



RECOMMENDED BUDGET

CITY OF SUNNYVALE, CALIFORNIA • FISCAL YEAR 2026-27



VOLUME 1

SUMMARY AND OPERATING BUDGET

City of Sunnyvale

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Sunnyvale

CITY MANAGER'S BUDGET MESSAGE





CITY MANAGER’S BUDGET MESSAGE

May 5, 2026

FY 2026/27 Recommended Budget

Dear Honorable Mayor, Council members, and Sunnyvale Community,

I am pleased to present the FY 2026/27 Recommended Budget and Resource Allocation Plan. This budget is crafted to sustain and improve essential services, protect long-term financial stability, and align City resources with the community’s highest priorities for the coming year and beyond.

Sunnyvale is a diverse, welcoming, and highly connected community. As the Heart of Silicon Valley, Sunnyvale is home to a mix of long-established and brand-new neighborhoods and a vibrant workforce that reflects the best of the region’s innovation and cultural richness. Our community values safety, well-maintained parks and public spaces, reliable infrastructure, and responsive public services, while also expecting the City to plan thoughtfully for the future. As Sunnyvale continues to grow and evolve, the community’s priorities remain clear: protect quality of life, expand opportunities for all who live and work here, and make steady progress on the Council’s strategic goals to create a Responsive Government, Welcoming Community, Sustainable City, Housing Solutions, and Modern Infrastructure.

Economically, Sunnyvale benefits from a strong employment base and a globally recognized innovation ecosystem that supports high-quality jobs and ongoing investment. Our vibrant downtown and significant ongoing investments by major private sector community members are clear indicators of a robust local economy. At the same time, the City’s fiscal outlook is shaped by broader economic conditions that can affect consumer spending, business activity, and key revenue sources, reinforcing the importance of conservative forecasting and disciplined financial management. Maintaining and shoring up core services and advancing strategic investments requires balancing service demands with the rising costs of labor, materials, and essential maintenance, while continuing to support local neighborhoods and businesses to keep Sunnyvale competitive as a place to live, build, hire, and innovate.

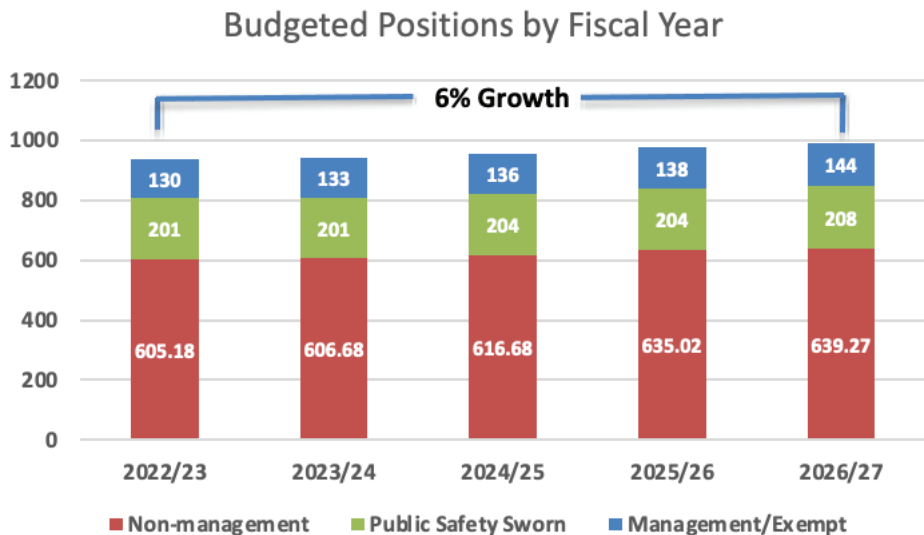
The FY 2026/27 Recommended Budget totals \$717.7 million which consists of \$425.1 in operating and \$292.6 million in projects and other expenditures. This includes the use of \$69.4 million in reserves.

Sunnyvale alternates annual budget focus between operating budgeting and capital budgeting. This year is an operating budget year, and as such, all departments focused on developing their operating resource needs to deliver core services and address new or increasing demands where needed. Only minor changes were made to project budgets, which will be the focus in the FY 2027/28 budget cycle.

Right Sizing Operations and Continually Improving Service Levels

Cities deliver services, and the primary tool used to provide services is staff. Over the long term, the City has seen very little growth in staffing, while increasing population and engagement are expanding the demands for services. These increases in demand are visible in many of the workload and performance

measures contained within the Recommended Budget. Adding staff is both fiscally and operationally challenging. However, the Recommended Budget includes the addition of approximately 14 FTE, bringing the five-year total to 55 FTE across all operations. Figure 1 shows the five years of budgeted positions, showing that although the raw numbers seem significant, on a percentage basis the City is still growing staffing moderately due to both fiscal constraints and operational capacity to onboard additional staff.



This year’s efforts to adequately resource or improve service levels fall across the spectrum of services. Viewing changes through the lens of the Council’s Strategic Goals, this budget addresses the right sizing of core services along with meeting increasing and changing demands as follows.



A responsive, transparent, and efficient city government – At the heart of City services is its government, including local government’s core role in ensuring a safe community. Sunnyvale has not been immune to regional crime trends around retail theft, residential burglary, property crime and even some of the more serious categories of crime. Additionally, there are frequently specific public safety concerns that require attention such as school drop off enforcement, special events staffing, and response to side shows. Current sworn staffing levels have constrained the City’s ability to be as proactive in law enforcement as needed. The Recommended Budget includes the addition of four public safety officer positions and the creation of a new assignment for one existing public safety lieutenant to provide a specialized, flexible, and proactive response team that can focus on emerging crime trends, quality-of-life issues, and improve community engagement. The response team will include a lieutenant position that will be redirected from emergency management to the response team. In its place, a dedicated civilian manager for the City’s emergency response program will be added, which is a common staffing model that will benefit the City long-term by keeping a single position assigned to emergency operations, stabilizing oversight of this critical service.

In development services, staff were added mid-year to resource permit processing, and a separate Assistant Director of Community Development was established to support current and policy planning efforts. Development Services remain under review, with a

current Development Services Staffing Study underway and expected to be completed in late 2026. Once that is complete, staffing levels in development services will be revisited with an eye towards improving permit processing timelines and implementing the myriad of new development-related laws, especially around Housing.

This budget also addresses other important services under increasing demands. Regulatory requirements and community demand for hybrid public and community meetings, as well as meeting frequency, necessitate converting a part-time Deputy City Clerk position to full-time. Support is also being added to improve the City's IT security posture, including contracted virtual security officer services and an additional network engineer to support core networking services. As positions are added to public facing areas of the organization, a few positions are also being added to ensure effective financial and human resources services to support core City service delivery.



An accessible, engaged and welcoming community – Our community is more engaged than ever, and much of staff's time is spent working with members of the community on core issues, gathering community input on topics that can range from equity to local infrastructure projects, or responding effectively to an ever growing average of 1,700 service tickets per month (plus phone calls and walk-ins). A Public Safety Community Engagement Manager was added mid-year to support outreach on public safety issues and modernize the city's transparency and crime reporting structures. The Recommended Budget adds a similar position through a Community Engagement Coordinator in the Communications Division in the Office of the City Manager to support the Department of Public Works and Community Development Department.

Being a welcoming community means being clean, organized, and equipped with the training needed to serve our diverse community. The Recommended Budget adds positions to maintain City parks and open space to reflect the addition of new open space at the community center and other locations over the past several years. Funding has also been provided to support street sweeping, public space cleanups, and shopping cart management. The Budget also adds funds for more frequent power washing in the downtown area.

To support our employees in delivering services, the City is initiating training for all city employees to strengthen understanding of Sunnyvale's current demographic landscape, community trends, and how public perception influences trust in city services. The training will include neuro resourcing tools to help employees stay grounded under public pressure and high scrutiny; communication tools to address misunderstandings; and community trust training that provides city staff with practical tools to interpret community data and perspectives in ways that improve service delivery and public confidence.



A sustainable city: advancing climate action, active transportation and the Vision Zero Plan – Significant progress has been made on this strategic goal in the past several years, and the Recommended Budget continues investments in the Climate Action Plan implementation through the Playbook updated in 2024. It outlines a pathway for the City to reduce greenhouse gas emissions (GHG) by setting a 2030 target to reduce emissions 56% below 1990 levels and a 2050 target to reduce emissions 80% below 1990 levels. This budget continues expanded active transportation funding, and the aforementioned community engagement resources will help with

messaging around both Active Transportation and Vision Zero Goals. The Recommended Budget also allocates \$26.7 million in new funding to stabilize the Citywide micro-transit over the twenty-year horizon.



A model to prevent homelessness, prioritize new housing and support the unhoused community

– The Recommended Budget expands efforts to address homelessness, proposing \$43 million over twenty years to fund services to the unhoused. This funding comes directly from the funds remaining in the Service Level Set Aside which has been fully liquidated for this purpose. Staff currently has multiple initiatives underway including feasibility for a city owned and operated interim shelter, locations for permitted RV parking, and a strategy to address homelessness, which will help address how to allocate specific funding.

The additional funding in the Recommended Budget in this area leverages and expands on the City’s history of robust investment in affordable housing and homelessness prevention. Over the last three years, the City has made significant investments in this key area, including supporting critical programs like Tenant Based Rental Assistance through two HUD Action plans totaling \$4.25 million in Community Development Block Grants and HOME funds (with a third submitted for approval in 2026). The City purchased several properties for the purposes of affordable housing including \$7.4 million for 295 S. Mathilda and \$12.5 million for 1171 Sonora Court for close to 300 affordable units. Over \$3 million has also been awarded for pre-development costs on those two sites. There is also almost \$20 million on the table for additional developments through the City’s Notice of Funding Awards.

To directly serve unhoused residents, the City invested over \$1.1 million in street outreach, a temporary hotel housing program, mobile hygiene services, and inclement weather and emergency shelter hotel programs. Significant City staff time is also invested in an inter-departmental coordinated approach to connecting unhoused residents to shelter and services, and ensuring public health and safety are maintained for all.



A city that invests in modern public infrastructure

– Given that this is an operating budget year, this budget plan continues funding for significant traffic and transportation projects over the twenty-year plan. This includes significant ongoing allocations for pavement rehabilitation and slurry seal projects, many of which result in striping new or upgraded bicycle lanes identified in the Active Transportation Plan. Although the ballot measure to finance the Main Library phase of the Civic Center did not pass in November of 2024, this budget maintains a \$20 million investment in the project while staff wraps up initial review of options to enhance library infrastructure and service delivery.

Keeping an Eye on a Volatile Economy and Revenue Base

Overall, the Recommended Budget is balanced in both the short and long term, despite continued economic uncertainty and persistent inflationary pressures. As a result of the City’s continued fiscal discipline and maintenance of adequate reserve balances, the City’s finances remain on solid footing. The use of long-range planning enables us to focus on judicious, targeted investments in service levels that support long-term stability and community resilience. An indicator of our long-term fiscal strength is Moody’s recent affirmation of the City’s stellar credit ratings.

The current economic climate remains uncertain, and recent trends may indicate a shift in the City's long-term revenue dynamics. While interest rates have been slowly declining, they remain well above the low rates of the previous decade, resulting in sluggish property sales and contributing to slower property tax revenue growth. The Recommended Budget offsets that flattening by making a less conservative assumption around Excess Revenue Augmentation Fund (ERAF) revenue, raising the estimate of ongoing revenue from 50% of the potential projection to 75%. Using this approach, property tax revenue is up approximately \$70 million over the twenty-year plan. We are watching closely the impact of artificial intelligence on business operations, which could prompt companies to reduce employee counts and facility needs, potentially leading to reduced office space demand and associated property value reductions.

Sales tax continues to grow at a moderate pace, as consumers struggle with higher prices. Online sales also continue to increase, and those revenues are pooled and divided among various taxing entities rather than the local share all going to Sunnyvale. It remains to be seen whether the sharp increase in fuel costs due to global events will affect consumer spending and business-to-business commerce, the two cornerstones of the City's sales tax growth. Sunnyvale's unemployment rate remains below the state average, although job seekers are taking longer to find employment and the number of long-term unemployed continues to increase. All this results in an upward trend overall with the Recommended Budget adding \$64.3 million over twenty years in Sales Tax revenue.

Transient Occupancy Tax receipts continue to recover post-pandemic, with both room rates and occupancy rates creeping back to pre-pandemic levels (unadjusted for inflation). This important sector is extremely susceptible to economic downturns. The Recommended Budget adds \$14 million over twenty years in TOT revenue.

Managing our Increasing Costs to do Business

On the expenditure side, the City's costs for the goods and services required for operations continue to rise. The rate of price growth is outpacing revenue growth, particularly for technology and software. In addition, a competitive job market requires the City to maintain its salaries and benefits at levels that will retain current employees and attract new talent, which often means keeping pace with inflation for employee compensation while revenue growth slows. Federal and especially state mandates continue to increase without funding to cover the costs associated with implementing them (e.g. ADA compliance for websites, virtual public meetings, new training requirements, and additional housing laws).

Many California cities are facing budget cuts due to flattening revenues that are not keeping pace with the increasing costs of goods, labor and services. Sunnyvale's long-standing fiscal practices and policies, strategic use of reserves, and dynamic local economy have positioned the City to continue to right-size services in a sustainable way despite these challenges.

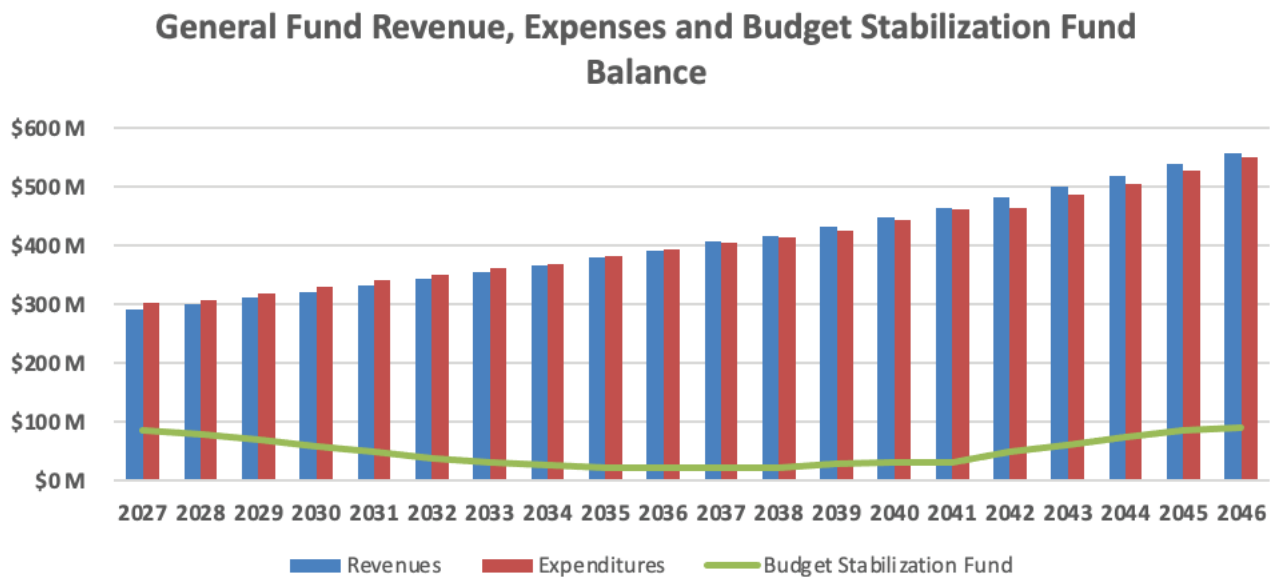
Although the focus is on the long-term financial picture, the Council will approve legal appropriations only for the following year. For FY 2026/27, the Recommended Budget totals \$717.7 million across all funds. This includes a \$425.1 million operating budget, \$213.3 million in projects, \$79.3 million in other expenditures, and \$69.4 million in contributions to/draws from reserves. The City's revenues total \$648.3 million across all funds. Additional details on funding sources, expenditures, and reserve use are provided in the Budget Summary section.

The General Fund – Continued Focus on Addressing Long-Term Liabilities

The City’s largest fund, the General Fund, is balanced over the Ten and Twenty-Year Plan. However, balancing the General Fund requires preplanned use of reserves until the latter half of the Plan. This is consistent with the City’s past practice and reflects the known increase in retirement costs over the next decade, which largely reflects unfunded liabilities incurred before pension reform rather than costs for new or even many current employees. Pension costs are expected to stabilize over the long term due to pension reform. Until they do, volatility in those costs will remain a challenge to manage. The City plans to aggressively use its Pension Trust starting in FY 2026/27 to smooth out its contributions to CalPERS until these costs stabilize. CalPERS surpassed its 6.8% earnings target in FY 2024/25 and is on track to do so again in FY 2025/26, which helps to reduce the amount the City needs to pay to CalPERS.

Adding expenditures today has a significant compounded impact on the Twenty-Year Plan. The Budget Stabilization Fund is the primary discretionary reserve in the General Fund and is used to manage economic and other financial volatility, which allows the City to meet short- and long-term challenges. The revised projected ending balance in the Budget Stabilization Fund for FY 2026/27 is \$86.5 million, representing 30% of revenues. From there, the plan draws this reserve, which is in addition to the Contingency Reserve, down to nearly \$21.5 million (5% of revenues) in FY 2035/36. In that year, the Contingency Reserve is \$49.1 million, or 13% of revenues. Thereafter, given reduced CalPERS payments after the bulk of the unfunded liability is paid off, the Budget Stabilization Fund begins a steady recovery through the remainder of the twenty-year plan, ending with a balance of \$91.6 million (16% of revenues) in FY 2045/46.

Using the various revenue and expenditure growth assumptions built into the twenty-year plans, adding \$1 million in ongoing costs today would draw down the Budget Stabilization Fund by approximately \$14 million by FY 2035/36, the current low point, for example, which would nearly deplete the balance of the reserve. Therefore, continued fiscal discipline is warranted. The following graph summarizes revenues, expenditures, and the Budget Stabilization Fund Balance.



COUNCIL PRIORITY PROJECTS AND BUDGET SUPPLEMENTS

Two budget supplements are presented for Council consideration for the FY 2026/27 Recommended Budget. Budget Supplement No. 1 provides funding for the Council Priority Projects advanced by the Council for staff analysis and recommended by the City Manager. Seven of the nine proposed projects are recommended for inclusion in the Budget and for incorporation into the Twenty-Year Long-Term Financial Plans. These include:

Council Priority Project Number and Title	FY 2026/27 Cost	20-yr Cost	Funding Source
Recommended Council Priority Projects			
OCM 2026-1 – Support Neighborhood-Serving Retail in Sunnyvale	\$25,000	\$25,000	General Fund
DPW 2026-4 – Clearing the Sidewalk Maintenance Backlog	\$744,938	\$10,413,103	Measure B
LRS 2026-6 – Establish a Community Funding Program for Sunnyvale Nonprofits	\$50,000	\$100,000	General Fund
LRS 2026-11 – Expand the Roles of Age-Friendly, Accessibility, and Teen Staff Advisory Committees	\$30,000	\$806,111	General Fund
DPS 2026-13 – Reinventing and Revitalizing Sunnyvale's Safe Routes to School Program	\$100,000	\$100,000	Measure B
CDD 2026-16 – Re-evaluate Nonresidential Sign Code Standards for Improvements and Compliance with the First Amendment	\$200,000	\$200,000	General Fund
CDD 2026-22 – Streamlining the Permitting Process	\$200,000	\$300,000	Development Enterprise Fund
Total	\$1,349,938	\$11,944,214	
Council Priority Projects – Not Recommended			
CDD 2026-14 – Public Sector Workforce Housing Study	\$200,000	\$200,000	General Fund
OCM 2026-18 – Formal Analysis for Creation of a Food Co-Op, State-Sponsored Market or Commissary	\$0	\$0	General Fund and State Grants
Total	\$200,000	\$200,000	

Budget Supplement No. 2 outlines potential additions or savings above (or below) what is included in the FY 2026/27 Recommended Budget. This practice was initiated during the FY 2021/22 budget cycle in response to the COVID-19 pandemic. This list includes budget proposals that are not recommended for funding, as well as other unfunded programs or projects. It should be noted that any additions should be offset by a corresponding reduction to maintain a balanced budget.

CLOSING

The City remains aware of the economic uncertainty and potential challenges it faces in the future. However, the strength of its long-term financial planning will allow the City to sustain and improve essential services and align City resources with the community's highest priorities, while retaining the flexibility to adjust as needed. This budget supports the City's mission, which Sunnyvale City staff are dedicated to implementing: "We build community trust by delivering exceptional services." Staff take pride in these services and endeavor to make Sunnyvale a desirable place to live and work.

In the following pages, the FY 2026/27 Recommended Budget Summary provides greater detail on key components of this budget. For further information, Volume I: Summary and Operating Budget includes the 20-year financial plans for all funds and operating budgets by department. Volume II: Projects Budget presents specific project detail by category.

Lastly, producing a budget requires a tremendous work effort every year. Thank you to Sarah Johnson-Rios, Assistant City Manager, Matt Paulin, Director of Finance, Dennis Jaw, Assistant Director of Finance, Kurtis Mock, Budget Manager, Budget Analysts Jin Xu, Jackie Tsao, and Daniel Srouer, Nancy Grove, Finance Manager, Stephen Napier, Utility Billing Manager, Spencer Greiss, Business Systems Analyst, and Dipali Godbole, Finance Analyst as well as all the department directors, managers, and staff across the organization.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Kirby", with a stylized flourish at the end.

Tim Kirby



Sunnyvale

BUDGET SUMMARY OVERVIEW





I. FY 2026/27 Budget

Three key elements to the City's budget and resource allocation plan provide the City's financial picture for both the short and long term: revenues, expenditures, and reserves. Accordingly, the City of Sunnyvale's FY 2026/27 Budget totals \$717.7 million, including \$425.1 million for City operations, \$213.3 million in project and equipment expenditures, and \$79.3 million in other expenditures. This includes the use of reserves totaling \$69.4 million citywide. As a full-service city providing a host of essential services to the community, budgeted expenditures are funded from multiple sources including general taxes and revenues (General Fund), fee supported Enterprise Funds (Water, Wastewater, Solid Waste, Development Enterprise, etc.), restricted Special Revenue Funds (Housing, Park Dedication, Gas Tax, various grants, etc.), and significant loans and debt proceeds related to major capital projects.

The graphs below show revenues by source and use.

FIGURE 1. REVENUES BY SOURCE – ALL FUNDS*

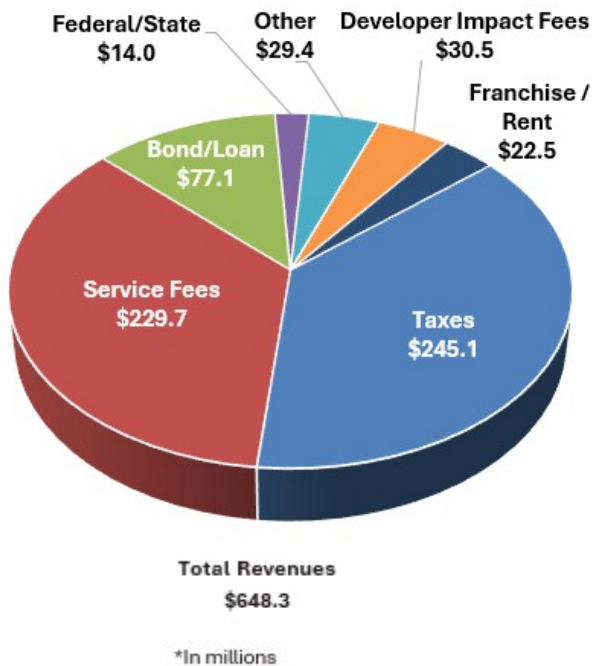
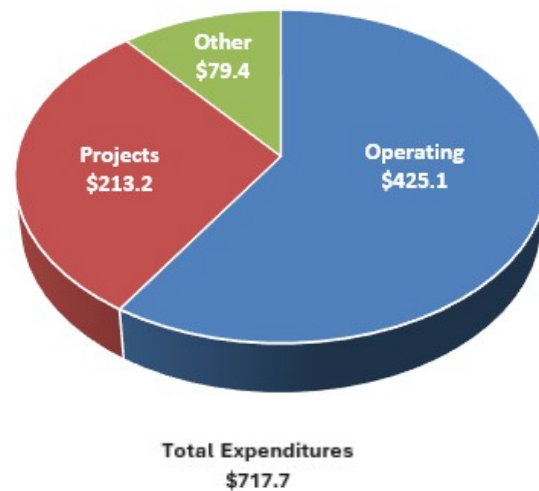


FIGURE 2. EXPENDITURES BY TYPE – ALL FUNDS*



II. Legal and Policy and Framework

The Recommended Budget and Twenty-Year Resource Allocation Plan reflects the Council's policy priorities and the related resources needed to implement them. Sunnyvale's reputation for strong financial management is rooted in the community's values, as expressed through the City Charter and long-standing City Council Policies that require the City to remain fiscally strategic and sustainable. These disciplined laws and policies promote fiscal solvency over the long term:

- 10-Year Balanced Budget Mandate – Sunnyvale voters have mandated a City Charter provision requiring “At least thirty-five days prior to the beginning of each fiscal year, the City Manager shall submit to the City Council the proposed budget as prepared by him/her. Said budget shall be a balanced ten-year budget, reflect[ing] a minimum of ten years long-range financial planning” (Article 1302).
- 20-Year Resource Allocation Plan Requirement – In addition to the Charter mandate,

City Council Policy 7.1.1 requires decision-making focused on long-range implications of current budgeting decisions, with specific focus on the following elements:

A.1.3 A balanced Twenty-Year Resource Allocation Plan shall be presented to the City Council annually.

A.2.1 The City shall maintain a long-term fiscal perspective by annually preparing a Twenty-Year Long-Term Financial Plan for each fund. Those funds which account for intergovernmental grants will only include known entitlements.

A.2.2 Major financial decisions should be made in the context of the Twenty-Year Long-Term Financial Plan.

A.2.3 Long-term financial planning should enable the current service level provided to be sustained over time through the strategic use of reserves.

A.2.4 The Long-Term Financial Plans should be used to communicate the fiscal impact of City decisions to all stakeholders whenever possible.

- Budget Stabilization Fund Threshold Requirement – City Council Policy 7.1.1 (E.1.4) requires that:

The General Fund Budget Stabilization Fund will be a minimum of 15% of projected revenues for the first two years of the 20-year planning period. Beyond year two, the Budget Stabilization Fund will always have a balance of at least zero.

III. Budget Development Process

The City performs a detailed review of operations and projects in alternating years. The FY 2026/27 Budget focuses on the operating budget. City staff conducted a thorough review of existing programs. The budget development process is the same whether it is an operating or a project budget, and consists of the three main phases outlined below. For more information on the budget development process, refer to the Budget Guide.

- 1) Baseline budget review phase – evaluate organizational structure and realign resources within existing service levels.
- 2) Adjusted baseline phase – revise revenue and expenditure assumptions to maintain existing commitments.
- 3) Service level/Project adjustment phase – consider service level enhancements and/or reductions, changes in scope to existing projects, and new projects.

IV. Public Engagement on the Budget

The City Council engages the public during budget development through several avenues. The most significant is the City Council's Priority Projects Workshop (formerly the Study Issues and Budget Proposals processes), which is held each year to discuss Council Policy Priorities. At the Workshop, Council reviews Strategic Goals, receives updates on existing Council Priority Projects and major Workplan initiatives, considers the City Manager's assessment of fiscal and staffing capacity, and evaluates new project proposals. Each Councilmember may propose up to three Council Priority Projects. These Council ideas may be informed by Boards and Commissions (which may, by majority vote, forward one idea annually for Councilmembers' consideration) and members of the public. Following the Workshop, staff prepare concise summary reports for each project that Council collectively refers for further analysis and decision making with budget adoption. The City Manager then evaluates feasibility, funding, and staffing impacts and includes recommended projects in the Recommended Budget.

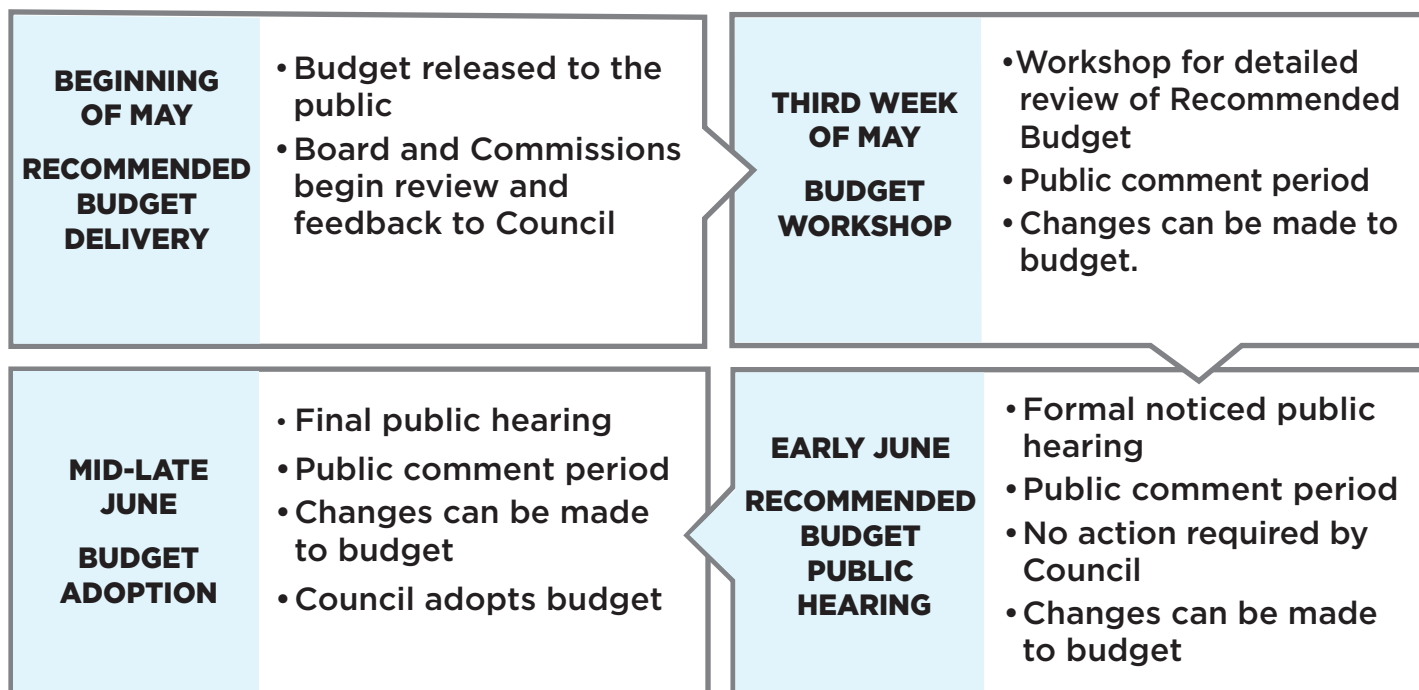
Adopted Council Strategic Goals advanced with the FY 2026/27 Budget include:

- A responsive, transparent and efficient city government
- An accessible, engaged and welcoming community
- A sustainable city: advancing climate action, active transportation and the Vision Zero Plan
- A model to prevent homelessness, prioritize new housing and support the unhoused community
- A city that invests in modern public infrastructure

Lastly, the budget itself goes through a public and transparent process.

The Study Issues (topics of concern that may result in new or revised policies) and Budget Proposals (proposals to add, delete, or change service levels) processes are another key aspect of public engagement on the City's budget. The City uses these formal processes to identify, prioritize, and manage the review of suggested topics during each calendar year. To this end, the Council holds an annual Study Issues and Budget Proposals public hearing and workshop, and determines the proposals to be referred to the Recommended Budget for funding consideration.

Lastly, the budget itself goes through a public and transparent process.



V. Budget Document

The budget document is organized into two volumes containing the following:

Volume 1 – Summary and Operating Budget:

- City Manager's Message;
- Budget Guide, Budget Summary, City Information, Statistics, Appropriations, Debt Service;
- Twenty-year financial plans with preceding narrative for each of the City's appropriated funds;

- Department Operating Budgets with service description, service highlights, and performance indicators tied to the City's General Plan goals; and
- Budget Supplements (proposals for new initiatives or service level changes that warrant highlighting for Council approval).

Volume 2 – Projects Budget

- Project Budget Guide;
- Budgeted projects are organized by project category (e.g., Traffic and Transportation Projects) with a brief narrative highlighting key projects in each section; and
- Individual project budgets with a description of each project's scope, fiscal impact, and relevant General Plan goals.

FY 2026/27 BUDGET HIGHLIGHTS

This section highlights key assumptions and changes in the Recommended Budget for revenue, expenditures, and reserves. Detailed discussions regarding revenues, expenditures, and reserves can be found throughout the Adopted Budget.

I. City Revenues and Resources

The City relies on multiple revenue sources and the strategic use of reserves to fund community services at a stable, sustainable level. The largest revenue categories are taxes and service fees, followed by federal and state revenues (e.g., Gas Tax), and bond and loan proceeds to fund major capital initiatives.

FIGURE 3. – TOP TAX REVENUES

Revenue Source	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Revised Projection	2026/27 Recommended Projection
Property Tax*	\$129,062,478	\$136,562,806	\$138,622,234	\$143,609,974	\$146,330,251
Sales Tax*	40,715,300	44,176,622	40,546,351	40,546,351	44,210,764
Transient Occupancy Tax*	18,915,542	20,876,937	20,645,098	20,906,280	21,860,776
Utility Users Tax*	10,816,575	11,327,278	11,256,925	11,161,702	11,126,492
Construction Tax*	3,251,019	3,070,261	3,444,981	3,444,981	3,697,246
Gas Tax	5,385,095	5,421,649	5,298,769	5,480,057	5,502,077
RMRA Funds ¹	4,033,925	4,299,834	4,313,358	4,309,138	4,438,412
Measure B Funds ²	3,644,803	3,668,687	4,878,938	4,878,938	4,086,042
Total Top Tax Revenues	\$215,824,737	\$229,404,074	\$229,003,654	\$234,337,421	\$241,252,060

*General Fund tax

1. Road Maintenance and Rehabilitation Funds (Senate Bill 1)

2. Measure B is a half-cent countywide sales tax for transportation funding; does not include grants or allocation carryover from prior years

Taxes

Taxes imposed by a government to raise revenue to support governmental activities are distinct from fees in that a tax does not need to be levied in proportion to the specific benefit received by a person or property. Almost all the City's tax revenues are general taxes received by the General Fund, the City's primary general-purpose fund. Taxes account for over 85% of the General Fund's revenues, supporting many of the City's most visible and essential services, including police, fire, road maintenance, libraries, and parks.

The current year's Top Tax revenue projections are updated during budget development. Based on year-to-date figures, FY 2025/26 top tax revenues will increase by approximately \$5.3 million over the prior fiscal year, primarily due to strong property value growth.

Property Tax revenue continues to be the backbone of the City's General Fund. Overall, assessed property values have increased by an average of 7% over the past five years. Secured Tax, the largest portion of Property Tax that is related to real property and improvements, is projected to increase by about 3.4% in FY 2026/27. This growth is slower than what the City has experienced in prior years, as high interest rates have slowed property turnover, and vacancies in commercial office space have led to assessment valuation appeals.

The City also receives excess Educational Revenue Augmentation Fund (ERAF) funds. ERAF is local property tax revenue that is shifted to public school systems in each county to ensure a baseline level of funding. When the county auditors determine that the fund has enough money to meet the minimum state funding requirements for public schools and community colleges, the remaining funds are returned to local governments. The ERAF projection has been revised for FY 2025/26 to reflect the County's estimate of \$16 million. From FY 2026/27 through FY 2036/2037, ERAF has been budgeted at 75% of the County's projection, as the County continues to advise cities to budget ERAF with caution due to some risk that final calculations and pending litigation allocating funding to schools could impact ERAF projections. Given the uncertainty of this revenue source, ERAF is budgeted at 50% after FY 2036/37.

Sales Tax, the City's second-largest tax revenue source, is projected to decrease in FY 2025/26 due to slowing auto sales, construction activity, and business-to-business sales, the latter of which is the largest segment of activity in the City's sales tax base and is highly volatile. Some revenue is also considered one-time. Sales Tax revenue growth is expected to resume in FY 2026/27 at an estimated \$44.2 million and increase moderately over the next three years as the economic situation evolves.

Transient Occupancy Tax (TOT) revenue is the City's third-largest General Fund revenue source. TOT has recovered from the COVID-19 pandemic, during which it was the most affected revenue source, and continues to grow steadily as new hotels and additional rooms come online. In FY 2026/27, TOT is projected to be \$21.9 million.

Utility Users Tax (UUT) revenue, generated from the sale of electricity, telecom services, and gas, is forecast to be flat over the long term. UUT revenue from telecom services is forecast to decline slightly over time due to the increasing popularity of streaming services, which are exempt from UUT. However, the telecom decrease is offset by increasing electricity rates. Overall, UUT revenue is projected to remain flat at \$11.1 million in FY 2026/27.

Construction Tax is charged for most development projects. Construction activity slowed due to high interest rates, which increased project financing costs and led to declines in FY 2023/24 and FY 2024/25. This revenue source is projected to increase in FY 2025/26, assuming development activity resumes its growth toward the reduced long-term average.

Gas Tax comes from gasoline excise taxes levied as a flat rate per gallon sold. Minimal increases in revenue are projected in the near term, as rate increases tied to the CA Consumer Price Index (CPI) are largely offset by a slight decline in fuel consumption due to the rise in electric vehicles. The City estimates it will receive \$5.5 million in FY 2026/27.

RMRA funds are derived from the Road Repair and Accountability Act of 2017 (SB 1). This measure allocates 50% of a new gas tax to cities and counties after a series of specific program cost appropriations. According to State law, city apportionments are based on population and are intended for basic road maintenance, rehabilitation, and critical safety projects on the local streets and roads system.

2016 Measure B is a 30-year half-cent countywide sales tax to enhance investment in transit, highways, expressways, and active transportation. Measure B funds are restricted for transportation purposes. Funds are distributed by the Valley Transportation Authority on a reimbursement basis, based on population, and to specific projects. The Budget includes an estimated \$4.1 million in baseline Measure B funds for FY 2026/27, an \$800,000 decrease from the prior fiscal year. The Authority conducted a reconciliation of past revenue, resulting in a one-time increase for FY 2025/26 only.

FIGURE 4. - TOP SERVICE FEE REVENUES

Revenue Source	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Revised Projection	2026/27 Recommended Projection
Golf Fees	\$4,961,515	\$5,362,323	\$5,678,000	\$5,678,000	\$5,958,500
Development Enterprise Fees	17,064,916	20,694,862	20,203,017	26,018,748	26,018,748
Solid Waste Fees	59,309,900	61,311,351	63,086,374	63,812,542	65,758,186
Wastewater Fees	54,413,948	60,251,760	63,518,958	64,833,217	69,403,310
Water Fees	57,755,518	61,979,462	68,575,203	68,972,040	75,164,574
Total Top Service Fees	\$193,505,797	\$209,599,758	\$221,061,552	\$229,314,547	\$242,303,318

Service Fees

Service fees are one of the City's largest revenue sources. A diverse set of fees is charged to recover all or a portion of the City's costs for providing a service or access to public property, or for mitigating the impacts of the fee payer's activities on the community. Intended for cost recovery, a fee may not exceed the estimated reasonable cost of providing the service for which the fee is charged. By far, the largest source of revenue comes from providing water, wastewater, and solid waste collection services. The proposed increases in utility rates are discussed below, along with highlights in other fee categories.

Golf Fees support the Golf and Tennis Fund's golf and tennis recreational activities. Increases in golf fees and the number of rounds played prevent the need for General Fund transfers until FY 2029/30, but a subsidy is anticipated thereafter and throughout the 20-year plan.

Development-Related Fees encompass revenue from most fees associated with development activities (e.g., plan check, inspection, and permit application fees). The Development Enterprise Fund accounts for these fees and related expenditures to ensure full cost recovery with the ability to build and draw from the reserve. This is especially important as development-related fee revenues are highly volatile. Large development projects take many years to complete, and expenditures for specific fees can span multiple fiscal years.

Development-related revenues have been tempered by elevated interest rates, which are impacting large projects, such as office and commercial buildings. Revenue is expected to be flat in the short term before resuming steady growth as the Housing Element and various area plans are implemented. Recent changes to California housing laws require higher-density development, resulting in more units per project that pay permit and plan check fees, while also allowing permit fees to be collected at building occupancy, which will delay collections until normalization.

FIGURE 5. - UTILITY RATES

Utility	Original Projection	FY 2025/26 Increase	Change in Percentage Points	Monthly Utility Rate*
Water	7.5%	7.5%	0.0%	\$84.52
Wastewater	7.0%	7.0%	0.0%	\$77.80
Solid Waste	4.0%	3.0%	-1.0%	\$49.84

*Average monthly utility rates for a single-family dwelling

Utility Rates provide funding for the City’s three self-supporting utility funds: the Water Supply and Distribution Fund, the Solid Waste Management Fund, and the Wastewater Management Fund. Each year, staff analyze the current condition and long-term outlook for all three funds. The analysis includes a review of fund balances, state and federal environmental requirements, revenues, and anticipated capital, infrastructure, and operational requirements. The results of this analysis inform proposed rate adjustments that generate the revenues necessary to meet planned expenditures. Through the long-term planning model, staff strive to maintain utility rates as stable as possible, with modest annual increases. The overall increases planned for FY 2026/27 are shown in Figure 5 above, with a comparison to the projection made in the FY 2025/26 Adopted Budget for the same time frame.

Each utility enterprise has unique pressures that drive rate adjustments. As the FY 2026/27 Budget is an operating budget cycle, the focus was on reviewing the day-to-day activities for each fund.

In the **Water** utility, the two drivers affecting rates are the cost of purchased water and increased infrastructure needs. The long-term plan anticipates changes to rates charged by the City’s wholesalers, which account for most of the water supplied to the City. The financial plan proposes utilizing the rate stabilization reserve to mitigate rate increases over the next ten years, thereby enabling the fund to absorb larger-than-usual rate increases from wholesale water providers.

As with all utilities, there are fixed costs associated with operating the water system that are independent of the volume of water delivered. These include significant capital needs associated with pipe, main, tank, and well replacements and rehabilitation. The system’s age also necessitates modest requests for additional equipment and repair services to maintain it.

Wastewater rate increases were lowered to moderate increases over the next ten years. Wastewater rate increases are driven by costs associated with planned improvements

to the City's wastewater collection and treatment system and stricter regulatory requirements. The primary driver of rates is the need to replace the City's aging wastewater treatment plant, which is expected to cost approximately \$1.4 billion over the life of the project. The rates account for the debt the City has and will issue to fund the project, which is projected to be \$7.3 million in FY 2026/27 and will increase as debt matures over the twenty-year financial plan. Notably, the City received State Clean Water Revolving Loan funds and Water Infrastructure Finance and Innovation Act loan funds for the project, which offer significantly lower interest rates than traditional municipal bonds.

Solid Waste rates are intended to offset the cost necessary to maintain and improve the Solid Waste program. Solid waste rates also include the costs of operating and maintaining the Sunnyvale Materials Recovery and Transfer Station (SMaRT Station®). These costs are shared proportionally with Mountain View by the amount of recyclable material processed.

FIGURE 6. – TOP IMPACT FEE REVENUES

Revenue Source	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Revised Projection	2026/27 Proposed Projection
Housing Mitigation Fees	\$256,148	\$8,559,213	\$3,723,267	\$57,770	\$3,313,783
Below Market Rate In-Lieu Fees	922,149	500,889	3,869,077	140,000	\$200,000
Park Dedication Fees	168,577	1,205,109	23,632,563	740,811	532,739
Sense of Place Fees	0	0	277,963	0	0
Transportation Impact Fees	381,108	2,690,757	545,644	86,690	428,021
Total Top Tax Revenues	\$1,727,982	\$12,955,968	\$32,048,514	\$1,025,271	\$4,474,543

Impact Fees

Development Impact Fees are imposed to mitigate the impact of development on the community. These four fees include: Housing Mitigation fees, Below Market Rate In-Lieu fees, Park Dedication fees, Sense of Place fees, and Transportation Impact fees. Impact fees are subject to strict requirements set by State law, which require that fees be roughly proportional to the project's impacts and imposed for purposes related to those impacts. Therefore, each fee is accounted for separately in its own fund or sub-fund. These fees are tied to development and are highly volatile, and revenue can be deferred or fail to materialize due to project delays or cancellations.

Based on year-to-date figures and approved projects, staff estimates that \$1.0 million in impact fees will be collected in FY 2025/26 and \$4.5 million in FY 2026/27. As with all development-related revenue, impact fee revenue projections have been moderated by high interest rates. Short-term impact fee estimates are based on an analysis of projects in the development pipeline; however, precise project delivery timing is difficult to predict, which can result in large differences in the actual revenue received versus what

was anticipated. Development activity is closely monitored, and projections are revised annually based on the City's future economic outlook for development.

Other Revenue Sources

The remaining revenue sources are varied, including franchises, federal and state grants, rents, fines, licenses, and interest income. There are also one-time revenues in this category, such as bond proceeds and property sales. Highlights of other revenue sources are discussed on the next page.

Debt Financing is a tool for managing cash flow when large, one-time outlays are required, generally for large infrastructure projects.

The City currently carries debt for the Water and Wastewater Systems and the Civic Center Phase 1 project, which is funded by rate revenues or lease payments made by various funds. The City does not maintain any general obligation debt (commonly referred to as "GO Bonds") and continues to hold the highest issuer credit rating, as assigned by Standard & Poor's (AAA) and Moody's (Aaa), the latter of which was reaffirmed in April 2026.

Federal and state grants are an essential funding source for many of the City's services. The FY 2026/27 Adopted Budget projects \$14.0 million in federal and state grants. The City receives an annual allocation from the Workforce Innovation and Opportunity Act grant, the primary funding source for NOVA Workforce Services, which offers job placement and training services for Santa Clara and San Mateo Counties. The City also receives an annual allocation of Community Development Block Grant and HOME grant funds, which help support affordable housing and rental assistance programs. The FY 2026/27 Budget also includes state funding for affordable housing (Permanent Local Housing Allocation funds), which is expected to be ongoing. Additionally, the City regularly receives competitive grants throughout the year, which are budgeted at the time of award.

Sale of Property includes one-time proceeds from the sale of property. According to City policy, one-time revenues are allocated to one-time expenditures. There are no plans to sell property during FY 2026/27.

II. CITY EXPENDITURES

City expenditures fall into several broad categories: projects and equipment, operating, and debt service.

Operating Expenditures

There are eleven City departments: Community Development, Environmental Services, Finance, Human Resources, Information Technology, Library & Recreation Services, NOVA Workforce Services, Office of the City Attorney, Office of the City Manager, Public Safety and Public Works. City departments are highly integrated and rely on one another to deliver services and achieve the goals and results established by the City Council.

Figure 7. Budget and Actual Operating Costs by Department

Department	Actual 2024/25	Budget 2025/26	Budget 2026/27	Plan 2027/28	% Change 2025/26 to 2026/27
Community Development**	12,941,170	14,215,340	16,495,988	17,235,199	16.04%
Environmental Services*	170,100,382	184,599,311	197,111,270	209,148,144	6.78%
Finance**	13,121,659	14,528,024	16,141,793	16,814,253	11.11%
Human Resources**	6,013,500	6,643,381	7,556,960	7,726,036	13.75%
Information Technology**	15,272,350	17,216,886	18,878,445	18,739,925	9.65%
Library and Recreation Services	22,622,360	27,945,515	29,597,780	30,579,119	5.91%
NOVA Workforce Services	10,165,673	10,976,767	11,455,048	11,901,553	4.36%
Office of the City Attorney	2,434,738	2,596,582	2,798,145	2,900,902	7.76%
Office of the City Manager**	6,857,637	8,030,939	9,025,211	9,362,526	12.38%
Public Safety**	112,413,395	121,333,660	130,579,102	133,967,346	7.62%
Public Works	56,917,018	62,332,445	67,246,534	70,168,087	7.88%
TOTAL EXPENDITURES	428,859,882	470,418,850	506,886,276	528,543,090	7.75%

*Excludes SMaRT

**Includes Internal Services Programs

Employee Compensation

As a service delivery organization, most operating expenditures are related to personnel salaries and benefits. Managing total compensation costs is a key component of long-term financial sustainability.

The City accounts for pension costs in a separate Employee Payroll & Benefits Fund. CalPERS' investment returns play an integral role in determining the City's pension contribution rates to CalPERS. Given the propensity for market volatility, the FY 2026/27 Recommended Budget assumes moderate returns, to mitigate sharp increases or decreases in future budget requirements due to volatility.

The City implements various strategies to manage pension liabilities. For example, the City holds a pension trust. Because these funds are projected to grow at a higher rate than regular City reserves, which are restricted by law in how they can be invested, the additional funds can, over time, help stabilize or fund future increases in pension costs. The City works with its actuary to refine the funding level and the timing of transfers in and out of the trust fund to most effectively reduce the unfunded pension liability and achieve budget stabilization. Additionally, the City may make an additional pension contribution directly to CalPERS. In FY 2025/26, the City made an additional contribution of \$8.0 million to the pension trust as part of the FY 2024/25 year-end budget adjustments from surplus.

The Recommended Budget also includes updated assumptions regarding health and other insurance costs, as well as salaries. A tighter, more competitive labor market is creating stiff competition for talent. Just as the City doesn't project revenues under the assumption of a peak economy, annual increases in salaries are not projected at peak levels. This budget includes resources to maintain competitiveness in the short term,

Figure 8. Total Personnel by Department

Department	FY 2026/27 Budgeted FTE
Community Development	59.0
Environmental Services	135.0
Finance	60.75
Human Resources	25.0
Information Technology	42.0
Library and Recreation Services	91.27
NOVA Workforce Services	31.0
Office of the City Attorney	7.0
Office of the City Manager	31.0
Public Safety	299.5
Public Works	207.75
TOTAL	991.27



while moderating salary growth in the long term. Changing demographics have reduced health insurance costs in prior years. Fewer employees are insuring families as younger employees take advantage of multiple household members' insurance plans and have fewer dependents. However, insurance rates are expected to increase sharply over the next three years as healthcare providers pass on costs. Similar to pensions, the City maintains reserves to cover insurance rate volatility and uncertainty.

Total compensation in the General Fund (salaries, pensions, and insurance costs) is projected to rise by approximately 8.9% in FY 2026/27 when compared against the FY 2025/26 Budget, primarily due to negotiated wage and benefit increases and staffing additions. A summary of these changes is provided below under Service Level Adjustments and is detailed in each department section. The City will be closely monitoring total compensation costs in the coming years, with an emphasis on providing competitive compensation while managing long-term liabilities and maintaining a structurally balanced budget. The chart below outlines the salary assumptions for FY 2026/27.

The Recommended Budget includes 991.27 Full-Time Equivalent (FTE) Employees. Figure 8 (above) summarizes budgeted positions for each department.

Service Level Adjustments

The FY 2026/27 Budget also provides for various service level adjustments (SLAs) to adequately resource or enhance existing service levels in support of Council's priorities. These SLAs are outlined in each department's operating section. Positions that are recommended to be added or removed are reflected in Figure 8 above. A list of these enhancements are as follows on next page.

Department	Funding Source	Position(s)	Net FTE Change	Purpose
Public Safety	General Fund Fleet Service Fund Technology Fund	Four (4) Public Safety Officers and One (1) Lieutenant	4	Support major city-wide events, reduce overtime, and enhance investigative follow-through.
Public Safety	General Fund	One (1) Office of Emergency Services Manager*	1	Establish a dedicated Office of Emergency Services
Public Safety	General Fund	Convert One (1) Public Safety Dispatcher-in-Training to One (1) Public Safety Dispatcher	0	Ensure retention after training, stabilize staffing, and reduce reliance on overtime.
Public Safety	General Fund	Convert One (1) Part-Time Vehicle Abatement Officer to Full-Time	0.25	Resolve vehicle-related complaints.
Office of the City Manager	General Fund	One (1) Community Engagement Coordinator*	1	Support project-related communications and outreach
Public Works	General Fund Fleet Services Fund	Two (2) Park Workers	2	Fulfill increased maintenance demands at additional and newly renovated city parks.
Public Works	Fleet Services Fund	One (1) Lead Equipment Mechanic	1	Ensure compliance with required inspections and assist with supervision of daily operations
Public Works	General Fund	Convert Two (2) Groundworkers to Two (2) Heavy Equipment Operator and Maintenance Worker 2	0	Support street sweeping, public-space cleanups, and shopping-cart management.
Environmental Services	Water Fund Wastewater Fund Solid Waste Fund	One (1) Control Systems Manager*	1	Manage complex Supervisory Control and Data Acquisition control systems at the Wastewater Plant.
Environmental Services	Water Fund Wastewater Fund Solid Waste Fund	One (1) Management Analyst	1	Provide leadership to administrative positions and assist in budget preparation and key projects.
Environmental Services	Water Fund	Reclassify One (1) Maintenance Worker position to One (1) Water Distribution Supervisor	0	Support Automated Meter Infrastructure implementation and provide supervision for the Recycled Water and Cross-Connection Control Programs.
Environmental Services	Wastewater Fund Water Fund	Reclassify One (1) existing Laboratory/Field Technician to One (1) Environmental Chemist I/II	0	Support increased Water Pollution Control Plant testing and monitoring workload
Environmental Services	General Fund Wastewater Fund	Delete One (1) Compliance Inspector	-1	Position is no longer needed due to the implementation of paperless inspections and the use of tablets in the field.
Human Resources	General Fund	Two (2) Senior Human Resources Analysts	2	Provide support for Risk Management and Employee Development services.
Information Technology	Technology and Communication Services Fund	One (1) Senior Network Systems Engineer	1	Provide ongoing operational support for the City's core network and systems infrastructure.
Library and Recreation Services	General Fund	Convert One (1) Term-Limited Senior Library Assistant to Full-Time	1	Support the Adult Literacy Program
Library and Recreation Services	Public Art Acquisition Fund	One (1) Term-Limited Recreation Services Coordinator	1	Administer the Public Art Program
Office of the City Manager	General Fund	Convert One (1) Deputy City Manager to One (1) Assistant City Manager	0	Provide expanded support for the City Manager

Office of the City Manager	General Fund	Convert One (1) Part-Time Deputy City Clerk to One (1) Full-Time Deputy City Clerk	0.5	Provide additional support for public meetings and meet legal requirements
Finance	General Fund	One (1) Budget Analyst I	1	Add financial analysis, tracking, and reporting capacity
Total			16.75	

Projects Budget

FY 2025/26 budget development focused on the City's projects plan, which is comprised of capital projects, strategic initiatives, and multi-year projects with scheduled funding over 20 years. Staff reviewed all current projects, detailed phased plans that reflect staff capacity, and updated project costs to reflect the current economic environment. As FY 2026/27 is an operating budget year, the FY 2026/27 Projects Budget remains largely unchanged. Though each project was reviewed in depth and updated based on its unique circumstances, the following general working assumptions applied across the twenty-year planning period.

Category	Escalator	Description
Capital Projects		
Construction Related	4.00%	Capital and Infrastructure projects with significant design, architectural, and construction expenditures planned in the short term were escalated by 4% over the planning period.
Non-Construction Related	3.00%	Inflation for special projects, grant-funded projects, or less significant replacement/maintenance expenses was escalated at 3% across the planning period.

Budget Supplements

There are two Budget Supplements included in the FY 2026/27 Recommended Budget for Council consideration. Budget Supplement 1 includes Council Priority projects identified by Council and evaluated by the City Manager as within staff capacity. Budget Supplement 2 (not included below) provides options for the Council to adjust the Recommended Budget by adding or reducing amounts.

Unfunded Needs

The list of unfunded needs is intended to assist the City in establishing funding priorities within a broader, long-term context. The following list enumerates known unfunded or underfunded areas. These issues all require additional scoping to identify. It is important to note that this list is dynamic and will change with each budget cycle and as the City identifies new needs or funds items on the list. A comprehensive analysis and update of this list will be part of the following project budget cycle.

Unfunded Projects Listing

Project Name
832650 - Peery Park Housing Study
825560 - Security Access Control System Replacement
815901 - Lawrence Expressway and Wildwood Ave. Realignment
818651 - Corporation Yard Buildings - Roofs
826570 - Tasman/Fair Oaks Area Streetscape and Sense of Place
900141 - Future Traffic Calming Projects
900469 - El Camino Real Gateway Program
900692 - Calabazas Creek Trail Low Water Crossings
900807 - Recycled Water Tank and Pumping Facilities
900894 - Recycled Water Inter-Connect Moffett Field/Mountain View
900933 - Fair Oaks Junction Sense of Place Improvements
901206 - Peery Park Sense of Place
834270 - DPS Headquarters - Records Unit Workstation Upgrade
901195 - Traffic Signals Replacement
835520 - Wolfe Road/Fremont Avenue/El Camino Real Improvements
901207 - Corporation Yard Master Plan - Phase 2
901208 - Corporation Yard Master Plan - Phase 3
933940 - RMS Replacement in CAD Project

III. CITY RESERVES

The backbone of the City's financial planning process is the Twenty-Year Resource Allocation Plan. Reserves are a key component of the financial plans. Various reserves are maintained for different purposes within each plan consistent with best practices. Some are restricted in use, while others are available for a variety of priorities. Examples of restricted reserves include debt service reserves and special revenue reserves. Unrestricted reserves are used strategically over the twenty-year planning period to balance each fund. While many organizations have reserves, the City's strategic and disciplined use of reserves is unique and more active than a typical city. The City plans to adjust reserve levels as business and economic cycles evolve, maintaining stable and consistent service levels. This is especially critical in periods of revenue volatility. Reviewing reserves over a long period forces policymakers, staff, and the community to think carefully before adding services that must be sustained through growing and recessionary economic periods.

In the General Fund, the unrestricted reserve is the Budget Stabilization Fund. In the past several years, the reserve helped manage the significant increase in projected pension costs. In the FY 2026/27 Recommended Budget, the reserve is gradually drawn down until reaching a low point of \$21.5M in FY 2035/36, after which it gradually increases as the City's pension debt stabilizes, then decreases.

In the utility funds, the use of the Rate Stabilization Reserves allows for a measured increase in rates to cover rising costs, such as wholesale water costs and tightening regulations on wastewater discharge. Additionally, this reserve allows the City to incrementally increase rates to the level needed to support the Clean Water project.

Each major fund also carries large contingency reserves for emergencies, such as natural disasters. Reserves also allow the City to absorb projects that may cost more than estimated or unanticipated operating costs. In all cases, reserves are among the City's most critical tools for achieving and maintaining financial sustainability.

CITY OF SUNNYVALE FY 2026/27 BUDGET SUMMARY

Revenue Sources:

Taxes	
Property Tax	146,330,251
Sales Tax	44,210,764
Transient Occupancy Tax	21,860,776
Utility Users Tax	11,126,492
Other Taxes	7,262,814
State Highway Users Tax (Gas Tax)	5,502,077
Road Maintenance and Rehabilitation Account (SB1)	4,438,412
Measure B	4,086,042
Special Assessment	293,769
Total Taxes	<u>\$245,111,397</u>
Service Fees	
Water Supply and Distribution Fees	78,978,505
Wastewater Management Service Fees	70,994,660
Refuse Collection and Disposal Service Fees	65,758,186
Development Revenues	26,018,747
Golf and Tennis Fees	6,096,809
Recreation Service Fees	4,873,477
Other Fees and Services	2,991,194
Total Service Fees	<u>\$255,711,578</u>
Bond/Loan Proceeds	
Bond/Loan Proceeds	77,051,797
Total Bond/Loan Proceeds	<u>\$77,051,797</u>
Federal/State	
Workforce Innovation and Opportunity Act Grant	9,000,000
Intergovernmental Revenue, State	2,922,187
Community Development Block Grant	1,038,891
Intergovernmental Revenue, Other	686,315
HOME Grant	383,899
Total Federal/State	<u>\$14,031,292</u>
Developer Fees	
Housing Mitigation Fee	3,313,783
Park Dedication Fee	532,739
Transportation Impact Fee	428,021
BMR In-Lieu Fees	200,000
Total Developer Fees	<u>\$4,474,543</u>

CITY OF SUNNYVALE FY 2026/27 BUDGET SUMMARY

Franchise/Rent	
Rents and Concessions	13,614,311
Franchise Fees	8,902,781
Total Franchise/Rent	<u>\$22,517,092</u>
Other Revenues	
Investment Earnings	20,517,807
SMaRT Station Revenues	2,862,473
Permits and Licenses	2,351,646
Miscellaneous Revenues	2,350,046
Other Agencies Contributions	895,892
Fines and Forfeitures	460,740
Total Other Revenues	<u>\$29,438,604</u>

Total Revenue Sources*	\$648,336,303

** Excludes internal service fund revenues.*

Expenditure Sources:

Operating Budget:

Office of the City Attorney	\$2,798,145
Office of the City Manager	\$9,025,211
Community Development Department	
Building Safety	6,783,318
Planning	5,828,867
Housing and CDBG Program	2,277,890
Community Development Department Management	1,157,995
CDBG Program	348,320
Housing Rehabilitation Program	65,325
Lower Income Housing (HOME)	34,271
Total Community Development Department	<u>\$16,495,986</u>
NOVA Workforce Services Department	\$10,000,000
Finance Department	
Utility Billing, Business License, and Cashiering	5,093,467
Purchasing	2,675,901
Financial Management and Analysis	2,612,500
Accounting and Financial Services	1,936,957
Budget Management	1,645,486
Non-Utility Revenue Management and Special Projects	1,553,535
Total Finance Department	<u>\$15,517,846</u>

CITY OF SUNNYVALE FY 2026/27 BUDGET SUMMARY

Human Resources Department	\$7,717,246
Library and Recreation Services Department	
Library	14,838,392
Recreation Services	14,603,499
Total Library and Recreation Services Department	<u>\$29,441,891</u>
Department of Public Safety	
Police Services	42,732,907
Fire Services	40,767,716
Public Safety Administrative Services	9,098,541
Investigation Services	7,707,798
Communication Services	6,260,370
Fire Prevention and Hazardous Material Services	5,059,070
Community Safety Services	4,705,817
Personnel and Training	3,900,060
Records Management and Property Services	3,008,107
Total Department of Public Safety	<u>\$123,240,386</u>
Department of Public Works	
Neighborhood Parks and Open Space Management	16,002,003
Pavement and Concrete Maintenance	7,655,070
Transportation and Traffic Services	6,445,925
Golf Course Operations	5,485,675
Street Lights, Signs and Debris	3,754,277
Urban Forestry	3,344,471
Land Development - Engineering Services	2,802,074
Public Works Administration and Property Management	1,067,863
Downtown Parking Lot Maintenance	116,030
Total Department of Public Works	<u>\$46,673,388</u>
Environmental Services Department	
Solid Waste Management*	60,012,055
Wholesale Water Purchases	59,470,185
Wastewater Treatment	18,811,691
Water Distribution	12,548,460
Regulatory Programs	6,375,190
Wastewater Collections	4,832,959
Environmental Sustainability	1,209,361
Stormwater Collections	950,785
Total Environmental Services Department	<u>\$164,210,686</u>

Total Operating Budget**	\$425,120,785

* Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

** Excludes internal service fund operating budget.

CITY OF SUNNYVALE FY 2026/27 BUDGET SUMMARY

Projects Budget:

Capital Projects	\$6,052,923
Special Projects	\$53,484,687
Infrastructure Projects	\$145,993,590
Outside Group Funding	\$150,000
Project Operating	\$1,861,158
Council Service Level Set-Aside	\$100,000
Project Administration	\$5,341,532
Budget Supplements	\$275,000

Total Projects Budget*	\$213,258,890

Other Expenditures:

Debt Service	\$18,026,405
Civic Center Rent	\$4,808,578
Lease Payments	\$2,467,115
Equipment	\$2,258,937
Transfer to Employee Payroll and Benefits Fund	\$51,786,606

Total Other Expenditures	\$79,347,641

Total Expenditures	\$717,727,316

Contribution/(Use) of Reserves	(\$69,391,012)

Total Recommended Budget	\$648,336,303

* Excludes internal services funds and SMaRT Station projects; but includes prior year carryover amounts.

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CITY APPROPRIATIONS



CITY OF SUNNYVALE
FY 2026/27 APPROPRIATIONS LIMIT

	<u>AMOUNT</u>	<u>SOURCE</u>
A. LAST YEAR'S LIMIT	\$ 338,592,288	Prior Year
B. ADJUSTMENT FACTORS		
1. Population	1.0121	State Department of Finance
2. Inflation	1.0495	State Department of Finance
	1.0622	(B1*B2)
Total Adjustment %	0.0622	(B1*B2-1)
C. ANNUAL ADJUSTMENT	\$ 21,060,085	(B*A)
D. OTHER ADJUSTMENTS:		
Lost Responsibility (-)	0	
Transfer to private (-)	0	
Transfer to fees (-)	0	
Assumed Responsibility (+)	0	
Sub-total	<u>0</u>	
E. TOTAL ADJUSTMENTS	\$ 21,060,085	(C+D)
F. THIS YEAR'S LIMIT	<u><u>\$ 359,652,373</u></u>	(A+E)

CITY OF SUNNYVALE

FY 2026/27 CALCULATION OF APPROPRIATIONS LIMIT

	<u>FY 2025/2026</u>	<u>FY 2026/2027</u>
Appropriations:		
1001 General Fund	\$ 269,806,334	\$ 280,657,969
2020 Housing Fund	2,147,839	29,234,305
2060 Home Fund	1,097,733	1,100,975
2070 Permanent Local Housing Allocation (PLHA)	350,241	18,474
2080 Redevelopment Housing Fund	308,015	314,854
2040 Community Development Block Grant Fund	1,410,038	1,317,393
2100 Park Dedication Fund	6,315,883	21,767,606
2200 Public Safety Forfeiture Fund	-	-
2220 Police Services Augmentation Fund	454,169	1,090,288
2300 Employment Development Fund	10,500,000	10,000,000
2400 Parking District Fund	216,702	220,625
2500 Gas Tax Fund	2,212,960	3,583,822
2520 RMRA (SBI)	3,990,223	4,109,930
2560 2016 Measure B Santa Clara VTA Fund	4,684,235	5,770,708
2580 VRF Local Road Improvement Fund	-	948,481
1040 Youth and Neighborhood Services Fund	1,224,767	1,137,982
3100 Capital Projects Fund	288,273	1,313,878
3200 Infrastructure Renovation and Replacement Fund	2,418,951	5,622,928
Total Appropriations	307,426,363	368,210,218
Appropriation Adjustments:		
Current Non-Tax Revenues	(98,528,492)	(71,041,102)
Prior Non-Tax Revenues	-	-
Debt Service Appropriation	-	-
Qualified Capital Outlay	-	-
Total Appropriation Adjustments	(98,528,492)	(71,041,102)
Appropriations Subject to Limit	208,897,871	297,169,116
Growth Rate Factor	1.0693	1.0622
Total Allowable Appropriations Limit (Prior Year Appropriations Limit x Growth Rate Factor)	338,592,288	359,652,373

Amount Under (Over) Allowable Appropriations Limit	\$129,694,417	\$62,483,257

CITY OF SUNNYVALE

FY 2026/27 CALCULATION OF APPROPRIATIONS LIMIT

	<u>FY 2025/2026</u>	<u>FY 2026/2027</u>
Revenues:		
Tax Revenues:		
Property Tax	\$ 138,619,680	\$ 146,327,649
Sales Tax	40,546,351	44,210,764
Other Taxes	38,874,160	40,250,083
Unrestricted State Subventions	482,979	488,047
Interest Income	8,737,257	8,791,120
Total Tax Revenues	<u>227,260,427</u>	<u>240,067,663</u>
Non-Tax Revenues:		
Federal Grants	11,922,790	10,922,790
Restricted State Shared Revenues	4,269,162	4,426,029
State Grants/Reimbursements	5,338,184	6,872,552
Other Intergovernmental Contributions	6,856,161	6,594,296
Franchise Fees	8,418,045	8,902,781
Permits and Licenses	2,268,741	2,351,646
Service and Development Fees	40,280,927	12,642,598
Rents and Concessions	12,645,065	13,063,981
Fines and Forfeitures	476,975	460,740
Housing Loan Repayments	914,987	808,311
Revenue from Sale of Property	-	-
Miscellaneous	271,073	248,749
Inter-Fund Loan Repayments	949,615	949,615
Interest Income	3,916,767	2,797,015
Total Non-Tax Revenues	<u>98,528,492</u>	<u>71,041,103</u>
Total Revenues	\$325,788,919	\$311,108,766



Sunnyvale

INDIVIDUAL FINANCIAL PLANS



Financial plans provide a summary of revenues, expenditures, reserves, and beginning and ending fund balances for appropriated funds. The City of Sunnyvale has five fund types. A detailed discussion of each fund type precedes the five-year summary of major funds* and certain selected funds. Please refer to the Appendix for financial plans of all funds over the twenty-year planning horizon.

General Fund:*

Major general purpose operating fund that accounts for all financial resources necessary to carry out basic government activities such as public safety, street maintenance, libraries and parks and open space maintenance.

Special Revenue Funds:

Funds that are used to account for the proceeds of specific revenue sources that are legally restricted or earmarked for particular functions or activities, such as legal requirements established by a granting agency or another level of government.

- Housing Fund*
Sub-Funds: Housing Mitigation, and Below Market Rate (BMR) Housing
- Low & Moderate Income Housing Fund
- Community Development Block Grant
Sub-Funds: Community Development Block Grant (CDBG), and CDBG Revolving Loan Fund
- HOME Grant Fund
- Permanent Local Housing Allocation (PLHA) Grant Program Fund
- Park Dedication Fund*
- Asset Forfeiture Fund
- Police Services Augmentation Fund
- Employment Development Fund
- Parking District Fund
- Gas Tax Fund
- Road Maintenance and Rehabilitation Account Fund (SB1)
- Transportation Development Act (TDA Fund) Santa Clara VTA Fund
- 2016 Measure B Santa Clara VTA Fund
- Vehicle Registration Fee Fund
- Youth and Neighborhood Services Fund

Capital and Infrastructure Funds:

Funds that account for the City's major capital acquisition and construction projects (non-utility) and the rehabilitation and replacement of these assets.

**An individual fund is considered a major fund if it reports, both at least 10% of the fund type and at least 5% of the combined total for governmental and enterprise funds. For consistency, all enterprise funds are considered major funds.*

- Capital Projects Fund*
Sub-Funds: General Assets, Community Benefits, Traffic Mitigation, Transportation Impact Fees, and Sense of Place Fees
- Infrastructure Renovation and Replacement Fund*

Enterprise Funds:

Funds that are used to account for programs and activities that are either fully or partially self-supporting by way of user charges and fees.

- Water Supply and Distribution Fund*
- Wastewater Management Fund*
- Solid Waste Management Fund*
- SMaRT Station Fund*
- SMaRT Station Replacement Fund*
- Development Enterprise Fund*
- Golf and Tennis Operations Fund*

Internal Services and Other Funds:

Funds that are used to account for the financing of goods or services provided by one department or program to other departments or programs of the City on a cost-reimbursement basis, or other funds that separately account for assets that the City holds in a trustee or agency capacity.

- General Services Fund
Sub-Funds: Fleet Services, Facilities Management Services, Technology and Communication Services, and Project Management
- Employee Payroll & Benefits Fund
Sub-Funds: Leaves Benefits, Retirement Benefits, Workers' Compensation, Insurance and Other Benefits, and Pension Trust
- Liability & Property Insurance Fund
- Community Facilities District No. 3 Fund
- Fremont Pool Trust Fund
- Dorolou P. Swirsky Youth Opportunity Fund



The City uses the General Fund to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the City's most visible and essential services, such as police, fire, road maintenance, libraries, parks, and open space maintenance. General government support functions are primarily funded in the General Fund, with these costs allocated to other funds through an indirect administrative charge based on each fund's proportion of direct operating expenses. The General Fund receives most of its revenue from taxes.

GENERAL FUND REVENUES

Revenue Estimation Methodology

Revenue assumptions are reviewed and revised each fiscal year. Considerable analysis is conducted to identify the key elements driving the City's major revenue sources, ensuring the projection methodology remains reliable over the long term. A review of historical data demonstrates that economic cycles can lead to significant swings in revenues. Projecting revenue based on the high point of an economic cycle would significantly overstate the City's financial position for future years and could result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the City's long-term financial position and cause unnecessary service reductions.

Each revenue source has unique characteristics that form the basis for projections. In general, the actual revenue trends for each major source are used to calculate projections. Future growth trends are estimated, and, depending on the specific revenue source, inflation factors may be applied to forecast revenue levels for the plan's out-years. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to identify changes in patterns or circumstances.

GENERAL FUND MAJOR REVENUE SOURCES

Five key sources generate over 80% of the City's General Fund revenues (excluding property sale proceeds and transfers from other funds). These sources are Property Tax, Sales and Use Tax, Transient Occupancy Tax, Utility Users Tax, and Franchise Fees.

The table on the next page shows projected General Fund revenue sources for FY 2026/27 and compares them with revised FY 2025/26 estimates. Actual revenues for FY 2024/25 and FY 2023/24 are also included for comparison purposes.

Detailed discussions of the City's five major revenue sources appear in the sections below, including explanations of the revenue forecasts for FY 2026/27 and beyond. Discussions of several other noteworthy revenue sources follow.

Property Tax

Property Tax is the largest source of General Fund revenue, estimated at 54% in FY 2026/27, excluding interfund transfers and property sales. For each dollar of Property

Exhibit 1: Major Revenues

	2023/24 Actuals	2024/25 Actuals	2025/26 Revised Estimate	2026/27 Proposed Estimate	% Change 2025/26 v 2026/27
Property Tax	129,062,478	136,562,086	143,609,974	146,330,251	1.89%
Sales Tax*	40,715,300	44,176,622	40,546,351	44,210,764	9.04%
Transient Occupancy Tax	18,915,542	20,876,937	20,906,280	21,860,776	4.57%
UUT and Franchises	18,651,491	19,829,546	19,579,747	20,029,273	2.30%
Construction Tax	3,251,019	3,070,261	3,444,981	3,697,246	7.32%
Business License Tax	1,939,073	2,003,085	2,045,231	2,052,962	0.38%
Real Property Transfer Tax	1,284,127	1,751,999	1,481,925	1,512,606	2.07%
Permits and Licenses	2,283,339	2,375,169	2,292,129	2,351,646	2.60%
Service Fees	7,545,315	7,825,168	8,340,877	7,777,419	-6.76%
Rents and Concessions	13,141,899	11,837,738	11,905,215	12,177,586	2.29%
Other Revenue	8,224,875	11,991,985	10,738,762	7,320,592	-31.83%
Total excluding in lieu Transfers**	245,014,458	262,301,316	264,891,472	269,321,122	1.67%

*Includes Public Safety Sales Tax

**Excludes In-Lieu Charges/Transfers and Interfund Revenues/Interest from Sale of Property

Tax paid by property owners in Sunnyvale, approximately \$0.13 is allocated to the City of Sunnyvale General Fund. Unless a property is sold, Proposition 13 limits Property Tax growth to 2% annual increases or the Consumer Price Index (CPI), whichever is less. The City's Property Tax revenue consists of several categories.

Secured Tax, the vast majority of Property Tax, is the tax on real property and the structures on that real property. Secured Tax assessed values have grown steadily at an average rate of 6% over the last several years. High interest rates have slowed property turnover, while vacancies in commercial office spaces have led to assessed valuation appeals, both of which have slowed roll growth. Despite these challenges, secured tax is projected to grow by 5% in FY 2026/27 and will be closely monitored given its importance.

The City also receives **Vehicle License Fee** revenue as a property tax in lieu payment at a rate of 0.65%. This increases annually in proportion to the growth in assessed valuation. This tax source is projected to be \$32.9 million in FY 2026/27.

Unsecured Tax refers to the tax on appurtenances, such as furniture, machinery, and equipment. Revised revenue is forecast to be \$5.1 million in FY 2026/27 and grow by 5.8% across the rest of the first ten years of the financial plan based on average year-over-year change.

Supplemental Tax is the result of reassessing real property's (higher or lower) value when a change of ownership or new construction occurs after the official lien date. Supplemental Tax collected by the County is pooled and allocated to the cities according to a formula, not based on transactions within each jurisdiction. Staff reduced the FY 2026/27 Supplemental Tax revenue projection to \$1.2 million (FY 2025/26 revised estimate is \$1.7 million), reflecting slower property turnover and assuming modest inflationary growth in FY 2026/27 and beyond.

State law shifts a large portion of the Property Tax to schools through the State’s Educational Revenue Augmentation Fund (ERAF) to backfill some of the State’s obligation for school funding. When minimum school funding levels are met, the State returns some of this revenue to local government as “excess ERAF”.

From FY 2026/27 through FY 2036/2037, ERAF has been budgeted at 75% of the County’s projection, as the County continues to advise cities to budget ERAF with caution due to some risk that final calculations and pending litigation allocating funding to schools could impact ERAF projections. Given the uncertainty of this revenue source, ERAF is budgeted at 50% after FY 2036/37.

Other components of Property Tax include the Unitary Roll, the City’s Share of Former Tax Increment (additional property tax revenue associated with the dissolution of the Redevelopment Agency), and Tax Delinquencies. Santa Clara County also charges an administration fee.

Sales and Use Tax

Sales and Use Tax (Sales Tax) is the second-largest source of revenue for the General Fund. Sales and Use Tax is also one of the General Fund’s most volatile revenue sources, with drastic swings over the past decade due to economic changes.

**EXHIBIT 2. SALES TAX DISTRIBUTION
9.75 CENTS PER DOLLAR—SANTA CLARA COUNTY**

Jurisdiction	Sales Tax Share
City of Sunnyvale	1.000%
State of California	6.000%
County Transit District	0.500%
Santa Clara County	1.000%
Valley Transportation District	1.000%
Valley Transportation District (BART)	0.125%
Caltrain	0.125%
Total	9.750%

Exhibit 2 shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the 9.75 cents per dollar of sales, while the City receives one cent.

Measure B, approved by voters in 2024, added a \$0.625 Sales Tax to support countywide transit, highways, and expressways and will be effective for 30 years. While this change affects the sales tax rate paid by Sunnyvale residents, the City tax rate for the General Fund will be 1.25% of all taxable sales. Measure B funds are restricted to approved transit-related projects and projected in a separate Special Revenue Fund long-term financial plan.

In November 2025, voters approved Measure A, a 5/8-cent (.625-cent) sales tax for 5 years, to fund health care services due to reduced federal support. The City will not receive additional revenue from this measure.

Sunnyvale Sales and Use Tax

Sales and Use Tax is composed of two primary categories of transactions – general retail sales and business-to-business sales. In Sunnyvale, as well as in some other Silicon Valley cities, a high percentage of overall Sales Tax revenue has traditionally come from business-to-business sales. This makes sales tax harder to predict because it often applies to one-time transactions.

The City performs year-over-year growth projections by dividing sales tax receipts into six major segments with similar economic characteristics: Business and Industry; General Consumer Goods; Autos and Transportation; Restaurants and Hotels; County Pool; Building and Construction; Fuel and Service Stations; and Food and Drugs.

While the City has a very diverse sales tax base, Business and Industry remains the City's largest sales tax industry group, driven by the medical/biotech sector. The State & County Pool is also a large contributor to the City's Sales Tax revenue. When transactions occur online for sales tax-eligible purchases, the 1% share that would be received if the purchase were made within the City instead goes into a County pool for distribution to all agencies. The County Pool is distributed based on each jurisdiction's share of total taxable sales. State law expanded the collection of sales and use taxes from out-of-state sales, and online sales have continued to grow. However, the treatment of online sales continues to change within a dynamic environment. State legislation/regulation and changes in how companies operate could affect how Sales Tax is recorded and whether the tax is distributed to the City directly or through the County Pool. The League of California Cities has spent considerable time debating proposals for the State to consider, but has been unable to reach consensus, given that any change in the allocation of sales tax would create winners and losers.

Spending activity and rising prices continue to yield favorable sales tax results. As new businesses come online and begin remitting sales tax, the revenue is also captured in the long-term projections. Revenue is forecast to remain relatively steady over the next three years and grow modestly by about 2% over the twenty-year plan.

Also included in the Sales Tax category is Proposition 172, which provides for a half-cent public safety tax set by a pro-rata factor determined by the County's ratio of sales tax collections to the statewide total. This local tax is estimated at \$2.3 million in FY 2026/27.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) revenue estimates are calculated by multiplying the average room rate by the occupancy rate. The FY 2026/27 long-term plan assumes FY 2026/27 revenue of \$21.9 million, with steady occupancy and room rates growing at a 3% annual rate. Additionally, the long-term plan contemplates new hotels and remodels that are under construction and anticipated to increase the City's hotel room count. Short-

term rentals are also subject to TOT. FY 2026/27 short-term rental revenue is expected to be approximately \$500,000.

FRANCHISE	ESCALATOR	REVENUE BASE
PG&E	4.0%	1% Gross Receipts
Specialty Garbage	CPI	Vehicle Impact Fee
Garbage (Host Fees)	CPI	Municipal Solid Waste Tonnage
Air Products	17%	\$1.72 Per Linear Ft. of Nitrogen Gas Carrying Pipe, plus an annual fee equal to \$1,749.95 per internal inch in diameter
Cal Water Service	4%	2% Gross Receipts
AT&T/Comcast	N/A	5% Gross Receipts

Utility Users Tax and Franchise Fees

Historically, Utility Users Tax (UUT) and Franchise Fees are reviewed together because the primary sources of revenue for both are electricity and gas sales. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers.

The single largest component of UUT revenue is derived from the electricity rates charged by Pacific Gas and Electric (PG&E) and Silicon Valley Clean Energy (SVCE). Despite rising energy conservation and efficiency, and SVCE generating energy at a lower cost than PG&E, electricity costs are expected to remain elevated in the short term due to rising utility rates.

While voters approved Measure N in 2016 to modernize the UUT tax ordinance to reflect updated uses of telecommunications technology (wired, wireless, and other telecom services), telecommunications platforms have continued to evolve, with 85% to 95% of customer usage being related to data, which is not taxable. Many services are now provided online and are not covered by the City's UUT ordinance. The twenty-year plan shows this source declining.

The flattening of telecom UUT revenue is partially offset by growth due to utility fee increases. Overall, UUT revenue is projected to decrease by 3% in FY 2025/26, remain constant in FY 2026/27, and then resume growth of 2.6% to 3.8% annually for the remainder of the first ten years.

The City has several franchise agreements for use of the City's right-of-way that are subject to Franchise Fees. As mentioned in the UUT revenue section, franchise fee revenue for electricity and telecommunications follow similar trends. The PG&E franchise agreement yields about 45% of the franchise fee revenue. Overall, Franchise fees are projected to grow 2% in FY 2026/27, based on the agreements in the table above.

OTHER REVENUE HIGHLIGHTS

Other Taxes

Construction Tax is charged for most development projects. Construction activity has slowed due to high interest rates, which are impacting project financing costs. FY 2026/27

projects a \$3.7 million estimate based on historical averages before assuming that development activity resumes growth over time.

Real Property Transfer Tax, driven by property turnover and valuation changes, has also slowed due to elevated interest rates. The FY 2026/27 forecast projects \$1.5 million before returning to normal property-related growth.

Business License Tax revenue remains steady. The Business License Tax permit is based on a two-year cycle and can fluctuate slightly between fiscal years. A revenue projection of \$2.1 million is planned for FY 2026/27.

Permits & Service Fees

The License and Permit revenue projection is \$2.4 million for FY 2026/27 with an annual inflation adjustment. The Department of Public Safety Fire Prevention Division is responsible for generating most of the permit revenue in the General Fund through the issuance of hazardous materials and other permits, and this revenue has been stable over the last few years.

Recreation fees (including facility rentals) are the largest portion of General Fund Service Fees. FY 2026/27 assumes base programming and service levels that are expected to grow moderately by an annual inflation factor across the planning period to reflect robust recreation programming and participation. The Library and Recreation Services Department monitors community demand and adjusts its offerings throughout the year.

State and Federal Grants

Grants are appropriated as they are awarded to the City by the grantor. There are no new known grants in the General Fund for FY 2026/27.

Sale of Property

This revenue item reflects proceeds from the sale of City property owned by the General Fund. Because it is a one-time funding source, receipts from property sales are best used for one-time capital needs. There are no planned property sales in FY 2026/27.

In-Lieu Charges and Transfers

In-Lieu Charges and Transfers are primarily funds transferred from other City funds to the General Fund to pay for projects and citywide administrative costs, including the Finance Department, the Human Resources Department, the Office of the City Manager, and the Office of the City Attorney. FY 2026/27 in-Lieu charges increased to \$19.0 million based on the FY 2026/27 budget.

Inter-Fund Revenues

Inter-Fund Revenues are loan repayments from other funds to the General Fund, including the utility funds. The General Fund has one loan to the Wastewater Fund with the final payoff scheduled for FY 2027/28.

GENERAL FUND EXPENDITURES

The General Fund supports core City operations like public safety, libraries, and parks. In addition, the General Fund provides critical funding for infrastructure, including streets, sidewalks, administrative facilities, equipment, and more. The FY 2026/27 Budget focuses

on operations, and all operating components were reviewed in depth. General Fund requirements, including projects, lease payments, equipment, and transfers, total \$302.7 million. Of this amount, most expenditures are for current operating costs, totaling \$224.4 million.

Operations – Employee Total Compensation

Employee Total Compensation associated with current personnel is the largest portion of the General Fund operating budget. Compensation is broken into two main categories: Safety and Miscellaneous. Safety compensation is related to public safety officers, and Miscellaneous covers all non-sworn City employees.

PERSONNEL GROUP	FY 2026/27	ASSUMPTIONS
Total Compensation – Safety	\$84.3M	• Salary increases set by salary survey as outlined in MOU • Includes cost of pension, workers’ compensation, insurance and other benefits
Total Compensation – Miscellaneous	\$81.1M	• Salary increases set by MOU or salary survey depending on bargaining unit • Includes cost of pension, workers’ compensation, insurance, and other benefits

Service Level Adjustments (SLA)

The FY 2026/27 Budget also includes various service level adjustments to add to or enhance existing service levels in support of Council’s priorities. Some notable changes in the General Fund, many of which continue to right-size City operations to meet current service level demands, include:

- Add 4.0 FTE Public Safety Officers to establish a full-time Community Crime Reduction Team to support targeted enforcement efforts and respond to current crime trends, staff major citywide events, improve community engagement, reduce overtime, and enhance investigations.
- Add 2.0 FTE Parks Worker 1 positions to meet increased demands at additional and newly renovated city parks.
- Add 1.0 FTE Community Engagement Coordinator to support robust public engagement, particularly on projects delivered through the Departments of Public Works and Community Development.
- Add a total of 4.0 FTE to internal service departments including Human Resources, Finance, and Information Technology to ensure effective personnel, risk management, financial, and technology support to delivery City services.
- Increase funding for downtown power washing to keep areas clean, secure and hazard-free.
- Continue support for the Library’s Adult Literacy program by adding 1.0 FTE Senior Library Assistant position.

Operations - Other

Other operating costs include purchased goods and services, utilities, and internal service charges, which total \$59.0 million in the FY 2026/27 Budget. Each year, the Gas Tax Fund offsets a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund. The amount allocated varies depending on available funds and project requirements in the Gas Tax Fund. In FY 2026/27, a \$1.2 million transfer is proposed.

The **Equipment** line item includes appropriations for equipment for the Department of Public Safety, as well as support for Library and Recreation Services based on their replacement schedules. A new contract for the replacement of Public Safety officers' equipment (e.g., body-worn cameras and tasers) was approved and is included in the Equipment line beginning in FY 2026/27. This single change is the primary reason for an \$11.5 million ten year and \$26.6 million increase over twenty years in this line item.

Debt Service for the new Civic Center is \$7.5 million and continues through the twenty-year plan. Rent revenue from other funds is included in the Rents and Concessions line item and offsets the cost of debt service.

Council Service Level Set-Aside is an annual \$100,000 set aside for Council's use at its discretion for unplanned projects, services, or other initiatives that come up during the fiscal year.

The **General Fund Service Level Set-Aside** began with a base of \$3.5 million in FY 2024/25 and was included in the City's twenty-year plan to incorporate new service-level requirements needed to support a continuously growing and evolving community. In the FY 2026/27 Budget, the remaining set-aside funds will be used to continue the Sunnyvale Citywide Microtransit Service project and to provide additional support for future unhoused services.

Several **Budget Supplements** are also included in the Recommended Budget. These provide funding for Council Priority Projects, including supporting local retail in the City, establishing funding for Sunnyvale nonprofits, revitalizing the Safe Routes to School Program, expanding the roles of age-friendly, accessibility, and Teen staff advisory committees, and re-evaluating the nonresidential sign code standards, among other projects. More information can be found in the Budget Supplements section of the budget document.

Transfers to Other Funds reflect transfers from the General Fund to other funds for operating support and capital projects, as well as the General Fund's share of certain internal service fund costs.

Operating support includes planned transfers to the following funds:

A \$750,000 transfer to the Youth & Neighborhood Service Fund supports the Columbia Neighborhood Center. The transfer decreased from the prior year transfer of over \$1 million due to program realignment.

A base transfer of \$500,000 to the Golf and Tennis Fund is planned to begin in FY 2029/30 and to increase with inflation for the remainder of the twenty-year planning period.

Transfers to support infrastructure and equipment critical for core City operations:

Over \$33 million is allocated to the Infrastructure Fund over the first ten years of the planning period as an ongoing investment in maintaining the City's administrative infrastructure.

A \$340,000 transfer to the General Services – Fleet Fund covers the General Fund's share of cost increases associated with the Department of Public Safety's service level adjustments, including a new animal control vehicle and four new vehicles for the Community Crimes Reduction Team.

Planned Internal Service Fund transfers:

A \$37.8 million transfer to the Employee Benefits Fund (down from \$46.2 million in the current year) covers the cost of the City's pension and medical benefit liabilities, primarily associated with former personnel, such as unfunded accrued liability for pension and retiree medical costs. By the end of the twenty-year planning period, these costs are forecast to decrease considerably as the pension unfunded liability is fully funded.

A \$2.0 million transfer covers Project Administration costs. This reflects costs associated with Public Works staff for the design and inspection of General Fund capital projects, as well as project administration costs for street and sidewalk infrastructure projects funded by Measure B, VRF, and RMRA due to limited funding availability in those sources.

A \$7.7 million transfer to the Liability and Property Insurance Fund covers the General Fund's share of property & liability coverage. This represents a 5% increase over FY 2025/26 and a 13.5% increase over FY 2024/25. Cost pressures in the insurance market, especially in liability, disproportionately affect the General Fund due to the inherent risks associated with public infrastructure and services.

General Fund Projects

There are several line items on the financial plan related to the Projects Budget. The Projects line reflects General Fund project costs, excluding the public safety recruitment projects. The Project Operating line shows anticipated costs or savings that the General Fund is expected to realize when projects are completed. Public Safety Recruitment includes the planned costs for public safety recruitment across all active recruitment projects.

FY 2025/26 focused on developing the Projects Budget, and all projects were reviewed in depth. As such, minimal changes are proposed in FY 2026/27. Significant changes adopted in the FY 2025/26 Budget are outlined in the Projects Budget Guide and are available in Volume II – Projects Budget.

General Fund Reserves

One of the most powerful aspects of multi-year financial planning is its ability to recognize trends over time and, early on, identify the steps needed to adjust a fund's long-term forecast, if necessary. The reserves included in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy. These reserves are restricted, by prior policy or legal requirements, to specific uses. Most of the City's reserves are established through policies adopted by the City Council.

The General Fund has four reserves:

Contingencies Reserve – By Council policy, this reserve must equal 15% of the operating budget in the first year of the long-term plan and then grow by the estimated change in the Consumer Price Index each subsequent year. It is important to note that this reserve is not intended for normal, unanticipated expenditures; it is to be used for non-fiscal emergencies or disasters, as determined by the Council.

Capital Improvement Projects Reserve – This reserve was established to purchase land or property. At the end of FY 2025/26, the balance is projected to be approximately \$5.8 million.

Budget Stabilization Fund Reserve – A third reserve in the General Fund, mandated by Council policy, is the Budget Stabilization Fund. The fund is intended to normalize service levels through economic cycles. In essence, it is designed to increase during periods of economic growth and be drawn down during downturns to maintain stable service levels.

Council policy requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenues for the first two years of the long-term plan and that it never goes below \$0 in any year in the twenty-year financial plan. For the FY 2026/27 budget, key points in the Budget Stabilization Fund Reserve balance include:

- FY 2026/27 – 30% of revenues
- FY 2027/28 – 26% of revenues
- FY 2035/36 – lowest point; 5% of revenues
- FY 2045/46 – 16% of revenues

Equipment & Project Carryover (C/O) Reserve – This reserve accounts for actual FY 2024/25 available project balances (and related revenues) carried forward to FY 2025/26 for ongoing project costs. It separates committed funds from the available balance in the Budget Stabilization Fund.

Total Reserves in the General Fund increase or decrease depending upon the relationship between Total Current Resources and Total Current Requirements in the long-term financial plan. Put simply, when resources exceed requirements, the City contributes to reserves; when requirements exceed resources, the City draws on available reserves. The relationship between these items can be seen at the bottom of the plan in the rows marked Total Current Resources, Total Current Requirements, and Difference.

To go to 20-year General Fund Financial Plan tables, page 381, click here.

