure	Sub-Fund:	700 HCD Funding
Department:	Public Works	Project Manager:	Thanh Nguyen	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will consist of two components:

(1)renovation of the existing recreation building and (2)installation of a lighting system at the existing skatepark. The current scope includes bringing the building up to compliance for accessibility; upgrading the restroom fixtures and single-pane windows for energy and water efficiency, and modernizing interior finishes such as flooring, wall coverings and painting. LED or other energy efficient exterior lighting will be installed at the skatepark.

Project Evaluation and Analysis

The components of this project were originally to be included as part of the Fair Oaks Major Park Renovation Project, but were removed from the scope of the larger project upon receipt of grant funds.

Fiscal Impact

This project is fully funded by a Housing-Related Park Program Grant approved by the City Council on 2/23/2016.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	1,020,800	0	0	0	0	0	0	0	0	0	0	0	1,020,800
Revenues														
Total	0	1,020,800	0	0	0	0	0	0	0	0	0	0	0	1,020,800
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 829640 Care Management Enhancement

Origination Year:	2012-13	Type:	Gov. & Comm. Engagement	Fund:	35 City General Fund
Planned Completion Year:	2015-16	Category:	Special	Sub-Fund:	100 General
Department:	Library and Community Services	Project Manager:	Cynthia Bojorquez	Project Coordinator:	Gerard Manuel

Project Description / Scope / Purpose

This project provides increased funding for one year of the Care Management Program, augmenting existing funding in Program 626. Care Management Program is administered by the Community Services Division of the Department of Library and Community Services.

Project Evaluation and Analysis

This project has been funded through the Council Set Aside (Project 829630) for \$40,000 since FY 2012/13. In FY 2014/15 (RTC 14-1072), Council approved to fund the program for FY 2015/16 and augment the allocation from \$40,000 to \$75,000 which results in an increased program service level of 40 hours to 68 hours per week. The increase in service level will place the program on par with neighboring cities and lower the ratio from one care manager to 21,771 adults to one care manager to 12,806 adults age 60 years and older. Ongoing costs will be evaluated during the FY 2016/17 operating budget cycle.

Fiscal Impact

Funding is provided from the Council Set Aside.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	81,683	75,000	0	0	0	0	0	0	0	0	0	0	0	156,683
Revenues														
Total	31,500	4,500	0	0	0	0	0	0	0	0	0	0	0	36,000
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831980 Annual State of the City

Origination Year:	2015-16	Type:	Gov. & Comm. Engagement	Fund:	35 City General Fund
Planned Completion Year:	Ongoing	Category:	Special	Sub-Fund:	100 General
Department:	Library and Community Services	Project Manager:	Daniel Wax	Project Coordinator:	Jenny Shain

Project Description / Scope / Purpose

State of the City is an annual mayoral event, consisting of the Mayor's State of the City address and the presentation of Community Awards to outstanding members of the Sunnyvale community. The event is open to the public and held on a date and location selected by the current Mayor. The event details change from year to year, based upon the event theme, selected location and event characteristics. Staff resources will be retained in operating budget. Project resources will be used for equipment rental; sound system rental; food; awards; entertainment; and promotional materials.

Project Evaluation and Analysis

State of the City provides the Mayor an opportunity to address the public regarding the City's accomplishments and set a course for upcoming goals. It also provides City Council with the opportunity to present Community Awards and interact with members of the public. The timing and scope of the event changes from year to year.

Fiscal Impact

Non-salary expenses for State of the City event were previously budgeted in the Library and Community Services Department Operating Budget (Program 626), so this new project represents existing resources. However, by utilizing a project for this annual event, it will aid in better management of resources from year to year, given the varied timing and scope of the event from year to year (e.g., there is the potential for planning of two events to happen in one fiscal year.)

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	0	40,800	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	49,238	581,390	1,028,615
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830490 Fremont Pool Infrastructure Improvements

Origination Year:	2012-13	Type:	Administrative Facilities	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	Nancy Grove

Project Description / Scope / Purpose

Fremont Union High School District (FUHSD) and the City are in a shared-use agreement for the Fremont High School swimming pool. The current agreement runs through 2025. The City shares 50% of all costs for the swimming pool with FUHSD. The work is performed by the school district and the costs include equipment replacement, infrastructure upgrades, utilities, and district staff time. This project is for replacement of Fremont Pool mechanical equipment and infrastructure upgrades to the pool. The carbon dioxide feed system and circulation pump impeller were replaced in 2013.

Funding listed in future years is for equipment and infrastructure upgrades, and estimates are based on historical replacement needs. The identified needs are as follows: pool relining in FY 2015/16, pool boiler and lighting renovation/replacement in FY 2016/17, pump impeller replacement/rebuild in FYs 2018/19 and 2023/24, carbon dioxide feed system in FY 2023/24.

Project Evaluation and Analysis

City recreation staff has received notice from FUHSD of upcoming equipment replacements and infrastructure improvements. The school district is responsible for all pool and equipment repairs and replacement, the City reimburses the district 50% of the costs.

Fiscal Impact

Based upon the agreement with FUHSD, the City will reimburse the school district for project-related costs. The costs include equipment replacement, infrastructure upgrades, utilities, and district staff hours. Department of Public Works staff will be responsible for reviewing, verifying, and approving invoices for payment and change orders, and Department of Finance staff will process approved invoices.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	0	450,600	59,160	0	10,612	0	0	0	0	23,433	0	0	0	543,805
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
General Fund - General			0	0	0	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			59,160	0	10,612	0	0	0	0	23,433	0	0	0	
Total	0	450,600	59,160	0	10,612	0	0	0	0	23,433	0	0	0	543,805
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: **830560 Fremont Pool House Infrastructure Improvements**

Origination Year:	2012-13	Type:	Administrative Facilities	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Javier Lopez	Project Coordinator:	Scott Morton

Project Description / Scope / Purpose

Fremont Union High School District (FUHSD) and the City entered into an agreement for maintenance of the pool house in 2002. Staff has identified significant structural deficiencies that have caused serious damage and will require major repairs. This project provides for major infrastructure improvements to the Fremont High School pool house building that are more extensive than normal routine maintenance. The repairs will address deficient shower drains, inadequate air flow inside the two locker rooms, and damages to building infrastructure as a result of the deficiencies.

Project Evaluation and Analysis

The pool house repairs are necessary to resolve ongoing concerns for user safety and to protect the infrastructure of the building. The pool house is heavily used by patrons of a program operator working under contract with the City to provide aquatic programs. Repairs to the pool house building began in FY 2013/14 and will be complete in FY 2014/15. Infrastructure upgrades will be necessary every 15 years. Funding listed in FY 2028/29 is for replacement of hot water heater, main mixing valves, shower control fixture replacements, and other infrastructure upgrades.

Project costs are preliminary and will be updated based on a facility assessment report now being prepared by FUHSD.

Fiscal Impact

The City's portion of the project cost is funded by the Park Dedication Fund. The city and FUHSD are currently negotiating the cost share on this project.

Project Financial Summary

Financial Data	Prior Actual	Current 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Y11-Y20 Total	Project Life Total
Project Costs	1,015,068	84,932	0	0	0	0	0	0	0	0	0	0	80,705	1,180,705
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
General Fund - General			0	0	0	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	80,705	
Total	1,015,068	84,932	0	0	0	0	0	0	0	0	0	0	80,705	1,180,705
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0