CITY OF SUNNYVALE
1000. GENERAL FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVES/FUND BALANCE, JULY 1	188,937,905	193,414,807	142,943,627	131,812,107	124,892,521
CURRENT RESOURCES:					
Property Tax	136,562,806	143,609,974	146,330,251	153,277,038	160,603,884
Sales and Use Taxes	44,176,622	40,546,351	44,210,764	45,258,553	46,381,833
Business License Tax	2,003,085	2,045,231	2,052,962	2,070,390	2,104,204
Construction Tax	3,070,261	3,444,981	3,697,246	3,808,163	3,922,408
Real Property Transfer Tax	1,751,999	1,481,925	1,512,606	1,542,858	1,573,715
Transient Occupancy Tax	20,876,937	20,906,280	21,860,776	23,159,901	23,914,055
Utility Users Taxes	11,327,278	11,161,702	11,126,492	11,522,847	11,863,060
Franchise Fees	8,502,268	8,418,045	8,902,781	9,077,243	9,226,399
Rents and Concessions	11,837,738	11,905,215	12,177,586	12,538,639	12,892,006
Intergovernmental Revenue, Federal	45,000	338,171	0	0	0
Intergovernmental Revenue, State	1,835,868	2,232,461	1,540,006	1,569,012	1,579,085
Intergovernmental Revenue, Other	413,702	692,500	686,315	690,542	705,194
Intergovernmental Revenue, County	392,256	482,497	0	0	0
Licenses and Permits	2,375,169	2,292,129	2,351,646	2,422,196	2,494,862
Fines and Forfeitures	638,250	580,256	460,740	471,666	482,862
Fees	7,825,168	8,340,877	7,777,419	7,935,947	8,097,739
Investment Earnings	7,271,430	5,599,811	4,384,433	3,541,440	3,299,219
Interest from Sale of Property	0	133,887	202,969	180,062	185,464
Interfund Revenues	949,615	949,615	949,615	517,046	0
Other Revenues	1,395,479	807,011	242,694	245,829	210,493
Contributions from Non-Governmental Sources	0	6,055	6,055	6,055	6,055
Transfer From Gas Tax Fund	0	1,200,000	1,200,000	1,200,000	1,200,000
In-Lieu Charges	16,112,783	16,979,082	18,958,433	19,527,186	20,113,002
Transfer From Other Funds	557,214	580,792	930,975	948,555	608,952
TOTAL CURRENT RESOURCES	279,920,928	284,734,849	291,562,764	301,511,169	311,464,492
TOTAL AVAILABLE RESOURCES	468,858,833	478,149,656	434,506,391	433,323,276	436,357,013
CURRENT REQUIREMENTS:					
Operations - Total Compensation - Safety	77,727,695	77,731,679	84,304,395	87,473,349	90,534,916
Operations - Total Compensation - Misc.	63,488,384	74,239,608	81,127,979	85,021,403	88,969,667
Operations - Other	46,690,364	55,791,779	58,971,032	61,325,714	63,853,532
Equipment	623,923	1,374,866	1,817,725	1,749,159	2,357,101
Public Safety Recruitment	5,833,819	12,807,808	7,338,717	5,859,310	7,483,704
Projects	9,526,968	38,302,573	8,499,684	6,478,372	6,268,356
Future Unhoused Services	0	0	1,905,623	1,982,732	2,072,278
Project Operating	0	0	136,003	200,113	160,922
Council Service Level Set-Aside	2,824	100,000	100,000	100,000	100,000
Civic Center Debt Service	7,512,675	7,509,475	7,512,275	7,510,675	7,509,675
Budget Supplements	0	0	275,000	50,000	0
TOTAL EXPENDITURES	211,406,651	267,857,789	251,988,433	257,750,827	269,310,151

CITY OF SUNNYVALE
1000. GENERAL FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
TRANSFERS TO OTHER FUNDS:					
Investment in City Facilities	5,643,000	9,000,000	2,000,000	2,000,000	2,000,000
Youth and Neighborhood Services Fund	909,728	1,039,559	751,486	775,532	800,763
General Services Fund	9,026,217	3,727,978	2,376,128	2,815,297	1,578,783
Liability and Property Insurance Fund	6,829,523	7,377,384	7,749,733	7,982,190	8,221,656
Employee Benefits Fund	41,628,907	46,203,320	37,828,505	37,106,909	37,568,117
TOTAL TRANSFERS TO OTHER FUNDS	64,037,375	67,348,240	50,705,851	50,679,928	50,169,318
TOTAL CURRENT REQUIREMENTS	275,444,026	335,206,029	302,684,284	308,430,755	319,479,470
RESERVES:					
DESIGNATED:					
Contingencies (15%)	33,830,302	36,894,958	39,334,787	40,639,106	42,138,935
Capital Improvement Projects	5,712,876	5,799,105	6,002,073	6,182,136	6,367,600
Budget Stabilization Fund	122,903,189	100,249,564	86,485,597	78,081,940	68,381,989
Equipment and Project C/O Reserve	30,968,440	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	193,414,807	142,943,627	131,822,457	124,903,181	116,888,524
TOTAL RESERVES	193,414,807	142,943,627	131,822,457	124,903,181	116,888,524
FUND BALANCE, JUNE 30	0	0	0	0	0
Total Current Resources	279,920,928	284,734,849	291,563,114	301,511,479	311,464,812
Total Current Requirements	275,444,026	335,206,029	302,684,284	308,430,755	319,479,470
DIFFERENCE	4,476,902	(50,471,181)	(11,121,170)	(6,919,275)	(8,014,658)
Budget Stabilization Fund - % of Resources	44%	35%	30%	26%	22%

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Sunnyvale



SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenue sources that are legally restricted or earmarked for specific functions or activities. In many cases, a Special Revenue Fund has been established in response to legal requirements set by a granting agency or another level of government.

HOUSING FUND

The Housing Fund is composed primarily of Housing Mitigation Fees, Below-Market-Rate Housing fees, and loan payment revenues generated by loans previously made with these funds. Expenditures are for operations related to developing affordable housing, managing the City's below-market-rate housing program, and for capital and special projects that produce new affordable housing.

Housing Mitigation

Housing Mitigation Fees are development impact fees paid by developers of new employment-generating developments (i.e., office, industrial, hotel, and retail space) or new market-rate rental housing projects, as required by Sunnyvale Municipal Code Title 19. These funds are dedicated to the construction, rehabilitation, and preservation of affordable housing, primarily through multi-family development loans and down payment assistance. Revenue is continuously recycled into the sub-fund via loan repayments and accrued interest. For FY 2026/27, revenue is estimated at \$3.3 million, with \$11.2 million projected over the next two years, driven by active construction in the development pipeline. Beyond this increase for known developments, revenue is projected to return to a historical average of \$4.4 million annually, with a 3% growth rate projected for the remainder of the 20-year financial plan.

When the sub-fund reaches a sufficient balance, staff issues a Notice of Funding Availability to solicit proposals that align with the City's Housing Element, Consolidated Plan, and land use priorities. In FY 2026/27, \$19 million is allocated to these projects, reducing the fund balance by approximately 40% compared to FY 2025/26. Following this major allocation, \$10 million will be budgeted every two years to support affordable housing activities, including new construction, land acquisition, and the renovation of existing affordable units.

Financial assistance is generally provided as deferred loans, with residual receipt payments required should a project become profitable. Based on historical averages, the City anticipates \$6.8 million in loan repayments over the next decade. These repayments ensure the fund remains a self-sustaining resource for future affordable housing projects.

Below Market Rate Housing

The Below Market Rate (BMR) Program, governed by Sunnyvale Municipal Code Title 19 (Chapters 19.67, 19.69, and 19.75), utilizes "inclusionary zoning" to ensure housing remains accessible to lower- and moderate-income households. The program requires that developers sell 15% of all new homes in subdivision and condominium developments

of seven or more units as BMR homes. Additionally, the City manages a 15% inclusionary rental program and implements the State Density Bonus Law. Developers can pay a fee instead of building rental units, with the fee going toward future affordable housing developments. The program is primarily funded by in-lieu fees, supplemented by application fees, compliance charges, and interest revenue.

For FY 2026/27, revenue is projected at \$0.2 million, with cumulative revenue of \$23.1 million anticipated through FY 2029/30 based on current development activity. Long-term annual revenue is stabilized at a historical average of \$1.1 million, with a 3% growth rate for the remainder of the 20-year financial plan. Budgeted expenses support program administration, compliance monitoring, and a \$250,000 annual commitment to a first-time homebuyer loan program. In FY 2026/27, \$8 million is allocated to a Notice of Funding Availability, reducing the fund balance by approximately 58%. After that, the City will transition to a recurring \$3 million biennial budget for future affordable housing projects.

LOW & MODERATE INCOME HOUSING FUND

The Low & Moderate Housing Fund accounts for assets received from the former Redevelopment Agency/Successor Agency, originating from a percentage of the property tax increment within the former redevelopment project area. These funds are restricted to the development or preservation of affordable housing, similar to HOME funds, though specific project eligibility and income-level requirements differ slightly. Allowable uses for these funds are strictly governed by California Health and Safety Code Section 34176.1.

While the last revenue allocation of these funds was received in FY 2021/22, the fund continues to support critical housing initiatives. In FY 2026/27, budgeted allocations include administration and an annual commitment of \$250,000 to the Homeless Prevention and Rapid Re-Housing project through FY 2032/33. This will bring the fund balance down by 12% compared to FY 2025/26. Based on these ongoing obligations, the fund is projected to be fully drawn down by FY 2033/34.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The federal Community Development Block Grant (CDBG) program provides annual grants for community development and housing programs that primarily benefit lower-income households. The U.S. Department of Housing and Urban Development (HUD) administers the program based on a formula that includes factors such as population, poverty rate, and economic indicators. CDBG expenditure categories include housing rehabilitation, economic development, accessibility improvements and retrofits, workforce development programs, human services, public infrastructure improvements in lower-income neighborhoods, and program administration. The City has two CDBG sub-funds:

Community Development Block Grant

HUD requires entitlement grantees to submit a strategic plan referred to as a Consolidated Plan every five years to maintain program eligibility, and an Annual Action Plan, which details local needs and the projects and programs to be funded with the

grant funds in the upcoming fiscal year. The City also submits an annual performance report to HUD. The estimated 2026/27 grant is approximately \$1 million, consistent with this year's. Up to 20% of the CDBG annual grant can be used for program administration, and 15% of the annual grant, plus 15% of prior-year program income, can be used for public (human) services. The remainder of the grant supports projects such as Sunnyvale Workforce Development (WorkFirst Sunnyvale), ADA Curb Retrofit, Home Access, Paint, Emergency Repair, and Energy-Efficiency (minor home improvement grants/loans).

Community Development Block Grant Revolving Loan Fund

This sub-fund accounts for CDBG program income from prior housing loans made with CDBG funds. Funding currently supports the administration of the Major and Minor Rehab Programs, where loans are made to low-income single-family or mobile homeowners, many of whom are seniors, who need major rehabilitation of their residence for habitability purposes. Per HUD regulations, once repayments are deposited into this fund, they are restricted for use toward future housing rehabilitation loans or program operations. For FY 2026/27, the City projects \$140,000 in revenue; actual totals may vary significantly due to the sporadic nature of loan repayments. With budgeted expenditures of \$240,000 for FY 2026/27, the fund balance is projected to decrease by 58% as existing resources are deployed for program services.

HOME GRANT FUND

The U.S. Department of Housing and Urban Development's (HUD) HOME Investment Partnerships Program (HOME) provides annual formula grants to states and localities to fund the construction, purchase, and rehabilitation of affordable housing. These funds may also be used to provide direct rental assistance to low-income households. The City often partners with local nonprofit groups to carry out these activities.

For FY 2026/27, the City's estimated grant allocation is \$383,899. Additionally, the City receives program income through repayments on prior affordable housing loans. Similar to the Revolving Loan Fund, actual revenue from these repayments may vary significantly year-to-year due to their sporadic nature.

The City currently focuses available HOME funding on an enhanced Tenant-Based Rental Assistance program. In partnership with Sunnyvale Community Services, this program provides critical rental assistance and ongoing case management to households experiencing or at risk of homelessness. For FY 2026/27, the programming of the \$1 million commitment to this initiative will result in a 39% reduction in the HOME fund balance.

PERMANENT LOCAL HOUSING ALLOCATION GRANT PROGRAM FUND

A permanent source of funding for affordable housing, this fund is established by California's Building Homes and Jobs Act (SB 2) through a \$75-per-document real estate transaction recording fee. The State Department of Housing and Community Development administers the Permanent Local Housing Allocation (PLHA) program. For funds collected in calendar years 2019 and beyond, the amount awarded to each entitlement local agency is based on a CDBG formula over funds made available for local entitlement jurisdictions.

Approximately \$3.1 million has been awarded to the City for the first five-year plan since PLHA's establishment. Revenues for the next two years are projected based on 2024 and 2025 home sales volume compared to previous years and will be adjusted when HCD announces new estimates. The fund balance increases in the meantime as the Community Development Department devises its next five-year project plan. Current projects include Carroll Street Inn Rehabilitation, Senior Accessibility Modifications, Street Outreach, Temporary Hotel Program, and Mobile Hygiene Services; future projects to address local housing and unhoused needs are subject to Council approval.

PARK DEDICATION FUND

The City collects park in-lieu fees for housing projects that do not dedicate land for parks or open space, as permitted by state law, to offset the impact of such development. These fees are subject to the Mitigation Fee Act's nexus and annual reporting requirements.

Effective January 1, 2025, SB 937 amends the Mitigation Fee Act to defer development impact fees on qualifying residential and mixed-use projects until final inspection or certificate of occupancy, rather than at the time of building permit issuance. This shift causes immediate revenue delays resulting in a 44% decrease in the fund balance in the budget year, but the impact is expected to stabilize within two to three years. Long-term projections anticipate revenue of \$15.9 million annually, based on 300 units per year at the highest density category with a proposed land value of \$135 per square foot, inflated throughout the remainder of the twenty-year plan.

A total of \$225.2 million of expenditures across 58 capital and infrastructure projects is programmed throughout the long-term financial plan to ensure that park and recreational facilities are in good working order and can meet the demands of increased public use. The City also sets aside 20% of annual revenue to acquire and develop new land for parks, open space, trails, and other recreational facilities, and to maintain a reserve for future capital projects.

ASSET FORFEITURE FUND

The Asset Forfeiture Fund was established to account for monies received through law enforcement activities as allowed under Federal and State asset forfeiture guidelines. Eligible uses for asset forfeiture funds are limited and typically allocated to one-time expenditures. As there has been no recent activity, there is no financial planning beyond using the existing fund balance.

POLICE SERVICES AUGMENTATION FUND

The Police Services Augmentation Fund accounts for the State Citizens' Options for Public Safety grant funds that must be used for supplemental front-line law enforcement efforts. These Supplemental Law Enforcement Services funds are governed under the provisions of Government Code Section 30061. A percentage of the funds is allocated to counties and cities for law enforcement services based on population.

The twenty-year revenue projection is based on anticipated moderate growth of the City's population and historical trends. The annual allocation will fund Investigations

overtime. For FY 2026/27, the City has proposed establishing a full-time Community Crime Reduction Team (CCRT) within the Department of Public Safety to provide a proactive, intelligence-driven task force focused on emerging crime trends, organized retail theft, and quality-of-life issues. The reserve in this fund will be used to support the initial setup of the CCRT unit.

EMPLOYMENT DEVELOPMENT FUND

As the administrative entity for NOVAworks, a federally funded workforce development agency, the City operates the Employment Development Fund to account for the consortium's revenues and expenditures. NOVAworks serves seven cities (Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara, and Sunnyvale) and San Mateo County, providing services funded primarily by the federal Workforce Innovation and Opportunity Act. While Sunnyvale's City Council acts as the Chief Local Elected Official with financial liability, the NOVA Workforce Board provides governance.

Funding is distributed based on federal formulas tied to unemployment rates across three categories: Youth, Adult, and Dislocated Worker. For FY 2026/27, grant funding is projected at \$10 million, a level expected to remain stable across the twenty-year planning period assuming no significant changes in federal policy. NOVA utilizes a conservative staffing model based on its most stable resources but remains highly competitive for additional state and federal grants. Should new grants be awarded during the fiscal year, a cumulative budget modification will be submitted to reflect the increased revenues, expenditures, and necessary staffing adjustments and expenditures.

PARKING DISTRICT FUND

This fund accounts for assessments on taxable properties within the Sunnyvale Downtown Parking Maintenance District, per the Parking Demand Guidelines. Funding is used to pay for the operation and maintenance of all public parking facilities in the downtown area, except for those provided by the former Sunnyvale Town Center. The assessment rate would be adjusted annually and capped at the maximum allowable increase, which is the prior year's change in the Consumer Price Index. The assessment methodology is anticipated to be re-evaluated upon completion of the CityLine development. For FY 2026/27, this special assessment revenue is projected to be \$260,184.

In addition, through third-party vendor agreements, two electric vehicle charging stations are in place in the downtown area, contributing \$43,200 each year to the Fund. The agreement term is ten years following each station's operational date, with the expectation of renewal at the end of the term.

The total costs to operate, maintain, and service the parking facilities are programmed in annual operations costs and overhead. A Downtown Parking District Major Maintenance project has been created, and four parking lots are currently scheduled for resurfacing on a six-year cycle.

GAS TAX FUND

The State Gasoline Tax is a per-gallon excise tax applied to gasoline and other motor fuels. Revenues are distributed to the State, cities, and counties based on statutory formulas that consider factors such as population, vehicle registrations, and assessed property values.

As a volume-based revenue source, the Gas Tax is largely independent of fuel price fluctuations. Modest near-term growth is projected; however, long-term revenue is expected to level off as fuel consumption declines due to improvements in vehicle fuel efficiency. While annual inflationary adjustments have historically supported growth, these gains are anticipated to diminish over time.

For FY 2026/27, Gas Tax revenue is projected at approximately \$4.4 million. Over the twenty-year planning horizon, the Gas Tax Fund will continue to support capital, infrastructure, and special projects, including the maintenance and improvement of streets, bridges, signage, and traffic signals. The fund coordinates with the General Fund to support operations and engineering services for project delivery.

ROAD MAINTENANCE AND REHABILITATION ACCOUNT FUND

This fund accounts for transportation revenues generated under the Road Repair and Accountability Act of 2017 (SB1). The legislation increased per-gallon excise taxes on gasoline and diesel, established the value-based Transportation Improvement Fee on vehicle registrations, added a fee for zero-emission vehicles, and implemented annual inflationary adjustments beginning in 2020. These revenues are deposited into the Road Maintenance and Rehabilitation Account (RMRA).

After required state program and cost allocations, 50 percent of RMRA revenues are distributed to cities and counties. City allocations are based on population relative to the statewide incorporated population, resulting in generally stable revenue levels with minimal fluctuations.

Due to a favorable allocation formula and projected increases in Transportation Improvement Fees and zero-emission vehicle fees, RMRA revenues are expected to grow moderately, with the fund balance increasing by approximately 12 percent.

By statute, RMRA funds must be prioritized for basic road maintenance, rehabilitation, and critical safety improvements unless the City's average Pavement Condition Index meets or exceeds 80. For FY 2026/27, the City's estimated allocation of \$4.4 million is programmed for the citywide Pavement Rehabilitation Program.

TRANSPORTATION DEVELOPMENT ACT FUND

The Transportation Development Act (TDA) was enacted by State legislation to annually return ¼% of State Sales Tax revenues to each region for transportation projects. Sunnyvale is part of the nine-county Bay Area region coordinated by the Metropolitan Transportation Commission. The City currently receives funding under TDA Article 3, which is restricted to pedestrian and bicycle facilities and bicycle safety education programs.

The current allocation of \$0.8 million supplements the construction phase of the Evelyn Avenue Multi-Use Trail project.

2016 MEASURE B SANTA CLARA VTA FUND

Measure B is a 30-year, half-cent countywide sales tax dedicated to enhancing investment in transit, highways, expressways, and active transportation (bicycles, pedestrians, and complete streets). Program funds are divided into nine categories. Most

of these categories have project-specific funding agreements executed between local agencies and the Santa Clara Valley Transportation Authority.

Of the nine categories, three provide annual formula-based allocations, while the remaining six are awarded based on demonstrated need and capacity. The City receives annual formula allocations from two categories, the Local Streets & Roads Program and the Bicycle & Pedestrian Program, based on its share of the county's population. These allocations are projected at \$4.1 million in FY 2026/27 and \$4.3 million in FY 2027/28.

2016 Measure B entitlement funding supports six street, bike, and pedestrian-related projects, including \$6.9 million in the current budget for the Sidewalk, Curb, and Gutter Replacement project. Under competitive funding, the City currently has \$3.1 million for the Stevens Creek Trail Extension (West Remington Avenue to West Fremont Avenue) project and was also awarded \$3 million for the Bernardo Avenue Caltrain Undercrossing project and \$24 million for Caltrain Grade Separations at the Mary Avenue location.

There are two Council priority projects proposed to use these funds in FY 2026/27: Clearing the Sidewalk Maintenance Backlog and Reinventing and Revitalizing Sunnyvale's Safe Routes to School Program. The Recommended Budget aims to reduce its sidewalk repair backlog of over 3,300 locations by accelerating repairs and improving tracking systems. There is an increase of \$0.7 million in FY 2026/27 and \$10.4 million over the first 10 years of the plan to address most of the backlog within 10 years.

The Recommended Budget also plans to revitalize its Safe Routes to School Program to improve safety and accessibility for students walking and biking to school by enhancing education, updating materials, creating school-specific route maps, and strengthening partnerships with schools and the community. This effort includes a one-time cost of \$0.1 million in FY2026/27.

VEHICLE REGISTRATION FEE FUND

This fund accounts for revenues from the \$10 annual Vehicle Registration Fee assessed on automobiles owned by Santa Clara County residents. The funds are collected by the Department of Motor Vehicles and administered by the Santa Clara Valley Transportation Authority. These vehicle registration fees pay for programs and projects that provide local road improvements and repairs.

Eighty percent of revenues are distributed to local agencies through the Local Road Improvement and Repair Program based on an established fund distribution formula, 15% are allocated to competitive countywide programs, and the remainder supports the Santa Clara Valley Transportation Authority's administrative costs.

For FY 2026/27 and throughout the twenty-year financial plan, funding of around \$1 million for local road improvement and repair is planned and programmed for the citywide Pavement Rehabilitation project. In FY 2025/26, the annual project costs are expected to be less than the annual program revenue, increasing the fund balance by \$154,756, or 24%.

YOUTH AND NEIGHBORHOOD SERVICES FUND

This fund accounts for the revenues and expenditures associated with the Columbia Neighborhood Center, which supports local health, social, recreational, and educational

programs and services in collaboration with the Sunnyvale School District, community businesses, and non-profits, focusing on high-need families. Advanced Micro Devices contributed \$1 million to the program, of which an endowment reserve of \$0.5 million is maintained each year to generate interest income to help offset ongoing program expenditures.

The School District reimburses the City for 50% of certain program costs as outlined in the partnership agreement. Other resources include facility rentals, drop-in fitness room fees, and an annual subsidy from the General Fund. Expenses are related to operations that provide services at the Center, which are overseen by the Library and Recreation Services Department.

To go to Special Revenue Funds 20-year Financial Plan tables, page 389, [click here](#).

CITY OF SUNNYVALE
2020. COMBINED HOUSING FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	67,799,000	65,128,883	53,331,117	29,381,827	36,591,829
CURRENT RESOURCES:					
Housing Mitigation Fees	8,559,213	57,770	3,313,783	5,587,432	5,587,432
Housing Loan Repayments	1,961,166	587,777	608,311	626,560	645,357
BMR In-Lieu Fees	500,889	140,000	200,000	2,700,000	11,400,000
BMR Processing Fees	28,959	34,867	26,752	27,555	28,381
Rental Income	178,129	312,000	330,000	24,000	18,000
Interest Income	2,222,470	2,322,745	1,272,903	1,001,232	1,232,774
TOTAL CURRENT RESOURCES	13,450,826	3,455,159	5,751,749	9,966,779	18,911,945
TOTAL AVAILABLE RESOURCES	81,249,827	68,584,042	59,082,866	39,348,606	55,503,774
CURRENT REQUIREMENTS:					
Operations	1,319,167	1,380,340	1,666,123	1,744,773	1,828,760
New Civic Center Rent	230,499	233,956	325,941	330,830	340,755
Special Projects	14,242,917	12,060,598	270,000	250,000	520,000
Funding for Future Projects	0	1,217,000	27,000,000	0	13,000,000
Transfer To Employee Benefits Fund	216,742	246,543	298,182	286,035	290,656
General Fund In-Lieu	111,619	114,488	140,793	145,138	149,613
TOTAL CURRENT REQUIREMENTS	16,120,944	15,252,925	29,701,039	2,756,777	16,129,784
RESERVES:					
Housing Mitigation Reserve	48,921,805	38,780,363	23,329,125	28,527,891	23,392,667
BMR Reserve	16,207,078	14,550,754	6,052,702	8,063,938	15,981,323
TOTAL RESERVES	65,128,883	53,331,117	29,381,827	36,591,829	39,373,990
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2080. LOW & MODERATE HOUSING FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	2,560,772	2,383,850	2,160,860	1,911,395	1,650,983
CURRENT RESOURCES:					
Interest Income	82,591	89,112	70,039	61,269	44,660
TOTAL CURRENT RESOURCES	82,591	89,112	70,039	61,269	44,660
TOTAL AVAILABLE RESOURCES	2,643,363	2,472,962	2,230,899	1,972,664	1,695,643
CURRENT REQUIREMENTS:					
Operations	47,043	48,069	53,923	56,367	58,986
Special Projects	197,811	250,000	250,000	250,000	250,000
Transfer to Employee Benefits	10,674	9,945	10,931	10,520	10,684
General Fund In-Lieu	3,985	4,087	4,650	4,794	4,942
TOTAL CURRENT REQUIREMENTS	259,513	312,102	319,504	321,681	324,612
RESERVES:					
20 Year RAP	2,383,850	2,160,860	1,911,395	1,650,983	1,371,031
TOTAL RESERVES	2,383,850	2,160,860	1,911,395	1,650,983	1,371,031
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2040. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	167,981	320,887	204,197	70,101	91,547
CURRENT RESOURCES:					
HUD Program Year 2019	0	10,308	0	0	0
HUD Program Year 2020	0	15,514	0	0	0
HUD Program Year 2022	324,039	0	0	0	0
HUD Program Year 2023	363,487	14,625	0	0	0
HUD Program Year 2024	780,286	261,275	0	0	0
HUD Program Year 2025	0	1,038,891	0	0	0
Future HUD Allocations	0	0	1,038,891	1,000,000	1,000,000
Housing Loan Repayments	288,387	240,000	150,000	190,040	190,040
CDBG-CV	50,465	150,000	0	0	0
TOTAL CURRENT RESOURCES	1,806,664	1,730,612	1,188,891	1,190,040	1,190,040
TOTAL AVAILABLE RESOURCES	1,974,645	2,051,499	1,393,088	1,260,141	1,281,587
CURRENT REQUIREMENTS:					
Operations	354,780	376,905	351,363	410,448	426,647
Special Projects	646,619	1,100,597	50,000	50,000	50,000
Capital Projects	490,000	0	300,000	0	0
Outside Group Funding Projects	155,280	369,800	150,000	150,000	150,000
Future CDBG Projects	0	0	466,030	552,273	543,352
Transfer To Fleet Fund	7,078	0	0	0	0
Transfer To General Fund	0	0	5,594	5,874	6,138
TOTAL CURRENT REQUIREMENTS	1,653,758	1,847,302	1,322,987	1,168,594	1,176,137
RESERVES:					
20 Year RAP	320,887	204,197	70,101	91,547	105,449
TOTAL RESERVES	320,887	204,197	70,101	91,547	105,449
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2060. HOME GRANT FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	441,663	14,519	1,689,483	1,022,407	0
CURRENT RESOURCES:					
HUD Program Year 2020	134,760	0	0	0	0
HUD Program Year 2021	59,647	316,162	0	0	0
HUD American Rescue Plan 2021	0	1,277,663	0	0	0
HUD Program Year 2022	35,528	357,859	0	0	0
HUD Program Year 2023	0	341,214	0	0	0
HUD Program Year 2024	0	282,846	0	0	0
HUD Program Year 2025	0	383,899	0	0	0
Future HUD Allocations	0	0	383,899	383,899	383,899
Housing Loan Repayments	81,491	100,000	50,000	124,741	124,741
Interest Income	5,883	5,883	0	0	0
TOTAL CURRENT RESOURCES	317,310	3,065,526	433,899	508,640	508,640
TOTAL AVAILABLE RESOURCES	758,973	3,080,046	2,123,382	1,531,047	508,640
CURRENT REQUIREMENTS:					
Operations	37,283	97,733	43,390	50,864	50,864
Special Projects	707,170	1,292,830	0	0	0
Future HOME/Housing Projects	0	0	1,057,585	1,480,183	457,776
TOTAL CURRENT REQUIREMENTS	744,453	1,390,563	1,100,975	1,531,047	508,640
RESERVES:					
HOME Reserve	14,519	1,689,483	1,022,407	0	0
TOTAL RESERVES	14,519	1,689,483	1,022,407	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2070. PERMANENT LOCAL HOUSING ALLOCATION (PLHA) GRANT PROGRAM FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	77,257	568,359	13,175	364,320	0
CURRENT RESOURCES:					
PLHA Grant	784,249	1,718,917	0	0	0
Future PLHA Allocations	0	0	369,481	370,600	370,600
Interest Income	6,932	6,244	138	0	0
TOTAL CURRENT RESOURCES	791,181	1,725,161	369,619	370,600	370,600
TOTAL AVAILABLE RESOURCES	868,438	2,293,519	382,794	734,920	370,600
CURRENT REQUIREMENTS:					
Operations	45,177	108,844	18,474	18,530	18,530
Special Projects	254,902	2,171,500	0	0	0
Future Projects	0	0	0	716,390	352,070
TOTAL CURRENT REQUIREMENTS	300,079	2,280,344	18,474	734,920	370,600
RESERVES:					
PLHA Reserve	568,359	13,175	364,320	0	0
TOTAL RESERVES	568,359	13,175	364,320	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2100. PARK DEDICATION FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	110,966,134	100,485,280	45,949,233	25,672,565	23,036,112
CURRENT RESOURCES:					
Investment Earnings	3,584,007	3,415,486	2,988,550	2,094,635	2,327,665
Park Dedication Fees	1,205,109	740,811	532,739	11,751,791	15,877,620
TOTAL CURRENT RESOURCES	4,789,116	4,156,296	3,521,289	13,846,426	18,205,285
TOTAL AVAILABLE RESOURCES	115,755,250	104,641,577	49,470,522	39,518,991	41,241,398
CURRENT REQUIREMENTS:					
Projects	13,391,044	57,560,327	21,767,606	14,532,360	6,837,195
Project Administration	1,878,925	1,132,017	2,030,351	1,950,519	1,272,769
TOTAL CURRENT REQUIREMENTS	15,269,970	58,692,343	23,797,957	16,482,879	8,109,964
RESERVES:					
Capital Projects Reserve	79,008,787	27,696,854	7,313,637	2,326,827	9,246,624
Land Acquisition Set-Aside (20%)	21,476,493	18,252,379	18,358,927	20,709,285	23,884,809
TOTAL RESERVES	100,485,280	45,949,233	25,672,565	23,036,112	33,131,434
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2300. EMPLOYMENT DEVELOPMENT FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	99,862	0	0	0	0
CURRENT RESOURCES:					
Intergovernmental Revenue, Federal	8,972,930	9,500,000	9,000,000	9,000,000	9,000,000
Intergovernmental Revenue, State	708,647	1,000,000	500,000	500,000	500,000
Intergovernmental Revenue, Other	0	0	500,000	500,000	500,000
Contributions from Non-Governmental Sources	332,393	0	0	0	0
TOTAL CURRENT RESOURCES	10,013,971	10,500,000	10,000,000	10,000,000	10,000,000
TOTAL AVAILABLE RESOURCES	10,113,832	10,500,000	10,000,000	10,000,000	10,000,000
CURRENT REQUIREMENTS:					
Operations	9,162,723	9,618,036	9,108,553	9,098,880	9,089,013
New Civic Center Rent	464,871	474,168	483,651	493,325	503,191
Indirect Costs	486,239	407,796	407,796	407,796	407,796
TOTAL CURRENT REQUIREMENTS	10,113,832	10,500,000	10,000,000	10,000,000	10,000,000
RESERVES:					
20 Year RAP	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2400. PARKING DISTRICT FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	1,153,130	1,212,986	1,069,558	1,170,344	1,270,038
CURRENT RESOURCES:					
Charging Station Use Fees	46,830	43,200	43,200	43,200	43,200
Special Assessment	249,390	255,394	260,184	267,990	276,030
County Administration Fee	(2,494)	(2,554)	(2,602)	(2,680)	(2,760)
Investment Earnings	37,530	45,656	29,405	28,006	30,766
TOTAL CURRENT RESOURCES	331,256	341,697	330,187	336,516	347,235
TOTAL AVAILABLE RESOURCES	1,484,387	1,554,682	1,399,745	1,506,860	1,617,273
CURRENT REQUIREMENTS:					
Operations	154,015	193,755	180,540	188,604	195,109
Other Overhead	38,262	14,237	15,314	15,786	16,273
Projects	46,537	246,125	0	0	0
Civic Center Rent	8,581	8,709	8,776	8,908	9,175
Transfers Out	24,007	22,297	24,772	23,524	23,944
TOTAL CURRENT REQUIREMENTS	271,401	485,124	229,401	236,822	244,501
RESERVES:					
20 Year RAP	1,212,986	1,069,558	1,170,344	1,270,038	1,372,771
TOTAL RESERVES	1,212,986	1,069,558	1,170,344	1,270,038	1,372,771
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2500. GAS TAX FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	12,198,246	13,731,281	5,356,472	6,135,426	7,987,476
CURRENT RESOURCES:					
Intergovernmental Revenue, State	4,382,099	4,404,009	4,426,029	4,448,159	4,448,159
Investment Earnings	442,937	394,581	243,694	250,859	231,554
TOTAL CURRENT RESOURCES	4,825,036	4,798,590	4,669,723	4,699,018	4,679,713
TOTAL AVAILABLE RESOURCES	17,023,282	18,529,871	10,026,195	10,834,444	12,667,189
CURRENT REQUIREMENTS:					
Operations	929,660	1,200,000	1,200,000	1,200,000	1,200,000
Curb Painting Operations	103,468	197,647	230,166	239,808	249,400
Capital Projects	260	1,676,387	0	79,476	0
Infrastructure Projects	1,849,131	9,805,274	2,141,903	1,250,707	5,287,033
Special Projects	0	0	11,754	0	1,000
Project Administration	329,481	294,091	306,947	76,977	623,262
Transfer To Fleet Services Fund	80,000	0	0	0	0
TOTAL CURRENT REQUIREMENTS	3,292,001	13,173,400	3,890,769	2,846,968	7,360,696
RESERVES:					
20 Year RAP	13,731,281	5,356,472	6,135,426	7,987,476	5,306,493
TOTAL RESERVES	13,731,281	5,356,472	6,135,426	7,987,476	5,306,493
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2520. ROAD MAINTENANCE AND REHABILITATION ACCOUNT (SB1)
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	10,667,558	8,443,561	3,813,323	4,289,568	0
CURRENT RESOURCES:					
Intergovernmental Revenue, State	4,299,834	4,309,138	4,438,412	4,571,564	4,708,711
Investment Earnings	311,459	316,799	147,762	0	0
TOTAL CURRENT RESOURCES	4,611,293	4,625,937	4,586,174	4,571,564	4,708,711
TOTAL AVAILABLE RESOURCES	15,278,851	13,069,498	8,399,498	8,861,132	4,708,711
CURRENT REQUIREMENTS:					
Projects	6,835,290	9,256,174	4,109,930	8,861,132	4,708,711
TOTAL CURRENT REQUIREMENTS	6,835,290	9,256,174	4,109,930	8,861,132	4,708,711
RESERVES:					
RMRA Reserves	8,443,561	3,813,323	4,289,568	0	0
TOTAL RESERVES	8,443,561	3,813,323	4,289,568	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2560. 2016 MEASURE B SANTA CLARA VTA FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	(72,474)	(14,546)	6,327,437	4,642,770	0
CURRENT RESOURCES:					
2016 Measure B Local Streets and Roads Allocation	3,359,648	15,813,044	3,981,126	4,166,919	4,250,257
2016 Measure B Bike/Ped Education & Encouragement Allocation	67,817	699,231	104,916	110,741	112,956
2016 Measure B Stevens Creek Trail Extension	9,102	3,127,532	0	0	0
2016 Measure B East Channel Trail Study	232,120	597,880	0	0	0
2016 Measure B Bernardo Avenue Caltrain Under-crossing	0	3,000,000	0	0	0
2016 Measure B Caltrain Grade Separation at Mary Avenue	0	24,000,000	0	0	0
TOTAL CURRENT RESOURCES	3,668,687	47,237,687	4,086,041	4,277,660	4,363,213
TOTAL AVAILABLE RESOURCES	3,596,213	47,223,141	10,413,478	8,920,430	4,363,213
CURRENT REQUIREMENTS:					
Projects	3,610,759	40,895,703	5,770,708	8,920,430	4,363,213
TOTAL CURRENT REQUIREMENTS	3,610,759	40,895,703	5,770,708	8,920,430	4,363,213
RESERVES:					
20 Year RAP	(14,546)	6,327,437	4,642,770	0	0
TOTAL RESERVES	(14,546)	6,327,437	4,642,770	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
2580. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	4,743,434	4,233,257	649,262	804,018	0
CURRENT RESOURCES:					
Intergovernmental Revenue, County	1,039,550	1,076,048	1,076,048	1,076,048	1,076,048
2010 Vehicle Registration Fee Countywide Program	103,436	500,658	0	0	0
Investment Earnings	148,600	169,330	27,189	0	0
TOTAL CURRENT RESOURCES	1,291,586	1,746,036	1,103,237	1,076,048	1,076,048
TOTAL AVAILABLE RESOURCES	6,035,020	5,979,293	1,752,499	1,880,066	1,076,048
CURRENT REQUIREMENTS:					
Projects	1,801,763	5,330,031	948,481	1,880,066	1,076,048
TOTAL CURRENT REQUIREMENTS	1,801,763	5,330,031	948,481	1,880,066	1,076,048
RESERVES:					
SB83 VRF Funds	4,233,257	649,262	804,018	0	0
TOTAL RESERVES	4,233,257	649,262	804,018	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0



Sunnyvale



CAPITAL AND INFRASTRUCTURE FUNDS

Capital and Infrastructure Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of the City's fixed assets. Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each utility fund.

CAPITAL PROJECTS FUND

The Capital Projects Fund accounts for financial resources for new or substantially enhanced/rehabilitated capital facilities. There are distinct sub-funds that account for financing sources restricted for specific purposes.

General Assets Sub-Fund

The General Assets Sub-Fund accounts for projects primarily funded through governmental grants (Federal and State) and local contributions. Key projects programmed in the current year include:

- \$17.2 million for Lakewood Branch Library Facility, expected to be completed later this year.
- \$3.2 million in State funding for the design and construction of the Evelyn Multi-use Trail
- \$3 million Federal grant for Stevens Creek Trail Extension (W. Remington Ave. to W. Fremont Ave.)
- \$1.8 million from the State's Priority Legislative Budget Projects (2023 AB102) funding for Lakewood Safe Route to School
- \$1.5 million County of Santa Clara All-Inclusive Playground Grant for Lakewood Park Renovation and Enhancement
- \$1 million Housing Incentive Pool (HIP) Program Grant funds for Install Sidewalk on Poplar Ave.

Community Benefits Sub-Fund

The Community Benefits Sub-Fund accounts for community benefits funds that developers contribute in exchange for added development capacity or intensity. Specific Community Benefits are contingent on development project circumstances and City priorities determined through review of the applicable Community Benefits Plan (i.e., Specific Plans, etc.) adopted by City Council. Currently, this Sub-Fund helps support projects such as Murphy Ave Pedestrian Mall Improvements, Murphy Avenue Monuments Restoration, Improve Bicycle and Pedestrian Access at Sunnyvale Caltrain Station, and Murphy Ave Solid Waste Enclosures. The remainder of the fund balance is set aside for future projects starting in FY 2027/28.

Traffic Mitigation and Transportation Impact Fees Sub-Funds

The Traffic Mitigation Sub-Fund was created to use Cumulative Traffic Mitigation Fees for capital projects that improve traffic capacity or promote alternative transportation facilities. The last capital project funded by this fee has been completed, and this Sub-Fund was closed at the end of FY 2024/25.

The Transportation Impact Fees (TIF) Sub-Fund collects fees from traffic-generating developments citywide and applies them to roadway capacity improvement projects identified in the Transportation Strategic Plan, last updated and approved by Council in 2017. The Transportation Strategic Plan encompasses over \$1 billion in projects, most of which are unfunded and will advance into the City's twenty-year Projects Budget as funding and need arise. TIF reserves are set aside under "Future Transportation Strategic Plan Projects" to help finance these efforts, and fund balances may grow in the near term as reserves accumulate. A full project listing can be found under Traffic and Transportation in Volume 2 – Projects Budget.

The precise timing of fees related to development activity is unpredictable. Revenue not received as projected in one year may materialize the following year. Effective January 1, 2025, SB 937 amends the Mitigation Fee Act to defer development impact fees on qualifying residential and mixed-use projects until final inspection or certificate of occupancy, rather than at the time of building permit issuance. This shift causes immediate revenue delays, as reflected in the near-term revenue projections; however, the impact is expected to stabilize within two to three years. In addition to various transportation, traffic, and bicycle and pedestrian safety improvement projects, this budget also includes local match funding of major projects such as:

- \$7 million for Bernardo Avenue Caltrain Undercrossing
- \$4.3 million for Stevens Creek Trail Extension (W. Remington Ave. to W. Fremont Ave.)
- \$4.1 million for Mary Avenue Extension

Sense of Place Sub-Fund

The Sense of Place Sub-Fund accounts for projects funded by Sense of Place Fees, which are imposed as conditions of approval in certain Industrial-to-Residential areas, including Tasman Crossing and Fair Oaks Junction in East Sunnyvale, Peery Park, and Lawrence Station. These fees fund area-wide amenities beyond standard frontage improvements—such as special signage, entry treatments, and aesthetic enhancements—and may also be required under Specific Plans or other public improvement plans.

Fee revenue is difficult to forecast because it depends on development timing and may shift between years; some areas are largely built out, while others may see new activity in the next two to four years. SB 937 further delays collection on qualifying residential and mixed-use projects until the final inspection or the certificate of occupancy, so no revenue is projected for the budget year. The "Future Sense of Place Projects" line reflects anticipated expenditures for area improvements.

INFRASTRUCTURE RENOVATION AND REPLACEMENT FUND

The Infrastructure Renovation and Replacement Fund accounts for revenues and expenditures associated with rehabilitating the City's extensive physical infrastructure, except for utility assets, which are funded separately in the utility funds.

This vast array of infrastructure assets, including buildings, streets, parks, sidewalks, and utility infrastructure, is an integral part of the foundation of service provision to the community. Accordingly, City policy prioritizes investment in repairing and replacing existing infrastructure before providing new or expanded facilities. Approximately \$211.15 million is planned to be transferred from the General Fund for future infrastructure projects over the 20-year period of the long-term financial plan.

Some key projects funded in the Infrastructure Fund across the long-term financial plan include:

- \$41.6 million for new Fire Station 2 and Training Facility construction, which was identified as the highest priority with the most significant rehabilitation needs in the Fire Station Master Plan. Notably, the City received \$1 million in federal funds to offset the cost of this essential regional training facility.
- \$21.5 million for Phase 1 of the Corporation Yard Master Plan (replacement of the Fleet Maintenance Building) to address growth needs.
- \$20 million for Civic Center Modernization Phase 2 as an initial investment to update the main library. The City is currently exploring options to enhance library infrastructure and service delivery.
- \$17.1 million of funding for remodel of Fire Stations 1, 3, 4, and 6.

Additional expenditures in the fund include funding for project administration.

To go to 20-year Capital and Infrastructure Funds tables, page 425, click here.

CITY OF SUNNYVALE
3100. COMBINED CAPITAL PROJECTS FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	106,011,313	105,460,918	71,774,845	72,774,675	9,721,649
CURRENT RESOURCES:					
Federal and State Grants	6,334,176	13,661,136	0	0	0
Contributions/Misc Revenues	0	765,000	0	0	0
Rental Revenues	434,712	440,189	453,395	466,996	481,006
Other Intergovernmental Revenues	2,447,797	4,104,685	0	0	0
Transportation Impact Fees	2,690,757	86,690	428,021	929,337	1,056,242
Sense of Place Fees	0	0	0	333,555	0
Community Benefits	0	0	0	1,594,806	0
Interest Income	2,101,153	1,708,874	1,462,051	481,979	290,983
Transfer From Infrastructure/General Assets	2,379,995	0	0	0	0
Transfer From Public Art Acquisition	0	79,000	0	0	0
TOTAL CURRENT RESOURCES	16,388,590	20,845,575	2,343,467	3,806,674	1,828,231
TOTAL AVAILABLE RESOURCES	122,399,903	126,306,492	74,118,312	76,581,349	11,549,880
CURRENT REQUIREMENTS:					
Operations	0	183,159	221,872	232,063	0
Capital Projects	16,107,596	54,029,426	1,044,858	0	213,841
Special Projects	0	151,386	0	25,582	90,201
Infrastructure Projects	0	99,300	0	0	0
Project Administration	795,882	30,087	0	0	43,234
Future Projects	0	0	0	66,526,064	699,095
Transfer To Property and Liability	16,751	12,588	9,305	9,584	9,872
Transfer To Employee Benefits	0	0	47,148	45,033	0
Transfer To General Fund and In-Lieus	18,756	25,701	20,453	21,374	22,229
TOTAL CURRENT REQUIREMENTS	16,938,986	54,531,647	1,343,636	66,859,700	1,078,471
RESERVES:					
Capital Reserve	105,460,918	71,774,845	72,774,675	9,721,649	10,471,409
TOTAL RESERVES	105,460,918	71,774,845	72,774,675	9,721,649	10,471,409
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
3200. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	87,455,143	87,590,628	29,717,986	21,385,903	24,483,754
CURRENT RESOURCES:					
Miscellaneous Grant/Revenue	0	1,503,384	0	0	0
Sunnyvale School District Reimbursement	0	589,457	36,928	465,269	23,506
Transfer From General Fund	5,643,000	9,000,000	0	0	0
Transfers In - Future Infrastructure Projects	0	0	2,000,000	2,000,000	2,000,000
Investment Earnings	2,810,240	1,142,999	723,195	713,119	474,003
TOTAL CURRENT RESOURCES	8,453,240	12,235,840	2,760,123	3,178,388	2,497,509
TOTAL AVAILABLE RESOURCES	95,908,384	99,826,469	32,478,109	24,564,291	26,981,263
CURRENT REQUIREMENTS:					
Projects	4,959,700	47,598,825	5,622,928	65,930	7,957,157
Civic Center Modernization	1,460	20,998,627	0	0	0
Future Infrastructure Projects	0	0	4,500,000	0	0
Project Administration	976,601	1,511,030	969,278	14,607	2,749,995
Transfers Out	2,379,995	0	0	0	0
TOTAL CURRENT REQUIREMENTS	8,317,756	70,108,483	11,092,206	80,537	10,707,152
RESERVES:					
Civic Center Reserve	43,437,497	2,877,961	2,877,961	2,877,961	2,877,961
Gen. Infrastructure Contingency Reserve	44,153,131	26,840,025	18,507,942	21,605,793	13,396,150
TOTAL RESERVES	87,590,628	29,717,986	21,385,903	24,483,754	16,274,111
FUND BALANCE, JUNE 30	0	0	0	0	0



Sunnyvale



ENTERPRISE FUNDS

The City budgets and accounts for business-like activities in its Enterprise Funds. Each fund reflects a service or group of related services, generally fee-supported and independent of the City's General Fund or other funds. These include six funds related to the City's water, wastewater, and solid waste business operations, the Sunnyvale Materials Recovery and Transfer Station (SMaRT Station), the Development Enterprise Fund, and the Golf and Tennis Operations Fund. Each of these service areas is discussed in detail below.

UTILITY ENTERPRISE FUNDS AND UTILITY RATE PROCESS

The following changes to current rates for the Water, Wastewater, and Solid Waste Utility enterprises are recommended for Council approval for FY 2026/27:

UTILITY	RATE CHANGE
WATER	7.5%
WASTEWATER	7.0%
SOLID WASTE	3.0%

Each increase and the contributing factors are discussed below. The primary reasons for the necessary increases include higher water purchase costs, major water and wastewater infrastructure needs, and higher City costs for the collection, transfer, and disposal of solid waste and recyclables.

WATER SUPPLY AND DISTRIBUTION FUND

The Water Supply and Distribution Fund (Water Fund) accounts for all revenues and expenses related to over 28,000 customers served by the City-operated water utility.

Revenues consist of service fees for water and Recycled Water, water-related public works and construction fees, and interest income. Service fees (including water sales and meter use fees) make up approximately 97% of the fund's overall revenue and are expected to total approximately \$75.2 million in FY 2026/27. Water sales revenue can be volatile as weather conditions impact water usage. The Sunnyvale area is coming out of a fourth year of near- or above-normal precipitation, and reservoir levels have remained at or above average. Given the lack of drought restrictions, consumption has been trending higher in the past few years. Growth in water sales is projected to be between 2% and 4% annually in the first five years of the plan, with more modest consumption growth

of 1% to 2% annually throughout the remainder of the financial plan. Water rates are set to cover the cost of operations and capital projects required to maintain the system and provide the service. The annual review and use of long-range financial planning and

PROJECTED INCREASES IN BASE WHOLESALE RATES

FISCAL YEAR	SFPUC	VALLEY WATER
2026/27*	6.9%	9.1%
2027/28	6.9%	9.1%
2028/29	3.2%	9.1%
2029/30	2.1%	9.1%
2030/31	4.3%	7.4%
2031/32	5.3%	7.4%
2032/33	5.1%	7.4%
2033/34	2.7%	7.4%
2034/35	3.8%	7.4%
2035/36	0.3%	7.4%

**FY 2026/27 SFPUC increase reduced from the initial estimate of 7.4%. Adopted wholesale rates may vary slightly from the projected increase.*

projections help minimize utility rate swings. The total fund revenue for FY 2026/27 is projected to be \$81.1 million.

Expenses include wholesale water purchases, capital and infrastructure project, debt service, and other operating costs. At \$59.5 million in FY 2026/27, the Water Fund's most significant expense is the cost of purchasing water to deliver to customers. Sunnyvale receives water from four sources: the San Francisco Public Utilities Commission (SFPUC), Valley Water, City-owned wells, and recycled water produced by the City's Water Pollution Control Plant. Most of the water supply is provided by SFPUC and Valley Water, with the quantity established by contracts with each agency. Well water is used minimally to circulate water through the system, keeping the wells fresh and operating.

The SFPUC and Valley Water provided wholesale rate projections for the next ten years, which inform the long-term rate projections in the twenty-year financial plan. The table above reflects the rate growth projections included in the financial plan for both agencies. These do not reflect changes to any surcharge or any other costs associated with purchasing water.

The City attempts to purchase water at the lowest possible cost. The City's water system enables the movement of water from one portion of the City to another, allowing staff to monitor and adjust water purchases to use the most cost-effective source or to meet contractual minimums, as appropriate.

Like many municipalities in the state and the country, Sunnyvale's water storage and distribution systems are over fifty years old and need significant rehabilitation. The Environmental Services Department prioritizes projects to address this aging water utility infrastructure. The highest priority is water pipe replacements, with \$118.6 million

of planned expenditures across the twenty-year financial plan. The FY 2025/26 Budget added a project to replace aging water meters and add automated meter infrastructure (AMI) citywide. This project will increase reading efficiency by remotely providing data to staff, and customers will be able to utilize their consumption data through a customer service portal. There are also numerous capital projects to support the high level of development activity in Sunnyvale, such as water-related paving needs and the procurement of meters and peripherals for new development. The cost of adding new customers is offset by development-related fees for water connection.

The Water Fund assumes annual debt service of approximately \$1.2 million in FY 2026/27 on the City's thirty-year Water Revenue Refunding Bonds, Series 2017, which will be paid off in FY 2039/40. Additional debt issuance is anticipated to support the AMI implementation, and estimated debt service has been included in the twenty-year financial plan.

The FY 2026/27 budget for the Water Fund includes approximately \$12.8 million for personnel and other expenses related to the operation and maintenance of the water supply and distribution system.

By City policy, the Water Fund maintains a Contingency Reserve equal to 25% of operations, and a Rate Stabilization Reserve to normalize rates and account for the potential effects of economic cycles. This Fund also contains reserves for revenue and debt-funded projects to manage the naturally uneven flow of these funds against project expenditures.

WASTEWATER MANAGEMENT FUND

The Wastewater Management Fund (Wastewater Fund) accounts for revenues and expenses related to the safe and reliable removal of wastewater from all residences and businesses in Sunnyvale. The City owns and operates an extensive wastewater management system within City limits and in a small area in the northern portions of Cupertino and San Jose. The system includes approximately 283 miles of sewer pipes and a Water Pollution Control Plant (WPCP) that can treat up to 29.5 million gallon per day. Its operations include the transport of sewage to the treatment plant, wastewater treatment, Recycled Water production, industrial discharge inspection and enforcement, stormwater management, and other services related to wastewater.

Revenue from service fees is projected to be \$69.4 million in FY 2026/27 (up from \$64.8 million in FY 2025/26). Wastewater rates are projected to increase by 6.5%-7% per year through FY 2031/32 and then level off. The City is also projected to receive approximately \$466.5 million from low-interest State Revolving Fund and Water Infrastructure Finance and Innovation Act loans to help fund the City's Cleanwater Program.

The proposed FY 2026/27 budget includes \$28.8 million for operations expenses, including personnel, chemicals, and other costs necessary to maintain the City's sewer system and operate the Water Pollution Control Plant.

Infrastructure needs account for most of the fund's expenditures. The City's wastewater collection systems need significant rehabilitation due to their age. The current Plant, built in 1956, is encountering issues with capacity and must be substantially renovated to consistently remain compliant with updating federal and state requirements. The City's Wastewater Utility completed a master planning effort for the WPCP, consisting

of numerous projects to renovate the City's existing wastewater treatment. The Master Plan is a long-term guide for replacing the WPCP's facilities and operations. The projects described in the Master Plan are now being implemented as the Sunnyvale Cleanwater Program. The FY 2026/27 budget includes planned infrastructure expenditures of approximately \$1.1 billion over twenty years.

The Wastewater Fund has one interfund loan from the General Fund. The interfund loan annual debt service is approximately \$1 million and is scheduled to be fully repaid in FY 2027/28. In the first year of the financial plan, approximately \$2 million in annual debt service payments are included for the 2017 Wastewater Revenue Refunding Bonds, with payoff expected in FY 2039/40. In addition to the 2017 Bonds, three types of debt service are tied to the Cleanwater Program. The first is repayment of the Clean Water State Revolving Fund Loan program. This payment is \$5.3 million in FY 2026/27 and increases to approximately \$20.2 million annually by FY 2027/28, continuing for the duration of the financial plan. The second is the Water Infrastructure Finance and Innovation Act loan repayment, with payments starting in FY 2029/30 at approximately \$1.9 million and increasing to \$3.8 million for the duration of the Plan. This loan was structured to backload the principal payments starting in FY 2054/55, allowing flexibility to finance the other portion of the project in the near term. The remaining Cleanwater Program debt service covers traditional revenue bonds that will fund projects not funded by the other two loans, with \$201 million in debt service scheduled for the last 14 years of the financial plan. Debt service assumptions in the financial plan are revised annually, as expected amounts may change due to the timing of funding needs or the identification of alternative funding sources.

By City policy, the Wastewater Fund maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains a capital and infrastructure reserve equal to 10% of service fee revenue and a debt service reserve based on bond covenants for issued or anticipated debt.

SOLID WASTE MANAGEMENT FUND

The Solid Waste Management Fund (Solid Waste Fund) accounts for the revenues and expenses related to the collection, recycling, and disposal of solid waste and recyclables generated in Sunnyvale. A private company, Bay Counties Waste Services, doing business in Sunnyvale as Specialty Solid Waste & Recycling (Specialty), holds an exclusive franchise to collect solid waste and recyclable materials. Operation of the Sunnyvale Materials Recovery and Transfer (SMaRT Station) and refuse disposal at the Kirby Canyon Landfill are captured in their own fund, but the City's share of these activities is reflected in the Solid Waste Fund.

Service fees make up approximately 94% of the revenues in the solid waste fund, with the remainder coming primarily from SMaRT Station recycling revenues. Service fees are planned to increase by 3% overall in FY 2026/27.

The City's franchise with Specialty is the largest single expense in the Solid Waste Fund, accounting for 45% of total expenses in the FY 2026/27 Budget. The City's payment for the following fiscal year is typically driven primarily by actual expenditures from the last full fiscal year, adjusted by various indices as identified in the contract. These costs include numerous new services, such as expanding yard waste and food scrap collection

to additional customers. These service changes are necessary to meet diversion goals and maintain compliance with State law.

The Fund also includes a project to implement the City's Zero Waste policy. The project includes \$4.8 million to fund outreach for practices that meet both existing organics and recycling regulations for the commercial and multi-family sector, new regulations requiring organics collection from all sectors, and the Zero Waste Strategic Plan goal of 90% diversion by 2030.

The Solid Waste Fund assumes debt service to cover Sunnyvale's share of the SMaRT Station replacement project. The debt was issued in October 2025, and Sunnyvale's annual debt service is approximately \$2.1 million. Additional debt service of \$0.7 million annually is anticipated, beginning in FY 2028/29, to be paid to the wastewater fund to cover the food-scrap processing work completed as part of the Sunnyvale Cleanwater Program.

By fiscal policy, the Solid Waste Fund maintains a Contingency Reserve of 10% of operations. This is less than the 25% required for the Water and Wastewater Funds to reflect that this operation has less City-owned infrastructure at risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve like the other utilities. The Rate Stabilization Reserve is being used in the first 10 years of the financial plan to help offset the impact of increased costs on ratepayers.

SUNNYVALE MATERIALS RECOVERY AND TRANSFER STATION FUND

The Sunnyvale Materials Recovery and Transfer Station (SMaRT Station) began operations in 1993. The costs of building, maintaining, and operating the SMaRT Station are shared by the cities of Sunnyvale and Mountain View as specified by a Memorandum of Understanding. Operating costs and revenues from the sale of recyclables are charged to or distributed to the cities based on the total tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal.

The SMaRT Station Operations Fund was established to account for operations at the facility. It receives revenue from charges to Sunnyvale (Solid Waste Fund) and Mountain View, and from the sale of recyclables. Starting in FY 2026/27, Cupertino will begin using the SMaRT Station once the SMaRT Station replacement project is completed. The additional revenue is expected to be \$1.5 million in FY 2026/27 (for a partial year), increasing to \$3.2 million in FY 2027/28. Sunnyvale's partner contributions account for approximately 75% of total revenue, Mountain View's partner contributions account for another 24%, and the remainder comes from selling recyclables. Total operating expenditures are projected to be \$32 million in FY 2026/27.

The FY 2026/27 Budget includes \$39.7 million to fund the SMaRT Station replacement project. The project will replace much of the equipment used to process solid waste and recyclables and will utilize the latest technologies available to help increase diversion from the landfill. This project is largely funded by the bond issuance, with annual debt service of \$2.8 million. The project is expected to be completed by the end of 2026.

Significant operating costs include the SMaRT Station operator contract, disposal fees, and taxes collected by the Kirby Canyon Landfill. The Fund is managed so that annual revenues and expenditures are balanced, and no fund balance is carried forward to the following year.

DEVELOPMENT ENTERPRISE FUND

This fund accounts for development-related revenues and expenses. Key revenues come from various building-related permit fees, plan checks, and engineering services. While development fees are reviewed and adjusted on an ongoing basis to ensure full cost recovery, actual receipts can vary significantly from year to year because they are highly sensitive to market conditions.

Recent changes to California housing laws require higher-density development, boosting project sizes and leading to higher permit and plan check fees. Although the City expects increased revenue, it is taking a conservative approach in the first year of implementation. The Budget maintains the current-year revenue projections for the budget year, and staff will await full-year data to reassess future projections.

Development Enterprise revenue supports projects and operations of the City's development review and regulation across multiple departments, led by Community Development (planning, plan checks, and inspections), with support from Public Safety (fire protection engineering), Public Works (land development engineering), and Environmental Services (development environmental review). The Library and Recreation Services Department administers the City's Art in Public Places program. The City Manager's Office leads economic development programs and serves as liaison between the City and business community, and the City Attorney's Office advises and counsels on legal issues related to business and housing development. The Recommended Budget includes the Streamlining the Permitting Process City Council priority project that aims to evaluate and enhance the City's efficiency in processing permit applications.

GOLF AND TENNIS OPERATIONS FUND

Golf and tennis operations have historically functioned as a stand-alone enterprise fund that is intended to be self-supporting. The Golf and Tennis Operations Fund has struggled to operate as a true enterprise, but golf and tennis activities have experienced a surge in popularity, with renewed interest in both sports and the growing appeal of pickleball, contributing to increased revenues.

FY 2025/26 revenues were revised upward to \$5.7 million due to an increase in the number of rounds played, with continued revenue growth expected throughout the twenty-year plan. Revenue projections have been adjusted upward due to a proposed 5% increase in golf round fees, scheduled to begin FY 2026/27.

To go to 20-year Enterprise Funds Financial Plan tables, page 439, [click here](#).

CITY OF SUNNYVALE
6040. WATER SUPPLY AND DISTRIBUTION FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	102,957,397	93,488,795	65,897,345	51,500,502	45,241,449
CURRENT RESOURCES:					
Water Sales and Water Service Fees	61,979,462	68,972,040	75,164,574	81,873,556	90,414,352
Development and Connection Fees	684,728	10,151,972	3,813,931	3,132,349	3,151,319
Debt Issuance - AMI Project	0	0	0	2,581,477	6,188,133
Miscellaneous Revenues	112,157	352,544	353,647	373,716	397,913
Interest Income	3,096,220	2,534,513	1,741,563	1,242,523	1,028,843
TOTAL CURRENT RESOURCES	65,872,566	82,011,068	81,073,715	89,203,621	101,180,560
TOTAL AVAILABLE RESOURCES	168,829,963	175,499,864	146,971,060	140,704,123	146,422,009
CURRENT REQUIREMENTS:					
OPERATING REQUIREMENTS:					
Operations	10,152,054	10,789,530	12,784,713	12,364,945	12,874,554
Purchased Water	49,924,743	54,033,103	59,470,185	65,257,010	71,171,611
Special Projects	133,209	621,276	216,025	22,105	6,468
In-Lieu Charges	5,604,657	7,327,155	7,206,540	6,300,551	6,850,611
TOTAL OPERATING REQUIREMENTS	65,814,663	72,771,064	79,677,463	83,944,610	90,903,245
NON-OPERATING REQUIREMENTS:					
Debt Service	910,372	1,143,144	1,153,476	1,153,100	1,300,100
Transfer To Employee Benefits Fund	1,449,836	1,435,108	1,599,389	1,517,641	1,544,953
Transfer To General Fund	1,028,459	580,668	416,828	423,070	435,763
TOTAL NON-OPERATING REQUIREMENTS	3,388,667	3,158,920	3,169,693	3,093,811	3,280,816
CAPITAL AND INFRASTRUCTURE REQ.:					
Capital and Infrastructure Projects	6,137,837	33,672,535	12,623,402	8,424,253	10,726,222
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	6,137,837	33,672,535	12,623,402	8,424,253	10,726,222
TOTAL CURRENT REQUIREMENTS	75,341,167	109,602,519	95,470,558	95,462,674	104,910,283
RESERVES:					
Contingencies	15,019,199	16,205,658	18,063,724	19,405,489	21,011,541
Capital and Infrastructure Reserve	3,138,817	3,973,828	3,173,286	2,988,287	3,288,725
Rate Stabilization Reserve	75,330,779	45,717,859	30,263,492	22,847,674	17,211,460
TOTAL RESERVES	93,488,795	65,897,345	51,500,502	45,241,449	41,511,727
FUND BALANCE, JUNE 30	0	0	0	0	0
STATISTICS:					
Recommended Water Rate Increase	4.0%	6.0%	7.5%	7.5%	8.0%
Prior Year Water Rate Increase	4.0%	6.0%	7.5%	7.5%	7.5%

CITY OF SUNNYVALE
6080. WASTEWATER MANAGEMENT FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	71,182,011	72,632,811	129,512,828	133,690,105	112,568,980
CURRENT RESOURCES:					
Service Fees	60,251,760	64,833,217	69,403,310	74,295,550	79,532,643
Connection and Development Fees	570,073	1,591,350	1,591,350	1,591,350	1,591,350
Other Revenues	521,383	555,422	575,895	597,351	619,846
Interest Income	2,523,248	3,241,575	4,931,708	3,850,612	3,560,721
SRF Loan Proceeds	88,249,305	157,343,599	58,783,676	47,346,660	11,076,760
WIFIA Loan	5,461,141	68,231,182	18,268,121	79,409,321	25,311,674
TOTAL CURRENT RESOURCES	157,576,910	295,796,345	153,554,060	207,090,843	121,692,994
TOTAL AVAILABLE RESOURCES	228,758,921	368,429,155	283,066,888	340,780,949	234,261,974
CURRENT REQUIREMENTS:					
OPERATING REQUIREMENTS:					
Operations	23,340,512	27,759,168	28,831,510	30,739,114	32,087,273
In-Lieu Charges and Fund Transfers	6,024,779	5,224,894	6,223,077	8,111,392	6,646,504
Project Operating	0	28,975	1,725,155	1,729,339	1,825,530
TOTAL CURRENT OPERATING REQUIREMENTS	29,365,291	33,013,037	36,779,742	40,579,845	40,559,307
NON-OPERATING REQUIREMENTS:					
Interfund Loan Repayment	949,615	949,615	949,615	517,047	0
2017 Wastewater Revenue Bonds Debt Service	2,007,945	2,015,020	2,015,750	1,169,000	1,171,000
State Revolving Fund Loan Debt Service	5,310,134	5,297,385	5,296,905	20,200,741	20,200,245
Water Pollution Control Plant Rent	885,544	912,110	939,474	967,658	996,688
Wastewater Equipment Replacement	252,623	570,877	441,212	432,304	393,887
Transfer To General Fund - Civic Center Rent	1,009,788	1,024,935	838,921	851,505	877,050
Transfer To Employee Benefits Fund	3,359,455	3,194,940	3,495,084	3,333,834	3,390,866
TOTAL NON-OPERATING REQUIREMENTS	13,775,105	13,964,883	13,976,962	27,472,089	27,029,736
CAPITAL AND INFRASTRUCTURE REQ.:					
Sunnyvale Cleanwater Program Loan Funded	105,278,176	146,733,500	77,051,796	126,755,981	36,388,434
Sunnyvale Cleanwater Program PAYGO	1,747,214	33,609,414	12,147,537	19,635,367	48,027,928
Projects - Revenue Funded	5,960,324	11,595,493	9,420,745	13,768,687	8,033,082
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	112,985,714	191,938,408	98,620,079	160,160,035	92,449,444
TOTAL CURRENT REQUIREMENTS	156,126,110	238,916,328	149,376,782	228,211,969	160,038,487
RESERVES:					
Debt Service	20,200,741	20,200,741	20,200,741	20,200,741	20,200,245
Contingencies	5,835,128	6,939,792	7,207,878	7,684,779	8,021,818
Capital and Infrastructure Reserve	6,025,176	6,483,322	6,940,331	7,429,555	7,953,264
Rate Stabilization Reserve	40,571,765	95,888,973	99,341,156	77,253,905	38,048,160
TOTAL RESERVES	72,632,811	129,512,828	133,690,105	112,568,980	74,223,487
FUND BALANCE, JUNE 30	0	0	0	0	0
STATISTICS:					
Sewer Rate Increase	9.0%	7.0%	7.0%	7.0%	7.0%
Prior Year Sewer Rate Increase	9.0%	7.0%	7.0%	7.0%	7.0%

CITY OF SUNNYVALE
6100. SOLID WASTE MANAGEMENT FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	18,388,783	19,188,720	17,222,610	11,986,829	9,943,988
CURRENT RESOURCES:					
Rental Income	264,367	270,977	277,751	284,695	291,812
Service Fees	61,311,351	63,812,542	65,758,186	68,420,735	71,875,298
Miscellaneous Revenues	396,245	315,769	320,244	326,368	334,313
SMaRT Station Revenues	1,653,166	1,362,269	2,410,991	3,700,251	3,792,758
SMaRT Station Rent Reimbursement	397,962	408,772	451,482	483,096	495,173
County Wide AB939 Fee	132,613	150,000	150,000	150,000	150,000
Interest Income	523,864	662,408	461,032	289,631	243,349
TOTAL CURRENT RESOURCES	64,679,568	66,982,736	69,829,686	73,654,776	77,182,703
TOTAL AVAILABLE RESOURCES	83,068,351	86,171,457	87,052,296	85,641,605	87,126,691
CURRENT REQUIREMENTS:					
Debt Service	0	0	2,047,999	2,107,033	2,829,934
Operations	4,439,818	5,028,902	5,597,431	4,805,251	5,004,535
Solid Waste Collection Contract	28,764,562	31,353,373	33,717,635	34,729,164	35,771,039
Special Projects	445,927	1,691,765	750,942	746,556	638,556
Infrastructure Projects	0	150,000	46,475	0	0
In-Lieu Charges	4,734,573	4,856,002	5,401,093	5,567,767	5,739,440
SMaRT Share (Sunnyvale)	22,958,153	23,309,241	22,597,167	21,515,686	22,402,783
Sunnyvale Share of SMaRT Revenues	0	0	2,410,991	3,700,251	3,792,758
Long Term Rent - SMaRT and Landfill	1,430,943	1,453,586	1,527,641	1,591,539	1,639,285
Civic Center Rent	375,745	381,381	207,731	210,847	217,173
Transfer To General Services Fund	33,445	0	0	0	0
Transfer To Payroll and Benefits Fund	696,463	724,597	760,362	723,523	736,199
TOTAL CURRENT REQUIREMENTS	63,879,630	68,948,846	75,065,467	75,697,618	78,771,702
RESERVES:					
Contingencies	5,616,253	5,969,151	6,191,223	6,105,010	6,317,836
Rate Stabilization Reserve	13,572,467	11,253,459	5,795,606	3,838,977	2,037,154
TOTAL RESERVES	19,188,720	17,222,610	11,986,829	9,943,988	8,354,989
FUND BALANCE, JUNE 30	0	0	0	0	0
STATISTICS:					
Refuse Rate Increase	4.0%	3.0%	3.0%	4.0%	5.0%
Prior Year Refuse Rate Increase	4.0%	4.0%	4.0%	4.0%	4.0%

CITY OF SUNNYVALE
6180. DEVELOPMENT ENTERPRISE FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	60,035,715	60,135,561	63,398,936	63,565,857	63,403,305
CURRENT RESOURCES:					
Investment Earnings	1,957,359	2,405,422	1,736,173	1,482,265	1,464,161
Licenses and Permits	14,330,622	17,399,730	17,399,730	17,834,724	18,280,592
Fees	6,345,739	8,606,681	8,606,681	8,821,848	9,042,395
Other Revenue	18,502	12,336	12,336	12,645	12,961
TOTAL CURRENT RESOURCES	22,652,221	28,424,170	27,754,921	28,151,482	28,800,108
TOTAL AVAILABLE RESOURCES	82,687,936	88,559,732	91,153,856	91,717,339	92,203,412
CURRENT REQUIREMENTS:					
Operations	14,479,617	16,667,857	19,431,696	20,296,347	21,083,575
Projects	111,793	838,380	200,000	100,000	0
General Fund In-Lieu Charges	2,175,323	2,230,631	1,993,828	2,055,065	2,118,140
Property & Liability In Lieu Charges	82,960	64,871	50,538	52,054	53,616
Transfer To General Services Tech Fund	395,935	155,232	180,940	188,926	196,483
Transfer To Employee Benefits Fund	3,129,027	2,993,439	3,489,950	3,346,979	3,401,177
Civic Center Rent	2,177,720	2,210,386	2,241,047	2,274,663	2,342,902
TOTAL CURRENT REQUIREMENTS	22,552,375	25,160,796	27,587,999	28,314,034	29,195,893
RESERVES:					
Development Enterprise Reserve	60,135,561	63,398,936	63,565,857	63,403,305	63,007,519
TOTAL RESERVES	60,135,561	63,398,936	63,565,857	63,403,305	63,007,519
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
6200. GOLF AND TENNIS OPERATIONS FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	ACTUAL 2025/2026	CURRENT 2026/2027	BUDGET 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	5,679,021	5,015,444	4,414,232	3,647,352	2,875,610
CURRENT RESOURCES:					
Rents and Concessions	249,038	272,000	272,580	258,283	266,615
Fees	5,362,323	5,678,000	5,958,500	6,194,120	6,439,165
Other Revenues	147,206	134,280	138,309	142,458	146,732
Transfers In	0	0	0	0	0
TOTAL CURRENT RESOURCES	5,758,566	6,084,280	6,369,389	6,594,861	6,852,511
TOTAL AVAILABLE RESOURCES	11,437,587	11,099,724	10,783,621	10,242,213	9,728,121
CURRENT REQUIREMENTS:					
Operations	5,006,378	5,051,330	5,485,675	5,732,741	5,944,700
Other Overhead	570,957	584,296	669,178	689,653	710,743
Transfers Out	591,382	618,188	695,734	654,240	667,026
Civic Center Rent	253,426	257,228	285,683	289,968	298,667
Projects	0	174,450	0	0	0
TOTAL CURRENT REQUIREMENTS	6,422,143	6,685,492	7,136,270	7,366,603	7,621,136
RESERVES:					
20 Year RAP	4,930,432	4,261,221	3,426,340	2,586,598	1,749,974
Golf Infrastrucutre Reserve	85,012	153,012	221,012	289,012	357,012
TOTAL RESERVES	5,015,444	4,414,232	3,647,352	2,875,610	2,106,986
FUND BALANCE, JUNE 30	0	0	0	0	0



INTERNAL SERVICES AND OTHER FUNDS

The City utilizes internal service funds to account for goods and services provided by one department to other departments of the City. Three such funds operate on a cost reimbursement basis: the General Services Fund, the Employee Payroll & Benefits Fund, and the Liability and Property Insurance Fund.

The General Services Fund accounts for the City's Fleet Services, Facilities Management Services, Technology and Communication Services, and Project Administration Services. The Employee Payroll & Benefits Fund captures the costs associated with payroll-related liabilities and employer-provided benefits, including pension costs, employee insurance plans, workers' compensation, and paid leave time. The Property and Liability Insurance Fund accounts for the City's liability and property insurance costs.

The City's other funds include the Dorolou P. Swirsky Youth Opportunity Fund, the Fremont Pool Endowment (Trust) Fund, and the Community Facilities District No. 3 Fund. These funds separately account for assets the City holds in a trust or for a specified purpose.

GENERAL SERVICES FUND

Fleet, Facilities, and Technology Services

The combined General Services Fund financial plan contains three sub-funds that provide a wide range of essential support services to programs within the City: Fleet, Fuel and Equipment, Facility Services, and Information Technology Services and Support. Funding for these services is provided through internal service charges to program operating budgets that benefit from these services. Internal service charges include the cost of operations and replacement for depreciable equipment.

Aggregate internal service charge increases for the combined General Services Fund activities in FY 2026/27 increased 10.4% from FY 2025/26. The average annual increase is 4.8% for the remainder of the plan's first ten years. The short-term increases are primarily due to catching up to the actual cost of meeting existing service-level requirements, continued investment in information technology, and the incorporation of costs associated with the newly opened Civic Center. In the final ten years of the long-term plan, charges are scheduled to increase an average of 3.2% annually. A more detailed narrative of the changes is provided in the sections below covering the individual sub-funds.

Fleet Services Sub-Fund

The Fleet, Fuel and Equipment Program reflects the cost of City vehicles and equipment. The primary source of funding for this sub-fund is internal service charge revenue from Fleet Services, which is charged to City departments, primarily based on specific vehicle usage. Fleet Services charges are scheduled to increase by 3.0% in FY 2026/27. Inflationary pressures on critical line items such as fuel, and State requirements regarding electrification of City fleets, are increasing the cost of operations. The projected average annual increase for the remainder of the first ten years is 3.9% annually.

The program's core needs include equipment replacement and day-to-day fleet operations. Replacement costs fluctuate annually as assets reach the end of their useful life, and the Fleet Replacement Schedule has been updated to reflect current inventory. Expenditure growth is driven by higher salaries and benefits, including an approved service level adjustment for the addition of one Lead Equipment Mechanic position, as well as rising costs for vehicles, parts, and supplies.

The Fleet Services Reserve accumulates funds from City programs to support the future replacement of vehicles and equipment. In FY 2026/27, the reserve is projected to decrease by 81% compared to the previous fiscal year due to the replacement of three fire apparatus trucks, which will cost approximately \$6.7 million.

Facilities Management Services Sub-Fund

The Facility Services Program reflects the cost of maintaining City facilities, including janitorial services, building maintenance, utilities, carpets and blinds, modular furniture, and building equipment. The Facilities Management Services Sub-Fund is supported by two internal service charge revenue components: space and equipment. Space charges are calculated based on the total square footage of City-owned facilities and allocated across various City programs. Equipment charges fund the replacement of modular furniture, carpets, and blinds, and building maintenance equipment.

Total Facilities Management charges are projected to increase by 4.5% in FY 2026/27. Rate increases are expected to average 4.5% annually over the first ten years of the plan, followed by an average annual increase of 3.2% over the subsequent ten years. The Operations line item associated with the FY 2026/27 Facility Services Program reflects an increase of \$0.2 million compared to the FY 2025/26 Adopted Budget, primarily due to rising costs for goods and services.

Equipment Replacement costs have been established based on the asset depreciation schedules for carpets and blinds, large equipment, and modular furniture. These schedules will require a comprehensive review in the upcoming fiscal year, with a particular focus on the new Civic Center building, the Public Safety Emergency Operations Center, and the Public Safety Headquarters.

The Facilities Management Services Fund Reserve is designated for the future replacement of building maintenance equipment.

Technology and Communications Services Sub-Fund

The Technology and Communications Services Sub-Fund supports the operation, maintenance, and replacement of the City's technological infrastructure. Services are shared between the Information Technology Department, which manages information technology services, radio communications, satellite, and copiers; and the Finance Department, which oversees Print Shop and Mail Services.

Technology Service Rental Rates primarily drive funding. Program-specific technology support is charged directly to those programs via these rates, while Citywide services are aligned across all departments. Charges are distributed based on full-time equivalent position counts per department. Additional revenue includes the Cable PEG Channel Grant for public, educational, and governmental access programming, as well as a Technology Surcharge on development fees. Miscellaneous revenue is dedicated to

implementing and maintaining Fire Prevention's state-mandated electronic reporting, permitting, and inspection database for hazardous materials.

For the FY 2026/27 budget, a 15% increase in the rental rate is planned to address rising operating costs and the demands of an evolving technological environment. This adjustment reflects significant inflation for hardware and software and the high cost of critical technology projects such as the new Computer-Aided Dispatch (CAD) system, a public safety Records Management System, a new citywide CRM platform, other software improvements, and essential network upgrades. To ensure long-term fiscal stability, equipment expenditure is managed through a 20-year cash flow plan that smooths fluctuations inherent in technology replacement cycles.

The fund maintains several strategic reserves to ensure continuous service. The Technology and Communications Reserve accumulates service charges for maintenance of network infrastructure, central and desktop computers, communication equipment, software applications, office equipment, and mail and print shop equipment. The Restricted KSUN Equipment Reserve holds PEG Grant revenues specifically for KSUN equipment, while the Restricted Tech Surcharge Reserve is dedicated to the ongoing maintenance and replacement of the City's permitting systems.

Project Management Sub-Fund

The Project Management Sub-Fund represents project management services provided by staff within the Department of Public Works Capital Project Management Program for various capital and infrastructure projects. The Capital Project Management Program provides administrative oversight on all City projects that involve developing and managing construction contracts. Project administration costs are allocated to each fund based on the proportion of total annual capital costs as programmed over the twenty-year long-term plans. Each fund pays its portion of the direct costs, such as engineering staff, and indirect costs for administrative and accounting support. Major projects, such as the Water Pollution Control Plant's reconstruction and other grant-funded projects, are excluded because program staff charge their time directly to them. This allows the City to take advantage of eligible grant reimbursement opportunities for project administration charges.

EMPLOYEE PAYROLL & BENEFITS FUND

The Employee Payroll & Benefits Fund accounts for various expenses tied to payroll obligations, pension commitments, insurance coverage, workers' compensation, and leave time. The Fund includes five sub-funds: Leaves, Retirement Benefits, Workers' Compensation, Insurance and Other Benefits, and Pension Trust.

Leaves

The leaves program accounts for managing all City employees' leave time, including the accrual of leave benefits earned but not taken. Leave accrual is recorded as a liability in the Payroll Leave Benefit sub-fund based on employees' actual paid time off accrual rate. Unpredictable leaves such as Medical Leave, Military Leave, Voting Leave, etc., are reflected in expenses and revenue using a fixed rate based on the employee's salary. The projected cost for FY 2026/27 is \$2.4 million.

Retirement Benefits

The City tracks pension costs for active employees directly within the operating funds where their positions are budgeted. Conversely, the Retirement Benefits Fund specifically accounts for the City's CalPERS Unfunded Actuarial Accrued Liability (UAL), which largely reflects obligations incurred prior to pension reform. To meet these obligations, the fund collects revenue through transfers from various operating funds. The City's consulting actuary has updated the UAL amortization schedule for the current twenty-year financial plan, incorporating downward revisions to projected liabilities primarily driven by CalPERS' strong investment performance, which yielded an 11.6% return in the prior year. Under the current trajectory, the City is on track to achieve full pension funding by FY 2043/44.

To ensure long-term fiscal stability, transfers into this fund are projected to grow at an annual rate of 0.8% over the next decade. The City will begin utilizing the Pension Trust to support UAL payments, starting with an initial \$6 million withdrawal in FY 2026/27. This is the first step in a comprehensive strategy to utilize the full balance of the Trust (approximately \$49.8 million, including projected interest earnings) through FY 2035/36. This proactive approach is designed to mitigate future financial fluctuations, maintain adequate reserve levels, and ensure the City fulfills its long-term pension commitments.

Workers' Compensation

Workers' Compensation benefits are funded through a rate applied to all staff salaries. These rates vary by job classification to reflect different levels of risk; for example, Public Safety Officers have a higher rate than administrative staff due to the nature of their duties. According to the most recent actuarial analysis, total claims for FY 2026/27 are projected to reach approximately \$4 million. The City anticipates an average annual increase of 4% throughout the duration of the long-term financial plan. Because worker's compensation leave costs are tied to historical usage and current staff salaries, these expenses naturally rise as salaries increase over the twenty-year planning period. This highlights the ongoing importance of managing leaves effectively to minimize time away from work. Additionally, administrative costs for third-party claims management are projected to grow by 3% annually under existing contracts.

A primary goal for the Workers' Compensation Sub-Fund is to strengthen its financial position. Based on the latest actuarial recommendations, the City aims to replenish its reserves over the next ten years, targeting a level of \$21.7 million by FY 2035/36. Annual actuarial valuations will continue to be conducted to ensure the program meets all financial reporting standards and to adjust reserve targets as needed to remain fiscally sound.

Insurance and Other Benefits

The Insurance and Other Benefits fund accounts for retiree medical insurance costs, unemployment insurance, other medical insurance and benefits and contributions to the Other Postemployment Benefits (OPEB) Trust.

CalPERS charges the same premium for both pre-Medicare retirees and active employees. As a result, younger employees, who generally use fewer medical services, effectively subsidize the higher medical expenses of older employees. This subsidy,

known as the “implied subsidy,” must be recognized in the City’s financial statements in accordance with the Governmental Accounting Standards Board’s Statement No. 75: Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions. The City accounts for the implied subsidy in its most recent OPEB valuation.

The City established an OPEB Trust fund to address increasing long-term retiree medical costs and reduce the City’s unfunded liability. Contributions to the Trust help offset future employer OPEB costs, as the Trust’s investment earnings will eventually be used to cover ongoing retiree medical insurance expenses. This strategy also mitigates the City’s OPEB liability in its financial statements, which is particularly important given current demographic trends in which retirees outnumber active employees.

The City’s consulting actuary has determined the projected contributions to the OPEB Trust, which is currently nearing fully funded status. Budgeted contributions are set at \$300,000 in FY 2026/27 and \$50,000 in FY 2027/28. With the Trust reaching its target funding level, the City anticipates transitioning from a contribution phase to a withdrawal phase starting in FY 2028/29. As of March 2026, the Trust has market value of \$198.6 million.

Pension Trust

The City established a separate trust to “pre-fund” its CalPERS unfunded liability, offering alternatives beyond what the City can typically invest in, and a professional team manages it. Excess contributions can be moved to CalPERS at the City’s discretion. This fund aims to reduce pension liabilities and stabilize the budget. As of March 2026, the Trust has a market value of \$41.5 million. The City plans to begin using the Trust to offset CalPERS pension payments starting in FY 2026/27, with a \$6 million withdrawal, and the Trust is projected to be fully drawn down by the end of FY 2035/36.

Liability and Property Insurance Fund

This fund accounts for general liability and property insurance costs. Property valuations determine property insurance premium costs, which are then allocated to the General Fund and Enterprise Funds each year based on the valuation of asset ownership. Liability insurance covers the maintenance of the City’s infrastructure and covers the City against claims such as trip and fall, vehicle damage, and damage caused by City trees. The transfers projected from other funds are based on liability claims experience in recent years.

Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority, which provides insurance over the City’s Self-Insured Retention level of \$1 million per claim. The total amount paid for liability claims under \$1 million can vary significantly from year to year.

The budget for claims litigation in FY 2026/27 is set at \$1.4 million, reflecting historical averages and anticipated settlements. The insurance market continues to face significant pressure, with property and liability premiums rising sharply due to extreme weather events, cyber risks, and increased litigation verdicts. Consequently, general liability premiums are projected to increase by 25% in FY 2026/27. While this budget assumes elevated costs in the short term, the twenty-year financial plan anticipates the market will eventually soften, bringing year-over-year trends back in line with standard inflation. The City continues to explore insurance options to ensure it has the most cost-effective plan.

Community Facilities District No. 3 Fund

The Community Facilities District (CFD) No. 3 was formed to finance the maintenance and replacement of publicly-owned infrastructure and other improvements in the 10-acre residential subdivision located at 770 Timberpine Avenue.

Annual assessment revenues fund all expenditures for CFD No. 3. Assessments are subject to a maximum tax that can be increased each year by CPI or 3%, whichever is greater. The tax per parcel for FY 2026/27 is \$709.55, which represents a 5% increase over FY 2025/26. The assessment is set at approximately 46% of the maximum allowable tax for FY 2026/27 but is sufficient to cover all operating and infrastructure improvement needs.

Approximately \$31,000 in annual operating costs are included for FY 2026/27. In addition to covering annual operating costs, the assessment revenue provides for infrastructure improvement costs scheduled at 10-year intervals. Infrastructure improvements were done in FY 2023/24 and are planned again in FY 2033/34.

Fremont Pool Endowment (Trust) Fund

The Fremont Pool Trust Fund was established to account for funds raised by The Friends of Fremont Pool, a group of residents who lobbied the City Council for a new pool in Sunnyvale. The Fund has an Endowment Reserve balance of approximately \$1 million as of the fiscal year ending June 30, 2025. The basic premise of this fund is that principal is never expended, with interest earnings used to help offset the City's operating costs for the 50-meter pool at Fremont High School. It should be noted that while the principal of this fund may grow in future years, it is not expected to increase markedly, and the purchasing power of the interest it generates will continue to erode.

In recent years, the City has expanded the Fremont Pool (Sunnyvale Swim Complex) to year-round operations. The Fremont Union High School District and the City are in a shared-use agreement regarding the pool's operations, maintenance, and revenue sharing. The agreement expired in June 2025 and is currently under renewal. New terms will be updated once a new agreement is in effect.

In addition to ongoing operations and maintenance costs, the City supports two capital projects at Fremont Pool. The first project is upgrades and replacement of the pool's mechanical equipment and infrastructure, with the City responsible for a 50% cost share. The second includes major improvements to the pool house building that go beyond routine maintenance and are required approximately every 15 years. The Park Dedication Fund funds both projects to cover the City's share of the work planned over the twenty-year plan.

Dorolou P. Swirsky Youth Opportunity Fund

Dorolou Swirsky donated her home to the City to establish an endowment supporting sports, recreational, social, cultural, and educational opportunities for disadvantaged youth in Sunnyvale. The estate consisted of a single-family home located at 1133 Hollenbeck Road.

The City established the Swirsky Youth Opportunity Fund to account for the proceeds. Upon her passing, the City used General Fund resources to pay off the reverse mortgage on the property. The home was subsequently sold, the General Fund advance

was fully reimbursed, and an initial endowment of \$526,595 was established. Since its creation, the fund has accrued interest, increasing its balance to \$552,016. For FY 2026/27, the interest earned from the Swirsky Trust will be allocated to support youth-at-risk programming in the Columbia Neighborhood service area, operated by the Library and Recreation Services Department.

To go to 20-year Internal Services and Other Funds Financial Plan tables, page 461, [click here](#).

CITY OF SUNNYVALE
7020. COMBINED GENERAL SERVICES FUND
FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVES/FUND BALANCE, JULY 1	17,072,163	19,929,167	14,979,071	10,411,787	11,748,033
CURRENT RESOURCES:					
Equipment Rental	27,660,530	33,683,283	37,584,938	39,588,627	41,040,395
Facilities Rental	6,618,935	6,916,787	7,228,043	7,553,305	7,893,203
Technology Surcharge	816,568	1,508,000	1,553,240	1,599,837	1,647,832
Utility Fees	176,453	183,557	189,064	194,736	200,577
Comcast PEG Channel Grant	178,507	186,650	178,507	178,507	178,507
Sale of Property	278,575	125,604	129,373	129,373	133,254
Miscellaneous Revenues	290,690	42,692	44,023	44,979	46,381
Interest Income	401,054	655,519	373,176	261,406	266,906
Transfer From Other Funds	9,668,876	3,735,484	820,940	188,926	196,483
TOTAL CURRENT RESOURCES	46,090,189	47,037,576	48,101,304	49,739,695	51,603,539
TOTAL AVAILABLE RESOURCES	63,162,352	66,966,743	63,080,374	60,151,482	63,351,572
CURRENT REQUIREMENTS:					
Equipment Replacement	7,944,494	5,100,006	10,727,043	5,381,747	7,523,603
Permit System Equipment and Maintenance	701,674	1,356,173	1,098,599	1,153,529	1,211,205
Operations	24,732,304	26,413,849	29,694,826	30,871,841	31,911,177
Civic Center Rent	2,123,000	2,154,845	2,281,163	2,315,380	2,384,842
Capital Projects	0	644,127	16,069	16,711	17,380
Special Projects	3,735,100	12,461,684	4,836,558	4,707,957	2,466,825
Transfer To Other Funds	3,996,612	3,856,988	4,014,330	3,956,284	4,024,302
TOTAL CURRENT REQUIREMENTS	43,233,185	51,987,673	52,668,587	48,403,449	49,539,333
RESERVES:					
Fleet Services Reserve	4,584,156	5,871,194	1,093,516	2,627,782	2,919,443
Facilities Management Reserve	4,972,082	4,117,561	3,657,465	3,234,002	2,474,564
Technology and Communications Reserve	6,156,876	438,752	1,365,406	888,511	2,679,222
PEG Equipment Reserve	1,120,528	1,304,211	1,412,467	1,479,571	1,587,733
Restricted Tech Surcharge Reserve	3,095,525	3,247,352	2,882,933	3,518,167	4,151,277
TOTAL RESERVES	19,929,167	14,979,071	10,411,787	11,748,033	13,812,239
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
7060. COMBINED EMPLOYEE PAYROLL & BENEFITS FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	44,649,256	53,400,931	63,224,528	60,661,188	57,778,736
CURRENT RESOURCES:					
Employee Leaves	2,794,645	1,866,760	2,756,328	2,948,907	2,211,510
Workers' Compensation	7,544,570	7,397,810	7,566,758	7,921,380	7,808,812
Contribution to Pension Trust	6,000,000	10,000,000	0	0	0
Transfer From Pension Trust	0	0	6,000,000	6,000,000	8,000,000
Transfer From Other Funds	51,395,763	51,830,845	54,631,321	53,146,522	53,880,085
Transfer From OPEB Trus	0	0	0	0	107,000
Other Financing Source	0	50,000	50,000	50,000	50,000
Interest Income	3,732,043	3,019,215	2,966,939	2,666,273	2,469,634
TOTAL CURRENT RESOURCES	71,467,022	74,164,631	73,971,346	72,733,082	74,527,041
TOTAL AVAILABLE RESOURCES	116,116,277	127,565,562	137,195,874	133,394,270	132,305,777
CURRENT REQUIREMENTS:					
Employee Leave Benefits	3,924,358	2,397,987	2,437,420	2,547,104	2,648,988
PERS Retirement Benefits	40,447,810	44,768,733	48,290,114	48,784,845	52,277,190
Workers' Compensation Program	6,346,763	7,614,134	7,773,169	8,079,507	7,969,144
Insurance Benefits	716,834	588,118	703,196	724,292	746,021
Retiree Medical	7,899,991	8,505,000	8,894,000	9,393,000	9,811,000
Transfer To OPEB Trust	2,669,110	438,000	296,000	50,000	0
Pension Trust	(2,021)	29,063	40,787	36,786	32,588
Pension Trust Transfer to PERS	0	0	6,000,000	6,000,000	8,000,000
Other Financing Use	712,500	0	2,100,000	0	0
TOTAL CURRENT REQUIREMENTS	62,715,346	64,341,034	76,534,686	75,615,533	81,484,931
RESERVES:					
RESTRICTED:					
Employee Leaves	(1,626,539)	(1,626,539)	(826,539)	0	0
PERS Rate Uncertainty	5,507,564	3,038,558	3,386,569	3,580,954	2,626,828
Workers' Compensation	20,011,922	20,195,837	20,342,853	20,489,870	20,636,886
Insurance Rate Uncertainty	444,923	829,520	972,582	1,119,691	1,372,088
Pension Trust	29,063,061	40,787,151	36,785,721	32,588,222	26,185,045
TOTAL RESERVES	53,400,931	63,224,528	60,661,188	57,778,736	50,820,847
FUND BALANCE, JUNE 30	0	0	0	0	0

CITY OF SUNNYVALE
7080. LIABILITY & PROPERTY INSURANCE FUND
FINANCIAL PLAN FIVE-YEAR SUMMARY
JULY 1, 2025 TO JUNE 30, 2029

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029
RESERVE/FUND BALANCE, JULY 1	130,875	1,180,228	1,417,908	1,459,904	2,260,011
CURRENT RESOURCES:					
Transfer From Other Funds	8,469,423	8,892,847	9,159,632	9,434,421	9,717,454
Interest Income	92,289	47,209	49,627	43,797	67,800
TOTAL CURRENT RESOURCES	8,561,712	8,940,056	9,209,259	9,478,219	9,785,254
TOTAL AVAILABLE RESOURCES	8,692,586	10,120,285	10,627,167	10,938,123	12,045,265
CURRENT REQUIREMENTS:					
Liability Insurance	4,936,957	4,583,829	6,321,456	5,746,743	6,091,548
Property Insurance	1,008,625	987,391	995,385	1,025,247	1,056,004
Fidelity Insurance	23,508	19,250	19,828	20,422	21,035
Liability Claims Paid	1,097,865	2,500,000	1,416,428	1,458,921	1,502,688
Administration	410,386	439,822	385,084	398,835	412,181
Legal Contingency	0	140,000	0	0	0
Transfer to Employee Benefits	35,017	32,084	29,082	27,944	28,388
TOTAL CURRENT REQUIREMENTS	7,512,358	8,702,376	9,167,263	8,678,112	9,111,844
RESERVES:					
Liability and Property Insurance	1,180,228	1,417,908	1,459,904	2,260,011	2,933,421
TOTAL RESERVES	1,180,228	1,417,908	1,459,904	2,260,011	2,933,421
FUND BALANCE, JUNE 30	0	0	0	0	0

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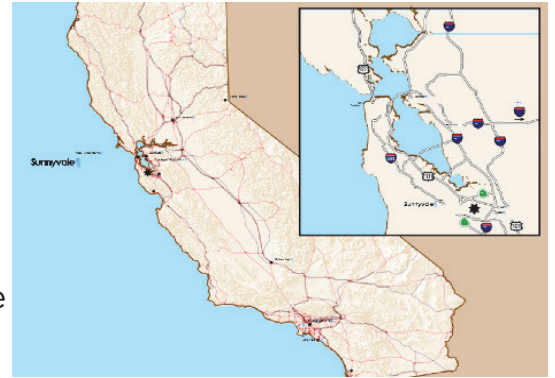


CITY INFORMATION



CITY PROFILE

The City of Sunnyvale was incorporated December 24, 1912. The original Charter of the City was prepared in accordance with the provisions of Section 8, Article XI of the Constitution of the State of California and became effective on May 18, 1949. The City operates under a Council-Manager form of government. Policy-making and legislative authority are vested with the City Council. There are seven Council Members elected by seat number for staggered four-year terms, with a two-term limit. The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the City, and for appointing the heads of various departments. The City Manager and City Attorney are appointed by the City Council.



A Brief History

Sunnyvale's history has always been based on its economy. Initially, the area's vast open space and fertile soil were ideal for the fruit orchards that supported the settlement's first residents. With the arrival of the railroad in 1864, the economic base of the community was able to expand, as canneries to process the fruit from the surrounding orchards were built near the rail lines. In 1906, the Hendy Iron Works relocated from San Francisco to Sunnyvale, continuing the area's industrial development.

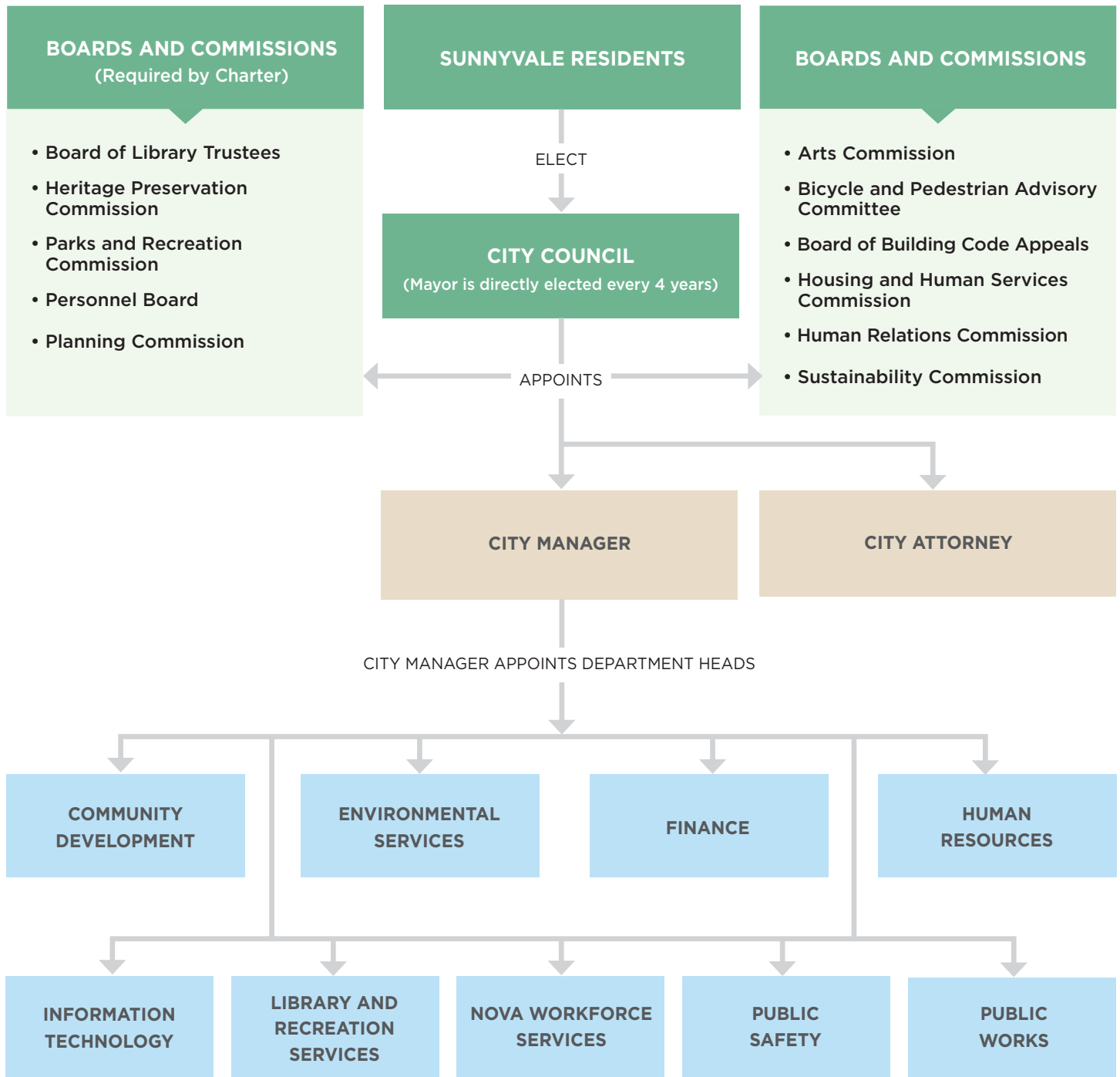
By 1940, the population had grown to about 4,400 and the Hendy Iron Works was taken over by Westinghouse to support the war effort. After the war, the defense-related industry arrived, capitalizing on the pleasant climate and Moffett Naval Air Station. Lockheed Missiles & Space Company moved to Sunnyvale in 1956, and soon became Sunnyvale's largest employer. The 1950s and 1960s became the periods of largest growth for the community, resulting in a population of 96,000 in 1970.

The defense era gave way to the high-tech era when the microprocessor was introduced in 1971. During the years that followed, companies with foresight saw the potential of computers and the power of semiconductors. The City became the nexus of research, development and manufacturing that created Silicon Valley, and that legacy continues today in the era of the Internet.

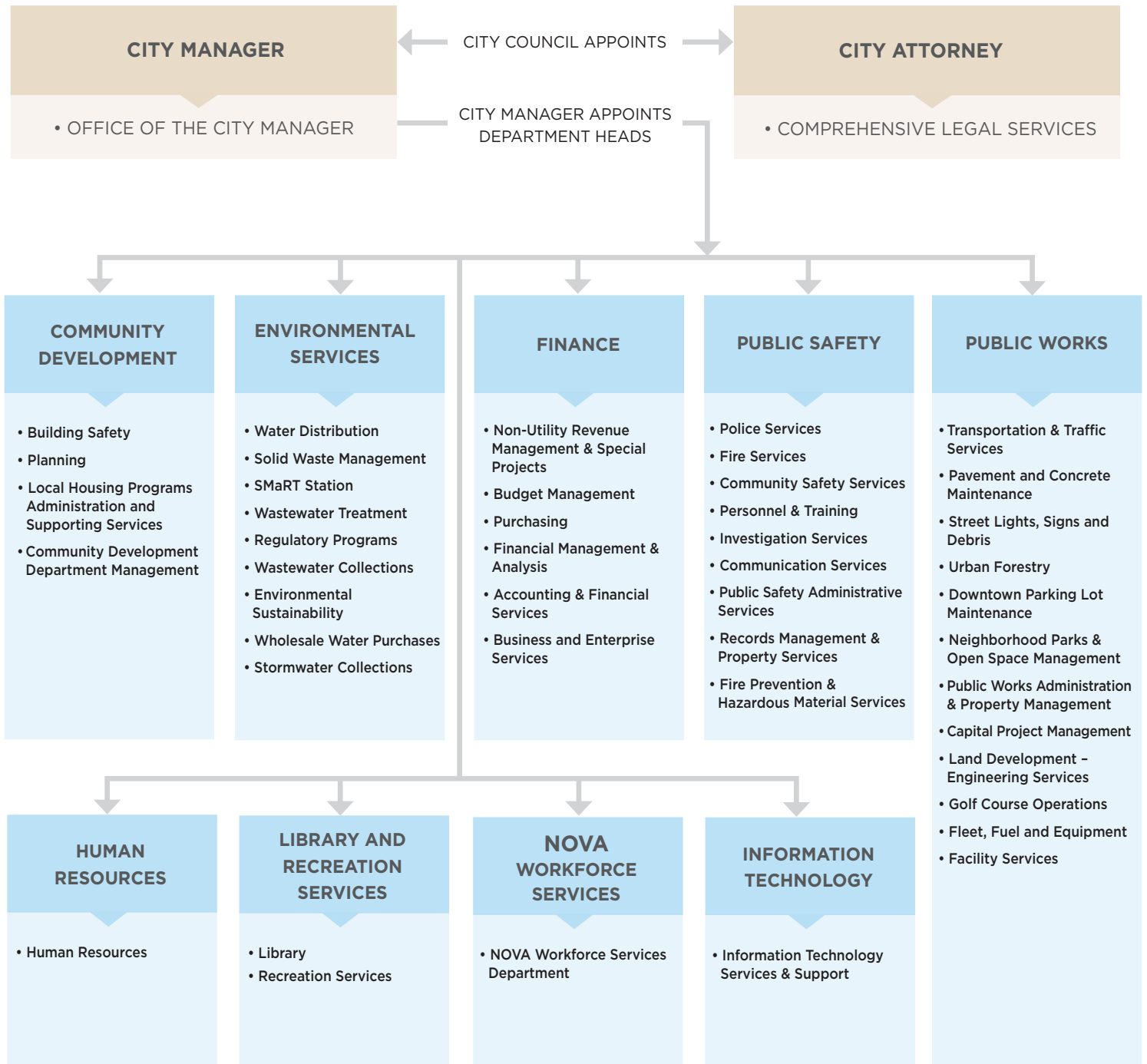
Sunnyvale At A Glance

- Region: The Heart of Silicon Valley
- Size: 24 Square Miles (Second largest city in Santa Clara County, seventh largest in the San Francisco Bay Area by population)
- Average Temperature: 77° (July) to 60° (January)
- Residential Population: 159,673 (Source: State Department of Finance estimate; valid until Spring 2025)
- Number of Businesses: Approximately 6,978
- Labor Force: Approximately 87,300
- Median Household Income: \$189,443
- Bachelor or Higher Education: 71.9 percent
- Libraries: 1
- Golf Courses: 2
- Parks: 27
- Elementary, Middle and High Schools: 33 (public and private)
- Tennis Courts: 51 – 13 at Sunnyvale Municipal (12 dedicated to Pickleball) and 36 at other locations
- Sports Fields: 132 multi-purpose
- Restaurants: approximately 349
- Shopping Centers/Complexes: 47
- Hotels: 35 (total of 4,336 rooms)

CITY OF SUNNYVALE ORGANIZATION CHART



CITY OF SUNNYVALE DEPARTMENT PROGRAMS



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COMMUNITY CONDITION INDICATORS

Community Condition Indicators (CCIs) are the key demographic, economic, and physical data which describe the state of the City at a given point in time. The importance of reporting community condition indicators is that their numerical values change over time as the community changes, providing both a snapshot of current conditions and an indication of change over a longer time period. The CCIs have traditionally been used as a measurement tool to evaluate and implement General Plan goals and policies.

	INDICATOR	2020	2021	2022	2023	2024	2025	SOURCE/NOTES
	POPULATION							
	Number							
1	• Total	155,805	153,827	155,326	156,317	157,566	159,673	CA Dept of Finance (Decennial Census used every 10 years, CA Dept of Finance estimate used in the interim)
2	- Under 18 years (%)	21.0	19.5	18.5	20.2	18.7	n/a	American Community Survey 1-Year Estimates; 2025 Survey not yet available
3	- 19 – 64 years (%)	67.2	66.9	69.0	69.4	68.2	n/a	
4	- 65 years and older (%)	11.8	13.6	12.5	10.4	13.1	n/a	
5	• Average household size	2.49	2.54	2.61	n/a	n/a	n/a	
6	• Sunnyvale public school enrollment	13,143	10,960	10,930	11,920	12,609	12,167	CA Dept of Education
7	• Sunnyvale private school enrollment	n/a	n/a	n/a	3,312	1,616	2,176	Private School Universe Survey (nces.ed.gov)
	Ethnicity/Origin							
8	• Caucasian (%)	29.9	30.3	28.1	29.5	27.6	n/a	American Community Survey 1-Year Estimates; 2025 Survey not yet available
9	• Asian / Pacific Islander (%)	50.3	47.4	50	50.1	45.9	n/a	
10	• African-American (%)	1.4	1.4	1.9	3.8	1.3	n/a	
11	• Other (%)	18.4	20.9	20	16.6	25.2	n/a	
12	• Foreign Born (%)	49.3	49.3	49.3	48.5	49.8	n/a	
13	• Hispanic Origin (%)	16.3	18	16.7	12.4	20.1	n/a	
	Education							
14	• High school graduate or higher (%)	93%	93.2	94.1	95.9	96	n/a	American Community Survey 1-Year Estimates; 2025 Survey not yet available
15	• Bachelor degree or higher (%)	65.9	29.3	67	71.9	65.1	n/a	
16	• Graduate degree (%)	35.8	37.5	37	39.9	38.4	n/a	
	Income							
17	• Median household income (\$)	n/a	156,059	169,781	189,433	181,022	n/a	2025 data not yet available
18	- Population below poverty (%)	n/a	5	6.2	4.8	6.5	n/a	

	INDICATOR	2020	2021	2022	2023	2024	2025	SOURCE/NOTES
	Community							
19	• Active neighborhood and business associations	24	28	25	29	25	n/a	2025 data not yet available
20	• Residents rating city good place to live (%)	n/a	92	n/a	91	n/a	87	National Citizen Survey; Available every 2 years from 2009.
21	• Residents rating public services good to excellent (%)	n/a	78	n/a	75	n/a	73	
22	• Part I crimes	3,434	5,029	n/a	n/a	n/a	n/a	DPS; Calendar Year as reported to DOJ (Note: FBI/UCR Part I crime data collection discontinued as of August 2021 in lieu of NIBRS data collection).
	NIBRS Crimes against Persons	n/a	n/a	937	1,014	878	685	NIBRS Crimes against Persons
	NIBRS Crimes against Property	n/a	n/a	5,106	4,186	4,091	4,015	NIBRS Crimes against Property
	NIBRS Crimes against Society	n/a	n/a	877	919	934	769	NIBRS Crimes against Society
23	• Average emergency police response time (minutes)	3:52	4:04	4:28	4:33	4:35	4:16	DPS; Calendar Year
	ECONOMY							
	Jobs							
24	• Total number	89,039	94,677	106,201	103,348	n/a	n/a	No data available for 2024 or 2025.
	Employment							
25	• Labor Force	84,100	84,745	88,200	87,300	n/a	n/a	Source: EDD Labor Market Information Division - 2024 data not available
	• Employed Residents	79,800	81,700	86,500	84,700	n/a	n/a	
	• Unemployed (% of labor force)	5.1	3.6	1.9	3	n/a	n/a	
26	• Jobs/employed resident	1.1	1.2	1.2	1.2	n/a	n/a	#24 divided by #25 Employed Residents
27	• Employed residents working in Sunnyvale (%)	n/a	58.1	n/a	n/a	31.4	n/a	"American Community Survey 1-Year 2022 and 2025 data not available
28	• Employed residents in service jobs (%)	n/a	8.9	n/a	8.4	8.8	n/a	
29	• Employed residents in management/professional jobs (%)	n/a	69.7	n/a	71.4	69.2	n/a	
	Retail							
30	• Retail & restaurant sales volume (\$ in millions)	123	149	173	190	183	189	HDL Business License Database
31	• Sales/sq. ft. (\$)	18.4	22.2	25.1	27.3	26.3	n/a	
	Hospitality							
32	• Total Number of Hotel Rooms	3,756	3,936	4,826	4,349	4,307	4,389	Finance

	INDICATOR	2020	2021	2022	2023	2024	2025	SOURCE/NOTES
33	• Average hotel occupancy (%)	33.5	49.5	54	60.9	63	67	Finance
	Real Estate							
34	• Total assessed value (\$ in billions)	54.83	57.58	62.22	67.58	71.68	73.96	SCC Assessor's Annual Report
35	• Vacant office, industrial, R&D (%)	6.6	6.3	5.8	7.4	8	7.5	Real Estate Brokers
	- Vacant office (%)	5.0	8.6	7.9	11.2	15.8	13	
	- Vacant industrial/R&D (%)	6.2	5.1	6.6	7.6	8	8	
36	• Average office/industrial rent (\$/sq. ft.)	3.9	4.2	3.9	4.2	3.9	3.9	
	- Average office rent (\$/sq. ft.)	5.7	6.3	6.1	5.9	5.1	5.3	
	- Average industrial/R&D rent (\$/sq. ft.)	4.0	2.9	3.2	3.5	3.5	4	
37	• Average apartment rent (3 bedroom) (\$)	3,595	3,838	4,598	4,616	4,634	4,450	Housing Division
38	• Housing rental vacancy rate (%)	4.3	7.3	4.8	3.2	3.4	3.5	Census Bureau, for San Jose-Sunnyvale-Santa Clara metro area
39	• Median single-family detached home price (\$)	1,912,500	2,197,208	2,322,368	2,280,381	2,539,863	2,670,787	ReReport.com
40	• Median single-family attached home (townhouse/condo) price (\$)	1,207,750	1,288,983	1,340,500	1,211,408	1,380,600	1,379,448	
41	• Valuation of new construction permitted (\$ in millions)	193	565	706	144	231	n/a	Energov
	Tax Base							
42	• Property tax revenue (\$ in millions)	92.1	102.9	113.4	120	129	136.6	General Fund Long Term Financial Plan.
43	• Sales tax revenue (\$ in millions)	27.1	24.0	35.8	38.3	40.7	44.2	
44	• Transient occupancy tax revenue (\$ in millions)	15.9	15.2	10.5	16.9	18.9	20.9	
	PHYSICAL CITY							
	Land Use							
45	• Land area (sq. mi.)	22.87	22.87	22.87	22.87	22.87	n/a	
46	- Developable land area (sq. mi.)	15.47	15.47	15.47	15.47	15.47	n/a	CDD Energov. Vacant includes sites Under Construction (Major projects starting construction in 2024 include 1254 Lakeside hotel, Applied Materials EPIC R&D building).
47	- Vacant/under construction land area (%)	3	3.2	2.6	2.5	2.4	n/a	
48	- Residential area (%)	54.8	54.9	55.1	55.1	55.5	n/a	
49	- Office/industrial land area (%)	22.5	22.2	22.7	22.9	22.6	n/a	
50	- Retail/service land area (%)	6.2	6.2	6.2	6	6	n/a	
51	- City parks and open space (%)	7.4	7.4	7.5	7.5	7.5	n/a	
52	- Other (%)	6.1	6.1	6	6.1	6	n/a	

	INDICATOR	2020	2021	2022	2023	2024	2025	SOURCE/NOTES
	Transportation							
53	• Vehicle miles traveled in weekday (millions of miles)	1.15	1.04	43.67	44.9	50.46	49.08	DPW Traffic
54	• Transit boardings/de-boardings per day	n/a	5,222	7,201	8,686	10,873	11,267	VTA
55	• Miles of streets	300.8	300.8	300.8	300.8	260.1	260.11	DPW Traffic
56	• Miles of bikeways	138	149.9	150.3	171.5	120.6	125.9	DPW Traffic
	Housing							
57	• Total housing units	61,246	61,756	62,355	62,850	63,289	n/a	Energov; Single-family includes various ADUs and one DUO (SB 9) project. Townhomes and Condos include 222-224 Carroll St, Lavender by Landsea, 669 Old San Francisco, and partial Fremont Corners redevelopment. Apartments include Meridian Sunnyvale, and remainder of Redwood Place (former AMD campus); 2025 data not yet available
58	- Single-family detached (includes accessory dwelling units)	21,552	21,638	21,686	21,730	21,798	n/a	
59	- Townhomes and Condos (ownership)	7,949	8,045	8,182	8,261	8,329	n/a	
60	- Mobile Homes	3,878	3,878	3,878	3,878	3,878	n/a	
61	- Duplexes	1,610	1,607	1,618	1,618	1,618	n/a	
62	- Three or more attached units (rental)	24,759	25,090	25,493	25,775	26,078	n/a	
63	- Specialty units (i.e. senior/affordable housing developments)	1,498	1,498	1,498	1,588	1,588	n/a	
64	• Owner occupied (%)	44.9	45.4	45.1	41.6	43.5	n/a	American Community Survey 1-Year Estimates
65	• Over 20 years old (%)	89	88	87	89	91	n/a	Energov
66	• Total affordable units	2,301	2,369	2,421	2,442	2,519	2,734	CDD Housing Div
67	• New units receiving building permits	446	1,440	934	586	246	n/a	Energov; Includes former Calstone site townhomes on Aster Ave, Fremont Corners condos, 1139 Karlstad townhomes, Passiflora Terrace townhomes, various ADUs and one DUO project.
68	- Intended for ownership	158	181	129	358	172	n/a	
69	- Rental	288	1,259	805	228	74	n/a	
	Office/Industrial							
70	• Total floor area (sq. ft. in millions)	50.3	50.9	51.6	51.7	52.3	n/a	Energov; Includes new office at 100 Altair Wy, Intuitive Surgical south building, Cityline office buildings.
71	• New floor area permitted (sq. ft.)	878,028	1,355,937	1,844,896	3,360	0	n/a	Building permits; Energov.
72	• No. of patents received	6,963	6,343	9,084	11,486	15,464	14,659	U.S. Patent and Trademark Office; Calendar Year
	Retail/Services							
73	• Total floor area (sq. ft. in millions)	6.62	6.71	6.90	6.96	6.96	n/a	CDD SunGIS/Energov
74	• Floor area/capita (sq. ft.)	42.3	43.6	44.4	44.5	44.2	n/a	#75 divided by #1
75	• New floor area permitted (sq. ft.)	84,679	0	30,198	76,160	228,704	n/a	Building permits; Energov. Includes M-Social hotel at 1254 Lakeside Dr.

	INDICATOR	2020	2021	2022	2023	2024	2025	SOURCE/NOTES
	Environment							
76	• Communitywide greenhouse gas emissions (MTCO ₂ e)	588,500	665,658	741,942	n/a	n/a	n/a	ESD. 2024 and 2025 information not available at time of report.
77	• Greenhouse gas reductions achieved based on 1990 levels (%)	41	33	26	n/a	n/a	n/a	ESD. 2024 and 2025 information not available at time of report.
78	• Ownership of zero-emissions vehicles (%)	5.8%	6.8%	8.6%	n/a	n/a	n/a	ESD/California Department of Motor Vehicles. 2024 and 2025 information not available at time of report.
79	• Days ozone standard exceeded	0	0	9	n/a	14	n/a	BAAQMD
80	• Average daily gas use/capita (therms)	0.78	0.84	0.84	n/a	n/a	n/a	ESD/PG&E; Whole City. 2024 and 2025 information not available at time of report.
81	• Average daily electric energy use/capita (kwh)	24.59	23.61	24.07	n/a	n/a	n/a	ESD/PG&E; Whole City. 2024 and 2025 information not available at time of report.
82	• Electricity from clean energy sources (%)	91	95	91	n/a	n/a	n/a	ESD/Silicon Valley Clean Energy; communitywide utility-served electricity from carbon-free sources. 2024 and 2025 information not available at time of report.
83	• Average daily water consumption/capita (gal.)	113	109	104	103	109	n/a	ESD
84	• Recycled solid waste (%)	68	68	70	n/a	n/a	n/a	Calrecycle: data available in September of each year.
	• Disposal per resident (lbs/day)	3.2	3.2	3	n/a	n/a	n/a	
	• Disposal per person employed within the city (lbs/day)	4.9	5	4.5	n/a	n/a	n/a	
85	• Number of street trees	38,000	38,000	38,000	38,000	38,000	38,000	Approximate; DPW Trees
86	• Sunny days	312	292	303	249	238	n/a	NOAA
87	• Rainfall (in.)	5.66	12.56	9.45	13.7	16.38	n/a	ESD/SCVWD
88	• Average daily landings at Moffett Federal Airfield	14	16	16	14	16	n/a	Moffett Field - Planetary Ventures

* n/a: no data available



SUNNYVALE BUDGET GUIDE



UNDERSTANDING THE SUNNYVALE BUDGET

Sunnyvale's Budget and Long-Term Financial Plan provides a framework for a unique budget document that presents both the immediate short-term action plans and the long-term trends for the City. In this manner, the budget provides the reader with a comprehensive view of the City's current financial picture, staff assumptions for long-term trends, and the way we work to achieve and maintain financial stability using those assumptions. The following elements contained in this document are integral to understanding this year's budget:

- Twenty-Year Financial Plans
- Departmental Overviews
- Performance Based Operating Budget
- Projects Budget

TWENTY-YEAR RESOURCE ALLOCATION PLAN & FINANCIAL PLANNING

The Budget Document presents a twenty-year financial plan for the City's General Fund, as well as all other City funds. Twenty-year financial plans for other City funds are grouped into four categories: Special Revenue Funds, Capital and Infrastructure Funds, Enterprise Funds, and Internal Services and Other Funds. The General Fund is presented separately. It is the primary fund that accounts for many of the largest revenues, such as Property Tax and Sales Tax, and the most visible City services, such as police, fire, road maintenance, the library, and parks. For each category, detailed Fund Reviews are included before the Financial Plans. These reviews provide a summary of the funds, including explanations of major components and new developments for the current budget.

The Twenty-Year Resource Allocation Plan (RAP, or the long term-financial plan) is the backbone of the City's financial planning process. Each long-term financial plan lays out the revenues and expenditures by fiscal year. The financial plans include the prior year actual audited results and the current year budget, as well as projections for each of the coming twenty years. The City examines its operating and project budgets in depth in alternating years. In addition, key factors are rigorously evaluated and updated annually. For revenues, the current year budget is updated based on year-to-date revenue receipts. For ongoing revenues, staff works to estimate the next two years as accurately as possible and then analyzes historical information, economic cycles, and factors that can impact the revenue source, among other data, to project the revenue trend over the long term.

For expenditures, the operating budget is updated with Council- approved budget modifications that have occurred during the fiscal year. If significant project budgets are anticipated to be spent in future fiscal years, estimated carryover of project funds will be incorporated. All program budgets are rolled up annually by fund or sub-fund to the

total amounts in the “Operations” line of the financial plans. From that base, inflation factors are applied to expenditures. Inflation factors are developed for each category of expenditures such as salaries, employee benefits, purchased goods and services, and equipment. Project budgets are also totaled annually by fund and reflected in the “Projects” line of the financial plans. In addition, project operating costs, if applicable, are shown separately on the financial plan.

A critical purpose of the long-term financial plan is its use as a tool for achieving and maintaining a structurally balanced budget. A fundamental part of the financial plans is that they are, by policy, balanced to the twentieth year. In order for the budget to be balanced, not only must resources be available to meet requirements over the twenty-year planning period with all reserve requirements met per Council Policy, but service levels must also not be impacted.

A balanced budget enables the City to maintain service levels over the twenty-year planning horizon by ensuring reserves are used strategically. For example, a budget is not balanced for the long term when there are drawdowns of reserves over a protracted length of time. Conversely, the build-up of reserves to the detriment of service levels also does not portray a balanced budget.

The objective in utilizing a twenty-year planning horizon is to sustain service levels, in large part, by managing reserves so that reserve levels are increased in good times and drawn down in difficult financial times. Further, the City’s budget policy dictates that one-time revenues should not be used for ongoing expenditures, and all revenue estimates must be conservative, objective, and reasonable.

The General Fund’s Budget Stabilization Fund is required by policy to be maintained at a minimum 15% of projected revenues for the first two years of the twenty-year planning period. The purpose of the Budget Stabilization Fund is to absorb economic cycle and maintain stable service levels over the long term.

By contrast, the General Fund Contingency Reserve can only be used for non-fiscal emergencies or disasters as determined by Council. The General Fund Contingency Reserve is required to be maintained at 15% of operating costs in the first year of the twenty-year plan and increased annually for projected increases in the Consumer Price Index.

The City’s balanced twenty-year plan allows decision makers to better understand the true impact of policy decisions, and effectively requires that decisions made today include a guarantee that resources will be available to maintain services in the future. More importantly, this methodology incorporates both short- and long-term perspectives for planning revenues, operating requirements, and capital spending. It allows the cost of any policy decision to be measured in terms of long-range expenditure requirements, thereby raising “red flags” in areas where financial conditions may be significantly different in the future.

PERFORMANCE BASED OPERATING BUDGET

To help the reader understand the proposed two-year operating budget, departmental overviews provide the context for the services and service levels provided. Leading off the section presenting each department’s program or set of programs, the departmental

overviews describe the organizational structure for service delivery, performance accomplishments, budget highlights, and significant changes in the proposed budget as compared to the current budget.

A summary of performance and workload indicators are included in the departmental overviews. The performance indicators represent the goals and results staff plan to achieve, while the workload indicators provide output and relevant statistical data. These performance metrics are linked to goals laid out in the City's Consolidated General Plan, the City's long-term blueprint for the community's vision of future growth. Additionally, these indicators help explain why services are provided and the impacts of the level at which we provide them. As such, the indicators are an important component of the performance-based budget structure and continuous review is part of our process of holding the City accountable.

A detailed walk through of budgetary changes from the prior year budget is included and itemized for readers to understand the major changes in a department's budget. These include changes to the Base Budget, the cost of providing the Council-approved service level for the upcoming fiscal years.

Service level adjustments are described in detail with the associated performance impacts. A summary of budgeted costs can be reviewed by program and service delivery plan. Through this presentation, community members can see the costs of the services being provided.

The departmental overviews also include detailed costing of budgeted positions and goods and services. Information is displayed by programs and service delivery plans, cost category, and fund.

PROJECTS BUDGET

In the City of Sunnyvale, the term "project" refers to a non-operating activity. The City segregates each project into one of four possible categories: Capital, Infrastructure, Special, and Outside Group Funding. Capital projects are major expenditures related to construction, improvement or acquisition of capital assets. Infrastructure projects are inherently related to capital projects. After a capital project is complete, the City has an asset that must be maintained through the operating budget until the asset reaches a point where maintenance costs exceed renovation/replacement costs. An infrastructure project is developed in order to provide future funds at the time that replacement or renovation is required. Special projects are one-time only in nature and are set up to eliminate the impact such costs would have on operating programs. For example, the cost of service study for solid waste would be a special project. Outside group funding projects are essentially special projects; however, they are established to identify contributions made to local community-based organizations.

Each project is identified individually in the budget document and linked to a General Plan goal. Estimated costs are included for each project over the twenty-year planning period. Projects also reflect anticipated outside revenues that will fund the project, such as grants and fees. In addition, project operating costs are budgeted for those ongoing operating costs that will need to be included in future years upon completion of a given project. Consideration of this information enables decision makers to evaluate the complete costs of proposed actions. This prevents the City from adding assets or

activities that are not sustainable over the long term.

The projects budget also includes unfunded projects, which are desirable or pose a liability in the long term but do not have identified funding sources. In some cases, future grant funds may be available for all or a portion of the costs, but it is the City's policy not to recognize these revenue sources until they are actually available.

Projects related to long-range plans are also identified separately in their respective sections of the Projects Budget volume. Specifically, projects related to Traffic and Transportation that are part of long-range plans are listed in the Traffic and Transportation section of the Projects Budget volume.

TWO-YEAR OPERATING & PROJECTS BUDGET

In recognition of the tremendous effort required to develop budgets, the City implemented a two-year operating budget. Although the City reviews its budget on an annual basis, it only prepares a detailed operating budget each biennium. This means that operating budgets are minimally updated during the second year of the two-year budget. During the “off year” of the operating budget, the projects budget is reviewed in detail.

TYPES OF EXPENDITURES

There are four major types of expenditures in the City’s spending plan: operating, equipment, capital improvements, and debt service. Operating expenditures are related to a program’s base budget and include such items as general supplies, personnel costs, and equipment rental. Major equipment expenses like computer hardware or city-owned cars are provided for separately under a general services program. Capital improvements are expenditures which affect the economic vitality and quality of life in the community. A good example would be construction of a park or resurfacing a city street. Debt service allows an improvement to be made when it is needed rather than being delayed until funds are accumulated in the City’s treasury. Debt service is essentially a long-term loan, buying something today and paying for it over time. It may be used to finance, for example, a new community center building.

COST ACCOUNTING

Cost accounting is a method of accounting that gathers together all the elements of cost incurred to accomplish a purpose, carry on an activity, or complete a unit of work. By using this financial technique, the City is able to assess the true cost of providing a service. The City’s internal users of information management, fleet and equipment, and buildings are assessed rental rates through their programs for the use and eventual replacement of services and equipment. Employee benefits such as leave usage, retirement, and insurances also are recovered by charging the programs that use personnel services. The City also uses an allocation system to distribute administrative costs for services provided by departments such as Finance and Human Resources.

BASIS OF BUDGETING

“Basis of budgeting” refers to the method used to recognize revenues and expenditures in the budget. For the City of Sunnyvale, the basis of budgeting is the same basis used for accounting. The modified accrual basis is followed in the Governmental and Agency Funds including the General Fund and special revenue funds like the Park Dedication Fund. Under this basis, revenues are recognized when they become “susceptible to accrual,” which means they are both measurable and available. Measurable means the amount of the transaction can be determined.

The City considers revenues to be available if they are collected within 60 days of the current fiscal year, except for sales tax and grant revenues. The City uses a ninety-day availability period for sales taxes as the State disburses the April-to-June cleanup each September. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue sources. Expenditures generally are recorded when a liability is incurred except for debt service expenditures, which are recorded when payment is due.

Intergovernmental revenues (primarily grants) that are received as reimbursement for specific purposes or projects are recognized based on when the related expenditures are recorded. Intergovernmental revenues which have virtually unrestricted purpose and are revocable only for failure to meet prescribed compliance requirements are reflected as revenues at the time of receipt or earlier if availability criteria are met.

The accrual basis is used in the proprietary funds, which include enterprise funds and internal service funds. Revenues are recognized when earned and expenses are recognized when the related liabilities are incurred.

ANNUAL COMPREHENSIVE FINANCIAL REPORT

The Annual Comprehensive Financial Report is prepared according to generally accepted accounting principles (GAAP). The City prepares its budget in accordance with GAAP with the following exceptions:

- Loans requiring the use of current resources need to be budgeted as expenditures; in the Comprehensive Annual Financial Report, the disbursement of loans is treated as a balance sheet item.
- Appropriated budgets are not always needed for all of the City's funds. For example, a budget is not appropriated for the advance refunding of bonds because the resulting bond proceeds are deposited into escrow accounts and are considered restricted assets.
- Principal payments on long-term debt within the enterprise funds are applied to the outstanding liability in the Comprehensive Annual Financial Report, while such items are treated as expenses in the budget.
- Capital outlay within enterprise funds and internal service funds are capitalized as fixed assets in the Comprehensive Annual Financial Report, in contrast to their treatment as expenses in the budget.
- The budget does not record depreciation expenses.
- GAAP requires the reporting of investments at fair value. Because the City's policy is to hold investments to maturity, the changes in fair value are not reflected in the budget.

BUDGETARY POLICY & CONTROL

The City's Adopted Budget serves as a planning and policy document.

State law requires cities to prepare a general plan outlining the long-range goals and direction for the community. Sunnyvale's General Plan is a fundamental tool in guiding the City through change and growth. It addresses the physical development of the City and, when used together with a larger body of Council policies, provides direction for decision-

making on City services and resources. It is both a long-range and a strategic planning document, containing long-term goals and policies for the next 10-20 years and strategic actions for the next five to ten years. Sunnyvale's budget implements the goals, policies, and programs outlined in the General Plan. Therefore, the budget and the General Plan must be in sync.

The City's budget is very detailed, ensuring that the City Council as the governing body is fully informed and in control of all aspects of the City's financial activities. Information is organized by fund, department, and by project. The budget includes equipment, operating, and debt service costs as well as capital, infrastructure, and special projects. The budget also contains detailed long-term financial plans with projections for expenditures, revenues, and reserves for an additional nineteen years.

Council approval also is required for proprietary funds and internal services funds if the expenditures for the fiscal year exceed actual revenues plus the planned, annualized appropriation from Reserves.

Budgets are legally adopted for all governmental funds except for the Special Assessment Debt Service Fund. The Special Assessment Debt Service Fund does not have an adopted budget because the City is only required to make debt service payments in the event of a property owner's default.

Budgets are also adopted legally for all proprietary funds. Formal budgets are employed as a management control device for all funds in which a budget has been adopted. However, it serves as the primary means of spending control for the General Fund, special revenue funds, debt service funds, and capital project funds.

Budgets can be modified during the fiscal year if needed because of a legislative mandate, City Council or City Manager directive, an increase above planned costs, or an unanticipated change in service level. Budget modifications cover one fiscal year only and must generally be approved and appropriated by City Council through the Report to Council (RTC) process. The fiscal impact of the RTC outlines any potential revenue and expenditure impact as well as impact on fund reserves. This allows management to focus on changes to the base budget during the next budget process. To aid City Council and administration efficiency, per Council Policy 7.1.5, the City Manager may appropriate grants up to \$250,000 that are also free of local match requirements and do not obligate the City to ongoing expenses not already planned in the City's Resource Allocation Plan. These budget amendments are approved by the City Manager via the Report to Council process with all approved amendments reported to Council with the year-end budgetary report. During the budget year, for governmental and agency funds, the City Manager is authorized to reappropriate budgeted amounts between departments that are financed by the same fund. Council approval is required if the reappropriation exceeds the thresholds outlined below:

ANNUAL PROGRAM BUDGET	REAPPROPRIATION THRESHOLD	MAXIMUM REAPPROPRIATION THRESHOLD (ANNUAL)
> \$500,000	\$100,000 or 5%, whichever is greater	\$250,000
< \$500,000	\$50,000 or 50%, whichever is less	\$50,000

COMMUNITY PARTICIPATION

The Sunnyvale community has an opportunity to participate in the Twenty-Year Resource Allocation planning process through numerous avenues such as Council-appointed boards and commissions, study sessions, and public hearings. The public may attend Council study sessions dealing with pending policy issues as well as Council meetings. At Council meetings, the community is given an opportunity to speak during the public hearing period. Additionally, for major policy updates, the City provides extensive outreach to the affected community groups.

There are also various opportunities for the community to provide direct input during the budget process. The public can propose Budget Proposals or Study Issues for consideration in the Recommended Budget at anytime and can also comment at the formal Council Priority Projects Workshops that is held in February. In addition, the annual Budget Workshop in May is open to the public and a formal public hearing on the Adopted Budget is held in June.

STRATEGIC PLANNING

The City's strategic planning process is integral to budget development and informs the City's budget. In February, the City Council specifically discusses important fiscal issues that may have short-term or long-term effects on how the City provides and maintains services to the community. During this strategic session, Council is updated with a fiscal and economic outlook as well as a progress update on Council priorities and key focus areas. The culmination of this strategic planning session is direction from Council to confirm or update Council priorities for the year. This strategic direction is then implemented as part of budget development process with the ability to further Council's priorities a key evaluation component of funding requests during the budget process.

City Council holds an annual public hearing and workshop to consider Council Priority Projects and Budget Proposals. The Council Priority Projects process provides a method for identifying, prioritizing, and analyzing policy issues that may result in new or revised city policies. City Council ranks Council Priority Projects and the City Manager includes those that can be completed during the calendar year without disrupting service delivery or modifying service levels set by Council in the City Manager's Recommended Budget as a Budget Supplement. Council then acts on Budget Supplements in the annual Budget Workshop. Council-approved Budget Supplements are incorporated into the final Adopted Budget.

The Council Priority Projects process is an opportunity for Council to recommend the addition of one-time or ongoing expenses in an efficient and effective way. A Council Priority Project is a suggestion to add a new service, eliminate a service or change the level of an existing City service. Council Priority Projects are included in the Recommended Budget as Budget Supplements. Council then acts on Budget Supplements in the annual Budget Workshop. Council-approved Budget Supplements are incorporated into the final Adopted Budget.

BUDGET CALENDAR OVERVIEW

The City operates on a July 1 through June 30 fiscal year. The City's annual budget development process begins in October each year and culminates with the adoption of the budget by the City Council in June. This is consistent with the City Charter that requires the City Manager to submit a Recommended Budget to the City Council no later than 35 days prior to June 30th. In June of each year, the City Council holds a public hearing, also required by the City Charter. Prior to June 30 of each year, the budget as modified by the City Council is legally enacted by adoption of a budget resolution.

Below is a high-level calendar detailing key steps throughout the process. As noted previously, the City of Sunnyvale alternates years for developing operating budgets and projects budgets. The budget development process is the same whether an operating or projects budget year and consists of three main phases: baseline budget review to evaluate and re-align existing resources; the adjusted baseline phase to revise revenue and expenditure assumptions to maintain existing commitments; and the service level adjustment phase to consider service level enhancements.

During the baseline budget phase (October - Dec), the focus is on ensuring resource alignment with current operating and project plans. Some key activities of this stage are:

- Reviewing operating organizational structure and project scope
- Reviewing operating performance measures and project evaluation and analysis
- Realigning resources within the approved existing service level budget

The Adjusted Baseline phase (Dec - Jan) includes updating the baseline budget to ensure adequate funding to maintain existing service levels. This includes:

- Revising revenue projections and updating fund balance with audited financials from the prior year; budgetary year-end RTC
- Updating inflation assumptions (i.e., salaries and benefits, goods and services, construction costs, etc.) to meet existing service levels and scope of existing planned projects
- Funding previously committed costs (e.g., operating costs for recently completed projects, etc.)
- Incorporating costs for regulatory changes and other legal mandates

The Service Level Adjustment phase (Feb - Mar) is an opportunity to consider enhancing service levels or proposing new initiatives. Each service level adjustment submission is reviewed in terms of potential to further the City's General Plan goals or Council's priorities, fiscal impact, and stated performance goals before including or excluding in the budget. To this end, it should be noted that service level adjustments can reduce service levels as well, especially during times of economic uncertainty. Also during this phase:

- Council priorities are confirmed
- City Manager provides strategic direction regarding Service Level Adjustment process
- Budget Supplements are completed and reviewed

BUDGET CALENDAR

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
Budget kick-off												
Baseline budget review												
*Budgetary year-end report for previous fiscal year to Council												
Incorporate baseline adjustments												
Update major revenue projections												
Council Strategic Planning Session & Budget Proposals Workshop												
*Budget Supplements from Workshop completed and approved												
Review proposed service level adjustments												
Develop 20-year Long-Term Financial Plans for all City funds												
Deliver Recommended Budget to Council												
*City Manager's Budget Workshop												
Adopted Budget public hearing												
*City Council adopts budget												
Budget upload and systems reconciliations												
*Budget amendments approved per Council policy (year-round)												

**These are milestones during the Budget Calendar that are related to Budgetary Policy & current year update Control.*

The Recommended Budget is produced and delivered to City Council at the beginning of May. During this timeframe (Apr-May), we undertake the following activities:

- Finalizing revenue and expenditure projections in the 20-yr long-term financial plans
- Drafting and delivering the Recommended Budget to City Council
- Holding the annual City Council Budget Workshop hosted by the City Manager

City Council adopts the budget (June) after:

- Holding a public hearing on the Adopted Budget
- Adopting a budget resolution to legally enact the budget for the year

Budget Modifications can be approved by City Council all year via the RTC process per the following financial policies:

- Budget Modifications \$250,000 or less with no City funding commitments approved by City Manager
- Budget Modifications over \$250,000 and/or modifications under \$100,000 if ongoing costs by majority of Council

The calendar above represents key milestones that take place regardless of whether the budget being developed is an operating budget or a projects budget. It also incorporates critical elements of budgetary policy and control, as discussed in a separate section above.

Council Fiscal Policy applies the following guiding fiscal policies to the City's Budget and Resource Allocation Plan:

7.1 A Budget Policies

A.1: Development of the Budget and Resource Allocation Plan

- A.1.1 The public will be encouraged to participate fully in the budget process.
- A.1.2 A Study/Budget Issues Workshop will be held each year prior to preparation of the City Manager's Recommended Budget to consider budget issues for the upcoming Recommended Budget.
- A.1.3 A balanced Twenty-Year Resource Allocation Plan shall be presented to the City Council annually.
- A.1.4 The Twenty-Year Resource Allocation Plan shall be prepared on a two-year Operating Budget cycle.
- A.1.5 The Operating Budget shall be approved annually with the second year approved in concept.
- A.1.6 A proposed budget shall be recommended to the City Council by the City Manager no less than thirty-five days before the beginning of the fiscal year, in accordance with the City Charter.
- A.1.7 At least one public hearing shall be held after the City Manager's Adopted Budget is presented to the Council in order to solicit public input before adoption.
- A.1.8 Boards and Commissions should review the annual budget as appropriate to their area of interest and make recommendations to the City Council.
- A.1.9 The City Council shall adopt the City Manager's Recommended Budget, with any changes desired, by resolution before June 30th of each year.
- A.1.10 Resources will be allocated in direct relation to General Plan goals.
- A.1.11 The Resource Allocation Plan shall be prepared by General Plan element to link city resources with the accomplishment of General Plan goals.
- A.1.12 New or expanded services should support the priorities reflected in the General Plan.
- A.1.13 All competing requests for City resources should be weighed within the formal annual budget process.
- A.1.14 Final actions on study issues with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

A.2: Long-Term Financial Planning

- A.2.1 The City shall maintain a long-term fiscal perspective by annually preparing a Twenty-year Long-Term Financial Plan. Those funds which account for intergovernmental grants will only include known entitlements.
- A.2.2 Major financial decisions should be made in the context of the Twenty-Year Long-Term Financial Plan.
- A.2.3 Long-term financial planning should enable the current service level provided to be sustained over time through the strategic use of reserves.
- A.2.4 The Long-Term Financial Plans should be used to communicate the fiscal impact of City decisions to all stakeholders whenever possible.

A.3: Performance-Based Budget System

- A.3.1 The operating budget will be prepared and managed on a program basis.
- A.3.2 All costs attributable to a budgeted program will be fully reflected in program budgets (with the exception of capital costs of general-use public buildings and facilities).
- A.3.3 An emphasis should be placed on achieving maximum work productivity to ensure an optimal allocation of human and fiscal resources for Council approved services and programs.

- A.3.4 All operating programs must identify the service provided, the service level, and the resources necessary to accomplish the specific service level.
- A.3.5 A performance measurement system will be maintained and used to evaluate quality of service and to report results.

A.4: Budget Monitoring and Modification

- A.4.1 Expenditures for each department are legally limited to the amount authorized by the City Council in the Budget Resolution, plus subsequent changes individually approved by the City Council through Budget Modifications.
- A.4.2 The City's annual budget may be modified at any Council meeting by a majority vote of the City Council.
- A.4.3 The City's budget appropriation control shall be by department within the same fund for departments in the General Fund and Special Revenue Funds. For the Proprietary and Internal Service Funds, expenditures cannot exceed actual revenues plus the planned use of reserves.
- A.4.4 Appropriations for capital and special projects shall be limited to the amounts contained on the Budget Resolution for each project. All modifications to project budgets require Council approval.
- A.4.5 Budget reappropriations

among programs within a Department and Fund may be authorized by the City Manager if service levels as approved by City Council are maintained.

- A.4.6 Any unexpended appropriations shall expire at fiscal year-end unless specifically reappropriated by the City Council for expenditure during the new fiscal year.

7.1B Revenue Policies

B.1: Revenue Base

- B.1.1 The City will maintain a diversified and stable revenue base, not overly dependent on any land use or external funding source.
- B.1.2 Taxes levied by the City will be used for the purpose of financing services performed for the common benefit.
- B.1.3 Taxes should be held at their lowest possible level, while maintaining Council-approved service levels.
- B.1.4 When considering a new tax or revenue source or an increase in an existing tax or revenue source, the following criteria should be considered:
- Community/voter acceptance
 - Competitiveness with surrounding communities
 - Efficiency of revenue collection and enforcement
 - Effectiveness in generating sufficient revenues in the short- and long-term to justify its establishment
- B.1.5 Reliance on any restricted sources of revenue will be avoided.
- B.1.6 One-time revenues should not be used for ongoing expenditures.
- B.1.7 Revenue should not be targeted for a specific program, unless a revenue source has been established for the sole purpose of financing a particular expenditure.
- B.1.8 Potential new revenue sources will be investigated periodically to ensure that the City's revenue base is stable and diversified.
- B.1.9 Donations, contributions, and sponsorships may be accepted if they are in accordance with City policy and General Plan priorities.

B.2: Revenue Forecasting and Monitoring

- B.2.1 All revenue estimates must be conservative, objective and reasonable.
- B.2.2 Revenue forecasts should be based on detailed information regarding historical performance and economic conditions whenever possible.

- B.2.3 At least ten years data for all tax revenue sources will be maintained.
- B.2.4 Revenues will be estimated for the budget year and for each planning year in the Twenty-Year Resource Allocation Plan.
- B.2.5 Methods to maximize the accuracy of revenue forecasts will be established.
- B.2.6 Estimated revenues from grant sources will be projected only to the specific date on which the entitlement will end.
- B.2.7 Estimated intergovernmental revenues for which the City is eligible (but which are not guaranteed) will be forecast to assure that local matching funds will be available if the revenues are realized.

B.3: Revenue Collection

- The City will seek all possible Federal and State reimbursement for mandated projects and/or programs unless the cost of seeking the reimbursement exceeds the benefit received.
- An aggressive collection system for all accounts receivable, including utility receivables, will be utilized to assure that monies due to the City are received in a timely fashion.
- Monthly reviews and periodic audits of Transient Occupancy Tax returns will be conducted.
- Monthly reviews and periodic

audits of all major locally administered revenue sources will be conducted.

- Periodic point-of-sale audits for Sales Tax will be conducted.

B.4: Grants and Intergovernmental Assistance

See Council Policy 7.1.5 Grants, Donations, Contributions, and Sponsorships.

B.5: User Fees

- B.5.1 User fees should be used to recover the cost of services that benefit specific segments of the community.
- B.5.2 User fees should be reviewed and adjusted at least annually to avoid sharp changes.
- B.5.3 User fees and charges should not exceed the City's full cost of providing the service.
- B.5.4 User fees should be established at a level which reflects the full cost of providing those services unless the City Council determines a subsidy is appropriate.
- B.5.5 The City Council may determine for any service whether a subsidy from the General Fund is in the public interest.
- B.5.6 User fees shall only be used when the cost of providing the service can be readily calculated and administered.
- B.5.7 User fees should be adopted by Council resolution and included in the Annual Fee Schedule.
- B.5.8 For fees and other charges not subject to administrative

**Note: For additional user fee policies, please see Enterprise Fund policies.*

hearings, the City Manager or the City Manager's designees have the authority to waive fees, fines, interest, and/or penalties under the following circumstances:

- The fee or fine is for the first offense and the amount waived is \$50 or less, or
- The balance due is less than \$10 and sending it to collections is not cost effective, or
- City staff has determined waiving a portion of fees, fines, penalties, and/or interest maximizes the amount of revenue the City will collect and has received approval from the department director.

B.5.9 A Recreation Scholarship Program system should be provided to allow persons who are low-income residents to participate in and utilize programs, facilities, and services provided by the City. Eligibility for the Recreation Scholarship Program will apply to all resident youth (17 and under) who are at or below 80% of area median income established by Department of Housing and Urban Development (HUD). The criteria for eligibility in this system shall be established by Council policy. The annual maximum per person scholarship amount will use "a bundle of services" approach, equivalent to four representative activities or one camp per year. The specific amount is reviewed

and updated administratively by the Director of Library and Recreation Services.

B.5.10 User fees for Golf, Tennis and recreation services shall be set administratively by the Director Library and Recreation Services in accordance with a documented methodology that depicts a relationship to cost recovery, market forces, and adjustments based on such factors as:

- Perceived benefit to the community
- Pricing which favors Sunnyvale residents over non-residents
- Target populations
- Promotional and marketing considerations

B.5.11 The fees established administratively by the Director of Library and Recreation Services shall be published at least twice a year.

7.1C Capital Improvement Policies

C.1: Capital Improvement Plan

- C.1.1 An updated Twenty-Year Capital Improvement Plan shall be prepared on a two-year budget cycle.
- C.1.2 The City shall fund only those Capital Improvement Projects that are consistent with the adopted Capital Improvement Plan, City priorities, and General Plan goals.
- C.1.3 High priority should be given to replacing capital improvements prior to the time that they have deteriorated to the point where

- they are hazardous, incur high maintenance costs, negatively affect property values, or no longer serve their intended purposes.
- C.1.4 New or expanded capital improvements should maximize value and avoid duplication whenever possible by partnering with other entities to pool resources or share facilities.
 - C.1.5 Priority will be given to the repair and replacement of existing infrastructure as compared to the provision of new or expanded facilities.
 - C.1.6 The decision on whether to repair or to replace an existing capital asset will be based on which alternative is most cost-effective or provides the best value to the City over time.
 - C.1.7 The operating impact of proposed capital projects, including ongoing operating expenditures, capital outlay, debt service, and infrastructure replacement will be identified in the Capital Budget and considered in the selection of projects for funding.
 - C.1.8 Staff will identify the estimated costs, potential funding sources, return on investment, project schedule and relationship to the General Plan for each capital project proposal before it is submitted to the Council for approval.
 - C.1.9 Capital improvements should be maintained to the level required to adequately protect the City's capital investment and to minimize future maintenance and replacement costs.
 - C.1.10 A Capital Projects Fund shall be used to account for major capital acquisition or construction projects associated with the General Fund and other governmental funds. The capital projects of the Utility Enterprise Funds shall be accounted for within the respective fund.
 - C.1.11 The Infrastructure Renovation and Replacement Fund shall be used to account for projects related to the renovation and replacement of existing general City assets. Infrastructure projects related to the City's utilities shall be accounted for in the respective utility fund.
- C.2: Funding**
- C.2.1 Governmental capital improvements should be funded on a "pay-as-you-go" basis in most cases. Alternate financing strategies may be considered in light of the specific project and the consequences of each financing strategy.
 - C.2.2 Development-related improvements such as sidewalks, curbs and gutters, streetlights, and water and sewer lines should be funded by those directly benefiting from the improvements.

C.2.3 The City will seek out and use intergovernmental funding sources for capital improvements, as is consistent with City priorities and General Plan goals.

C.2.4 Funds for the replacement of City assets originally paid for by a developer should be included in the Capital Improvement Plan of the appropriate City fund.

C.3: Design and Evaluation

C.3.1 The planning and design of capital improvements should be based on standards that minimize construction costs, while assuring acceptable useful life and reducing maintenance requirements. Value engineering processes will be utilized when necessary and appropriate.

C.3.2 Budgeting for capital projects must reflect when the expenditures are scheduled to occur, using multi- year planning to ensure a reasonable time frame for projecting costs.

C.3.3 Budgeting for capital projects over time should reflect the current industry standards for the growth of construction costs.

C.3.4 Improvements should be designed with the following goals: to maximize energy efficiency, require minimal maintenance, create an efficient physical relationship for those working in the facility, provide adequate capacity for the projected useful life,

and to have the ability to accommodate expected future expansion with minimum remodeling costs.

7.1D Land Policies

See Council Policy 1.2.7 Acquisition, Leasing, and Disposition of City-Owned Real Property

7.1E Reserve Policies

E1: General Fund Reserves

E.1.1 The General Fund Contingency Reserve will be maintained at 15% of operations costs in year one of the long-term plan, with annual increases based on projected increases in the Consumer Price Index. This reserve will only be utilized for non-fiscal emergencies or disasters as determined by Council.

E.1.2 The sale of surplus property owned by the General Fund and any other one-time revenues shall be placed into a Reserve for Capital Improvement Projects to be used for capital improvement or expansion.

E.1.3 The Budget Stabilization Fund shall be used to absorb economic cycles and maintain stable service levels over the long term.

E.1.4 The Budget Stabilization Fund will be a minimum of 15% of projected revenues for the first two years of the 20-year planning period. Beyond year two, the Budget Stabilization Fund will always have a balance of at least zero.

- E.1.5 The Service Level Set-Aside will be used to provide ongoing funds to increase service levels or add new services. Once used, this Set-Aside may be replenished according to economic conditions.

E.2: Internal Service Fund Reserves

- E.3.1 The City will establish and maintain an Equipment Replacement Reserve to provide for timely replacement of the City's fleet, furniture and fixtures, technology and communication equipment.
- E.3.2 Reserve levels for each type of equipment will be established based on the lifecycle of existing assets accounted for in the appropriate Sub-Fund of the General Services Fund.
- E.3.3 Equipment replacement expenses should be amortized through the use of rental rate charges to be fully funded by users.
- E.3.4 The Workers' Compensation Reserve shall be maintained at a level deemed adequate to meet projected liabilities as determined by an actuarial evaluation.
- E.3.5 The Liability and Property Reserves will be maintained at a level which, together with purchased insurance policies, will adequately indemnify the City's property and liability risk. A qualified actuarial firm shall be retained in order to recommend appropriate funding levels.
- E.3.6 An Actuarial Retiree Medical

Reserve will be maintained at a level that is deemed adequate to meet projected liabilities as determined by an actuarial evaluation. This Reserve should meet the GASB reporting requirements for these future costs.

- E.3.7 Rate Uncertainty Reserves will be funded for those employee benefits expenditures exhibiting high volatility or significant increases. The reserves will ensure adequate funding while minimizing the effect on the funding of other City operations.

E.4. Pension and Other Post Employment Benefit Funding

- E.4.1 The City shall utilize the services of an independent professional actuary ("actuary") not less than every other year to advise the City on its progress in paying down pension liabilities. The report shall also recommend if it is financially advantageous for the City to make payments directly to CalPERS for paying down the liability, or to invest in the Section 115 Trust or some combination thereof.
- E.4.2 The City shall keep track of the City's pension liability for Utility Funds separately from General or Special Revenue funded employees, since the former have a dedicated source of funding. Prudent actuarial assumptions shall govern how the liabilities of Utility employees will be calculated. Utility Funds shall build the cost

of paying down these liabilities into their rate plans for both actives and retirees.

- E.4.3. In years where there are one-time savings in the General Fund operating budget, a portion of those savings shall be prioritized to pay for unfunded Pension and OPEB Liabilities except where replenishing the Budget Stabilization Fund to maintain fiscal sustainability is needed

7.1F Debt Management Policy

See Council Policy 1.1.8 Fiscal – Debt Management Policy

7.1G Accounting Policies

G.1: Accounting Principles

- G.1.1 A Comprehensive Annual Financial Report will be prepared each year within six months of the close of the previous fiscal year.
- G.1.2 The Comprehensive Annual Financial Report shall be prepared in accordance with generally accepted accounting principles applicable to local governments and shall receive an unqualified opinion by the City's independent auditor each year.
- G.1.3 The Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting should be pursued annually.
- G.1.4 The accounting system shall provide a mechanism to fund accrued benefits liabilities.
- G.1.5 Pension obligations will be fully

funded annually, and current pension contributions will not be deferred to balance current expenditures.

- G.1.6 An integrated accounting and budgeting system will be maintained so that production and cost for each activity can be calculated and evaluated.
- G.1.7 The City Council shall be provided with periodic summary financial reports, by fund, comparing actual revenues and expenditures to budgeted amounts.
- G.1.8 The City shall maintain a full cost accounting system.
- G.1.9 A city-wide Cost Allocation Plan shall be developed to identify the cost of administrative support for all City departments and special funds.
- G.1.10 The “modified approach” to account for streets infrastructure capital assets, as defined by GASB No. 34, shall be utilized for the City's street network. The City Council will establish a range of acceptable condition levels for the street network on a biennial basis and the City Manager will set the actual target condition level(s) each year.
- G.1.11 The City shall establish such separate funds as required by law to account for grant funding and other revenues limited to specific use.
- G.1.12 Internal Service Funds shall be used to account for the

financing of goods and services provided by one department or agency to other departments or agencies of the City.

G.1.13 Internal Service Funds shall be used to equitably distribute facility, vehicle and equipment replacement and maintenance costs among City user departments and to assure that adequate funding is on hand to replace/maintain assets and pay liabilities.

G.1.14 Internal Service Funds shall be maintained to account for employee benefits and to provide a mechanism to fully fund accrued benefit liabilities.

G.2: Internal Controls

G.2.1 A system of effective internal controls shall be maintained that assures only properly authorized expenditures, recordings of financial transactions, and accounting entries are executed and provides for the physical security of City funds and assets.

G.2.2 The City's Internal Audit function should conduct its work in accordance with generally accepted government auditing standards to ensure the independence of its findings.

G.2.3 Periodic financial reviews will be conducted to assure that adequate internal controls exist, at a reasonable cost, and that fiscal practices are in compliance with Federal,

State and City rules and regulations.

G.2.4 Operational audits will be conducted to evaluate the efficiency and effectiveness of City functions.

G.2.5 Performance audits will be conducted regularly the City Manager to verify that the performance data reported by each Department is complete, valid, and accurate.

G.2.6 The City's cash handling practices shall be reviewed at least quarterly, as required by the City Charter, in order to safeguard the City's cash assets.

7.1H Purchasing Policies

H.1: Centralized Purchasing System

H.1.1 Whenever possible, purchases will be made through a competitive bid or proposal process.

H.1.2 Purchasing policies and procedures will be as fair and open as possible so that everyone involved will understand the elements of the process, including procedures, timelines, expectations, requirements, and criteria for supplier selection.

H.1.3 A preference of 1% shall be given to local businesses in the evaluation of bids and proposals in the procurement of goods. Contracts exempt from this preference are:

- Emergency procurement
- Sole source contracts

- Contracts funded from grants, donations, or gifts with special conditions that specify otherwise

- H.1.4 Purchases of goods and services will be made from locally owned businesses whenever possible, in accordance with purchasing regulations.
- H.1.5 The City will actively seek opportunities to participate with other public agencies in the development of competitive bids that combine purchasing power to achieve volume pricing.
- H.1.6 City staff shall not use their position for personal gain in any procurement.
- H.1.7 Environmentally responsible procurement policies will be used where possible, to encourage recycling, reduce waste, conserve energy and natural resources and protect environmental quality.
- H.1.8 Technological advances that present more efficient and effective ways to purchase goods and services will be encouraged.
- H.1.9 An efficient and effective system of inventory management for City-stocked items and for sale or disposal or surplus items will be maintained.

7.1I Enterprise Fund Policies

I.1: Utility Fund Policies

I.1a: Accounting and Fund Management

- I. 1a.1 The financial activities of each utility should be accounted for

in a separate fund.

- I.1a.2 The City will assure that all direct and indirect costs of each utility are fully cost-accounted.
- I.1a.3 Expenses which are incurred to support more than one utility should be allocated to each utility in a manner that reasonably reflects the benefit received.
- I.1a.4 Each utility fund shall reimburse the General Fund, and/or other applicable funds, for the full cost of general government support services provided to that utility.
- I.1a.5 The user fees established for each utility will be reviewed annually and set at a level that will support the total costs of the utility, including direct and indirect costs and contributions to reserves set by Council policy.
- I.1a.6 In the event that any utility requires one-time resources from other City funds to support its operations, or that the utility provides resources to an unrelated program, the use of these funds should be accounted for as an inter-fund loan.
- I.1a.7 Debt service coverage should be maintained for each bond issue as required by the bond covenants.
- I.1a.8 No utility resources shall be used to fund unrelated General Fund services.
- I.1b: Capital Program

- I.1b.1 Capital improvements associated with the existing infrastructure of a utility should be primarily funded from two sources: rate revenue and debt financing.
 - I.1b.2 New improvements or expanded capacity in any utility should be funded by those benefiting through specific charges, such as connection fees, impact fees, or mitigation fees.
 - I.1b.3 Local, state, and federal funding sources, such as grants and contributions, should be pursued for utility-related capital improvement projects consistent with City priorities.
 - I.1b.4 Water and wastewater improvements should be designed and constructed to the size required to serve the City's capacity needs when fully developed plus any required redundancy to assure reliable operation and provision of service.
 - I.1b.5 Bonded debt financing should be used for capital improvements as appropriate to:
 - Make cost recovery of an asset more consistent with its useful life
 - Equitably assign cost over multiple generations of customers who use the assets
 - Smooth near-term rate impacts of the project
 - I.1b.6 Total bonded debt should equal no more than 30% of the utility's fixed assets.
 - I.1b.7 Resources for the capital requirements of each utility such as bond proceeds or connection fees should be dedicated only for capital projects and not be used for ongoing maintenance and operations.
 - I.1b.8 The annual depreciation expense of the assets of each utility should be set aside into a Rehabilitation and Replacement Reserve as a minimum funding level for system replacement.
- I.1c: Reserves**
- I.1c.1 A Contingency Reserve of 25% of operating expenses shall be maintained in the Water and Wastewater Funds to allow approximately 90 days of working capital in case of emergency.
 - I.1c.2 A Contingency Reserve of 10% of operating expenses shall be maintained in the Solid Waste Fund. This lower reserve is appropriate because the asset value of the Solid Waste Fund is substantially smaller than the other city utilities, and because operations are performed by contract, with insurance and bonding requirements as part of the contract assuring the continued operation in the case of an emergency.
 - I.1c.3 In the event that the Contingency Reserve of any utility fund is used it shall be replenished by the end of

the following fiscal year or as soon as practical thereafter considering the circumstances that prompted the need to use the reserve.

- I.1c.4 A Capital Replacement Reserve shall be maintained in the SMaRT Station Replacement Fund to account for contributions from the three participating cities for the replacement of City-owned SMaRT Station equipment.
- I.1c.5 A Rate Stabilization Fund shall be maintained in each utility fund to levelize the rates and annual rate increases in light of fluctuations in financial requirements from year-to-year.
- I.1c.6 A Capital Rehabilitation and Replacement Reserve for each utility should be established to provide resources for the infrastructure replacement needs of the respective utility system. This reserve should act as a sinking fund for annual depreciation expense of the utility assets.
- I.1c.7 Debt service reserves should be maintained for each bond issue as required by the bond covenants.

I.2: Golf and Tennis Operations Fund Policies

I.2b: User Fees

- I.2b.1 Golf fees shall be set annually utilizing market-based comparisons and included in the City's Annual Fee Schedule adopted by Council

resolution.

I.2c: Reserves

- I.2c.1 The Golf and Tennis Operations Fund shall maintain a Twenty-Year Resource Allocation Plan Reserve to stabilize economic cycles and maintain service levels over the long term.
- I.2c.2 Any fund balance remaining in the Golf and Tennis Operations Fund shall remain in the Fund for use in subsequent years.
- I.2c.3 The General Fund will maintain a Co- op Sports Reserve to administer the after school intra-mural sports league programs at Sunnyvale Middle School and Columbia Middle School as required by agreement with the Sunnyvale School District.

(Adopted by Resolution 119-88; RTC 88-114 (3/15/88); Amended: RTC 06-353 (11/28/06); Amended: RTC 11-167 (8/9/11); Amended: RTC 12-196 (8/28/12); Amended: RTC 14-0205 (4/29/14); Amended: RTC 17-0245 (4/11/17); Amended: RTC 19-0293 (3/19/2019); Amended: RTC 22-0668 (8/9/22))

Lead Department: Finance
Department

SUCCESSOR AGENCY OF THE REDEVELOPMENT AGENCY OBLIGATIONS

FISCAL YEAR 2026/27

The Redevelopment Agency of the City of Sunnyvale (Agency) was established by Resolution No. 2600 in 1957. The Agency existed separate and distinct from the City, exercising the powers granted pursuant to the California Community Redevelopment Law. The City Council served as the Agency Board and the City Manager served as Executive Director.

Sunnyvale had one redevelopment project area, the Sunnyvale Central Core Redevelopment Project, to remove or correct the conditions of blight that depressed the project area. The Central Core project area covers the original business district of the City and surrounding housing, together with the expanded commercial area, which has become the City's Town Center.

Effective February 1, 2012, all California redevelopment agencies, including the Redevelopment Agency of the City of Sunnyvale, were dissolved by the State of California's Dissolution Act. The City elected to serve as the Successor Agency to the former Redevelopment Agency, to facilitate the wind-down process (i.e., manage redevelopment projects currently underway, make payments on enforceable obligations, and dispose of redevelopment assets and properties), and was governed by the Sunnyvale Oversight Board.

Effective July 1, 2018, as set forth in Health and Safety Code Section 34179, the Sunnyvale Oversight Board dissolved and was replaced by a Countywide Oversight Board, overseen by the California Department of Finance, which can approve an action or return it to the Countywide Oversight Board for reconsideration.

A critical piece of the wind-down process is determining enforceable obligations for payment from the Redevelopment Property Tax Trust Fund allocation. The Recognized Obligation Payment Schedule (ROPS) 2022/23 prior period adjustment will offset the ROPS 2026/27 Redevelopment Property Tax Trust Fund distribution. The Recommended Budget presents the FY 2026/27 ROPS for the Redevelopment Successor Agency's approved enforceable obligations. The ROPS include funding for the Town Center project environmental remediation payments, FY 2026/27 totals \$10,000.

The Successor Agency exists as long as "enforceable obligations" are left over from the former Redevelopment Agency. The City is currently in discussions with Santa Clara County about transferring the three garages owned by the Successor Agency to the City. Once that happens, there will be no remaining enforceable obligations, and the Successor Agency will be dissolved.

FISCAL YEAR 2026/27
RECOGNIZED OBLIGATION PAYMENT SCHEDULE*

	ROPS 26-27A Total	ROPS 26-27B Total (January-June)	ROPS 26-27 Total
Funding for Approved Enforceable Obligations:			
Excess PPA	\$5,000	\$5,000	\$10,000
Total Funding for Approved Enforceable Obligations	\$5,000	\$5,000	\$10,000
Approved Enforceable Obligations:			
Town Center Hazardous Material Remediation	\$5,000	\$5,000	\$10,000
Total Approved Enforceable Obligations	\$5,000	\$5,000	\$10,000

**Spending plan as submitted and approved by the State Department of Finance*

BUDGET SUPPLEMENTS

Budget Supplement No. 1

SUBJECT

Funding for Council Priority Projects for the FY 2026/27 Recommended Budget

BUDGET SUPPLEMENT REQUEST SUMMARY

This Budget Supplement requests funding for seven of the nine Council Priority Projects that Council ranked at its February 26, 2026, Workshop for further analysis and costing by staff.

The Council Priority Projects requiring funding are:

Council priority Project Number and Title	FY 2026/27 Cost	20-Year Cost	Funding Source	Recommended by Staff?
OCM 2026-1 – Support Neighborhood-Serving Retail in Sunnyvale	\$25,000	\$25,000	General Fund	Yes
DPW 2026-4 – Clearing the Sidewalk Maintenance Backlog	\$744,938	\$10,413,103	Measure B	Yes
LRS 2026-6 – Establish a Community Funding Program for Sunnyvale Nonprofits	\$50,000	\$100,000	General Fund	Yes
LRS 2026-11 – Expand the Roles of Age-Friendly, Accessibility, and Teen Staff Advisory Committees	\$30,000	\$806,111	General Fund	Yes
DPS 2026-13 – Reinventing and Revitalizing Sunnyvale's Safe Routes to School Program	\$100,000	\$100,000	Measure B	Yes
CDD 2026-14 – Public Sector Workforce Housing Study	\$200,000	\$200,000	General Fund	No

CDD 2026-16 – Re-evaluate Nonresidential Sign Code Standards for Improvements and Compliance with the First Amendment	\$200,000	\$200,000	General Fund	Yes
OCM 2026-18 – Formal Analysis for Creation of a Food Co-Op, State-Sponsored Market or Commissary	\$0	\$0	General Fund and State Grants	No
CDD 2026-22 – Streamlining the Permitting Process	\$200,000	\$300,000	Development Enterprise Fund	Yes
Total Funding	\$1,549,938	\$12,144,214		

BACKGROUND

Under Council Policy, each year Councilmembers may propose up to three Council Priority Projects. These Council ideas may be informed by Boards and Commissions (which may, by majority vote, forward one idea annually for Councilmembers' consideration), and members of the public, who may submit suggestions through Oral Communications at regular city council meetings and workshops or via email.

The Council Priority Projects Workshop serves as the central decision-making milestone in the process. At the Workshop, Council reviews Strategic Goals (biennially, planned for 2027), receives updates on existing Council Priority Projects and major Workplan initiatives, considers the City Manager's assessment of fiscal and staffing capacity, and evaluates new project proposals.

At the discussion of the Proposed Council Priority Projects portion of the Workshop, the following steps will be taken to determine a subset of proposals that will move forward to staff analysis:

- 1.The City Manager provides an overview of Council submittals and how the organization would be impacted by each proposal, including any that might be "just do its."
- 2.Discussion, including Council explaining proposals, comments from staff, and discussion among Council as needed
- 3.Polling of Council through online tool - more than one round if needed

Following the Workshop, staff prepares concise summary reports for each project that Council collectively refers for further analysis and decision making with budget adoption.

The City Manager will then evaluate feasibility, funding, and staffing impacts and include recommended projects in the Proposed Budget. Final Council Priority Projects are approved by Council as part of the annual budget adoption, ensuring alignment between policy direction, operational capacity, and financial resources.

EXISTING POLICY

Council Policy 7.3.26 - Council Priority Projects Process

3. Analysis and Budgeting

A. After the workshop, staff will prepare a summary report (3–5 pages) for each priority project advanced by Council.

B. After further analysis, the City Manager will determine which Council priority projects can be implemented within available funding and staff capacity and will include those recommendations in the Proposed Budget.

C. Council will approve final Council priority projects as part of the annual budget.

DISCUSSION

At the February 26, 2026, Council Priority Projects Workshop, Council considered twenty-one Council Priority Projects and ultimately voted to refer nine to staff for further analysis and costing.

The FY 2026/27 Recommended Budget prioritizes the continued alignment of the City's financial resources while ensuring the delivery of high-quality services. Revenue projections remain stable, supporting strategic investments in staffing and capital projects. However, ongoing inflationary pressures and the impact of federal policy continue to influence expenditures, and the long-term outlook for several key revenue sources remains cautious. Despite these challenges, seven of the nine Council Priority Projects above the line are recommended for funding.

FISCAL IMPACT

The one-year and twenty-year costs of each proposal are identified in the table at the beginning of this Supplement. It is also important to note that some of these projects may lead to ongoing increases in maintenance and operational costs. Such additional costs would be evaluated as part of the report back to Council on each project that moves forward.

ALTERNATIVES

1. Approve the supplement as proposed
2. Approve the supplement with modifications
3. Do not approve the supplement
4. Other direction as provided by Council

STAFF RECOMMENDATION

Staff recommends Alternative 1.

Prepared by: Kurtis Mock, Budget Manager

Reviewed by: Matt Paulin, Director of Finance

Reviewed by: Sarah Johnson-Rios, Assistant City Manager
Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Council Priority Project Papers



City of Sunnyvale

Agenda Item

26-0455

Agenda Date: 5/19/2026

2026 Council Priority Project

PROJECT ID 2026-01

PROJECT TITLE Support Neighborhood-Serving Retail in Sunnyvale

BACKGROUND

Lead Department: Office of the City Manager

Support Departments: Office of the City Attorney
Community Development
Environmental Services Department
Finance Department

PROJECT SUMMARY

The project proposes to evaluate the city's current retail attraction and retention programs to address community concerns from the perceived potential loss of retail. The project also includes an assessment of current business support efforts, staffing levels, and performance measures to identify existing service levels, gaps, and areas for potential adjustment.

The project also supports Strategy Priority #4: Enhance and Maintain the Vibrancy of Retail of the City's Economic Development Strategic Plan (EDSP) to inform the creation of a retail development and retention strategy and identify policy and program options for Council consideration.

PROPOSED SCOPE OF WORK

A. What are the project objectives?

The project objectives include evaluating current retail attraction and retention services to identify factors that may positively influence retail activity and inform potential program and policy options.

B. What are the major tasks/deliverable?

This study will provide an assessment of current retail attraction and retention services, market conditions, and business needs, along with a range of potential policy and program options. The findings are intended to inform future Council decisions related to resource allocation, service levels, and strategies to address retail changes associated with economic conditions and development activity, including potential impacts on neighborhood-serving businesses.

The first phase will include an assessment of the retail attraction and retention services and resources. This will include evaluating current economic development service levels and staffing resources. Further, it will include measuring the types and percentage of various support services requested by retailers. It also will include re-evaluating marketing programs such as a "Shop Local" campaign previously launched during the pandemic to promote local businesses. In addition, it will

include assessing current performance measures and identifying additional service measurements.

The second phase will include a retail market analysis to inform the current retail landscape of the City's neighborhood areas. This includes mapping out retail areas, conducting an inventory of current retailers, providing a summary of tenant types and identifying site opportunities. It will also include an analysis of current and forecasted retail trends and conditions including data research and interviewing local retail brokers.

The third phase will focus on assessing the city's current retail development and retention programs and policies. This assessment will include benchmarking retail and retention services against the strategic goals and objectives of the EDSP to evaluate the current program efforts. This will also include collecting feedback on current retail development and retention efforts through retail visits and tenant interviews. An evaluation of small business programs and services including small business workshops organized in partnership with Small Business Development Center, Small Business Administration, SCORE and Grow with Google focused on marketing and strengthening business operations will also be conducted. Gaps in business service and program delivery will also be identified.

The fourth phase will focus on creating a Retail Development and Retention Strategy to advance the efforts of Strategy Priority #4: Enhance and Maintain the Vibrancy of Retail of the EDSP to provide enhanced services of these programs. This will include engaging a retail consultant to evaluate the city's retail market as well as current retail attraction and retention efforts, providing industry expertise in attracting and retaining retail tenants, and developing the guidelines of these programs to implement. This will also include conducting a business needs assessment of current retailers to inform business service areas of focus and additional program considerations to retain and strengthen businesses.

C. Relevant key policy questions

Key policy considerations include the potential impact of prioritizing retail-focused efforts on resources and support for other industries such as office, industrial, emerging technology, R&D and start-ups. Consideration may also be needed regarding how retail support is distributed citywide including whether a focus on neighborhood-serving areas could limit support in other locations. Also, the review and evaluation of the City's zoning code related to retail may be needed to determine whether modifications to the permitting process could affect timelines, resource requirements, and retail development outcomes.

COST ESTIMATE

Estimate Level of Effort	High
20-Year Cost	\$25,000
Funding Source	General Fund

Estimated Fiscal Impact by Phase and Fiscal Year

<u>Project Phase</u>	<u>Fiscal Year</u>	<u>Estimated Cost</u>	<u>Notes</u>

Planning / Feasibility	2026/27	\$0	Assessment of current retail service levels and retail programs, coordination of market analysis
Program Development	2026/27	\$25,000	Conduct business needs assessment by staff, contract with retail consultant
Ongoing Operation (if applicable)	2027/28	TBD	Costs for additional staffing resources

STAFFING & RESOURCE IMPACT

A. Estimated Staffing Requirements

This project will require allocating existing staff resources to evaluate current retail recruitment and retention activities, assess performance measures, and conduct business and community needs assessments. Staff will also coordinate with a retail consultant to support development of a retail attraction and retention strategy, along with other related project tasks.

B. Impact on Existing Workplan & Operational Projects

This project may also affect staff capacity to support ongoing efforts in areas such as downtown and Moffett Park, as well as other projects in other industry areas including office, industrial, emerging technology, R&D and start-ups.

TIMELINE

<u>Milestone</u>	<u>Target Date</u>
Project Initiation	October 2026
Council Action (if needed)	September 2027
Implementation (if approved)	September 2028

ALIGNMENT WITH COUNCIL STRATEGIC GOALS

This project aligns with the Council Strategic Goal:

Welcoming Community: By placing focus on providing retail support services with an emphasis on neighborhood serving areas.

STAFF RECOMMENDATION

Include. This project should be included in the FY 2026/27 Recommended Budget, subject to available resources.

Staff recommends approving this project to evaluate and enhance retail support services to advance the implementation of the Economic Development Strategic Plan's Strategy Priority #4: Enhance and Maintain the Vibrancy of Retail to meet the increased needs for business support needs of local retailers, retain small businesses, provide retail services to the community, and stay competitive in the market.

Prepared by: Christine Velasquez, Economic Development Manager

Reviewed by: Trudi Ryan, Director, Community Development Department

Reviewed by: Rebecca Moon, City Attorney

Reviewed by: Connie Verceles, Assistant City Manager

Reviewed by: Sarah Johnson-Rios, Assistant City Manager

Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Proposal ID: 2026-01

City of Sunnyvale - Council Priority Projects Proposal

Proposal Information

Councilmember Name	Richard Mehlinger
Councilmember Email	MehlingerCouncil@sunnyvale.ca.gov
Project Title	Support Neighborhood-Serving Retail in Sunnyvale
Project Location	Citywide

Project Summary

This three-pronged proposal is aimed to better attract and retain resident- and community-serving businesses, such as grocery stores, pharmacies, restaurants, cafes, and specialty retailers. The project aims to address concern from the community regarding the loss of retail due to redevelopment and economic headwinds, particularly in North Sunnyvale, where proposed Village Center developments threaten to remove neighborhood-serving grocery stores and numerous small businesses. The three key components of the proposal are:

- * Increasing service levels in the Office of Economic Development to better support neighborhood serving retail establishments and small businesses
- * Creating a Retail Development and Retention Strategic Plan to support long-term growth in retail services in the City
- * Establishing a one-time Relocation Assistance Fund in the amount of \$3m to support relocation for Sunnyvale small businesses displaced by Village Center redevelopment.

First, the proposal will increase service levels for the Office of Economic Development (OED) to better support neighborhood-serving retail businesses in the City of Sunnyvale. These resources would be used to implement targeted programs such as "Shop Local" marketing, storefront improvement grants, and development incentives for grocery stores in underserved areas. The project will also enhance performance indicators and define specific service levels as part of the 2026-27 budget to ensure the city remains attractive to current and future businesses.

These resources will also be used to support the creation of the Retail Development and Retention Strategic Plan. This plan will build on the City's Economic Development Strategic Plan to review and update "Strategy #4: Enhance and Maintain the Vibrancy of Retail". It will address the challenges of the post-pandemic local economic landscape, including the removal of on-street parking, a higher-than-average minimum wage, and sustainability mandates that can be costly and complex for small businesses. The goal is to ensure residents have access to neighborhood-serving businesses close to their homes, allowing them to build trust, put down roots, and contribute to a vibrant local ecosystem while growing the city's economic base and reducing vehicle miles travelled.

Finally, this proposal would create a one-time relocation assistance program for locally owned small businesses within Village Centers targeted for redevelopment. This program would provide grants to help displaced businesses transition to a new location within the City of Sunnyvale. Funds could be used for

moving expenses, renovation, and marketing. I propose a one-time allocation of \$3m to this fund.

Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports

Welcoming Community
Sustainable City
Housing Solutions

How does the proposed project advance these goals?

Welcoming Community
Ensuring residents have access to nearby retail services is critical to keeping Sunnyvale an attractive, accessible, and welcoming community. Resident-serving businesses allow the community to develop its own unique identity and strengthen community ties. This proposal prioritizes the retention of these "third spaces" to ensure all neighborhoods remain vibrant and inclusive.

Sustainable City
A primary outcome of this proposal is the reduction of vehicle miles traveled by ensuring essential services like grocery stores and pharmacies are located close to residential areas. The loss of local businesses increases vehicle travel and therefore emissions. This project would also support sustainability by maintaining a walkable community ecosystem and helping businesses navigate complex environmental mandates.

Housing Solutions
As the City grows, additional retail services will be required to support our residents. Furthermore, a key part of our Housing Element requirements is to increase opportunity levels in historically underserved areas. Ensuring access to healthy food, third spaces, and other retail services is critical for this goal.

Certification

Certification

Yes

Date

Jan 18, 2026



City of Sunnyvale

Agenda Item

26-0456

Agenda Date: 5/19/2026

2026 Council Priority Project

PROJECT ID 2026-04

PROJECT TITLE Clearing the Sidewalk Maintenance Backlog

BACKGROUND

Lead Department: Department of Public Works

Support Departments: Office of the City Manager
Office of the City Attorney
Finance Department

PROJECT SUMMARY

The City of Sunnyvale's sidewalk maintenance program aims to address a backlog of approximately 5,000 known sidewalk locations needing repair. This project focuses on improving service levels by reducing and accelerating the clearance of the backlog of sidewalk maintenance repairs. It will also set performance measures and create a more efficient system for tracking and reporting on repair progress. Once the existing backlog is cleared, the City's operations will be set to maintain a service level where new sidewalk repairs are completed within 9 months.

PROPOSED SCOPE OF WORK

A. What are the project objectives?

The project objectives are to clear the sidewalk maintenance backlog within 10 years and ensure that new requests are completed within 9 months.

This project builds on the work the City began in December 2024 to address its considerable sidewalk backlog. Precision Concrete Cutting completed an assessment of the City's sidewalk backlog, recommended repair methods, and began performing horizontal cutting at select locations. Horizontal cutting is a fast, cost-effective way to remove smaller sidewalk offsets (less than 0.75 inches), and repairs last an average of about 8 years with variability dependent on the conditions causing the original offset. By the end of Fiscal Year 2025/26, approximately 1,631 locations will be repaired using horizontal cutting, reducing the backlog to 3,355 locations.

The following is a breakdown of these remaining locations by severity. Severity 1 locations have an offset of more than 2 inches. Severity 2 locations are those with an offset between 0.75 and 2 inches.

Type	Number of Locations
Severity 1	2,200
Severity 2	1,155
Total	3,355

The following is the breakdown of locations by year of request.

Type	Number of Locations
Greater than 10 years	1,415
5 to 10 years	1,560
Less than 5 years	380
Total	3,355

B. What are the major tasks/deliverable?

The City continues to receive new sidewalk requests, about 300 per year, 100 that typically require major repair and 200 that can be addressed through horizontal cutting. The City's current sidewalk replacement program (Project 829400) is funded at approximately \$3 million annually for the first 10 years, then increases slightly over the next 10 years, for a 20-year total of \$65M. Additionally, another \$8M in funding is available in the current year's budget. Staff is working on a capital project to design and construct repairs at 1,000 locations in FY 2026/27 to utilize the available funding. At the current funding levels, with the remaining backlog and new sidewalk requests, it would take roughly 17 years (FY 2042/43) to fully clear the backlog (see Attachment 2).

The proposed Council priority project requested a 10-year timeline to clear the existing backlog. To achieve a 10-year timeline, the annual budget would need to be increased by about \$10.4M over the first 10 years from the currently budgeted \$38.2M to \$48.6M. This will allow for 360 full repairs each year, an additional 200 locations via horizontal cutting and annual inspection, rating, tracking and reporting (see Attachment 2).

Locations for repair will be prioritized by severity and service date. On an annual basis, as part of the budget performance measures, staff will report on the workload measures to share progress (Number of Repairs Completed and Current Backlog).

C. Relevant key policy questions

There are no policy questions requiring Council direction.

COST ESTIMATE

Estimate Level of Effort	High
20-Year Cost	\$10.4M in additional funding will be needed over the first 10 years to accelerate the program to clear the backlog in the proposed 10-year time frame.
Funding Source	2016 Measure B - Santa Clara VTA Fund

Estimated Fiscal Impact by Phase and Fiscal Year

<u>Project Phase</u>	<u>Fiscal Year</u>	<u>Estimated Cost</u>	<u>Notes</u>

Planning / Feasibility	<u>FY26</u>	<u>Complete</u>	Backlog Assessment Completed in FY 2025/26
Design / Program Development	<u>FY26/27-FY 35/36</u>	<u>Complete</u>	Will be done on an annual basis
Implementation / Construction (if applicable)	<u>FY26/27 to FY35/36</u>	<u>\$10.4M</u>	Construction

STAFFING & RESOURCE IMPACT

To deliver the increased service levels, staff will use on-call construction management and inspection consultants to support increased service levels and to provide inspection, rating, tracking and reporting information. Additionally, to clear the initial backlog, staff will execute a capital project to repair approximately 1,400 locations in the first two years of the program.

TIMELINE

<u>Milestone</u>	<u>Target Date</u>
Project Initiation	In Progress
Council Action (if needed)	July 2026
Implementation (if approved)	Fall 2026

ALIGNMENT WITH COUNCIL STRATEGIC GOALS

This project aligns with the Council Strategic Goal:

Welcoming Community: Maintaining safe and accessible sidewalks supports walkability and ensures all residents, including those with disabilities, can move safely throughout the community. Improved sidewalk conditions enhance neighborhood appearance and overall quality of life.

STAFF RECOMMENDATION

Include. This project should be included in the FY 2026/27 Recommended Budget, but at a reduced pace and budget.

The current annual sidewalk replacement program continues to reduce the backlog. The new horizontal cutting program has reduced the backlog by 33% from 4,986 to 3,355 locations. The capital project that is planned for FY 2026/27 will address an additional 1,400 Severity 1 locations in the next two years to further reduce the backlog to 2,135 locations, a reduction of 57% in two years.

Staff is also implementing better tools to inspect, rate and prioritize repairs. Continuing this approach and accelerating the program allows the City to reduce the backlog more quickly. However, it will require an additional \$10.4M over the first ten years of the program.

Receipts from Measure B fund the sidewalk program and the pavement rehabilitation and slurry seal programs. The fund has sufficient resources to fund the proposed 10-year catch-up, but allocating \$10.4M to the sidewalk program will divert funding from the other programs. Staff therefore recommend a balanced allocation across all programs so we can continue towards the PCI goal of 80 (we are at 75 right now). The Project Administration Section teams that deliver sidewalk repair

projects are the same that would deliver roadway pavement projects. The pavement program is currently set up to ensure construction projects do not overly inconvenience the public while improving the City's overall PCI.

Therefore, staff recommends allocating an additional \$5.165M to the sidewalk program over the next six years, which will reduce the backlog to 1,100 locations within that period (clear all Severity 1 locations and all backlog requests less than 10 years). Additionally, the ongoing horizontal cutting program will continue to remove all small defects immediately (same year). This proposal will clear the backlog in 13 years instead of the desired 10 years. Council can revisit the issue in six years to assess progress and any changes needed.

Prepared by: Sean Smith, Deputy Director, Department of Public Works

Reviewed by: Ramana Chinnakotla, Interim Director, Department of Public Works

Reviewed by: Connie Verceles, Assistant City Manager

Reviewed by: Sarah Johnson-Rios, Assistant City Manager

Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Proposal ID: 2026-04
2. Sidewalk Repair Costs and Schedule

Proposal Information

Councilmember Name	Richard F Mehlinger

Councilmember Email	rmehlinger@gmail.com

Project Title	Clearing the Sidewalk Maintenance Backlog

Project Location	Citywide

Project Summary

This project aims to increase service levels in the Department of Public Works to better address a substantial backlog of over 4,700 sidewalk locations currently requiring maintenance across Sunnyvale. Damaged sidewalks are one of the most frequent sources of resident complaints and are a persistent concern. Poorly maintained sidewalks reduce neighborhood appeal, cause injury, create accessibility barriers, and increase the cities exposure to liability.

This initiative responds to a post COVID-19 pandemic landscape facing disrupted preventative maintenance efforts, a dramatic increase in pedestrian activity, and unexpected increases in construction costs that have reduced the number of annual repairs possible.

Central to this project is the identification of workload and performance indicators to establish a defined service level where the sidewalk repair backlock never exceeds nine months, with the goal of achieving this target level within 10 years by clearing the existing backlog. Currently it can take several years for repairs to damaged sidewalks to be completed, highlighting the need for a more responsive and efficient system to meet resident needs.

Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports	Responsive Government Welcoming Community Sustainable City Modern Infrastructure

How does the proposed project advance these goals?	Sustainable City Promoting walkability is essential for a sustainable transportation network. By eliminating safety hazards and repairing damaged segments, the city encourages pedestrian activity.
	Welcoming Community Well-maintained sidewalks provide safe and accessible routes for residents of all abilities. This project removes significant accessibility barriers and ensures compliance with the Americans with Disabilities Act (ADA). Clearing the backlog also improves overall neighborhood appeal, making Sunnyvale a more inclusive and welcoming environment for all visitors and residents.
	Responsive Government The project directly addresses a frequent source of resident complaints by improving the reporting process through Access Sunnyvale. By establishing a defined nine-month service level, the City provides residents with clear expectations, accountability, and timely status updates.
	Modern Public Infrastructure Beyond merely repairing sidewalks, this project aims to bring sidewalks which do not meet current standards up to par.

Certification

Certification	Yes
Date	Jan 26, 2026



City of Sunnyvale

Agenda Item

26-0457

Agenda Date: 5/19/2026

2026 Council Priority Project

PROJECT ID 2026-06

PROJECT TITLE Establish a Community Funding Program for Sunnyvale Nonprofits

BACKGROUND

Lead Department: Library and Recreation Services

Support Departments: Office of the City Manager
Office of the City Attorney
Finance Department

PROJECT SUMMARY

This project would establish a grant funding program limited to nonprofits providing services within Sunnyvale, prioritizing those with limited alternative funding sources. The program would provide targeted financial support to non-profit organizations serving Sunnyvale residents. By offering City-funded grants, the program seeks to strengthen local organizations and reduce their reliance on external fundraising. The initiative would draw on successful models from surrounding agencies to build a structured and transparent process that enables direct municipal investment in groups that enhance community well-being.

Applicants must specify how they intend to use the funds and detail the community services they provide and how the proposals will provide a clear public benefit not already provided by City services. This information would be used for staff to evaluate the effectiveness and impact of the City's contributions. To maintain fairness and accountability, the program would establish clear eligibility requirements, evaluation standards and measurable outcomes to guide decision-making and ensure transparency.

PROPOSED SCOPE OF WORK

Staff proposes a two-year pilot funding program where Library and Recreation Services (LRS) will lead the creation, implementation, outreach and marketing of a new Nonprofit Grant Program, establishing eligibility rules, standards and an evaluation process that will be incorporated into the Community and Neighborhood Grants program as a new category. The pilot will launch in early 2027 with a goal of first year grant funding awarded in May/June 2027 for use in FY 2027/28.

Although the Council Priority Project Proposal recommended \$30,000, staff recommends increasing the fund to \$50,000.

A. What are the project objectives?

The Nonprofit Grant Program is intended to accomplish the following:

- a. Strengthen Nonprofit Infrastructure: Provide financial support that enables nonprofits to build

organizational capacity, retain qualified staff and maintain essential operations.

- b. Enhance Community Services: Support organizations that provide essential services to Sunnyvale residents and align with the Sunnyvale City Council Strategic Goals, but are not within the core services currently provided by the City.

B. What are the major tasks/deliverables?

The Nonprofit Grant Program will be incorporated into the Community Events and Neighborhood Grant Program's model and timeline and will be reviewed by the current Community Events and Neighborhood Grant Program Council subcommittee. Having both programs under the same subcommittee will create efficiencies for Councilmembers, staff and the public, as all applications can be reviewed, evaluated and approved at a single hearing. Bringing this new grant funding opportunity under the same umbrella as the Community Event and Neighborhood Grants Program will also allow for the cross-pollination of leftover funds among all three grant opportunities - community events, neighborhood events, and the new community fund.

If this proposal is approved by the City Council, Library and Recreation Services will create a packet for the subcommittee to review and discuss. The packet will be created by November 2026 for review and approval by the subcommittee. The packet will include the program's application and paperwork, standards, eligibility rules and desirable outcomes. The subcommittee will review and either approve and/or provide staff direction in December 2026.

Once the packet is approved by the subcommittee, staff will conduct outreach and marketing and start accepting applications in February 2027.

Staff will review applications and present awardee recommendations to the subcommittee in April 2027. While reviewing applications, any applications that fall under the Human Services General Fund Program will be forwarded to the Community Development Department. If staff's recommendations are approved by the subcommittee, the recommendations will be presented to Council in May/June 2027 for review.

C. Relevant key policy questions

To successfully create the Nonprofit Grant Program packet, staff will solicit the following direction from the subcommittee:

- Should nonprofits be allowed to receive funds from two different City programs (e.g., can a nonprofit receiving funds from Community Events and Neighborhood Grant Program or the Human Services Grants, and also receive funds from the Nonprofit Grant Program)?
- Is the intent of the program to support individual nonprofits year-over-year, or for one-time projects?
- What types of requests does the City Council anticipate funding? Examples could include:
 - consultant for strategic planning
 - programs for the Sunnyvale community that support specific operational goals that do not fall under Community Events and Neighborhood Grant Program, such as spay/neuter/trap-neuter-return, vaccine clinics, backpack/school supply drives
 - training/continuing education for nonprofit staff
 - marketing campaign
- Will Council support nonprofit sub-granting of Sunnyvale grant funds where allowable and not overly administratively burdensome?

- Is this program intended to be mini-grants or larger-sized grants (e.g., grant sizes up to \$2,000; \$10,000; \$20,000)?
- Does Council want staff to target certain types of services or anything that supports the Council Strategic Goals? For example, the Human Services General Fund Program awards funding only to nonprofits that provide human-related services, and the Community Events and Neighborhood Grant Program awards grants to community events for 500 or more people or to neighborhood association events.

COST ESTIMATE

LRS staff will have a medium level of effort to build the program and to make all nonprofits aware of the new grant program's policies, procedures, eligibility, standards and criteria. Outreach and marketing efforts would be coordinated with Communications and LRS' Marketing and Outreach team. Staff is proposing a two-year pilot to determine if demand exists for this funding.

Additional staffing costs were not used in the calculation. The Nonprofit Grant Pilot Program can be absorbed into the current Community Events and Neighborhood Grant Program timeline and structure.

Estimate Level of Effort Medium
 20-Year Cost \$100,000
 Funding Source General Fund

Estimated Fiscal Impact by Phase and Fiscal Year

The table shows the program's cost.

<u>Fiscal Year</u>	<u>Funding Per Year</u>	<u>Cumulative Fiscal Impact Year-Over-Year</u>
Pilot Year 1*	\$50,000	\$50,000
Pilot Year 2*	\$50,000	\$100,000

*Staff costs and time will be tracked after each pilot year to determine whether more staff resources are needed

**3% or Council recommended increase year-over-year after pilot period

The table below outlines Target Dates, Project Initiation, Subcommittee and Council Action and Implementation Timelines.

Most nonprofits use a July 1 through June 30 fiscal year. The Nonprofit Grant Program process will be conducted on an annual basis with launch in Spring 2027. The timeframe below will allow nonprofits to identify funding shortfalls, apply for funds and know whether the City can cover that shortfall in their next fiscal year.

<u>Project Phase</u>	<u>Fiscal Year</u>	<u>Estimated Cost</u>	<u>Notes</u>

Planning/Design/Development	2026/27 July to November	Staff Time	Staff creates and establishes policy, procedure and standards. Staff will review recommendations with City Council subcommittee in November/December to seek approval or additional direction.
Promotion/Outreach	2026/27 December to March	Staff Time	Staff will promote program and schedule outreach to local nonprofits to make organizations aware of eligibility, criteria and timeline. Application acceptance period begins in February 2027.
Application Review and Recommendation to Subcommittee	2026/27 March / April	Staff Time	Staff will review recommendations with City Council subcommittee to seek approval or additional direction.
Staff Presentation of Recommendations to Council	2026/27 May	Staff Time	Staff will give a review of the first pilot year, along with lessons learned and recommendations. Staff will seek approval of recommendations or additional direction.
Subcommittee Recommendation Presentation to Council	2026/27 May / June	Staff Time Grant Funding Distributed: \$50,000	Staff will review recommendations with Council to seek approval or additional direction.
Trial Operation: Year 2	2027/28	Grant Funding: \$50,000	Program continues operating in FY 2027/28. At the end of the fiscal year, staff will give a review of the second pilot year, along with lessons learned and recommendations.

STAFFING & RESOURCE IMPACT

Nonprofit Grant Program can be conducted within the Community Events and Neighborhood Grant Program staff, subcommittee and timeline structure. Currently, no additional FTEs are expected.

At the end of each pilot year, staff will return to Council and review lessons learned and recommendations for adjustments or additional staffing needs.

TIMELINE

<u>Milestone</u>	<u>Target Date</u>
Project Initiation	July 2026
Council Action (if needed)	May 2027
Implementation (if approved)	June 2027

ALIGNMENT WITH COUNCIL STRATEGIC GOALS

This project aligns with the Council Strategic Goal:

Responsive Government: A Responsive Government calls for the City to be responsive, transparent and efficient. By supporting nonprofits in providing services to the Sunnyvale Community, the City will strengthen organizations that uplift our community and enhance the quality of life for our residents.

STAFF RECOMMENDATION

Include. This project should be included in the FY 2026/27 Recommended Budget depending on available resources.

Approve the establishment of the Nonprofit Grant Program with an annual appropriation of \$100,000 from the General Fund for a two-year pilot program (FY 2026/27 and 2027/28), with program evaluation and potential continuation in year 3 (FY 2028/29).

Prepared by: Jesus Raygoza, Deputy Director, Library and Recreation Services

Reviewed by: Tracey Gott, Recreation Services Manager, Library and Recreation Services

Reviewed by: Michelle Perera, Director, Library and Recreation Services

Reviewed by: Connie Verceles, Assistant City Manager

Reviewed by: Sarah Johnson-Rios, Assistant City Manager

Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Proposal ID: 2026-04

Proposal Information

Councilmember Name	Murali Srinivasan
Councilmember Email	srinivasancouncil@sunnyvale.ca.gov
Project Title	Establish a Community Funding Program for Sunnyvale Non profits
Project Location	Sunnyvale
Project Summary	Sunnyvale is home to many dedicated non-profit organizations that provide essential services to our residents. Many of these groups rely heavily on external fundraising to sustain their operations. By creating a Community Funding Grant Program, the City can offer targeted financial support that strengthens these organizations, reduces their dependence on outside sources, and provides greater predictability for their annual planning. This initiative can build on successful models such as the Cupertino Community Funding Grant Program and similar efforts in neighboring jurisdictions. Implementing a structured and transparent grant process would enable Sunnyvale to invest directly in the organizations that uplift our community and enhance the quality of life for our residents.

Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports	Responsive Government Welcoming Community
How does the proposed project advance these goals?	The program would be limited to non-profit organizations that provide services within Sunnyvale, with a preference for those that lack other significant funding sources. Applicants would be required to outline their intended use of the funds and describe the services they deliver to the community. This structure enables the City to assess the impact of its investment and evaluate any resulting increase in services or community benefit. To ensure consistency, fairness, and accountability, the program could be modeled after the CENGP framework, incorporating clear eligibility criteria, transparent evaluation processes, and measurable outcomes.

Certification

Certification

Yes

Date

Jan 29, 2026



City of Sunnyvale

Agenda Item

26-0458

Agenda Date: 5/19/2026

2026 Council Priority Project

PROJECT ID 2026-11

PROJECT TITLE Expand the Roles of Age-Friendly, Accessibility, and Teen Staff Advisory Committees

BACKGROUND

Lead Department: Library and Recreation Services
Support Departments: Office of the City Manager
Office of the City Attorney
Finance Department

PROJECT SUMMARY

The project seeks to expand the roles of the Age-Friendly Advisory Committee, Teen Advisory Committee, and Advisory Committee on Accessibility, to provide formal consultation on major public works projects. These staff-appointed committees provide important input on issues specific to older adults, youth and accessibility needs, respectively. One example of how the City Manager may decide to utilize these committees is to seek input on significant capital improvement projects within the committee's scope of work, ensuring that the City engages those with lived experience where appropriate.

PROPOSED SCOPE OF WORK

A. What are the project objectives?

The project will seek to expand opportunities for the Age-Friendly Advisory Committee, Teen Advisory Committee, and Advisory Committee on Accessibility to provide input, including on significant capital improvement projects within their scopes of work.

B. What are the major tasks/deliverable?

As these Committees are staff-appointed, unlike Council-appointed Boards and Commissions, the City Manager will determine how best to incorporate expanded engagement from these Committees into operations. There will likely be opportunities beyond input on capital projects. The City Manager and designees will also ensure that when these committees provide input on a project's design, a program, or another public-facing item of interest, that staff communicates this input to the public via a report to Council or in other ways.

C. Relevant key policy questions

The required work will primarily relate to operations, so no policy decisions require Council direction to implement this project.

COST ESTIMATE

Expanding the role of these committees will require additional costs, including staff time and potentially increased meeting-related and public-input costs. Specific examples of costs may include consultant fees, meeting facilitation expenses, staff overtime, advertising, accessibility-related supplies, participation incentives, and the production of collateral materials. Staff estimates these costs at \$30,000 annually. Costs would be included in a project by project basis going forward and will be spread across many cost centers. Projects already underway will not include this component unless it can be absorbed or otherwise included without budget modification.

Estimate Level of Effort Medium
 20-Year Cost \$806,111
 Funding Source General Fund, State or Federal Grants if available

Estimated Fiscal Impact by Phase and Fiscal Year

<u>Project Phase</u>	<u>Fiscal Year</u>	<u>Estimated Cost</u>	<u>Notes</u>
Ongoing Operational Costs	Annually for 20-year plan	\$806,111	\$30,000 annually for 20 years with inflation

STAFFING & RESOURCE IMPACT

A. Estimated Staffing Requirements

This project can be implemented within existing staffing resources.

B. Impact on Existing Workplan & Operational Projects

Depending on the extent of expanded committee participation, some delays to project timelines may occur. In general, major negative impacts on other Council Priority Projects, operational programs, and baseline service levels are not expected.

TIMELINE

<u>Milestone</u>	<u>Target Date</u>
Project Initiation	October 2026
Council Action (if needed)	Not Applicable
Implementation (if approved)	January 2027

ALIGNMENT WITH COUNCIL STRATEGIC GOALS

This project aligns most closely with the Council Strategic Goal:

Welcoming Community: Formal consultation affirms that older adults, youth, and people with disabilities are valued participants in civic decision-making.

STAFF RECOMMENDATION

Include. This project should be included in the FY 2026/27 Recommended Budget.

This project aligns with Council Strategic Goals, includes no policy considerations, and is expected to require medium-low levels of effort and resources.

Prepared by: Garrett Kuramoto, Deputy Director, Library and Recreation Services

Reviewed by: Michelle Perera, Director, Library and Recreation Services

Reviewed by: Ramana Chinnakotla, Interim Director, Public Works

Reviewed by: Connie Verceles, Deputy City Manager

Reviewed by: Sarah Johnson-Rios, Assistant City Manager

Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Proposal ID: 2026-11

Proposal Information

Councilmember Name	Eileen Le
Councilmember Email	lecouncil@sunnyvale.ca.gov
Project Title	Expand the Roles of Age-Friendly, Accessibility, and Teen Staff Advisory Committees
Project Location	NA

Project Summary

The City of Sunnyvale currently benefits from dedicated staff advisory bodies such as the Age-Friendly Advisory Committee, Teen Advisory Committee, and Advisory Committee on Accessibility, which provide important input on issues specific to older adults, youth, and accessibility needs, respectively.

However, public works projects - including infrastructure improvements, parks, streetscapes, transit facilities, and community centers - shape the daily experiences of all residents. These projects inherently affect access, mobility, safety, and inclusion for people of all ages and abilities. Engaging those who have lived experience with these issues at the earliest stages of project planning helps ensure outcomes that reflect diverse community needs rather than after-the-fact accommodations.

Expanding the role of these advisory committees to include formal consultation on major public works planning would:

- Enhance equity and inclusivity: Older adults, youth, and people with disabilities often encounter barriers that may be invisible to planners without lived experience. Their consultation can help identify issues early and avoid costly redesigns later.
- Improve project outcomes and community trust: When committees representing different demographic perspectives are consulted regularly, public projects better reflect community priorities, increasing transparency and trust in city decision-making. Citizen advisory input has been shown to broaden representation and reduce blind spots in planning processes.
- Foster long-term civic engagement: Including teens, older residents, and accessibility advocates in substantive planning roles strengthens civic capacity by giving residents meaningful avenues to contribute to decisions that affect their built environment and quality of life.

Given the City's existing framework of advisory bodies, this expansion represents a natural enhancement of their role: moving from issue-specific consultation to active partners in shaping built environments that work for all Sunnyvale residents.

Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports	Responsive Government Welcoming Community Modern Infrastructure
How does the proposed project advance these goals?	Responsive Government This project strengthens responsive governance by embedding structured, early consultation with Age-Friendly, Teen, and Accessibility advisory bodies into project development. By incorporating lived experience before decisions are finalized, the City improves policy feedback loops, reduces downstream revisions, and ensures public investments better reflect community needs. Welcoming Community Formal consultation affirms that older adults, youth, and people with disabilities are valued participants in civic decision-making, not afterthoughts. This inclusive approach signals that Sunnyvale is a community where residents of all ages and abilities are heard, respected, and meaningfully involved in shaping their environment. Modern Infrastructure Modern infrastructure is not only technically sound but usable, accessible, and future-ready. Consulting advisory committees during planning helps identify accessibility, safety, and usability issues early, resulting in infrastructure that serves a broader range of users, adapts to demographic change, and maximizes the long-term return on public investment.

Certification

Certification	Yes
Date	Jan 31, 2026



City of Sunnyvale

Agenda Item

26-0459

Agenda Date: 5/19/2026

2026 Council Priority Project

PROJECT ID 2026-13

PROJECT TITLE Reinventing and Revitalizing Sunnyvale's Safe Routes to School Program

BACKGROUND

Lead Department: Department of Public Safety
Support Departments: Office of the City Manager
Office of the City Attorney
Department of Public Works
Finance Department

PROJECT SUMMARY

The Council Priority Project request to “Reinvent and Revitalize Sunnyvale’s Safe Routes to School Program” has an overall goal of ensuring walking or biking to school is a safe, practical and normal option for Sunnyvale families. This would be accomplished through:

- Collaboration with key partners including local schools, the County of Santa Clara, the Valley Transportation Authority, parent and student groups, and non-profits.
- Establish a Safe Routes to School Working Group.
- Increase or improve outreach and education through events and workshops.

This project focuses on safety education, accessible information, and stronger engagement with school communities. The goal is to make it easier for families and students to understand safe travel options and encourage walking and biking where appropriate. The effort would update program materials, expand safety education, and improve access to information so that students who are developmentally ready can travel to school more safely and confidently.

PROPOSED SCOPE OF WORK

A. What are the project objectives?

The objective of this project is to modernize and strengthen Sunnyvale’s Safe Routes to School program so families and students have clear, accessible information about safe travel to school and are encouraged to walk or bike where appropriate. The program will focus on improving communication and safety awareness, expanding education and outreach, and making program resources easier for the public to access and use.

DPS will review the current Safe Routes to School program structure, existing materials, and prior outreach efforts.

B. What are the major tasks/deliverable?

- DPS will create an ongoing Safe Routes to School Working Group to coordinate with school districts, parents, transportation staff, and community partners to identify information gaps and opportunities to improve program delivery and engagement.
- DPS will develop updated materials that provide clear safety information and guidance to students and families. These materials will focus on safe travel behavior, walking and biking awareness.
- DPS will work with a vendor to create Safe Routes to School Maps with school specific route information.
- DPS will work with schools and community partners to distribute materials and increase program awareness. This includes additional support for school-based events and educational activities that promote safe walking and biking.
- DPS will continue to work with the Department of Public Works to identify infrastructure improvements that support low stress routes and enhance pedestrian safety adjacent to schools.
- DPS will create a centralized SRTS program webpage and resource hub. The webpage will include:
 - Maps with school specific route information
 - Educational and safety materials
 - Safe Routes to School Event information
 - Information regarding Planned Infrastructure improvements

C. Relevant key policy questions

There are no policy questions requiring Council direction.

COST ESTIMATE

Estimate Level of Effort Medium-High
 20-Year Cost \$100,000
 Funding Source Measure B Funding & Supplemental Grants

Estimated Fiscal Impact by Phase and Fiscal Year

<u>Project Phase</u>	<u>Fiscal Year</u>	<u>Estimated Cost</u>	<u>Notes</u>
Program Assessment	2026 - 2027	\$0	Staff analysis
Program Development	2026 - 2027	\$70,000 (Measure B Education & Encouragement Fund CIP 835250)	Detailed map redesigns, SRTS website, and implementation planning
Implementation	2026 - 2027	\$30,000 (Measure B Education & Encouragement Fund CIP 835250)	Website launch, program rollout

STAFFING & RESOURCE IMPACT

A. Estimated Staffing Requirements

Implementation of this project can be completed within existing staffing resources. DPS currently has one full-time Community Services Officer assigned to manage and coordinate the Safe Routes to School program, and this position will lead the development of program materials, coordination with schools, and outreach activities. No additional DPS staffing is anticipated.

B. Impact on Existing Workplan & Operational Projects

This project should have no impact on existing service levels, staffing, or other projects.

TIMELINE

<u>Milestone</u>	<u>Target Date</u>
Project Initiation	July 2026
Council Action (if needed)	N/A
Implementation (if approved)	July 2027

ALIGNMENT WITH COUNCIL STRATEGIC GOALS

This project aligns with the Council Strategic Goal:

Sustainable City: A revitalized Safe Routes to School program advances sustainability by reducing vehicle trips, traffic congestion, and greenhouse gas emissions associated with school travel.

Encouraging walking and biking supports public health, builds lifelong sustainable travel habits, and aligns with Sunnyvale's climate and active transportation goals.

STAFF RECOMMENDATION

Include. This project should be included in the FY 2026/27 Recommended Budget.

Staff recommend that Council include Project 2026-13 to revitalize Sunnyvale's Safe Routes to School program, focusing on safety education, updated program materials, and improved access to information for the community.

Prepared by: Dzanh Le, Public Safety Captain

Reviewed by: Dan Pistor, Chief, Department of Public Safety

Reviewed by: Angela Obeso, Traffic/Transportation Manager

Reviewed by: Ramana Chinnakotla, Interim Director, Department of Public Works

Reviewed by: Connie Verceles, Assistant City Manager

Reviewed by: Sarah Johnson-Rios, Assistant City Manager

Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Proposal ID: 2026-13

City of Sunnyvale - Council Priority Projects Proposal

Proposal Information

Councilmember Name	Eileen Le
Councilmember Email	lecouncil@sunnyvale.ca.gov
Project Title	Reinventing and Revitalizing Sunnyvale's Safe Routes to School Program
Project Location	NA

Project Summary

Sunnyvale has a long-standing interest in creating ~~safe~~, healthy, and active environments for our children. However, the current Safe Routes to School (SRTS) program has not realized its full potential in recent years. To better support student safety, active transportation, and community engagement, I propose a revitalized SRTS initiative built on best practices from peer cities, strengthened partnerships, enhanced education, and expanded outreach.

The ultimate goal is that every child in Sunnyvale who is developmentally ready will have a safe, accessible, and enjoyable walking or biking route to their neighborhood school - with infrastructure and education that enables a typical 10-year-old to travel that route independently and safely.

To achieve this, the City can modernize its SRTS program by learning from successful models in nearby cities such as Palo Alto, Mountain View, and Cupertino, and adapting proven strategies to Sunnyvale's unique context. These programs demonstrate that meaningful results come from pairing infrastructure investments with education, outreach, and strong inter-agency coordination.

A revitalized SRTS program should be built on robust collaboration with key partners, including local school districts, Santa Clara County, VTA, parent and student groups, and nonprofit partners focused on active transportation and safety. Establishing a standing Safe Routes to School working group would allow partners to jointly identify priority routes, align capital improvements, coordinate grant funding, and share data.

The program should prioritize safe, low-stress routes through targeted infrastructure improvements such as sidewalk gap closures, high-visibility crossings, traffic calming near schools, and safer bike facilities on key corridors. These improvements should be informed by collision data, student travel patterns, and community input.

Equally important is expanded outreach and education. This includes walk- and bike-to-school events, age-appropriate traffic and bike safety education, family skills workshops, and multilingual outreach to ensure equitable participation across Sunnyvale's diverse communities.

By combining best-practice models, cross-sector collaboration, infrastructure investment, and education, Sunnyvale can create a Safe Routes to School program that improves safety, reduces congestion, supports public health, and builds independence and confidence in children. This approach will help ensure that walking or biking to school is a safe, practical, and normal option

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Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports

Welcoming Community
Sustainable City
Modern Infrastructure

How does the proposed project advance these goals?

Welcoming Community
This project supports a welcoming community by ensuring children and families of all backgrounds, ages, and abilities can safely access local schools by walking or biking. By prioritizing safe routes, multilingual outreach, and collaboration with school communities, the City affirms that students and families are valued and included in Sunnyvale's transportation and public-space decisions.

Sustainable City
A revitalized Safe Routes to School program advances sustainability by reducing vehicle trips, traffic congestion, and greenhouse gas emissions associated with school travel. Encouraging walking and biking supports public health, builds lifelong sustainable travel habits, and aligns with Sunnyvale's climate and active transportation goals.

Modern Infrastructure
Modern infrastructure must be safe, accessible, and designed for all users. This project emphasizes data-driven, low-stress walking and biking improvements near schools and along key corridors, ensuring infrastructure investments are future-ready, adaptable, and responsive to community needs-particularly for children navigating the transportation system independently.

Certification

Certification

Yes

Date

Jan 31, 2026



City of Sunnyvale

Agenda Item

26-0460

Agenda Date: 5/19/2026

2026 Council Priority Project

PROJECT ID 2026-14

PROJECT TITLE Public Sector Workforce Housing Feasibility Study

BACKGROUND

Lead Department: Community Development Department

Support Departments: Office of the City Manager
Office of the City Attorney
Finance Department

PROJECT SUMMARY

Housing affordability is a primary concern for many Bay Area residents including public sector employees such as teachers, first responders, and other City and school district staff. This issue may impact the City's ability to attract and retain employees and leads to housing insecurity and long commutes for some employees. To address this issue, this project proposes that the City of Sunnyvale conduct a comprehensive study to evaluate the feasibility of a public sector workforce housing program.

The study would assess the City's workforce housing needs, legal and regulatory considerations, potential development models, and existing City affordable housing programs. The analysis would also review potential funding sources and financing tools, explore partnerships with other public agencies or nonprofit housing developers, and conduct a high-level review of potential sites, including City-owned properties. Based on the study's results, staff would return to Council with findings, policy considerations, and recommendations on whether and how Sunnyvale could pursue a workforce housing program.

PROPOSED SCOPE OF WORK

Based on the specific requirements of the proposed project, staff recommends that a consultant specializing in affordable housing financing conduct the study. The consultant would study the feasibility and impact of a public sector workforce housing program in Sunnyvale and make recommendations for a potential program.

Several workforce housing projects have been proposed or completed throughout the region in San Francisco, Santa Clara, San Carlos, and other jurisdictions. Projects vary in their program design (e.g., income levels, population preference) and financing (e.g., tax credits, philanthropic contributions, bond financing). In many cases, local school districts play a critical role as partners and often provide land contributions. The consultant would evaluate these successful workforce housing projects and also compare their benefits to existing City

affordable housing programs. The City's existing Below Market Rate (BMR) rental and ownership programs, for example, may be modified to include a public sector workforce housing preference.

A. What are the project objectives?

The consultant would research successful workforce housing models across the country to develop recommendations for a potential public-sector workforce housing program for the City. Research would include:

- Assessing the housing needs of public sector employees working in the City limits;
- Evaluating various types of workforce housing program models (rental, ownership, condos, townhomes, housing stipends, etc.);
- Determining viability of various partnerships (public, nonprofit, philanthropic, etc.);
- Evaluating viability of funding sources and financing mechanisms;
- Evaluating possible sites (including City-owned property); and
- Reviewing legal and regulatory issues (including fair housing considerations for providing housing for public sector employees only).

B. What are the major tasks/deliverable?

The consultant would prepare a report that presents options for a public sector workforce housing program that balances local needs and feasibility. The report may include various program options for Council consideration based on meetings with potential partners, other successful program models, and outreach feedback.

The report would include topics such as:

- Review of current City affordable rental and below market rate housing programs that already assist public sector employees (although not exclusively);
- Feasibility of a workforce housing program in Sunnyvale;
- Potential site locations;
- Potential community partners;
- Discussion of various program models;
- Review of land use factors to encourage various program models;
- Exploration of housing stipends for public sector employees living within a specified distance of their workplace;
- Legal and regulatory considerations and restrictions;
- Expected program costs (including development and operating costs);
- Funding mechanisms; and
- Tools to evaluate the program after initial implementation, etc.

In addition to the report, the consultant would conduct at least two community meetings with staff assistance to present the information. The consultant would also present the report during at least three in-person public hearings (City Council Study Session, Housing and Human Services Commission, City Council Public Hearing) for consideration of the report's findings and potential further direction to City staff.

C. Relevant key policy questions

- Could the City's existing affordable housing program (particularly the BMR program) be modified to include a preference for public sector employees?
- Why was an earlier 2003 BMR program that provided a preference for City employees and teachers not continued?
- How will a public sector workforce housing program be funded (including additional city staff to oversee project and program implementation)?
- What income levels would the program serve (e.g., lower-income, moderate-income)?
- Would the program provide rental or ownership housing? Both?
- Are there any fair housing issues to consider for a housing program designed to only serve the public sector?

COST ESTIMATE

Staff estimates consultant costs to complete the study and other major deliverables to be approximately \$200,000.

The cost to complete a public sector workforce housing project would be high, and would depend on a variety of variables, including scale, affordability, amenities, financing, and participation of other partners. Roughly speaking, the total development cost of a multi-family rental project in Sunnyvale ranges from \$600,000 to \$700,000 per unit. Deed-restricted affordable housing projects may approach \$900,000 per unit, largely due to additional financing and regulatory complexities. Pending the results of the feasibility study, staff would return to the City Council to seek direction on program funding, programmatic requirements, potential partnership opportunities, etc.

Estimate Level of Effort	Medium-High
20-Year Cost	\$200,000 (for feasibility study only)
Funding Source	General Fund

Estimated Fiscal Impact by Phase and Fiscal Year

<u>Project Phase</u>	<u>Fiscal Year</u>	<u>Estimated Cost</u>	<u>Notes</u>
Planning / Feasibility	FY 2026/27 / FY 2028/29	\$200,000	Consultant costs for completion of feasibility study including research, outreach, robust community outreach community meetings, public hearings, and final report with recommendations.

			Staff time to oversee RFP process for consultant, consultant management, participation in outreach and preparation of Reports to Council (potentially 250+ hours).
Design / Program Development	TBD	TBD	Depends on if a project is recommended through the study.
Implementation / Construction (if applicable)	TBD	TBD	Depends on if and what type of program is selected.
Ongoing Operation (if applicable)	TBD	TBD	Depends on if and what type of program is selected.

STAFFING & RESOURCE IMPACT

A. Estimated Staffing Requirements

Implementing a public-sector workforce housing feasibility study would require a consultant specializing in the subject matter. The consultant would be tasked with completing the feasibility study, including research, outreach, and drafting. Staff would oversee the competitive Request for Proposals (RFP) process to select a consultant, provide City-specific data, review consultant work products, and assist with community engagement events and public hearings.

B. Impact on Existing Workplan & Operational Projects

While some synergies may exist, this effort could detract from other affordable housing and housing implementation projects noted below.

Staff currently manages existing affordable housing programs that serve lower- and moderate-income households, most notably the City's BMR inclusionary housing rental and ownership programs. The BMR rental program serves lower-income households (up to 80% of Area Median Income [AMI]) while the BMR ownership program serves moderate-income households (up to 120% AMI). Both BMR programs have a preference for households that live and/or work in Sunnyvale and often serve City of Sunnyvale employees. Opportunities may exist within the City's BMR program to add a priority for public sector employees working in Sunnyvale.

As part of implementing the City's 2023-2031 Housing Element, staff is also developing a Missing Middle housing program. The program would include regulatory modifications to help increase the supply of ownership housing for moderate-income households up to 150% of AMI. Such a program could also potentially consider a priority or other incentives for the public sector workforce. Staff could provide recommendations for a Missing Middle public-sector workforce program at a future Council Study Session.

TIMELINE

<u>Milestone</u>	<u>Target Date</u>
Project Initiation (e.g., RFP process)	August-November 2026
Project Commencement (e.g., study commencement)	February 2027
Final Product/Public Hearings	March 2028-June 2028
Council Consideration of Feasibility Study	September 2028
Implementation (if approved)	December 2028 (pending Council direction)

ALIGNMENT WITH COUNCIL STRATEGIC GOALS

This project aligns with the Council Strategic Goal:

Housing Solutions: Prioritizing the creation of new housing. In particular, a public sector workforce housing program could create new housing opportunities and increase housing stability for public employees and further the goal for an accessible, engaged and welcoming community.

STAFF RECOMMENDATION

Exclude. This project should not be included in the FY 2026/27 Recommended Budget.

Through the City's existing BMR ownership and affordable rental programs, as well as the forthcoming Missing Middle Program, staff believes there may be an opportunity to prioritize public sector employees within current housing programs rather than develop a new program type. Aligning existing resources with workforce housing needs would allow the City to expand access to housing opportunities to the public sector while leveraging established programs and infrastructure.

Prepared by: Ryan Dyson, Housing Specialist II

Reviewed by: Amanda Sztoltz, Housing Officer

Reviewed by: Trudi Ryan, Director, Community Development Department

Reviewed by: Rebecca Moon, City Attorney

Reviewed by: Connie Verceles, Assistant City Manager

Reviewed by: Sarah Johnson-Rios, Assistant City Manager

Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Proposal ID: 2026-14

Proposal Information

Councilmember Name	Eileen Le

Councilmember Email	lecouncil@sunnyvale.ca.gov

Project Title	Public Sector Workforce Housing Feasibility Study

Project Location	NA

comprehensive study to evaluate the feasibility, potential funding sources, and possible locations for public sector workforce housing. The purpose of the study is to determine whether City-facilitated or City-supported housing could help address housing affordability challenges for essential public sector employees who serve the Sunnyvale community, including teachers, first responders, and City staff.

The study will examine the overall feasibility of public sector workforce housing by assessing workforce housing needs, reviewing applicable legal and regulatory considerations, and evaluating potential development and ownership models. These models may include City-owned development, joint development on public land, public-private partnerships, or land-lease arrangements with nonprofit or mission-driven housing providers.

As part of the study, staff will identify and evaluate potential funding and financing mechanisms. This may include reviewing state and federal housing programs, local housing funds, bond financing, tax credit programs, and employer-assisted housing models. The study may also explore opportunities for partnership or cost-sharing with school districts, other public agencies, or nonprofit housing developers to maximize leverage of available resources.

The project would also include a high-level assessment of potential sites for workforce housing. This may involve reviewing City-owned or publicly controlled properties for suitability based on factors such as zoning, access to transit and services, infrastructure capacity, and compatibility with surrounding uses. The analysis may establish criteria for site selection and identify a short list of locations for further consideration.

The study would conclude with policy considerations related to eligibility, income targeting, long-term affordability, and operational oversight. Staff would return to Council with a summary of findings, a range of policy options, and recommended next steps to inform whether and how the City should pursue public sector workforce housing as a tool to support service delivery, improve employee retention, reduce long commutes, and advance Sunnyvale's broader housing and sustainability goals.

Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports	Welcoming Community Sustainable City Housing Solutions Modern Infrastructure
How does the proposed project advance these goals?	Welcoming Community This project supports a welcoming community by helping ensure that essential public sector employees who serve Sunnyvale-such as teachers, first responders, and City staff-can afford to live near the community they serve. Supporting housing stability for the public workforce strengthens community connections, service quality, and civic trust. Sustainable City By exploring workforce housing opportunities within Sunnyvale, the City can reduce long commutes, vehicle miles traveled, and associated greenhouse gas emissions. Locating housing closer to jobs supports climate goals while improving employee well-being and long-term workforce retention. Housing Solutions The feasibility study advances housing solutions by evaluating new tools and partnerships to address affordability gaps for moderate-income workers who are often underserved by traditional affordable housing programs. The project identifies funding mechanisms, development models, and sites that could expand the City's housing options. Modern Infrastructure Workforce housing development leverages existing and planned infrastructure efficiently by prioritizing locations near transit, services, and employment centers. Studying site feasibility and infrastructure capacity ensures any future investment is well-planned, adaptable, and aligned with Sunnyvale's long-term infrastructure strategy.

Certification

Certification	Yes
Date	Jan 31, 2026



City of Sunnyvale

Agenda Item

26-0461

Agenda Date: 5/19/2026

2026 Council Priority Project

PROJECT ID 2026-16

PROJECT TITLE Re-evaluate Nonresidential Sign Code Standards for Improvements and Compliance with the First Amendment

BACKGROUND

Lead Department: Community Development Department
Support Departments: Office of the City Manager
Office of the City Attorney
Finance Department

PROJECT SUMMARY

This study would consider amending the Sunnyvale Municipal Code Chapter 19.44 (Signs) and Chapter 9.58 (Signs on City Property) for multiple issues, including:

1. Review the Code to ensure consistency with recent sign code judicial decisions;
2. Ensure the Sign Code is responsive to business needs regarding nationally-branded signs, shopping center signage, and digital signs;
3. Study the potential for digital signs and billboards as a method of an income source to the City.

PROPOSED SCOPE OF WORK

The current sign code was adopted in 2013 and amended in 2014 to add language to Title 9 that includes signs on City properties. Much of the revised sign code language is in place to protect First Amendment rights, which typically means that what is allowed for one should be allowed for all. As a result, Variances are not included in the code. These provisions include business signs, billboards, political signs, real estate signs, etc.

The scope of work is not expected to be as extensive as the code rewrites in 2013 and 2014. The goal of this effort will be to study if changes can be made to retain the goals of the current sign code while providing businesses with a process that allows them to meet business needs and be standardized. This effort will include reviewing the approval process, reviewing sign size and location options, signs for shopping centers with multiple businesses, and reviewing options for digital signs. The effort will also include reviewing billboard options, specifically as a means of providing an income source for the City.

The 2013 effort included extensive outreach, including visiting every business on El Camino Real notifying the owners and operators of the review of the code and to invite their participation. This prior effort was significant and is not included in estimating the work

necessary for this current project. In 2013, the Office of the City Attorney used outside counsel with an expertise in sign law. It is anticipated the same would be required for the current effort.

The effort to consider billboards (which have never been allowed in Sunnyvale), digital signs, and signs on City property that could be an income source for the City will require a significant effort to ensure First Amendment rights are met for other properties desiring billboards. The majority of properties fronting Highway 101 are used for residential purposes, which are unlikely locations for billboards. The locations that may be considered include State Route 237, El Camino Real, Mathilda Avenue and Lawrence Expressway.

This project addresses the need for clear, consistent standards and permitting processes for business signage and signage on City property, while also creating a potential revenue source for the City.

A. What are the project objectives?

The goals of the effort will be to ensure the sign code is clear and easy to apply consistently, to respond to the concern that the code language and processing is not business-friendly, and to determine avenues to allow billboards and digital signage in the city. Simplifying sign permit processing would provide the business community with an easy approach to understanding the requirements and process to receiving sign permits. The goal would be to expand sign options that also meet First Amendment guidelines and City aesthetic standards.

B. What are the major tasks/deliverable?

A study session with Council to refine the topics to be studied. Staff will set up an outline of work, hold outreach meetings for business owners and the public, return to Planning Commission and City Council study sessions, and then go to Planning Commission and Council for final action.

C. Relevant key policy questions

The key policy questions include:

- Creating new sign code policies that meet First Amendment standards;
- Determining if changes can be made to Title 9 (Public Peace, Safety or Welfare) regarding signs on City properties and rights-of-way;
- Whether the City wants to introduce billboards and digital signs in the community and where they should be located.

COST ESTIMATE

Estimate Level of Effort	Medium-High
20-Year Cost	\$200,000
Funding Source	General Fund

Estimated Fiscal Impact by Phase and Fiscal Year

<u>Project Phase</u>	<u>Fiscal Year</u>	<u>Estimated Cost</u>	<u>Notes</u>

Planning / Feasibility	2027	\$150,000	Outreach costs, consulting outside counsel
Design / Program Development	2027	\$50,000	Ordinance implementation
Implementation / Construction (if applicable)	N/A	TBD	Study would identify any costs or revenue depending on selected changes
Ongoing Operation (if applicable)	N/A	TBD	Study would identify any costs or revenue depending on selected changes

STAFFING & RESOURCE IMPACT

A. Estimated Staffing Requirements

A sign code revision to make fairly major amendments is a complicated effort. It will require significant time to: determine the specific aspects that Council would like studied, public outreach to all groups and individuals affected by the Sign Code, and having outside counsel to review proposed amendments

B. Impact on Existing Workplan & Operational Projects

The effort would be affected by the current heavy workload related to State Law changes, Housing Element implementations, complex subjects under review, and staffing limitations. It is estimated that work on the Sign Code effort wouldn't begin in earnest for 9-12 months, given the existing workload.

TIMELINE

<u>Milestone</u>	<u>Target Date</u>
Project Initiation	January 2027
Council Action (if needed)	November 2027
Implementation (if approved)	November 2027

ALIGNMENT WITH COUNCIL STRATEGIC GOALS

This project aligns with the Council Strategic Goal:

Responsive Government: Reviewing the sign code for opportunities to improve the approval process, clean up parts of the code that are difficult to understand or are not the intention of the Council would closely align with having the City be responsive to the community.

STAFF RECOMMENDATION

Include. This project should be included in the FY 2026/27 Recommended Budget depending on available resources.

Staff recommends taking a multi-pronged approach to this Council Priority Project.

1. Review the sign code to ensure it meets current case law for signs and make changes as necessary

2. Review options for revised signage for shopping centers and other businesses to provide opportunity for smaller business signs
3. Review options for billboard and digital sign options in the city, including locations, size, brightness, neighborhood compatibility, and meeting the goals of the number of billboards desired in the city
4. Review options for monetizing billboard locations to benefit the City
5. Review and amend permitting process for the review of signs

Prepared by: Andrew Miner, Assistant Director, Community Development Department

Reviewed by: Trudi Ryan, Director, Community Development Department

Reviewed by: Connie Verceles, Assistant City Manager

Reviewed by: Sarah Johnson-Rios, Assistant City Manager

Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Proposal ID: 2026-16

City of Sunnyvale - Council Priority Projects Proposal

Proposal Information

Councilmember Name	Larry Klein
Councilmember Email	mayorklein@sunnyvale.ca.gov
Project Title	Re-evaluate Nonresidential Sign Code Standards for Improvements and Compliance with the First Amendment
Project Location	NA
Project Summary	This Study Issue would examine the City's current Sign Code (Sunnyvale Municipal Code Chapter 19.44) for multiple issues. 1. Update ordinance(s) to resolve First Amendment conflicts and existing law. Specifically, make Sign Code consistent with current U.S. Supreme Court case law including Reed v. Town of Gilbert, 576 U.S. 155 (2015) and any more recent case law. 2. The current sign code is overly prescriptive, creating issues for businesses and Staff in approving new signage (forcing decisions to sometimes go to city manager for simple approval of nationally branded signage). These changes include: * re-evaluating non-resident sign standards to make the process more business-friendly and standardized, * assisting smaller businesses in shopping centers to have effective identity from the street (permanently and for promotional events), and to * better organization and simplification of the existing sign code (including digital and flashing signage). 3. Look at potential city locations for the addition of Digital Signage and Digital Billboards as a potential income source to the city.

Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports	Responsive Government Welcoming Community

How does the proposed project advance these goals?

We will first be more responsive to resident concerns who have raised issues with our ordinances that are in conflict with First Amendment laws and Supreme Court rulings.

Standardizing and simplifying our signage process will make our city more welcoming for our diverse small and large businesses who wish to reinvest in, relocate to, or start up in our city. This will also reduce the amount of Staff time spent to deal with inconsistencies and exceptions of applications.

Finally, digital signage could be used for better communicating city operations and events more cheaply than printed banners while also providing a potential income stream to the City. This could lead to a more engaged and informed set of residents.

Certification

Certification	Yes
Date	Feb 01, 2026



City of Sunnyvale

Agenda Item

26-0462

Agenda Date: 5/19/2026

2026 Council Priority Project

PROJECT ID 2026-18

PROJECT TITLE Formal Analysis for creation of a Food Co-Op, State-Sponsored Market or Commissary

BACKGROUND

Lead Department: Office of the City Manager

Support Departments: Office of the City Attorney
Community Development Department

PROJECT SUMMARY

The project is to conduct a feasibility analysis to evaluate potential models and locations for a cooperative grocery (co-op) market, state-sponsored market or commissary in Sunnyvale. The analysis will assess market demand, community needs, site feasibility, governance and operating models, and financial considerations.

The purpose of the study is to provide Council with information on the viability of these models and identify potential implementation pathways, including location options, funding considerations, and operational requirements.

PROPOSED SCOPE OF WORK

A. What are the project objectives?

The project objectives include evaluating the feasibility of different food access models, including co-op market, publicly supported, and shared-use commissary, and assessing community food access needs and market demand. Additional objectives include identifying funding sources including state grants for the establishment of food access models, gathering preliminary capital and operating cost ranges to design and construct a new food access market, and identifying next steps in developing and maintaining a food access market.

Staff will monitor relevant state legislation related to food access, economic development, and local retail to assess potential impacts on project feasibility and implementation. This includes identifying emerging funding opportunities, such as state grants or pilot programs, that could support future phases of the project. Staff will also evaluate any new regulatory or operational requirements that may affect the establishment or operation of a co-op, commissary, or publicly supported market. Findings will be incorporated into the feasibility analysis to inform potential implementation pathways and funding strategies. This approach will help ensure the project remains adaptable to changes in state policy and funding availability.

B. What are the major tasks/deliverables?

The first phase will focus on data collection including researching and meeting with existing co-op type grocery markets, commissaries, or state sponsored markets. This will include reviewing and evaluating their operational plans, particularly those with public sector participation and investment.

The second phase will include a market and community needs assessment to analyze grocery access gaps and future demand.

The third phase will include researching available funding sources including state grants. Staff will also explore and identify possible city and privately-owned sites based on assessment of current grocery locations as well as determine zoning and permit requirements. Based on these findings, staff will coordinate preliminary capital and operating cost ranges, and additional considerations in establishing a new co-op market including project timeline, level of city staff resources and risk factors.

C. Relevant key policy questions

A big policy consideration is whether and to what extent the City should be involved in supporting a food access model. This includes evaluating the appropriate level of financial participation, associated risks, and potential impacts on other City priorities and resource allocation.

COST ESTIMATE

Estimate Level of Effort	Medium-High
20-Year Cost	Staff resources
Funding Source	General Fund and State grants if applicable

Estimated Fiscal Impact by Phase and Fiscal Year

<u>Project Phase</u>	<u>Fiscal Year</u>	<u>Estimated Cost</u>	<u>Notes</u>
Planning / Feasibility	2026/27	\$0	Data gathering of existing co-ops markets, project analysis, research funding sources.
Project Development	2026/27	\$0	Community needs assessment, outreach to potential grocery vendors and co-op partners.
Implementation	2027/28	TBD	Identify potential sites, verify zoning and permitting requirements, coordinate preliminary design plans.

STAFFING & RESOURCE IMPACT

A. Estimated Staffing Requirements

Existing staff resources will be utilized through the Planning / Feasibility, Project Development and Implementation phases. Staff time allocation for the new project will need to be evaluated to maintain levels of service.

B. Impact on Existing Workplan & Operational Projects

The prioritization of the economic development workplan will need to be evaluated in order to execute this project and minimize impact on current workplan efforts of the Economic Development Strategic Plan supporting office, industrial, emerging technology, R&D and start-ups and other retail growth and development.

TIMELINE

<u>Milestone</u>	<u>Target Date</u>
Project Initiation*	September 2026 *If Council Priority Project #2026-1 Support Neighborhood-Serving Businesses is approved, the Project Initiation and Implementation timelines for this project will need to be modified.
Council Action (if needed)	N/A
Implementation	November 2027

ALIGNMENT WITH COUNCIL STRATEGIC GOALS

This project aligns with the Council Strategic Goal:

Responsive Government: By responding to residents' concerns of the lack of grocery options in Sunnyvale and evaluating alternative grocery outlets to provide more services.

STAFF RECOMMENDATION

Exclude. This project should not be included in the FY 2026/27 Recommended Budget.

While the analysis would provide useful information on alternative grocery models, there is currently no identified funding source to support implementation. A potential State legislative proposal related to food access and publicly supported markets is not moving forward at this time. As a result, there is no clear State funding pathway to advance beyond the feasibility phase.

Absent a viable funding strategy, this effort could result in a completed analysis without a feasible implementation pathway, limiting its practical value and potentially diverting staff resources.

Prepared by: Christine Velasquez, Economic Development Manager

Reviewed by: Trudi Ryan, Director, Community Development Department

Reviewed by: Rebecca Moon, City Attorney

Reviewed by: Connie Verceles, Assistant City Manager

Reviewed by: Sarah Johnson-Rios, Assistant City Manager

Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Proposal ID: 2026-18

City of Sunnyvale - Council Priority Projects Proposal

Proposal Information

Councilmember Name	Larry Klein
Councilmember Email	mayorklein@sunnyvale.ca.gov
Project Title	Formal Analysis for creation of a Food Co-Op, State-Sponsored Market or Commissary
Project Location	NA

Project Summary

Initiate a formal analysis to evaluate the feasibility, potential locations, and implementation options for a food cooperative or state-sponsored market or shared-use food commissary in Sunnyvale.

The analysis would focus on expanding market access, supporting small food-based businesses, and addressing long-standing or potential upcoming gaps in neighborhood-serving retail and food infrastructure.

Residents have raised concerns about limited access to full-service grocery and neighborhood-scale market options. At the same time, there is growing interest among public agencies in developing shared food infrastructure that supports small businesses, workforce development, and community-serving food access.

Currently, there are over 200 Food Cooperatives in the US, and national organizations (like National Co-op Grocers) which maximize the purchasing power of a national grocery chain, so CoOps provide standard food staples. There is also immediacy to this issue in that the CA Legislature is looking at potentially funding markets to assist in affordability. Lastly, the Commissary at Moffett Field is close, and there might be federal dollars available to move this concept forward.

Cooperatives, publicly supported markets and commissary models have proven effective in similar communities by lowering startup costs, sharing regulatory and operational resources, and creating stable, locally rooted food enterprises.

A structured, data-driven analysis is needed to determine whether this model is viable and to identify conditions under which it could be successfully implemented.

The proposed analysis would include the following components:

1. Market Demand and Community Needs

- Assessment of unmet food retail and market demand (as new housing is built)
- Evaluation of potential users, including small food businesses, cooperatives, and nonprofits
- Consideration of affordability, cultural relevance, & community benefits

2. Site and Location Feasibility

- Identify potential public, private, or underutilized sites
- Review zoning, infrastructure, and site readiness (& if zoning changes would be needed)
- Accessibility analysis, including transit, walkability,

neighborhood compatibility

3. Governance and Operating Models

- Evaluate cooperative, state-sponsored, nonprofit, and hybrid approach solutions
- Review comparable market and commissary models
- Assessment of operational capacity and partnership opportunities

4. Financial and Implementation Considerations

- Preliminary capital & operating cost ranges
- Potential funding sources, including state programs/federal grants
- Phased implementation & risk considerations

Conducting this analysis will provide Council and Staff with clear, actionable information on whether and how a cooperative or state-sponsored market or commissary could address market gaps. This approach ensures informed decision-making while advancing equitable access to neighborhood-serving food and economic opportunities.

Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports

Responsive Government
Welcoming Community
Sustainable City

How does the proposed project advance these goals?

The proposal would better evaluate how we can be more responsive to resident concerns of food store and market options in the city. This model could help close food access gaps and meet the needs of our diverse community.

Depending upon the model and the site location, we could be enabling better food choices to residents in their specific neighborhoods, while helping to drive economic resilience and sustainability. Food accessibility is critical to everyone, especially families.

By creating more localized food systems (potentially closer and walkable to communities that are looking for purchasing options), we would be promoting lower emissions and make us a more sustainable city which advances our Climate Action goals.

Certification

Certification

Yes

Date

Feb 02, 2026



City of Sunnyvale

Agenda Item

26-0463

Agenda Date: 5/19/2026

2026 Council Priority Project

PROJECT ID 2026-22

PROJECT TITLE Streamlining the Permitting Process

BACKGROUND

Lead Department: Community Development Department
Support Departments: Office of the City Manager
Office of the City Attorney
Finance Department
Information Technology Department

PROJECT SUMMARY

This project consolidates Council Priority Project proposals 2026-15, 2026-17, and 2026-19 to evaluate and streamline the City's permitting processes for small and medium-sized businesses. The project will assess current workflows, permit requirements, and service delivery through the One-Stop Permit Center to identify opportunities to reduce processing times, eliminate unnecessary barriers, and improve transparency, consistency, and customer experience.

The project will include benchmarking peer city practices, reviewing internal procedures, and conducting targeted outreach to recent applicants, including small, first-time, and underrepresented business owners. The originally proposed AI-related components have been removed to focus on core process improvements and service delivery enhancements.

While the City has a strong track record of providing effective development services, applicants, including small businesses, have raised concerns regarding the complexity, duration, and cost of the permitting process. For small businesses and applicants with limited resources, extended timelines and unclear requirements can delay or discourage investment.

From a staff perspective, challenges include inconsistent application quality, varying levels of applicant understanding of code requirements, and workload pressures that can affect review times. The project will identify process improvements to:

- Clarify requirements
- Reduce permit issuance timelines
- Improve overall project outcomes for applicants

The evaluation will include land use development-related permits and reviews across Planning, Building, Fire, Engineering, and Environmental Services. It will also assess:

- The One-stop Permit Center Model

- Application submittal requirements
- Transparency and visibility of the plan check process
- Staffing and service delivery capacity

The project would also examine whether certain groups, such as women/minority-owned businesses, first-time business owners, and businesses serving ethnic minority communities have distinct needs in accessing and understanding City requirements, and identify opportunities to improve communication and support.

PROPOSED SCOPE OF WORK

A. What are the project objectives?

This project would address the amount of time and cost associated with development-related plan review. It would explore not only the application review process but also how applicants can help shorten review times.

The project objectives include investigating how to simplify and shorten the project review process. All development types will be reviewed, but there will be a greater focus on small business owners and small residential building owners to find solutions to improving customer experience throughout the process.

Simplifying the plan review process includes investigating solutions that include (but are not limited to) the following: evaluate staffing levels (note that this effort has already been initiated), consider the benefits of using computer assistance to ensure the application is complete before the review process begins, providing more education and resources to applicants to help them understand what will be required and identifying and solving pinch points in the process.

Outreach will be needed to discover and address the customer service issues that have been expressed. Solutions to customer service issues require an investigation through outreach to the public and to the various city divisions involved in development review to identify the issues and pinch points. Solutions will include recommendations on staff efforts, software options and customer expectations to reach a satisfactory result.

B. What are the major tasks/deliverable?

Engaging a consultant is the first step in identifying the current experience of staff and the public. The City's current tools and methods for providing those services need to be assessed for effectiveness and accessibility to applicants. Managing applicants' submittal expectations and implementing those deliverables is an important outcome. Associated with this study, and already commenced, are staff efforts to: update standard conditions and comments, identify information posts for topics that may frequently be challenging to applicants, and post recommendations for applicants on how they can help us help them.

C. Relevant key policy questions

Additional staffing, educational materials and program software may be implemented to provide the services outlined in this Council Priority, which could add a significant expense to the Development Enterprise Fund and General Fund.

COST ESTIMATE

Estimate Level of Effort High
 20-Year Cost \$300,000
 Funding Source General Fund, Development Enterprise Fund

Estimated Fiscal Impact by Phase and Fiscal Year

<u>Project Phase</u>	<u>Fiscal Year</u>	<u>Estimated Cost</u>	<u>Notes</u>
Planning / Feasibility	26/27	\$200,000/one time	Consultant support
Design / Program Development	27/28	\$100,000/one time	Providing information and educational opportunities, with a focus on small businesses.
Implementation / Construction (if applicable)	27/28	TBD	Will be determined from the requested evaluation
Ongoing Operation (if applicable)	Start 28/29	TBD	Will be determined from the requested evaluation

STAFFING & RESOURCE IMPACT

A. Estimated Staffing Requirements

The current Development Services Staffing Assessment is already funded; its focus is on ensuring the City is appropriately resourced, structured, and supported to meet current and future development demands. The subject study (Streamlining the Permitting Process) would explore additional measures to assist applicants in a faster, smoother process and would require staff to retain and oversee a consultant's work and to participate in the study. Cumulatively across departments, this effort could be the equivalent of 1 FTE.

B. Impact on Existing Workplan & Operational Projects

A goal of the study is to streamline the process to assist applicants (with a focus on small businesses and homeowners) which could reduce the amount of staff needed, however if ongoing education or additional tools (such as software assistance) are required, additional expenses could be incurred. For example, the use of software to determine if a complete set of plans have been submitted to begin a plan check will provide quality plans needed to provide a quality and expedited plan check. In addition, staffing will be able to redistribute workload to provide existing staff with the time needed to provide detailed direction and information to applicants on how to be successful in the project development.

TIMELINE

<u>Milestone</u>	<u>Target Date</u>
Project Initiation	January 2027
Council Action (if needed)	January 2028

Implementation (if approved)	January 2029

ALIGNMENT WITH COUNCIL STRATEGIC GOALS

This project aligns with Council Strategic Goal:

Responsive Government: A Responsive Government includes a responsive, transparent, and efficient City government. This Council Priority Project (2026-22) will use customer outreach, tools and staffing to collectively guide streamlined development review services to the public.

STAFF RECOMMENDATION

Include. This project should be included in the FY 2026/27 Recommended Budget.

Addressing the concerns raised through Council Priority Project 2026-22 will require engaging a consultant to reach out to the public and developers to identify the concerns regarding the City's services and how they can be addressed. The expected results could include analyzing plan check processing protocols, assessing the benefit of computer assistance, and additional staff.

Prepared by: Suzanne Park, Chief Building Official

Reviewed by: Shaunn Mendrin, Planning Officer

Reviewed by: Trudi Ryan, Director, Community Development Department

Reviewed by: Connie Verceles, Assistant City Manager

Reviewed by: Sarah Johnson-Rios, Assistant City Manager

Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Proposal ID: 2026-15
2. Proposal ID: 2026-17
3. Proposal ID: 2026-19

City of Sunnyvale - Council Priority Projects Proposal

Proposal Information

Councilmember Name	Charlsie Chang
Councilmember Email	changcouncil@sunnyvale.ca.gov
Project Title	Streamlining Permitting Process
Project Location	Citywide
Project Summary	Evaluate and identify opportunities for streamlining permit requirements and process for small land uses/small businesses

Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports	Responsive Government Welcoming Community
How does the proposed project advance these goals?	Small businesses have brought concerns about the length of time it takes for the permitting process prior to opening a new business. Evaluate and identifying opportunities for permitting improvements can help attract and retain businesses. Improvements may include looking into expedited change of use permit requirements, simplifying forms and requirements, etc.

Certification

Certification	Yes
Date	Jan 31, 2026

City of Sunnyvale - Council Priority Projects Proposal

Proposal Information

Councilmember Name	Larry Klein
Councilmember Email	mayorklein@sunnyvale.ca.gov
Project Title	Reevaluate our OneStop Permitting Center and Evaluate Leveraging AI for Permitting Process Improvements
Project Location	NA

Project Summary

Permitting delays are a common frustration for residents, small businesses, and developers.

Current challenges often include:

- Incomplete or inconsistent applications
- Manual and repetitive plan checks with new sets of comments each pass
- Limited real-time status visibility
- High staff workload and potential burnout

As permit volumes and regulatory complexity increase, cities must modernize tools and workflows to meet community expectations for speed, clarity, and accountability.

Sunnyvale first needs to evaluate our current OneStop Permitting Center and see if it is meeting the customer service and throughput goals previously set out (and the reputation that Sunnyvale has prided itself for).

The project would also look at how Sunnyvale can responsibly deploy AI tools to modernize and improve the permitting process. By using AI to streamline intake, review, and customer communication, the City can hopefully reduce processing times, improve transparency, enhance customer service, and allow staff to focus on higher-value work while maintaining human oversight and equity safeguards.

Proposed AI-Enabled Solutions to be evaluated could include, but are not limited to:

1. AI-Assisted Application Intake

- Automated review of submitted applications to identify missing documents or common errors
- Real-time feedback to applicants before formal submission
- Reduction in back-and-forth and resubmittals

2. AI-Powered Plan Review Support

- AI tools flag potential zoning, code, or compliance issues based on established rules
- Staff retain full decision-making authority
- AI acts as a "first pass" assistant, not a replacement

3. Permit Status Transparency & Communication

- AI-driven chatbots or virtual assistants could give applicants 24/7 answers to common permitting questions
- Automated status updates and timeline estimates would improve transparency and expectations
- Multilingual support would help respond to our diverse community

4. Workflow Optimization & Analytics

- AI identifies bottlenecks in review cycles
- Data-driven insights into average processing times by permit type
- Better use of Staff time and workload planning

Sunnyvale prides itself on our processes.

Improvements utilizing AI could give more consistent feedback and enforcement of standards, fewer incomplete applications and improved customer experience with reduced staff effort. Continuous improvements could be accomplished to continue the focus of customer service to our permit applicants.

Alignment with Council Strategic Goals

Indicate which Council Strategic Goals this project supports	Responsive Government Welcoming Community Housing Solutions
How does the proposed project advance these goals?	The proposal would first better evaluate how we are not currently being responsive to resident, business and developer complaints about the current approval process. Utilizing AI could conceivably making us more welcoming by provide multilingual support and updates to permit applicants throughout the process. Utilizing AI to expedite and simplify our permitting process will make our city more welcoming for osmall and large businesses who wish to reinvest in or relocate to, or start up in our city. This will also reduce the amount of Staff time spent to deal with inconsistencies and exceptions of applications. Most importantly, creating more consistent approval for Housing Permits (whether they be renovations, expansions, ADUs, or new housing) would help increase the general throughput and speed at which housing gets approved and built in our city--which is one of the main barriers to affordability of housing.

Certification

Certification	Yes
Date	Feb 02, 2026

City of Sunnyvale - Council Priority Projects Proposal

Proposal Information

Councilmember Name	Alysa Cisneros

Councilmember Email	cisneroscouncil@sunnyvale.ca.gov

Project Title	Business Permitting Streamlining Reform

Project Location	Citywide

Project Summary	Small businesses especially have reported overly-long wait times between permit submission and final city approval (between 6-9 months) and frustration with variable and complex city process to obtain permits necessary for operation. The indirect costs incurred while waiting for necessary permits can cause businesses to fail once they are able to open. The status quo is harming Sunnyvale's reputation as a supportive place for small businesses to open and operate.

The objective of the study would be to reduce time between small/medium sized business permit submittal to final city approval to 90 days for nearly all applicants, unless the application is highly atypical or complex.

This study should survey relevant businesses who have opened in the past three to five years to obtain the following information: what kinds of permits were requested, how long between submittal and final approval, and solicit feedback on the permit process/user experience. This study should also identify and reach out to any businesses who applied for permits but ultimately did not open/did not succeed in obtaining permits to find out what contributed to that outcome. Special attention should be paid to women/minority owned businesses, those who are first-time business owners, and those who are opening businesses to serve ethnic minority communities.

This study should also analyze our existing processes and requirements to identify ways to increase our efficiency to bring most applications to a 90 day turnaround. This may include surveying other cities' outcomes and practices and/or a literature review of best practices we can implement in our city.

BUDGET SUPPLEMENT NO. 2

SUBJECT

Potential Additional Services or Reductions to be Considered for the FY 2026/27 Recommended Budget

BUDGET SUPPLEMENT REQUEST SUMMARY

Budget Supplement No. 2 presents potential appropriations that are above or below those included in the FY 2026/27 Recommended Budget. Staff is not recommending any changes to the Recommended Budget as submitted; however, this supplement provides additional options for Council to augment the budget prior to adoption. The additions included in this supplement were considered but not recommended for inclusion. The reductions are included in the recommended budget, but give Council some options to offset any additions it desires.

BACKGROUND

As part of the City's budget process, the City presents a Recommended Budget based on the City Charter and Council Policy, the level of revenue available, the costs of existing and new expenditures, and the revenue needed to ensure sustainable services. The items presented in Budget Supplement No. 2 are changes in service levels or special projects that were not initially recommended by the City Manager but are put forward for Council consideration. The Council may amend the recommended budget by directing staff to incorporate these items during the Budget Workshop on May 19, 2026.

EXISTING POLICY

Sunnyvale City Charter Section 1302 requires the City Manager to submit a proposed ten-year balanced budget to Council at least 35 days prior to the end of the fiscal year. to adopt the budget for the upcoming fiscal year on or before June 30.

Council Policy 7.1.1 (Fiscal -Long Range Goals and Financial Policies): 7.1A.1.3 A balanced Twenty-Year Resource Allocation Plan shall be presented to the City Council annually.

7.1A.1.9 The City Council shall adopt the City Manager's Recommended Budget, with any changes desired, by resolution before June 30th of each year.

7.1A.1.13 All competing requests for City resources should be weighed within the formal annual budget process.

7.1E.1.4 The Budget Stabilization Fund will be a minimum of 15% of projected revenues for the first two years of the 20-year planning period. Beyond year two, the Budget Stabilization Fund will always have a balance of at least zero.

DISCUSSION

The FY 2026/27 Recommended Budget maintains service levels and allocates funding

to several key priority initiatives. The items included as options in Budget Supplement No. 2 are presented in Attachment 1 as follows:

Attachment 1 - Exhibit A: Potential cost-saving measures are included as Exhibit A. These items are reflected as negative numbers because they are funded in the City Manager's Recommended Budget. Implementing these items would remove them from the Recommended Budget and create savings or additions to reserves.

Attachment 1 - Exhibit B: Potential additions are included as Exhibit B for items funded that represent service level enhancements. Additions are reflected as positive numbers because they are not included in the City Manager's Recommended Budget. To implement these items, Council would need to add to the Recommended Budget and then offset the cost by identifying savings or drawing reserves.

SERVICE LEVEL IMPACT

The fiscal impact of each item is listed in Attachment 1. If Council acts on Exhibit A, the General Fund will save up to \$49.1 million over twenty years. If Council acts on Exhibit B, the General Fund additions total up to \$8.6 million over twenty years, which would be drawn from reserves or offset by identifying savings. Each item has a short description of the Service Level Impact with varying levels of impact.

ALTERNATIVES

1. Direct the City Manager to proceed with the FY 2026/27 Recommended Budget with no changes.
2. Direct the City Manager to amend the FY 2026/27 Recommended Budget by including some or all items included in Budget Supplement No. 2.

STAFF RECOMMENDATION

1. Direct the City Manager to proceed with the FY 2026/27 Recommended Budget with no changes.

In developing the FY 2026/27 Recommended Budget, the City Manager has evaluated and proposed resources prudent for maintaining and enhancing service levels and key initiatives within the current economic context.

Prepared by: Kurtis Mock, Budget Manager
Reviewed by: Matt Paulin, Director of Finance
Reviewed by: Sarah Johnson-Rios, Assistant City Manager
Approved by: Tim Kirby, City Manager

ATTACHMENTS

1. Potential Reductions and Additions to Service Levels to be Considered for the FY 2026/27 Recommended Budget

**Potential Reductions to Service Levels to be Considered for the
FY 2026/27 Recommended Budget**

Attachment 1 - Exhibit A
Page 1 of 2

Item No.	Fund	Dept	One-Time/ Ongoing	Item	26/27 Delta (-) if Council Action	20-Yr Impact	Description of Service Level Impact
2A.1	General	DPW	Ongoing	Remove 1.0 FTE Parks Worker 1	\$ (135,152)	\$ (3,378,800)	The Recommended Budget includes the addition of 2.0 FTE Parks Worker 1. This action would reduce the addition of 2.0 FTE Parks Worker 1 to 1.0 FTE Parks Worker 1. These positions were requested to support increased park acreage and demand from park additions and renovations.
2A.2	General	OCM	Ongoing	Remove 1.0 FTE Community Engagement Coordinator	\$ (226,624)	\$ (5,665,600)	The Recommended Budget includes the addition of 1.0 FTE Community Engagement Coordinator to manage a dense portfolio of public facing projects and coordinate with multiple agencies and community groups. This position would be similar to the Public Safety Social media and Engagement Manager position in duties and scope.
2A.3	General	DPW	Ongoing	Pavement Rehabilitation Reduction of 20%	\$ (246,814)	\$ (13,258,261)	The Recommended Budget includes funds for pavement rehabilitation to achieve a PCI rating of 80.
2A.4	General	DPW	Ongoing	Reduce Microtransit Service after year 5	\$ -	\$ (26,745,600)	The Recommended Budget assumes the current GF contribution level after the grant expires.

**FY 2026/27 General Fund
Cost-Savings Total \$ (608,590) \$ (49,048,261)**

**Potential Additions to Service Levels to be Considered for the
FY 2026/27 Recommended Budget**

Attachment 1 - Exhibit B
Page 2 of 2

Item No.	Fund	Dept	One-Time/ Ongoing	Item	26/27 Delta (+) if Council Action	20-Yr Impact	Description of Service Level Impact
2B.1	General	DPW	Ongoing	Street Trees Re-population with an Equity Lens	\$ 466,741	\$ 3,557,675	This item would add funding to improve tree planting as a part of the Urban Forest management plan. This project targets under-canopied, historically underserved neighborhoods. Current staffing levels and budget constraints limit tree planting to approximately 300-400 trees per year. This project includes an ongoing 1.0 FTE Maintenance Worker 2 position.
2B.2	General	DPW	Ongoing	Downtown Power Washing	\$ 200,000	\$ 5,000,000	The item would increase downtown cleaning, including power washing. The City is currently spending approximately \$100,000 on this service. The Recommended Budget adds \$100,000 (for a total of \$200,000), but the Department indicates it could utilize \$400,000 in total.

FY 2026/27 General Fund Budget Enhancements Total	\$ 666,741	\$ 8,557,675

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DEPARTMENT OPERATING BUDGETS



OFFICE OF THE CITY ATTORNEY



DEPARTMENT STATEMENT

The Office of the City Attorney (OCA) provides legal advice and services, protects and represents the City's interests, and ensures that actions by or on behalf of the City and its related bodies follow applicable legal requirements.

DEPARTMENT VISION

Provide legal services to the City Council, staff, and boards and commissions to assure compliance with state and federal laws, the City Charter, and the Municipal Code and ensure that City programs and policies are effectively implemented in compliance with the law. Provide advisory, transaction, and litigation services that support all City programs and activities.

PROGRAMS AND SERVICES

The Office of the City Attorney programs and services include:

Provide Legal Advice

Advises and counsels the City Council, the Redevelopment Successor Agency, Boards, Commissions, and City staff on legal issues related to all City programs and activities, including but not limited to community development, zoning, redevelopment, housing, public utilities, administrative, environmental, liability, and other general matters.

OCA prepares ordinances, resolutions, contracts, and franchises. OCA also monitors developments in laws concerning the City, communicates pertinent changes to the City Council and affected departments, and drafts amendments to City ordinances and documents to comply with changes to the law.

Objectives:

- Maintain communication with departments to identify their need for legal support.
- Advise on drafting and reviewing documents for all City Departments.
- Ensure legal compliance across city operations.
- Support effective policy development and implementation.

Provide Representation

Responsible for representing the City in all legal actions and administrative proceedings in which the City is concerned or to which it is a party. OCA represents City officials and employees in civil litigation arising out of or connected to City employment and prosecutes all charges of violation of municipal ordinances and regulations.

Objectives:

- Provide effective and timely legal representation.
- Minimize legal risk and liability exposure.
- Ensure consistent and fair enforcement of municipal codes.
- Improve case management and resolution efficiency.

Management and Administrative Support Services

Monitor overall office performance, prepare and administer the office budget, and maintain the department's website. As necessary, OCA directs and monitors the work and costs of outside counsel. Personnel attend programs and training consistent with state requirements for continuing legal education.

Objectives:

- Strengthen Financial Oversight and Budget Management.
- Enhance operational efficiency and performance monitoring.
- Optimize management of outside counsel.
- Maintain accurate and accessible public information.
- Support professional development and compliance.

RECENT SIGNIFICANT ACCOMPLISHMENTS

Provided support and legal advice to City staff related to:

- Implementation of Sunnyvale's updated Housing Element.
- SB 79 ordinance to exempt historic Murphy Avenue from redevelopment.
- Village Center Master Plans and rezoning establishing a new zoning framework for all seven Village Center sites.
- Issuance of solid waste revenue bonds for the SMaRT Station NextGen project.
- Compliance with new ADA requirements for digital accessibility.
- Standardization of the City's IT contract terms and requirements.
- Resolved a longstanding code enforcement case through receivership, resulting in sale of the property and recovery over \$100K in City costs.

BUDGET HIGHLIGHTS

- Aligned position allocations and program budgets to meet evolving operational demands and service level expectations.
- Adjusted budget to cover pending litigation cases not yet covered by third party administrator and other advisory services as needed.

OFFICE OF THE CITY ATTORNEY

Budget Summary

		FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
		Actuals	Adopted	Proposed	Proposed
Dollars by Program / Service Delivery Plan					
10100 - Comprehensive Legal Services					
10101	Provide Representation in Litigation and Administrative Matters	380,045	263,727	271,488	280,344
10102	Provide Transactional Legal Advisory Services	1,576,315	1,671,782	1,791,763	1,871,575
10103	Development Enterprise Services	426,956	594,899	634,565	662,610
10106	Management, Supervisory and Administrative Support Services - Comprehensive Legal	51,422	66,174	100,329	86,374
Totals		2,434,738	2,596,582	2,798,145	2,900,903
Dollars by Fund					
General Fund		2,007,782	2,001,683	2,163,580	2,238,293
Development Enterprise Fund		426,956	594,899	634,565	662,610
Totals		2,434,738	2,596,582	2,798,145	2,900,903
Dollars by Category					
Salaries and Benefits		1,958,435	2,075,742	2,227,915	2,324,537
Goods and Services		280,512	283,262	333,903	326,945
Internal Service Charges		195,791	237,578	236,327	249,420
Totals		2,434,738	2,596,582	2,798,145	2,900,902

OFFICE OF THE CITY ATTORNEY

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan						
10100 - Comprehensive Legal Services						
10101	Provide Representation in Litigation and Administrative Matters	0.10	0.10	0.00	0.10	0.10
10102	Provide Transactional Legal Advisory Services	5.35	5.35	0.00	5.35	5.35
10103	Development Enterprise Services	1.55	1.55	0.00	1.55	1.55
Totals		7.00	7.00	0.00	7.00	7.00
Positions by Fund						
General Fund		5.45	5.45	0.00	5.45	5.45
Development Enterprise Fund		1.55	1.55	0.00	1.55	1.55
Totals		7.00	7.00	0.00	7.00	7.00
Positions by Classification						
Assistant City Attorney		1.00	1.00	0.00	1.00	1.00
City Attorney		1.00	1.00	0.00	1.00	1.00
Legal Secretary		1.00	1.00	0.00	1.00	1.00
Paralegal		1.00	1.00	0.00	1.00	1.00
Senior Assistant City Attorney		3.00	3.00	0.00	3.00	3.00
Totals		7.00	7.00	0.00	7.00	7.00

*Position changes as of 3/1/2026.

OFFICE OF THE CITY ATTORNEY

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	7.00	2,596,582
FY 2026/27 Base Budget Adjustments		
One-Time Adjustments		
Consultants Costs		7,000
ProLaw document mannagement system upgrade		10,000
Ongoing Cost Adjustments		
Salaries and Benefits		
Salaries and benefits inflation		154,545
Goods and Services		
WestLaw AI research upgrade		20,000
Goods and Services inflation		10,017
Internal Service Charges		
Internal Service Charges adjustments		
Total Base Budget Adjustments	0.00	201,562
Total FY 2026/27 Operating Budget	7.00	2,798,144
Total FY 2026/27 Recommended Budget	7.00	2,798,144

OFFICE OF THE CITY ATTORNEY PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS:

This department provides administrative and/or internal services within the City. As such, its indicators are not tied to General Plan goals and instead are developed to optimize the level of internal/administrative support service provided.

	*FY 2022/23 Actual	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
COMPREHENSIVE LEGAL SERVICES						
Workload Indicators						
Total number of active litigation cases for current fiscal year.	22	25	20		25	
Number of issued quarterly reports on status of litigation matters. [New in FY 2024/25]	N/A	N/A	4		4	
Total number of contracts and agreements prepared/reviewed. ¹	108	423	418		420	
Total number of ordinances prepared.	25	14	12		15	
Number of active Department of Public Safety cases (Gun Violence Restraining Orders, Workplace Violence Restraining Orders, Pitchess Motions, Receiverships and Nuisance Abatement cases). ²	12	17	14		10	
Total number of resolutions prepared.	63	55	53		55	
Total number of Board, Commission, and City Council Meetings supported.	59	71	58		60	
Performance Indicators						
Percent of survey respondents reporting they received legal services in a timely manner.	90%	90%	95%	90%	90%	90%
Percent of survey respondents reporting they were satisfied with the legal services received.	100%	90%	100%	90%	90%	90%
Percent of survey respondents reporting they received practical and effective legal advice.	90%	90%	100%	90%	90%	90%
Percent of total Department operating budget expended.	99%	103.8%	98%	N/A	100%	99%
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]	N/A	N/A	Achieved	Achieve	Achieve	Achieve

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ Contracts/agreements were manually logged prior to the pandemic. During pandemic documents were received electronically and no digital tracking was in place. Documents are being tracked via Docusign or Adobe sign starting FY 2023/24.

² Indicator is modified starting FY 2024/25 to include workplace violence restraining orders, receiverships and nuisance abatement cases.

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OFFICE OF THE CITY MANAGER



MISSION STATEMENT

Empower City staff to deliver exceptional services through strategic guidance, thoughtful policymaking, and collaboration.

DEPARTMENT VISION

Support the City Council and oversee citywide activities to accomplish the City's mission of building community trust by delivering exceptional services. This includes managing the implementation of the Council Strategic Goals, Council Priority Projects, General Plan, other adopted City plans, state and federal requirements, the delivery of City services, and operational priority projects.

PROGRAMS AND SERVICES

The Office of the City Manager is organized into six program areas: City Council Support; Citywide Leadership and Management Services; the City Clerk's Office; Equity, Access and Inclusion; Business Development and Communications.

City Council Support

Provides strategic policy, planning, and administrative support to the City Council. This service area facilitates Council priority development, coordinates regional, state, and federal legislative advocacy, manages business outreach efforts, and supports execution of Council's legislative responsibilities. It also budgets the operational resources required for Council activities, including travel, memberships, technology allowances, and general supplies.

Objectives:

- Provide high-quality strategic and operational support to the Council so that they can effectively discharge their responsibilities.
- Advance the City's legislative priorities and secure federal and state funding.

Citywide Leadership and Management Services

Provides organizational leadership and strategic direction, including citywide planning and policy development activities. This service area also leads cross-departmental projects and systems that support coordinated citywide operations.

Objectives:

- Shape policy recommendations and coordinate efforts to advance citywide goals, initiatives, and projects.
- Plan leadership development activities for the City's executive leadership and management teams.
- Oversee citywide use of Sunnyvale's Customer Relationship Management (CRM) system.

City Clerk's Office

The City Clerk is the local official for elections, local legislation, the California Public Records Act, the Political Reform Act, Boards and Commissions coordination and recruiting, and open meeting laws. The team supports City Council meetings, oversees the City's Boards and Commissions Program, coordinates responses to Public Records Act requests, and stores legally mandated records. The Clerk's Office also coordinates municipal elections and local candidate and voter information per the Elections Code.

Objectives:

- Manage the biennial election for Council Districts or directly elected Mayor; any Charter Amendments; and any potential ballot measures.
- Support the City's compliance with the Public Records Act, the Political Reform Act, and the Ralph M. Brown Act.
- Support hybrid in-person and remote public participation in the City Council and Board and Commission meetings.

Equity, Access, and Inclusion

Supports the organization in fostering belonging and equitable outcomes for all residents. This team supports the Human Relations Commission, which advises Council on policies, systems, and programs related to equity, access, inclusion, and social justice; promotes authentic communication among residents; and celebrates the City's rich diversity. Staff is responsible for Americans with Disabilities Act (ADA) and Title VI compliance, including implementation and ongoing monitoring. Staff also facilitates Sunnyvale Employees for Equity and Diversity, a cohort of City employees that advises on equity, access, inclusion, and belonging.

Objectives:

- Provide safe spaces for the community to explore issues of race, ethnicity, and religion to develop understanding and a sense of belonging.
- In collaboration with the Commission, deliver cultural sensitivity and awareness training and presentations to the community.
- Lead the Community Needs-Assessment process and develop an action plan based on findings.
- Oversee Americans with Disabilities Act (ADA) compliance, including the ADA Transition Plan; and Title VI compliance, including non-discrimination policies and language access requirements under the City's Title VI Plan.

Economic Development

Leads economic development programs and serves as liaison between the City and business community, providing support with development processes, business needs, and connections to staff across City departments. The team also partners with regional and state agencies, offers small business workshops, and shares accessible resources for startups and growing businesses. These services strengthen Sunnyvale's business environment and support a diverse local economy.

Objectives:

- Support existing businesses and attract new businesses to the City by marketing Sunnyvale as an attractive place to shop and do business.

- Engage in place-making and enhance quality of life to retain and attract businesses and talented employees in today's competitive economy.
- Acknowledge the importance of fiscal sustainability and protect the City's revenue base to fund community services and future investments.

Communications Office

Informs and engages Sunnyvale residents, promotes City programs and services, coordinates media relations, and supports the emergency public information function. Staff maintain several citywide communications channels that reach Sunnyvale's diverse community, including the Horizon newsletter, the website, social media platforms, and digital survey and newsletter tools.

Objectives:

- Promote participation and engagement in City programs and services by ensuring access to accurate and timely information.
- Foster community pride by promoting City accomplishments and services.
- Improve readiness for emergency communications.
- Oversee Citywide communications standards and style guidelines, advising and supporting departments in their application.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Provided stable Citywide leadership and good governance through the onboarding of new Council members and new Executive Leadership team members. Held the first recent Council workshop on Council and staff roles and governance.
- Updated the way that the City Council selects Strategic Goals and key Council Priority Projects to improve accountability and transparency, including launching a new Workplan reporting dashboard.
- Convened and led a Charter Review Committee to provide recommendations to the City Council regarding potential amendments to the City Charter.
- Enhanced public communications efforts by enhancing the quality, consistency and volume of City social media content, resulting in increased impressions, engagement and followers.
- Produced an updated State of the City event, including videos showcasing the City's accomplishments and major initiatives.
- Completed the successful launch of the final Enterprise Resource Planning (ERP) module and transitioned the system to stabilization and ongoing operational support.
- Revamped and delivered a four-quarter management training program focused on leadership and organizational development, achieving high satisfaction scores (93%-99% rated Good or Excellent).
- Retained a state and federal legislative advocacy firm to support the City's legislative priorities and strategic grant funding efforts, and enhanced the City's advocacy for regional, state, and federal legislative priorities (35-40 advocacy letters prepared annually).
- Developed a permanent meeting space for Board and Commission meetings providing hybrid in-person and remote public participation and made continuous improvements to the Board and Commission program.

- Held a Tech Business Expo with local businesses and agencies showcasing innovative technology and products developed and manufactured in Sunnyvale.
- Worked with representatives to obtain over \$3 million in community project funding in FY 2026 for Sunnyvale projects (\$1 million for the Cleanwater Center and \$2 million for Safe Routes to School projects).
- Provided leadership and support to regional organizations and initiatives, including the Cities Association of Santa Clara County (CASCC), the Santa Clara County City Managers' Association (SCCCMA), the Santa Clara County Leadership Academy, and regional efforts to stabilize paramedic services.

BUDGET HIGHLIGHTS

- Aligned position allocations and program budgets to meet evolving operational demands and service level expectations.
- Consolidated the operation of program 10204 Department Office Administration into 10202 Citywide Leadership and Management Services to streamline administration.
- Added 1.0 FTE Staff Office Assistant position, transferred from the NOVA Workforce Services Department to support City Hall front desk operations.
- Reclassified 1.0 FTE Deputy City Manager position to Assistant City Manager position to provide additional leadership capacity across City departments.

Service Level Adjustments

- Added 1.0 FTE Community Engagement Coordinator* position to assist in the coordination and management of public engagement and media relations across City departments.
- Reclassified 0.5 FTE Part-Time Deputy City Clerk position to 1.0 FTE Deputy City Clerk full-time position to support the new mandates related to hybrid public meetings, agenda translation, and enhanced community outreach.
- Added \$110,000 in contract services in FY 2026/27 for Equity, Access and Inclusion program design and training.
- Added \$10,000 ongoing operations funding to support Unity and community engagement events.

**Official job classification pending HR review and approval.*

OFFICE OF THE CITY MANAGER

Budget Summary

	FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
Dollars by Program / Service Delivery Plan				
10200 - Office of the City Manager				
10201 City Council Business and Support	1,688,695	1,781,766	1,838,461	1,922,090
10202 Citywide Leadership and Management Services	1,977,282	2,161,845	3,226,499	3,391,642
10203 City Clerk's Office	752,952	786,605	958,220	1,001,176
10204 Department Office Administration ¹	567,768	560,738	N/A	N/A
10206 Equity, Access and Inclusion	423,387	536,035	714,381	667,521
10207 Business Development Support	605,831	672,816	694,176	724,605
10208 Communications Office	841,722	1,240,169	1,593,474	1,655,492
Totals	6,857,637	7,739,974	9,025,211	9,362,526
Projects				
836730 ERP Stabilization and Support	0	290,965	N/A	N/A
Totals	0	290,965	0	0
Total Operating and Projects Budget	6,857,637	8,030,939	9,025,211	9,362,526
Dollars by Fund				
General Fund	6,251,806	7,067,158	8,331,035	8,637,921
Development Enterprise Fund	605,831	672,816	694,176	724,605
Technology and Communication Services Fund	0	290,965	N/A	N/A
Totals	6,857,637	8,030,939	9,025,211	9,362,526
Dollars by Category				
Salaries and Benefits	5,491,103	6,169,609	6,748,298	7,051,453
Goods and Services	653,076	985,880	1,246,396	1,222,718
Internal Service Charges	713,458	875,450	1,030,517	1,088,355
Totals	6,857,637	8,030,939	9,025,211	9,362,526

¹ Operation is consolidated into 10202 Citywide Leadership and Management Services to streamline administration in FY 2026/27.

OFFICE OF THE CITY MANAGER

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Position by Program / Service Delivery Plan						
10200 - Office of the City Manager						
10201	City Council Business and Support	9.70	9.70	(0.25)	9.45	9.45
10202	Citywide Leadership and Management Services	4.35	4.35	3.30	7.65	7.65
10203	City Clerk's Office	3.30	3.30	0.50	3.80	3.80
10204	Department Office Administration ¹	2.30	2.30	(2.30)	0.00	0.00
10206	Equity, Access and Inclusion	1.90	1.90	0.25	2.15	2.15
10207	Business Development Support	2.25	2.25	0.00	2.25	2.25
10208	Communications Office	4.70	4.70	1.00	5.70	5.70
Totals		28.50	28.50	2.50	31.00	31.00
Projects						
836730	ERP Stabilization and Support	1.00	1.00	(1.00)	0.00	0.00
Totals		1.00	1.00	(1.00)	0.00	0.00
Total Operating and Projects Positions		29.50	29.50	1.50	31.00	31.00
Positions by Fund						
	General Fund	26.25	26.25	2.50	28.75	28.75
	Development Enterprise Fund	2.25	2.25	0.00	2.25	2.25
	Technology and Communication Services Fund	1.00	1.00	(1.00)	0.00	0.00
Totals		29.50	29.50	1.50	31.00	31.00
Positions by Classification						
	Administrative Aide	0.00	1.00	0.00	1.00	1.00
	Assistant City Manager	1.00	1.00	1.00	2.00	2.00
	Chief Public Information Officer	1.00	1.00	0.00	1.00	1.00
	City Clerk	1.00	1.00	0.00	1.00	1.00
	City Manager	1.00	1.00	0.00	1.00	1.00
	Community Engagement Coordinator ²	0.00	0.00	1.00	1.00	1.00
	Council Members	6.00	6.00	0.00	6.00	6.00
	Deputy City Clerk	1.50	1.00	1.00	2.00	2.00
	Deputy City Clerk, Part-time	0.00	0.50	(0.50)	0.00	0.00
	Deputy City Manager	2.00	2.00	(1.00)	1.00	1.00
	Deputy Public Information Officer	1.00	1.00	0.00	1.00	1.00
	Economic Development Manager	1.00	1.00	0.00	1.00	1.00
	Economic Development Specialist	1.00	1.00	0.00	1.00	1.00
	Equity, Access & Inclusion Manager	1.00	1.00	0.00	1.00	1.00
	Executive Assistant	2.00	2.00	0.00	2.00	2.00
	Information Technology Manager - Term Limited	1.00	1.00	(1.00)	0.00	0.00
	Mayor	1.00	1.00	0.00	1.00	1.00
	Senior Management Analyst	2.00	2.00	0.00	2.00	2.00
	Senior Office Assistant	4.00	3.00	0.00	3.00	3.00
	Staff Office Assistant	0.00	0.00	1.00	1.00	1.00
	Web and Communications Specialist	2.00	2.00	0.00	2.00	2.00
Totals		29.50	29.50	1.50	31.00	31.00

* Position changes as of 3/1/2026.

¹ Operation is consolidated into 10202 Citywide Leadership and Management Services to streamline administration in FY 2026/27.

² Official job classification pending HR review and approval.

OFFICE OF THE CITY MANAGER

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	28.50	7,739,974
FY 2026/27 Base Budget Adjustments		
Ongoing Cost Adjustments		
Salaries and Benefits		
Add 1.0 FTE Staff Office Assistant position, transferred from the NOVA Workforce Services Department	1.00	128,548
Reclass 1.0 FTE Deputy City Manager position to Assistant City Manager position	0.00	100,501
Salaries and Benefits inflation		323,335
Goods and Services		
Council/Planning Commission meeting broadcasting services		32,668
Council workshop facilitation		41,460
Training and conference fees		10,819
Printing and binding services		10,719
Miscellaneous supplies and realignment		15,274
Goods and Services inflation		29,576
Internal Service Charges		
Internal Service Charges adjustments		155,067
Total Base Budget Adjustments	1.00	847,967
Service Level Adjustments		
Add 1.0 FTE Community Engagement Coordinator ¹ position	1.00	226,624
Reclass 0.5 FTE Deputy City Clerk, Part-time position to 1.0 FTE Deputy City Clerk full-time position	0.50	90,646
Equity, Access and Inclusion program design and training		110,000
Unity and community engagement events		10,000
Total Service Level Adjustments	1.50	437,270
Total FY 2026/27 Operating Budget	31.00	9,025,211
Total FY 2026/27 Recommended Budget	31.00	9,025,211

¹ Official job classification pending HR review and approval.

OFFICE OF THE CITY MANAGER PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS: Chapter 1, Community Vision (CV)

Goal CV-1: Achieve a Community in Which Citizens and Businesses Are Informed About Local Issues and City Programs and Services

Please refer to the General Plan Executive Summary for further details on goals

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
OFFICE OF THE CITY MANAGER							
Workload Indicators							
Number of Council Agendas prepared. [Deleted in FY 2025/26]	CV-1	40	40	39		N/A	
Number of Reports to Council processed.	CV-1	304	285	246		272	
Number of board and commission applicants.	CV-1	54	52	63		67	
Number of public records act (PRA) requests processed.	CV-1	604	1,226	2,296		1,746	
Number of media inquiries.	N/A	41	63	85		85	
Number of business license renewals.	CV-1	4,675	5,088	4,358		4,400	
Net new businesses.	CV-1	1,050	836	972		900	
Number of legislative advocacy items reviewed/processed.	CV-1	39	30	38		30	
Number of Service Requests received through the Office of the City Manager's Customer Relationship Management portal. ¹ [Deleted in FY 2024/25]	CV-1	643	8,908	N/A		N/A	
Number of Service Requests received Citywide through the Customer Relationship Management system. [New in FY 2024/25]	CV-1	N/A	N/A	18,648		19,684	
Number of social media posts. ²	CV-1	100	36	589		2008	
Number of internal tickets submitted through our web request ticketing system. [New in FY 2024/25]	CV-1	N/A	N/A	767		767	
Performance Indicators							
Percent of businesses that agree Sunnyvale is a good place to do business.	CV-1	97%	98%	98%	95%	95%	95%
Percent of residents that feel the quality of services provided by the City of Sunnyvale are good or excellent. ³	CV-1	75%	N/A	73%	N/A	N/A	75%
Percent of Service Requests responded to within three (3) business days. ¹ [Deleted in FY 2024/25]	CV-1	88%	100%	N/A	N/A	N/A	N/A

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Percent of Citywide Service Requests responded to within three (3) business days. ⁴ [New in FY 2024/25]	CV-1	N/A	N/A	91%	96%	90%	95%
Percent of Citywide Service Requests resolved within ten (10) business days. ⁴ [New in FY 2024/25]	CV-1	N/A	N/A	82%	95%	90%	95%
Percent of residents that feel the Sunnyvale community makes all residents feel welcome. ³	CV-1	76%	N/A	68%	N/A	N/A	75%
Percent of residents that feel the Sunnyvale community values/respects residents from diverse backgrounds. ³	CV-1	88%	N/A	73%	N/A	N/A	75%
Percent of routine website change requests completed within two business days. [Deleted in FY 2025/26]	CV-1	97%	97%	98%	N/A	N/A	N/A
Percent of residents that rate the overall quality of information in the City's mailed newsletter (Horizon) as good or excellent. ³	CV-1	84%	N/A	84%	N/A	N/A	84%
Percent of residents that rate the overall quality of information on the City's website as good or excellent. ³	CV-1	71%	N/A	73%	N/A	N/A	75%
Percent of residents that feel the overall quality of information on the City's social media channels was good or excellent. ³	CV-1	57%	N/A	45%	N/A	N/A	75%
Number of Council Priority Projects completed and percent completed on time. [New in FY 2026/27]	CV-1	N/A	N/A	N/A	N/A	N/A	8 75%
Percent of total Department operating budget expended. [Deleted in FY 2024/25]	N/A	92%	101%	N/A	N/A	N/A	N/A
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]	N/A	N/A	N/A	Achieved	Achieve	Achieve	Achieve

¹ Reporting updated in FY 2023-24 to include Mayor and Council, exclude spam, and exclude Public Record Requests which are measured separately.

² Increase reflects expanded Communications staffing in FY2024-25, which enabled higher social media activity and more consistent content production.

³ The data for the measures come from the biennial National Community Survey results conducted in odd years.

⁴ Citywide is a new data set that includes Office of the City Manager data that was tracked individually in previous years.



COMMUNITY DEVELOPMENT DEPARTMENT



MISSION STATEMENT

The Community Development Department (CDD) is innovative in promoting sustainable development while enhancing Sunnyvale's economy, community character, and quality of life.

DEPARTMENT VISION

Ensure that new development is compatible with the character of special districts and residential neighborhoods: To engage in long-range land use development and human services programs to create and sustain quality of life in a community with appropriate balance of jobs and residences matching the character of the area.

PROGRAMS AND SERVICES

The Community Development Department has four Divisions: Building Safety, Planning, Housing and Human Services Program, and Department Management.

Building Safety

Reviews building permits and plans, conducts construction inspections, and provides technical support to homeowners, contractors, and design professionals. The program oversees the One-Stop Permit Center, which provides centralized customer service with staff from multiple City departments. Building permits and plans are reviewed and approved through the One-Stop Permit Center and the City's web-based e-permitting system.

Objectives:

- Provide plan review resubmittal turn-around time within 14 days 80% of the time.
- Collaborate with the Planning Division to update the Green Building Program.
- Collaborate with the Environmental Services Department to continue outreach and education prior to full implementation of the 2025 Reach Codes.
- Provide education and guidance through plan check and inspection services to residents, businesses and contractors to facilitate a successful construction projects.
- Coordinate with the Departments of Public Safety, Public Works, and Environmental Services to provide complete plan check services in an over-the-counter experience.
- Provide One-Stop Permit Center customer service that addresses the development needs of the community.

Planning

Oversees policy planning and zoning reviews to improve the quality of life in the City through comprehensive and effective policy planning and implementation. Program activities include preparing, updating, and administering the City's General Plan, specific plans, and other land use policy documents, reviewing and processing development applications for compliance with the zoning code and General Plan; conducting research

on Council priority projects; reviewing proposed legislation affecting the City's zoning authority; monitoring community conditions; and conducting community outreach. Program staff support the Planning Commission and the Heritage Preservation Commission.

Objectives:

- Prioritize review of projects that include housing and mixed-use development.
- Provide zoning review services that achieve a rating of good or better on 90% of customer service survey responses.
- Stay current on State legislation that affects development review.
- Update zoning code and policy documents to reflect Council priorities and State law (particularly housing-related) changes.
- Develop programs and standards that address the changing needs of the community.
- Assist the Housing Division with implementation of the Housing Element as it relates to Zoning regulations.

Housing and Human Services

Administers local, state, and federally funded housing and human services program for low- and moderate – income residents, including home improvement, affordable housing, first-time homebuyer, and tenant based rental assistance programs.

The Program manages multiple special revenue funds and loan portfolios, supports capital housing and community infrastructure projects, and administers annual grants to human service providers. It also leads the City's homelessness response through street outreach, non-congregate shelter, mobile hygiene services, and inclement weather programs, and supports housing policy development, the City's Housing Element, and long-range planning to meet regional housing needs.

Objectives:

- Provide adequate sites for new housing development through appropriate land use and zoning to address the diverse needs of Sunnyvale's residents and workforce.
- Assist in providing affordable housing to meet the diverse needs of Sunnyvale's lower and moderate-income households.
- Maintain and enhance the condition and affordability of existing housing in Sunnyvale.
- Expand supportive services, permanent supportive housing opportunities, and other programs that effectively address homelessness.

Department Management

Provides leadership and management of the Department. Activities include budgeting, work programming, personnel administration, and general support to the City Manager's Office, and the City Executive Leadership Team.

Objectives:

- Coordinate efforts and collaborate with all programs within CDD, with other departments, and the community.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Amendments to add office, research and development and residential units to the Downtown, Central Arques and Peery Park Specific Plans with public hearings by Fall 2026.
- Village Center Master Plan adoption in July 2025, and the Village Center Commercial Incentive Program in March 2025.
- Completion of the accessory dwelling unit (ADU) Toolkit and webpage with resources
- Over 2,000 residential units and over 1 million non-residential square feet under Planning review including four separate sites in Moffett Park with two formal applications with 497 housing units and two preliminary reviews with approximately 813 housing units.
- Over 1,000 residential units and 1.4 million non-residential square feet approved and pending building permit submittal.
- Providing full-scope services (Planning and Building) to ensure the success of the Applied Materials EPIC project.
- Adopted the new 2025 California Building Codes for construction compliance for the next three years.
- Total valuation of issued construction permits within the City was over \$800 million between July 2024 and June 2025, with a similar pace for the current fiscal year.
- 60,000 personal contacts answering development questions through the One-Stop Permit Center in 2025.
- Street outreach served 159 unique (unduplicated) individuals through 1,375 case management sessions and placed 51 individuals into shelter and housing.
- The Home Improvement Program provided 27 grants and loans to low-income homeowners in need of emergency repairs, energy efficiency updates, and home access improvements.
- Allocated over \$3.5 million to non-profit partners to support key programs that provide food, shelter, mobile hygiene, rental assistance, and counseling services to low-income Sunnyvale residents.
- Grew the City's portfolio of unhoused services through the approval of the WeHOPE contract for street outreach, mobile hygiene, temporary shelter, and inclement weather pilot program.
- Moved the City's first Safe Parking Ordinance through adoption.
- The Below Market Rate (BMR), First Time Home Buyer, and Home Rehabilitation programs processed 70 applications for housing.

BUDGET HIGHLIGHTS

- Realigned position allocations and program budgets to better reflect current resource utilization and operational demands.
- Added 2.0 FTE Senior Planner positions to manage increasingly complex development proposals.
- Added 1.0 FTE Assistant Director of Community Development position to lead the Planning Division and assist with special projects currently handled by the Director of Community Development.

COMMUNITY DEVELOPMENT DEPARTMENT

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
Dollars by Program / Service Delivery Plan					
10300 - Building Safety					
10305	Building Construction Inspection	1,943,806	2,346,303	2,356,324	2,462,657
10306	Regular Building Permit Plan Check	1,499,810	1,663,579	1,750,691	1,821,020
10307	Building Division Administration, Management, and Training	907,668	940,788	1,290,660	1,348,799
10308	One-Stop Permit Center General Building Information	280,094	303,158	380,619	398,033
10309	One-Stop Permit Center Reception and Cashiering Services	456,491	415,210	280,977	294,281
10310	Building and Fire Inspections Scheduling	261,404	295,488	250,407	262,062
10311	Minor Building Permit	137,846	120,136	146,619	153,224
10312	Express and By-Appointment Building Plan Check and Permit	245,347	308,011	327,023	341,937
Totals		5,732,466	6,392,673	6,783,320	7,082,013
10400 - Planning					
10405	Planning Policy Administration	474,809	546,618	661,949	689,874
10406	Planning Policy Studies	196,637	190,477	349,922	365,868
10407	Planning Policy Analysis	59,253	56,757	315,850	330,278
10409	Zoning Administration	1,216,067	1,481,658	1,658,320	1,728,578
10410	Zoning Major Applications	1,011,291	981,758	1,137,182	1,187,149
10411	Zoning Minor Applications	245,670	228,008	401,121	419,535
10412	Zoning Miscellaneous Applications	128,607	100,117	168,036	175,635
10413	Zoning Design Review	128,719	109,362	186,437	194,934
10414	Zoning Tree Removal Permits	17,772	16,734	63,776	66,762
10415	Zoning Review for Building Permits	295,421	291,710	324,336	339,097
10416	Zoning Information	288,452	294,791	561,937	587,793
Totals		4,062,698	4,297,990	5,828,867	6,085,502
10500 - Local Housing Programs Administration and Supporting Services					
10503	Local Housing / Projects and Programs	849,681	889,356	1,089,716	1,141,748
10504	Housing Successor Agency Low-Mod Fund	47,043	48,069	53,923	56,367
10506	Local Housing / Below Market Rate Program Administration	469,486	490,985	576,969	603,613
10507	Human Services ¹	264,082	304,041	335,410	350,583
10508	Unhoused Program Administration	N/A	183,159	221,872	232,063
Totals		1,630,292	1,915,610	2,277,890	2,384,374
10600 - Community Development Department Management					
10601	Management, Supervisory and Administrative Support Services - Community Development	960,073	937,470	161,564	168,834
10603	Permit System Support	162,392	196,959	996,431	1,041,410
Totals		1,122,465	1,134,429	1,157,995	1,210,244

COMMUNITY DEVELOPMENT DEPARTMENT

Budget Summary

	FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
11300 - Business and Enterprise Services				
11309 Business License CASp	1,185	0	0	0
Totals	1,185	0	0	0
16100 - CDBG Program				
16101 CDBG Program	210,377	231,303	348,320	368,314
Totals	210,377	231,303	348,320	368,314
16200 - Housing Rehabilitation Program				
16201 CDBG RLF - General	110,654	145,602	65,325	68,893
Totals	110,654	145,602	65,325	68,893
16300 - CDBG Program - CV				
16300 CDBG-CV ²	33,750	0	0	0
Totals	33,750	0	0	0
16400 - Lower Income Housing (HOME)				
16401 Lower Income Housing (HOME)	37,283	97,733	34,271	35,859
Totals	37,283	97,733	34,271	35,859
Total Operating Budget	12,941,170	14,215,340	16,495,988	17,235,199
Dollars by Fund				
General Fund	1,954,855	2,035,363	1,825,256	1,906,022
CASp Certification and Training Fund	1,185	0	0	0
Community Benefits Fund	0	183,159	221,872	12,822,906
Community Development Block Grant (CDBG) Fund	354,781	376,905	413,646	437,207
Development Enterprise Fund	9,226,856	10,093,770	12,280,895	232,063
HOME Grant Fund	37,283	97,733	34,271	35,859
Housing Fund	1,319,167	1,380,341	1,666,125	1,744,775
Low & Moderate Income Housing Fund	47,043	48,069	53,923	56,367
Totals	12,941,170	14,215,340	16,495,988	17,235,199
Dollars by Category				
Salaries and Benefits	10,376,113	11,440,131	12,976,147	13,553,895
Goods and Services	1,490,554	1,444,015	1,376,059	1,414,158
Internal Service Charges	1,074,503	1,331,194	2,143,782	2,267,146
Totals	12,941,170	14,215,340	16,495,988	17,235,199

¹ Program name changed in FY2025/26.

² CDBG-CV is accounted for under the combined CDBG Program.

COMMUNITY DEVELOPMENT DEPARTMENT

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan						
10300 - Building Safety						
10305	Building Construction Inspection	9.50	9.50	(0.45)	9.05	9.05
10306	Regular Building Permit Plan Check	4.76	4.76	(0.45)	4.31	4.31
10307	Building Division Administration, Management, and Training	3.17	3.17	1.37	4.54	4.54
10308	One-Stop Permit Center General Building Information	1.54	1.54	0.26	1.80	1.80
10309	One-Stop Permit Center Reception and Cashiering Services	1.70	1.70	(0.20)	1.50	1.50
10310	Building and Fire Inspections Scheduling	1.60	1.60	(0.40)	1.20	1.20
10311	Minor Building Permit	0.58	0.58	(0.03)	0.55	0.55
10312	Express and By-Appointment Building Plan Check and Permit	1.40	1.40	(0.10)	1.30	1.30
Totals		24.25	24.25	0.00	24.25	24.25
10400 - Planning						
10405	Planning Policy Administration	2.33	2.13	(0.43)	1.70	1.70
10406	Planning Policy Studies	0.79	0.79	0.61	1.40	1.40
10407	Planning Policy Analysis	0.25	0.25	1.05	1.30	1.30
10409	Zoning Administration	4.30	6.15	(0.72)	5.43	5.43
10410	Zoning Major Applications	3.92	3.72	(0.02)	3.70	3.70
10411	Zoning Minor Applications	1.20	1.10	0.70	1.80	1.80
10412	Zoning Miscellaneous Applications	0.55	0.52	0.16	0.68	0.68
10413	Zoning Design Review	0.67	0.60	0.24	0.84	0.84
10414	Zoning Tree Removal Permits	0.10	0.10	0.25	0.35	0.35
10415	Zoning Review for Building Permits	1.40	1.30	0.05	1.35	1.35
10416	Zoning Information	1.49	1.34	1.11	2.45	2.45
Totals		17.00	18.00	3.00	21.00	21.00
10500 - Local Housing Programs Administration and Supporting Services						
10503	Local Housing / Projects and Programs	3.25	3.25	0.36	3.61	3.61
10504	Housing Successor Agency Low-Mod Fund	0.20	0.20	0.00	0.20	0.20
10506	Local Housing / Below Market Rate (BMR) Program Administration	2.10	2.10	0.12	2.22	2.22
10507	Human Services ¹	1.10	1.10	0.00	1.10	1.10
10508	Unhoused Program Administration	0.00	1.00	0.00	1.00	1.00
Totals		6.65	7.65	0.48	8.13	8.13
10600 - Community Development Department Management						
10601	Management, Supervisory and Administrative Support Services - Department	3.00	3.00	(2.61)	0.39	0.39
10603	Permit System Support	1.00	1.00	2.31	3.31	3.31
Totals		4.00	4.00	(0.30)	3.70	3.70
16100 - CDBG Program						
16101	CDBG Program	1.00	1.00	0.46	1.46	1.46
Totals		1.00	1.00	0.46	1.46	1.46

COMMUNITY DEVELOPMENT DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
16200 - Housing Rehabilitation Program					
16201 CDBG RLF - General	0.70	0.70	(0.41)	0.29	0.29
Totals	0.70	0.70	(0.41)	0.29	0.29
16400 - Lower Income Housing (HOME)					
16401 Lower Income Housing (HOME)	0.40	0.40	(0.23)	0.17	0.17
Totals	0.40	0.40	(0.23)	0.17	0.17
Total Positions by Program / Service Delivery Plan	54.00	56.00	3.00	59.00	59.00
Total Operating Positions	54.00	56.00	3.00	59.00	59.00
Positions by Fund					
General Fund	7.47	7.27	(1.38)	5.89	5.89
Community Benefits Fund	0.00	1.00	0.00	1.00	1.00
Community Development Block Grant (CDBG) Fund	1.70	1.70	0.05	1.75	1.75
Development Enterprise Fund	38.88	40.08	4.08	44.16	44.16
HOME Grant Fund	0.40	0.40	(0.23)	0.17	0.17
Housing Fund	5.35	5.35	0.48	5.83	5.83
Low & Moderate Income Housing Fund	0.20	0.20	0.00	0.20	0.20
Totals	54.00	56.00	3.00	59.00	59.00
Positions by Classification					
Administrative Aide	1.00	1.00	0.00	1.00	1.00
Administrative Aide - Confidential	1.00	1.00	0.00	1.00	1.00
Affordable Housing Manager	1.00	1.00	0.00	1.00	1.00
Assistant Director of Community Development	0.00	0.00	1.00	1.00	1.00
Associate Planner	4.00	4.00	0.00	4.00	4.00
Associate Planner - Term Limited	1.00	0.00	0.00	0.00	0.00
Building Inspector 1	1.00	0.00	0.00	0.00	0.00
Building Inspector 2	7.00	8.00	0.00	8.00	8.00
Business Systems Analyst	1.00	1.00	0.00	1.00	1.00
Chief Building Official	1.00	1.00	0.00	1.00	1.00
Director of Community Development	1.00	1.00	0.00	1.00	1.00
Housing Officer	1.00	1.00	0.00	1.00	1.00
Housing Programs Analyst	2.00	2.00	0.00	2.00	2.00
Housing Programs Technician	1.00	1.00	0.00	1.00	1.00
Housing Specialist 1	2.00	2.00	0.00	2.00	2.00
Housing Specialist 1 - Term Limited	0.00	1.00	0.00	1.00	1.00
Human Services Manager ²	1.00	1.00	0.00	1.00	1.00
Management Analyst	1.00	1.00	0.00	1.00	1.00
Permit Center Coordinator	1.00	1.00	0.00	1.00	1.00
Permit Center Manager	1.00	1.00	0.00	1.00	1.00
Permit Clerk 2	4.00	4.00	0.00	4.00	4.00
Permit Technician	1.00	3.00	0.00	3.00	3.00
Plan Check Engineer	2.00	2.00	0.00	2.00	2.00
Plan Checker 1	1.00	1.00	0.00	1.00	1.00
Plan Checker 2	2.00	2.00	0.00	2.00	2.00
Planning Officer	1.00	1.00	0.00	1.00	1.00
Principal Planner	3.00	3.00	0.00	3.00	3.00
Senior Building Inspector	2.00	2.00	0.00	2.00	2.00
Senior Housing Rehabilitation Specialist	1.00	1.00	0.00	1.00	1.00

COMMUNITY DEVELOPMENT DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Senior Office Assistant	1.00	1.00	0.00	1.00	1.00
Senior Plan Check Engineer	1.00	1.00	0.00	1.00	1.00
Senior Planner	5.00	5.00	2.00	7.00	7.00
Staff Office Assistant	1.00	1.00	0.00	1.00	1.00
Totals	54.00	56.00	3.00	59.00	59.00

* Position changes as of 3/1/2026.

¹ Program name changed in FY 2025/26.

² Position name changed in FY2025/26.

COMMUNITY DEVELOPMENT DEPARTMENT

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	56.00	14,215,340
FY 2026/27 Base Budget Adjustments		
Ongoing Cost Adjustments		
Salaries and Benefits		
Add 2.0 FTE Senior Planner positions	2.00	430,132
Add 1.0 FTE Assistant Director of Community Development position	1.00	346,220
Salaries and Benefits inflation		759,663
Goods and Services		
One-Stop Permit Center and Zoning Administration credit card fee cost recovery		(162,972)
Office supplies, training and conferences and travel expenses		16,680
Other Goods and Services realignment		33,636
Goods and Services inflation		44,700
Internal Service Charges		
Internal Service Charges adjustments		812,589
Total Base Budget Adjustments	3.00	2,280,648
Total FY 2026/27 Operating Budget	59.00	16,495,988
Total FY 2026/27 Recommended Budget	59.00	16,495,988

COMMUNITY DEVELOPMENT DEPARTMENT PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS:

Chapter 2, Community Vision (CV)

Goal CV-1: Achieve a Community in Which Citizens and Businesses Are Informed

Chapter 3, Land Use and Transportation (LT)

Goal LT-2: Environmentally Sustainable Land Use and Transportation Planning and Development

Goal LT-3: An Effective Multimodal Transportation System

Goal LT-4: An Attractive Community for Residents and Businesses

Goal LT-5: Creation, Preservation, and Enhancement of Village Centers and Neighborhood Facilities that are compatible with Residential Neighborhoods

Goal LT-6: Protected, Maintained, and Enhanced Residential Neighborhoods

Goal LT-7: Diverse Housing Opportunities

Goal LT-8: Options for Healthy Living

Goal LT-10: Regional Approach to Providing and Preserving Open Space

Goal LT-11: Supportive Economic Development Environment

Goal LT-12: A Balanced Economic Base

Goal LT-13: Protected, Maintained, and Enhanced Commercial Areas, Shopping Centers, and Business Districts

Chapter 4, Community Character (CC)

Goal CC-1: Distinguished City Image

Goal CC-3: Well-Designed Sites and Buildings

Goal CC-5: Protection of Sunnyvale's Heritage

Chapter 5, Housing (HE)

Goal HE-1: Adequate Housing

Goal HE-2: Enhanced Housing Conditions and Affordability

Goal HE-3: Minimize Government Constraints on Housing

Goal HE-4: Adequate Housing Sites

Goal HE-5: Equal Housing Opportunities

Goal HE-6: Sustainable Neighborhoods

Please refer to the General Plan Executive Summary for further details on goals

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
BUILDING SAFETY							
Workload Indicators							
Number of customers served at the One-Stop Permit Center. [Deleted in FY 2024/25]	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1	9,470	6,907	N/A		N/A	
Number of construction permits issued (Regular, express and minor).	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11	4,961	4,861	4,906		5,200	
Total valuation of construction permits (In thousands). ¹	LT-1, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13	\$1,217,937	\$717,746	\$1,596,121		\$1,750,000	
Number of customer phone calls to One-Stop Permit Center. [Deleted in FY 2024/25]	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1	25,816	39,064	N/A		N/A	
Total Number of Building customer inquiries. [New in FY 2023/24]	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1	N/A	42,241	54,928		67,900	
Performance Indicators							
ONE-STOP PERMIT CENTER							
Average time to answer (Including queue time) customer phone calls, with a goal of 70 seconds.	LT-1, LT-4, CV-1	97 seconds	66 seconds	69 seconds	42 seconds	65 seconds	70 seconds

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Number of customer survey respondents and percent rating the services provided at the One-Stop Permit Center as good or better.	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1	11 received 100%	22 received 95%	43 received 100%	40 received 95%	140 received 95%	140 received 95%
PLAN REVIEW							
Number of express and minor permit applications and percent reviewed on the same day.	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13	2,506 100%	2,874 100%	2,613 100%	3,200 100%	3,300 100%	3,400 100%
Number of regular building plan checks received and percent completed within 21 days by:	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13						
Building Safety ²		1,225 94%	1,427 80%	1,878 92%	1,800 90%	2,218 95%	2,000 90%
Planning		413 93%	718 96%	900 93%	850 90%	1,074 91%	1,074 90%
Fire Prevention		750 90%	1,294 95%	1,714 98%	1,350 95%	1,870 99%	1,900 95%
Public Works		123 88%	273 93%	413 96%	400 95%	510 88%	525 90%
Number of resubmittal regular building plan checks received and percent completed within 14 days by:	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13						
Building Safety		1,779 81%	1,589 75%	1,773 65%	1,800 85%	2,094 70%	2,000 80%
Planning ³		393 82%	463 69%	574 71%	600 85%	558 71%	550 80%
Fire Prevention		562 91%	628 97%	898 95%	950 95%	1,106 96%	1,000 95%
Public Works		112 89%	257 92%	468 84%	360 95%	340 82%	350 85%
Number of customer surveys mailed/emailed, number of customer survey respondents, and percent rating Plan Review services as good or better.	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1	240 mailed 13 returned 92%	397 mailed/ emailed 38 returned 84%	1,663 emailed 90 returned 100%	1,200 mailed/ emailed 100 returned 90%	1,900 emailed 100 returned 95%	2,000 emailed 100 returned 95%
BUILDING INSPECTIONS							
Number of inspections scheduled and percent completed as scheduled.	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13	13,894 99%	19,089 100%	18,215 100%	20,000 99%	17,600 99%	18,000 99%
Number of inspections requested for the next business day and percent completed as requested. ⁴	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13	1,034 100%	1,346 20%	2,471 100%	2,500 30%	3,796 99%	3,000 99%
Number of customer surveys mailed, number of customer survey respondents, and percent rating Building Inspection services as good or better.	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13	960 mailed 56 returned 89%	1,990 mailed/ emailed 103 returned 98%	3,993 emailed 85 returned 98%	2,000 mailed/ emailed 150 returned 95%	4,000 emailed 100 returned 99%	4,000 emailed 100 returned 99%

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
PLANNING							
Workload Indicators							
Total Number of Planning customer inquiries.	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1, CC-3	6,524	9,243	9,788		9,500	
Number of administrative zoning reviews (Including MPPs, tree removal permits, sign permits, building permits, home occupations, and other business license reviews). ⁴	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CC-3	7,742	3,161	3,756		4,100	
Number of staff reports to Planning Commission, Heritage Preservation Commission, other city advisory bodies and City Council.	LT-1, LT-2, LT-3, LT-4, LT-5, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1, CC-1, CC-3, CC-5, HE-1, HE-2, HE-3, HE-4, HE-6	72	69	42		50	
Number of inter-agency projects and assignments.	LT-1, LT-2, LT-3, LT-4, LT-6, LT-7, LT-10, LT-11, HE-3	30	12	24		25	
Total land use permit application fees.		\$716,904	\$838,281	\$764,615		\$900,000	
Performance Indicators							
Number of staff decision planning permit applications (excluding Design Review) submitted and percent receiving first set of staff comments in 14 or fewer calendar days. ⁵	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	303	298	342	450	360	400
		43%	29%	42%	85%	60%	85%
Number of staff decision planning permit applications (excluding Design Review) resubmitted and percent receiving staff comments in 14 or fewer calendar days. ⁴	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	141	199	225	275	250	300
		59%	48%	46%	85%	60%	85%
Number of staff decision Design Review applications submitted and percent receiving first set of staff comments in 14 or fewer calendar days. ⁴	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	120	212	232	250	190	250
		47%	12%	28%	85%	50%	85%
Number of staff decision Design Review applications resubmitted and percent receiving staff comments in 14 or fewer calendar days. ⁴	LT-1, LT-2, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	103	276	401	350	266	325
		66%	28%	39%	85%	65%	85%

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Number of public hearing planning applications reviewed; and percent sent a letter within 21 calendar days stating completeness status. ⁶	LT-1, LT-2, LT-3, LT-4, LT-5, LT-6, LT-7, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	12 25%	31 42%	28 21%	20 85%	26 50%	40 85%
Total number of Zoning Administrator decision planning applications; and percent decided within 60 calendar days of a complete application.	LT-1, LT-2, LT-3, LT-4, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1, CC-1, CC-3, HE-1, HE-3, HE-4	7 100%	14 79%	16 75%	15 85%	14 70%	15 85%
Total number of Planning Commission and Heritage Preservation Commission decision planning applications; and percent decided within 90 calendar days of a complete application.	LT-1, LT-2, LT-3, LT-4, LT-5, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1, CC-1, CC-3, CC-5, HE-1, HE-3, HE-4	6 100%	11 82%	8 75%	20 85%	15 75%	20 85%
Number of surveys sent to applicants of completed planning permit applications, number of respondents and percent rating the services provided by Planning as good or better.	LT-1, LT-2, LT-3, LT-4, LT-5, LT-6, LT-7, LT-11, LT-12, LT-13, CV-1, CC-1, CC-3, HE-1, HE-3, HE-4	799 sent 63 returned 73%	791 sent 98 returned 62%	619 sent 61 returned 61%	850 sent 100 returned 85%	600 sent 46 returned 85%	650 sent 100 returned 85%
HOUSING & CDBG							
Workload Indicators							
Number of inquiries for housing and human services information.	CV-1, HE-1	3,640	4,160	4,420		4,680	
Number of CDBG, HOME and HMF projects completed (including capital projects, sub-recipient agreements, and housing program activities).	LT-2, HE-1, HE-2, HE-5, HE-6,	9	9	10		12	
Number of first-time homebuyer loans and rehabilitation grants/loans closed.	LT-2, HE-1, HE-2, HE-5	17	29	31		14	
Number of BMR/HOME/CDBG rental and owner-occupied units audited annually.	LT-2, HE-1, HE-2, HE-5	824	774	776		792	
Number of staff reports to Housing and Human Services Commission, other city advisory bodies and City Council.	CV-1, HE-1, HE-2, HE-5, HE-6	8	19	25		25	
Number of annual HUD reports (CAPER, Action Plan, Consolidated Plan) completed.	HE-1, HE-2, HE-3, HE-5	8	6	6		5	

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Performance Indicators							
Number of housing program applications (Including BMR, first-time homebuyer and rehabilitation) and percent processed within 21 days.	LT-7, HE-1, HE-2, HE-4, HE-5	65 100%	55 100%	70 99%	50 100%	49 100%	70 100%
Number of developer agreements and percent reviewed within 21 days.	LT-7, HE-1, HE-2, HE-4	2 100%	2 100%	0 N/A	2 100%	2 100%	5 100%
CDBG credit line does not exceed 1.5 times the City's annual CDBG grant amount on April 30 (HUD requirement) (RLF = Revolving Loan Fund): Achieved Or Not Achieved.	HE-1, HE-2, HE-5	Achieved	Achieved	Achieved	Achieve	Achieve	Achieve
Amount of CDBG funds expended and percent benefiting lower income households (HUD requirement >70%).	HE-1, HE-2, HE-5, HE-6	\$1,473,000 100%	\$1,109,167 100%	\$1,651,844 97%	Achieve 100%	Achieve 100%	Achieve 100%
Amount of HOME funds expended and percent benefiting lower income households (HUD requirements > 70%). [New in FY 2024/25]	LT-2, LT-7, HE-1, HE-2, HE-4, HE-5	N/A	N/A	\$744,833 40 Total HH 100% LI	Achieve 100%	Achieve 40 Total HH 100% LI	Achieve 40 Total HH 100% LI
Amount of funds (general fund, state grants, etc.) spent on unhoused support or prevention programs. [New in FY 2023/24]	HE-5	N/A	\$970,768	\$1,103,170	\$1,000,000	\$1,200,000	\$1,500,000
Number of customer survey respondents (Including program beneficiaries, non-profit grantees and development partners) and percent rating the services provided by Housing as good or better. ⁷	LT-3, HE-1, HE-2, HE-4, HE-5	15 96%	0 0%	13 61%	50 90%	20 90%	30 90%
DEPARTMENT MANAGEMENT							
Performance Indicators							
Percent of total Department operating budget expended. [Deleted in FY 2024/25]		104.2%	95.8%	N/A	N/A	N/A	N/A
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]		N/A	N/A	Achieved	Achieve	Achieve	Achieve

*Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ FY 2023/24 & FY 2024/25: Economy has slowed down for larger projects. In FY 2022/23, there was 176 more projects valued over \$100K.

² FY 2023/24: Had one vacancy in the Plan Checker role.

³ FY 2023/24: Had multiple staff vacancies for planning positions.

⁴ FY 2022/23, FY 2023/24 and FY 2024/25: Preliminary reporting data from the new EnerGov permitting system. Data is subject to change as reports are calibrated and queries are improved for performance measurement.

⁵ FY 2022/23, FY 2023/24 and FY 2024/25: Less percentage of applications receiving the first set of staff comments within 14 days due to position vacancies.

⁶ Legal Requirement is 30 days.

⁷ There was no survey done in FY 2023/24 due to staffing transitions.

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ENVIRONMENTAL SERVICES DEPARTMENT



DEPARTMENT VISION

Sunnyvale is a regional leader in environmental sustainability.

MISSION STATEMENT

The mission of the Environmental Services Department is to protect the environment while providing essential services to the community.

GENERAL INFORMATION

The Environmental Services Department (ESD) is responsible for operating and maintaining the City’s potable and recycled water systems, sanitary and storm sewer systems, treatment of wastewater at the City’s Water Pollution Control Plant, collection of garbage and recyclables, and diversion of recyclables through the Sunnyvale Materials Recovery and Transfer Station (SMaRT Station). The Department operates, maintains, and improves City infrastructure, provides services to residents and businesses, ensures compliance with regulatory requirements and coordinates the City’s sustainability initiatives as outlined in the Climate Action Playbook. ESD is organized into eight programs: Water Distribution, Solid Waste Management, SMaRT Station, Wastewater Treatment, Regulatory Programs, Wastewater Collections, Environmental Sustainability, and Stormwater Collections.

Number of Miles of Sanitary Sewer Lines:	312
Number of Water Meters Serviced:	29,700
Number of Tons of Garbage and Recyclable Materials Collected Annually:	118,813

PROGRAMS AND SERVICES

Water Distribution

Delivers safe, reliable water to Sunnyvale residents and businesses by supporting the construction, operation, maintenance, and ongoing improvement of all water distribution infrastructure and ensuring compliance with all applicable regulations, including water quality standards.

The City’s potable water supply comes from two regional wholesalers, Valley Water and the San Francisco Public Utilities Commission and is supplemented by groundwater from six active City wells. This water is delivered through an integrated system of potable water mains, storage tanks, pump stations, service laterals, meters, and pressure and flow control facilities.

The City also produces recycled water at the Sunnyvale Water Pollution Control Plant. This non-potable water supply is distributed through a separate system of pipelines and controls, identified by standard purple color coding, to support irrigation and other approved uses.

Objectives

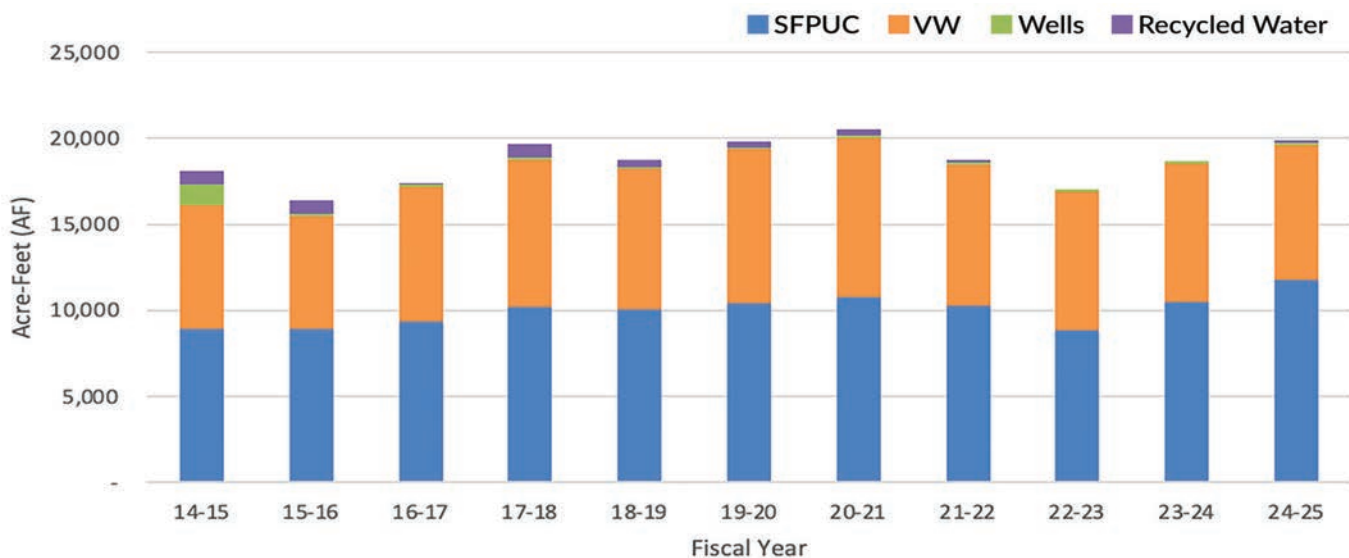
- Deliver safe, high-quality drinking water by consistently meeting or exceeding all State and federal standards through treatment, monitoring, and testing.
- Maintain reliable, uninterrupted water service by proactively maintaining and upgrading infrastructure to prevent leaks, breaks, and service disruptions.

- Reduce system risk and improve efficiency through leak detection, demand management, and water conservation, particularly during peak demand and drought conditions.
- Ensure regulatory compliance and readiness by maintaining accurate reporting, conducting audits, and implementing emergency response plans for supply or system disruptions.

Solid Waste Management

Collects and processes garbage, recycling, yard trimmings and food scraps from homes, businesses, City facilities and institutions. Conducts education, outreach and enforcement to ensure that state regulations are implemented and enforced. The Program also handles environmental quality monitoring, management, and regulatory compliance activities at the closed Sunnyvale Landfill.

Water Supply Portfolio by Source



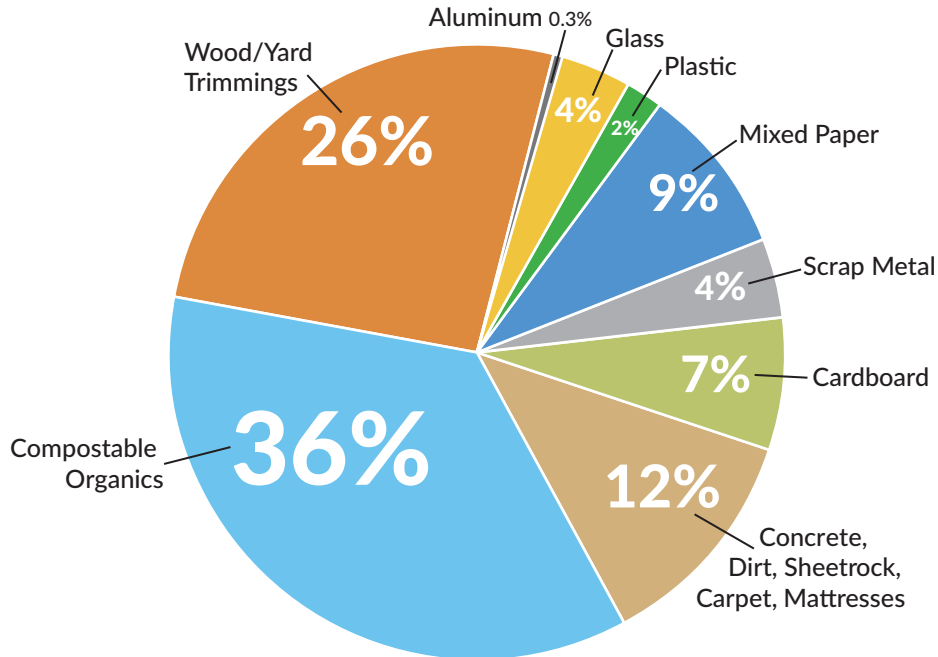
Objectives

- Provide uninterrupted garbage and recycling collection services to all customers.
- Provide education and resources to residents and businesses to improve participation in the City's solid waste programs.
- Ensure the City follows all applicable state regulations.
- Maintain operations of the closed landfill and the SMaRT Station are in compliance with all applicable regulations.

SMaRT Station

Operates the SMaRT Station under a Memorandum of Understanding between the cities of Mountain View and Sunnyvale, and provides services including the receipt of garbage; diversion of recyclables and compostable materials by the Materials Recovery Facility; and the transfer of the unrecycled portion to the Kirby Canyon Landfill in San Jose. The SMaRT Station processes and markets recyclables from Mountain View and Sunnyvale. The station also receives, processes and markets compostable yard trimmings from Sunnyvale. It provides a drop-off/buyback recycling center for the public and accepts "universal waste" including household batteries, automotive fluids and batteries, paint, e-waste, fluorescent bulbs and medical sharps. It also provides compost and mulch pick-up, document shredding events, and extra-dump day events.

SMaRT Station All Materials Diverted



The SMaRT Station diverted 37.5% of the waste it receives from Sunnyvale in FY 2024/25 (materials breakdown in graph below). In addition to material recovered from waste, the SMaRT Station also recovers the separately collected recyclables, yard trimmings, and food scraps. Including all these materials arriving at the facility, approximately 51.7% of all incoming materials are recycled, composted or sent to anaerobic digesters for energy production.

Objectives:

- Process all collected material to minimize landfilled material and recover recyclables.
- Achieve compliance with the Senate Bill 1383 requirement of 75% organics diversion.
- Advance City's Climate Action goals, specifically Play 4.1, Zero Waste Goals.

Wastewater Collections

Operates and maintains the City's sanitary sewer system, which includes more than 310 miles of pipes, about 5,300 manholes, nearly 30,000 service connections to homes and businesses, and five pump stations. Crews perform regular cleaning, inspections, and repairs to ensure wastewater is conveyed safely to the Water Pollution Control Plant. In addition, staff are available 24 hours a day, seven days a week to respond to sewer backups, overflows, and other emergencies.

The sewer system and treatment plant operate under strict environmental regulations designed to protect public health and local waterways. The Program ensures compliance with these requirements, including the Sewer System Management Plan adopted by the City Council in 2025, which guides the maintenance, monitoring, and improvement of the system over time.

Objectives:

- Maintain compliance with State and federal regulations by minimizing sanitary sewer overflows and protecting environmental health through consistent monitoring, reporting, and adherence to regulatory requirements.

- Implement proactive maintenance, including cleaning, CCTV inspections, and condition assessments, to extend the life of aging infrastructure and reduce the risk of failures and costly emergency repairs.
- Prioritize and deliver timely repairs and capital improvements to address system deterioration, capacity constraints, and long-term reliability risks.
- Strengthen operational efficiency and emergency response by leveraging GIS, CMMS, and trained staff to respond quickly to incidents and minimize service disruptions.

Wastewater Treatment

The Water Pollution Control Plant Division primarily treats domestic wastewater within the City of Sunnyvale and from the Rancho Rinconada residential development in Cupertino. In 2025, the Plant treated an average of 14.1 million gallons per day, most of which was discharged to the Lower San Francisco Bay, meeting Federal and State regulatory limits. The Plant also produces recycled water for residents, businesses, and institutions, mainly in the northern part of Sunnyvale and primarily for landscape irrigation. The Plant has not been able to produce recycled water in recent years due to the proliferation of algae in the Plant's pond system; however, staff research shows promise for restarting the process. The Plant also produces a significant portion of the energy needed to treat the wastewater by cogenerating power using biogenic gas (methane) produced in the Plant's digesters and the nearby closed landfill. This cogeneration facility is unreliable due to its age, and the division is currently designing a new power generation facility to be commissioned in 2030.

Objectives:

- Meet National Pollutant Discharge Elimination System (NPDES) limits for discharging to the San Francisco Bay.
- Meet San Francisco Bay Nutrient Watershed Permit limits.
- Coordinate with Public Works to execute the planning, design, and construction projects in the Cleanwater Program.

Regulatory Programs

Provides support services to ensure the City's utility functions comply with State and Federal regulations. Key services include water quality laboratory analysis for water and wastewater management, inspection and enforcement of wastewater and stormwater regulations, and community outreach to protect the City's water resources. The Division also leads compliance coordination for the City for Stormwater Permit management and the Water Pollution Control Plant, including its NPDES permit, air regulations, safety, and hazardous materials requirements.

Objectives:

- Provide timely and reliable water quality data for utility services.
- Meet regulatory compliance obligations for the Water Pollution Control Plant and the Citywide Municipal Regional Stormwater Permit.

Environmental Sustainability

The City's Climate Action Playbook (CAP) serves as the roadmap for initiatives to reduce community greenhouse gas emissions and fosters resilience in response to climate change. The Sustainability team facilitates and coordinates the implementation of the CAP across various City departments. The team also implements various CAP initiatives for energy conservation, alternative energy, and community engagement. Near-term actions focus on transitioning away from natural gas in buildings and gasoline in vehicles to clean electricity.

Objectives:

- Develop a building electrification strategy to facilitate the retrofit of existing homes and businesses to eliminate the use of fossil fuels.
- Accelerate the adoption of zero-emission vehicles through community education and enhance the availability of electric vehicle chargers.
- Engage the community through events, social media, and peer-to-peer programs to adopt sustainable behaviors.
- Coordinate and support Citywide implementation of the CAP and reporting progress.
- Develop a resilience plan to facilitate community resilience and enhance shoreline protection.

Stormwater Collections

This division maintains and operates Sunnyvale's storm drainage collection system, a network comprising approximately 330 miles of pipe, 4,200 drain inlets, storm outfalls to local waterways, and two high-volume pump stations. The system operates under the Bay Area-wide National Pollutant Discharge Elimination System Municipal Separate Storm Sewer System Permit, which establishes regional standards for the collection and management of stormwater runoff.

The Program serves three core purposes: protecting public safety, preventing localized flooding, and ensuring compliance with stormwater regulations. These goals are achieved through proactive maintenance, targeted infrastructure investments, and rapid emergency response.

Objectives

- Maintain compliance with the Municipal Regional Permit by conducting inspections, enforcing requirements, and delivering accurate, timely regulatory reporting.
- Inspect, maintain, and repair stormwater infrastructure (inlets, pipelines, outfalls, and treatment devices) to ensure system performance and reduce flood and pollution risks.
- Strengthen data quality and system visibility by maintaining reliable monitoring, tracking, and reporting systems to support regulatory compliance and operational decisions.
- Coordinate with regional agencies, regulators, and internal programs to implement evolving stormwater requirements and integrate them into day-to-day operations.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Continued with process and chemistry changes to the tertiary wastewater treatment process to improve solids removal efficiencies and meet regulatory requirements when pond effluent water quality becomes difficult to treat due to algal blooms.
- Conducted a pilot study to treat Dual Media Filter effluent to make Recycled Water using a cloth media filter technology requiring minimal chemicals and energy. The study produced promising results, and the manufacturer is seeking approval from the State Water Resources Control Board.
- Completed a pH treatment procedure on fixed growth reactors to improve ammonia removal in wastewater that is discharged to the San Francisco Bay.
- Evaluating the use of nanobubble technology from MOLEAER, a global leader in nanobubble technology, to reduce ammonia in wastewater.

- Repaired several of the oxidation pond levees, including new slope protection and road repairs, and a concrete water stop in certain areas to prevent burrowing animals from further damaging the levees. A separate effort is underway to remove overgrown vegetation from the ponds to prevent potential damage to the pump facilities.
- Inspected over 18 miles of water mains to identify leaks early, reducing water loss, protecting infrastructure, and improving system efficiency.
- Submitted the Annual Water Supply Assessment to the State Board, documenting supply reliability and projected demand to support informed planning and ensure long-term water security.
- Responded to over 1,720 sanitary sewer service calls in 2025, clearing blockages and restoring service, minimizing disruptions and reducing the likelihood of sewer overflows and property damage.
- Inspected over 34 miles of sanitary sewer mains, completed 38 spot repairs, and hydro-flushed over 175 miles of sanitary sewer pipes to remove debris and buildup, improving system performance, preventing overflows, and extending the life of aging infrastructure.
- Completed the 2025 Sanitary Sewer Management Plan, strengthening regulatory compliance, improving risk management, and guiding long-term investment in critical sewer infrastructure.
- Optimized laboratory throughput to exceed 35,000 annual analyses while maintaining a 100% compliance record with the California Environmental Laboratory Accreditation Program standards. Successfully navigated all testing cycles, providing critical data integrity for both drinking water and wastewater programs to ensure public safety and regulatory adherence.
- Prepared for the 2025/26 rainy season by inspecting all outfalls and cleaning over 3,300 storm drain inlets to maximize system capacity; during multiple storm events, crews responded to over 200 localized flooding calls and distributed more than 600 sandbags.
- Secured FEMA and Cal OES reimbursement for an emergency outfall repair project, recovering over \$400,000 in eligible costs and reducing the financial impact on City funding.
- Achieved 100% trash reduction, or no adverse impacts to waterways from litter relative to the 2010 baseline. This accomplishment reflects over a decade of sustained investment in infrastructure, maintenance, and program innovation. Since 2014, the City has installed, and now maintains, more than 600 trash capture devices at key locations and has conducted over 400 inspections of private drainage areas to help reduce trash at its source.
- Launched the multi-family bulky item pickup program to all multi-family homes in Sunnyvale in January 2026, allowing residents and property staff to make free appointments online or via phone.
- Worked with a consultant to offer 33 mini-grants (\$300-\$500) for Sunnyvale food and beverage businesses to purchase reusable foodware for dine-in customers.
- Installed 13 fully enclosed Big Belly public litter bins on Murphy Ave, removing a rat vector and preventing garbage overflow. The bins are ADA-compliant and equipped with both a handle and foot pedal, and feature artwork promoting the City's environmental programs.

- Won several grants, including \$2.6M as part of a regional effort to develop a Regional Shoreline Adaption Plan (SB1 Planning Grant), \$1.6M for solar and battery storage at Fire Station 2 (SVCE), \$100,000 for building and transportation electrification engagement (SVCE), and \$130,000 to electrify the SMaRT Station administrative building (SVCE).
- Implemented community engagement tools for the Climate Action Playbook, including workshops for the Sustainability Speaker Series; in-person events for the Drive Electric Program; strategies to improve the reach and engagement on the environmental services account and posts; sustainability focused workshops at the Library and Senior Center; and the Cool Cooktops Program, allowing residents to check out an induction cooktop from the library to motivate transition from natural gas.
- Completed a Study Issue on Climate Budgeting, launched a building electrification education and rebate program, supported the adoption of existing residential building electrification reach codes, achieved Silver Designation in the Bay Area Chargin Smart cohort, and continued reporting on Climate Action Playbook progress and metrics.

BUDGET HIGHLIGHTS

- Aligned position allocations and program budgets to meet evolving operational demands and service level expectations.
- Added \$7.2 million in Wholesale Water Purchases to address increased demand and increased water prices.
- Added \$2.4 million in contract services for solid waste collections.
- Reclassified 1.0 FTE Environmental Programs Specialist 1 position to an Environmental Programs Specialist 2 position to contribute more toward policy and data analysis and reporting, contract/consultant management, and environmental program design/development.

Service Level Adjustments

- Added 1.0 FTE Control Systems Manager* position to oversee the complex Supervisory Control and Data Acquisition control systems at the wastewater plant, the water distribution system and the SMaRT Station.
- Added 1.0 FTE Management Analyst position to support all divisions on higher level administration functions and department level initiatives.
- Added \$102,000 Sewer cured-in-place pipe repair equipment to eliminate excavation and backfill, reduce associated traffic impacts and improve productivity.
- Removed 1.0 FTE Environmental Compliance Inspector position in Regulatory Programs.
- Reclassified 1.0 FTE Maintenance Worker position to a Water Distribution Supervisor position to assume new supervisory and technical responsibilities associated with the Advanced Metering Infrastructure implementation and ongoing program oversight.
- Reclassified 1.0 FTE Laboratory/Field Technician position to an Environmental Chemist 2 position to provide specialized microscopic analysis within the ESD Laboratory.

**Official job classification pending HR review and approval.*

ENVIRONMENTAL SERVICES DEPARTMENT

Budget Summary

		FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
		Actuals	Adopted	Proposed	Proposed
Dollars by Program / Service Delivery Plan					
14300 - Water Distribution					
14301	Water Distribution	5,902,731	6,242,374	7,826,913	7,293,852
14302	Environmental Laboratory - Water	788,323	876,869	1,065,731	1,044,284
14303	Recycled Water	861,887	935,458	1,030,664	1,081,678
14304	Administration - Water Distribution	1,403,144	1,412,437	1,523,089	1,550,652
14305	Environmental Outreach - Water	20,598	202,600	214,293	224,266
14306	Field Sampling - Water Distribution	233,078	269,637	258,901	268,009
14307	Land Development/City Project Support - Water Distribution	421,747	562,786	479,184	499,447
Totals		9,631,508	10,502,161	12,398,775	11,962,188
14400 - Solid Waste Management					
14401	Zero Waste	938,063	1,218,414	1,312,407	1,368,968
14402	Solid Waste Collection	29,804,664	32,434,853	34,835,872	35,891,857
14403	Monitor and Manage Closed Landfill	1,000,052	1,183,989	1,265,604	1,315,409
14404	Solid Waste Transfer & Disposal - Sunnyvale Portion	22,687,990	23,288,110	22,598,173	21,513,210
Totals		54,430,769	58,125,366	60,012,056	60,089,444
14500 - SMaRT® Station					
14501	SMaRT Station	29,917,057	32,367,531	32,896,890	37,537,013
Totals		29,917,057	32,367,531	32,896,890	37,537,013
14600 - Wastewater Treatment					
14601	WPCP Operations - Wastewater Treatment	9,949,167	12,070,343	11,732,146	13,100,683
14602	WPCP Maintenance - Wastewater Treatment	3,858,731	4,334,321	4,906,737	5,098,754
14603	WPCP Administration - Wastewater Treatment	1,539,547	1,945,050	2,152,547	2,247,418
14604	Recycled Water Cost Recovery (Valley Water)	20,577	N/A	N/A	N/A
Totals		15,368,022	18,349,714	18,791,430	20,446,855
14700 - Regulatory Programs					
14701	Stormwater Permit Compliance	798,905	1,078,831	1,176,897	1,244,220
14702	Compliance Inspection - Wastewater	821,800	933,427	963,360	1,007,391
14703	Water Pollution Control Plant (WPCP) Compliance	662,176	1,167,728	1,213,452	1,257,348
14704	Environmental Outreach - Wastewater	94,311	142,667	133,463	116,469
14705	Environmental Laboratory - Wastewater	1,558,515	1,708,596	1,917,958	1,935,319
14706	Compliance Inspection - Stormwater	494,748	532,303	394,618	412,717
14707	Development Review - Environmental Services Department	213,582	258,970	318,678	333,142
14708	Environmental Outreach - Stormwater	103,974	152,746	84,405	64,860
14709	Stormwater Permit Implementation - Trash	76,441	138,354	172,358	180,213
Totals		4,824,452	6,113,622	6,375,189	6,551,679

ENVIRONMENTAL SERVICES DEPARTMENT

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
14800 - Wastewater Collections					
14801	Maintenance - Wastewater Collections	1,730,947	1947081	2,098,380	2,203,658
14802	Repair - Wastewater Collections	1,150,398	1002954	1,320,437	1,266,396
14803	Emergency Response - Wastewater Collections	164,353	368722	137,423	143,293
14804	Administration - Wastewater Collections	1,204,952	1231413	1,276,718	1,295,109
Totals		4,250,650	4,550,170	4,832,958	4,908,456
14900 - Environmental Sustainability					
14901	Sustainability Program Development and Policy Review	354,751	427,668	439,119	458,595
14902	Sustainability Program Implementation	523,723	761,538	657,167	643,456
14903	Sustainability Commission Support	51,096	58,831	62,212	65,012
14904	EV Chargers Operation and Maintenance	N/A	N/A	50,863	56,438
Totals		929,570	1,248,037	1,209,361	1,223,501
15000 - Wholesale Water Purchases					
15001	Water Purchased for Resale	49,924,743	52,254,712	59,470,185	65,257,010
Totals		49,924,743	52,254,712	59,470,185	65,257,010
15100 - Stormwater Collections					
15101	Maintenance - Stormwater Collections	240,455	218,934	240,907	251,418
15102	Repair - Stormwater Collections	159,276	139,725	152,377	158,719
15103	Emergency Response - Stormwater Collections	42,677	64,083	85,394	88,565
15104	Administration - Stormwater Collections	93,768	76,923	74,888	77,985
15105	Community Facilities District No. 3 (Estates at Sunnyvale)	13,690	30,291	40,015	41,503
15106	Green Stormwater Infrastructure Maintenance	30,484	31,845	55,419	57,861
15107	Stormwater Collections - Trash	209,925	295,475	301,786	314,630
Totals		790,275	857,276	950,786	990,681
Total Operating Budget		170,067,046	184,368,589	196,937,630	208,966,827
Projects					
830910	Zero Waste Strategic Plan	14,239	0	0	0
831691	Storm System Trash Reduction Program	3,248	124,211	130,230	135,989
834720	Laboratory Certification Update	15,849	68,812	0	0
835910	Stormwater Permit Implementation	0	41,404	43,410	45,330
Totals		33,336	230,722	173,640	181,319
Total Operating and Projects Budget		170,100,382	184,599,311	197,111,270	209,148,144

ENVIRONMENTAL SERVICES DEPARTMENT

Budget Summary

	FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
Dollars by Fund				
General Fund	2,927,195	3,584,168	3,647,906	3,625,176
Community Facilities District No. 3 (Estates at Sunnyvale) Fund	13,690	30,291	40,015	41,503
Development Enterprise Fund	213,582	258,970	318,678	333,142
SMaRT Station Fund	29,917,057	32,367,531	32,896,890	37,537,013
Solid Waste Management Fund	54,717,135	58,681,415	60,486,199	60,720,275
Wastewater Management Fund	22,755,472	26,920,064	27,852,623	29,671,838
Water Supply and Distribution Fund	59,556,251	62,756,872	71,868,960	77,219,197
Totals	170,100,382	184,599,311	197,111,270	209,148,144
Dollars by Category				
Salaries and Benefits	22,477,161	25,759,730	27,972,787	28,896,725
Goods and Services	132,627,451	154,359,253	164,148,490	175,016,277
Internal Service Charges	14,995,770	4,480,328	4,989,993	5,235,142
Totals	170,100,382	184,599,311	197,111,270	209,148,144

ENVIRONMENTAL SERVICES DEPARTMENT

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan						
14300 - Water Distribution						
14301	Water Distribution	20.25	20.25	0.70	20.95	20.95
14302	Water Quality and Outreach Support	3.80	3.80	0.40	4.20	3.70
14303	Recycled Water	3.15	3.15	0.00	3.15	3.15
14304	Administration - Water Distribution	5.43	5.43	(0.35)	5.08	4.83
14305	Environmental Outreach - Water	1.10	1.10	0.00	1.10	1.10
14306	Field Sampling - Water Distribution	0.45	0.45	0.00	0.45	0.45
14307	Land Development/City Project Support - Water Distribution	2.00	2.00	0.00	2.00	2.00
Totals		36.18	36.18	0.75	36.93	36.18
14400 - Solid Waste Management						
14401	Zero Waste	3.95	3.95	0.40	4.35	4.35
14402	Solid Waste Collection	2.65	2.65	(0.30)	2.35	2.35
14403	Monitor and Manage Closed Landfill	3.20	3.20	(0.05)	3.15	3.15
Totals		9.80	9.80	0.05	9.85	9.85
14500 - SMaRT® Station						
14501	SMaRT Station (All Partners)	2.96	2.96	0.25	3.21	3.21
Totals		2.96	2.96	0.25	3.21	3.21
14600 - Wastewater Treatment						
14601	Operations - Wastewater Treatment	25.00	25.20	0.00	25.20	25.20
14602	Maintenance - Wastewater Treatment	11.20	11.40	0.60	12.00	12.00
14603	Administration - Wastewater Treatment	6.79	6.99	0.50	7.49	7.49
Totals		42.99	43.59	1.10	44.69	44.69
14700 - Regulatory Programs						
14701	Stormwater Permit Compliance	1.85	1.75	0.30	2.05	2.05
14702	Compliance Inspection - Wastewater	5.13	5.03	(0.54)	4.49	4.49
14703	Water Pollution Control Plant (WPCP) Compliance	1.80	1.70	0.00	1.70	1.70
14704	Environmental Outreach - Wastewater	0.70	0.70	(0.12)	0.58	0.45
14705	Environmental Laboratory - Wastewater	6.40	6.30	0.10	6.40	5.90
14706	Compliance Inspection - Stormwater	2.79	2.79	(0.86)	1.93	1.93
14707	Development Review - Environmental Services Department	0.95	0.95	0.30	1.25	1.25
14708	Environmental Outreach - Stormwater	0.65	0.65	(0.42)	0.23	0.10
14709	Stormwater Permit Implementation - Trash	0.55	0.55	0.20	0.75	0.75
Totals		20.82	20.42	(1.04)	19.38	18.62
14800 - Wastewater Collections						
14801	Maintenance - Wastewater Collections	6.82	6.82	0.00	6.82	6.82
14802	Repair - Wastewater Collections	3.46	3.46	0.00	3.46	3.46
14803	Emergency Response - Wastewater Collections	0.53	0.53	0.00	0.53	0.53
14804	Administration - Wastewater Collections	3.95	3.95	(0.25)	3.70	3.45
Totals		14.76	14.76	(0.25)	14.51	14.26

ENVIRONMENTAL SERVICES DEPARTMENT

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
14900 - Environmental Sustainability						
14901	Sustainability Program Development and Policy Review	1.82	1.62	(0.10)	1.52	1.52
14902	Sustainability Program Implementation	2.83	2.83	(0.26)	2.57	2.33
14903	Sustainability Commission Support	0.25	0.25	0.00	0.25	0.25
Totals		4.90	4.70	(0.36)	4.34	4.10
15100 Stormwater Collections						
15101	Maintenance - Stormwater Collections	1.03	1.03	0.00	1.03	1.03
15102	Repair - Stormwater Collections	0.54	0.54	0.00	0.54	0.54
15103	Emergency Response - Stormwater Collections	0.10	0.10	0.00	0.10	0.10
15104	Administration - Stormwater Collections	0.17	0.17	0.00	0.17	0.17
15105	Community Facilities District No. 3 (Estates at Sunnyvale)	0.10	0.10	0.00	0.10	0.10
15106	Green Stormwater Infrastructure Maintenance	0.15	0.15	0.00	0.15	0.15
15107	Stormwater Collections - Trash	1.00	1.00	0.00	1.00	1.00
Totals		3.09	3.09	0.00	3.09	3.09
Total Operating Positions		135.50	135.50	0.50	136.00	134.00
Projects						
830910	Zero Waste Strategic Plan	0.00	0.00	0.00	0.00	0.00
831691	Storm System Trash Reduction Program	0.75	0.75	0.00	0.75	0.75
834720	Laboratory Certification Update	0.50	0.50	(0.50)	0.00	0.00
835910	Stormwater Permit Implementation	0.25	0.25	0.00	0.25	0.25
Totals		1.50	1.50	(0.50)	1.00	1.00
Total Operating and Projects Positions		137.00	137.00	(0.00)	137.00	135.00
Positions by Fund						
General Fund		12.43	12.13	(1.34)	10.79	10.42
Community Facilities District No. 3 (Estates at Sunnyvale) Fund		0.10	0.10	0.00	0.10	0.10
Development Enterprise Fund		0.95	0.95	0.30	1.25	1.25
SMaRT Station Fund		2.96	2.96	0.25	3.21	3.21
Solid Waste Management Fund		12.10	12.10	0.25	12.35	12.35
Wastewater Management Fund		72.28	72.58	(0.21)	72.37	71.49
Water Supply and Distribution Fund		36.18	36.18	0.75	36.93	36.18
Totals		137.00	137.00	0.00	137.00	135.00
Positions by Classification						
Administrative Aide		1.00	1.00	0.00	1.00	1.00
Administrative Aide - Confidential		1.00	1.00	0.00	1.00	1.00
Administrative Analyst		1.00	1.00	0.00	1.00	1.00
Assistant Director of Environmental Services		0.00	1.00	0.00	1.00	1.00
Business Systems Analyst		1.00	1.00	0.00	1.00	1.00
Control Systems Manager ¹		0.00	0.00	1.00	1.00	1.00
Cross Connection Control Specialist		1.00	1.00	0.00	1.00	1.00
Deputy Director of Environmental Services - Wastewater Treatment		1.00	1.00	0.00	1.00	1.00

ENVIRONMENTAL SERVICES DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Deputy Director of ESD - Water Distribution / Sewer Collection	1.00	1.00	0.00	1.00	1.00
Director of Environmental Services	1.00	1.00	0.00	1.00	1.00
Environmental Chemist 1	1.00	1.00	0.00	1.00	1.00
Environmental Chemist 2	2.00	2.00	1.00	3.00	3.00
Environmental Compliance Inspector	5.00	5.00	(1.00)	4.00	4.00
Environmental Compliance Inspector - Term Limited	1.00	1.00	0.00	1.00	1.00
Environmental Engineering Coordinator	5.00	5.00	0.00	5.00	5.00
Environmental Programs Manager	3.00	3.00	0.00	3.00	3.00
Environmental Programs Specialist 1	5.00	5.00	(1.00)	4.00	4.00
Environmental Programs Specialist 1 - Term Limited	1.00	1.00	(0.50)	0.50	0.00
Environmental Programs Specialist 2	3.00	3.00	1.00	4.00	4.00
Laboratory/Field Technician	5.00	5.00	(1.00)	4.00	4.00
Laboratory/Field Technician - Term Limited	1.00	1.00	0.00	1.00	0.00
Laboratory/Pretreatment Manager	1.00	1.00	0.00	1.00	1.00
Landfill Technician	1.00	1.00	0.00	1.00	1.00
Maintenance Worker 1	3.00	3.00	(1.00)	2.00	2.00
Maintenance Worker 2	10.00	10.00	0.00	10.00	10.00
Management Analyst	0.00	0.00	1.00	1.00	1.00
Principal Water Pollution Control Operator	4.00	4.00	0.00	4.00	4.00
Recycled Water and Cross Connection Specialist	1.00	1.00	0.00	1.00	1.00
Regulatory Programs Division Manager	1.00	0.00	0.00	0.00	0.00
Senior Environmental Chemist	2.00	2.00	0.00	2.00	2.00
Senior Environmental Compliance Inspector	1.00	1.00	0.00	1.00	1.00
Senior Environmental Engineer	6.00	6.00	0.00	6.00	6.00
Senior Office Assistant	4.00	3.00	0.00	3.00	3.00
Senior Office Assistant - Term Limited	0.00	1.00	(0.50)	0.50	0.00
Senior Wastewater Collections Worker	4.00	4.00	0.00	4.00	4.00
Senior Water Distribution Worker	5.00	5.00	0.00	5.00	5.00
Senior Water Pollution Control Operator	4.00	4.00	0.00	4.00	4.00
Senior Water Pollution Control Plant Mechanic	1.00	1.00	0.00	1.00	1.00
Solid Waste Contract Administrator	1.00	1.00	0.00	1.00	1.00
Solid Waste Programs Division Manager	1.00	1.00	0.00	1.00	1.00
Solid Waste Specialist	1.00	1.00	0.00	1.00	1.00
Storekeeper 2	1.00	1.00	0.00	1.00	1.00
Wastewater Collections Crew Leader	2.00	2.00	0.00	2.00	2.00
Wastewater Collections Supervisor	1.00	1.00	0.00	1.00	1.00
Water Distribution Crew Leader	5.00	5.00	0.00	5.00	5.00
Water Distribution Supervisor	2.00	2.00	1.00	3.00	3.00
Water Distribution Worker	6.00	6.00	0.00	6.00	6.00
Water Operations Manager	1.00	1.00	0.00	1.00	1.00
Wastewater Treatment Facilities and Maintenance Manager	1.00	1.00	0.00	1.00	1.00
Wastewater Treatment Plant Operations Manager	1.00	1.00	0.00	1.00	1.00
Water Pollution Control Operator 1	1.00	1.00	0.00	1.00	1.00
Water Pollution Control Operator 2	15.00	15.00	0.00	15.00	15.00
Water Pollution Control Plant Mechanic	9.00	9.00	0.00	9.00	9.00
Water Pollution Control Plant Systems Integrator	1.00	1.00	0.00	1.00	1.00
Totals	137.00	137.00	0.00	137.00	135.00

* Position changes as of 3/1/2026.

¹ Official job classification pending HR review and approval.

ENVIRONMENTAL SERVICES DEPARTMENT

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	137.00	184,368,589
FY 2026/27 Base Budget Adjustments		
One-Time Adjustments		
Remove 0.5 FTE Environmental Programs Specialist 1 - Term Limited position	(0.50)	(84,032)
Remove 0.5 FTE Senior Office Assistant - Term Limited position	(0.50)	(71,137)
Ongoing Cost Adjustments		
Salaries and Benefits		
Reclass 1.0 FTE Environmental Programs Specialist 1 position to Environmental Programs Specialist 2 position	0.00	13,661
Remove 1.0 FTE Environmental Compliance Inspector position	(1.00)	(173,641)
Salaries and Benefits inflation		1,857,835
Goods and Services		
Inflationary adjustments		155,059
Solid Waste Collections contract increase		2,364,262
SMaRT Station Operations Cost - Sunnyvale Share		(690,943)
Bay Counties SMaRT Operations		(1,652,609)
Reclass Landfill/SMaRT Station expenses to permits		(4,110,978)
Equipment repair and maintenance services - landfill		77,142
Recycling Services		(103,424)
HazMat Services		79,551
Land/Property Maintenance Services		72,113
Other services cost adjustments/realignments		192,095
Purchased water price and demand increases		7,215,473
Raw chemicals		28,799
Training and conferences		27,469
Other materials, supplies, and purchases adjustments/realignments		(78,682)
Goods and Services inflation		170,272
Utilities		
Utilities (e.g., electricity and natural gas) inflation		254,094
Taxes, Licenses, and Permits		
Landfill/SMaRT Station realignment from services		5,910,302
Taxes, licenses, and permits inflation		69,222
Host Fees		80,153
Internal Service Charges		
Internal Service Charges adjustments		288,744
Total Base Budget Adjustments	(2.00)	11,890,800

ENVIRONMENTAL SERVICES DEPARTMENT

Budget Reconciliation

	Positions	Expenditures (All Funds)
Service Level Adjustments		
Add 1.0 FTE Control Systems Manager position	1.00	266,523
Add 1.0 FTE Management Analyst position	1.00	226,624
Sewer cured-in-place pipe repair equipment	0.00	102,000
Reclass 1.0 FTE Maintenance Worker 1 position to Water Distribution Supervisor position	0.00	50,374
Reclass 1.0 FTE Laboratory/Field Technician position to Environmental Chemist 2 position	0.00	32,721
Total Service Level Adjustments	2.00	678,242
Total FY 2026/27 Operating Budget	137.00	196,937,630
Projects		
831691 Storm System Trash Reduction Program	0.00	130,230
835910 Stormwater Permit Implementation	0.00	43,410
Total Projects	0.00	173,640
Total FY 2026/27 Recommended Budget	137.00	197,111,270

¹ Official job classification pending HR review and approval.

ENVIRONMENTAL SERVICES DEPARTMENT PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS: CHAPTER 7, ENVIRONMENTAL MANAGEMENT (EM)

Please refer to the General Plan Executive Summary for further details on goals.

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
WATER SUPPLY AND DISTRIBUTION							
Workload Indicators							
Number of water service connections.	EM-1	29,156	29,668	29,717		29,750	
Number of water service work orders.	EM-3, EM-4	4,416	5,245	6,399		5,193	
Per capita water usage (gallons per person per day).	EM-1, EM-2	102	107	110		113	
Performance Indicators							
Number of emergency repairs and percent that restore service within 24 hours of notification.	EM-3, EM-4	38 100%	9 100%	20 100%	N/A 100%	15 100%	N/A 100%
Number of water quality tests and percent in compliance with State Water Board regulations.	EM-3, EM-4	25,039 100%	25,391 100%	25,519 100%	25,600 100%	25,800 100%	25,900 100%
STORM WATER COLLECTION							
Workload Indicators							
Number of storm drain inlets. ¹	EM-8, EM-9, EM-10	3,291	3,291	3,291		3,291	
Number of Trash Capture Devices Maintained. ¹¹		365	468	797		1,250	
Performance Indicators							
Number of preventive maintenance activities and percent completed as scheduled.	EM-8, EM-9, EM-10	3,882 100%	3,782 100%	3,544 100%	3,800 100%	3,544 100%	3,544 100%
Percent TCD maintenance compliance achieved on time to meet Stormwater Permit requirements.		50%	100%	100%	100%	100%	100%
WASTEWATER COLLECTION SYSTEMS							
Workload Indicators							
Miles of sanitary sewer lines.	EM-5, EM-6	312	312	312		312	
Number of sanitary sewer service calls.	EM-6	2,078	1,899	1,863		1,863	
Performance Indicators							
Number of lateral blockages and percent responded to within 2 hours of notification.	EM-5, EM-6	1,862 87%	1,636 91%	1,721 86%	2,000 95%	1,721 95%	2,000 95%
Number of sanitary sewer overflow emergencies and percent responded to within 30 minutes of notification.	EM-5, EM-6	5 100%	6 100%	4 100%	5 100%	4 100%	4 100%
RECYCLING AND WASTE MANAGEMENT							
Workload Indicators							
Sunnyvale solid waste tons collected.	EM-12, EM-13	115,672	118,813	119,418		128,949	
Number of reports to Air Quality Board due to landfill gas system non-compliance.	EM-15	7	8	3	2	1	2
Performance Indicators							
Pounds of solid waste disposed per resident per day with a goal of 2.5 pounds per resident per day. ^{2,3,4,5}	EM-12, EM-13	3.0	2.9	2.6	2.5	2.5	2.5
Energy provided by the landfill gas collection system as measured by BTUs (in millions) and percent of prior year. ^{6,7}	EM-15	36,475	38,210	38,574	39,852	39,852	40,902
		116.6%	104.8%	101%	103%	103%	103%
Landfill gas collected (mmBTU)	EM-15	37,327	39,060	40,812	42,551	42,551	44,294
SMART STATION OPERATIONS							
Workload Indicators							
Tons of solid waste and recyclable materials received.	EM-14	184,009	183,048	183,048		192,011	
Performance Indicators							
Percent of all material received at the SMaRT Station that is diverted from disposal.	EM-14	49.3%	50%	50%	53%	54%	46%

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Quality of service provided to SMaRT Station partner cities (Mountain View and Sunnyvale) as measured by percent of billings, payments, reconciliations, audits and other reports provided within two weeks of the agreed to scheduled date.	EM-14	100%	100%	100%	100%	100%	100%
WASTEWATER TREATMENT							
Workload Indicators							
Average wastewater flow in millions gallons per day processed by the Water Pollution Control Plant.	EM-5, EM-6	13.40	13.37	13.80		14	
Value of capital projects performed during the year. ⁸	EM-6, EM-7	\$41,867,053	\$55,484,860	\$107,025,479		\$54,171,794	
Average age of major Water Pollution Control Plant assets.	EM-7	33	16	16		16	
Performance Indicators							
Number of water quality tests and percent in compliance with water quality standards.	EM-5, EM-6	23,156 99.8%	22,289 99.8%	21,912 99.9%	21,200 100%	22,000 100%	22,500 100%
Percent of time that peak flow capacity is maintained at the Water Pollution Control Plant.	EM-6, EM-7	100%	100%	100%	100%	100%	100%
Percent of preventive maintenance procedures completed on schedule.	EM-5, EM-6, EM-7	100%	58%	61%	70%	70%	75%
REGULATORY PROGRAMS							
Workload Indicators							
Number of tests conducted by laboratory.	EM-4, EM-5, EM-7, EM-8, EM-9	48,195	46,251	47,431		48,000	
Performance Indicators							
Number of regulated businesses and percent in compliance with water quality standards. ⁹	EM-4	1,288 93.5%	1,303 90.1%	892 87.8%	900 100%	904 90%	900 100%
Number of stormwater permit requirements and percent implemented on time.	EM-8	258 99.2%	255 100%	254 100%	254 100%	298 100%	313 100%
Percent trash/litter reduction achieved to meet Stormwater Permit requirements.	EM-8, EM-10	91.5%	94%	100%	100%	100%	100%
Percent of total Department operating budget expended.	CP 7.1.1	92.2%	87.1%	97.59%	100%	98%	100%
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]	CP 7.1.4	N/A	N/A	Achieved	Achieve	Achieve	Achieve
SUSTAINABILITY							
Number of CAP actions and percent implemented on time.	LT-2	32 73%	37 N/A	42 82%	47 100%	44 79%	47 100%
Percent greenhouse reduction achieved (based on 1990 levels). ¹⁰	LT-2	(31.4%)	(24.2%)	(11.9%)	(28.8%)	N/A	(19.3%)

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

1 Excluded private drain inlets and drain inlets owned by other agencies, which is why the number went down.

2 Pounds per resident per day is calculated based on calendar year data published by CalRecycle. The CalRecycle target for Sunnyvale is 5lbs./resident/day.

3 Higher estimated targets are in part due to challenges in recycling markets making it difficult to decrease the solid waste disposed by residents as quickly as hoped. Sunnyvale meets the State requirement of no more than 5lbs./resident/day.

4 As per CalRecycle Annual report for calendar year 2024, it's 2.9lbs./person/day. Limited markets for recyclables have increased the difficulty of meeting internal goal of 2.5lbs./person/day.

5 Increase in population with the proposed developments will result in tonnage increase, but with outreach and education programs expansion and NextGen upgrades, we are anticipating a decrease in per capita waste generation rate.

6 Due to redrilling of six (6) gas wells, landfill gas production increased.

7 Both Power Generation Facility (PGF) engines were operational but had significant downtime in FY 2023/24.

8 Increase in value to capital projects due final construction phase of Primary Treatment facilities and start of Secondary Treatment facilities for the Cleanwater Program.

9 The decrease in inspection counts is a result of the implementation approach for the Trash Inspection Program. Trash assessments are now integrated into all regulated facility inspections and conducted at the site level rather than for each individual business. For example, instead of recording 20 separate inspections for businesses within a complex, a single inspection is conducted for the entire site.

10 Greenhouse gas reductions represent the previous calendar year (e.g., FY 2022/23 reports calendar year 2021 reductions).

11 Additional inlet-based full trash capture devices were installed in FY 2022/23, FY 2023/24, and FY 2024/25. Inventory and cleanings increased over this 3 year period.



FINANCE DEPARTMENT



MISSION STATEMENT

The Finance Department will maintain a strong, secure financial position for the City by providing a wide variety of financial and analytical services to Council, staff, and the public.

DEPARTMENT VISION

General Plan Community Vision – Long-Range Planning: To engage in long-range physical, fiscal, and economic development planning to create and sustain an outstanding quality of life in a community with appropriate balances between jobs and residences, development and supporting infrastructure, and the demand for services and the fiscal ability to provide them.

PROGRAMS AND SERVICES

The Finance Department has six Divisions: Accounting, Budget, Business and Enterprise Services, Financial Management and Analysis, Non-Utility Revenue Management, and Purchasing.

Accounting

Completes accounting and financial reporting activities in accordance with Generally Accepted Accounting Principles (GAAP) and governmental accounting and financial reporting standards. Performs accounting and reporting of all fiscal transactions related to City operations, including treasury cash investment, debt management, accounts payable and grants billing. The program provides timely, reliable and accurate financial information to Council, the public and other stakeholders. Program staff also process all disbursements for the City and oversees management of the City's pooled investment, Other Post Employment Benefits (OPEB) and Pension trust portfolios.

Objectives:

- Monitor general ledger accounts activity regularly, reconcile fund cash balances on time and ensure posting of City's revenue and expenditures transactions prior to close of the monthly accounting period.
- Adhere to the year-end close deadlines, coordinate all activities of the annual audit, and prepare financial statements and schedules within the established timeline.
- Create grant billing invoices, monitor grant reimbursements and collections, submit regulatory reports on time, and ensure timely payments of debt service invoices and complete ongoing bonds/loans disclosures.
- Prepare and submit all regulatory financial reports to Federal, State and Local Agencies prior to the due dates.
- Monitor the City's cash position and investment portfolio.
- Review, approve and process supplier invoices.

Budget

Develops and manages a fiscally responsible budget that aligns resources with City priorities, supports long-term sustainability, and delivers transparent, accurate, and accessible financial information. Collaborates with departments to ensure legal and policy compliance, promote efficient use of public funds, and support the community through strategic planning and proactive cost management.

Objectives:

- Manage and produce the operating and capital budgets, including balanced twenty-year financial forecasts.
- Work collaboratively with departments on any necessary budget amendments during the year.
- Continually update the budget document to enhance transparency, accessibility, and best practices alignment, including Government Finance Officers Association (GFOA) requirements for the Distinguished Budget Award.
- Monitor periodic financial reports and advocate responsible spending within budgetary controls.

Business and Enterprise Services Division

Major activities include setting utility rates, reading water meters, issuing utility bills, operating the utility customer service center, processing payments, managing collection of delinquent accounts and responding to emergencies. The division also provides central cashiering services for the public, administers the City's backflow program and administers the City's commercial Business License Tax ordinance.

Objectives:

- Support customers by phone, email, or in person, consistently addressing all customer inquiries in a prompt, professional manner while minimizing wait times. Wait time goals vary based on communication method.
- Take ownership of all customer concerns to ensure resolution, and help guide customers to other departments for service.
- Provide online customer service options to maximize service options outside regular business hours.
- Issue backflow testing notices no later than 60 days prior to testing deadline.
- Conduct customer outreach to assist customers who have fallen behind on their utility bills and help with support options such as payment arrangements or referrals to Sunnyvale Community Services for assistance.
- Conduct audits of utility and business license revenue to ensure bill accuracy while maximizing revenue to the City.

Financial Management and Analysis

Provides financial expertise to City departments. Program staff conduct fiscal impact analysis, oversee citywide internal controls, financial systems support, the payroll process, and provide general supervisory, technical, and administrative support within the department.

Objectives:

- Provide guidance to City departments for complex, non-routine, infrequent fiscal issues.

- Oversee the department administration and coordinate staffing resources.
- Maintain effective and efficient internal and system controls.
- Maintain updated legally compliant Finance Department policies.
- Provide accurate Citywide payroll services.

Non-Utility Revenue Management

Oversees the collection of City revenues, manages delinquent accounts, and administers the Utility Users Tax and Transient Occupancy Tax. It processes accounts payable, audits purchasing cards, and conducts operational and compliance audits using an external audit firm to ensure efficiency and accountability. The program also manages the financial activities of the Redevelopment Successor Agency, oversees cashiering and fee schedule updates, supports special projects and financial analysis, and provides print and mail services to City departments.

Objectives:

- Achieve audit results that confirm that proper controls are in place in all areas that have a potential risk of theft or fraud and are the first step in fraud prevention.
- Achieve audit results that verify that cashiers are following good cash handling procedures, the department has good safeguards in place to protect City assets, and that fiscal procedures comply with City policy and align with accepted practices.
- Explore all collection contact points for late payments prior to submission to collection agency.
- Ensure data reported for performance measures is valid and standard operating procedures are followed.
- Employee purchasing card reports are audited to ensure policy is followed and expenses are posted appropriately.

Purchasing

Provides centralized procurement and warehouse services that ensure the City acquires goods and services in a fair, transparent, and efficient manner. The Division supports all departments by modernizing procurement practices, promoting ethical and complaint purchasing, and maintaining clear, consistent standards aligned with industry's best practices. It also manages the City's warehouse, including inventory, surplus disposal, and receiving, to ensure departments receive needed supplies on time. By improving workflows and expanding cooperative purchasing, the Division promotes strong financial stewardship and increases efficiency Citywide.

Objectives:

- Modernize and centralize procurement workflows to improve efficiency and transparency.
- Promote fairness, integrity, and regulatory compliance in all purchasing activities.
- Provide accessible training and guidance to support consistent, professional procurement practices citywide.
- Improve warehouse operations for better inventory management and timely, reliable service.
- Expand cooperative purchasing efforts to increase buying power and reduce overall costs.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Received the FY 2025/26 Distinguished Budget Presentation Award from the GFOA.
- Issued the Annual Comprehensive Financial Report (ACFR) on time while maintaining compliance with reporting requirements and supporting transparency in financial reporting.
- Increased use of Automated Clearing House (ACH) payments to 25% of total supplier disbursements while reducing check processing and improving payment efficiency.
- Maintained strong internal controls and audit readiness through ongoing system and process improvements.
- Continued standardization of financial processes within the ERP system to reduce manual work and improve consistency in accounts payable and payroll costings.
- Achieved 99.53% collection rate for all water, wastewater, and solid waste bills in FY 2024/25.
- Supported delinquent utility customers through payment arrangements and continued partnership with Sunnyvale Community Services to assist residents in need with their utility bills and minimize service disconnections, resulting in service disconnection for only 1.8% of delinquent bills.
- Issued \$38 million in bonds to fund the SMaRT Station Nextgen equipment replacement project.
- Revised the City's Purchasing Policy to streamline procurement processes, improve efficiency and transparency, and ensure compliance with updated regulations and best practices.
- Installation and implementation of a new e-bidding Bids-Planetbids.
- Revised six ordinances to increase purchasing thresholds to increase purchasing thresholds in line with peer cities, reducing the need for quotes on lower-value procurements, and facilitated the transition from a legacy bidding system to a modern e-bidding platform.

BUDGET HIGHLIGHTS

- Aligned position allocations and program budgets to meet evolving operational demands and service level expectations.
- Reviewed and restructured Finance service areas to improve organizational alignment and cost transparency; this included realigning Print, Copy, and Mail under the Non-Utility Revenue program and establishing a new Meter Reading SDP to enable better cost tracking and analysis.
- Expiration of 0.5 FTE for Business System Analyst – Term Limited position.
- Reclass of 1.0 FTE Budget Analyst I position to a Budget Analyst II position for position realignment.
- Reclass of 1.0 FTE Staff Office Assistant position to a Senior Office Assistant position supporting increased departmental procurement activity and expanding bidding and financial tracking responsibilities requiring higher-level administrative oversight.

Service Level Adjustments

- Added 1.0 FTE Budget Analyst 1 position to expand capacity for robust budget forecasting and comprehensive analysis.

FINANCE DEPARTMENT

Budget Summary

		FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
		Actuals	Adopted	Proposed	Proposed
Dollars by Program / Service Delivery Plan					
10800 - Non-Utility Revenue Management and Special Projects					
10802	Revenue and Disbursement Audits	230,322	352,924	320,214	333,779
10803	Revenue Collection	461,854	422,244	456,190	476,604
10805	Financial Analysis	57,386	57,955	46,101	48,159
10806	Transient Occupancy Tax and Short Term Rentals	125,706	129,269	101,715	106,274
10811	Print, Copy and Mail Center ¹	N/A	N/A	741,865	771,129
Totals		875,268	962,392	1,666,084	1,735,944
10900 - Budget Management					
10904	Budget Analysis and Management	1,052,719	1,293,200	1,645,486	1,718,799
Totals		1,052,719	1,293,200	1,645,486	1,718,799
11000 - Purchasing					
11001	Centralized Purchasing	1,583,770	1,727,431	1,982,484	2,058,691
11002	Central Stores	607,562	649,666	693,416	725,168
11003	Print, Copy and Mail Center ²	700,721	735,379	N/A	N/A
11005	Capital Projects - Parks Project Support	N/A	69,461	0	0
Totals		2,892,053	3,181,937	2,675,900	2,783,860
11100 - Financial Management and Analysis					
Management, Supervisory and Administrative					
11101	Support Services - Financial Management and Analysis	873,866	987,314	1,101,310	1,147,731
11102	Redevelopment Agency Management Services	24,861	3,297	14,391	14,872
11103	Payroll	756,202	798,949	976,636	1,021,087
11106	Performance Audit	0	34,672	0	0
11107	Systems Support	258,787	311,555	534,554	558,978
Totals		1,913,716	2,135,787	2,626,891	2,742,667
11200 - Accounting and Financial Services					
11202	General Ledger Accounting	1,448,950	1,065,227	1,079,106	1,124,990
11203	Project / Grant Accounting	343,036	331,953	497,007	519,712
11204	Treasury and Debt	445,450	598,407	430,006	449,423
11205	General Ledger - Process BID Transactions	3,222	141	140	146
11207	Accounts Payable	0	353,090	427,706	447,549
Totals		2,240,658	2,348,818	2,433,965	2,541,820

FINANCE DEPARTMENT

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
11300 - Business and Enterprise Services					
11301	Utility Billing	3,015,629	3,269,191	3,366,346	3,486,877
11303	Management, Supervisory and Administrative Support Services - Utility Billing	632,118	604,993	657,926	686,757
11305	Business License	265,456	272,516	283,570	295,942
11307	Cashiering	234,041	283,101	261,665	273,467
11310	Meter Reading ¹	N/A	N/A	523,960	548,120
Totals		4,147,245	4,429,801	5,093,467	5,291,162
Total Operating Budget		13,121,659	14,351,935	16,141,793	16,814,253
Projects					
836730	ERP Stabilization and Support	0	176,089	N/A	N/A
Totals		0	176,089	0	0
Total Operating and Projects Budget		13,121,659	14,528,024	16,141,793	16,814,253
Dollars by Fund					
General Fund		12,053,040	13,212,396	14,888,530	15,508,540
General Services Fund		1,043,757	1,312,331	1,238,872	1,290,841
Redevelopment Agency Management Services Fund		24,861	3,297	14,391	14,872
Totals		13,121,659	14,528,024	16,141,793	16,814,253
Dollars by Category					
Salaries and Benefits		9,739,406	10,747,743	11,963,630	12,478,403
Goods and Services		1,868,579	1,907,997	2,075,933	2,115,603
Internal Service Charges		1,513,674	1,872,284	2,102,231	2,220,246
Totals		13,121,659	14,528,024	16,141,793	16,814,253

¹ New program in FY2026/27

² Program discontinued in FY 2026/27

FINANCE DEPARTMENT

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan						
10800 - Non-Utility Revenue Management and Special Projects						
10802	Revenue and Disbursement Audits	1.30	1.30	(0.05)	1.25	1.25
10803	Revenue Collection	2.05	2.05	(0.05)	2.00	2.00
10805	Financial Analysis	0.20	0.20	(0.05)	0.15	0.15
10806	Transient Occupancy Tax and Short Term Rentals	0.45	0.45	0.00	0.45	0.45
10811	Print, Copy and Mail Center ¹	0.00	0.00	2.15	2.15	2.15
Totals		4.00	4.00	2.00	6.00	6.00
10900 - Budget Management						
10904	Budget Analysis and Management	4.75	4.75	1.00	5.75	5.75
Totals		4.75	4.75	1.00	5.75	5.75
11000 - Purchasing						
11001	Centralized Purchasing	8.25	8.25	0.10	8.35	8.35
11002	Central Stores	3.35	3.35	0.05	3.40	3.40
11003	Print, Copy and Mail Center ²	2.15	2.15	(2.15)	0.00	0.00
Totals		13.75	13.75	(2.00)	11.75	11.75
11100 - Financial Management and Analysis						
11101	Management, Supervisory and Administrative Support Services - Financial Management and Analysis	2.50	2.50	0.00	2.50	2.50
11103	Payroll	2.75	3.75	0.25	4.00	4.00
11107	Systems Support	1.50	1.50	1.00	2.50	2.50
Totals		6.75	7.75	1.25	9.00	9.00
11200 - Accounting and Financial Services						
11202	General Ledger Accounting	6.25	3.75	0.00	3.75	3.75
11203	Project / Grant Accounting	1.50	1.50	0.75	2.25	2.25
11204	Treasury and Debt	2.75	2.75	(1.00)	1.75	1.75
11207	Accounts Payable	0.00	2.50	0.00	2.50	2.50
Totals		10.50	10.50	(0.25)	10.25	10.25
11300 - Business and Enterprise Services						
11301	Utility Billing	13.10	13.10	(2.80)	10.30	10.30
11303	Management, Supervisory and Administrative Support Services - Utility Billing	2.00	2.00	0.00	2.00	2.00
11305	Business License	1.30	1.30	0.00	1.30	1.30
11307	Cashiering	1.60	1.60	(0.20)	1.40	1.40
11310	Meter Reading ¹	0.00	0.00	3.00	3.00	3.00
Totals		18.00	18.00	0.00	18.00	18.00
Projects						
836730	ERP Stabilization and Support	1.00	1.50	(1.50)	0.00	0.00
Totals		1.00	1.50	(1.50)	0.00	0.00
Total Operating and Projects Positions		58.75	60.25	0.50	60.75	60.75

FINANCE DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed

Positions by Fund

General Fund	54.10	55.10	1.25	56.35	56.35
Project Management Services Fund	1.50	1.50	0.75	2.25	2.25
Technology and Communication Services Fund	3.15	3.65	(1.50)	2.15	2.15
Totals	58.75	60.25	0.50	60.75	60.75

Positions by Classification

Accountant	5.00	5.00	0.00	5.00	5.00
Accounting Manager	0.00	1.00	0.00	1.00	1.00
Accounting Technician	6.00	6.00	0.00	6.00	6.00
Administrative Aide - Confidential	1.00	1.00	0.00	1.00	1.00
Administrative Services Manager	1.00	1.00	0.00	1.00	1.00
Assistant Director of Finance	1.00	1.00	0.00	1.00	1.00
Budget Analyst 1	1.00	1.00	0.00	1.00	1.00
Budget Analyst 2	2.00	2.00	1.00	3.00	3.00
Budget Manager	1.00	1.00	0.00	1.00	1.00
Business Systems Analyst	3.00	3.00	0.00	3.00	3.00
Business Systems Analyst - Term Limited	1.00	0.50	(0.50)	0.00	0.00
Buyer 2	1.00	1.00	0.00	1.00	1.00
Customer Service Representative	5.00	5.00	0.00	5.00	5.00
Director of Finance	1.00	1.00	0.00	1.00	1.00
Finance Analyst 2	0.00	1.00	0.00	1.00	1.00
Finance Manager	2.00	1.00	0.00	1.00	1.00
Mail Clerk, Part-time	0.75	0.75	0.00	0.75	0.75
Management Analyst	1.00	1.00	0.00	1.00	1.00
Meter Reader	3.00	2.00	0.00	2.00	2.00
Payroll Technician 2	0.00	1.00	0.00	1.00	1.00
Payroll Technician 3	1.00	1.00	0.00	1.00	1.00
Press Operator	1.00	1.00	0.00	1.00	1.00
Principal Accountant	1.00	1.00	0.00	1.00	1.00
Principal Buyer	1.00	1.00	0.00	1.00	1.00
Principal Payroll Analyst	1.00	1.00	0.00	1.00	1.00
Purchasing Officer	1.00	1.00	0.00	1.00	1.00
Senior Accountant	2.00	2.00	0.00	2.00	2.00
Senior Accounting Technician	6.00	6.00	0.00	6.00	6.00
Senior Buyer	3.00	3.00	0.00	3.00	3.00
Senior Meter Reader	0.00	1.00	0.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	2.00	2.00
Staff Office Assistant	1.00	1.00	(1.00)	0.00	0.00
Storekeeper 2	2.00	2.00	0.00	2.00	2.00
Storekeeper/Buyer	1.00	1.00	0.00	1.00	1.00
Utility Billing Manager	1.00	1.00	0.00	1.00	1.00
Totals	58.75	60.25	0.50	60.75	60.75

* Position changes as of 3/1/2026.

¹ New program in FY2026/27.

² Program discontinued in FY 2026/27.

FINANCE

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	60.25	14,351,935
FY 2026/27 Base Budget Adjustments		
One-Time Adjustments		
Expiration of 0.5 FTE Business System Analyst - Term Limited position	(0.50)	(93,762)
Ongoing Cost Adjustments		
Salaries and Benefits		
Reclass of 1.0 FTE Budget Analyst 1 position to Budget Analyst 2 position	0.00	15,067
Reclass of 1.0 FTE Staff Office Assistant position to Senior Office Assistant position	0.00	13,726
Reallocate 1.0 FTE Business Systems Analyst position from project to operating	0.00	187,523
Overtime costs realignment		89,606
Casual salaries increase		78,424
Contract personnel services increase		18,169
Salaries and Benefits inflation		856,598
Goods and Services		
Credit card fees increase		158,605
Purchasing database services		50,000
Printing and binding services increase		31,369
Mail and delivery services reduction		(58,532)
Other professional and technical services reduction		(39,311)
Other Goods and Services realignment		(24,603)
Goods and Services inflation		50,408
Internal Service Charges		
Internal Service Charges adjustments		229,947
Total Base Budget Adjustments	(0.50)	1,563,234
Service Level Adjustments		
Add 1.0 FTE Budget Analyst 1 position	1.00	226,624
Total Service Level Adjustments	1.00	226,624
Total FY 2026/27 Operating Budget	60.75	16,141,793
Total FY 2026/27 Recommended Budget	60.75	16,141,793

FINANCE DEPARTMENT PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS:

This department provides administrative and/or internal services within the City. As such, its indicators are not tied to General Plan goals and instead are developed to optimize the level of internal/administrative support service provided.

	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
FINANCIAL MANAGEMENT AND ANALYSIS						
Performance Indicators						
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]	N/A	N/A	Achieved	Achieve	Achieve	Achieve
ACCOUNTING AND FINANCIAL SERVICES						
Workload Indicators						
Number of regulatory reports submitted to appropriate agencies.	28	27	34		34	
Number of bank and general ledger account reconciliations.	884	919	888		900	
Number of grant reimbursement requests.	92	81	83		83	
Number of adjustments made to previous payrolls. ¹	136	511	346		250	
Average portfolio balance.	\$825,718,160	\$836,289,945	\$855,487,209		\$860,000,000	
Performance Indicators						
Number of paychecks issued and percent of paychecks prepared accurately.	27,452 100%	29,344 100%	30,927 100%	27,600 100%	31,000 100%	31,000 100%
Number of accounting period reports and percent issued within 10 business days of period close or pre-established deadlines.	12 100%	12 100%	12 100%	12 100%	12 100%	12 100%
The City's annual financial report is certified by independent auditors and receives an unmodified opinion.	Achieved	Achieved	Achieved	Achieve	Achieve	Achieve
Number of supplier payments and percent made within 30 days of invoice date.	23,285 62.60%	23,900 65.60%	22,286 72.9%	24,000 70%	25,000 80%	25,000 85%
NON-UTILITY REVENUE MANAGEMENT AND SPECIAL PROJECTS						
Workload Indicators						
Number of purchasing card expense reports audited.	1,433	1,758	1,868		1,928	
Revenue generated from audits of major revenue sources.	\$225,722	\$181,610	\$5,745		\$100,000	
Number of legislative bills tracked.	10	9	7		10	
Number of fiduciary/compliance audits completed.	3	3	3		3	
Performance Indicators						
Number of billing requests received and percent billed within 10 business days.	2,434 100%	2,555 100%	2,486 100%	2,500 100%	2,500 100%	2,500 100%
Number of accounts payable checks audited and printed, and percent disbursed within two days.	8,170 100%	8,959 100%	9,633 100%	9,514 100%	9,496 100%	9,496 100%
Number of print, copy and/or bindery work orders.	720	548	545	550	550	550
Number of mail delivery stops.	7,544	5,148	6,175	6,250	6,250	6,250
Number of pieces of mail metered.	142,529	138,377	93,666	100,000	100,000	100,000
BUDGET MANAGEMENT						
Workload Indicators						
Dollar amount of revenues budgeted and monitored.	\$573,467,062	\$545,427,856	\$600,990,929		\$779,594,768	
Dollar amount of citywide budget. ²	\$716,770,123	\$555,821,063	\$678,793,871		\$707,461,554	
Number of funds and sub-funds budgeted and monitored.	54	51	51		51	
Performance Indicators						
Actual General Fund Budget Stabilization Fund variance from revised projections as a percentage of total actual revenue and expenditures.	27%	17%	14%	<5%	<5%	<5%
PURCHASING SERVICES						
Workload Indicators						
Number of Warehouse items issued.	18,068	18,288	18,771		18,500	
Number of surplus items sold. ³	2,713	1,543	1,142		1,100	
Dollar amount generated from sales of surplus property.	\$56,034	\$218,844	\$315,163		\$230,000	
Performance Indicators						
Number of formal contracts and median number of days to issue, with a goal of 55 days.	180 47	266 47	505 45	250 45	250 45	400 45
Number of informal contracts and median number of days to issue, with a goal 90% of the time a purchase order is issued within 5 days before purchase order expiration.	1,229 15 36%	1,018 20 40%	829 15 73%	1,500 8 75%	1,500 8 75%	1,500 8 90%
Number of public works construction contracts and median number of days to issue, with a goal of 120 days.	19 135	14 134	10 122	20 120	20 120	30 120
Annual physical inventory accuracy rate is at least 99.5%. ⁴	94.41%	99.5%	99.5%	99.5%	99.5%	99.5%

	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
UTILITY BILLING						
Workload Indicators						
Number of utility accounts.	29,784	29,800	29,816		29,825	
Number of requests for extra trash and bulky item pickups.	10,015	10,316	10,817		11,500	
Number of water service interruption notices issued.	2,310	2,468	2,432		2,640	
Number of water service disconnections due to non-payment.	303	275	239		252	
Number of business licenses issued.	6,300	5,838	5,699		5,700	
Revenue generated from Business License Tax audits.	\$115,337	\$46,047	\$49,102		\$50,000	
Performance Indicators						
Number of water meter readings and percent read correctly the first time.	189,892 99.98%	197,764 99.95%	202,848 99.95%	190,000 99.5%	200,000 99.5%	200,000 99.5%
Total dollar amount invoiced and percent collected.	\$152,909,756 99.65%	\$165,160,671 99.25%	\$177,809,515 99.53%	\$174M 99%	\$188.2M 99%	\$197.6M 99%
Number of customer calls and average customer wait time, with a goal of one minute.	36,644 54 sec	34,595 72 sec	31,318 68 sec	33,500 60 sec	31,700 60 sec	31,000 60 sec
Number of utility bills issued and percent billed within five business days of the established billing schedule.	182,375 94.30%	187,065 96%	187,392 95.30%	185,000 95%	185,000 95%	185,000 95%
Percent of Biennial National Citizen Survey respondents that felt the overall quality of the Utility Billing services was fair or above.	87%	N/A	87%	N/A	85%	N/A
Percent of time that central cashier balances within \$5.00 during daily reconciliations.	99%	99%	99%	99%	99%	99%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ The City completed the implementation of a new payroll software in January 2024, and additional adjustments during the system stabilization period was anticipated.

² Increase in FY 2022/23 attributed to budget modifications related to the Sunnyvale Clean Water Program.

³ Additional surplus in FY 2022/23 is a result of deferred disposal of scrap metal and e-waste while locating a suitable vendor.

⁴ During the FY 2022/23 Year End inventory count, it was discovered that some specialized parts were not being marked down accurately. A one-time adjustment was made to remedy the situation and the process have been updated to prevent future occurrence.



HUMAN RESOURCES DEPARTMENT



MISSION STATEMENT

The Human Resources Department supports a high-performing, safe, and engaged workforce through responsive and customer-focused services. The department attracts, develops, and retains talent; provides clear and consistent employee and labor relations guidance; administers comprehensive benefits and human resources information systems; advances organizational development and training; and proactively manages workplace safety, medical leave, workers' compensation, and liability to minimize risk and support employee well-being.

DEPARTMENT VISION

Maintain a skilled, diverse, and healthy workforce that delivers exceptional public service. The department supports positive employee experience by partnering with departments and managers to strengthen organizational culture, promote innovative and equitable people-centered programs aligned with the City's service priorities.

PROGRAMS AND SERVICES

Risk Management

Administers the City's self-insured liability, workers' compensation, non-industrial medical leave, safety, and risk transfer programs. Staff support workplace safety through training, inspections, injury-reduction initiatives, and accident prevention measures. The division also manages liability and workers' compensation claims, engages in the disability interactive process, and facilitates the return-to-work program to reduce risk exposures and promote a healthy workforce.

Objectives:

- Strengthen workplace safety through proactive training and hazard mitigation.
- Reduce liability exposures and improve claims management efficiency.
- Support employee health, medical leave administration, and successful return-to-work outcomes.
- Enhance consistency and quality of safety practices across City departments.

Recruitment and Classification

Manages citywide hiring, examination, selection, and pre-employment processes. Oversees the classification program, including job specification updates, classification studies, and job analyses.

Objectives:

- Attract and hire highly qualified candidates using equitable and modern recruitment practices.
- Ensure recruitment and selection practices reflect best practices, equity, and promote workforce diversity.
- Maintain accurate and current classification structures aligned with organizational needs.

Employee Relations/Employee Development/Volunteer Resources

Manages labor and employee relations activities for six bargaining units and two unrepresented employee groups. Services include interpreting policies and Memorandum of Understandings (MOU), advising on performance management and discipline, and resolving employee relations matters. The division also oversees citywide employee development programs, performance evaluation systems, training, organizational development initiatives, and citywide volunteer resources.

Objectives:

- Foster productive labor and employee relations that support consistent and equitable practices.
- Expand professional development opportunities to strengthen workforce capability and retention.
- Implement and support citywide performance management systems and training platforms.
- Support citywide volunteer resources to ensure accessible opportunities for community members to contribute to City programs.

Employee Benefits

Administers the City's benefit programs, including CalPERS retirement, supplemental retirement plans, medical, dental, vision, life and disability insurances, flexible spending accounts, and the employee assistance program. This division also manages human resources information system (HRIS) functions and maintains employee data within the City's Oracle Human Capital Management (HCM) system.

Objectives:

- Maintain high-quality benefits programs that attract and retain a talented workforce.
- Deliver accurate, timely processing of employment and benefits HRIS transactions.
- Support continued stabilization and improvement of Oracle HCM functionality.
- Promote employee well-being through accessible benefit resources and events.

Management and Administrative Support Services

Provides department-wide administrative, analytical, and operational support, including budget management, procurement, and coordination of major citywide employee engagement activities. Leads the City's labor relations strategy and negotiation efforts and supports organization-level efforts and strategic initiatives that strengthen workplace culture.

Objectives:

- Deliver efficient administrative and fiscal support for all human resources programs.
- Lead labor relations strategy and successful negotiation of collective bargaining agreements.
- Strengthen citywide employee engagement and recognition activities that complement department-level engagement efforts.
- Support strategic workforce initiatives and organizational change efforts.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Implemented a new online testing platform, TestGenius, that streamlines examinations, expands remote testing options and modernizes the examination process to meet evolving workforce expectations and industry trends.
- Completed the Management Classification Study, updating job descriptions and classification titles. The study resulted in targeted revisions, with compensation implementation as the next phase.
- Reduced overall time to posting a job by 33% and time to establishing the eligible list of candidates by 20%, enabling faster candidate movement and faster hiring.
- Continued stabilization and optimization of Oracle Human Capital Management (HCM) system to improve accuracy and efficiency in benefits administration.
- Reconfigured Oracle HCM to implement major labor agreement terms, ensuring timely and accurate integration of complex benefit and compensation changes.
- Redesigned the human resources intranet site featuring an intuitive layout and navigation, making it easier for employees to locate information and access human resources services.
- Completed the citywide Employee Engagement Survey; partnered with departments and City leadership to interpret results and helped shape improvement strategies that support long-term organizational culture and workforce experience enhancements.
- Expanded learning opportunities by launching new self-paced, on-demand training resources, empowering employees to develop skills and explore topics of interest at their own pace.
- Completed successor MOU negotiations with the Public Safety Managers Association (PSMA) and the Communication Officers Association (COA) prior to contract expirations, achieving agreements that reflect mutual interests and supporting ongoing recruitment and retention efforts. Initiated successor MOU negotiations with Sunnyvale Employees Association (SEA/IFPTE, Local 21) and Service Employee International Union (SEIU, Local 521).
- Transitioned to a new third-party administrator for the workers' compensation program and improving data quality.
- Implemented a new vendor insurance verification system, EvidentID, enhancing automation, accuracy, communication, and consistency in vendor insurance compliance processes.

BUDGET HIGHLIGHTS

- Aligned resources to meet current operational needs and established service levels most effectively and efficiently.
- Removed 1.0 FTE for Principal Human Resources Analyst - Term Limited position related to the ERP Stabilization and Support project.
- Added 1.0 FTE Human Resources Technician - Term Limited (Unfunded) position primarily responsible for data entry, processing of employment changes and

supporting department personnel liaisons with ongoing improvements to functionality and process.

Service Level Adjustments

- Added 2.0 FTE Senior Human Resource Analyst positions to expand capacity, reduce liability risk, and support workload and organizational flexibility during HR leadership transition.
- Added \$15,000 to implement and administer a secure, HR-focused case management system with modules supporting employee relations, leave coordination, risk-related activities, and integrated help-desk functionality for employee inquiries.
- Added \$30,000 to deliver staff and community Equity, Access and Inclusion trainings and events.

HUMAN RESOURCES DEPARTMENT

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
Dollars by Program / Service Delivery Plan					
11400 - Human Resources					
11401	Risk Management	208,879	199,927	254,388	265,872
11402	Recruitment/Classification	1,429,081	1,411,649	1,546,837	1,611,579
11403	Employee/Labor Relations	846,384	1,061,504	1,153,756	1,308,245
11404	Employee Benefits	1,079,600	1,296,756	1,489,696	1,478,968
11405	Management, Supervisory and Administrative Support Services - Human Resources	1,110,614	985,968	1,545,486	1,509,876
11406	Risk Management	150,075	180,246	148,880	155,544
11407	Safety/Loss Control	502,982	482,775	693,919	643,225
11408	Workers' Compensation	261,285	281,986	252,881	263,752
11409	Employee Development & Citywide Training	311,528	373,984	386,552	401,009
11410	Volunteer Management	1,288	1,766	26,375	27,656
11411	Wellness and Employee Engagement	111,783	136,972	58,190	60,310
Totals		6,013,500	6,413,533	7,556,960	7,726,036
Projects					
836730	ERP Stabilization and Support	0	229,848	N/A	N/A
Totals		0	229,848	0	0
Total Operating and Projects Budget		6,013,500	6,643,381	7,556,960	7,726,036
Dollars by Fund					
General Fund		5,863,425	6,233,287	7,408,079	7,570,493
Property and Liability Insurance Fund		150,075	180,246	148,880	155,544
Technology and Communication Services Fund		0	229,848	N/A	N/A
Totals		6,013,500	6,643,381	7,556,960	7,726,036
Dollars by Category					
Salaries and Benefits		4,544,938	4,927,925	5,384,764	5,618,740
Goods and Services		1,026,677	1,158,083	1,591,485	1,493,046
Internal Service Charges		441,885	557,373	580,711	614,250
Totals		6,013,500	6,643,381	7,556,960	7,726,036

HUMAN RESOURCES DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan					
11400 - Human Resources					
11401 Risk Management	0.85	0.85	0.25	1.10	1.10
11402 Recruitment/Classification	5.00	5.00	0.00	5.00	5.00
11403 Employee/Labor Relations	2.30	2.60	(0.30)	2.30	2.60
11404 Employee Benefits	5.00	6.00	1.00	7.00	6.00
11405 Management, Supervisory and Administrative Support Services - Human Resources	3.70	3.40	2.30	5.70	5.40
11406 Risk Management	0.75	0.75	(0.20)	0.55	0.55
11407 Safety/Loss Control	0.85	0.85	0.50	1.35	1.35
11408 Workers' Compensation	1.20	1.20	(0.30)	0.90	0.90
11409 Employee Development & Citywide Training	1.00	1.00	(0.10)	0.90	0.90
11410 Volunteer Management	0.00	0.00	0.10	0.10	0.10
11411 Wellness and Employee Engagement	0.35	0.35	(0.25)	0.10	0.10
Totals	21.00	22.00	3.00	25.00	24.00
Projects					
836730 ERP Stabilization and Support	1.00	1.00	(1.00)	0.00	0.00
Totals	1.00	1.00	(1.00)	0.00	0.00
Total Operating and Projects Positions	22.00	23.00	2.00	25.00	24.00
Positions by Fund					
General Fund	20.25	21.25	3.20	24.45	23.45
Property and Liability Insurance Fund	0.75	0.75	(0.20)	0.55	0.55
Technology and Communication Services Fund	1.00	1.00	(1.00)	0.00	0.00
Totals	22.00	23.00	2.00	25.00	24.00
Positions by Classification					
Administrative Aide - Confidential	1.00	1.00	0.00	1.00	1.00
Business Systems Analyst - Confidential	0.00	1.00	0.00	1.00	1.00
Director of Human Resources	1.00	1.00	0.00	1.00	1.00
Human Resources Analyst	8.00	8.00	0.00	8.00	8.00
Human Resources Analyst - Term Limited	0.00	0.00	0.00	0.00	0.00
Human Resources Manager	3.00	3.00	0.00	3.00	3.00
Human Resources Manager - Term Limited	0.00	0.00	0.00	0.00	0.00
Human Resources Technician	4.00	4.00	1.00	5.00	4.00
Principal Human Resources Analyst	1.00	1.00	0.00	1.00	1.00
Principal Human Resources Analyst - Term Limited	1.00	1.00	(1.00)	0.00	0.00
Risk Manager	1.00	1.00	0.00	1.00	1.00
Senior Human Resources Analyst	0.00	0.00	2.00	2.00	2.00
Senior Office Assistant - Confidential	1.00	1.00	0.00	1.00	1.00
Staff Office Assistant - Confidential	1.00	1.00	0.00	1.00	1.00
Totals	22.00	23.00	2.00	25.00	24.00

* Position changes as of 3/1/2026.

HUMAN RESOURCES DEPARTMENT

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	22.00	6,413,533
FY 2026/27 Base Budget Adjustments		
One-Time Adjustments		
Add 1.0 FTE Human Resources Technician position (unfunded)	1.00	0
Expiration of 1.0 FTE Principal Human Resources Analyst - Term Limited	(1.00)	(248,650)
Benefits Consulting project		75,000
Cal OSHA Lockout/Tagout compliance		71,800
Ongoing Cost Adjustments		
Salaries and Benefits		
Salaries and Benefits inflation		438,974
Goods and Services		
Employee relations investigation support		139,000
Executive recruitments		40,000
ADA and safety services		32,500
Holly AI class and compensation software		40,000
Goods and Services inflation		47,745
Internal Service Charges		
Internal Service Charges adjustments		38,506
Total Base Budget Adjustments	0.00	674,875
Service Level Adjustments		
Add 2.0 FTE Senior Human Resources Analyst positions	2.00	423,552
Human Resources case management software		15,000
Citywide staff cultural competency training		30,000
Total Service Level Adjustments	2.00	468,552
Total FY 2026/27 Operating Budget	24.00	7,556,960
Total FY 2026/27 Recommended Budget	24.00	7,556,960

HUMAN RESOURCES DEPARTMENT PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS:

This department provides administrative and/or internal services within the City. As such, its indicators are not tied to General Plan goals and instead are developed to optimize the level of internal/administrative support service provided.

	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
HUMAN RESOURCES						
Workload Indicators						
Number of workers' compensation claims.	127	158	148		160	
Number of liability claims against the City.	109	107	88		100	
Number of regular recruitments.	110	111	92		90	
Number of training classes. ¹	91	79	125		150	
Number of labor agreements (MOU's) in negotiation.	1	0	1		4	
Number of labor grievances.	1	1	0		2	
Number of formal disciplinary actions.	6	6	10		10	
Number of Personnel Investigations.	8	6	15		15	
Number of regular new hires / benefits orientations (not including internal transfers).	104	95	126		93	
Number of temporary new hires.	227	242	193		195	
Number of personnel record change entries (including benefits change). [Delete in FY 2024/25]	8,931	12,536	N/A		N/A	
Number of benefit and personnel transactions processed or reviewed by Employee Benefits Division. ³ [New in FY 2024/25]	N/A	N/A	2,806		6,800	
Number of employees who attended annual open enrollment fair.	N/A	160	275		294	
Number of employees who received a flu shot.	110	168	138		162	
Number of unemployment claims processed.	25	29	36		36	
Citywide turnover rate.	8.7%	9.2%	7.6%		8%	

HUMAN RESOURCES DEPARTMENT PERFORMANCE INDICATORS

	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Performance Indicators						
Average number of business days for Risk Management to process a request to review contract language for City services (repairs, recreation classes, consultants, professionals, etc.), provide liability insurance requirements, and review liability certificates of insurance for approval of risk transfer. [New in FY 2024/25]	N/A	N/A	40	25	40	30
Expenses of risk management program (safety, workers' comp, liability) as a percentage of overall City adopted budget.	1.9%	1.9%	2.3%	1.9%	2.4%	2.4%
Average number of business days for a recruitment process from receiving an approved hiring requisition to the establishment of an eligible list. ²	74	90	72	75	75	75
Average number of business days for a recruitment process from when the position is posted to the establishment of eligible list. [Delete in FY 2024/25]	31	30	N/A	N/A	N/A	N/A
Average number of business days from receipt of hiring requisition to posting date. [New in FY 2024/25]	N/A	61	41	45	45	45
Number of participants in the Citywide Employee Training Program and percent rating their session(s) as good or better.	825	914	1,030	N/A	1,300	1,300
	93.3%	95.5%	88%	N/A	80%	80%
Percent of total Department operating budget expended. [Delete in FY 2024/25]	96.7%	95.7%	N/A	N/A	N/A	N/A
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]	N/A	N/A	Achieved	Achieve	Achieve	Achieve

*Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ FY 2022/23: Fewer training programs were offered through March 2023 in anticipation of the City Hall move.

FY 2023/24: Right-sized training classes to target the needs of employees and focused on higher quality class offerings instead of quantity. In addition, many on-demand self-paced classes were no longer counted as attendance was not tracked.

² FY 2023/24: Recruitment process took longer due to a Recruitment Analyst vacancy, which was a 50% reduction in the recruiting process workforce.

³ FY2024/25: The reported actuals are inaccurate because the data capture report wasn't available until February 2025, preventing the retrieval of prior months' transaction counts. Annualizing the 2,806 transactions recorded from February to June 2025 (5 months) suggests an annual total of approximately 6,734 transactions. This figure aligns with historical transaction volumes prior to the dual-entry issue.



INFORMATION TECHNOLOGY DEPARTMENT



MISSION STATEMENT

We provide secure, innovative technology solutions that enable the City's business operations to deliver exceptional services to the public.

DEPARTMENT VISION

- Strategic partner that understands the business operations.
- Leaders in innovation, security, and technology solutions.
- Citywide collaboration through transparency and clear communication.
- Demonstrate technical, operational, fiscal, and customer service excellence.
- Flexible and agile to meet business needs with exceptional service.

PROGRAMS AND SERVICES

Administration, Fiscal and Performance Management

Develops, monitors, and maintains the department's strategic and tactical plans. Manages the department's budget, contracts, grants, procurements, payroll, and performance indicators. The division collaborates with City Departments managing IT-related contracts, rental rates, policies, and the costs and replacement of IT assets.

Objectives:

- Deliver a sustainable technology fund and operations budget focused on effectively managing IT systems and adequately planning for new initiatives.
- Optimize technology procurement and IT contract management.
- Promote an engaged culture that is motivated, takes calculated risks, and leverages the skill sets of our staff to provide technology solutions.

IT Infrastructure Services

Maintains a robust and secure IT infrastructure to support the City's applications, data storage, communication networks, and other technology-related needs. This includes the management of client devices, audiovisual systems, networks, servers, storage, and cloud services, as well as a centrally managed service desk for end-user support. Through comprehensive management, the division optimizes the IT infrastructure, ensures data integrity, and ensures seamless access to resources while safeguarding against potential disruptions.

Objectives:

- Ensure that core IT services (data center, servers, network, voice and radio) are reliable and secure.
- Resolve infrastructure issues within our Service Level Agreements and provide timely updates with excellent customer service.
- Provide high-quality IT infrastructure support for City staff with effective end-user devices and training assistance.

IT Security

Primarily manages the IT Security Program and works to safeguard the City against cybersecurity threats by protecting the City's data, network infrastructure, and connected devices. This includes IT security training and best practices for City staff, constant monitoring of IT systems, and periodic audits of IT security equipment and subscription services.

Objectives:

- Strengthening cybersecurity and IT risk management across the City.
- Monitor, detect, respond to, and remediate cyber threats.
- Promote IT security awareness across City staff and manage training.

Applications and Analytics

Delivers secure and reliable IT applications and reporting tools. These include on-premise, hosted (i.e., cloud), and software as a service (SaaS) solutions. It promotes a cloud-first strategy due to the lower associated hardware maintenance and support costs. This includes identifying business requirements to recommend the most effective technology solutions.

Objectives:

- Ensure that IT-supported business applications are reliable and secure.
- Resolve application issues within our Service Level Agreements and provide timely updates with excellent customer service.
- Provide high-quality application support for City staff and cross-department business process redesign with effective training assistance.

IT Project Management Office (PMO)

Manages a portfolio of Citywide and department-specific IT projects within the City's IT governance framework (IT Steering and IT Solutions). The PMO oversees the entire project lifecycle, from the Discovery phase to the Project Execution and Handover Phase. This includes assessing customer needs, establishing project standards, developing and executing project timelines, identifying and mitigating risks, providing cost estimates, and ensuring a smooth transition to operations teams post-go live.

Objectives:

- Deliver technology projects on time, on budget, and within agreed-upon scope.
- Provide structure, standards, and governance for IT projects.
- Maintain a transparent, prioritized IT portfolio with effective resource and change management.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Earned the Municipal Information Systems Association of California Award for Excellence in Technology Practices for the eighth year in a row, to include enhanced security and IT governance requirements.
- Earned the MISAC Award for Quality in Technology Practices for the ninth consecutive year.

- Launched the online Sunnyvale Workplan Dashboard
- Implemented a PDF accessibility viewer across all City and NOVA websites
- Completed electronic/digital ADA compliance training
- Implemented an Alternate Public Safety Answer Point.
- Completed upgrading 1,060 computers to Windows 11 before support end of life.
- Implemented failover internet to improve network reliability and increased City network bandwidth.
- Upgraded the Library's CENIC network to provide additional bandwidth. Urgently mitigated security issues in the legacy recreation management system by completing a migration within three months.
- Implemented multilingual support to enhance emergency response powered by Artificial Intelligence.
- Completed the Request for Proposal process and began implementation of a new Constituent Relationship Management system.
- Rolled out online scheduling tool for multi-family dwelling bulky item pick-up
- Successfully piloted and launched a Sunnyvale-specific Artificial Intelligence solution that streamlines researching and creating staff reports, and public meeting summaries.
- Initiated a comprehensive, citywide Geographic Information System program to support the new Computer Aided Dispatch, Constituent Relationship Management, and Maintenance Management systems.

BUDGET HIGHLIGHTS

- Expiration of 2.0 FTE for Senior Applications Analyst/Project Manager – Term Limited positions.
- Expiration of 1.0 FTE for Senior Network & Systems Engineer – Term Limited position.
- Continuing to experience increases in annual maintenance and support costs beyond standard inflation.
- Updated rental rates for Citywide Technology, Application Support, Satellite Copiers, Phone/Radio, Emergency Equipment, and Computer Services to reflect ongoing maintenance and replacement costs for Citywide and Department-specific assets.

Service Level Adjustments

- Added 1.0 FTE for Senior Network & Systems Engineer position to support network equipment, cybersecurity infrastructure.
- Added \$50,000 for a security consultant and \$195,000 for Cybersecurity enhancements.
- Added \$78,000 in overtime costs to support compliance with new State open meeting requirements.
- Added \$76,000 to implement an accessibility remediation tool that automatically evaluates and converts website PDFs into ADA-compliant, accessible documents.
- Added \$11,000 for AI-enabled translation, enabling dispatchers to provide quicker call processing and faster emergency response for non-English-speaking callers.

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INFORMATION TECHNOLOGY DEPARTMENT

Budget Summary

	FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed

Dollars by Program / Service Delivery Plan

15200 - Information Technology Services and Support

15201	Applications and Analytics	5,219,203	6,520,848	7,172,103	7,441,396
15202	IT Portfolio and Projects	851,580	1,144,224	1,554,370	1,502,848
15203	Administration, Fiscal and Performance Management	1,190,158	1,404,760	1,595,271	1,641,779
15204	IT Infrastructure Services	6,895,493	6,559,370	7,235,160	7,672,441
15205	IT Security	50,209	362,962	458,319	481,461
Totals		14,206,643	15,992,164	18,015,223	18,739,925

Projects

836730	ERP Stabilization and Support	947,231	427,796	N/A	N/A
835610	Computer-Aided Dispatch System Replacement	118,476	583,028	692,652	N/A
	Other Projects ¹	N/A	213,898	170,571	N/A
Totals		1,065,707	1,224,722	863,222	0

Total Operating and Projects Budget

15,272,350	17,216,886	18,878,445	18,739,925

Dollars by Fund

Technology and Communication Services Fund	14,206,643	17,216,886	18,878,445	18,739,925
Totals	14,206,643	17,216,886	18,878,445	18,739,925

Dollars by Category

Salaries and Benefits	8,052,088	9,752,563	10,161,387	9,584,272
Goods and Services	6,327,641	6,391,649	7,160,520	7,513,081
Internal Service Charges	892,621	1,072,674	1,556,537	1,642,572
Totals	15,272,350	17,216,886	18,878,445	18,739,925

¹ Other projects include 837240, 837330, 837340, 837470 and 837580.

INFORMATION TECHNOLOGY DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan					
15200 - Information Technology Services and Support					
15201 Applications and Analytics	11.00	15.00	0.00	15.00	15.00
15202 IT Portfolio and Projects	6.00	4.00	1.00	5.00	5.00
15203 Administration, Fiscal and Performance Management	5.00	5.00	0.00	5.00	5.00
15204 IT Infrastructure Services	15.00	14.00	(1.00)	13.00	13.00
Totals	37.00	38.00	0.00	38.00	38.00
Projects					
836730 ERP Stabilization and Support	2.00	2.00	(2.00)	0.00	0.00
835610 Computer Aided Dispatch (CAD) System Replacement	0.00	3.00	0.25	3.25	0.00
Other Projects	0.00	1.00	(0.25)	0.75	0.00
Totals	2.00	6.00	(2.00)	4.00	0.00
Total Operating and Projects Positions	39.00	44.00	(2.00)	42.00	38.00
Positions by Fund					
Technology and Communication Services Fund	39.00	44.00	(2.00)	42.00	38.00
Totals	39.00	44.00	(2.00)	42.00	38.00
Positions by Classification					
Administrative Aide - Confidential	1.00	1.00	0.00	1.00	1.00
Administrative Analyst	1.00	1.00	0.00	1.00	1.00
Applications Analyst/Project Coordinator 2	1.00	2.00	0.00	2.00	2.00
Applications Analyst/Project Coordinator 2 - Term Limited	1.00	0.00	0.00	0.00	0.00
Chief Information Officer	1.00	1.00	0.00	1.00	1.00
Client Support Specialist 2	4.00	4.00	0.00	4.00	4.00
Client Support Specialist 2 - Term Limited	1.00	0.00	0.00	0.00	0.00
Geographic Information Systems (GIS) Coordinator	0.00	1.00	0.00	1.00	1.00
Geographic Information Systems (GIS) Specialist 2	1.00	2.00	0.00	2.00	2.00
Geographic Information Systems (GIS) Specialist 2 - Term Limited	0.00	1.00	0.00	1.00	0.00
Information Technology Coordinator	1.00	1.00	0.00	1.00	1.00
Information Technology Manager	3.00	3.00	0.00	3.00	3.00
Network & Systems Engineer 2	2.00	2.00	0.00	2.00	2.00
Principal Applications Analyst/Project Manager	3.00	3.00	0.00	3.00	3.00
Principal Client Support Specialist	1.00	1.00	0.00	1.00	1.00
Principal Network & Systems Engineer	1.00	1.00	0.00	1.00	1.00
Senior Applications Analyst/Project Manager	6.00	8.00	0.00	8.00	8.00
Senior Applications Analyst/Project Manager - Term Limited	5.00	5.00	(2.00)	3.00	1.00
Senior Client Support Specialist	1.00	1.00	0.00	1.00	1.00
Senior Management Analyst	1.00	1.00	0.00	1.00	1.00
Senior Network & Systems Engineer	2.00	2.00	1.00	3.00	3.00
Senior Network & Systems Engineer - Term Limited	1.00	2.00	(1.00)	1.00	0.00
Senior Office Assistant	1.00	1.00	0.00	1.00	1.00
Senior Office Assistant - Term Limited	0.00	0.00	0.00	0.00	0.00
Totals	39.00	44.00	(2.00)	42.00	38.00

* Position changes as of 3/1/2026.

¹ Other projects include 837240, 837330, 837340, 837470 and 837580.

INFORMATION TECHNOLOGY DEPARTMENT

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	44.00	15,992,164
FY 2026/27 Base Budget Adjustments		
One-Time Adjustments		
Expiration of 1.0 FTE Application Analyst/Project Manager - Term Limited position	(1.00)	(227,427)
Ongoing Cost Adjustments		
Salaries and Benefits		
Salaries and Benefits inflation		328,998
Goods and Services		
Add completed project operating costs to ITD baseline budget		275,393
Increased VMWare - server virtualization management system costs		144,000
Cell phone service transition of flip phones to smartphones		67,000
Other software systems and products		140,729
Other goods and services and realignment		(7,126)
Goods and Services inflation		177,478
Internal Service Charges		
Internal Service Charges adjustments		483,863
Total Base Budget Adjustments	(1.00)	1,382,908
Service Level Adjustments		
Add 1.0 FTE Senior Network & Systems Engineer position	1.00	231,127
Security consultant		50,000
Cybersecurity enhancements		195,000
Implement DocAccess		75,600
AI-enabled dispatch interpretation service		10,980
Increased overtime in support of SB707		77,443
Total Service Level Adjustments	1.00	640,150
Total FY 2026/27 Operating Budget	44.00	18,015,222
Projects		
Computer-Aided Dispatch System Replacement and other projects	(2.00)	863,222
Total FY 2026/27 Recommended Budget	42.00	18,878,445

INFORMATION TECHNOLOGY DEPARTMENT PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS:

This department provides administrative and/or internal services within the City. As such, its indicators are not tied to General Plan goals and instead are developed to optimize the level of internal/administrative support service provided.

	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
IT SERVICES AND SUPPORT						
Workload Indicators						
Number of applications managed and maintained.	133	132	125		125	
Number of tickets.	5,342	5,784	5,583		5,889	
Number of client devices (PCs, Laptops, Tablets, Cell Phones, etc.) managed.	2,647	2,268	2,364		2,385	
Number of network devices managed.	351	345	354		375	
Number of radio devices managed.	586	586	586		586	
Number of firewall attacks detected and blocked. ¹ [Deleted in FY 2025/26]	2,676,130	8,974,920	7,423,614		N/A	
Number of SPAM attacks blocked. ² [Deleted in FY 2025/26]	4,345,632	2,367,972	3,723,636		N/A	
Number of IT projects that are enterprise or cross-departmental. [Deleted in FY 2025/26]	6	9	8		N/A	
Number of IT projects that are department specific. [Deleted in FY 2025/26]	20	6	5		N/A	
Number of IT Governance approved projects completed (includes department led projects with IT components). [Deleted in FY 2025/26]	9	17	12		N/A	
Number of Projects Completed on Time (includes agreed change orders) [New in FY 2025/26]	N/A	N/A	N/A		21	
Number of Active IT Projects [New in FY 2025/26]	N/A	N/A	N/A		39	
Number of IT Governance projects using the standard Project Management Office (PMO) templates. [Deleted in FY 2024/25]	11	17	N/A		N/A	
Number of Request for Proposals (RFPs) or Request for Information (RFIs) requested through purchasing process. [Deleted in FY 2025/26]	0	2	4		N/A	
Number of Request for Proposals process by ITD through Master Request for IT Staffing and Master Request for Professional Services. [Deleted in FY 2025/26]	4	8	4		N/A	
Number of Solicitations Managed by ITD through the Master RFQL List [New in FY 2025/26]	N/A	N/A	N/A		4	
Count of purchasing requisitions entered by ITD staff. [New in FY 2024/25]	N/A	N/A	993		900	

Performance Indicators						
Percent of customer survey respondents rating services good or better.	93%	93%	90%	93%	93%	93%
Percent of customer surveys received. New title: ITD survey response rate	11%	10%	10%	15%	15%	15%
Number of workstations supported by each IT Service Desk Technician. [Deleted in FY 2025/26]	662	567	506	N/A	N/A	N/A
Availability of infrastructure services (Data Center, Servers, Network, VoIP). [Deleted in FY 2024/25]	1	1	N/A	N/A	N/A	N/A
Availability of Data Center Servers. [New in FY 2024/25] [Deleted in FY 2025/26]	N/A	N/A	99%	N/A	N/A	N/A
Availability of Remote Sites. [New in FY 2024/25] [Deleted in FY 2025/26]	N/A	N/A	99%	N/A	N/A	N/A
Availability of Internet. [New in FY 2024/25] [Deleted in FY 2025/26]	N/A	N/A	99%	N/A	N/A	N/A
Network Uptime [New in FY 2025/26]	N/A	N/A	N/A	99%	99%	99%
Percent of Severity 1 (Critical) tickets resolved within Service Level Agreement (SLA). ^{3,4} [Deleted in FY 2025/26]	0	1	100%	N/A	N/A	N/A
Percent of Severity 1 (Critical) tickets responded to within Service Level Agreement (SLA). ³ [Deleted in FY 2025/26]	1	1	100%	N/A	N/A	N/A
Percent of non-critical tickets resolved within Service Level Agreement (SLA). ³ [Deleted in FY 2025/26]	1	1	97%	N/A	N/A	N/A
Percent of non-critical tickets responded to within Service Level Agreement. ³ [Deleted in FY 2025/26]	1	1	100%	N/A	N/A	N/A
Number of legacy systems replaced, eliminated or consolidated. [Deleted in FY 2025/26]	0	2	1	N/A	N/A	N/A
Percent of tickets resolved within Service Level Agreement [New in FY 2025/26]	N/A	N/A	N/A	95%	96%	95%
Percent of projects with direct alignment to council priorities/strategies. [Deleted in FY 2024/25]	7.0%	20.8%	N/A	N/A	N/A	N/A
Percent of passed simulated employee phishing attacks. [New in FY 2025/26]	N/A	N/A	N/A	95%	95%	95%
Percent of total Department operating budget expended. [Deleted in FY 2024/25]	98.5%	100%	N/A	N/A	N/A	N/A
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]	N/A	N/A	Achieved	Achieve	Achieve	Achieve

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ Cyberattacks have no pattern and is unpredictable. The IT team continuously updates firewall rules to block potential threats.

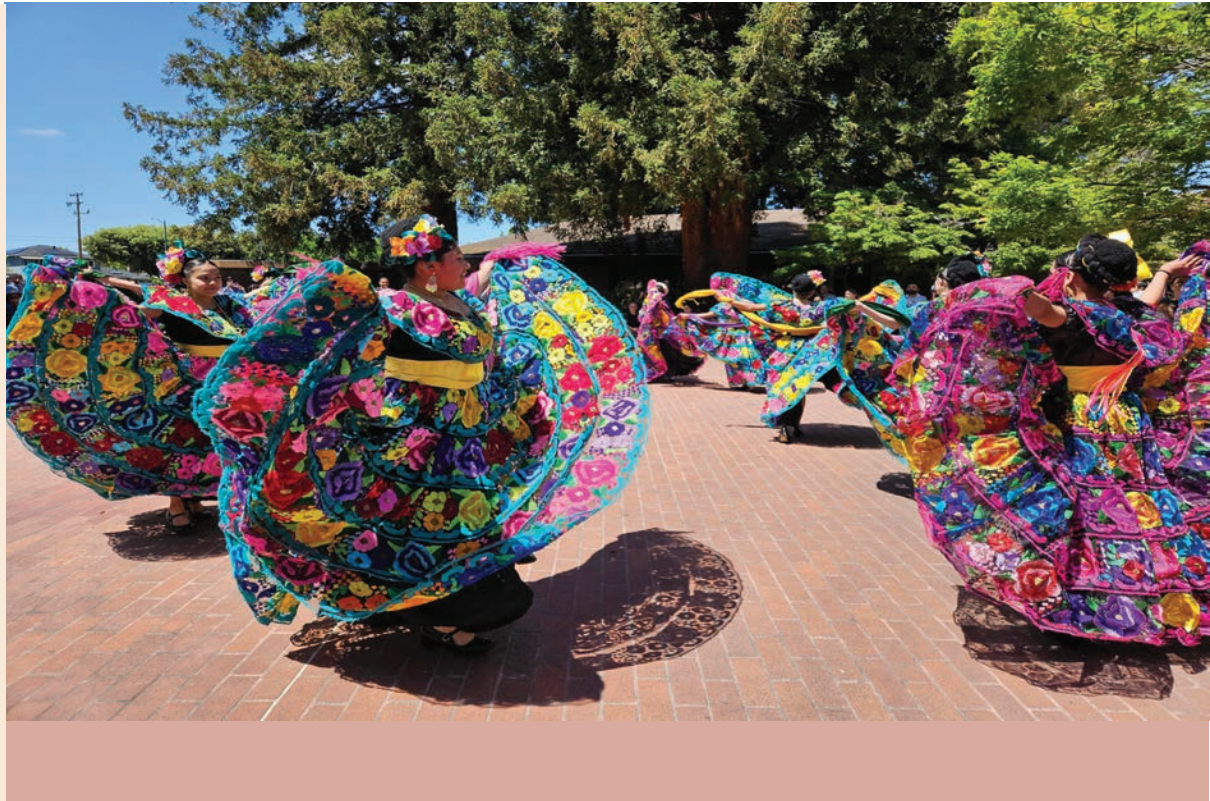
² The number of firewall and spam attacks varies each year. The IT team continuously updates email filters to block unwanted messages.

³ Service Level Agreement (SLA) is assigned by the system based on the category of service including severity and criticality. Deadlines are assigned and measured through the SLA.

⁴ In FY 2022/23, only one critical ticket was submitted during the move to the new Civic Center, with 0% attributed to network outages during the relocation.



LIBRARY AND RECREATION SERVICES DEPARTMENT



MISSION STATEMENT

The Department of Library and Recreation Services delivers exceptional and enriching community services to Sunnyvale.

DEPARTMENT VISION

The Department of Library and Recreation Services supports the City Council’s Community Vision for an attractive, safe, environmentally sensitive community that takes pride in the diversity of its people, the innovation of its business, and the responsiveness of its government, by inspiring healthy living and fostering life-long learning and play for all.

The Department of Library and Recreation Services has two Divisions: Library and Recreation Services.

LIBRARY DIVISION

The Sunnyvale Public Library is open seven days, 65 hours per week at the 60,800 square foot Main Library and provides access to online resources 24 hours a day. Its programs and services promote literacy, learning, and life skills, including collaboration, creative problem-solving, communication, technology use, cross-cultural understanding, critical thinking, and reading readiness, reflecting the diversity of the Sunnyvale community. Additionally, this division provides support to the Library Board of Trustees. In the Summer/Fall of 2026, the Lakewood Branch Library is expected to open, offering even more resources to the Sunnyvale community and beyond.

Number of books and other library materials checked out during FY 2024/25:	1,601,788
Number of Library patrons who visited during FY 2024/25:	417,108
Number of retrievals of electronic information during FY 2024/25:	231,171
Number of people attending Library programs during FY 2024/25:	52,731
Number of programs presented during FY 2024/25:	896

Objectives

- Provide and promote library services to help community members find and use the materials and information they need.
- Provide equitable library programs and publications that foster life-long library use and a love of reading through programs for people of all ages, cultural backgrounds, and interests.
- Use new technologies to improve library services and provide access to information in digital and other formats.
- Foster a collaborative organization to attain an inclusive, high-performing, customer-focused library.
- Provide programs and services that reflect community needs and achieve the City’s vision of a strong, diverse community that is inclusive and accessible to all.

Borrower Services/Circulation

Ensures that patrons can access, locate, and borrow materials from the Library. This team issues both traditional library cards and online-access e-cards, manages patron accounts and organizes the collection to help patrons quickly locate library materials. Develops alternative circulation strategies, such as processing interlibrary loans and the Library's Homebound Delivery Program, to provide materials for patrons unable to visit the Library due to disability.

Library Services for Adults

Responds to reference questions, curates a diverse collection of print and non-print materials and media, and delivers programs to promote literacy and lifelong learning. This team is responsible for the adult literacy program, Level Up Learning. The team partners with community groups to provide cultural, art, health, sustainability, and financial literacy programs throughout Sunnyvale. They also manage the Library of Things, a collection of tools and other shareable items to increase community connections and resiliency.

Library Services for Children and Teens

Responds to reference questions, curates a diverse collection of print and non-print materials and media, and delivers programs that promote early childhood education, literacy, and lifelong learning. Coordinates cultural family events, school visits, outreach services, STEAM (Science, Technology, Engineering, Art, and Mathematics) programming, storytimes, and year-round reading programs for children and teens. Fosters partnerships with community organizations and schools serving children and teens. This team also manages the Children's Library of Things collection and the Early Learning Hub, offering hands-on experiences that inspire learning and curiosity.

Prepare and Acquire Library Materials

Acquires library materials and prepares them for public use, maintains the Library's databases, manages vendor contracts, and processes invoice payments. This team orders, receives, catalogs, processes, and repairs all Library collections, including books, media, and the Library of Things. The team supports access through efficient procedures and ensures new materials are available to the community sooner.

Management, Supervisory, and Administration Support – Library

Provides leadership and management, ensuring all aspects of library programs and services are implemented through the lens of the City and Library missions and with the highest degree of public stewardship. This team also ensures that library facilities, technology, programs, and services are responsive to community needs and are enriching and culturally relevant. Establishes library policy and procedures and supports the Board of Library Trustees and the Friends of the Library.

Library Technology Services

Plans, implements, and supports the Library's digital services, including websites, Integrated Library System, public access catalog, electronic resources, mobile apps, and other web-based services. This team also manages the Library's technology equipment, such as loanable devices, public computers, print/copy machines, self-check-out stations, and automated returns. In addition, the team evaluates new technologies to ensure that service delivery is cost-effective, accessible, and responsive to customer requests and changing community needs.

Lakewood Branch Library

Beginning in 2026, Sunnyvale's first branch library will provide a full range of library services and serve as a primary resource for literacy, learning, and wellness activities in an approximately 20,000 square foot facility in the Lakewood Village neighborhood of north Sunnyvale. The branch will feature a diverse collection of popular materials, dedicated spaces for children and teens, private study rooms, and multiple programming spaces, including a Maker Lab, technology skills lab, library program room, community room, as well as classrooms in partnership with the Sunnyvale School District and Fremont Union High School District. The branch will also be equipped to host a range of recreation programming.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Organized 181 inclusive and equitable programs in celebration of diverse cultural holidays and observances, reaching a total of 13,405 participants.
 - Extended student virtual library card availability to grades 3 to 5, previously limited to grades 6 to 8, enabling 3,601 students to use online databases with their student IDs.
 - Provided summer, spring, and winter reading programs for children and teens, engaging 3,943 participants, who collectively read 58,356 books. During summer and winter reading programs, the library gifted 2,634 books to young readers.
 - Recorded a 7.4% increase in the number of yearly library visitors. Returned over 658,000 items to the shelves within two days of return.
 - Supported adult literacy with 210 hours of one-on-one tutoring sessions between adult learners and volunteer tutors.
 - Promoted community resilience by offering 125 programs focused on sustainable-living topics.
 - Established new vendor accounts and procedures for adding over 20,000 volumes for the Lakewood Branch's Opening Day Collections.
 - Cataloged and processed 22,761 volumes of new materials, including books, media, and Library of Things.
 - Completed the library's CENIC network upgrade, increasing Wi-Fi speed capacity from 1Gbps to 10Gbps.
-

RECREATION SERVICES DIVISION

The Sunnyvale Recreation Division provides programs and services that support health, wellness, arts, recreation, and education for Sunnyvale's diverse community. The Recreation Division is responsible for the day-to-day programming of City parks and recreational facilities, special events, public art and working with the Department of Public Works to implement the City's parks capital improvement program. In addition, the division is responsible for providing staff support to two City Commissions – the Arts Commission and the Parks and Recreation Commission.

Number of participant hours in Recreation programs and services in FY 2024/25:	404,848
Number of recreation facilities occupancy hours FY 2024/25 (facilities include the Columbia Neighborhood Center, Community Center Campus, Fields and Park Buildings):	163,289
Number of volunteer hours managed by Recreation staff in FY 2024/25:	7,683
Number of Senior Center memberships in FY 2024/25:	913
Number of recipients benefiting from the Recreation Fee Waiver/Scholarship program in FY 2024/25:	380
Total Registrations, for all Recreation activities in FY 2024/25:	138,277

Objectives

- Ensure equal opportunities for participation and provide for a variety of general and special interest uses of parks and facilities.
- Deliver a wide range of services, programs, and special events to meet the community's recreational needs.
- Support the City Council's equity, access, and inclusion priorities.
- Maximize access to all recreational services, facilities and amenities while providing recreation and enrichment programs, services and amenities to all Sunnyvale residents, including the community's underserved populations.
- Use entrepreneurial strategies to identify and reach new markets for programs, services and revenue generation, and strengthen existing relationships.
- Leverage available resources to maximize the community's benefits by pursuing co-funded and/or cooperative agreements to provide and maintain programs, facilities and services. Partners may include school districts, non-profit groups, governmental agencies and businesses and beyond.
- Work closely with the Arts Commission and other City Departments to facilitate the design, logistics, and implementation of Art in Private Development and Art in Public Places for Sunnyvale residents that celebrate the City's history, people and culture.

Youth and Teens

Provides recreation classes and activities for youth (0 – 18 years of age), including afterschool, half-day, full-day and drop-in camps, pre-school classes and camps, STEAM classes and camps and teen leadership development camps and programs. This team oversees partnerships with community organizations to produce a range of community special events and supports the City's childcare providers through networking nights.

Seniors

Provides services for older adults, including recreation and fitness classes, drop-in activities, day trips, special events, lifelong learning, health services and care management. This team coordinates with third-party contractors and County partners to provide on-site and to-go lunch services. Grant funding also supports several evidence-based programs. This team also coordinates the Age-Friendly Initiative and supports the Senior Center Advisory Committee.

Arts and Culture

Provides visual and performing arts programs for youth and adults, as well as administers the City's Art in Public Places and Art in Private Development programs. The team operates the Sunnyvale Theatre, youth theater programs, community productions, cultural events and private rentals. They manage the Creative Arts Center, offering a full range of arts education, including the pottery studio, painting and drawing studios, music instruction and classes for all ages. The team also stewards the City's Permanent Art Collection, which includes more than 200 artworks across Sunnyvale. Staff collaborate with artists, community partners and the Arts Commission to expand public art opportunities and ensure accessible, high-quality cultural experiences for the community.

Sports and Aquatics

Provides aquatics classes and activities for youth and adults at four swimming pools: Fremont Pool (year-round operation), Washington Pool (year-round operation) and Sunnyvale and Columbia Middle School Pools (seasonal operation). This team also provides sports classes, leagues and drop-in activities, including open gym, for youth and adults and manages reservations for the Indoor Sports Center and athletic fields.

Marketing and Customer Service

Provides reception, customer and registration services, administrative support, training for the division in various areas (e.g., City branding), casual staff recruitment strategies, marketing and outreach and recreation youth scholarship program. Marketing efforts include managing the production of three seasonal activity guides and one camp aquatic brochure, division-wide recreation social media channels and community outreach events. The team also provides leadership to the City's Annual State of the City.

Event Permitting and Facilities

Recreation oversees the citywide special event permitting process and hosts several community events, including the Sunset Movie Series. The team manages the use of City facilities, including handling reservations, rentals, setup and staffing for both public reservations and City-sponsored events. Residents can reserve spaces at the Community Center complex, City Hall, ten park buildings, more than 50 picnic sites, Plaza del Sol, the theater and Baylands Park.

Neighborhoods

A Recreation Services work unit operates out of the Columbia Neighborhood Center (CNC), located on the Columbia Middle School campus in the Sunnyvale School District, with a mission to empower youth and families by providing programs and services that help children develop essential life skills for success in school and beyond. Supported by a network of school districts, nonprofits, businesses, and community members, CNC offers community education, recreation and enrichment, health and mental health services, social services, and neighborhood safety programs, with operating costs shared by the City of Sunnyvale and the Sunnyvale School District and oversight provided by a Joint Task Force of executive leaders from both entities. The work unit also manages therapeutic recreation for individuals with disabilities, after-school programs for Transitional Kindergarten and Kindergarten at four schools, support for Sunnyvale Neighborhood Associations, and administration of the Community Events and Neighborhood Grants Program.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Lap swim continued year-round at Sunnyvale Swim Complex and during Fall and Spring at the Washington Community Swim Center. In FY 2024/25 lap swim served more than 17,000 participants. In addition, 997 participants enrolled in the Water Fitness program, provided 319 swim lessons that served 1,707 participants and expanded Splash N Dash summer camp to north Sunnyvale.
- In FY 2024/25, the Sunnyvale Youth Basketball League had 56 teams (533 participants) and was supported by 118 volunteer coaches.
- Fun-on-the-Run, a free, mobile recreation program for youth ages 6-11 is offered once a week as an afterschool program at all 8 elementary schools in the Sunnyvale School District on a rotation basis and runs out of Sunnyvale parks during school breaks and summer.
- The Senior Center serves an average of 87 daily meals through the City Café, supporting nutrition and social connection for older adults. The County-funded Self Help for the Elderly program provides an additional 100 meals and social activities each day. Together, these programs provide more than 33,000 meals annually to older adults who are 50 and over.
- In FY 2024/25, the Public Art Program advanced multiple projects across the Art in Public Places and Art in Private Development portfolios. Public art projects continue to make progress at the Lakewood Branch Library, Corn Palace Park and the Community Center Grounds Renovation project. The Suns of Sunnyvale project featured 26 artist-designed sun sculptures installed in parks and public spaces across the city, highlighting work by local artists and strengthening Sunnyvale's distinct cultural identity. The City's Permanent Art Collection continued to grow, now exceeding 200 artworks.
- For the 2025 recreation scholarship cycle, staff successfully administered \$132,357 in Recreation Scholarships for 380 youth, 0-17 years, to participate in various classes and camps in art, sports, swim lessons, STEM, Super Safari Preschool, teen leadership and recreation swim. For the 2026 cycle, there is 157,000 available to distribute.
- The Recreation Division staff attended several recruitment and community outreach events, including 13 recruitment events and 24 outreach events.
- In the summer of 2025, traditional, STEAM and teen leadership camps served youth ages 5-17 over an eight-week period, providing enriching educational experiences through hands-on activities, field trips, on-site performers and mentorship from recreation leaders. Summer programs experienced a 7% increase in registrants.
- The Youth and Family Resource program supports the community by offering resources, hosting family-focused events and linking local care providers with county childcare services. Through initiatives such as seasonal StoryWalks, a Community Baby Shower and a Community Costume Swap, the program served 1,494 parents, children and providers.
- On July 4, 2024, the City hosted the first-ever 4th of July drone show at Baylands Park. An estimated 8,000 people enjoyed the story of Sunnyvale and celebrated America's independence as 300 drones illuminated the night sky. On July 4, 2025, the City transitioned to a daytime family-friendly festival in Downtown Sunnyvale attended by approximately 5,000 people that included carnival games, prizes, and live music.

BUDGET HIGHLIGHTS

- Aligned position allocations and program budgets to meet evolving operational demands and service level expectations.
- Added a new Service Delivery Plan (SDP), 12037 Customer Service, to distinguish the front counter from general administration operations.
- Added 1.0 FTE Term-Limited Recreation Services Coordinator 2 position to support the expanded efforts to plan and coordinate the 4th of July event.
- Reclassified 1.0 FTE Facility Attendant 1 position to a Facility Attendant 2 position to expand support in facility-related services.
- Reclassified 2.0 FTE Librarian 1 positions to Librarian 2 positions to meet increased performance expectations and the complexities of duties in the Library Services for Adults and Library Services for Teens and Children workgroups.

Service Level Adjustments

- Added 1.0 FTE Senior Library Assistant position to lead the Level Up Literacy Program in Library Services for Adults.
- Added 1.0 FTE Term-limited Recreation Services Coordinator 1 position to support the growth of the Sunnyvale Public Art program.

LIBRARY AND RECREATION SERVICES DEPARTMENT

Budget Summary

		FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
		Actuals	Adopted	Proposed	Proposed
Dollars by Program / Service Delivery Plan					
11900 - Library					
11901	Borrower Services/Circulation	3,301,350	3,567,824	3,507,159	3,668,502
11902	Library Services for Adults	2,426,877	2,921,171	3,108,186	3,070,829
11903	Library Services for Teens and Children	1,735,606	2,064,839	2,159,462	2,254,980
11904	Prepare and Acquire Library Materials	1,452,001	1,533,400	1,534,592	1,603,499
11905	Management, Supervisory and Administrative Support Services - Library	1,325,387	1,531,336	1,658,913	1,731,375
11907	Library Technology Support Services	630,921	666,363	641,241	670,261
11908	Lakewood Branch Library ¹	N/A	1,972,568	2,228,839	2,326,300
Totals		10,872,142	14,257,501	14,838,392	15,325,746
12000 - Recreation Services					
Arts and Culture					
12010	Public Art and AIPD (Development Enterprise Fund)	35,804	30,851	29,619	30,977
12011	Visual Arts	307,429	364,940	276,953	289,248
12012	Performing Arts	316,973	355,394	435,486	452,436
12013	Pottery	140,706	249,802	197,012	204,357
12014	Theater	145,404	207,126	218,178	227,717
Totals		946,316	1,208,113	1,157,248	1,204,735
Neighborhoods					
12015	Columbia Neighborhood Center Programs	1,074,057	1,224,767	1,098,324	1,143,809
12016	Youth and Family Resources	106,430	147,810	93,864	98,008
Totals		1,180,487	1,372,577	1,192,188	1,241,817
Recreation Administration					
12017	Special Events	286,464	375,071	336,550	350,077
12018	Marketing	514,294	648,237	864,555	898,875
12019	Administrative Services	2,100,918	2,931,645	2,168,599	2,169,922
12037	Customer Service ²	N/A	N/A	815,291	852,343
Totals		2,901,676	3,954,953	4,184,995	4,271,217
Seniors					
12021	Senior Programs	510,200	304,248	357,859	372,424
12022	Senior Center	717,913	906,788	883,942	921,521
12023	Therapeutic Programs	259,748	241,858	304,491	317,069
Totals		1,487,861	1,452,894	1,546,292	1,611,014

LIBRARY AND RECREATION SERVICES DEPARTMENT

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
Sports and Facilities					
12025	Gymnastics	565,393	546,652	925,426	953,189
12026	Youth and Adult Sports	1,093,694	1,157,057	1,244,324	1,300,098
12027	Facilities	938,574	1,027,691	915,031	954,933
12034	Fremont Aquatics	552,150	733,168	773,430	781,581
12035	Washington Aquatics	322,239	416,747	400,335	416,403
12036	Middle School Aquatics	94,921	169,032	158,018	164,445
Totals		3,566,971	4,050,347	4,416,564	4,570,649
Youth and Teens					
12028	Preschool	265,143	344,685	359,358	374,283
12029	After School	483,988	336,536	734,797	765,071
12030	School Break Camps	757,613	746,274	783,992	814,045
12031	Teens	160,163	221,635	228,066	237,725
Totals		1,666,907	1,649,130	2,106,213	2,191,124
Total 12000 - Recreation Services		11,750,218	13,688,014	14,603,500	15,090,556
Total Operating Budget		22,622,360	27,945,515	29,441,892	30,416,302
Projects					
890170	Public Art Acquisition	0	0	155,888	162,817
Totals		0	0	155,888	162,817
Total Operating and Projects Budget		22,622,360	27,945,515	29,597,780	30,579,119
Dollars by Fund					
General Fund		21,512,499	26,689,897	28,408,911	29,339,669
Development Enterprise Fund		35,804	30,851	29,619	30,977
Public Art Acquisition		0	0	155,888	162,817
Youth and Neighborhood Services Fund		1,074,057	1,224,767	1,003,362	1,045,656
Totals		22,622,360	27,945,515	29,597,780	30,579,119
Dollars by Category					
Salaries and Benefits		13,335,486	16,220,407	17,608,967	18,104,836
Goods and Services		3,984,154	4,987,842	5,709,572	5,341,381
Internal Service Charges		5,302,720	6,737,266	6,279,241	7,132,902
Totals		22,622,360	27,945,515	29,597,780	30,579,119

¹ New program in FY2025/26.

² New program in FY2026/27.

LIBRARY AND RECREATION SERVICES DEPARTMENT

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan						
11900 - Library						
11901	Borrower Services/Circulation	15.54	14.54	0.00	14.54	14.54
11902	Library Services for Adults	7.59	9.06	0.00	9.06	8.06
11903	Library Services for Teens and Children	6.06	7.06	0.00	7.06	7.06
11904	Prepare and Acquire Library Materials	5.62	5.62	0.00	5.62	5.62
11905	Management, Supervisory and Administrative Support Services - Library	4.00	4.00	0.00	4.00	4.00
11907	Library Technology Support Services	2.50	2.03	0.00	2.03	2.03
11908	Lakewood Branch Library ¹	0.00	8.46	0.00	8.46	8.46
Totals 11900 - Library		41.31	50.77	0.00	50.77	49.77
12000 - Recreation Services						
Arts and Culture						
12010	Public Art and Art in Private Development	0.15	0.15	0.00	0.15	0.15
12011	Visual Arts	1.05	1.55	(0.50)	1.05	1.05
12012	Performing Arts	0.70	0.70	0.30	1.00	1.00
12013	Pottery	0.25	0.75	(0.50)	0.25	0.25
12014	Theater	0.75	0.75	0.00	0.75	0.75
Totals		2.90	3.90	(0.70)	3.20	3.20
Neighborhoods						
12015	Columbia Neighborhood Center Programs	3.70	3.30	(0.20)	3.10	3.10
12016	Youth and Family Resources	0.60	0.60	(0.20)	0.40	0.40
Totals		4.30	3.90	(0.40)	3.50	3.50
Recreation Administration						
12017	Special Events	0.95	1.25	(0.25)	1.00	1.00
12018	Marketing	1.45	1.35	1.05	2.40	2.40
12019	Administrative Services	10.85	10.90	(4.65)	6.25	5.75
12037	Customer Service ²	0.00	0.00	4.35	4.35	4.35
Totals		13.25	13.50	0.50	14.00	13.50
Seniors						
12021	Senior Programs	1.00	1.00	0.00	1.00	1.00
12022	Senior Center	3.35	3.35	0.05	3.40	3.40
12023	Therapeutic Programs	0.70	0.70	0.00	0.70	0.70
Totals		5.05	5.05	0.05	5.10	5.10
Sports and Facilities						
12026	Youth and Adult Sports	2.10	2.15	0.30	2.45	2.50
12027	Facilities	4.35	4.72	(0.55)	4.17	4.17
12034	Fremont Aquatics	0.92	0.87	0.13	1.00	0.95
12035	Washington Aquatics	0.67	0.67	0.08	0.75	0.75
12036	Middle School Aquatics	0.46	0.46	0.04	0.50	0.50
Totals		8.50	8.87	0.00	8.87	8.87

LIBRARY AND RECREATION SERVICES DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Youth and Teens					
12028 Preschool	0.80	0.99	0.00	0.99	0.99
12029 After School	0.90	0.70	1.05	1.75	1.75
12030 School Break Camps	1.20	1.39	0.00	1.39	1.39
12031 Teens	1.10	0.70	0.00	0.70	0.70
Totals	4.00	3.78	1.05	4.83	4.83
Totals 12000 - Recreation Services	38.00	39.00	0.50	39.50	39.00
Total Operating Positions	79.31	89.77	0.50	90.27	88.77
Projects					
890170 Public Art Acquisition	0.00	0.00	1.00	1.00	1.00
830600 Lakewood Branch Library Facility ¹	3.12	0.00	0.00	0.00	0.00
Totals	3.12	0.00	1.00	1.00	1.00
Total Operating and Projects Positions	82.43	89.77	1.50	91.27	89.77
Positions by Fund					
General Fund	78.58	86.32	0.70	87.02	85.52
Development Enterprise Fund	0.15	0.15	0.00	0.15	0.15
Public Art Acquisition	0.00	0.00	1.00	1.00	1.00
Youth and Neighborhood Services Fund	3.70	3.30	(0.20)	3.10	3.10
Totals	82.43	89.77	1.50	91.27	89.77
Positions by Classification					
Administrative Aide	1.00	1.00	0.00	1.00	1.00
Administrative Aide - Confidential	1.00	1.00	0.00	1.00	1.00
Administrative Librarian	1.00	0.00	0.00	0.00	0.00
Assistant Recreation Services Coordinator	1.00	1.00	0.00	1.00	1.00
Deputy Director of LRS - Library Services	1.00	1.00	0.00	1.00	1.00
Deputy Director of LRS - Recreation Services	1.00	1.00	0.00	1.00	1.00
Director of Library and Recreation Services	1.00	1.00	0.00	1.00	1.00
Facility Attendant 1	2.00	2.00	(1.00)	1.00	1.00
Facility Attendant 2	0.00	0.00	1.00	1.00	1.00
Facility Attendant 2, Part-time	0.00	0.75	0.00	0.75	0.75
Librarian 1	10.00	11.00	(2.00)	9.00	9.00
Librarian 1 - Term Limited	1.00	1.00	0.00	1.00	0.00
Librarian 2	0.00	1.00	2.00	3.00	3.00
Librarian, Part-time	3.18	3.71	0.00	3.71	3.71
Library Assistant	6.00	7.00	0.00	7.00	7.00
Library Circulation Manager	1.00	1.00	0.00	1.00	1.00
Library Specialist 1, Part-time	2.65	1.59	0.00	1.59	1.59
Library Specialist 2, Part-time	3.71	5.83	0.00	5.83	5.83
Library Specialist 3, Part-time	6.89	6.89	0.00	6.89	6.89
Management Analyst	1.00	1.00	0.00	1.00	1.00
Office Assistant, Part-time	1.50	1.50	0.00	1.50	1.50
Principal Office Assistant	1.00	2.00	0.00	2.00	2.00
Recreation Services Coordinator 1	1.00	1.00	0.00	1.00	1.00
Recreation Services Coordinator 1 - Term Limited	0.00	0.00	1.00	1.00	1.00
Recreation Services Coordinator 2	17.00	17.00	0.00	17.00	17.00
Recreation Services Coordinator 2 - Term Limited	0.00	0.00	0.50	0.50	0.00
Recreation Services Manager	4.00	5.00	0.00	5.00	5.00
Senior Library Assistant	1.00	1.00	1.00	2.00	2.00
Senior Library Assistant - Term Limited	0.00	1.00	(1.00)	0.00	0.00

LIBRARY AND RECREATION SERVICES DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Senior Office Assistant	5.00	4.00	0.00	4.00	4.00
Senior Office Assistant, Part-time	0.75	0.75	0.00	0.75	0.75
Staff Office Assistant	2.00	2.00	0.00	2.00	2.00
Staff Office Assistant, Part-time	0.75	0.75	0.00	0.75	0.75
Supervising Librarian	3.00	4.00	0.00	4.00	4.00
Youth and Family Resources Manager	1.00	1.00	0.00	1.00	1.00
Totals	82.43	89.77	1.50	91.27	89.77

* Position changes as of 3/1/2026.

¹ Transferred planned frozen positions (unfunded) from FY 2024/25 project to operations (funded) with expected project completion in 2026.

² New program in FY2026/27.

LIBRARY AND RECREATION SERVICES DEPARTMENT

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	89.77	27,945,515
FY 2026/27 Base Budget Adjustments		
One-Time Adjustments		
Expiration of 1.0 FTE Senior Library Assistant - Term Limited position	(1.00)	(140,090)
Add 1.0 FTE Recreation Services Coordinator 2 - Term Limited position	0.50	88,293
Ongoing Cost Adjustments		
Salaries and Benefits		
Casual staffing and overtime		126,447
Reclass 1.0 FTE Facility Attendant 1 position to Facility Attendant 2 position	0.00	18,380
Reclass 2.0 FTE Librarian 1 positions to Librarian 2 positions	0.00	27,067
Salaries and Benefits inflation		1,112,574
Goods and Services		
Books, publications and e-publications		74,898
Training and conference fees, and travel expenses		28,469
Printing and binding services		28,758
Senior programs excursions		20,897
Recreation programs supplies		48,738
Contractor fees for gymnastics		342,280
Credit card fees		49,196
Facilities repair and maintenance		11,455
Real property lease/rental		47,943
Miscellaneous fees, supplies and realignment		(230,629)
Goods and Services inflation		149,636
Internal Service Charges		
Internal Service Charges adjustments		(458,025)
Total Base Budget Adjustments	(0.50)	1,346,287
Service Level Adjustments		
Add 1.0 FTE Senior Library Assistant position in Library Services for Adults for the Adult Literacy Program	1.00	150,090
Total FY 2026/27 Operating Budget	90.27	29,441,892
Projects		
Add 1.0 FTE Recreation Services Coordinator 1 - Term Limited position for Public Art Acquisition	1.00	155,888
Total FY 2026/27 Recommended Budget	91.27	29,597,780

LIBRARY AND RECREATION SERVICES PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS: Chapter 4, Community Character (CC)

Goal CC-7: Appropriate Library Facilities

Goal CC-8: Broad and Diverse Library Collection

Goal CC-9: Appropriate Arts Facilities

Goal CC-10: High Quality Recreation Programming

Goal CC-11: Wide Range of Recreation Programming

Goal CC-12: Maximize Access to Recreation Services, Facilities and Amenities

Council Policy 5.1.1 Socio-Economic - Goals and Policies

Goal 5.1.H: Identify pressing health and social needs of the Sunnyvale community...

Goal 5.1.J: Encourage and support a network of human services...

Council Policy 5.1.2. Child Care

Council Policy 6.2.1 Library - Goals and Policies

Goal CP-6.2C: Provide library programs and publications to education, enrich and enlighten library users

Goal CP-6.2F: Foster a collaborative organization to attain a high performance and customer-focused Library

Council Policy 6.4.1A: Ensure the financial viability of arts programming...

Council Policy 6.4.1B: Promote the physical and mental well being...in arts programs and services.

Council Policy 6.4.1.C: Positively impact the development of youth by developing a strong foundation in the arts...

Council Policy 7.1.1: Fiscal - Long Range Goals and Financial Policies

Council Policy 7.1A.4: Budget Monitoring and Modification

Council Policy 7.1B.5: User Fees

Please refer to the General Plan Executive Summary and the Council Policy Manual for further details on goals

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
DEPARTMENT OF LIBRARY AND RECREATION SERVICES							
Performance Indicators							
Percent of total Department operating budget expended. [Deleted in FY 2024/25]		95%	97%	N/A	N/A	N/A	N/A
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]		N/A	N/A	Achieved	Achieve	Achieve	Achieve
LIBRARY							
Workload Indicators							
Number of library programs for adults.	CP-6.2C	213	310	442		415	
Number of library programs for children, teens and families.	CP-6.2C	400	493	527		530	
Number of offsite library programs. ¹	CP-6.2C	142	105	89		90	
Number of cultural inclusion events. [New in FY 2023/24]	CC-6	N/A	61	175		185	
Total number of attendees at cultural inclusion events. [New in FY 2023/24]	CC-6	N/A	5,881	13,371		13,500	
Number of materials circulated.	CC-8	1,477,948	1,693,807	1,601,788		1,650,000	
Number of library visitors.	CC-7, CC-8	339,671	389,171	417,108		415,000	
Total volumes of books and media cataloged and processed. ²	CC-8	22,749	27,110	22,761		8,628	
Number of volunteer hours managed by Library staff.	CP-6.2F	1,264	1,147	2,452		2,400	
Circulation of Digital Materials as Percentage of Total Library Circulation.	CC-8	14%	16%	13%		17%	
Performance Indicators							
Number of customer survey respondents and percent rating library services as good or better. ³	CC-7, CC-8	N/A	612 95%	223 89%	275 89%	500 90%	500 92%
Number of customer survey respondents and percent rating library programs as good or better.	CP-6.2C	657 98%	556 95%	456 96%	600 96%	600 96%	700 96%
Percent of library materials re-shelved within 48 hours after check-in.	CC-8	100%	100%	100%	98%	100%	98%

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Average number of days from receipt of materials to availability. ⁴	CC-8	5	8	3	8	5	6
RECREATION SERVICES							
Arts & Culture							
Workload Indicators							
Total number of participants hours in Arts and Cultural Programs. (Adult/Youth/Teens: visual art, performance art, cultural art) ⁵	CC-10, CC-11, CC-12	21,345	30,768	33,163		33,000	
Total number of Arts and Cultural Program registrants. (Adult/Youth/Teens: visual art, performance art, cultural art) ⁵	CC-10, CC-11, CC-12	2,274	2,497	2,834		2,800	
Total number of drop in Arts and Culture participants. (Adult/Youth/Teens: visual art, performance art, cultural art) ⁶	CC-10, CC-11, CC-12	2,260	12,449	5,804		6,000	
Total number of Arts and Cultural programs. (Adult/Youth/Teens: visual art, performance art, cultural art) ⁵	CC-10, CC-11, CC-12	264	273	305		300	
Total number of facilities occupancy hours within the Theater and percent total rentals and programs compared to available hours.	CC-9, CC-12	3,092 71%	3,496 80%	3,493 80%		3,500 80%	
Total number of facilities reservations within the Theater (rentals).	CC-9, CC-12	1,112	1,233	1,233		1,200	
Total number of staff hours spent on Public Art Projects (Private/Public).	CC-12	1,820	1,820	2,250		2,500	
Performance Indicators							
Number of customer survey respondents and percent rating Arts and Cultural Programs as good or better. ⁷	CC-10	208 92%	221 94%	73 89%	300 90%	200 90%	200 90%
Neighborhoods							
Workload Indicators							
Number of participant hours generated by Columbia Neighborhood Center (CNC) partner service providers in the areas of: Community Education, Mental and Physical Health Services, Recreation and Enrichment, Social Services, and Neighborhood Safety.	CC-10, CC-11, CC-12, CP-5.1H, CP-5.1J	41,094	31,081	34,152		35,000	
Total number of participants hours in Columbia Neighborhood Programs. (Adult/Youth/Families)	CC-10, CC-11, CC-12	38,897	42,879	50,130		51,000	
Total number of Columbia Neighborhood Programs registrants. (Adult/Youth/Families)	CC-10, CC-11, CC-12	13,957	13,051	15,488		15,000	
Total number of Columbia Neighborhood Programs. (Adult/Youth/Families)	CC-10, CC-11, CC-12	38	36	34		36	
Total number of recreation fee waivers awarded and percentage of total expended. ⁸ [Deleted in FY 2024/25]	CC-12	303 99.5%	271 100%	N/A		N/A	

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Performance Indicators							
Number of customer survey respondents and percent rating Columbia Neighborhood Programs as good or better (neither satisfied or dissatisfied, satisfied, and very satisfied).	CC-10	352 96%	941 98%	1,098 98%		1,000 95%	
Administration, Marketing and Events							
Workload Indicators							
Total number of community/special event applications received and awarded.	CC-11, CC-12	35	61	81		81	
Total number of Recreation Services Special Event registrants/participants. ⁹	CC-10, CC-11, CC-12	3,950	3,552	10,100		10,500	
Total number of volunteer hours managed by Recreation Services staff (Hands on the Arts, Youth & Family Resources). (Not including: Senior, Youth and Teen, and Sports and Aquatics Programs). ¹⁰	CC-10	969	400	259		300	
Total number of picnic reservations processed at the Community Center. (In-person or by phone)	CC-10, CC-11, CC-12	3,668	3,834	4,007		3,900	
Total number of program registrations processed at the Community Center. (Fall guide, Winter/Spring guide, Camp Splash brochure + Summer guide = In-person or phone/online) ¹¹	CC-10, CC-11, CC-12	13,307	16,892	30,610		20,000	
Total number of social media posts and total customer reach. ¹²	CC-10, CC-11, CC-12	250 238,241	191 168,736	144 258,775		175 175,000	
Total number of Recreation Scholarships (formerly fee waiver) awarded and percentage of total expended. ⁸	CC-12	227 99.5%	226 100%	380 100%		350 100%	
Performance Indicators							
Number of customer survey respondents and percent rating overall Recreation Services as good or better (neither satisfied or dissatisfied, satisfied, and very satisfied).	CC-10	615 95%	779 96%	719 93%	780 95%	700 90%	700 90%
Number of customer survey respondents and percent rating for Recreation Division drop-in programs as good or better (neither satisfied or dissatisfied, satisfied, and very satisfied). [New in FY 2025/26]	CC-10	N/A	N/A	78 92%	N/A	100 90%	100 90%
Seniors							
Workload Indicators							
Total number of participants hours in Senior Programs. ⁵	CC-10, CC-11, CC-12	14,329	15,500	22,100		22,000	
Total number of Senior Program registrants. ⁵	CC-10, CC-11, CC-12	1,609	1,930	2,650		2,600	
Total number of drop in participants (fitness, table tennis, dance, misc.) ⁵	CC-10, CC-11, CC-12	43,119	26,224	38,566		38,000	

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Total number of lunch program participants. ⁵	CC-10, CC-11, CC-12	15,165	21,425	22,302		22,300	
Total number of Senior Programs offered. ⁵	CC-10, CC-11, CC-12	122	127	158		150	
Total number of Senior Center Memberships.	CC-10, CC-11, CC-12	917	670	913		925	
Total number of Care Management hours provided. ¹³	CC-12	936	882	1,800		1,800	
Total number of volunteer hours managed by Senior Program staff.	CC-10	997	4,575	5,220		5,500	
Performance Indicators							
Number of customer survey respondents and percent rating Senior Programs as good or better (neither satisfied or dissatisfied, satisfied, and very satisfied).	CC-10	110 92%	161 95%	156 97%	120 90%	140 90%	140 90%
Sports, Aquatics and Facilities							
Workload Indicators							
Total number of participants hours in Sports and Aquatics Programs. ⁵	CC-10, CC-11, CC-12	88,401	92,166	131,215		135,000	
Total number of Sports and Aquatics registrants. ⁵	CC-10, CC-11, CC-12	8,606	9,357	14,313		10,000	
Total number of drop in Sports participants. ⁵	CC-10, CC-11, CC-12	6,976	8,687	9,847		10,000	
Total number of drop in Aquatics participants. ⁵	CC-10, CC-11, CC-12	27,486	28,956	25,367		25,000	
Total number of Sports and Aquatics Programs. ⁵	CC-10, CC-11, CC-12	928	801	1,475		900	
Total number of volunteer hours managed by Sports and Aquatics Program staff.	CC-10	1,740	1,710	1,710		1,750	
Total number of facilities occupancy hours within Recreation Facilities and percent total rentals and programs compared to available hours.	CC-9, CC-12	225,324 38%	191,196 33%	163,289 30%		170,000 30%	
Total number of facilities reservations within the Recreation Services Facilities (rentals).	CC-9, CC-12	44,095	44,518	36,132		36,000	
Performance Indicators							
Number of customer survey respondents and percent rating Sports and Aquatics Programs as good or better. ⁷	CC-10	473 90%	442 94%	366 89%	475 90%	400 90%	425 90%
Number of customer survey respondents and percent rating Recreation Services Facilities as good or better (neither satisfied or dissatisfied, satisfied, and very satisfied). ⁷	CC-9, CC-12	447 93%	866 95%	511 92%	700 85%	600 90%	600 90%
Number of customer survey respondents and percent rating Theater Facility as good or better (neither satisfied or dissatisfied, satisfied, and very satisfied). ⁷	CC-9, CC-12	7 100%	8 100%	2 50%	10 90%	8 80%	8 80%

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Youth and Teens							
Workload Indicators							
Total number of participants hours in Youth and Teen Programs (includes LIT Fieldwork and LIT Training Week). ¹⁴	CC-10, CC-11, CC-12	61,993	67,059	79,447		82,000	
Total number of Youth and Teen Program registrants.	CC-10, CC-11, CC-12	2,691	2,542	2,397		2,500	
Total number of Youth and Teen Programs offered.	CC-10, CC-11, CC-12	127	129	279		290	
Total Number of volunteer hours managed by Youth and Teen Program staff (TAC hours only). ¹⁴	CC-10	2,142	590	670		680	
Performance Indicators							
Number of customer survey respondents and percent rating Youth and Teens Programs as good or better. ⁷	CC-10	174 94%	218 97%	112 95%	210 90%	205 90%	205 90%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ FY 2022/23 accounted for offsite virtual programs. Beginning in FY 2023/24, virtual programs hosted and moderated onsite will be categorized as 'onsite.'

² FY 2025/26 is impacted by Baker & Taylor closure and cancellation of orders.

³ In FY 2022/23, no library services survey was conducted. Instead, efforts were focused on a more comprehensive feasibility study survey for a new main library in FY 2023/24. The 23/24 Main Library Feasibility Study was published in May 2024, surveying a total of 612 participants, including both library users and nonusers. The survey results indicated a 75% approval rating, 5% disapproval, and 20% responding 'Don't Know.' For the purposes of this indicator, 20% was added to the 75% approval rating for FY 2023/24.

⁴ The increase in FY 2023/24 is attributed to backlogs resulting from the Technical Services workstation renovation and staff vacancies at the end of FY 2022/23. The FY 2025/26 target is set to remain at the FY 2023/24 level, reflecting preparations for Lakewood's Opening Day Collections and the integration of new materials for the branch into our regular workflow.

⁵ In FY 2023/24 we separated drop in (hours, participants and programs) from those participated/offered via registration to keep performance measure results from being inflated. New drop in indicators are created. Where prior year information is available to separate past participation, administrative adjustments are made to prior results to present comparable data across the years according to the new measurement.

⁶ FY 2024/25 is the first year Arts and Culture drop-in separation is fully implemented. Drop-in participation includes open studios, performances, cultural drop-in activities, etc. Enrollment programs, captured under a separate PI, would be a typical dance or art class where one enrollment could be for 8-10 sessions. FY 2024/25 serves as the baseline year for this updated reporting structure.

⁷ In FY 2024/25, 8,471 invitations were sent out to customers who rented facilities, registered for classes, participated in drop-in and other activities. There is a significant change in adopting a grid format using Survey Monkey, and customers choose to answer what they experienced. For Theater Facility, a staff vacancy could have contributed to lower number of response as staff usually reminded customers to look out for the survey.

⁸ The Recreation Fee Waiver Program was discontinued in December 2023 and replaced by the updated Recreation Scholarship Program in January 2024.

⁹ Starting FY 2024/25, events includes 4th of July, in addition to Hands on the Arts (HOTS).

¹⁰ The number of booths was reduced by about 40% in FY 2023/24. The count will be lower going forward as we move the festival indoors with a smaller-scale.

¹¹ FY 2022/23 did not include online registration processing.

¹² A staff vacancy in FY 2023/24 resulted in fewer posts and prompted a realignment of marketing efforts. Since our audience is not primarily active on social media, marketing will now focus on Peachjar flyers, newsletters, and participation in outreach events.

¹³ In FY 2024/25, an additional casual care manager was hired to address the increased demand for services.

¹⁴ Starting in FY 2023/24, volunteer hours reflect only the contributions of the Teen Advisory Council (TAC) and no longer include hours from the Leaders in Training (LIT) program. As a paid program, LIT

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NOVA WORKFORCE SERVICES DEPARTMENT



MISSION STATEMENT

NOVAworks' mission is to connect job seekers and employers through comprehensive training and employment services that promote sustainable careers, meet business talent needs, and fuel economic vitality in the region.

DEPARTMENT VISION

NOVAworks envisions a vibrant region where growth and opportunity fuel shared prosperity.

PROGRAMS AND SERVICES

The NOVA Workforce Services Department (NOVAworks) provides workforce development services for the residents and businesses of its eight-jurisdiction consortium, which consists of seven cities in northern Santa Clara County (Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara, and Sunnyvale) and all of San Mateo County.

Services to Adult Job Seekers

NOVAworks provides services to adults who are laid-off, unemployed, or facing barriers to employment. Program services include job search workshops, career advising, resume assistance, training support, and other employment services, including access to industry and occupational trends data. Additional services are provided to special populations, such as veterans and individuals with disabilities. NOVAworks' services are accessible both online and in person through its main office location in Sunnyvale and Connection Sites throughout the region.

Objectives:

- Enroll at least 900 customers in employment and training programs.
- Deliver 9,000 or more career services to enrolled participants.
- Maintain job seeker customer satisfaction rate of 94% or better.

Services to Businesses and Employers

NOVAworks supports regional employers with staffing and recruitment assistance and strengthens employee retention through training and reskilling. It also helps minimize job losses through layoff-aversion services and provides layoff and outplacement support during workforce transitions.

Objectives:

- Provide services to at least 400 businesses.
- Obtain a 100% customer satisfaction rating from business customers.

Services to Young Adult Job Seekers

Young people ages 17-24 who face barriers to education or employment can access individualized support to explore and pursue their educational and career goals. Services include improving basic skills, completing a high school diploma/GED, pursuing higher

education, accessing training and internships, and ultimately securing their employment or continuing their education. The program also equips participants with essential tools and pre-employment skills to conduct an effective job search. Services focus on out-of-school youth and in-school youth at risk of dropping out of school and are provided directly by NOVAworks staff.

Objectives:

- Enroll 80 youth in NOVAworks career and training services.
- Provide 30 youth with paid work experience or classroom training.
- Provide at least 60 unique young adults with incentives or supportive services.

Enterprise Services

NOVAworks staff supports the strategic planning and operations of the NOVAworks Workforce Board, which is appointed by the City Council. This includes pursuing grant opportunities, developing partnerships, and advocating to address skill gaps, target population needs, and other priorities identified in the Silicon Valley and San Mateo County labor market. NOVAworks also serves as the fiscal lead for regional state grants on behalf of three workforce boards within the State-designated regional planning unit. Additionally, NOVAworks provides leadership, data, and insights to national think tanks, workforce membership organizations, and federal decision-makers on workforce development policy, its impact on the local workforce development system, and innovative best practices.

Objectives:

- Advocate for workforce legislation by participating in state and local work groups.
- Present workforce policy information to elected officials, members of Congress, and their staff.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Enrolled 2,665 customers in employment and training programs.
- Delivered 10,114 career advising appointments.
- Hosted 410 workshops with 13,900 attendees.
- Provided 274 participants with paid classroom training totaling \$614,504.
- 94% of job seeker customers rate NOVA services as satisfactory or better.
- Supported hiring at SFO International Airport through outreach to job seekers, career coaching, resume and interview skill development, and new employee onboarding assistance.
- Provided services to 479 businesses – a combination of “Rapid Response,” job postings, hiring events, and Human Resources services.

BUDGET HIGHLIGHTS

- Aligned position allocations and program budgets to meet evolving operational demands and service level expectations.

NOVA WORKFORCE SERVICES DEPARTMENT

Budget Summary

	FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
Dollars by Program / Service Delivery Plan				
15300 - NOVA Workforce Services Department				
15301 NOVA Workforce Services	10,165,673	10,976,767	11,455,048	11,901,553
Totals	10,165,673	10,976,767	11,455,048	11,901,553
Total Operating Budget	10,165,673	10,976,767	11,455,048	11,901,553
Dollars by Fund				
Employment Development Fund	10,165,673	10,976,767	11,455,048	11,901,553
Totals	10,165,673	10,976,767	11,455,048	11,901,553
Dollars by Category				
Salaries and Benefits	6,690,514	5,798,139	6,059,475	6,324,268
Goods and Services	2,344,978	4,169,420	4,294,503	4,423,338
Internal Service Charges	1,130,181	1,009,208	1,101,071	1,153,947
Totals	10,165,673	10,976,767	11,455,048	11,901,553

NOVA WORKFORCE SERVICES DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan					
15300 - NOVA Workforce Services Department					
15301 NOVA Workforce Services	32.00	32.00	(1.00)	31.00	31.00
Totals	32.00	32.00	(1.00)	31.00	31.00
Total Positions by Program / Service Delivery Plan	32.00	32.00	(1.00)	31.00	31.00
Positions by Fund					
Employment Development Fund	32.00	32.00	(1.00)	31.00	31.00
Totals	32.00	32.00	(1.00)	31.00	31.00
Positions by Classification					
Accountant	1.00	1.00	0.00	1.00	1.00
Administrative Aide (Grant Funded)	2.00	1.00	0.00	1.00	1.00
Administrative Aide - Confidential	1.00	1.00	0.00	1.00	1.00
Administrative Analyst	1.00	1.00	0.00	1.00	1.00
Business Liaison (Grant Funded)	4.00	3.00	0.00	3.00	3.00
Business Operations Manager (Grant Funded)	1.00	1.00	0.00	1.00	1.00
Career Advisor (Grant Funded)	9.00	10.00	0.00	10.00	10.00
Director of NOVA Workforce Services (Grant Funded)	1.00	1.00	0.00	1.00	1.00
Employment Training Manager (Grant Funded)	1.00	1.00	0.00	1.00	1.00
Employment Training Program Coordinator	2.00	3.00	0.00	3.00	3.00
Information Systems Analyst (Grant Funded)	1.00	1.00	0.00	1.00	1.00
Management Analyst (Grant Funded)	2.00	2.00	0.00	2.00	2.00
Senior Management Analyst (Grant Funded)	1.00	1.00	0.00	1.00	1.00
Senior Manager of Workforce Development (Grant Funded)	1.00	1.00	0.00	1.00	1.00
Senior Office Assistant	2.00	2.00	0.00	2.00	2.00
Senior Workforce Services Representative (Grant Funded)	2.00	2.00	(1.00)	1.00	1.00
Totals	32.00	32.00	(1.00)	31.00	31.00

* Position changes as of 3/1/2026.

NOVA WORKFORCE SERVICES

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	32.00	10,976,767
FY 2026/27 Base Budget Adjustments		
Ongoing Cost Adjustments		
Salaries and Benefits		
Eliminate 1.0 FTE Senior Workforce Services Representative (Grant Funded) position and transferred to the Office of the City Manager	(1.00)	(130,082)
Salaries and Benefits inflation		391,418
Goods and Services		
Miscellaneous goods and services realignment		(12,803)
Goods and Services inflation		137,887
Internal Service Charges		
Internal Service Charges adjustments		91,863
Total Base Budget Adjustments	(1.00)	478,283
Total FY 2026/27 Operating Budget	31.00	11,455,048
Total FY 2026/27 Recommended Budget	31.00	11,455,048

NOVA WORKFORCE SERVICES PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS: Chapter 3, Land Use and Transportation (LT)

Goal LT-6: Supportive Economic Development Environment Goal LT-7: Balanced Economic Base

Please refer to the General Plan Executive Summary for further details on goals

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
NOVA WORKFORCE SERVICES							
Workload Indicators							
Number of clients attending job seeker workshops.	LT-6, LT-7	6512	12021	13900		9000	
Number of clients enrolled in job seeker programs.	LT-6, LT-7	1615	1924	2665		900	
Number of businesses served.	LT-6, LT-7	455	355	479		400	
Number of board members surveyed.	LT-6, LT-7	24	15	13		14	
Number of staffed board and committee meetings.	LT-6, LT-7	20	18	15		13	
Performance Indicators							
Percentage of job seekers surveyed who rate the services received as satisfactory or better.	LT-6, LT-7	96%	94%	94%	94%	94%	95%
Percentage of businesses surveyed who rate the services received as satisfactory or better.	LT-6, LT-7	100%	100%	100%	100%	100%	95%
Percentage of Board's evaluation of effectiveness in carrying out NOVA's vision and mission measured at satisfactory or better.	LT-6, LT-7	N/A	100%	100%	97%	97%	95%
Successful achievement of funder-mandated performance goals.	LT-6, LT-7	100%	100%	100%	100%	100%	100%
Actual total expenditures will not exceed planned program expenditures.		Achieved	Achieved	Achieved	Achieve	Achieve	Achieve

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

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DEPARTMENT OF PUBLIC SAFETY



MISSION STATEMENT

Save lives, Protect Property and the Environment Through Fully Integrated Public Safety Services.

DEPARTMENT VISION

Be the Leader of the Fully Integrated Public Safety Model.

The Department of Public Safety (DPS) serves the community by providing services in support of Sunnyvale General Plan Goal SN-3: Safe and Secure City. At the core of our vision to be the leader of the fully integrated public safety model is our commitment to “Ensure a safe and secure environment for people and property in the community by providing effective public safety response and prevention and education services.”

Sunnyvale DPS is one of the largest fully integrated police and fire departments in the United States. Public Safety Officers are fully trained as police officers, firefighters and emergency medical technicians (EMTs). This model allows the department to seamlessly provide 24-hour police, fire, and emergency medical services to the community. The Public Safety model is also a cost-effective approach, reducing administrative costs by consolidating both Police and Fire services under a single administrative organization.

PROGRAMS AND SERVICES

Police Services

Protects the lives, property, and rights of all people by responding to emergency and non-emergency calls, providing 24-hour beat coverage, enforcing laws, and delivering crime-prevention education. The program includes special units such as K9, Traffic Safety Education and Enforcement, SWAT, and Community Service Officers who handle non-emergency responses. Police Services also oversee Animal Control, including licensing, call response, and shelter transport, and manage Vehicle Abatement and Parking Enforcement to regulate nuisance vehicles and ensure compliance with municipal and state codes.

Objectives:

- Respond to urgent events in the community within 5 minutes, on average.
- Respond to emergency events in the community within 4 minutes and 30 seconds, on average.
- Respond to animal service calls within 24 hours, 90% of the time.
- Respond to traffic complaints with enforcement efforts.

Fire Services

Protects the lives and property of all people by responding to emergency and non-emergency fire incidents and medical calls for service. Personnel are assigned to stations throughout the City that cover specific geographical areas and operate a range of engines, trucks, and specialized apparatus. Fire Services staff also conduct extensive fire prevention

inspections each year and provide fire safety education for schools, businesses, and the community.

Objectives:

- Respond to emergency medical services events within 7 minutes, 59 seconds on average.
- Respond to structure fire events in 11 minutes, 30 seconds, on average.
- Respond to hazardous materials events within 6 minutes, 59 seconds, on average.

Community Safety Services

Works with residents, businesses, schools, community groups, and partner agencies to reduce crime, strengthen quality of life, and support a safe and welcoming environment. The program includes three components.

The Crime Prevention Unit assigns Neighborhood Resource Officers to specific areas of the City, where they build community partnerships, lead problem-solving efforts, and provide prevention education and events; a Community Services Officer also supports the Safe Routes to School Program to encourage walking and biking. The Office of Emergency Services coordinates disaster preparedness through training, planning, and oversight of CERT and BERT to help neighborhoods and businesses be ready and self-sufficient during emergencies. Neighborhood Preservation enforces the Sunnyvale Municipal Code at residential, commercial, and industrial properties, working with DPS and other City departments to resolve community concerns.

Objectives:

- Respond to complaints from businesses, neighborhoods and schools within three business days.
- Respond to code enforcement cases within three business days.
- Resolve at least 85% of code enforcement cases within thirty days.
- Plan and implement a Youth Leadership Academy and a Public Safety Citizens Academy each year.

Personnel and Training Services

Works closely with the City's Human Resources Department, is responsible for recruiting, testing, hiring, and training all Public Safety personnel.

Sworn candidates undergo a comprehensive selection process that includes written exams, interviews, psychological and polygraph screenings, and a detailed background investigation. Successful applicants complete required police, fire, and emergency medical training academies, followed by field training in both operational bureaus. The division also ensures all state-mandated training is maintained for police, fire, and emergency medical roles, along with specialized training for designated assignments.

Objectives:

- Recruit and hire sworn officers to fill budgeted positions.
- Recruit and hire professional staff in partnership with the Human Resources Department.
- Conduct Advanced Officer Training for Police and Fire.
- Comply with California Peace Officer Standard Training (POST) and Emergency Medical Technician (EMT) requirements.

Investigation Services

Conducts investigations on criminal cases, prepares cases for prosecution, and works closely with regional law enforcement partners, the District Attorney's Office, and the County Crime Lab. The Community Crimes Unit supports efforts to identify and reduce crimes against persons, including human trafficking and exploitation of minors. Detectives have expertise in computer forensics, digital evidence, and analysis of activity across social networks and financial systems. The unit monitors emerging crime trends to guide enforcement and prevention efforts.

Objectives:

- Per capita crime rates for reported incidents of Property crime will be consistent with the per capita crime rate (per 100,000) of the cities of Mountain View and Santa Clara.
- Per capita crime rates for reported incidents of Violent crime will be consistent with the per capita crime rate (per 100,000) of the cities of Mountain View and Santa Clara.

Communication Services

Is the primary point of contact for emergency and non-emergency police, fire, and medical events. Dispatchers handle high call volumes from landlines, cell phones, and VoIP systems, with the ability to receive text-to-911 messages within Sunnyvale. They coordinate the dispatch of police, fire, and medical units, provide callers with emergency instructions, and manage information requests from officers. The unit quickly assesses situations, engages callers effectively, and delivers accurate, timely information to support safe and efficient emergency response.

Objectives:

- Triage incoming 9-1-1 calls ensuring prioritization of emergency and non-emergency events.
- Coordinate the assignment of police, fire, and emergency medical events.

Public Safety Administration Services

Provides fiscal oversight, coordination, and operational support for all department programs. The division manages the department's budget, ensures financial accountability, oversees purchasing, and administers revenue programs, fines, forfeitures, licensing, and major grants. The Internal Affairs Unit conducts misconduct investigations and performs quality-assurance audits to ensure compliance with laws and City policies. The Licenses and Permits Unit administers grants and processes specialized licenses and permits, including those for taxicabs, massage establishments, adult entertainment, firearms dealers, peddlers, secondhand dealers, and pawnshops. The unit also manages the alarm permit system and handles false alarm tracking and compliance for residential, commercial, and industrial properties.

Objectives:

- Provide fiscal oversight of department operations, including operating within appropriated budget, complying with purchasing requirements, administering revenues and managing grants.
- Maintain confidential records of personnel investigations.

Records Management and Property Services

Serves as the primary point of contact for non-emergency police and fire inquiries. The unit maintains all police and fire event records, ensures case files are properly prepared for prosecution, and operates around the clock to support timely processing and after-hours City service needs. Property Services manages a large volume of evidence and ensures that all items collected by officers are securely stored, accurately cataloged, and processed in support of criminal cases.

Objectives:

- Deliver in-custody cases to the District Attorney within two days.
- Provide a primary response to Public Records Act requests in accordance with state law.

Fire Prevention and Hazardous Materials Services

Led by the Fire Marshal, this unit works to prevent fires and hazardous materials incidents, reduce injuries and property loss, and provide public education during inspections and community outreach. Fire Prevention staff conduct compliance inspections across all occupancies other than single-family residences, with emphasis on schools, care facilities, daycares, nightclubs, and other sites with vulnerable populations. They also support residents and businesses in maintaining fire-safe conditions, participate in pre-design meetings, review architectural plans, and inspect fire protection systems. Hazardous Materials staff implement and enforce a wide range of regulations governing underground storage tanks, accidental release prevention, hazardous waste systems, toxic gas, and the storage and use of hazardous materials, and they also engage in pre-design consultations with businesses and developers.

Objectives:

- Complete regular fire prevention plan checks within 21 days 90% of the time, on average.
- Complete construction fire prevention inspections on schedule 95% of the time, on average.
- Complete hazmat checks within 21 days 90% of the time, on average.
- Complete 100% of all mandated fire, life-safety, and hazardous materials inspections across required occupancies and permitted facilities.

RECENT SIGNIFICANT ACCOMPLISHMENTS

- Received grant funding for traffic safety enforcement and traffic safety education from the California Office of Traffic Safety (OTS).
- Purchased four Pierce Velocity fire engines scheduled for delivery in early Summer 2026.
- Worked to advance the upcoming rebuild of Fire Station 2 the station and training center.
- Conducted three CERT (Community Emergency Response Team) training sessions.
- Conducted quarterly tobacco decoy operations, aimed at reducing youth access to tobacco products.

- Led the Youth Leadership Academy, a community education program for Sunnyvale middle school students.
- Held a 7-week Public Safety Citizens Academy, a hands-on program that introduces adults who live or work in Sunnyvale to the many services performed by DPS officers.
- Successfully recruited and hired nine Public Safety Officers.
- Safely hosted two Joint Fire Academies collaborating with three partnering agencies.
- Dispatch maintains its Emergency Medical Dispatch Accreditation Center of Excellence (ACE) designation in November 2024 by upholding strong protocol compliance, with 94% of medical calls meeting required quality benchmarks.
- Secured a new Animal Shelter services contract with Santa Clara County on short notice, following the fire at the Humane Society of Silicon Valley shelter.
- Implemented new evidence tracking system, EvidenceOnQ.
- Reviewed over 15,000 cases and citations and ensured timely and accurate reporting to the Department of Justice.
- Completed all state-mandated annual fire prevention inspections of public and private schools, hotels, motels, lodging houses, and apartment houses with a compliance rate of 100%.
- Celebrated the 75th anniversary of the Department of Public Safety, recognizing the department's legacy of integrated public safety service to the Sunnyvale community.

BUDGET HIGHLIGHTS

- Aligned position allocations and program budgets to meet evolving operational demands and service level expectations.
- Added 1.0 FTE Public Safety Media and Engagement Manager position to manage media responses and press releases.
- Reclassified 1.5 FTE Vehicle Abatement Officer part-time positions to 2.0 FTE Vehicle Abatement Officer full-time positions to resolve vehicle complaints faster.

Service Level Adjustments

- Added 4.0 FTE Public Safety Officer positions to establish a Community Crime Reduction Team within Police Services, providing a proactive, intelligence-driven capability focused on emerging crime trends, organized retail theft, and quality-of-life issues.
- Added 1.0 FTE Civilian Office of Emergency Services Manager* position to organize and manage the Office of Emergency Services in Public Safety.
- Reclassified 1.0 FTE Public Safety Dispatcher-in-Training position to Public Safety Dispatcher position to align with actual operational needs in Communication Services.
- Reclassified 0.75 FTE Part-Time Vehicle Abatement Officer position to 1.0 FTE Vehicle Abatement Officer full-time position to better address reports of vehicle abatement.
- Added \$15,000 in operations funding to establish a Public Safety Wellness Program.

**Official job classification pending HR review and approval.*

DEPARTMENT OF PUBLIC SAFETY

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
Dollars by Program / Service Delivery Plan					
12100 - Police Services					
12101	Police Field Services	28,844,277	31,964,433	33,432,750	34,756,112
12102	Traffic Enforcement	1,562,415	1,756,212	1,831,183	1,901,697
12103	SWAT	498,683	345,247	385,062	398,538
12104	Management, Supervisory, and Administrative Support Services - Police Services	4,233,750	4,231,205	4,688,201	4,853,485
12106	Targeted Crime Enforcement	97,625	0	1,358,286	1,410,193
12107	Animal Control and Shelter Services	400,162	411,871	425,039	444,756
12108	Vehicle Abatement/Parking Enforcement	326,151	475,850	612,386	641,189
Totals		35,963,063	39,184,818	42,732,907	44,405,970
12200 - Fire Services					
12201	Management, Supervisory, and Administrative Support Services - Fire Services	5,103,495	5,063,757	5,712,308	5,915,019
12202	Fire Field Services	32,987,815	33,912,899	35,055,408	36,430,955
Totals		38,091,310	38,976,656	40,767,716	42,345,974
12300 - Community Safety Services					
12301	Management, Supervisory, and Administrative Support Services - Community Safety Services	385,081	708,584	294,768	307,529
12302	Office of Emergency Services	707,170	723,111	1,033,432	1,075,694
12303	Crime Prevention	2,394,016	2,100,435	2,224,717	2,313,768
12304	Community Safety Education Programs	39,397	61,385	9,659	9,949
12305	Neighborhood Preservation	597,166	798,101	1,143,241	1,196,259
Totals		4,122,830	4,391,616	4,705,817	4,903,199
12400 - Personnel and Training					
12401	Recruitment and Selection	845,879	862,205	822,649	854,722
12402	Training Services	2,238,197	2,794,318	3,077,411	3,196,088
Totals		3,084,076	3,656,523	3,900,060	4,050,810
12500 - Investigation Services					
12501	Police Investigations	6,959,195	6,906,836	7,232,081	7,517,372
12502	Police Investigations (SLES Fund)	398,400	454,169	475,717	492,366
12503	FBI Task Force Investigations	14,479	0	0	0
Totals		7,372,074	7,361,005	7,707,798	8,009,738
12600 - Communication Services					
12601	Communication Services	4,389,662	4,878,748	5,579,248	5,766,556
12602	Management, Supervisory, and Administrative Support Services - Communication Services	620,268	657,336	681,122	708,984
Totals		5,009,930	5,536,084	6,260,370	6,475,540

DEPARTMENT OF PUBLIC SAFETY

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
12700 - Public Safety Administrative Services					
12701	Professional Standards	260,175	626,023	652,636	678,975
12702	Public Safety Department-wide Management Administrative and Support Services	5,797,499	6,511,626	8,061,085	8,400,326
12704	Grants, Licenses, and Permits	573,718	603,693	384,819	402,777
Totals		6,631,392	7,741,342	9,098,540	9,482,078
12800 - Records Management and Property Services					
12801	Records Management and Information Systems	2,196,230	2,184,226	2,319,007	2,427,171
12802	Data and Statistics Services	256,574	313,859	324,313	339,722
12803	Property and Evidence Services	367,810	400,220	364,787	381,966
Totals		2,820,614	2,898,305	3,008,107	3,148,859
12900 - Fire Prevention and Hazardous Material Services					
12901	Hazmat Safety Services	1,075,771	1,257,527	1,344,918	1,406,033
12902	Fire Protection Engineering	1,148,425	1,664,475	1,941,522	2,030,873
12903	Fire Prevention	1,260,091	1,670,146	1,772,630	1,848,962
Totals		3,484,287	4,592,148	5,059,070	5,285,868
Total Operating Budget		106,579,576	114,338,497	123,240,385	128,108,036
Projects					
	Public Safety Recruitment Projects	5,833,819	6,995,163	7,338,717	5,859,310
Totals		5,833,819	6,995,163	7,338,717	5,859,310
Total Operating and Projects Budget		112,413,395	121,333,660	130,579,102	133,967,346
Dollars by Fund					
	General Fund	110,866,570	119,215,016	128,161,863	131,444,107
	Development Enterprise Fund	1,148,425	1,664,475	1,941,522	2,030,873
	Police Services Augmentation Fund	398,400	454,169	475,717	492,366
Totals		112,413,395	121,333,660	130,579,102	133,967,346
Dollars by Category					
	Salaries and Benefits	89,572,201	94,828,010	102,977,687	106,905,524
	Goods and Services	4,520,955	4,643,899	4,549,745	4,699,994
	Internal Service Charges	12,486,420	14,866,588	15,712,953	16,502,518
	Public Safety Recruitment Projects	5,833,819	6,995,163	7,338,717	5,859,310
Totals		112,413,395	121,333,660	130,579,102	133,967,346

DEPARTMENT OF PUBLIC SAFETY

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan						
12100 - Police Services						
12101	Police Field Services	84.00	84.00	0.00	84.00	84.00
12102	Traffic Enforcement	4.00	4.00	0.00	4.00	4.00
12104	Management, Supervisory and Administrative Support Services - Police Services	5.00	5.00	0.00	5.00	5.00
12106	Targeted Crime Enforcement	0.00	0.00	4.00	4.00	4.00
12107	Animal Control and Shelter Services	2.00	2.00	0.00	2.00	2.00
12108	Vehicle Abatement/Parking Enforcement	3.00	3.00	0.75	3.75	3.75
Totals		98.00	98.00	4.75	102.75	102.75
12200 - Fire Services						
12201	Management, Supervisory, and Administrative Support Services - Fire Services	5.00	5.00	0.00	5.00	5.00
12202	Fire Field Services	84.00	84.00	0.00	84.00	84.00
Totals		89.00	89.00	0.00	89.00	89.00
12300 - Community Safety Services						
12301	Management, Supervisory, and Administrative Support Services - Community Safety Services	3.00	3.00	(2.00)	1.00	1.00
12302	Office of Emergency Services	2.00	2.00	1.00	3.00	3.00
12303	Crime Prevention	6.00	6.00	0.00	6.00	6.00
12305	Neighborhood Preservation	4.00	4.00	1.00	5.00	5.00
Totals		15.00	15.00	0.00	15.00	15.00
12400 - Personnel and Training						
12401	Recruitment and Selection	2.00	2.00	0.00	2.00	2.00
12402	Training Services	6.00	6.00	1.00	7.00	7.00
Totals		8.00	8.00	1.00	9.00	9.00
12500 - Investigation Services						
12501	Police Investigations	18.00	18.00	0.00	18.00	18.00
Totals		18.00	18.00	0.00	18.00	18.00
12600 - Communication Services						
12601	Communication Services	19.00	19.00	0.00	19.00	19.00
12602	Management, Supervisory, and Administrative Support Services - Communication Services	2.00	2.00	0.00	2.00	2.00
Totals		21.00	21.00	0.00	21.00	21.00
12700 - Public Safety Administrative Services						
12701	Professional Standards	2.00	2.00	0.00	2.00	2.00
12702	Public Safety Departmentwide Management Administrative and Support Services	7.00	7.00	2.00	9.00	9.00
12704	Grants, Licenses, and Permits	3.00	3.00	(1.00)	2.00	2.00
Totals		12.00	12.00	1.00	13.00	13.00

DEPARTMENT OF PUBLIC SAFETY

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
12800 - Records Management and Property Services						
12801	Records Management and Information Systems	12.00	12.00	0.00	12.00	12.00
12802	Data and Statistics Services	2.00	2.00	0.00	2.00	2.00
12803	Property and Evidence Services	2.00	2.00	0.00	2.00	2.00
Totals		16.00	16.00	0.00	16.00	16.00
12900 - Fire Prevention and Hazardous Material Services						
12901	Hazmat Safety Services	4.55	4.55	0.00	4.55	4.55
12902	Fire Protection Engineering	5.70	5.70	0.00	5.70	5.70
12903	Fire Prevention	5.50	5.50	0.00	5.50	5.50
Totals		15.75	15.75	0.00	15.75	15.75
Total Operating Positions		292.75	292.75	6.75	299.50	299.50
Positions by Fund						
General Fund		287.05	287.05	6.75	293.80	293.80
Development Enterprise Fund		5.70	5.70	0.00	5.70	5.70
Totals		292.75	292.75	6.75	299.50	299.50
Positions by Classification						
Sworn Positions						
Director of Public Safety		1.00	1.00	0.00	1.00	1.00
Deputy Chief Public Safety		3.00	3.00	0.00	3.00	3.00
Public Safety Captain		7.00	7.00	0.00	7.00	7.00
Public Safety Officer 2		151.00	151.00	4.00	155.00	155.00
Public Safety Lieutenant		42.00	42.00	0.00	42.00	42.00
Totals		204.00	204.00	4.00	208.00	208.00
Non-Sworn Positions						
Administrative Aide - Confidential		1.00	1.00	0.00	1.00	1.00
Animal Control Officer		1.00	1.00	0.00	1.00	1.00
Civilian Assistant Fire Marshal		1.00	1.00	0.00	1.00	1.00
Civilian Fire Marshal		1.00	1.00	0.00	1.00	1.00
Civilian Office of Emergency Services Manager**		0.00	0.00	1.00	1.00	1.00
Community Services Officer		7.00	7.00	0.00	7.00	7.00
Emergency Medical Services Coordinator		1.00	1.00	0.00	1.00	1.00
Fire Prevention Inspector 1		2.00	2.00	0.00	2.00	2.00
Fire Prevention Inspector 2		2.00	2.00	0.00	2.00	2.00
Fire Protection Engineer 2		4.00	4.00	0.00	4.00	4.00
Hazardous Materials Inspector		2.00	2.00	0.00	2.00	2.00
Management Analyst		1.00	1.00	0.00	1.00	1.00
Neighborhood Preservation Manager		1.00	1.00	0.00	1.00	1.00
Neighborhood Preservation Specialist		3.00	3.00	0.00	3.00	3.00
Permit Technician, Part-time		0.75	0.75	0.00	0.75	0.75
Principal Office Assistant - Confidential		1.00	1.00	0.00	1.00	1.00
Public Safety Communications Manager		1.00	1.00	0.00	1.00	1.00
Public Safety Dispatcher		14.00	14.00	1.00	15.00	15.00
Public Safety Dispatcher-in-Training		1.00	1.00	(1.00)	0.00	0.00
Public Safety Maintenance Worker		1.00	1.00	0.00	1.00	1.00
Public Safety Media and Engagement Manager		0.00	0.00	1.00	1.00	1.00
Public Safety Property Clerk 1		1.00	1.00	0.00	1.00	1.00
Public Safety Property Clerk 2		1.00	1.00	0.00	1.00	1.00
Public Safety Records Manager		1.00	1.00	0.00	1.00	1.00
Public Safety Records Senior Specialist		3.00	3.00	0.00	3.00	3.00

DEPARTMENT OF PUBLIC SAFETY

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Public Safety Records Specialist 1	1.00	0.00	0.00	0.00	0.00
Public Safety Records Specialist 2	7.00	8.00	0.00	8.00	8.00
Public Safety Specialist	5.00	5.00	0.00	5.00	5.00
Senior Community Services Officer	1.00	1.00	0.00	1.00	1.00
Senior Crime Analyst	1.00	1.00	0.00	1.00	1.00
Senior Hazardous Materials Inspector	1.00	1.00	0.00	1.00	1.00
Senior Management Analyst	1.00	1.00	0.00	1.00	1.00
Senior Neighborhood Preservation Specialist	1.00	1.00	0.00	1.00	1.00
Senior Office Assistant	9.00	9.00	0.00	9.00	9.00
Senior Public Safety Dispatcher	5.00	5.00	0.00	5.00	5.00
Staff Office Assistant	2.00	2.00	0.00	2.00	2.00
Vehicle Abatement Officer	0.00	0.00	3.00	3.00	3.00
Vehicle Abatement Officer, Part-time	3.00	3.00	(2.25)	0.75	0.75
Totals	88.75	88.75	2.75	91.50	91.50
Totals	292.75	292.75	6.75	299.50	299.50

* Position changes as of 3/1/2026.

**Official job classification pending HR review and approval.

DEPARTMENT OF PUBLIC SAFETY

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	292.75	114,338,497
FY 2026/27 Base Budget Adjustments		
Ongoing Cost Adjustments		
Salaries and Benefits		
Casual staffing		66,966
Add 1.0 FTE Public Safety Media and Engagement Manager position	1.00	266,523
Reclass 1.5 FTE Vehicle Abatement Officer, Part-time positions to 2.0 FTE Vehicle Abatement Officer full-time positions	0.50	91,382
Salaries and Benefits inflation		5,991,367
Goods and Services		
General and canine program supplies		30,382
Investigation services for non-sworn personnel recruitment and training		39,790
Training and conference fees, and travel expenses		19,548
Equipment contract realignment		(458,550)
Uniforms		37,301
Miscellaneous fees, supplies and realignment		53,347
Goods and Services inflation		139,317
Internal Service Charges		
Internal Service Charges adjustments		846,365
Total Base Budget Adjustments	1.50	7,123,738
Service Level Adjustments		
Add 4.0 FTE Public Safety Officers to establish a Community Crime Reduction Team (CCRT) positions	4.00	1,358,285
Add 1.0 FTE Civilian Office of Emergency Services Manager* position to organize and manage the Office of Emergency Services in Public Safety	1.00	296,233
Reclass 1.0 FTE Public Safety Dispatcher-in-Training position to Public Safety Dispatcher position	0.00	67,997
Reclass 0.75 FTE Vehicle Abatement Officer, Part-time position to 1.0 FTE Vehicle Abatement Officer full-time position	0.25	40,635
Establish a Public Safety Wellness Program		15,000
Total Service Level Adjustments	5.25	1,778,150
Total FY 2026/27 Operating Budget	299.50	123,240,385
Projects		
Public Safety Recruitment Projects		7,338,717
Total FY 2026/27 Recommended Budget	299.50	130,579,102

*Official job classification pending HR review and approval.

DEPARTMENT OF PUBLIC SAFETY PERFORMANCE INDICATORS

2011 CONSOLIDATED GENERAL PLAN GOALS: Chapter 6: Safety and Noise (SN)

Goal SN-1: Acceptable Levels of Risk for Natural and Human-Caused Hazards Goal SN-2: Effective Disaster Preparedness

Goal SN-3: Safe and Secure City

Goal SN-4: Public Confidence in Police Services Goal SN-5: Effective Fire Service Response System Goal SN-6: Effective Emergency Response Capability

Goal SN-7: Effective Emergency Communication Services

Please refer to the General Plan Executive Summary for further details on goals.

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
POLICE SERVICES							
Workload Indicators							
Number of traffic complaints addressed by enforcement efforts.	SN-3	160	189	220		200	
Number of police responses to emergency events.	SN-3, SN-4, SN-6	2,706	2,473	2,342		2,280	
Number of police responses to urgent events.	SN-3, SN-4, SN-6	1,271	1,183	1,156		1,044	
Number of vehicle abatement requests received. [New in FY 2024/25]	SN-3	N/A	N/A	5,976		6,000	
Performance Indicators							
Average police response time to emergency events.	SN-3, SN-4, SN-6	4 min, 31 sec	4 min, 35 sec	4 min, 29 sec	4 min, 30 sec	4 min, 18 sec	4 min, 30 sec
Average police response time to urgent events.	SN-3, SN-4, SN-6	6 min, 0 sec	5 min, 36 sec	5 min, 8 sec	5 min, 0 sec	4 min, 56 sec	5 min, 0 sec
Number of animal service calls and percent responded to within 24 hours.	SN-3, SN-4	1,394	1,675	1,790	1,400	1,600	1,400
		58%	75%	79%	90%	90%	90%
Percent of vehicle abatement requests responded to within 72 hours. [New in FY 2024/25]	SN-3	N/A	N/A	95%	90%	95%	90%
FIRE SERVICES							
Workload Indicators							
Number of inspections completed by fire station personnel.	SN-5	1,335	1,937	1,433		2,062	
Number of fire responses to all emergency events.	SN-5, SN-6	7,981	7,487	7,400		7,320	
Number of fire responses to emergency fire events.	SN-5, SN-6	1,882	1,759	1,934		2,112	
Number of fire responses to emergency medical events.	SN-5, SN-6	6,099	5,728	5,466		5,208	
Performance Indicators							
Percent of Emergency Medical Services Events and Outside Fires responded to within 7 min, 59 sec.	SN-5, SN-6	94%	90%	92%	90%	96%	90%
Percent of Structure Fires responded to within 11 min, 30 sec.	SN-5, SN-6	94%	84%	94%	90%	100%	90%
Percent of Hazardous Materials Events responded to with 6 min, 59 sec.	SN-5, SN-6	100%	100%	100%	90%	100%	90%
Percent of inspections assigned to fire station personnel completed.	SN-5, SN-6	100%	100%	100%	95%	100%	95%
COMMUNITY SAFETY SERVICES							
Workload Indicators							
Number of active volunteers available (e.g., CERT) for the Office of Emergency Services.	SN-2	94	110	126		120	

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Performance Indicators							
Number of requests for services received by the Crime Prevention Unit from businesses, neighborhoods, and schools in the city's Customer Relationship Management (CRM) database and percent responded to within 3 days.	SN-3, SN-4	115	125	109	130	141	130
Percent of code enforcement cases investigated within 3 business days of receipt.		88%	100%	94%	90%	98%	90%
Percent of code enforcement cases resolved within 30 days.	SN-3, SN-4	N/A ¹	97%	98%	94%	98%	94%
	SN-3, SN-4	N/A ¹	91%	91%	83%	91%	83%
PERSONNEL AND TRAINING							
Performance Indicators							
Total number of recruits budgeted in an active project for FY 2019/20. Project 834110	SN-3, SN-4, SN-5	19	N/A	N/A	N/A	N/A	N/A
Number completed training		16	N/A	N/A	N/A	N/A	N/A
Number unsuccessful		3	N/A	N/A	N/A	N/A	N/A
Number currently in training [Completed in FY 2022/23]		0	N/A	N/A	N/A	N/A	N/A
Total number of recruits budgeted in an active project for FY 2020/21. Project 834120	SN-3, SN-4, SN-5	13	N/A	N/A	N/A	N/A	N/A
Number completed training		10	N/A	N/A	N/A	N/A	N/A
Number unsuccessful		3	N/A	N/A	N/A	N/A	N/A
Number currently in training [Completed in FY 2022/23]		0	N/A	N/A	N/A	N/A	N/A
Total number of recruits budgeted in an active project for FY 2021/22. Project 834130	SN-3, SN-4, SN-5	24	24	24	24	N/A	N/A
Number completed training		4	15	15	16	N/A	N/A
Number unsuccessful		5	8	8	8	N/A	N/A
Number currently in training [Completed in FY 2024/25]		15	1	1	0	N/A	N/A
Total number of recruits budgeted in an active project for FY 2022/23. Project 834140	SN-3, SN-4, SN-5	17	18	18	18	18	18
Number completed training		0	1	14	16	14	15
Number unsuccessful		0	2	3	0	3	3
Number currently in training		8	15	1	0	1	0
Total number of recruits budgeted in an active project for FY 2023/24. Project 834150	SN-3, SN-4, SN-5	N/A	18	18	18	18	18
Number completed training		N/A	0	5	3	9	12
Number unsuccessful		N/A	2	4	2	5	5
Number currently in training		N/A	6	5	8	4	1
Total number of recruits budgeted in an active project for FY 2024/25. Project 834160	SN-3, SN-4, SN-5	N/A	N/A	15	15	15	15
Number completed training		N/A	N/A	0	0	1	6
Number unsuccessful		N/A	N/A	3	0	3	3
Number currently in training		N/A	N/A	12	12	11	6
Total number of recruits budgeted in an active project for FY 2025/26. Project 834170	SN-3, SN-4, SN-5	N/A	N/A	N/A	15	15	15
Number completed training		N/A	N/A	N/A	0	0	11
Number unsuccessful		N/A	N/A	N/A	0	0	0
Number currently in training		N/A	N/A	N/A	15	15	4

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
INVESTIGATION SERVICES							
Performance Indicators							
Sunnyvale's per capita crime rate for reported incidents of Violent Crime as defined by the FBI: murder, forcible rape, robbery, and aggravated assault will be consistent with or below the per capita crime rate (per 100,000) of the cities of Mountain View and Santa Clara.	SN-3	523	226	201		185	
Compared to: City of Santa Clara		644	742	696		N/A	
City of Mountain View		619	232	200		N/A	
Sunnyvale's per capita crime rate for reported incidents of Property Crime as defined by the FBI: burglary, motor vehicle theft, auto burglary and larceny will be consistent with or below the per capita crime rate (per 100,000) of the cities of Mountain View and Santa Clara.	SN-3	2,177	1,684	1,843		1,711	
Compared to: City of Santa Clara		3,396	3,782	3,719		N/A	
City of Mountain View		2,856	2,092	2,229		N/A	
Sunnyvale's per capita crime rate for reported incidents of Type A Crimes as defined by the FBI: murder, forcible rape, robbery, aggravated assault, burglary, motor vehicle theft, auto burglary and larceny will be consistent with or below the per capita crime rate (per 100,000) of the cities of Mountain View and Santa Clara.	SN-3	2,700	1,910	2,044		1,896	
Compared to: City of Santa Clara		4,040	4,524	4,415		N/A	
Compared to: City of Mountain View		3,475	2,324	2,429		N/A	
COMMUNICATION SERVICES							
Workload Indicators							
Number of emergency police events (Priority E) Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched.	SN-3, SN-4, SN-7	704	651	649		624	
Number of emergency fire events (Priority 1) Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched.	SN-3, SN-5, SN-7	1,919	1,876	2,027		2,112	
Number of emergency medical events Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched utilizing the Medical Priority Dispatch System.	SN-6, SN-7	7,631	7,338	7,121		6,828	
Number of calls received on designated emergency lines answered.	SN-3, SN-7	61,340	58,906	54,850		56,892	

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Performance Indicators							
Percent of emergency police events (Priority E) Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched completed within target. Target: within 2 minutes and 19 seconds of answering the phone.	SN-3, SN-4, SN-7	93%	91%	92%	90%	94%	90%
Percent of emergency fire events (Priority 1) Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched completed within target. Target: within 1 minute and 58 seconds of answering the phone.	SN-3, SN-5, SN-7	94%	94%	94%	90%	93%	90%
Percent of emergency medical events Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched utilizing the Medical Priority Dispatch System completed within target. Target: within 2 minutes and 3 seconds of answering the phone.	SN-6, SN-7	97%	96%	96%	90%	96%	90%
Percent of calls received on designated emergency lines answered within 15 seconds.	SN-3, SN-7	99%	99%	100%	95%	100%	95%
PUBLIC SAFETY ADMINISTRATIVE SERVICES							
Performance Indicators							
Percent of total Department operating budget expended. [Deleted in FY 2024/25]		100%	N/A	N/A	N/A	N/A	N/A
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]		N/A	Achieve	Achieve	Achieve	Achieve	Achieve
RECORDS MANAGEMENT AND PROPERTY SERVICES							
Performance Indicators							
Number of in custody court cases submitted to the District Attorney and percent submitted within two business days.	SN-3, SN-4	726	587	628	500	600	500
		100%	100%	100%	100%	100%	100%
FIRE PREVENTION AND HAZARDOUS MATERIAL SERVICES							
Workload Indicators							
Number of fire safety inspections completed by Fire Prevention Inspectors.	SN-5	834	1,099	1,194		1,227	
Number of facilities with Non-Hazmat fire permit.	SN-5	730	652	694		773	
Number of facilities (other than apartments and hotels/motels) that received a state-mandated fire inspection by a Fire Prevention Specialist.	SN-5	69	67	61		81	
Number of state-mandated apartment inspections.	SN-5	1,157	1,154	1,161		1,166	
Number of state-mandated hotel and motel inspections.	SN-5	35	35	34		34	
Number of Hazmat inspections completed at permitted sites.	SN-5	1,048	642	366		553	

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Number of Hazmat plan checks requested.	SN-5	175	156	414		139	
Number of Hazmat permitted facilities.	SN-5	639	642	746		742	
Performance Indicators							
Number of regular fire prevention plan checks requested and percent completed within 21 days.	SN-5	3,441	3,949	4,618	3,500	2,322	3,500
		84%	95%	99%	90%	91%	90%
Number of fire safety construction inspections scheduled and percent completed as scheduled. ²	SN-5	2,900	N/A	2,983	3,000	2,319	3,000
		95%	N/A	95%	95%	95%	95%
Percent of assigned fire-permitted facilities that received a fire and life safety inspection by a Fire Prevention Specialist.	SN-5	100%	100%	100%	100%	100%	100%
Percent of apartment inspections conducted by Fire Prevention.	SN-5	17%	17%	20%	20%	20%	20%
Percent of apartment inspections conducted by Operations.	SN-5	83%	83%	80%	80%	80%	80%
Percent of hotels and motels that received a state-mandated annual inspection.	SN-5	100%	100%	100%	100%	100%	100%
Percent of hotels and motels inspected by Fire Prevention.	SN-5	100%	100%	100%	100%	100%	100%
Percent of hotels and motels inspected by Operations.	SN-5	0%	0%	0%	0%	0%	0%
Percent of Hazmat plan checks completed within 21 days.	SN-1	95%	97%	99%	95%	95%	95%
Percent of Hazmat permitted facilities that received a routine inspection. ³	SN-1	85%	50%	85%	100%	100%	100%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ A new system for tracking code enforcement cases was implemented in FY 2022/23 and data was not available for this year.

² Due to report development in FY 2023/24, DPS was unable to provide performance indicator amounts.

³ Due to staffing vacancies and absences in FY 2023/24 and FY 2024/25, state-regulated inspections were prioritized, ensuring that the required inspection frequencies mandated by state regulations

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DEPARTMENT OF PUBLIC WORKS



MISSION STATEMENT

The Public Works Department provides high-quality, cost-effective infrastructure and public spaces that meet the evolving needs of Sunnyvale’s residents and businesses.

DEPARTMENT VISION

We plan, maintain, and build Sunnyvale’s infrastructure using fiscally responsible strategies and industry best practices to ensure an outstanding quality of life for our community, both now and in the future.

GENERAL INFORMATION

Objectives:

- Develop and refine capital budgets by leveraging systems to align resources with updated financial assumptions, ensuring consistent project delivery and fiscal accountability.
- Collaborate with departments to identify and prioritize infrastructure needs, to facilitate the City’s twenty-year Capital Improvement Program planning process.
- Proactively identify and prioritize the replacement of aging assets to enhance municipal efficiency and system reliability.
- Advance transportation investments that align with Complete Streets, active transportation, and Vision Zero initiatives and that alignment with City policy.
- Leverage emerging technologies and data-driven solutions to optimize resource allocation and strengthen the City’s infrastructure network.
- Direct strategic investment into parks and open spaces to elevate community well-being and the quality of life for all residents.

Miles of City-owned Streets Maintained:	260
City Streetlights Maintained:	9,354
Miles of Sidewalk Maintained:	381
Traffic Signals Maintained:	140
Miles of Curb and Gutter Maintained:	750
Number of City Trees Maintained:	(approximately) 38,000
Neighborhood, Community and Mini Parks Maintained (26 sites):	187 acres
School Play Fields Maintained (16 sites):	87 acres
Acres of Open Space Maintained:	780
City-owned Buildings Maintained:	100

PROGRAMS AND SERVICES

Transportation and Traffic Services

Plans, operates, and maintains the City’s transportation system to provide safe, connected, and efficient pedestrian, bicycle, and vehicular traffic services. The division conducts short and long-range transportation planning, maintains the City’s traffic signals, administers roadway signs, performs traffic studies and roadway design, and oversees the City’s Transportation Demand Management program. The division writes, procures, and administers grants and reviews land development proposals for compliance with design standards. The division also oversees and supports the design and construction management of transportation-related capital projects.

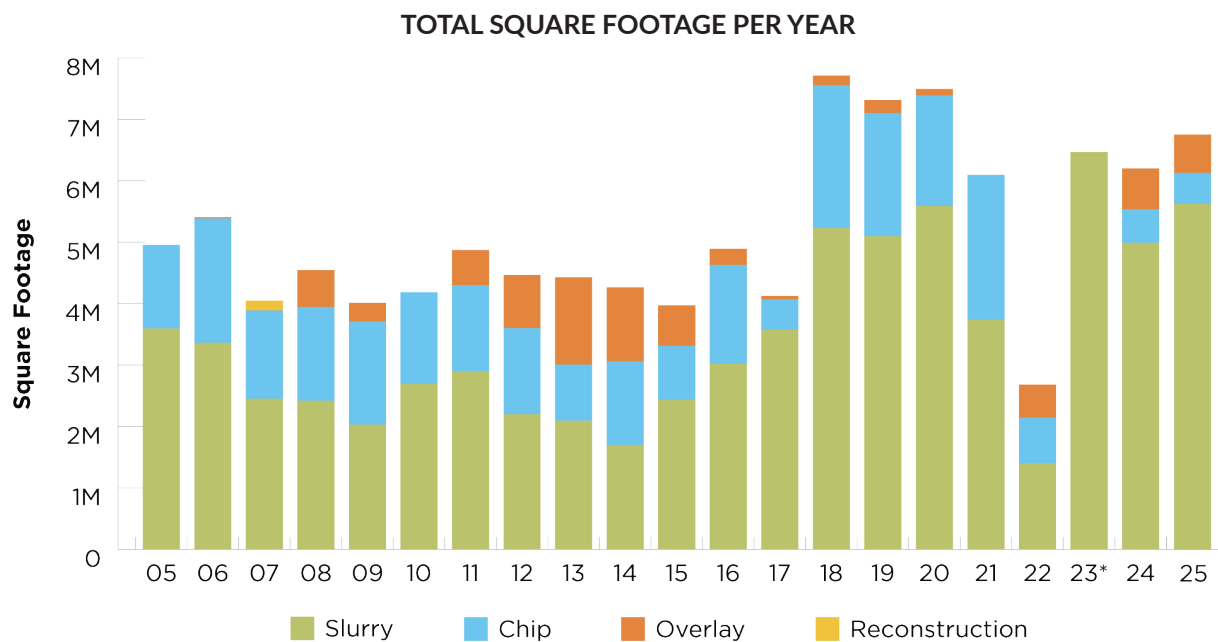
Pavement and Concrete Maintenance

Manages pavement and concrete maintenance to prolong the economic life of streets and sidewalks, maximize the City’s investment, and reduce liability. In addition, the division performs street sweeping to maintain clean and safe roadways and reduce small particle pollutants from getting into waterways to comply with regional stormwater permits. The Public Works Engineering Division manages street resurfacing and capital reconstruction of streets and sidewalks as separate projects.

The following chart provides a historical perspective on both the types and quantities of pavement treatment applied annually within the City, along with the resulting Pavement Condition Index (PCI) rating:

Streetlights, Signs, and Debris

Responsible for maintaining streetlights, roadway striping, traffic and curb markings, and traffic signs, as well as removing graffiti and debris. The programs support a diverse transportation network that serves people walking, biking, scooting, driving, and using



** In FY 2022/23, Chip, Overlay, and Reconstruction were delayed until FY 2023/24.*

public transportation. Streetlights, signs, and markings all work together to help people travel safely and confidently.

Urban Forestry

Provides street tree services. The division maintains approximately 38,000 City street trees, which improve air quality, reduce storm water runoff, provide habitat for wildlife, and beautify the City. Pruning is performed to maximize each tree's structural integrity and avoid branch/trunk failure. The division also ensures the removal of hazardous trees or tree hazards to preserve and enhance the street tree population with replacement and new tree planting.

Downtown Parking Lot Maintenance

Provides corrective and preventive maintenance for the City's five Downtown Parking District parking lots. The lots are funded by Parking District property owners for convenience of use, safety, and to attract customers to the Central Business District. The downtown parking lots are located at Frances Street and Evelyn Avenue, Sunnyvale Avenue and Evelyn Avenue, Carroll Street and Evelyn Avenue, and two at Carroll Street and McKinley Avenue. City staff also maintains the pay for parking equipment in the City-owned parking lots adjacent to the Caltrain station.

Public Works Administration and Property Management

Oversees 12 operating programs and the department's budget. Services include Council support, accounting and budget monitoring, property management, special projects, and general administrative tasks like purchasing, record management, personnel, and labor compliance reporting. The City Property Administrator manages all components for City-owned properties available for sale, lease, or rent. The division also handles real estate and leases for the City and supports certain right-of-way projects.

Capital Project Management

The City's Capital Improvement Program is managed by the Engineering Division's Project Administration Section (PAS). PAS oversees community infrastructure projects, managing the capital projects budget, cost estimates, and schedules. They handle all aspects of project implementation, including contract administration, planning, design, bidding, construction administration, and inspections, ensuring environmental and regulatory compliance. A dedicated team focuses on high-profile projects like the Civic Center Phase 2 – Main Library, Fire Station 2 and Joint Fire Academy Training Facility, and the Sunnyvale Cleanwater Program (SCWP).

Land Development – Engineering Services

The Engineering Division's Land Development section works with private developers and permit applicants to ensure that projects meet City land use and engineering standards. Staff review development plans, issue permits, and inspect construction activities that affect the public right-of-way. The team collaborates with the Planning Division in the Community Development Department, as well as other departments, to prepare and maintain master plan documents that guide growth in areas such as Lawrence Station, Peery Park, Downtown, El Camino Real, and Moffett Park. Land Development also maintains engineering records, updates standard design specifications, manages flood plain information, and oversees permits for small cell wireless facilities on City-owned streetlights.

Neighborhood Parks and Open Space Management

Maintains over 780 acres of parks, school playfields, regional open spaces, and landscaped boulevards. Staff cares for urban landscaping, including park trees, groundcovers, and water features. They also maintain recreational facilities like sport courts, athletic fields, pools, playgrounds, picnic sites, buildings, restrooms, hardscapes, park lighting, and furnishings.

Golf Course and Tennis Operations

Manages golf course and tennis center operations. They oversee the Sunnyvale Municipal Golf Course, an 18-hole course, and Sunken Gardens Golf Course, a 9-hole course with a lighted driving range. These facilities cover 175 acres and serve residents, visitors, and the business community, offering restaurants, pro-shops, and golf lessons.

The Sunnyvale Tennis Center, run by a private operator, features 13 tennis courts and 12 pickleball courts, along with a pro-shop, locker rooms, and cafe. It provides various tennis programs, including instruction and league play.

Fleet, Fuel, and Equipment

Provides fleet services to support City operations by providing a safe, functional, and dependable fleet of vehicles and equipment. The Fleet Services Unit is responsible for acquiring, in servicing, maintaining, and disposing of all City vehicles and specific equipment, including many specialized vehicles and equipment required by City departments.

Facility Services

Ensures City buildings are well-maintained and ready for daily use. This includes major sites such as City Hall, Public Safety Headquarters, Emergency Operations Center, six fire stations, the Main Library, park buildings, the Corporation Yard, the Community Center, and the Senior Center. The staff handles repairs for plumbing, electrical, heating and cooling systems, carpentry, painting, and other building needs. They also manage custodial services, small construction projects, long-term maintenance planning, energy-saving efforts, and emergency preparedness.

RECENT SIGNIFICANT ACCOMPLISHMENTS

Capital Project Management

- Completed and opened Sunnyvale's newest 2-acre park – Corn Palace Park
- Awarded construction contract for the City's Intelligent Transportation Systems Communications and Infrastructure improvements at the signalized intersections of:
 - N. Mathilda Avenue and California Avenue
 - E. Maude Avenue and Sunnyvale/Borregas Avenues
- Awarded construction contract for PW25-09 Pedestrian Improvements at various Locations 2024 Project.
- Completed construction of F23-141 Provide and Install Traffic Signal Controller Cabinet Assemblies project at the signalized intersections of:

- Sunnyvale-Saratoga Road and Cheyenne Drive/Connemara Way
- Caribbean Drive and Twin Creeks
- W. Homestead Road and Bernardo Avenue
- N. Mathilda Avenue and San Aleso Avenue
- S. Mary Avenue and Ticonderoga Drive
- S. Mary Avenue at W. Remington Drive
- S. Mary Avenue at Knickerbocker Drive
- Caribbean Drive and Moffett Park Drive
- Completed construction of PW24-05 Traffic Signal Fiber Optics Communications project along S. Mary Avenue between W. Remington Drive and The Dalles Avenue.
- Completed construction of F24-012 - Provide and Install Vehicle and Pedestrian LED Traffic Signal Modules at various locations.

Land Development

- Oversaw construction of frontage improvements for notable projects:
 - 1100 N. Mathilda Avenue, Treehouse Hotel in Moffett Park Specific Plan.
 - 1178 Sonora Court, affordable housing in Lawrence Station Area Plan.
 - 1155 Aster Avenue, residential development in Lawrence Station Area Plan.
- Installed new sewer main extension relating to Applied Materials development on E. Arques Avenue.
- FY 2024/25 accepted public improvements as donated assets valued at \$18.1 million.

Park and Open Space, Golf, and Trees

- The Sunnyvale Golf Courses had more than 144,500 rounds played in FY 2024/25, the most in 20 years.
- The City pruned over 17,000 trees for safety in FY 2024/25 to address safety needs, following a temporary suspension of the tree pruning program during COVID that resulted in a backlog.

Operations (Pavement, Fleet and Facilities)

- Fleet received and in-serviced 33 zero-emissions vehicles, three hybrid vehicles, six mowers, and two backhoes.
- Fleet trained four equipment mechanics to Electric Vehicle level 2 status, qualifying them to perform routine EV maintenance.
- Pavement Maintenance crews chip sealed approximately 1 million square feet of road surface.

Transportation and Traffic Services

- Completed Study Issue DPW 21-03 Pedestrian and Bicycle Facility Installation on Tasman Drive from Fair Oaks Avenue to Lawrence Expressway.

- Completed Study Issue DPW 21-01 Bike Lanes on Hollenbeck Avenue between El Camino Real and Homestead Road.
- Completed Study Issue DPW 20-02 Improve Bicycle and Pedestrian Access at Sunnyvale Caltrain Station.
- Completed Mathilda Bike Lane Study to advance the Active Transportation Plan.
- Received \$1 million in Housing Incentive Pool (HIP) funding for the construction phase of the Poplar Avenue Sidewalk Project.
- Received \$836,000 in Housing Incentive Pool (HIP) funding for the signal upgrade at the intersection of Sunnyvale Avenue and California Avenue.
- Transit and Intercity Rail Capital Program (TIRCP) grant for \$4.8 million obligated to City for Citywide Shuttle (October 2025).

BUDGET HIGHLIGHTS

- Aligned position allocations and program budgets with resource utilization trends.

Service Level Adjustments

- Added 2.0 FTE Parks Worker 1 positions to the Neighborhood Parks and Open Space Management program to fulfill increased demands at additional and newly renovated city parks.
- Added 1.0 FTE Lead Equipment Mechanic position to the Fleet, Fuel and Equipment program to bridge the gap between journey-level Equipment Mechanics and the Fleet Services Coordinator.
- Convert 2.0 FTE Groundworker positions to 1.0 FTE Heavy Equipment Operator and 1.0 FTE Maintenance Worker 2 position in the Streets, Lights, Signs, and Debris and Pavement and Concrete Maintenance programs to better align classifications with critical service demands.
- Added \$70,000 for contracted security services in the Fleet, Fuel and Equipment program to expand security at City Hall after hours.
- Added \$100,000 to the Neighborhood Parks and Open Space Management program for additional cleaning in downtown including power washing for contracted cleaning service.

PUBLIC WORKS DEPARTMENT

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
Dollars by Program / Service Delivery Plan					
13100 - Transportation and Traffic Services					
13101	Transportation Engineering and Planning	698,410	1,299,032	1,480,328	1,546,528
13102	Intergovernmental Coordination	566,926	735,708	761,917	803,980
13103	Traffic Signal Operations and Maintenance	1,915,109	2,112,738	2,273,752	2,401,143
13104	Development Review	487,256	579,610	656,926	686,370
13105	Management, Supervisory, and Administration - Transportation & Traffic	818,256	1,178,512	1,273,002	1,307,656
Totals		4,485,957	5,905,600	6,445,925	6,745,677
13200 - Pavement and Concrete Maintenance					
13201	Pavement Repairs	1,322,650	2,455,940	1,577,128	1,640,944
13202	Street Sweeping	0	0	52,500	54,863
13203	Management, Supervisory, and Administration - Pavement & Concrete	1,026,527	1,154,918	1,130,693	1,177,404
13204	Preparation for Resurfacing	1,047,629	516,427	1,129,126	1,168,923
13205	Chip and Slurry Seal	1,756,358	1,434,724	1,978,880	2,056,624
13206	Sidewalk, Curb and Gutter	228,624	502,693	359,703	372,180
13208	Street Sweeping - Solid Waste	1,171,388	1,172,878	1,427,040	1,486,912
Totals		6,553,176	7,237,580	7,655,070	7,957,850
13300 - Street Lights, Signs and Debris					
13301	Street Lights	1,654,589	1,533,897	1,478,008	1,528,557
13302	Management, Supervisory, and Administration - Street Lights	121,385	202,044	375,238	391,942
13303	Pavement Markings	619,126	608,970	694,781	725,184
13304	Traffic Signs	534,851	530,643	595,567	622,873
13305	Easements and Walkways	234,595	246,474	275,150	287,695
13306	Graffiti, Shopping Carts and Debris	97,489	95,580	105,368	110,042
13307	Curb Painting Program	103,468	197,647	230,165	239,808
Totals		3,365,503	3,415,255	3,754,277	3,906,101
13400 - Urban Forestry					
13401	Street Tree Pruning/Removal	1,316,301	1,405,701	1,456,243	1,507,169
13402	Service Response	342,727	380,561	411,841	429,963
13403	Management, Supervisory, and Administration - Urban Forestry	672,802	695,726	743,479	775,622
13404	Tree Planting, Replacement and Maintenance	521,033	608,337	659,668	688,156
13405	Tree Services	49,946	61,296	73,240	76,573
Totals		2,902,809	3,151,621	3,344,471	3,477,483

PUBLIC WORKS DEPARTMENT

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
13500 - Downtown Parking Lot Maintenance					
13501	Lot Maintenance	68,643	85,903	76,629	80,355
13502	Lighting	14,147	7,908	14,483	15,010
13503	Management, Supervisory, and Administration - Downtown Parking	16,700	36,050	24,918	25,888
Totals		99,490	129,861	116,030	121,253
13600 - Neighborhood Parks and Open Space Management					
13601	Hazards and Vandalism	166,020	229,821	180,866	188,103
13602	Management, Supervisory, and Administration - Neighborhood Parks	3,473,148	1,577,792	1,720,448	1,797,070
13603	Parks and Open Space Maintenance	8,535,020	10,917,008	12,358,026	12,951,426
13604	Medians, Parking Lots, Park Landscaping	1,130,129	1,254,604	930,882	971,633
13605	Pool Maintenance	640,427	519,346	434,792	451,715
13606	Downtown Caltrain Station Maintenance	279,689	190,170	280,549	291,636
13608	El Camino Real Median Debris Removal	88,763	91,285	96,440	100,778
Totals		14,313,196	14,780,026	16,002,003	16,752,361
13700 - Public Works Administration and Property Management					
13701	Management, Administrative Services, and Property Management - Public Works	900,709	909,649	1,003,354	1,048,433
13702	Parking District Management	54,525	63,894	64,509	67,351
Totals		955,234	973,543	1,067,863	1,115,784
13800 - Capital Project Management					
13801	Capital Project Management	4,058,367	4,546,984	4,941,720	5,160,668
13802	Labor Compliance	227,831	522,173	578,259	603,046
13803	Capital Project Management - Parks Project Support	454,364	490,178	528,439	552,319
13804	Special Projects - General Fund	536,056	698,273	753,824	787,910
13805	Special Projects - Wastewater Fund	617,687	752,903	815,808	852,726
Totals		5,894,305	7,010,511	7,618,050	7,956,669
13900 - Land Development - Engineering Services					
13901	Land Use Permits and Parcel Maps	734,066	1,051,986	792,291	828,010
13903	Floodplain CRS Program	116,442	111,157	123,608	129,124
13904	Encroachment Permits	584,067	588,125	824,112	861,982
13905	Maps and Plans	105,511	147,540	141,597	147,366
13906	Building Permits	100,989	101,248	123,156	128,578
13907	Development Encroachment	529,490	564,079	664,984	695,101
13908	Management, Supervisory and Administration - Land Development	114,397	147,035	132,326	138,132
Totals		2,284,962	2,711,170	2,802,074	2,928,293

PUBLIC WORKS DEPARTMENT

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
14000 - Golf Course Operations					
14001	Management, Supervisory, and Administration - Golf Course	1,118,139	952,339	1,114,446	1,160,294
14002	Sunnyvale Golf Course Maintenance	2,350,159	2,587,110	2,818,425	2,956,586
14003	Sunnyvale Golf Shop Services	697,115	722,558	555,875	577,535
14004	Sunken Garden Golf Course Maintenance	411,016	434,981	535,742	558,906
14005	Sunken Garden Golf Shop Services	332,126	213,873	363,690	378,561
14006	Tennis Center Administration	97,823	140,468	97,497	100,860
Totals		5,006,378	5,051,329	5,485,675	5,732,742
14100 - Fleet, Fuel, and Equipment					
14101	Vehicle Services	1,365,070	1,537,543	1,697,159	1,763,682
14102	Motorized and Non-Motorized Equipment Maintenance	1,273,678	1,192,026	1,489,415	1,547,504
14103	Fuel System and Dispensing	1,248,211	1,208,066	1,391,132	1,436,614
14104	Permits and Compliance	397,672	430,717	470,185	491,439
14105	Management, Supervisory, and Administration - Fleet, Fuel, & Equipment	351,544	313,860	529,900	554,121
Totals		4,636,175	4,682,212	5,577,791	5,793,360
14200 - Facility Services					
14201	Custodial Services	1,172,357	1,100,593	1,463,277	1,530,660
14202	Building Maintenance Services	2,326,544	3,081,191	3,288,142	3,420,574
14203	Utilities	1,961,093	1,863,411	1,869,295	1,940,325
14204	Management, Supervisory, and Administration - Facility Services	329,948	336,889	279,097	291,157
14205	Customer Projects/Unscheduled Improvements	30,989	31,582	33,992	35,485
14210	Columbia Neighborhood Center - Facility Services	56,230	231,146	64,429	66,362
Totals		5,877,161	6,644,812	6,998,232	7,284,563
14300 - Water Distribution - Public Works					
14309	Water Distribution Support - Public Works	293,241	287,370	236,253	246,753
Totals		293,241	287,370	236,253	246,753
14600 - Wastewater Treatment - Public Works					
14606	Wastewater Treatment - Public Works	97,424	153,845	142,818	149,200
Totals		97,424	153,845	142,818	149,200
Total Operating Budget		56,765,010	62,134,735	67,246,534	70,168,087

PUBLIC WORKS DEPARTMENT

Budget Summary

		FY 2024/25 Actuals	FY 2025/26 Adopted	FY 2026/27 Proposed	FY 2027/28 Proposed
Projects					
832160	Engineering Services for Transportation Related Projects/Priorities	152,007	197,710	0	0
Totals		152,007	197,710	0	0
Total Operating and Projects Budget		56,917,018	62,332,445	67,246,534	70,168,087
Dollars by Fund					
General Fund		31,397,355	34,284,282	36,571,552	38,186,151
Development Enterprise Fund		2,822,163	3,352,076	3,532,241	3,691,236
Gas Tax Street Improvement Fund		103,468	197,647	230,165	239,808
General Services Fund		15,253,899	16,886,358	18,624,442	19,393,955
Golf and Tennis Operations Fund		5,006,378	5,051,330	5,485,675	5,732,742
Parking District Fund		154,015	193,755	180,539	188,604
Solid Waste Management Fund		1,171,388	1,172,878	1,427,040	1,486,912
Water Supply and Distribution Fund		293,241	287,370	236,253	246,753
Wastewater Management Fund		715,111	906,749	958,627	1,001,926
Totals		56,917,018	62,332,445	67,246,534	70,168,087
Dollars by Category					
Salaries and Benefits		31,117,527	35,033,414	38,103,352	39,782,745
Goods and Services		18,002,951	18,577,168	19,390,745	20,196,397
Internal Service Charges		7,796,540	8,721,863	9,752,437	10,188,945
Totals		56,917,018	62,332,445	67,246,534	70,168,087

PUBLIC WORKS DEPARTMENT

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Program / Service Delivery Plan						
13100 - Transportation and Traffic Services						
13101	Transportation Engineering and Planning	4.15	5.65	0.00	5.65	5.65
13102	Intergovernmental Coordination	1.40	1.40	0.00	1.40	1.40
13103	Traffic Signal Operations and Maintenance	1.80	1.80	0.00	1.80	1.80
13104	Development Review	2.30	2.30	0.00	2.30	2.30
13105	Management, Supervisory, and Administration - Transportation & Traffic	3.76	3.76	0.00	3.76	3.76
Totals		13.41	14.91	0.00	14.91	14.91
13200 - Pavement and Concrete Maintenance						
13201	Pavement Repairs	5.87	5.87	0.11	5.98	5.98
13203	Management, Supervisory, and Administration - Pavement & Concrete	4.13	4.13	(0.52)	3.61	3.61
13204	Preparation for Resurfacing	2.01	2.01	0.00	2.01	2.01
13205	Chip and Slurry Seal	6.20	6.20	0.01	6.21	6.21
13206	Sidewalk, Curb and Gutter	2.04	2.04	(1.90)	0.14	0.14
13208	Street Sweeping - Solid Waste	4.97	4.97	1.05	6.02	6.02
Totals		25.22	25.22	(1.25)	23.97	23.97
13300 - Street Lights, Signs and Debris						
13301	Street Lights	1.95	1.95	0.05	2.00	2.00
13302	Management, Supervisory, and Administration - Street Lights	0.79	0.79	0.90	1.69	1.69
13303	Pavement Markings	2.94	2.94	0.30	3.24	3.24
13304	Traffic Signs	2.95	2.95	0.30	3.25	3.25
13305	Easements and Walkways	1.35	1.35	0.05	1.40	1.40
13306	Graffiti, Shopping Carts and Debris	0.35	0.35	0.00	0.35	0.35
13307	Curb Painting Program	1.00	1.00	0.00	1.00	1.00
Totals		11.33	11.33	1.60	12.93	12.93
13400 - Urban Forestry						
13401	Street Tree Pruning/Removal	2.53	2.53	0.00	2.53	2.53
13402	Service Response	1.55	1.55	0.00	1.55	1.55
13403	Management, Supervisory, and Administration - Urban Forestry	3.01	3.01	0.00	3.01	3.01
13404	Tree Planting, Replacement and Maintenance	3.06	3.06	0.00	3.06	3.06
13405	Tree Services	0.25	0.25	0.00	0.25	0.25
Totals		10.40	10.40	0.00	10.40	10.40
13500 - Downtown Parking Lot Maintenance						
13501	Lot Maintenance	0.21	0.21	0.03	0.24	0.24
13502	Lighting	0.03	0.03	0.00	0.03	0.03
13503	Management, Supervisory, and Administration - Downtown Parking	0.05	0.05	0.00	0.05	0.05
Totals		0.29	0.29	0.03	0.32	0.32

PUBLIC WORKS DEPARTMENT

Position Summary

		FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
13600 - Neighborhood Parks and Open Space Management						
13601	Hazards and Vandalism	0.58	0.58	0.00	0.58	0.58
13602	Management, Supervisory, and Administration - Neighborhood Parks	6.43	6.43	0.00	6.43	6.43
13603	Parks and Open Space Maintenance	37.07	38.07	2.00	40.07	40.07
13604	Medians, Parking Lots, Park Landscaping	4.21	4.21	0.00	4.21	4.21
13605	Pool Maintenance	1.22	1.22	0.00	1.22	1.22
13606	Downtown Caltrain Station Maintenance	0.63	0.63	0.00	0.63	0.63
13608	El Camino Real Median Debris Removal	0.49	0.49	0.00	0.49	0.49
Totals		50.63	51.63	2.00	53.63	53.63
13700 - Public Works Administration and Property Management						
13701	Management, Administrative Services, and Property Management - Public Works	3.54	3.54	0.00	3.54	3.54
13702	Parking District Management	0.29	0.29	0.00	0.29	0.29
Totals		3.83	3.83	0.00	3.83	3.83
13800 - Capital Project Management						
13801	Capital Project Management	18.51	18.51	0.00	18.51	18.51
13802	Labor Compliance	1.10	2.10	0.00	2.10	2.10
13803	Capital Project Management - Parks Project Support	2.00	2.00	0.00	2.00	2.00
13804	Special Projects - General Fund	2.90	2.90	0.00	2.90	2.90
13805	Special Projects - Wastewater Fund	3.10	3.10	0.00	3.10	3.10
Totals		27.61	28.61	0.00	28.61	28.61
13900 - Land Development - Engineering Services						
13901	Land Use Permits and Parcel Maps	4.10	4.10	(1.32)	2.78	2.78
13903	Floodplain CRS Program	0.40	0.40	0.00	0.40	0.40
13904	Encroachment Permits	2.82	2.82	0.87	3.69	3.69
13905	Maps and Plans	0.33	0.33	0.08	0.41	0.41
13906	Building Permits	0.43	0.43	0.05	0.48	0.48
13907	Development Encroachment	2.47	2.47	0.32	2.79	2.79
13908	Management, Supervisory and Administration - Land Development	0.40	0.40	0.00	0.40	0.40
Totals		10.95	10.95	0.00	10.95	10.95
14000 - Golf Course Operations						
14001	Management, Supervisory, and Administration - Golf Course	3.73	3.73	0.00	3.73	3.73
14002	Golf Course Maintenance	8.35	8.35	0.00	8.35	8.35
14003	Golf Shop Services	2.25	2.25	0.00	2.25	2.25
14004	Sunken Garden Golf Course Maintenance	2.75	2.75	0.00	2.75	2.75
14005	Sunken Garden Golf Shop Services	1.70	1.70	0.00	1.70	1.70
14006	Tennis Center Administration	0.10	0.10	0.00	0.10	0.10
Totals		18.88	18.88	0.00	18.88	18.88

PUBLIC WORKS DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
14100 - Fleet, Fuel and Equipment					
14101 Vehicle Services	4.70	4.70	0.00	4.70	4.70
14102 Motorized and Non-Motorized Equipment Maintenance	3.70	3.70	1.00	4.70	4.70
14103 Fuel System and Dispensing	1.00	1.00	0.00	1.00	1.00
14104 Permits and Compliance	2.10	2.10	0.00	2.10	2.10
14105 Management, Supervisory, and Administration - Fleet, Fuel, & Equipment	1.31	1.31	0.25	1.56	1.56
Totals	12.81	12.81	1.25	14.06	14.06
14200 - Facility Services					
14201 Custodial Services	1.65	1.65	0.00	1.65	1.65
14202 Building Maintenance Services	10.05	10.05	0.00	10.05	10.05
14203 Utilities	0.20	0.20	0.00	0.20	0.20
14204 Management, Supervisory, and Administration - Facility Services	1.39	1.39	(0.63)	0.76	0.76
14205 Customer Projects/Unscheduled Improvements	0.10	0.10	0.00	0.10	0.10
Totals	13.39	13.39	(0.63)	12.76	12.76
14300 - Water Distribution - Public Works					
14309 Water Distribution Support - Public Works	1.50	1.50	0.00	1.50	1.50
Totals	1.50	1.50	0.00	1.50	1.50
14600 - Wastewater Treatment - Public Works					
14606 Wastewater Treatment - Public Works	1.00	1.00	0.00	1.00	1.00
Totals	1.00	1.00	0.00	1.00	1.00
Total Operating Positions	201.25	204.75	3.00	207.75	207.75
Projects					
832160 Engineering Services for Transportation Related Projects/Priorities	1.00	1.00	(1.00)	0.00	0.00
Totals	1.00	1.00	(1.00)	0.00	0.00
Total Operating and Projects Positions	202.25	205.75	2.00	207.75	207.75
Positions by Fund					
General Fund	109.91	112.41	0.30	112.71	112.71
Building Services Fund	13.39	13.39	(0.63)	12.76	12.76
Development Enterprise Fund	13.50	13.50	0.00	13.50	13.50
Fleet Services Fund	12.81	12.81	1.25	14.06	14.06
Gas Tax Street Improvement Fund	1.00	1.00	0.00	1.00	1.00
Golf and Tennis Operations Fund	18.88	18.88	0.00	18.88	18.88
Infrastructure Renovation and Replacement Fund	0.00	0.00	0.00	0.00	0.00
Parking District Fund	0.58	0.58	0.03	0.61	0.61
Project Management Services Fund	21.61	22.61	0.00	22.61	22.61
Solid Waste Management Fund	4.97	4.97	1.05	6.02	6.02
Wastewater Management Fund	4.10	4.10	0.00	4.10	4.10
Water Supply and Distribution Fund	1.50	1.50	0.00	1.50	1.50
Totals	202.25	205.75	2.00	207.75	207.75

PUBLIC WORKS DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Positions by Classification					
Active Transportation Planner	0.00	1.00	0.00	1.00	1.00
Administrative Aide	2.00	2.00	0.00	2.00	2.00
Administrative Aide - Confidential	1.00	1.00	0.00	1.00	1.00
Administrative Analyst	3.00	3.00	0.00	3.00	3.00
Assistant City Engineer	4.00	4.00	0.00	4.00	4.00
Assistant Director of Public Works/City Engineer	1.00	1.00	0.00	1.00	1.00
Assistant Golf Professional	1.00	1.00	0.00	1.00	1.00
Automotive Shop Attendant	1.00	1.00	0.00	1.00	1.00
City Property Administrator	1.00	1.00	0.00	1.00	1.00
Civil Engineer - DPW	7.00	7.00	0.00	7.00	7.00
Civil Engineer - DPW - Term Limited	1.00	1.00	0.00	1.00	1.00
Deputy Director of DPW - Parks, Golf and Urban	1.00	1.00	0.00	1.00	1.00
Landscape					
Deputy Director of DPW - Public Works Operations	1.00	1.00	0.00	1.00	1.00
Director of Public Works	1.00	1.00	0.00	1.00	1.00
Engineer 1	1.00	1.00	0.00	1.00	1.00
Engineer 2	4.00	4.00	0.00	4.00	4.00
Equipment Mechanic	8.00	8.00	0.00	8.00	8.00
Facilities Manager	1.00	1.00	0.00	1.00	1.00
Facilities Technician 2	3.00	3.00	0.00	3.00	3.00
Facilities Technician 3	4.00	4.00	0.00	4.00	4.00
Facility Attendant 2	2.00	2.00	0.00	2.00	2.00
Fleet Manager	1.00	1.00	0.00	1.00	1.00
Fleet Services Coordinator	1.00	1.00	0.00	1.00	1.00
Golf Course Equipment Mechanic	1.00	1.00	0.00	1.00	1.00
Golf Operations Manager	1.00	1.00	0.00	1.00	1.00
Golf Professional	1.00	1.00	0.00	1.00	1.00
Golf Service Assistant, Part-time	4.50	4.50	0.00	4.50	4.50
Greenskeeper	1.00	1.00	0.00	1.00	1.00
Groundswoker	2.00	2.00	(2.00)	0.00	0.00
Heavy Equipment Operator	7.00	7.00	1.00	8.00	8.00
Lead Equipment Mechanic	0.00	0.00	1.00	1.00	1.00
Maintenance Worker 1	4.00	4.00	0.00	4.00	4.00
Maintenance Worker 2	8.00	8.00	1.00	9.00	9.00
Management Analyst	0.00	1.00	0.00	1.00	1.00
Parks Leader	8.00	8.00	0.00	8.00	8.00
Parks Manager	2.00	2.00	0.00	2.00	2.00
Parks Supervisor	2.00	2.00	0.00	2.00	2.00
Parks Worker 1	5.00	5.00	2.00	7.00	7.00
Parks Worker 2	16.00	16.00	0.00	16.00	16.00
Parks Worker 3	13.00	14.00	0.00	14.00	14.00
Principal Office Assistant	4.00	4.00	0.00	4.00	4.00
Principal Transportation Engineer/Planner	1.00	1.00	0.00	1.00	1.00
Public Works Construction Inspector	6.00	6.00	0.00	6.00	6.00
Public Works Crew Leader	5.00	5.00	0.00	5.00	5.00
Public Works Supervisor	3.00	3.00	0.00	3.00	3.00
Senior Building Services Leader	2.00	2.00	0.00	2.00	2.00
Senior Engineer	8.00	8.00	0.00	8.00	8.00
Senior Greenskeeper	1.00	1.00	0.00	1.00	1.00
Senior Maintenance Worker	8.00	8.00	0.00	8.00	8.00
Senior Management Analyst	1.00	1.00	0.00	1.00	1.00
Senior Office Assistant	5.00	6.00	0.00	6.00	6.00
Senior Park Utility Worker	6.00	6.00	0.00	6.00	6.00
Senior Traffic Engineer	2.00	2.00	0.00	2.00	2.00

PUBLIC WORKS DEPARTMENT

Position Summary

	FY 2024/25 Adopted	FY 2025/26 Adopted	FY 2026/27 Change*	FY 2026/27 Proposed	FY 2027/28 Proposed
Senior Transportation Engineer	1.00	1.00	0.00	1.00	1.00
Staff Office Assistant	1.00	0.00	0.00	0.00	0.00
Staff Office Assistant, Part-time	0.75	0.75	0.00	0.75	0.75
Street Lighting Technician	1.00	1.00	0.00	1.00	1.00
Street Operations Manager	1.00	1.00	0.00	1.00	1.00
Traffic Engineer	2.00	2.00	0.00	2.00	2.00
Traffic Engineer, Part-Time	0.00	0.50	0.00	0.50	0.50
Traffic Engineer - Term Limited	1.00	1.00	(1.00)	0.00	0.00
Traffic Engineering Technician 2	1.00	1.00	0.00	1.00	1.00
Transportation and Traffic Manager	2.00	2.00	0.00	2.00	2.00
Transportation Engineer	1.00	1.00	0.00	1.00	1.00
Transportation Planner	2.00	2.00	0.00	2.00	2.00
Urban Landscape Manager	1.00	1.00	0.00	1.00	1.00
Utility Worker	10.00	10.00	0.00	10.00	10.00
Totals	202.25	205.75	2.00	207.75	207.75

* Position changes as of 3/1/2026.

DEPARTMENT OF PUBLIC WORKS

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	205.75	62,134,735
FY 2026/27 Base Budget Adjustments		
One-Time Adjustments		
Expiration of 1.0 FTE Traffic Engineer - Term Limited position	(1.00)	(210,311)
Ongoing Cost Adjustments		
Salaries and Benefits		
Increase in Parks and Open Space Maintenance casual/seasonal staff		71,538
Salaries and Benefits inflation		2,360,887
Goods and Services		
VTA Congestion Management Fee		35,263
Land/Property maintenance contract increase		46,778
Street Sweeping		50,000
Golf and Tennis Operations credit card fees		135,000
Lead Equipment Mechanic upfitting savings		(98,826)
Precision concrete project		260,000
Janitorial services		216,484
Goods and Services inflation		581,722
Internal Service Charges		
Internal Service Charges adjustments		1,030,574
Total Base Budget Adjustments	(1.00)	4,479,110
Service Level Adjustments		
Reclass support staff in the Pavement and Streets programs		
Remove 2.0 FTE Groundswoker positions	(2.00)	(190,539)
Add 1.0 FTE Heavy Equipment Operator position	1.00	162,008
Add 1.0 FTE Maintenance Worker 2 position	1.00	142,307
Add 1.0 FTE Lead Equipment Mechanic position for Fleet Services program	1.00	178,609
Add 2.0 FTE Parks Worker 1 positions for additional park maintenance support	2.00	270,304
Increase security services contract		70,000
Increased Downtown powerwashing		100,000
Total Service Level Adjustments	3.00	632,690
Total FY 2026/27 Operating Budget	207.75	67,246,534
Total FY 2026/27 Recommended Budget	207.75	67,246,534

DEPARTMENT OF PUBLIC WORKS PERFORMANCE INDICATORS

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual*	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
NEIGHBORHOOD PARKS AND OPEN SPACE MANAGEMENT							
Workload Indicators							
Number of Parks open space acres maintained.	LT-8, LT-9	482	482	484		484	
Number of Median open space acres maintained.	LT-8, LT-9	77	77	77		77	
Performance Indicators							
Number of hazardous conditions reported and percent abated within 24 hours.	LT-8	201	219	66	220	110	110
		98%	96%	94%	98%	98%	98%
Number of acts of vandalism reported and percent abated within 72 hours.	LT-8	305	256	136	280	120	120
		98%	98%	98%	98%	98%	98%
Number of park and open space asset evaluations of attractiveness, and percent meeting standards.	LT-8	2,300	2,300	2,300	2,300	2,400	2,400
		65%	78%	72%	85%	85%	85%
Number of park and open space asset evaluations for usability, and percent meeting standards.	LT-8	1,002	1,002	1,002	1,002	1,012	1,012
		72%	85%	87%	90%	90%	90%
Number of median asset evaluations of attractiveness, and percent meeting standards.	LT-8	740	740	740	740	740	740
		60%	82%	80%	90%	90%	90%
GOLF COURSE OPERATIONS							
Workload Indicators							
Number of Golf open space acres maintained.	CC-10, CC-11	175	175	175		175	
Rounds of golf played at Sunnyvale Golf Course.	CC-10, CC-11	77,164	81,611	83,219		87,379	
Rounds of golf played at Sunken Gardens Golf Course.	CC-10, CC-11	55,286	59,975	61,293		64,357	
Performance Indicators							
Number of golf course asset evaluations and percent meeting standards for attractiveness.	CC-10, CC-11	112	112	112	112	112	112
		65%	75%	70%	85%	85%	85%
Number of golf course asset evaluations and percent meeting standards for usability.	CC-10, CC-11	128	128	128	128	128	128
		80%	85%	80%	90%	90%	90%
Number of customer satisfaction survey respondents and percent rating City golf courses as good or better.	CC-10, CC-11	40	35	30	100	100	100
		70%	75%	85%	95%	95%	95%
Number of customer satisfaction survey respondents and percent rating City tennis center as good or better.	CC-10, CC-11	40	35	30	100	100	100
		95%	90%	90%	95%	95%	95%
Percentage of expenditures of the Golf and Tennis Operations Fund related to revenues.	CC-10, CC-11	113%	109%	114%	100%	115%	100%
TRANSPORTATION AND TRAFFIC SERVICES							
Workload Indicators							
Number of signalized intersections.	LT-5	135	137	139	139	140	140
Number of warrant studies, speed survey, and traffic calming reports completed. ¹	LT-5	37	98	7	50	75	50
Performance Indicators							
Number of citizen contacts received and percent responded to within three (3) days.	LT-5	678	879	871	900	850	900
		94%	86%	80%	80%	84%	80%

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual*	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Number of traffic signal maintenance and operational requests processed and percent responded to within one (1) hour.	LT-5	235 86%	174 82%	185 91%	202 85%	180 88%	171 90%
Number of Traffic Studies Completed within the expected Time Period. [New in FY 2024/25]	LT-5	N/A	N/A	7 8%	40 80%	74 80%	32 80%
PAVEMENT AND CONCRETE MAINTENANCE							
Workload Indicators							
Miles of collector and residential streets in the City.	LT-5	208	208	208		208	
Miles of arterial streets in the City.	LT-5	52	52	52		52	
Miles of public concrete sidewalk in the City.	LT-5	380	380	381		382	
Lineal feet of displaced sidewalk mitigated.	LT-5	24,128	16,364	18,530		16,000	
Number of sidewalk, curb, and gutter sites replaced. ²	LT-5	202	195	302		900	
Performance Indicators							
Number and percentage of Biennial National Citizen Survey respondents rating the services provided by Pavement Operations for street repair as good or better.	LT-5	201 54%	N/A N/A	138 49%	N/A N/A	N/A N/A	200 50%
Number and percentage of Biennial National Citizen Survey respondents rating the services provided by Pavement Operations for street cleaning as good or better.	LT-5	272 73%	N/A N/A	328 58%	N/A N/A	N/A N/A	350 70%
Average Citywide pavement condition index (PCI) rating, with a goal of 80% or higher.	LT-5	77	75	75	80	75	80
Number of City collector and residential street segments and percent rated good or better (PCI = 70+), based on Metropolitan Traffic Commission regional standards.	LT-5	1,331 86%	1,280 81%	1,107 71%	1,300 80%	1,300 80%	1,300 80%
Number of City arterial street segmented and percent rated good or better (PCI = 70+), based on Metropolitan Traffic Commission regional standards.	LT-5	165 67%	150 64%	150 64%	178 77%	160 80%	160 80%
Number of displaced sidewalk sites serviced and percent temporarily ramp patched within five working days of notification.	LT-5	359 95%	536 97%	539 91%	500 95%	500 95%	500 95%
STREET LIGHTS, SIGNS, AND DEBRIS							
Workload Indicators							
Number of streetlights maintained by the City.	LT-5	9,354	9,354	9,354		9,354	
Number of streetlights surveyed in a year. ¹	LT-5	0	0	3,127		10,000	
1,567 Collector and Arterial Lights surveyed bi-monthly				1,567		9,402	
1,385 Industrial Zone Lights surveyed quarterly				1,385		5,540	
175 Overhead Pathway Lights surveyed bi-monthly				175		1,050	
Number of traffic signs maintained (approximate).	LT-5	13,000	13,000	13,000		13,000	
Total number of emergency and non-emergency graffiti locations addressed.	LT-5	868	1,002	1,340		1,000	
Performance Indicators							
Number of City streetlights surveyed and percent functioning. ¹	LT-5	N/A N/A	N/A N/A	3,127 99%	15,000 98%	15,992 98%	15,992 98%

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual*	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
PUBLIC WORKS ADMINISTRATION AND PROPERTY MANAGEMENT							
Workload Indicators							
Number of real properties leased by Public Works Department Administration Division.	LT-14	36	36	38		38	
Small Cell Leases under Public Works Property Administration.	LT-14	8	2	2		15	
Total number of Department service delivery plans managed. ⁴	CP 7.1.1	79	68	69		69	
Performance Indicators							
Number of Biennial National Citizen Survey respondents and percent rating the services provided by Public Works as good or better.	LT-1	1,698 68%	N/A N/A	1,133 60%	N/A N/A	NA NA	1,500 80%
Percent of total Department operating budget expended. [Deleted in FY 2024/25]	CP 7.1.1	93%	95%	95%	N/A	NA	NA
Department managed operating budget within budgetary control per Council Policy 7.1.4. [New in FY 2024/25]	CP 7.1.4	N/A	N/A	Achieved	Achieve	Achieve	Achieve
Number and percent of units leased at or above market rate within 60 days of vacancy. [Deleted in FY 2023/24]	LT-1	0 N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A
CAPITAL PROJECT MANAGEMENT							
Workload Indicators							
Number of construction capital projects managed.	CC-4	29	31	38		35	
Number of design capital projects managed.	CC-4	63	59	65		58	
Performance Indicators							
Number of internal customer survey respondents and percentage of respondents rating the design services provided by the design team as meeting expectations or better.	CC-4	7 90%	14 100%	10 88%	7 90%	10 95%	10 90%
Number of customer survey respondents and percentage of respondents rating the construction services provided by the construction management team as meeting expectations or better.	CC-4	16 94%	8 88%	6 89%	17 90%	8 90%	10 90%
Number of capital design studies and projects completed and percentage of capital design studies and projects completed within the approved schedule.	CC-4, LT-5	17 82%	17 82%	13 81%	20 70%	20 80%	20 80%
Number of completed capital construction projects; Percentage of capital construction projects completed within the approved construction budget; Percentage of capital construction projects completed within the approved schedule.	CC-4, LT-5	16 100% 88%	12 100% 83%	11 100% 82%	17 100% 90%	17 100% 90%	13 100% 90%
LAND DEVELOPMENT - ENGINEERING SERVICES							
Workload Indicators							
Number of Land Use planning application project reviews.	LT-2, LT-3, LT-4	339	407	713		700	

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual*	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Number of Subdivision Map reviews.	LT-2, LT-3, LT-4	16	18	12		13	
Number of building plan check reviews.	LT-2, LT-3, LT-4	494	570	849		800	
Number of encroachment permit application reviews (R) and inspections (I). [Revised in FY 2023/24 to report separately.]	LT-2, LT-3, LT-4	671 N/A	(R) 725 (I) 2,432	(R) 771 (I) 2,861		(R) 800 (I) 3,100	
Performance Indicators							
Number of permit applicant survey respondents and percent rating the services provided by General Engineering as good or better.	LT-2, LT-3, LT-4	17 100%	27 100%	27 100%	20 100%	20 100%	20 100%
Number of initial project reviews received and percent of initial project reviews completed within 21 days for development projects by: ⁵	LT-2, LT-3, LT-4						
Building Safety (BS)		8; 75%	4; 100%	4; 75%	80%	4; 80%	80%
Environmental Services (ES)		8; 87.5%	5; 100%	8; 63%	80%	6; 80%	80%
Planning (PN)		8; 87.5%	4; 50%	4; 50%	80%	4; 80%	80%
Engineering (EN)		24; 71%	8; 88%	10; 70%	80%	10; 80%	80%
Transportation and Traffic Services (TT)		15; 80%	10; 90%	16; 81%	80%	10; 80%	80%
Number of resubmitted project reviews received and percent of resubmitted project reviews completed within 14 days for major development projects by: ⁵	LT-2, LT-3, LT-4						
Building Safety (BS)		5; 80%	12; 75%	7; 100%	80%	8; 100%	80%
Environmental Service (ES)		23; 87%	17; 71%	18; 78%	80%	29; 80%	80%
Planning (PN)		5; 100%	8; 88%	8; 63%	80%	10; 80%	80%
Engineering (EN)		31; 84%	32; 84%	39; 90%	80%	40; 80%	80%
Transportation and Traffic Services (TT)		30; 87%	29; 66%	34; 65%	80%	40; 80%	80%
Percent of encroachment permit reviews completed within 14 days.	LT-2, LT-3, LT-4	85%	94%	85%	90%	85%	90%
FACILITY SERVICES							
Workload Indicators							
Number of City buildings maintained. ⁶	CC-4	90	100	100		100	
Performance Indicators							
Number of non-urgent work orders and percent completed within 15 calendar days.	CC-4	3,618 71%	3,548 73%	3,802 77%	4,200 90%	3,700 90%	4,000 90%
Number of urgent/emergency work orders and percent abated within 24 hours.	CC-4	133 89%	121 95%	79 98%	250 90%	60 90%	100 90%
Number of work orders completed and percent requiring a call back.	CC-4	2,927 <1%	3,247 <1%	3,581 >1%	4,000 <1%	3,700 >1%	4,000 >1%
Number of customer survey respondents and percent rating services provided by the Facilities Division as good or better. ¹	CC-4	N/A	59 88%	48 98%	80 90%	100 90%	100 90%
FLEET, FUEL AND EQUIPMENT							
Workload Indicators							
Number of autos and light trucks maintained in City fleet.	CC-4	179	177	192		195	
Number of special purpose trucks, tractors and trailers maintained in City fleet.	CC-4	225	234	238		239	
Number of small equipment and auxiliary power generator items maintained in City fleet.	CC-4	155	155	157		159	

	General Plan Goal	FY 2022/23 Actual*	FY 2023/24 Actual*	FY 2024/25 Actual	FY 2025/26 Target	FY 2025/26 Estimate	FY 2026/27 Target
Performance Indicators							
Percent of operating time that City vehicles and equipment are available for department usage (also known as uptime).	CC-4	82%	82%	85%	97%	89%	97%
Complete a minimum of 95% of scheduled preventive maintenance services on vehicles in the month scheduled. ¹	CC-4	N/A	85%	87%	95%	90%	95%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ Fluctuating staff vacancies impact measure.

² The staff has enhanced the strategy and improved CIP delivery, while Project Administrative Services has assumed responsibility for project implementation.

³ This service was suspended in FY 2021/22 and FY 2022/23 as part of the approved City Council budget reduction recommendations. Service resumed in FY 2023/24.

⁴ With the implementation of a new financial system, many administrative Service Delivery Plans (SDPs) were deactivated.

⁵ Annual development activity varies and is challenging to predict. Service target is to complete 80% of reviews within timeline per measure.

⁶ FY 2022/23 removed Sunnyvale Office Center (SOC), City Hall Annex and South Annex. FY 2023/24, 922 E. California and 239 Commercial Street were added to the building inventory, along with new garbage enclosures and park restrooms to ensure their maintenance was accounted for.

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Sunnyvale

APPENDIX



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GLOSSARY OF TERMS

Accrual	The basis of accounting that recognizes revenues when earned and expenses when incurred, regardless of when cash changes hands.
Allocated Costs	A method for allocating overhead time and other expenses to activities that provide direct services.
Appropriations	Expenditure authority approved by City Council.
Asset Forfeiture	This fund accounts for the proceeds from sale of assets seized primarily from illegal narcotics activities. Asset Forfeiture funds are used for law enforcement purposes.
Audit	A review of the City's accounts by an independent accounting firm to verify that the City's financial statements accurately reflect the City's financial position.
Balanced Budget	Budgeted revenue levels are equivalent to budgeted expenditure levels, including use of reserves and fund balance.
Basis of Budgeting	Basis of budgeting refers to the method used for recognizing revenues and expenditures in the budget. The City uses the modified accrual basis of accounting for budgetary purposes, which is in compliance with Generally Accepted Accounting Principles.
Base or Baseline Budget	Those resources necessary to meet an established and existing service level.
Bonds	A debt obligation of a firm or public entity. A bond represents the agreement to repay the debt in principal and, typically, in interest on the principal.
Budget	A financial plan consisting of an estimate of proposed expenditures, the proposed means of financing those expenditures and the corresponding purposes for a given time period.
Budget Proposal	A request to add a new service or increase/decrease an existing service level. Budget Proposals referred for consideration by City Council to the City Manager become Budget Supplements.
Budget Modification	A change in expenditure levels and corresponding resources needed to accomplish an existing service level or unanticipated service. All budget modifications are reflected in the current year budget and have been approved by City Council.
Budget Supplement	A proposal for an increase or decrease in an existing service level (over and above the base budget) or to add a new service. All Budget Supplements are considered with the City Manager's Recommended Budget and require specific Council approval.
Business License Tax	This two-year tax is based on the number of employees or rental units (for rental properties). Beginning in 2010, this tax was annually adjusted for inflation.

Capital Project	A capital improvement that usually requires a major initial investment, and results in a new asset for the City.
Capital Projects Fund	Funds that are used to account for financial resources to be used for the acquisition or construction of major capital projects (other than those financed by enterprise funds).
Community Condition Indicator	A statistical measure of existing conditions within the City. These provide tangible and quantitative expressions of the General Plan's goals, while some indicators directly impact City services.
Community Development Block Grant Fund (CDBG)	This fund accounts for use of Community Development Block Grant funds received from the federal government through the Department of Housing and Urban Development (HUD). Other revenues in this fund include repayments of commercial and residential loans and rental income from City property. Funds are used for activities that principally benefit lower-income households, such as affordable housing, provision of human services (particularly the need for special needs populations), and expanding economic activities.
Construction Tax	This tax is levied by City ordinance at a rate of \$0.0054 of the building permit valuation.
Debt Service	Principal and interest requirements on outstanding debt.
Depreciation	A method of allocating the cost of an asset over its useful life.
Development Enterprise Fund	This fund contains development-related activities, expenses, and associated revenues. This includes operating activities primarily within the Building and Planning divisions of the Community Development Department.
Educational Revenue Augmentation Funds (ERAF)	Revenue Deposited by the State to a countywide account known as ERAF. ERAF revenue is allocated to schools and community colleges to meet base funding levels. If revenue is greater than required, "excess ERAF" is shifted to other agencies in the county.
Employment Development Fund	This fund accounts for various federal, state, and local funds and program revenues used for workforce development activities conducted by NOVAworks.
Employee Benefits Fund	This fund accounts for charges to City salary expenditures for leave time, employee benefits, workers compensation and retirement benefits on a cost reimbursement basis.
Enterprise Fund	These funds are used to account for operations that are financed and operated in a manner similar to private business where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges (eg: Utility and Golf and Tennis activities).
Environmental Impact Report (EIR)	Reports to inform the public and public agency decision- makers of significant environmental effects of proposed projects, identify possible ways to minimize those effects, and describe reasonable alternatives to those projects.

Expenditure	The actual outlay of funds from the City treasury.
Fiduciary Fund	A fund used to account for assets held by the City acting in a fiduciary capacity for other individuals or entities. These funds are operated to carry out the specific actions required by the trust agreements, ordinances and other governing regulations.
Fiscal Year	A 12-month period of time, from July 1 through June 30.
Full Cost Accounting	A managerial accounting technique that accumulates both direct and indirect costs for financial reporting and decision-making purposes. This technique helps the City assess the true cost of providing a service in relation to the associated benefits.
Full-Time Equivalent (FTE)	This represents the budgeted number of full-time equivalent staffing. A full-time equivalent position is equal to an employee who works full-time; a 0.50 FTE employee works half-time.
Fund	A fiscal and accounting entity that has a self-balancing set of accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. City resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.
Fund Balance	Fund balance is the difference between assets and liabilities in a governmental fund.
Funding Sources	Identifies resources that will support City expenditures.
Gas Tax Fund	This fund is required by state law to account for gas tax revenues received from the state and expended for construction and maintenance of City streets.
General Fund	A fund that accounts for all financial resources necessary to carry out basic governmental activities of the City that are not accounted for in another fund. The General Fund supports essential City services such as police and fire protection, street maintenance, libraries, and parks and open space maintenance. Revenues to support the General Fund are derived from sources such as property tax, sales tax, franchise fees and service fees.
General Plan	The General Plan is a long-range planning document that provides the City with a framework for action and the direction in which to focus that action. General Plan chapters address the delivery of services to the community.
General Plan Goal	A long-term condition or end result that the City will work toward. Broad goals are set to maintain or affect community conditions.
General Services Fund	This fund accounts for charges to City Programs for use of fleet equipment, building space, print shop services and computer services on a cost reimbursement basis.

Generally Accepted Accounting Principles (GAAP)	Generally accepted accounting principles (GAAP) are a common set of accounting rules and standards that dictate how financial statements are prepared. Public companies, nonprofit organizations, and government entities are required to prepare financial statements in accordance with GAAP.
Golf and Tennis Fund	This fund is used to account for all the revenues and expenses related to the two city-operated golf courses and the tennis center.
Government Finance Officers Association (GFOA)	The Government Finance Officers Association (GFOA), founded in 1906, represents public finance officials throughout the United States and Canada. GFOA's mission is to advance excellence in public finance. The association's more than 20,000 members are federal, state/provincial, and local finance officials deeply involved in planning, financing, and implementing thousands of governmental operations in each of their jurisdiction.
Governmental Accounting Standards Board (GASB)	The GASB establishes accounting and financial reporting standards for U.S. state and local governments that follow generally accepted accounting principles.
Governmental Funds	Governmental funds are used to account for functions of the City that are principally supported by taxes and intergovernmental revenues. The governmental activities of the City include planning and management, public safety, community development, transportation, socioeconomic, cultural and environmental management.
Grant	A contribution by a government or other organization to support a particular function.
Housing Fund	This fund is used to account for housing mitigation revenue and Below Market Rate (BMR) program funds for the City's affordable housing needs. Funds are expended on special and capital projects designed to achieve the City's goal of affordable housing and community development.
In-Lieu Charges	Each fund's share of Citywide overhead costs for programs such as: Finance, Human Resources, Office of the City Attorney, and Office of the City Manager.
Infrastructure Renovation and Replacement Fund	A fund used to account for resources used for the City's long-term infrastructure renovation and replacement program.

Infrastructure Project	A project that is designed for the renovation and/or replacement of infrastructure assets.
Interfund Transfer	Amounts transferred from one fund to another.
Internal Service Funds	These are funds used to account for the financing of goods or services provided by one department or program to other departments or programs of the based on actual usage.
Liability and Property Insurance Fund	This fund accounts for charges to City Funds for property and liability insurance. This fund is funded by transfers from dependent funds, the amount which is based on liability claims experience in recent years for liability costs and City property valuations for property insurance related costs.
Legislative Issues	Major policy decisions made by the City Council on matters such as General Plan policies, ordinances, and resolutions requiring study that need to be scheduled on Council's calendar.
Major Fund	An individual fund is considered a major fund if its total assets, liabilities, revenues, and expenditures are both at least 10% of the fund type and at least 5% of the combined total for governmental and enterprise funds. For consistency, all enterprise funds are reported as major funds.
Measure B Santa Clara VTA Fund	This fund is to account for the Santa Clara Valley Transportation Authority (VTA) 2016 Measure B Sales Tax revenues. This is a 30-year, half-cent countywide sales tax to enhance investment in transportation related projects.
Modified Accrual	Under the modified accrual basis of accounting, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.
NOVA Workforce Services	NOVA Workforce Services refers to NOVAworks, a nonprofit, federally funded employment and training agency that provides customer-focused workforce development services.
Operating Budget	A financial plan for the provision of direct services and support functions.

Operating Program	The City manages under a performance budget concept organized by programs, service delivery plans and activities. There are two fundamental types of programs – direct services, which produce results directly affecting constituents or the environment; and support, which serve the direct services programs.
Origination Year	The origination year is the fiscal year a project and its related costs were put into the Resource Allocation Plan. This is not necessarily the year the project is started.
Outside Group Funding Project	A project that captures City contributions made to local community-based organizations. These projects are funded by Community Development Block Grant (CDBG) and General funds.
Park Dedication Fund (PDF)	This fund is used to account for funds that developers contribute towards the acquisition, construction, or renovation of neighborhood and community parks and park facilities.
Parking District Fund	This fund accounts for special assessments levied on the real property located in the City’s downtown parking district. The revenues from this fund are used to maintain parking lots located within the district.
Performance Based Budget	A budget wherein expenditures are based primarily upon measurable performance of activities.
Permanent Local Housing Allocation Fund (PLHA)	A state funded program that provides financial assistance to local governments for eligible housing- related projects and programs.
Police Services Augmentation Fund	This fund accounts for monies received from the federal and state governments, which are expended to enhance law enforcement services.
Program Performance and Workload Indicators	Define the program’s quantifiable and measurable results that are expected to be produced by completing the work or activities included in the program.
Program Manager	A supervisor or manager who plans and manages the execution of one or more of the City’s operating programs.
Project Category	Projects are categorized into four areas: Capital, Special, Outside Group Funding, and Infrastructure.

Project Coordinator	A person who coordinates the project for the user department.
Project Costs	All the costs associated with a project. These costs include prior year actual expenditures, current year budgeted expenditures and future year planned expenditures over a 20-year planning period.
Project Description/ Scope/Purpose	Provides a summary description of a project, including the results to be accomplished, timeframe and basis for project costs.
Project Evaluation and Analysis	Provides a discussion of the financial and operational justifications for the project. Addresses any cost savings or efficiency gains by completing this project and any other alternatives that were considered in the decision to fund the project.
Project Manager	A supervisor or manager who plans and manages the execution of one or more of the City's projects.
Project Number/ Name	Existing number and title in the City's financial system that identifies a particular project.
Project Operating Costs/Savings	If applicable, estimated operating costs or savings associated with the completion of a project are budgeted into the resource allocation plan.
Property Tax	California State Constitution Article XIII A provides that the combined maximum property tax rate on any given property may not exceed 1% of its assessed value unless an additional amount has been approved by voters. Santa Clara County assesses properties, bills and collects these property taxes. The City's share including all penalties and interest is remitted by the County.
Property Transfer Tax	This tax is levied at a rate of \$0.55 per \$500 of equity value transferred. The County collects the tax and the City receives one-half. Revenues are dependent on how frequently the property is transferred and on the accrued value at the time of transfer.
Proprietary Fund	Proprietary Funds consist of Enterprise Funds and Internal Service Funds defined above. The City uses enterprise funds to account for its Water, Wastewater, Solid Waste, SMaRT Station, and Community Recreation operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions.

Redevelopment Successor Agency Fund	This fund accounts for the activities of the Redevelopment Successor Agency as a result of the dissolution of Redevelopment Agencies (RDAs) on February 1, 2012.
Report to Council (RTC)	The City's formal process for City staff to submit information to City Council as well as policy recommendations for Council action. RTCs that require Council action are agendaized for consideration at a City Council meeting.
Reserve	Amount in a fund representing the difference between resources and requirements, taking into account all transfers in and out of the fund. Reserves can be restricted or unrestricted, and reserve levels may be mandated by law or by policy.
Revenue	Funds the City receives as income such as tax payments, fees for services, grants, fines, forfeitures and interest income.
Road Maintenance and Rehabilitation Account (RMRA) Fund/(SB1) Fund	This fund is for new tax revenues collected under the Road Repair and Accountability Act of 2017 (SB1).
Sales Tax	The City receives one percent of the County taxes on retail sales. The sales tax is one of the City's largest General Fund revenue sources.
Service Delivery Plans	Under the Performance Based Budget structure, these plans describe specific programming of targeted services to meet the program goals and measures.
SMaRT Station Fund	This fund was established to account for the revenues and expenses of the Sunnyvale Materials and Recovery and Transfer (SMaRT) Station operations. The SMaRT Station is a three-way partnership between the cities of Sunnyvale, Palo Alto and Mountain View.
Solid Waste Management Fund	This fund accounts for revenues and expenses related to refuse collection and solid waste disposal services.
Special Assessment Fund	A fund used to account for the financing of public improvements or services deemed to benefit primarily the properties against which special assessments are levied.

Special Revenue Funds	These funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specified purposes.
Spending Limitation (GANN LIMIT)	Article XIII B of the California Constitution establishes a spending limitation on government agencies within California. The spending limit is a mandated calculation of how much the City is allowed to expend in one fiscal year. Annually, local governments may increase this limit by a factor comprised of the change in population combined with the California inflation rate and determined by the State finance department.
Study Issue	A study issue is a topic of concern that may result in new or revised city policy. City Council and staff use a formal study issue process to identify, prioritize and manage the review of these topics during each calendar year.
Sub-Fund Number	A sub-division of a fund that tracks financial information as required.
Planned Completion Year	This is the fiscal year a project is planned to be finished. For projects that are continuous, “ongoing” is the designated planned completion year.
Transient Occupancy Tax (TOT)	A 12.5 percent tax is levied on charges for occupancy of hotel and motel rooms for stays.
Twenty-Year Resource Allocation Plan	The 20-Year Resource Allocation Plan (also known as Long-Term Financial Plan) is the backbone of the City’s financial planning process. This long-range planning gives the Council a tool with which it can project revenues, operating requirements and capital spending and identify trends. It allows the cost of any policy decision to be measured in terms of long-range expenditure requirements, thereby raising “red flags” in areas where financial conditions may be unacceptable in the future. The 20-Year Resource Allocation Plan has helped the City fund a pay-as-you-go philosophy, allowing money to be set aside in reserve funds for future service expansion or major projects.
User Department	The department that initiates or uses a service.
User Fee	A fee for direct receipt of a service paid by the party benefiting from the service.

Utility Users Tax	A two-percent tax on utility billings for gas and electric and intra-state telephone services.
Vehicle Registration Fee (VRF) Fund	This fund accounts for the collection of vehicle registration fees to pay for programs and projects that provide local transportation improvements.
Water Supply and Distribution Fund	This fund accounts for all revenues and expenses related to the City-operated water utility.
Wastewater Management Fund	This fund accounts for all the revenues and expenses related to the city-operated sewer collection and Water Pollution Control Plant systems.

GENERAL FUND

Continued from page 43 To return to General Fund, click here.

**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVES/FUND BALANCE, JULY 1	188,937,905	193,414,807	142,943,627	131,812,107	124,892,521	116,877,544	108,347,913	99,009,577	90,591,445	83,487,932	81,808,381	78,602,905	193,414,807
CURRENT RESOURCES:													
Property Tax	136,562,806	143,609,974	146,330,251	153,277,038	160,603,884	167,504,499	174,554,007	182,023,967	189,843,970	198,030,648	206,601,432	215,444,742	1,937,824,413
Sales and Use Taxes	44,176,622	40,546,351	44,210,764	45,258,553	46,381,833	47,444,851	48,533,323	49,695,985	50,837,285	52,005,991	53,202,786	54,476,473	532,594,196
Business License Tax	2,003,085	2,045,231	2,052,962	2,070,390	2,104,204	2,130,243	2,152,133	2,177,670	2,205,295	2,231,325	2,257,354	2,284,448	23,711,256
Construction Tax	3,070,261	3,444,981	3,697,246	3,808,163	3,922,408	4,040,080	4,161,283	4,286,121	4,414,705	4,547,146	4,683,561	4,824,067	45,829,763
Real Property Transfer Tax	1,751,999	1,481,925	1,512,606	1,542,858	1,573,715	1,605,190	1,637,293	1,670,039	1,720,141	1,771,745	1,824,897	1,879,644	18,220,054
Transient Occupancy Tax	20,876,937	20,906,280	21,860,776	23,159,901	23,914,055	24,692,988	25,497,512	26,306,194	27,140,835	28,002,266	28,891,350	30,119,776	280,491,935
Utility Users Taxes	11,327,278	11,161,702	11,126,492	11,522,847	11,863,060	12,226,429	12,698,685	13,074,743	13,465,076	13,814,481	14,174,913	14,546,699	139,675,129
Franchise Fees	8,502,268	8,418,045	8,902,781	9,077,243	9,226,399	9,409,440	9,673,047	9,975,809	10,313,246	10,664,898	11,064,334	11,479,141	108,204,383
Rents and Concessions	11,837,738	11,905,215	12,177,586	12,538,639	12,892,006	13,255,520	13,629,473	14,014,172	14,409,927	14,817,061	14,993,534	15,010,679	149,643,812
Intergovernmental Revenue, Federal	45,000	338,171	0	0	0	0	0	0	0	0	0	0	338,171
Intergovernmental Revenue, State	1,835,868	2,232,461	1,540,006	1,569,012	1,579,085	1,589,359	764,039	774,728	785,631	796,752	808,096	819,666	13,258,836
Intergovernmental Revenue, Other	413,702	692,500	686,315	690,542	705,194	720,284	735,826	751,833	768,318	785,297	802,783	820,793	8,159,686
Intergovernmental Revenue, County	392,256	482,497	0	0	0	0	0	0	0	0	0	0	482,497
Licenses and Permits	2,375,169	2,292,129	2,351,646	2,422,196	2,494,862	2,569,708	2,646,799	2,726,203	2,807,989	2,892,229	2,978,995	3,068,365	29,251,120
Fines and Forfeitures	638,250	580,256	460,740	471,666	482,862	494,335	506,092	518,140	530,487	543,140	556,108	569,398	5,713,226
Fees	7,825,168	8,340,877	7,777,419	7,935,947	8,097,739	8,262,863	8,431,389	8,603,389	8,778,934	8,962,795	9,150,587	9,342,395	93,684,333
Investment Earnings	7,271,430	5,599,811	4,384,433	3,541,440	3,299,219	3,067,831	2,799,651	2,554,262	2,337,214	2,260,702	2,157,638	2,165,073	34,167,272
Interest from Sale of Property	0	133,887	202,969	180,062	185,464	191,028	196,759	202,662	208,741	215,004	221,504	221,454	2,146,771
Interfund Revenues	949,615	949,615	949,615	517,046	0	0	0	0	0	0	0	0	2,416,276
Other Revenues	1,395,479	807,011	242,694	245,829	210,493	213,755	217,083	220,477	223,939	227,471	231,073	234,747	3,074,572
Contributions from Non-Governmental Sources	0	6,055	6,055	6,055	6,055	1,313	1,313	1,313	1,313	1,313	1,313	1,313	33,411
Transfer From Gas Tax Fund	0	1,200,000	1,200,000	1,200,000	1,200,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	10,800,000
In-Lieu Charges	16,112,783	16,979,082	18,958,433	19,527,186	20,113,002	20,716,391	21,337,883	21,978,019	22,637,360	23,316,481	24,015,974	24,736,453	234,316,263
Transfer From Other Funds	557,214	580,792	930,975	948,555	608,952	622,097	635,555	649,398	663,570	678,080	679,212	698,332	7,695,519
TOTAL CURRENT RESOURCES	279,920,928	284,734,849	291,562,764	301,511,169	311,464,492	321,758,206	331,809,147	343,205,124	355,093,976	367,558,563	380,290,944	392,743,658	3,681,732,892
TOTAL AVAILABLE RESOURCES	468,858,833	478,149,656	434,506,391	433,323,276	436,357,013	438,635,750	440,157,060	442,214,701	445,685,421	451,046,495	462,099,325	471,346,562	3,875,147,699
CURRENT REQUIREMENTS:													
Operations - Total Compensation - Safety	77,727,695	77,731,679	84,304,395	87,473,349	90,534,916	93,703,566	96,983,117	100,377,450	103,890,582	107,526,672	111,290,022	115,185,087	1,069,000,837
Operations - Total Compensation - Miscellaneous	63,488,384	74,239,608	81,127,979	85,021,403	88,969,667	92,083,605	95,306,531	98,642,260	102,094,739	105,668,055	109,366,437	113,194,262	1,045,714,544
Operations - Other	46,690,364	55,791,779	58,971,032	61,325,714	63,853,532	65,943,130	68,108,180	70,337,994	72,647,596	74,934,703	77,296,570	79,696,013	748,906,244
Equipment	623,923	1,374,866	1,817,725	1,749,159	2,357,101	2,048,327	1,965,146	1,788,794	2,022,876	1,859,016	1,861,952	2,390,421	21,235,385
Public Safety Recruitment	5,833,819	12,807,808	7,338,717	5,859,310	7,483,704	6,337,430	6,590,927	6,854,564	7,128,747	5,478,651	5,697,797	5,925,709	77,503,363
Projects	9,526,968	38,302,573	8,499,684	6,478,372	6,268,356	7,843,265	8,521,331	8,936,478	8,681,377	6,786,642	6,575,572	8,390,538	115,284,189
Future Unhoused Services	0	0	1,905,623	1,982,732	2,072,278	2,154,168	1,413,559	1,500,505	1,601,476	1,693,769	1,800,877	1,894,817	18,019,804
Project Operating	0	0	136,003	200,113	160,922	161,755	162,615	177,572	233,906	180,280	181,246	182,689	1,777,101
Council Service Level Set-Aside	2,824	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000
Civic Center Debt Service	7,512,675	7,509,475	7,512,275	7,510,675	7,509,675	7,509,075	7,513,675	7,513,075	7,512,275	7,511,075	7,511,075	7,511,075	82,623,425
Budget Supplements	0	0	275,000	50,000	0	0	0	0	0	0	0	0	325,000
TOTAL EXPENDITURES	211,406,651	267,857,789	251,988,433	257,750,827	269,310,151	277,884,322	286,665,081	296,228,692	305,913,574	311,738,862	321,681,548	334,470,611	3,181,489,892

**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
TRANSFERS TO OTHER FUNDS:													
Investment in City Facilities	5,643,000	9,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,500,000	2,500,000	2,500,000	2,500,000	3,500,000	2,500,000	33,000,000
Youth and Neighborhood Services Fund	909,728	1,039,559	751,486	775,532	800,763	826,671	853,668	881,594	910,476	950,232	990,837	1,023,502	9,804,318
Golf and Tennis Fund	0	0	0	0	0	500,000	520,000	540,800	562,432	584,929	608,326	632,660	3,949,147
General Services Fund	9,026,217	3,727,978	2,376,128	2,815,297	1,578,783	2,686,624	3,548,043	3,726,693	3,866,707	4,306,666	6,992,601	4,071,222	39,696,742
Liability and Property Insurance Fund	6,829,523	7,377,384	7,749,733	7,982,190	8,221,656	8,468,305	8,722,354	8,984,025	9,253,546	9,531,152	9,817,087	10,111,599	96,219,031
Employee Benefits Fund	41,628,907	46,203,320	37,828,505	37,106,909	37,568,117	37,921,915	38,338,337	38,761,452	39,190,754	39,626,272	39,906,020	40,351,923	432,803,524
TOTAL TRANSFERS TO OTHER FUNDS	64,037,375	67,348,240	50,705,851	50,679,928	50,169,318	52,403,515	54,482,402	55,394,564	56,283,915	57,499,252	61,814,872	58,690,906	615,472,762
TOTAL CURRENT REQUIREMENTS	275,444,026	335,206,029	302,694,284	308,430,755	319,479,470	330,287,837	341,147,483	351,623,256	362,197,489	369,238,114	383,496,420	393,161,517	3,796,962,654
RESERVES:													
DESIGNATED:													
Contingencies (15%)	33,830,302	36,894,958	39,334,787	40,318,156	41,326,110	42,359,263	43,418,245	44,503,701	45,616,293	46,756,700	47,925,618	49,123,758	49,123,758
Capital Improvement Projects	5,712,876	5,799,105	6,002,073	6,182,136	6,367,600	6,558,628	6,755,387	6,958,048	7,166,790	7,166,790	7,381,793	7,603,247	7,603,247
Budget Stabilization Fund	122,903,189	100,249,564	86,475,247	78,392,229	69,183,834	59,430,022	48,835,946	39,129,696	30,704,849	27,884,891	23,295,493	21,458,040	21,458,040
Equipment and Project C/O Reserve	30,968,440	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	193,414,807	142,943,627	131,812,107	124,892,521	116,877,544	108,347,913	99,009,577	90,591,445	83,487,932	81,808,381	78,602,905	78,185,045	78,185,045
TOTAL RESERVES	193,414,807	142,943,627	131,812,107	124,892,521	116,877,544	108,347,913	99,009,577	90,591,445	83,487,932	81,808,381	78,602,905	78,185,045	78,185,045
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	279,920,928	284,734,849	291,562,764	301,511,169	311,464,492	321,758,206	331,809,147	343,205,124	355,093,976	367,558,563	380,290,944	392,743,658	
Total Current Requirements	275,444,026	335,206,029	302,694,284	308,430,755	319,479,470	330,287,837	341,147,483	351,623,256	362,197,489	369,238,114	383,496,420	393,161,517	
DIFFERENCE	4,476,902	(50,471,181)	(11,131,520)	(6,919,586)	(8,014,977)	(8,529,631)	(9,338,336)	(8,418,132)	(7,103,513)	(1,679,551)	(3,205,476)	(417,859)	
Budget Stabilization Fund - % of Resources	44%	35%	30%	26%	22%	18%	15%	11%	9%	8%	6%	5%	

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**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVES/FUND BALANCE, JULY 1	78,185,045	80,087,102	82,559,889	89,837,953	93,328,946	96,418,843	115,025,888	129,705,256	145,160,505	157,495,064	78,185,045	193,414,807
CURRENT RESOURCES:												
Property Tax	224,763,976	230,262,027	240,469,318	251,152,235	262,315,576	273,999,540	286,228,685	299,028,734	312,426,639	324,643,982	2,705,290,712	4,643,115,125
Sales and Use Taxes	55,731,571	57,061,318	58,377,673	59,773,912	61,154,633	62,616,853	64,065,214	65,548,675	67,068,120	68,386,817	619,784,785	1,152,378,981
Business License Tax	2,298,155	2,322,975	2,347,217	2,382,595	2,407,867	2,436,118	2,465,253	2,495,647	2,524,758	2,554,857	24,235,443	47,946,699
Construction Tax	4,968,789	5,117,853	5,271,389	5,429,530	5,592,416	5,760,189	5,932,994	6,110,984	6,294,314	6,483,143	56,961,602	102,791,365
Real Property Transfer Tax	1,936,033	1,994,114	2,053,938	2,115,556	2,179,023	2,244,393	2,311,725	2,381,077	2,452,509	2,526,084	22,194,452	40,414,507
Transient Occupancy Tax	31,003,145	31,939,809	32,877,373	33,842,857	34,837,098	35,860,956	36,915,316	38,001,093	39,119,227	40,281,316	354,678,189	635,170,124
Utility Users Taxes	14,930,172	15,325,679	15,733,575	16,154,227	16,588,012	17,035,319	17,496,548	17,972,113	18,462,437	19,016,311	168,714,393	308,389,521
Franchise Fees	11,909,931	12,357,344	12,822,046	13,304,732	13,806,126	14,326,983	14,868,090	15,430,267	16,011,632	16,615,647	141,452,798	249,657,181
Rents and Concessions	15,246,320	15,673,733	16,113,355	16,565,537	17,030,646	17,514,516	18,012,345	18,524,539	19,051,519	19,585,479	173,317,989	322,961,801
Intergovernmental Revenue, Federal	0	0	0	0	0	0	0	0	0	0	0	338,171
Intergovernmental Revenue, State	831,468	843,506	855,785	868,309	881,083	894,114	907,404	920,961	934,789	948,893	8,886,311	22,145,147
Intergovernmental Revenue, Other	839,341	858,443	878,118	898,380	919,249	940,743	962,879	985,678	1,009,158	1,033,341	9,325,330	17,485,016
Intergovernmental Revenue, County	0	0	0	0	0	0	0	0	0	0	0	482,497
Licenses and Permits	3,160,416	3,255,229	3,352,886	3,453,472	3,557,076	3,663,789	3,773,702	3,886,913	4,003,521	4,123,626	36,230,630	65,481,750
Fines and Forfeitures	580,786	592,402	604,250	616,335	628,662	641,235	654,059	667,141	680,483	694,093	6,359,446	12,072,672
Fees	9,538,307	9,738,414	9,942,808	10,151,584	10,364,836	10,582,665	10,805,172	11,032,458	11,264,630	11,501,795	104,922,670	198,607,003
Investment Earnings	2,194,274	2,258,426	2,472,478	2,564,952	2,669,602	3,166,206	3,614,777	4,030,265	4,408,625	4,608,620	31,988,225	66,155,497
Interest from Sale of Property	228,097	234,940	241,989	249,248	256,726	264,427	272,360	280,531	288,947	297,615	2,614,881	4,761,652
Interfund Revenues	0	0	0	0	0	0	0	0	0	0	0	2,416,276
Other Revenues	238,494	242,317	246,216	250,193	254,249	258,387	262,607	266,912	271,303	275,781	2,566,458	5,641,030
Contributions from Non-Governmental Sources	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	13,130	46,541
Transfer From Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	10,800,000
In-Lieu Charges	25,478,547	26,242,903	27,030,189	27,841,094	28,676,328	29,536,617	30,422,715	31,335,396	32,275,457	33,243,720	292,082,965	526,399,228
Transfer From Other Funds	718,175	738,627	759,708	781,437	783,108	784,846	786,654	788,534	790,489	811,014	7,742,593	15,438,112
TOTAL CURRENT RESOURCES	406,597,311	417,061,373	432,451,621	448,397,499	464,903,629	482,529,208	500,759,813	519,689,230	539,339,869	557,633,450	4,769,363,003	8,451,095,895
TOTAL AVAILABLE RESOURCES	484,782,357	497,148,475	515,011,509	538,235,452	558,232,575	578,948,051	615,785,700	649,394,486	684,500,374	715,128,514	4,847,548,048	8,644,510,702
CURRENT REQUIREMENTS:												
Operations - Total Compensation - Safety	119,792,314	124,583,825	129,566,990	134,749,477	140,139,257	145,744,623	151,574,197	157,636,947	163,942,201	170,499,659	1,438,229,491	2,507,230,328
Operations - Total Compensation - Miscellaneous	117,722,032	122,430,914	127,328,150	132,421,276	137,718,127	143,226,852	148,955,927	154,914,164	161,110,730	167,555,159	1,413,383,332	2,459,097,876
Operations - Other	82,115,434	84,612,086	87,188,562	89,847,547	92,591,819	95,424,256	98,347,838	101,365,650	104,480,888	107,696,859	943,670,940	1,692,577,184
Equipment	3,539,865	2,450,887	2,411,208	2,908,588	2,785,842	2,202,386	2,328,000	2,948,934	2,915,522	3,751,248	28,242,479	49,477,863
Public Safety Recruitment	6,162,737	6,409,246	6,665,616	6,932,241	7,209,531	7,497,912	7,797,828	8,109,741	8,434,131	8,771,496	73,990,480	151,493,843
Projects	7,074,376	7,031,134	7,685,389	7,580,858	9,130,358	6,576,065	8,595,692	6,809,081	8,732,294	8,737,294	77,952,543	193,236,733
Future Unhoused Services	2,004,136	2,103,438	2,219,026	2,323,963	2,446,176	2,557,031	2,686,245	2,803,317	2,939,929	3,078,275	25,161,536	43,181,340
Project Operating	161,525	218,057	164,634	166,258	167,118	168,004	223,916	169,855	170,823	171,819	1,782,009	3,559,111
Council Service Level Set-Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	2,100,000
Civic Center Debt Service	7,509,275	7,511,675	7,512,875	7,512,675	7,510,875	7,512,275	7,511,475	7,511,475	7,511,475	7,511,475	75,115,550	157,738,975
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	325,000
TOTAL EXPENDITURES	346,181,694	357,451,262	370,842,452	384,542,882	399,799,104	411,009,405	428,121,118	442,369,165	460,337,993	477,873,285	4,078,528,360	7,260,018,252

**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
TRANSFERS TO OTHER FUNDS:												
Investment in City Facilities	2,500,000	5,000,000	5,000,000	10,000,000	15,000,000	20,000,000	25,000,000	30,000,000	35,000,000	40,000,000	187,500,000	220,500,000
Youth and Neighborhood Services Fund	1,051,486	1,081,873	1,094,318	1,133,352	1,159,159	1,164,776	1,197,639	1,242,508	1,282,848	1,330,798	11,738,757	21,543,075
Golf and Tennis Fund	657,966	684,285	711,656	740,122	769,727	800,516	832,537	865,838	900,472	936,491	7,899,609	11,848,756
General Services Fund	6,328,178	4,490,303	5,349,151	5,066,906	5,687,113	4,480,327	7,226,144	4,994,122	6,140,357	5,943,735	55,706,338	95,403,080
Liability and Property Insurance Fund	10,819,411	11,576,770	12,387,144	13,254,244	14,182,041	14,891,143	15,635,700	16,417,485	17,238,360	18,100,278	144,502,576	240,721,607
Employee Benefits Fund	37,156,519	34,304,094	29,788,836	30,169,000	25,216,588	11,575,996	8,067,306	8,344,862	6,105,280	6,269,912	196,998,393	629,801,917
TOTAL TRANSFERS TO OTHER FUNDS	58,513,561	57,137,324	54,331,104	60,363,624	62,014,629	52,912,759	57,959,326	61,864,815	66,667,317	72,581,214	604,345,673	1,219,818,435
TOTAL CURRENT REQUIREMENTS	404,695,254	414,588,586	425,173,556	444,906,506	461,813,732	463,922,164	486,080,444	504,233,980	527,005,310	550,454,499	4,682,874,033	8,479,836,687
RESERVES:												
DESIGNATED:												
Contingencies (15%)	50,351,852	51,610,649	52,900,915	54,223,438	55,579,024	56,968,499	58,392,712	59,852,530	61,348,843	62,882,564	62,882,564	62,882,564
Capital Improvement Projects	7,831,344	8,066,285	8,308,273	8,557,522	8,814,247	9,078,675	9,351,035	9,631,566	9,920,513	10,218,128	10,218,128	10,218,128
Budget Stabilization Fund	21,903,905	22,882,955	28,628,765	30,547,987	32,025,572	48,978,714	61,961,509	75,676,410	86,225,708	91,573,323	91,573,323	91,573,323
Equipment and Project C/O Reserve	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	80,087,102	82,559,889	89,837,953	93,328,946	96,418,843	115,025,888	129,705,256	145,160,505	157,495,064	164,674,015	164,674,015	164,674,015
TOTAL RESERVES	80,087,102	82,559,889	89,837,953	93,328,946	96,418,843	115,025,888	129,705,256	145,160,505	157,495,064	164,674,015	164,674,015	164,674,015
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	406,597,311	417,061,373	432,451,621	448,397,499	464,903,629	482,529,208	500,759,813	519,689,230	539,339,869	557,633,450		
Total Current Requirements	404,695,254	414,588,586	425,173,556	444,906,506	461,813,732	463,922,164	486,080,444	504,233,980	527,005,310	550,454,499		
DIFFERENCE	1,902,057	2,472,786	7,278,065	3,490,993	3,089,897	18,607,045	14,679,368	15,455,249	12,334,559	7,178,951		
Budget Stabilization Fund - % of Resources	5%	5%	7%	7%	7%	10%	12%	15%	16%	16%		

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**1000. GENERAL FUND
REVENUES BY SOURCE**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
Secured Tax, City 1%	82,138,708	87,217,978	90,210,667	94,959,009	99,969,054	104,649,226	109,410,353	114,455,268	119,735,405	125,261,844	131,046,192	137,100,607	1,214,015,603
Unitary Roll, City 1%	736,907	766,480	797,139	829,025	862,186	896,673	932,540	969,842	1,008,635	1,048,981	1,090,940	1,134,578	10,337,019
Property Tax in Lieu of VLF	30,413,031	30,066,018	32,923,682	34,656,658	36,485,146	38,193,242	39,930,884	41,772,099	43,699,161	45,716,114	47,827,195	50,036,841	441,307,040
Tax Delinquencies, City 1%	1,018,341	527,535	538,086	548,847	559,824	571,021	582,441	599,914	617,912	636,449	655,543	675,209	6,512,782
Unsecured Tax, City 1%	4,634,229	4,796,384	5,139,703	5,438,178	5,753,986	6,088,134	6,441,687	6,815,771	7,211,579	7,630,372	8,073,486	8,412,486	71,801,767
Supplemental Roll, City 1%	2,180,439	1,734,000	1,234,859	1,259,556	1,284,747	1,310,442	1,349,756	1,390,248	1,431,956	1,474,914	1,519,162	1,564,737	15,554,378
Property Tax Administrative Fees	(870,032)	(875,700)	(919,485)	(965,459)	(1,013,732)	(1,064,419)	(1,117,640)	(1,173,522)	(1,232,198)	(1,293,808)	(1,358,498)	(1,426,423)	(12,440,884)
Property Tax Shift (ERAF)	12,650,836	16,011,340	12,765,000	12,765,000	12,765,000	12,765,000	12,765,000	12,765,000	12,765,000	12,765,000	12,765,000	12,765,000	143,661,340
City Share of Former Tax Increment	3,660,348	3,365,939	3,640,600	3,786,224	3,937,673	4,095,179	4,258,987	4,429,346	4,606,520	4,790,781	4,982,412	5,181,708	47,075,368
TOTAL PROPERTY TAXES	136,562,806	143,609,974	146,330,251	153,277,038	160,603,884	167,504,499	174,554,007	182,023,967	189,843,970	198,030,648	206,601,432	215,444,742	1,937,824,413
Sales and Use Tax	44,176,622	40,461,251	44,125,664	45,173,453	46,211,633	47,274,651	48,363,123	49,477,685	50,618,985	51,787,691	52,984,486	54,210,073	530,688,696
Additional Sales Tax - Downtown	0	85,100	85,100	85,100	170,200	170,200	170,200	218,300	218,300	218,300	218,300	266,400	1,905,500
TOTAL SALES AND USE TAXES	44,176,622	40,546,351	44,210,764	45,258,553	46,381,833	47,444,851	48,533,323	49,695,985	50,837,285	52,005,991	53,202,786	54,476,473	532,594,196
TOTAL BUSINESS LICENSE TAX	2,003,085	2,045,231	2,052,962	2,070,390	2,104,204	2,130,243	2,152,133	2,177,670	2,205,295	2,231,325	2,257,354	2,284,448	23,711,256
TOTAL CONSTRUCTION TAX	3,070,261	3,444,981	3,697,246	3,808,163	3,922,408	4,040,080	4,161,283	4,286,121	4,414,705	4,547,146	4,683,561	4,824,067	45,829,763
TOTAL REAL PROPERTY TRANSFER TAX	1,751,999	1,481,925	1,512,606	1,542,858	1,573,715	1,605,190	1,637,293	1,670,039	1,720,141	1,771,745	1,824,897	1,879,644	18,220,054
Transient Occupancy Tax	20,876,937	20,906,280	21,860,776	23,159,901	23,914,055	24,692,988	25,497,512	26,306,194	27,140,835	28,002,266	28,891,350	30,119,776	280,491,935
TOTAL TRANSIENT OCCUPANCY TAX	20,876,937	20,906,280	21,860,776	23,159,901	23,914,055	24,692,988	25,497,512	26,306,194	27,140,835	28,002,266	28,891,350	30,119,776	280,491,935
Utility User's Tax (UUT)	11,327,278	11,161,702	11,126,492	11,522,847	11,863,060	12,226,429	12,698,685	13,074,743	13,465,076	13,814,481	14,174,913	14,546,699	139,675,129
TOTAL UTILITY USERS TAXES	11,327,278	11,161,702	11,126,492	11,522,847	11,863,060	12,226,429	12,698,685	13,074,743	13,465,076	13,814,481	14,174,913	14,546,699	139,675,129
Franchise Fees	8,502,268	8,418,045	8,902,781	9,077,243	9,226,399	9,409,440	9,673,047	9,975,809	10,313,246	10,664,898	11,064,334	11,479,141	108,204,383
TOTAL FRANCHISE FEES	8,502,268	8,418,045	8,902,781	9,077,243	9,226,399	9,409,440	9,673,047	9,975,809	10,313,246	10,664,898	11,064,334	11,479,141	108,204,383
Rental Revenue	2,103,783	2,040,200	2,011,290	2,053,590	2,096,799	2,140,936	2,186,021	2,232,077	2,279,123	2,327,183	2,376,278	2,426,432	24,169,927
Other Interfund Revenue	2,316,488	2,385,983	2,467,115	2,559,197	2,635,973	2,715,052	2,796,504	2,880,399	2,966,811	3,055,815	3,183,192	3,150,184	30,796,223
New Civic Center Rent	7,417,467	9,393,743	9,675,555	9,965,822	10,264,797	10,572,741	10,889,923	11,216,620	11,553,119	11,899,713	11,899,713	11,899,713	119,231,457
NOVA Civic Center Rent Subsidy	0	(1,914,711)	(1,976,374)	(2,039,970)	(2,105,562)	(2,173,208)	(2,242,974)	(2,314,924)	(2,389,126)	(2,465,649)	(2,465,649)	(2,465,649)	(24,553,796)
TOTAL RENTS AND CONCESSIONS	11,837,738	11,905,215	12,177,586	12,538,639	12,892,006	13,255,520	13,629,473	14,014,172	14,409,927	14,817,061	14,993,534	15,010,679	149,643,812
Other Federal Grants/Contributions	45,000	338,171	0	0	0	0	0	0	0	0	0	0	338,171
TOTAL INTERGOVERNMENTAL REVENUE, FEDERAL	45,000	338,171	0	0	0	0	0	0	0	0	0	0	338,171
Bus Shelter Advertising	6,526	6,657	6,790	6,926	7,064	7,205	7,349	7,496	7,646	7,799	7,955	8,114	81,002
PCJPB - Multimodal Operations/Maintenance	251,720	251,864	259,420	267,203	275,219	283,475	291,979	300,739	309,761	319,054	328,625	338,484	3,225,823
Columbia Pool Cost Sharing	100,457	144,821	144,821	144,821	144,821	144,821	144,821	144,821	144,821	144,821	144,821	144,821	1,593,026
SC Valley Urban Runoff Pollution Program	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	605,000
Lakewood Branch Library Operating Contrib.	0	204,160	210,284	216,593	223,091	229,783	236,677	243,777	251,090	258,623	266,382	274,373	2,614,834
TOTAL INTERGOVERNMENTAL REVENUE, OTHER	413,702	692,500	686,315	690,542	705,194	720,284	735,826	751,833	768,318	785,297	802,783	820,793	8,159,686
General Intergovernmental Revenue, State	427,994	535,098	229,575	229,575	229,575	229,575	229,575	229,575	229,575	229,575	229,575	229,575	2,830,846
California Library Services Act (CLSA)	(10,191)	0	0	0	0	0	0	0	0	0	0	0	0
Motor Vehicle License Fees	489,333	253,404	258,472	263,642	268,915	274,293	279,779	285,374	291,082	296,904	302,842	308,898	3,083,605
Office of Traffic Safety	77,687	85,000	0	0	0	0	0	0	0	0	0	0	85,000
Peace Officers Standards and Training (POST)	27,306	47,257	42,166	49,048	50,029	51,030	52,051	53,092	54,153	55,236	56,341	57,468	567,871
Mandated Cost SB90	276,944	220,155	173,993	190,947	194,766	198,661	202,634	206,687	210,821	215,037	219,338	223,725	2,256,765
Other State Grants/Contributions	546,794	1,091,547	835,800	835,800	835,800	835,800	835,800	0	0	0	0	0	4,434,747
TOTAL INTERGOVERNMENTAL REVENUE, STATE	1,835,868	2,232,461	1,540,006	1,569,012	1,579,085	1,589,359	764,039	774,728	785,631	796,752	808,096	819,666	13,258,836

**1000. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
Secured Tax, City 1%	143,437,827	150,071,196	157,014,692	164,282,961	171,891,344	179,855,916	188,193,517	196,921,790	206,059,220	214,301,589	1,772,030,050	2,986,045,653
Unitary Roll, City 1%	1,179,961	1,227,159	1,276,246	1,327,295	1,380,387	1,435,603	1,493,027	1,552,748	1,614,858	1,679,452	14,166,735	24,503,754
Property Tax in Lieu of VLF	52,349,701	54,770,644	57,304,773	59,957,432	62,734,221	65,641,006	68,683,933	71,869,442	75,204,279	78,212,450	646,727,881	1,088,034,921
Tax Delinquencies, City 1%	695,465	716,329	737,819	759,954	782,752	806,235	830,422	855,335	880,995	907,424	7,972,730	14,485,512
Unsecured Tax, City 1%	8,833,110	9,274,765	9,738,504	10,225,429	10,736,700	11,273,535	11,837,212	12,429,073	13,050,526	13,703,053	111,101,907	182,903,674
Supplemental Roll, City 1%	1,611,679	1,660,029	1,709,830	1,761,125	1,796,347	1,832,274	1,868,920	1,906,298	1,944,424	1,983,313	18,074,240	33,628,618
Property Tax Administrative Fees	(1,497,744)	(1,572,631)	(1,651,263)	(1,733,826)	(1,820,517)	(1,911,543)	(2,007,120)	(2,107,476)	(2,212,850)	(2,323,493)	(18,838,465)	(31,279,349)
Property Tax Shift (ERAF)	12,765,000	8,510,000	8,510,000	8,510,000	8,510,000	8,510,000	8,510,000	8,510,000	8,510,000	8,510,000	89,355,000	233,016,340
City Share of Former Tax Increment	5,388,977	5,604,536	5,828,717	6,061,866	6,304,341	6,556,514	6,818,775	7,091,526	7,375,187	7,670,194	64,700,633	111,776,001
TOTAL PROPERTY TAXES	224,763,976	230,262,027	240,469,318	251,152,235	262,315,576	273,999,540	286,228,685	299,028,734	312,426,639	324,643,982	2,705,290,712	4,643,115,125
Sales and Use Tax	55,465,171	56,750,518	58,066,873	59,415,012	60,795,733	62,209,853	63,658,214	65,141,675	66,661,120	67,979,817	616,143,985	1,146,832,681
Additional Sales Tax - Downtown	266,400	310,800	310,800	358,900	358,900	407,000	407,000	407,000	407,000	407,000	3,640,800	5,546,300
TOTAL SALES AND USE TAXES	55,731,571	57,061,318	58,377,673	59,773,912	61,154,633	62,616,853	64,065,214	65,548,675	67,068,120	68,386,817	619,784,785	1,152,378,981
TOTAL BUSINESS LICENSE TAX	2,298,155	2,322,975	2,347,217	2,382,595	2,407,867	2,436,118	2,465,253	2,495,647	2,524,758	2,554,857	24,235,443	47,946,699
TOTAL CONSTRUCTION TAX	4,968,789	5,117,853	5,271,389	5,429,530	5,592,416	5,760,189	5,932,994	6,110,984	6,294,314	6,483,143	56,961,602	102,791,365
TOTAL REAL PROPERTY TRANSFER TAX	1,936,033	1,994,114	2,053,938	2,115,556	2,179,023	2,244,393	2,311,725	2,381,077	2,452,509	2,526,084	22,194,452	40,414,507
Transient Occupancy Tax	31,003,145	31,939,809	32,877,373	33,842,857	34,837,098	35,860,956	36,915,316	38,001,093	39,119,227	40,281,316	354,678,189	635,170,124
TOTAL TRANSIENT OCCUPANCY TAX	31,003,145	31,939,809	32,877,373	33,842,857	34,837,098	35,860,956	36,915,316	38,001,093	39,119,227	40,281,316	354,678,189	635,170,124
Utility User's Tax (UUT)	14,930,172	15,325,679	15,733,575	16,154,227	16,588,012	17,035,319	17,496,548	17,972,113	18,462,437	19,016,311	168,714,393	308,389,521
TOTAL UTILITY USERS TAXES	14,930,172	15,325,679	15,733,575	16,154,227	16,588,012	17,035,319	17,496,548	17,972,113	18,462,437	19,016,311	168,714,393	308,389,521
Franchise Fees	11,909,931	12,357,344	12,822,046	13,304,732	13,806,126	14,326,983	14,868,090	15,430,267	16,011,632	16,615,647	141,452,798	249,657,181
TOTAL FRANCHISE FEES	11,909,931	12,357,344	12,822,046	13,304,732	13,806,126	14,326,983	14,868,090	15,430,267	16,011,632	16,615,647	141,452,798	249,657,181
Rental Revenue	2,198,858	2,242,835	2,287,691	2,333,445	2,380,114	2,427,717	2,476,271	2,525,796	2,576,312	2,627,838	24,076,878	48,246,805
Other Interfund Revenue	3,335,324	3,432,440	3,532,397	3,635,277	3,741,166	3,850,152	3,962,327	4,077,784	4,196,619	4,310,695	38,074,180	68,870,403
New Civic Center Rent	12,256,704	12,624,405	13,003,137	13,393,231	13,795,028	14,208,879	14,635,146	15,074,200	15,526,426	15,992,219	140,509,375	259,740,832
NOVA Civic Center Rent Subsidy	(2,544,565)	(2,625,947)	(2,709,871)	(2,796,416)	(2,885,662)	(2,972,232)	(3,061,399)	(3,153,241)	(3,247,838)	(3,345,273)	(29,342,444)	(53,896,240)
TOTAL RENTS AND CONCESSIONS	15,246,320	15,673,733	16,113,355	16,565,537	17,030,646	17,514,516	18,012,345	18,524,539	19,051,519	19,585,479	173,317,989	322,961,801
Other Federal Grants/Contributions	0	0	0	0	0	0	0	0	0	0	0	338,171
TOTAL INTERGOVERNMENTAL REVENUE, FEDERAL	0	0	0	0	0	0	0	0	0	0	0	338,171
Bus Shelter Advertising	8,277	8,442	8,611	8,783	8,959	9,138	9,321	9,507	9,697	9,891	90,627	171,629
PCJPB - Multimodal Operations/Maintenance	348,639	359,098	369,871	380,967	392,396	404,168	416,293	428,782	441,645	454,895	3,996,753	7,222,576
Columbia Pool Cost Sharing	144,821	144,821	144,821	144,821	144,821	144,821	144,821	144,821	144,821	144,821	1,448,206	3,041,232
SC Valley Urban Runoff Pollution Program	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	550,000	1,155,000
Lakewood Branch Library Operating Contrib.	282,605	291,083	299,815	308,810	318,074	327,616	337,445	347,568	357,995	368,735	3,239,745	5,854,578
TOTAL INTERGOVERNMENTAL REVENUE, OTHER	839,341	858,443	878,118	898,380	919,249	940,743	962,879	985,678	1,009,158	1,033,341	9,325,330	17,485,016
General Intergovernmental Revenue, State	229,575	229,575	229,575	229,575	229,575	229,575	229,575	229,575	229,575	229,575	2,295,748	5,126,595
California Library Services Act (CLSA)	0	0	0	0	0	0	0	0	0	0	0	0
Motor Vehicle License Fees	315,076	321,378	327,806	334,362	341,049	347,870	354,827	361,924	369,162	376,546	3,449,999	6,533,605
Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	0	0
Peace Officers Standards and Training (POST)	58,617	59,790	60,986	62,205	63,449	64,718	66,013	67,333	68,680	70,053	641,844	1,209,716
Mandated Cost SB90	228,199	232,763	237,419	242,167	247,010	251,951	256,990	262,129	267,372	272,719	2,498,719	4,755,484
Other State Grants/Contributions	0	0	0	0	0	0	0	0	0	0	0	4,434,747
TOTAL INTERGOVERNMENTAL REVENUE, STATE	831,468	843,506	855,785	868,309	881,083	894,114	907,404	920,961	934,789	948,893	8,886,311	22,145,147

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1000. GENERAL FUND REVENUES BY SOURCE													FY 2025/2026 TO FY 2035/2036 TOTAL
	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	
Other County Grants/Contributions	392,256	482,497	0	0	0	0	0	0	0	0	0	0	482,497
INTERGOVERNMENTAL REVENUE, COUNTY	392,256	482,497	0	0	0	0	0	0	0	0	0	0	482,497
Permits, Fire Prevention	2,246,865	2,182,783	2,248,267	2,315,715	2,385,186	2,456,742	2,530,444	2,606,358	2,684,548	2,765,085	2,848,037	2,933,478	27,956,644
Permits, General	52,300	32,076	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143	375,992
Permits, Safety Related	26,204	27,527	22,776	23,460	24,164	24,888	25,635	26,404	27,196	28,012	28,853	29,718	288,634
Establishments, Permits	49,801	49,742	50,603	52,121	53,685	55,295	56,954	58,663	60,423	62,235	64,102	66,026	629,850
TOTAL LICENSES AND PERMITS	2,375,169	2,292,129	2,351,646	2,422,196	2,494,862	2,569,708	2,646,799	2,726,203	2,807,989	2,892,229	2,978,995	3,068,365	29,251,120
Fines, Safety Related	617,223	446,380	322,028	328,793	335,702	342,761	349,970	357,335	364,857	372,542	380,391	388,410	3,989,168
Fines, General	21,027	133,876	138,712	142,874	147,160	151,575	156,122	160,806	165,630	170,599	175,717	180,988	1,724,058
TOTAL FINES AND FORFEITURES	638,250	580,256	460,740	471,666	482,862	494,335	506,092	518,140	530,487	543,140	556,108	569,398	5,713,226
Fees, Development Related	1,107,232	1,866,811	1,316,621	1,346,082	1,376,227	1,407,071	1,438,631	1,470,926	1,503,971	1,537,787	1,572,391	1,607,802	16,444,320
Fees, Business License	8	0	0	0	0	0	0	0	0	0	0	0	0
Fees, General	2,403	0	0	0	0	0	0	0	0	0	0	0	0
Fees, Library	7,504	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	82,500
Fees, Recreation	4,914,038	4,714,215	4,812,977	4,909,237	5,007,421	5,107,570	5,209,721	5,313,916	5,420,194	5,533,294	5,648,798	5,766,756	57,444,099
Fees, Public Safety	975,137	867,077	823,894	840,372	857,180	874,323	891,810	909,646	927,839	946,396	965,323	984,630	9,888,490
Fees, Animal Control	82,967	91,689	93,523	95,393	97,301	99,247	101,232	103,257	105,322	107,429	109,577	111,769	1,115,740
Fees, Fire Inspection Fees	713,369	739,829	699,872	713,869	728,147	742,710	757,564	772,715	788,170	803,933	820,012	836,412	8,403,233
Fees, Impact, and Mitigation	1,007	1,814	1,850	1,887	1,925	1,963	2,002	2,042	2,083	2,125	2,167	2,211	22,069
Fees, Parking	21,505	51,943	21,182	21,606	22,038	22,479	22,928	23,387	23,855	24,332	24,818	25,315	283,883
TOTAL FEES	7,825,168	8,340,877	7,777,419	7,935,947	8,097,739	8,262,863	8,431,389	8,603,389	8,778,934	8,962,795	9,150,587	9,342,395	93,684,333
Interest Income on Investments	7,509,437	5,599,811	4,384,433	3,541,440	3,299,219	3,067,831	2,799,651	2,554,262	2,337,214	2,260,702	2,157,638	2,165,073	34,167,272
Realized Gains (Losses)	(277,537)	0	0	0	0	0	0	0	0	0	0	0	0
Interest on Receivables	39,531	133,887	202,969	180,062	185,464	191,028	196,759	202,662	208,741	208,741	215,004	221,454	2,146,771
TOTAL INVESTMENT EARNINGS	7,271,430	5,733,698	4,587,401	3,721,502	3,484,683	3,258,859	2,996,409	2,756,923	2,545,955	2,469,443	2,372,641	2,386,526	36,314,043
Interfund Loan Revenue	949,615	949,615	949,615	517,046	0	0	0	0	0	0	0	0	2,416,276
TOTAL INTERFUND LOAN REVENUES	949,615	949,615	949,615	517,046	0	0	0	0	0	0	0	0	2,416,276
Miscellaneous Revenue	774,883	457,578	156,788	159,924	163,123	166,385	169,713	173,107	176,569	180,100	183,702	187,377	2,174,366
Other Financing Sources	9,119	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	73,731
Property and Evidence Receipts	39,895	0	0	0	0	0	0	0	0	0	0	0	0
Recoveries and Reimbursements	279,698	172,205	40,398	40,398	40,398	40,398	40,398	40,398	40,398	40,398	40,398	40,398	576,180
Rebates	21,444	21,981	0	0	0	0	0	0	0	0	0	0	21,981
Litigation Settlement Proceeds	268,917	154,920	38,535	38,535	0	0	0	0	0	0	0	0	231,990
Cash Over/Short	1,062	(6,646)	0	0	0	0	0	0	0	0	0	0	(6,646)
Sale Proceeds	460	270	270	270	270	270	270	270	270	270	270	270	2,970
TOTAL OTHER REVENUES	1,395,479	807,011	242,694	245,829	210,493	213,755	217,083	220,477	223,939	227,471	231,073	234,747	3,074,572
Contributions from Property Owners	0	6,055	6,055	6,055	6,055	1,313	1,313	1,313	1,313	1,313	1,313	1,313	33,411
TOTAL CONTRIBUTIONS FROM NON- GOVERNMENTAL SOURCES	0	6,055	6,055	6,055	6,055	1,313	1,313	1,313	1,313	1,313	1,313	1,313	33,411
Transfers In	16,669,997	18,759,874	21,089,408	21,675,741	21,921,953	22,338,489	22,973,438	23,627,417	24,300,930	24,994,560	25,695,186	25,434,785	252,811,782
TOTAL TRANSFERS IN	16,669,997	18,759,874	21,089,408	21,675,741	21,921,953	22,338,489	22,973,438	23,627,417	24,300,930	24,994,560	25,695,186	25,434,785	252,811,782
FUND TOTAL	279,920,928	284,734,849	291,562,764	301,511,169	311,464,492	321,758,206	331,809,147	343,205,124	355,093,976	367,558,563	380,290,944	392,743,658	3,681,732,892

**1000. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
Other County Grants/Contributions	0	0	0	0	0	0	0	0	0	0	0	482,497
INTERGOVERNMENTAL REVENUE, COUNTY	0	0	0	0	0	0	0	0	0	0	0	482,497
Permits, Fire Prevention	3,021,483	3,112,127	3,205,491	3,301,656	3,400,705	3,502,727	3,607,808	3,716,043	3,827,524	3,942,350	34,637,913	62,594,557
Permits, General	40,317	41,527	42,773	44,056	45,378	46,739	48,141	49,585	51,073	52,605	462,195	838,187
Permits, Safety Related	30,610	31,528	32,474	33,448	34,451	35,485	36,550	37,646	38,775	39,939	350,906	639,540
Establishments, Permits	68,006	70,047	72,148	74,312	76,542	78,838	81,203	83,639	86,148	88,733	779,616	1,409,466
TOTAL LICENSES AND PERMITS	3,160,416	3,255,229	3,352,886	3,453,472	3,557,076	3,663,789	3,773,702	3,886,913	4,003,521	4,123,626	36,230,630	65,481,750
Fines, Safety Related	396,178	404,102	412,184	420,427	428,836	437,413	446,161	455,084	464,186	473,470	4,338,041	8,327,209
Fines, General	184,608	188,300	192,066	195,907	199,826	203,822	207,898	212,056	216,298	220,624	2,021,405	3,745,463
TOTAL FINES AND FORFEITURES	580,786	592,402	604,250	616,335	628,662	641,235	654,059	667,141	680,483	694,093	6,359,446	12,072,672
Fees, Development Related	1,644,041	1,681,127	1,719,081	1,757,923	1,797,677	1,838,363	1,880,005	1,922,627	1,966,251	2,010,903	18,217,998	34,662,318
Fees, Business License	0	0	0	0	0	0	0	0	0	0	0	0
Fees, General	0	0	0	0	0	0	0	0	0	0	0	0
Fees, Library	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	75,000	157,500
Fees, Recreation	5,887,223	6,010,254	6,135,903	6,264,229	6,395,290	6,529,145	6,665,856	6,805,485	6,948,096	7,093,754	64,735,237	122,179,335
Fees, Public Safety	1,004,323	1,024,409	1,044,897	1,065,795	1,087,111	1,108,853	1,131,030	1,153,651	1,176,724	1,200,258	10,997,052	20,885,542
Fees, Animal Control	114,004	116,284	118,610	120,982	123,402	125,870	128,387	130,955	133,574	136,245	1,248,312	2,364,052
Fees, Fire Inspection Fees	853,140	870,203	887,607	905,359	923,466	941,936	960,774	979,990	999,590	1,019,581	9,341,646	17,744,879
Fees, Impact, and Mitigation	2,255	2,300	2,346	2,393	2,441	2,490	2,539	2,590	2,642	2,695	24,692	46,761
Fees, Parking	25,821	26,337	26,864	27,402	27,950	28,509	29,079	29,660	30,254	30,859	282,734	566,616
TOTAL FEES	9,538,307	9,738,414	9,942,808	10,151,584	10,364,836	10,582,665	10,805,172	11,032,458	11,264,630	11,501,795	104,922,670	198,607,003
Interest Income on Investments	2,194,274	2,258,426	2,472,478	2,564,952	2,669,602	3,166,206	3,614,777	4,030,265	4,408,625	4,608,620	31,988,225	66,155,497
Realized Gains (Losses)	0	0	0	0	0	0	0	0	0	0	0	0
Interest on Receivables	228,097	234,940	241,989	249,248	256,726	264,427	272,360	280,531	288,947	297,615	2,614,881	4,761,652
TOTAL INVESTMENT EARNINGS	2,422,372	2,493,366	2,714,466	2,814,200	2,926,327	3,430,633	3,887,137	4,310,796	4,697,572	4,906,236	34,603,106	70,917,149
Interfund Loan Revenue	0	0	0	0	0	0	0	0	0	0	0	2,416,276
TOTAL INTERFUND LOAN REVENUES	0	0	0	0	0	0	0	0	0	0	0	2,416,276
Miscellaneous Revenue	191,124	194,947	198,845	202,822	206,879	211,016	215,237	219,541	223,932	228,411	2,092,755	4,267,121
Other Financing Sources	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	67,028	140,758
Property and Evidence Receipts	0	0	0	0	0	0	0	0	0	0	0	0
Recoveries and Reimbursements	40,398	40,398	40,398	40,398	40,398	40,398	40,398	40,398	40,398	40,398	403,975	980,155
Rebates	0	0	0	0	0	0	0	0	0	0	0	21,981
Litigation Settlement Proceeds	0	0	0	0	0	0	0	0	0	0	0	231,990
Cash Over/Short	0	0	0	0	0	0	0	0	0	0	0	(6,646)
Sale Proceeds	270	270	270	270	270	270	270	270	270	270	2,700	5,670
TOTAL OTHER REVENUES	238,494	242,317	246,216	250,193	254,249	258,387	262,607	266,912	271,303	275,781	2,566,458	5,641,030
Contributions from Property Owners	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	13,130	46,541
TOTAL CONTRIBUTIONS FROM NON- GOVERNMENTAL SOURCES	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	13,130	46,541
Transfers In	26,196,722	26,981,530	27,789,897	28,622,531	29,459,436	30,321,463	31,209,369	32,123,930	33,065,946	34,054,734	299,825,558	552,637,340
TOTAL TRANSFERS IN	26,196,722	26,981,530	27,789,897	28,622,531	29,459,436	30,321,463	31,209,369	32,123,930	33,065,946	34,054,734	299,825,558	552,637,340
FUND TOTAL	406,597,311	417,061,373	432,451,621	448,397,499	464,903,629	482,529,208	500,759,813	519,689,230	539,339,869	557,633,450	4,769,363,003	8,451,095,895

SPECIAL REVENUE FUNDS

Continued from page 57. [To return to Special Revenue Funds, click here.](#)

CITY OF SUNNYVALE 2020. COMBINED HOUSING FUND LONG TERM FINANCIAL PLAN JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	67,799,000	65,128,883	53,331,117	29,381,827	36,591,829	39,373,990	51,841,467	43,394,736	48,158,170	39,908,892	44,770,011	36,492,248	65,128,883
CURRENT RESOURCES:													
Housing Mitigation Fees	8,559,213	57,770	3,313,783	5,587,432	5,587,432	4,387,520	4,519,146	4,654,720	4,794,362	4,938,192	5,086,338	5,238,928	48,165,624
Housing Loan Repayments	1,961,166	587,777	608,311	626,560	645,357	664,718	684,659	703,083	722,059	741,604	761,736	782,472	7,528,337
BMR In-Lieu Fees	500,889	140,000	200,000	2,700,000	11,400,000	8,975,000	1,100,000	1,133,000	1,166,990	1,202,000	1,238,060	1,275,201	30,530,251
BMR Processing Fees	28,959	34,867	26,752	27,555	28,381	29,233	30,110	31,013	31,943	32,902	33,889	34,905	341,548
Rental Income	178,129	312,000	330,000	24,000	18,000	6,000	0	0	0	0	0	0	690,000
Interest Income	2,222,470	2,322,745	1,272,903	1,001,232	1,232,774	1,466,312	1,364,677	1,354,684	1,258,940	1,253,268	1,156,789	1,149,849	14,834,173
TOTAL CURRENT RESOURCES	13,450,826	3,455,159	5,751,749	9,966,779	18,911,945	15,528,782	7,698,592	7,876,500	7,974,294	8,167,966	8,276,812	8,481,356	102,089,933
TOTAL AVAILABLE RESOURCES	81,249,827	68,584,042	59,082,866	39,348,606	55,503,774	54,902,772	59,540,059	51,271,236	56,132,464	48,076,858	53,046,823	44,973,604	167,218,816
CURRENT REQUIREMENTS:													
Operations	1,319,167	1,380,340	1,666,123	1,744,773	1,828,760	1,892,046	1,957,427	2,025,129	2,095,323	2,177,726	2,263,670	2,341,907	21,373,224
New Civic Center Rent	230,499	233,956	325,941	330,830	340,755	350,978	361,507	372,353	383,523	395,029	406,880	419,086	3,920,840
Special Projects	14,242,917	12,060,598	270,000	250,000	520,000	370,322	369,727	250,000	270,000	250,000	386,712	399,517	15,396,876
Funding for Future Projects	0	1,217,000	27,000,000	0	13,000,000	0	13,000,000	0	13,000,000	0	13,000,000	0	80,217,000
Transfer To Employee Benefits Fund	216,742	246,543	298,182	286,035	290,656	293,736	297,690	301,723	305,828	310,006	311,957	316,250	3,258,607
General Fund In-Lieu	111,619	114,488	140,793	145,138	149,613	154,223	158,970	163,861	168,898	174,086	185,355	191,041	1,746,465
TOTAL CURRENT REQUIREMENTS	16,120,944	15,252,925	29,701,039	2,756,777	16,129,784	3,061,305	16,145,323	3,113,065	16,223,572	3,306,846	16,554,575	3,667,802	125,913,013
RESERVES:													
Housing Mitigation Reserve	48,921,805	38,780,363	23,329,125	28,527,891	23,392,667	27,135,584	20,927,508	24,899,466	18,917,562	23,019,643	17,165,137	21,390,257	21,390,257
BMR Reserve	16,207,078	14,550,754	6,052,702	8,063,938	15,981,323	24,705,883	22,467,228	23,258,704	20,991,330	21,750,368	19,327,111	19,915,545	19,915,545
TOTAL RESERVES	65,128,883	53,331,117	29,381,827	36,591,829	39,373,990	51,841,467	43,394,736	48,158,170	39,908,892	44,770,011	36,492,248	41,305,802	41,305,802
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2020. COMBINED HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	41,305,802	33,470,375	38,877,934	31,395,736	37,027,278	29,765,329	35,720,336	28,787,522	34,997,143	28,322,275	41,305,802	65,128,883
CURRENT RESOURCES:												
Housing Mitigation Fees	5,396,096	5,557,979	5,724,718	5,896,460	6,073,354	6,255,554	6,443,221	6,636,518	6,835,613	7,040,682	61,860,197	110,025,823
Housing Loan Repayments	782,472	803,830	825,829	848,487	871,826	895,864	920,624	946,126	972,394	999,449	8,866,901	16,395,238
BMR In-Lieu Fees	1,313,458	1,352,861	1,393,447	1,435,251	1,478,308	1,522,657	1,568,337	1,615,387	1,663,849	1,713,764	15,057,319	45,587,570
BMR Processing Fees	35,952	37,031	38,142	39,286	40,465	41,679	42,929	44,217	45,543	46,910	412,155	753,703
Rental Income	0	0	0	0	0	0	0	0	0	0	0	690,000
Interest Income	941,774	1,075,285	1,000,645	1,017,694	949,528	975,117	916,535	950,239	899,167	940,710	9,666,693	24,500,866
TOTAL CURRENT RESOURCES	8,469,752	8,826,986	8,982,781	9,237,178	9,413,480	9,690,872	9,891,646	10,192,487	10,416,567	10,741,514	95,863,264	197,953,199
TOTAL AVAILABLE RESOURCES	49,775,554	42,297,361	47,860,714	40,632,914	46,440,757	39,456,200	45,611,982	38,980,009	45,413,710	39,063,790	137,169,066	263,082,082
CURRENT REQUIREMENTS:												
Operations	2,380,083	2,472,757	2,566,211	2,663,248	2,763,988	2,868,581	2,977,178	3,089,907	3,206,958	3,328,471	28,317,381	49,690,604
New Civic Center Rent	431,659	444,609	457,947	471,685	485,836	500,411	515,423	530,886	546,812	563,217	4,948,484	8,869,324
Special Projects	0	20,000	0	20,000	0	20,000	0	20,000	0	20,000	100,000	15,496,876
Funding for Future Projects	13,000,000	0	13,000,000	0	13,000,000	0	13,000,000	0	13,000,000	0	65,000,000	145,217,000
Transfer To Employee Benefits Fund	296,540	279,133	231,677	235,161	203,471	117,950	95,943	98,955	87,133	89,469	1,735,432	4,994,039
General Fund In-Lieu	196,897	202,930	209,143	215,543	222,133	228,922	235,916	243,118	250,531	258,172	2,263,305	4,009,770
TOTAL CURRENT REQUIREMENTS	16,305,179	3,419,428	16,464,978	3,605,636	16,675,428	3,735,864	16,824,460	3,982,866	17,091,435	4,259,329	102,364,602	228,277,614
RESERVES:												
Housing Mitigation Reserve	15,634,579	20,082,045	14,676,265	19,352,042	14,177,319	19,152,512	14,286,348	19,530,638	14,941,801	20,478,790	20,478,793	20,478,797
BMR Reserve	17,835,796	18,795,889	16,719,471	17,675,236	15,588,010	16,567,824	14,501,174	15,466,505	13,380,474	14,325,671	14,325,672	14,325,671
TOTAL RESERVES	33,470,375	38,877,934	31,395,736	37,027,278	29,765,329	35,720,336	28,787,522	34,997,143	28,322,275	34,804,461	34,804,465	34,804,468
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

[To return to Special Revenue Funds narrative, click here.](#)

**CITY OF SUNNYVALE
2021. HOUSING MITIGATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	48,748,462	48,921,805	38,780,363	23,329,125	28,527,891	23,392,667	27,135,584	20,927,508	24,899,466	18,917,562	23,019,643	17,165,137	48,921,805
CURRENT RESOURCES:													
Housing Mitigation Fees	8,559,213	57,770	3,313,783	5,587,432	5,587,432	4,387,520	4,519,146	4,654,720	4,794,362	4,938,192	5,086,338	5,238,928	48,165,624
Housing Loan Repayments	1,829,000	529,743	545,635	562,004	578,864	596,230	614,117	632,540	651,517	671,062	691,194	711,930	6,784,835
Rental Income	178,129	312,000	330,000	24,000	18,000	6,000	0	0	0	0	0	0	690,000
Interest Income	1,663,623	1,719,650	1,068,222	766,360	767,299	746,723	710,292	677,246	647,542	619,762	593,864	569,784	8,886,744
TOTAL CURRENT RESOURCES	12,229,965	2,619,163	5,257,640	6,939,796	6,951,595	5,736,473	5,843,554	5,964,506	6,093,420	6,229,016	6,371,396	6,520,642	64,527,203
TOTAL AVAILABLE RESOURCES	60,978,427	51,540,968	44,038,003	30,268,921	35,479,486	29,129,140	32,979,138	26,892,014	30,992,886	25,146,578	29,391,039	23,685,779	113,449,008
CURRENT REQUIREMENTS:													
Operations	849,681	889,356	1,089,156	1,141,161	1,201,301	1,242,637	1,285,291	1,329,465	1,375,305	1,429,504	1,486,066	1,537,117	14,006,360
Special Projects	10,792,917	10,198,790	20,000	0	270,000	120,322	119,727	0	20,000	0	20,000	20,000	10,788,839
New Civic Center Rent	230,499	233,956	325,941	330,830	340,755	350,978	361,507	372,353	383,523	395,029	406,880	419,086	3,920,840
Funding for Future Projects	0	1,217,000	19,000,000	0	10,000,000	0	10,000,000	0	10,000,000	0	10,000,000	0	60,217,000
Transfer To Employee Benefits Fund	112,716	148,873	183,405	175,874	178,725	180,623	183,061	185,548	188,080	190,656	191,854	194,502	2,001,202
General Fund In-Lieu	70,810	72,630	90,375	93,164	96,037	98,996	102,043	105,182	108,416	111,746	121,102	124,817	1,124,509
TOTAL CURRENT REQUIREMENTS	12,056,622	12,760,605	20,708,878	1,741,030	12,086,819	1,993,556	12,051,630	1,992,548	12,075,324	2,126,935	12,225,902	2,295,522	92,058,750
RESERVES:													
Housing Mitigation Reserve	48,921,805	38,780,363	23,329,125	28,527,891	23,392,667	27,135,584	20,927,508	24,899,466	18,917,562	23,019,643	17,165,137	21,390,257	21,390,258
TOTAL RESERVES	48,921,805	38,780,363	23,329,125	28,527,891	23,392,667	27,135,584	20,927,508	24,899,466	18,917,562	23,019,643	17,165,137	21,390,257	21,390,258
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
2021. HOUSING MITIGATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,390,257	15,634,579	20,082,045	14,676,265	19,352,042	14,177,319	19,152,512	14,286,348	19,530,638	14,941,801	21,390,257	48,921,805
CURRENT RESOURCES:												
Housing Mitigation Fees	5,396,096	5,557,979	5,724,718	5,896,460	6,073,354	6,255,554	6,443,221	6,636,518	6,835,613	7,040,682	61,860,197	110,025,824
Housing Loan Repayments	711,930	733,288	755,286	777,945	801,283	825,322	850,081	875,584	901,851	928,907	8,161,477	14,946,312
Rental Income	0	0	0	0	0	0	0	0	0	0	0	690,000
Interest Income	422,285	527,832	513,670	502,881	495,508	492,559	494,170	499,758	509,445	523,457	4,981,565	13,868,309
TOTAL CURRENT RESOURCES	6,530,311	6,819,099	6,993,674	7,177,286	7,370,145	7,573,435	7,787,473	8,011,860	8,246,909	8,493,045	75,003,239	139,530,445
TOTAL AVAILABLE RESOURCES	27,920,568	22,453,678	27,075,719	21,853,551	26,722,187	21,750,754	26,939,985	22,298,208	27,777,547	23,434,846	96,393,496	188,452,250
CURRENT REQUIREMENTS:												
Operations	1,543,257	1,602,670	1,662,393	1,724,381	1,788,706	1,855,468	1,924,765	1,996,669	2,071,314	2,148,781	18,318,404	32,324,764
Special Projects	0	20,000	0	20,000	0	20,000	0	20,000	0	20,000	100,000	10,888,839
New Civic Center Rent	431,659	444,609	457,947	471,685	485,836	500,411	515,423	530,886	546,812	563,217	4,948,484	8,869,324
Funding for Future Projects	10,000,000	0	10,000,000	0	10,000,000	0	10,000,000	0	10,000,000	0	50,000,000	110,217,000
Transfer To Employee Benefits Fund	182,429	171,770	142,470	144,618	125,195	72,797	59,313	61,174	53,937	55,384	1,069,087	3,070,289
General Fund In-Lieu	128,643	132,584	136,644	140,825	145,131	149,567	154,136	158,841	163,683	168,675	1,478,729	2,603,238
TOTAL CURRENT REQUIREMENTS	12,285,989	2,371,633	12,399,454	2,501,509	12,544,868	2,598,242	12,653,637	2,767,570	12,835,746	2,956,056	75,914,703	167,973,453
RESERVES:												
Housing Mitigation Reserve	15,634,579	20,082,045	14,676,265	19,352,042	14,177,319	19,152,512	14,286,348	19,530,638	14,941,801	20,478,790	20,478,793	20,478,797
TOTAL RESERVES	15,634,579	20,082,045	14,676,265	19,352,042	14,177,319	19,152,512	14,286,348	19,530,638	14,941,801	20,478,790	20,478,793	20,478,797
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE
2023. HOUSING FUND/BELOW MARKET RATE (BMR) HOUSING SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	19,050,538	16,207,078	14,550,754	6,052,702	8,063,938	15,981,323	24,705,883	22,467,228	23,258,704	20,991,330	21,750,368	19,327,111	16,207,078
CURRENT RESOURCES:													
BMR In-Lieu fees	500,889	140,000	200,000	2,700,000	11,400,000	8,975,000	1,100,000	1,133,000	1,166,990	1,202,000	1,238,060	1,275,201	30,530,251
BMR Processing Fees	28,959	34,867	26,752	27,555	28,381	29,233	30,110	31,013	31,943	32,902	33,889	34,905	341,548
Housing Loan Repayments	132,166	58,035	62,676	64,556	66,493	68,488	70,542	70,542	70,542	70,542	70,542	70,542	743,502
Interest Income	558,848	603,095	204,681	234,872	465,475	719,589	654,385	677,438	611,398	633,506	562,926	580,064	5,947,429
TOTAL CURRENT RESOURCES	1,220,861	835,996	494,109	3,026,983	11,960,350	9,792,309	1,855,037	1,911,993	1,880,874	1,938,950	1,905,416	1,960,714	37,562,730
TOTAL AVAILABLE RESOURCES	20,271,399	17,043,074	15,044,863	9,079,685	20,024,288	25,773,632	26,560,920	24,379,221	25,139,578	22,930,280	23,655,784	21,287,825	53,769,808
CURRENT REQUIREMENTS:													
Operations	469,486	490,984	576,967	603,612	627,458	649,408	672,136	695,664	720,018	748,222	777,604	804,790	7,366,864
Special Projects	3,450,000	1,861,808	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	366,712	379,517	4,608,038
Funding for Future Projects	0	0	8,000,000	0	3,000,000	0	3,000,000	0	3,000,000	0	3,000,000	0	20,000,000
Transfer To Employee Benefits Fund	104,026	97,670	114,776	110,161	111,930	113,113	114,629	116,175	117,749	119,350	120,103	121,748	1,257,405
General Fund In-Lieu	40,809	41,858	50,418	51,974	53,576	55,227	56,927	58,678	60,482	62,340	64,253	66,224	621,957
TOTAL CURRENT REQUIREMENTS	4,064,321	2,492,320	8,992,161	1,015,747	4,042,965	1,067,749	4,093,692	1,120,517	4,148,248	1,179,912	4,328,673	1,372,280	33,854,263
RESERVES:													
BMR Reserve	16,207,078	14,550,754	6,052,702	8,063,938	15,981,323	24,705,883	22,467,228	23,258,704	20,991,330	21,750,368	19,327,111	19,915,545	19,915,545
TOTAL RESERVES	16,207,078	14,550,754	6,052,702	8,063,938	15,981,323	24,705,883	22,467,228	23,258,704	20,991,330	21,750,368	19,327,111	19,915,545	19,915,545
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE
2023. HOUSING FUND/BELOW MARKET RATE (BMR) HOUSING SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	19,915,545	17,835,796	18,795,889	16,719,471	17,675,236	15,588,010	16,567,824	14,501,174	15,466,505	13,380,474	19,915,545	16,207,078
CURRENT RESOURCES:												
BMR In-Lieu fees	1,313,458	1,352,861	1,393,447	1,435,251	1,478,308	1,522,657	1,568,337	1,615,387	1,663,849	1,713,764	15,057,319	45,587,568
BMR Processing Fees	35,952	37,031	38,142	39,286	40,465	41,679	42,929	44,217	45,543	46,910	412,155	753,703
Housing Loan Repayments	70,542	70,542	70,542	70,542	70,542	70,542	70,542	70,542	70,542	70,542	705,424	1,448,926
Interest Income	519,489	547,453	486,975	514,813	454,020	482,558	422,364	450,481	389,723	417,253	4,685,128	10,632,556
TOTAL CURRENT RESOURCES	1,939,442	2,007,888	1,989,106	2,059,892	2,043,335	2,117,436	2,104,173	2,180,627	2,169,657	2,248,469	20,860,025	58,422,754
TOTAL AVAILABLE RESOURCES	21,854,987	19,843,684	20,784,995	18,779,363	19,718,571	17,705,446	18,671,997	16,681,801	17,636,162	15,628,943	40,775,570	74,629,832
CURRENT REQUIREMENTS:												
Operations	836,826	870,087	903,818	938,867	975,282	1,013,113	1,052,413	1,093,238	1,135,643	1,179,689	9,998,976	17,365,840
Special Projects	0	0	0	0	0	0	0	0	0	0	0	4,608,038
Funding for Future Projects	3,000,000	0	3,000,000	0	3,000,000	0	3,000,000	0	3,000,000	0	15,000,000	35,000,000
Transfer To Employee Benefits Fund	114,110	107,363	89,206	90,543	78,277	45,153	36,630	37,781	33,196	34,086	666,346	1,923,751
General Fund In-Lieu	68,254	70,345	72,499	74,717	77,002	79,356	81,780	84,277	86,848	89,497	784,576	1,406,533
TOTAL CURRENT REQUIREMENTS	4,019,191	1,047,795	4,065,524	1,104,127	4,130,561	1,137,622	4,170,823	1,215,296	4,255,688	1,303,272	26,449,898	60,304,161
RESERVES:												
BMR Reserve	17,835,796	18,795,889	16,719,471	17,675,236	15,588,010	16,567,824	14,501,174	15,466,505	13,380,474	14,325,671	14,325,672	14,325,671
TOTAL RESERVES	17,835,796	18,795,889	16,719,471	17,675,236	15,588,010	16,567,824	14,501,174	15,466,505	13,380,474	14,325,671	14,325,672	14,325,671
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
2080. LOW & MODERATE HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,560,772	2,383,850	2,160,860	1,911,395	1,650,983	1,371,031	1,080,330	778,454	464,988	139,509	0	0	2,383,850
CURRENT RESOURCES:													
Interest Income	82,591	89,112	70,039	61,269	44,660	36,227	27,470	18,376	8,933	1,039	0	0	357,125
TOTAL CURRENT RESOURCES	82,591	89,112	70,039	61,269	44,660	36,227	27,470	18,376	8,933	1,039	0	0	357,125
TOTAL AVAILABLE RESOURCES	2,643,363	2,472,962	2,230,899	1,972,664	1,695,643	1,407,258	1,107,800	796,830	473,921	140,548	0	0	2,740,975
CURRENT REQUIREMENTS:													
Operations	47,043	48,069	53,923	56,367	58,986	61,039	63,159	65,349	67,606	73,420	0	0	547,920
Special Projects	197,811	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	50,000	0	0	2,050,000
Transfer to Employee Benefits	10,674	9,945	10,931	10,520	10,684	10,795	10,937	11,081	11,227	11,377	0	0	97,496
General Fund In-Lieu	3,985	4,087	4,650	4,794	4,942	5,094	5,251	5,412	5,579	5,750	0	0	45,558
TOTAL CURRENT REQUIREMENTS	259,513	312,102	319,504	321,681	324,612	326,928	329,346	331,842	334,412	140,547	0	0	2,740,975
RESERVES:													
20 Year RAP	2,383,850	2,160,860	1,911,395	1,650,983	1,371,031	1,080,330	778,454	464,988	139,509	0	0	0	0
TOTAL RESERVES	2,383,850	2,160,860	1,911,395	1,650,983	1,371,031	1,080,330	778,454	464,988	139,509	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2040. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	167,981	320,887	204,197	70,101	91,547	105,449	113,193	113,193	113,193	113,193	113,193	113,193	167,981
CURRENT RESOURCES:													
HUD Program Year 2019	0	10,308	0	0	0	0	0	0	0	0	0	0	10,308
HUD Program Year 2020	0	15,514	0	0	0	0	0	0	0	0	0	0	15,514
HUD Program Year 2022	324,039	0	0	0	0	0	0	0	0	0	0	0	324,039
HUD Program Year 2023	363,487	14,625	0	0	0	0	0	0	0	0	0	0	378,112
HUD Program Year 2024	780,286	261,275	0	0	0	0	0	0	0	0	0	0	1,041,561
HUD Program Year 2025	0	1,038,891	0	0	0	0	0	0	0	0	0	0	1,038,891
Future HUD Allocations	0	0	1,038,891	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,038,891
Housing Loan Repayments	288,387	240,000	150,000	190,040	190,040	190,040	190,040	190,040	190,040	190,040	190,040	190,040	2,198,707
CDBG-CV	50,465	150,000	0	0	0	0	0	0	0	0	0	0	200,465
TOTAL CURRENT RESOURCES	1,806,664	1,730,612	1,188,891	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	14,246,487
TOTAL AVAILABLE RESOURCES	1,974,645	2,051,499	1,393,088	1,260,141	1,281,587	1,295,489	1,303,233	1,303,233	1,303,233	1,303,233	1,303,233	1,303,233	14,414,468
CURRENT REQUIREMENTS:													
Operations	354,780	376,905	351,363	410,448	426,647	441,536	458,325	467,698	477,388	487,376	497,711	508,406	4,750,176
Special Projects	646,619	1,100,597	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	2,197,216
Capital Projects	490,000	0	300,000	0	0	300,000	0	0	300,000	0	0	300,000	1,390,000
Outside Group Funding Projects	155,280	369,800	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,875,080
Future CDBG Projects	0	0	466,030	552,273	543,352	234,407	525,140	515,536	205,608	495,374	484,784	173,824	4,022,503
Transfer To Fleet Fund	7,078	0	0	0	0	0	0	0	0	0	0	0	7,078
Transfer To General Fund	0	0	5,594	5,874	6,138	6,353	6,576	6,806	7,044	7,290	7,546	7,810	59,221
TOTAL CURRENT REQUIREMENTS	1,653,758	1,847,302	1,322,987	1,168,594	1,176,137	1,182,296	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	14,301,275
RESERVES:													
20 Year RAP	320,887	204,197	70,101	91,547	105,449	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193
TOTAL RESERVES	320,887	204,197	70,101	91,547	105,449	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2040. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	167,981
CURRENT RESOURCES:												
HUD Program Year 2019	0	0	0	0	0	0	0	0	0	0	0	10,308
HUD Program Year 2020	0	0	0	0	0	0	0	0	0	0	0	15,514
HUD Program Year 2022	0	0	0	0	0	0	0	0	0	0	0	324,039
HUD Program Year 2023	0	0	0	0	0	0	0	0	0	0	0	378,112
HUD Program Year 2024	0	0	0	0	0	0	0	0	0	0	0	1,041,561
HUD Program Year 2025	0	0	0	0	0	0	0	0	0	0	0	1,038,891
Future HUD Allocations	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000	19,038,891
Housing Loan Repayments	178,965	190,040	190,040	190,040	190,040	190,040	190,040	190,040	190,040	190,040	1,889,325	4,088,032
CDBG-CV	0	0	0	0	0	0	0	0	0	0	0	200,465
TOTAL CURRENT RESOURCES	1,178,965	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	11,889,325	26,135,812
TOTAL AVAILABLE RESOURCES	1,292,159	1,303,233	1,303,233	1,303,233	1,303,233	1,303,233	1,303,233	1,303,233	1,303,233	1,303,233	12,002,519	26,303,794
CURRENT REQUIREMENTS:												
Operations	509,514	533,484	546,759	560,550	574,878	589,763	605,227	621,293	637,984	655,324	5,834,776	10,584,953
Special Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	2,697,216
Capital Projects	0	0	300,000	0	0	300,000	0	0	0	0	600,000	1,990,000
Outside Group Funding Projects	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000	3,375,080
Future CDBG Projects	444,792	432,966	119,353	405,210	390,517	75,252	359,393	342,916	325,798	308,012	3,204,209	7,226,712
Transfer To Fleet Fund	0	0	0	0	0	0	0	0	0	0	0	7,078
Transfer To General Fund	24,659	23,590	23,928	24,279	24,645	25,025	25,420	25,831	26,259	26,703	250,340	309,561
TOTAL CURRENT REQUIREMENTS	1,178,965	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	1,190,040	11,889,325	26,190,600
RESERVES:												
20 Year RAP	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193
TOTAL RESERVES	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193	113,193
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2060. HOME GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	441,663	14,519	1,689,483	1,022,407	0	0	0	0	0	0	0	0	14,519
CURRENT RESOURCES:													
HOME Grant Allocations:													
HUD Program Year 2020	134,760	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2021	59,647	316,162	0	0	0	0	0	0	0	0	0	0	316,162
HUD American Rescue Plan 2021	0	1,277,663	0	0	0	0	0	0	0	0	0	0	1,277,663
HUD Program Year 2022	35,528	357,859	0	0	0	0	0	0	0	0	0	0	357,859
HUD Program Year 2023	0	341,214	0	0	0	0	0	0	0	0	0	0	341,214
HUD Program Year 2024	0	282,846	0	0	0	0	0	0	0	0	0	0	282,846
HUD Program Year 2025	0	383,899	0	0	0	0	0	0	0	0	0	0	383,899
Future HUD Allocations	0	0	383,899	383,899	383,899	383,899	383,899	383,899	383,899	383,899	383,899	383,899	3,838,990
Housing Loan Repayments	81,491	100,000	50,000	124,741	124,741	124,741	430,366	124,741	208,437	124,741	124,741	124,741	1,661,987
Interest Income	5,883	5,883	0	0	0	0	0	0	0	0	0	0	5,883
TOTAL CURRENT RESOURCES	317,310	3,065,526	433,899	508,640	508,640	508,640	814,265	508,640	592,336	508,640	508,640	508,640	8,466,503
TOTAL AVAILABLE RESOURCES	758,973	3,080,046	2,123,382	1,531,047	508,640	508,640	814,265	508,640	592,336	508,640	508,640	508,640	8,481,022
CURRENT REQUIREMENTS:													
Operations	37,283	97,733	43,390	50,864	50,864	50,864	81,426	50,864	59,234	50,864	50,864	50,864	637,830
Special Projects	707,170	1,292,830	0	0	0	0	0	0	0	0	0	0	1,292,830
Future HOME/Housing Projects	0	0	1,057,585	1,480,183	457,776	457,776	732,838	457,776	533,102	457,776	457,776	457,776	6,550,362
TOTAL CURRENT REQUIREMENTS	744,453	1,390,563	1,100,975	1,531,047	508,640	508,640	814,265	508,640	592,336	508,640	508,640	508,640	8,481,023
RESERVES:													
HOME Reserve	14,519	1,689,483	1,022,407	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	14,519	1,689,483	1,022,407	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2060. HOME GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	14,519
CURRENT RESOURCES:												
HOME Grant Allocations:												
HUD Program Year 2020	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2021	0	0	0	0	0	0	0	0	0	0	0	316,162
HUD American Rescue Plan 2021	0	0	0	0	0	0	0	0	0	0	0	1,277,663
HUD Program Year 2022	0	0	0	0	0	0	0	0	0	0	0	357,859
HUD Program Year 2023	0	0	0	0	0	0	0	0	0	0	0	341,214
HUD Program Year 2024	0	0	0	0	0	0	0	0	0	0	0	282,846
HUD Program Year 2025	0	0	0	0	0	0	0	0	0	0	0	383,899
Future HUD Allocations	383,899	383,899	383,899	383,899	383,899	383,899	383,899	383,899	383,899	383,899	3,838,990	7,677,980
Housing Loan Repayments	124,741	124,741	124,741	124,741	124,741	124,741	124,741	124,741	124,741	124,741	1,247,406	2,909,393
Interest Income	0	0	0	0	0	0	0	0	0	0	0	5,883
TOTAL CURRENT RESOURCES	508,640	508,640	508,640	508,640	508,640	508,640	508,640	508,640	508,640	508,640	5,086,396	13,552,899
TOTAL AVAILABLE RESOURCES	508,640	508,640	508,640	508,640	508,640	508,640	508,640	508,640	508,640	508,640	5,086,396	13,567,419
CURRENT REQUIREMENTS:												
Operations	50,864	50,864	50,864	50,864	50,864	50,864	50,864	50,864	50,864	50,864	508,640	1,146,470
Special Projects	0	0	0	0	0	0	0	0	0	0	0	1,292,830
Future HOME/Housing Projects	457,776	457,776	457,776	457,776	457,776	457,776	457,776	457,776	457,776	457,776	4,577,756	11,128,119
TOTAL CURRENT REQUIREMENTS	508,640	508,640	508,640	508,640	508,640	508,640	508,640	508,640	508,640	508,640	5,086,396	13,567,419
RESERVES:												
HOME Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2070. PERMANENT LOCAL HOUSING ALLOCATION (PLHA) GRANT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	77,257	568,359	13,175	364,320	0	0	0	0	0	0	0	0	568,359
CURRENT RESOURCES:													
PLHA Grant	784,249	1,718,917	0	0	0	0	0	0	0	0	0	0	1,718,917
Future PLHA Allocations	0	0	369,481	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	3,704,881
Interest Income	6,932	6,244	138	0	0	0	0	0	0	0	0	0	6,382
TOTAL CURRENT RESOURCES	791,181	1,725,161	369,619	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	5,430,180
TOTAL AVAILABLE RESOURCES	868,438	2,293,519	382,794	734,920	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	5,998,538
CURRENT REQUIREMENTS:													
Operations	45,177	108,844	18,474	18,530	18,530	18,530	18,530	18,530	18,530	18,530	18,530	18,530	294,088
Special Projects	254,902	2,171,500	0	0	0	0	0	0	0	0	0	0	2,171,500
Future Projects	0	0	0	716,390	352,070	352,070	352,070	352,070	352,070	352,070	352,070	352,070	3,532,950
TOTAL CURRENT REQUIREMENTS	300,079	2,280,344	18,474	734,920	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	5,998,538
RESERVES:													
PLHA Reserve	568,359	13,175	364,320	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	568,359	13,175	364,320	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2070. PERMANENT LOCAL HOUSING ALLOCATION (PLHA) GRANT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2035/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	568,359
CURRENT RESOURCES:												
PLHA Grant	0	0	0	0	0	0	0	0	0	0	0	1,718,917
Future PLHA Allocations	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	3,706,000	7,410,881
Interest Income	0	0	0	0	0	0	0	0	0	0	0	6,382
TOTAL CURRENT RESOURCES	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	3,706,000	9,136,180
TOTAL AVAILABLE RESOURCES	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	3,706,000	9,704,538
CURRENT REQUIREMENTS:												
Operations	18,530	18,530	18,530	18,530	18,530	18,530	18,530	18,530	18,530	18,530	185,300	479,388
Special Projects	0	0	0	0	0	0	0	0	0	0	0	2,171,500
Future Projects	352,070	352,070	352,070	352,070	352,070	352,070	352,070	352,070	352,070	352,070	3,520,700	7,053,650
TOTAL CURRENT REQUIREMENTS	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	370,600	3,706,000	9,704,538
RESERVES:												
PLHA Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2100. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	110,966,134	100,485,280	45,949,233	25,672,565	23,036,112	33,131,434	37,883,210	32,849,757	46,371,047	55,867,688	59,492,736	50,467,457	100,485,280
CURRENT RESOURCES:													
Investment Earnings	3,584,007	3,415,486	2,988,550	2,094,635	2,327,665	2,398,270	2,181,812	2,512,088	2,715,522	3,140,625	2,786,279	3,023,094	29,584,027
Park Dedication Fees	1,205,109	740,811	532,739	11,751,791	15,877,620	16,512,725	17,173,234	17,860,163	18,574,570	19,317,552	20,090,255	20,893,865	159,325,324
TOTAL CURRENT RESOURCES	4,789,116	4,156,296	3,521,289	13,846,426	18,205,285	18,910,995	19,355,046	20,372,252	21,290,092	22,458,178	22,876,533	23,916,958	188,909,350
TOTAL AVAILABLE RESOURCES	115,755,250	104,641,577	49,470,522	39,518,991	41,241,398	52,042,429	57,238,256	53,222,009	67,661,138	78,325,866	82,369,270	74,384,415	289,394,631
CURRENT REQUIREMENTS:													
Projects	13,391,044	57,560,327	21,767,606	14,532,360	6,837,195	12,319,957	21,898,391	5,372,233	9,845,940	3,495,746	30,182,946	11,613,463	195,426,163
Project Administration	1,878,925	1,132,017	2,030,351	1,950,519	1,272,769	1,839,262	2,490,108	1,478,729	1,947,510	1,651,694	1,718,866	1,386,571	18,898,395
Future Golf Infrastructure	0	0	0	0	0	0	0	0	0	13,685,691	0	0	13,685,691
TOTAL CURRENT REQUIREMENTS	15,269,970	58,692,343	23,797,957	16,482,879	8,109,964	14,159,219	24,388,499	6,850,962	11,793,450	18,833,130	31,901,812	13,000,034	228,010,249
RESERVES:													
Capital Projects Reserve	79,008,787	27,696,854	7,313,637	2,326,827	9,246,624	10,695,856	2,227,756	12,177,013	17,958,741	17,720,278	4,676,948	11,415,100	11,415,100
Land Acquisition Set-Aside (20%)	21,476,493	18,252,379	18,358,927	20,709,285	23,884,809	27,187,354	30,622,001	34,194,034	37,908,948	41,772,458	45,790,509	49,969,282	49,969,282
TOTAL RESERVES	100,485,280	45,949,233	25,672,565	23,036,112	33,131,434	37,883,210	32,849,757	46,371,047	55,867,688	59,492,736	50,467,457	61,384,382	61,384,382
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
2100. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2035 TO JUNE 30, 2045**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	61,384,382	62,102,279	84,890,278	73,464,915	97,572,211	118,916,219	105,050,195	132,620,325	161,926,872	145,100,697	61,384,382	100,485,280
CURRENT RESOURCES:												
Investment Earnings	2,955,952	2,472,532	2,139,755	2,841,909	3,463,579	3,059,714	3,862,728	4,716,317	4,226,234	5,142,254	34,880,974	64,465,001
Park Dedication Fees	21,520,681	22,166,301	22,831,290	23,516,229	24,221,716	24,948,367	25,696,818	26,467,723	27,261,754	28,079,607	246,710,486	406,035,810
TOTAL CURRENT RESOURCES	24,476,633	24,638,833	24,971,045	26,358,138	27,685,295	28,008,081	29,559,546	31,184,040	31,487,988	33,221,861	281,591,460	470,500,810
TOTAL AVAILABLE RESOURCES	85,861,014	86,741,112	109,861,323	99,823,053	125,257,506	146,924,300	134,609,741	163,804,364	193,414,861	178,322,558	342,975,842	570,986,090
CURRENT REQUIREMENTS:												
Projects	21,124,435	624,724	384,408	896,398	4,583,259	364,860	622,346	476,482	358,065	368,806	29,803,782	225,229,945
Project Administration	2,634,301	1,226,111	1,740,644	1,354,444	1,758,028	1,835,868	1,367,071	1,401,010	2,029,205	1,403,019	16,749,699	35,648,094
Future Golf Infrastructure	0	0	34,271,356	0	0	39,673,378	0	0	45,926,895	0	119,871,629	133,557,319
TOTAL CURRENT REQUIREMENTS	23,758,735	1,850,835	36,396,408	2,250,842	6,341,287	41,874,105	1,989,416	1,877,492	48,314,164	1,771,826	166,425,109	394,435,358
RESERVES:												
Capital Projects Reserve	7,828,861	26,183,599	10,191,979	29,596,029	46,095,694	27,239,996	49,670,762	73,683,766	51,405,239	77,239,353	77,239,353	77,239,353
Land Acquisition Set-Aside (20%)	54,273,418	58,706,678	63,272,936	67,976,182	72,820,525	77,810,199	82,949,562	88,243,107	93,695,458	99,311,379	99,311,379	99,311,379
TOTAL RESERVES	62,102,279	84,890,278	73,464,915	97,572,211	118,916,219	105,050,195	132,620,325	161,926,872	145,100,697	176,550,732	176,550,732	176,550,732
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
2200. ASSET FORFEITURE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVES/FUND BALANCE, JULY 1	12,834	13,578	14,267	14,869	0	0	0	0	0	0	0	0	13,578
CURRENT RESOURCES:													
Interest Income	744	689	602	516	0	0	0	0	0	0	0	0	1,807
TOTAL CURRENT RESOURCES	744	689	602	516	0	0	0	0	0	0	0	0	1,807
TOTAL AVAILABLE RESOURCES	13,578	14,267	14,869	15,385	0	0	0	0	0	0	0	0	15,385
CURRENT REQUIREMENTS:													
Future Projects	0	0	0	15,385	0	0	0	0	0	0	0	0	15,385
TOTAL CURRENT REQUIREMENTS	0	0	0	15,385	0	0	0	0	0	0	0	0	15,385
RESERVES:													
Asset Forfeiture	13,578	14,267	14,869	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	13,578	14,267	14,869	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2220. POLICE SERVICES AUGMENTATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVES/FUND BALANCE, JULY 1	704,297	816,743	883,719	326,953	12,574	42,443	68,774	91,167	109,200	122,421	130,352	132,484	816,743
CURRENT RESOURCES:													
SLES Fund (AB3229)	490,387	500,195	512,700	525,518	538,655	552,122	565,925	580,073	594,575	609,439	624,675	640,292	6,244,169
Interest Income	20,460	20,949	20,822	5,018	813	1,644	2,364	2,961	3,423	3,736	3,884	3,854	69,467
TOTAL CURRENT RESOURCES	510,847	521,144	533,522	530,535	539,469	553,765	568,289	583,034	597,998	613,175	628,559	644,146	6,313,637
TOTAL AVAILABLE RESOURCES	1,215,144	1,337,888	1,417,241	857,488	552,042	596,209	637,062	674,201	707,198	735,596	758,912	776,630	7,130,380
CURRENT REQUIREMENTS:													
Operations	398,400	454,169	475,717	492,366	509,599	527,435	545,895	565,001	584,777	605,244	626,427	648,352	6,034,982
CCRT Initial Setup	0	0	614,571	352,548	0	0	0	0	0	0	0	0	967,120
TOTAL CURRENT REQUIREMENTS	398,400	454,169	1,090,288	844,914	509,599	527,435	545,895	565,001	584,777	605,244	626,427	648,352	7,002,102
RESERVES:													
20 Year RAP	816,743	883,719	326,953	12,574	42,443	68,774	91,167	109,200	122,421	130,352	132,484	128,278	128,278
TOTAL RESERVES	816,743	883,719	326,953	12,574	42,443	68,774	91,167	109,200	122,421	130,352	132,484	128,278	128,278
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
2220. POLICE SERVICES AUGMENTATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVES/FUND BALANCE, JULY 1	128,278	123,741	118,858	113,614	107,992	101,975	95,547	88,689	81,382	73,606	128,278	816,743
CURRENT RESOURCES:												
SLES Fund (AB3229)	656,299	672,707	689,525	706,763	724,432	742,543	761,106	780,134	799,637	819,628	7,352,773	13,596,942
Interest Income	3,724	3,585	3,436	3,275	3,103	2,919	2,723	2,513	2,290	2,053	29,622	99,089
TOTAL CURRENT RESOURCES	660,024	676,292	692,960	710,038	727,535	745,462	763,829	782,647	801,928	821,681	7,382,395	13,696,031
TOTAL AVAILABLE RESOURCES	788,302	800,033	811,818	823,651	835,526	847,437	859,376	871,336	883,309	895,288	7,510,673	14,512,774
CURRENT REQUIREMENTS:												
Operations	664,561	681,175	698,204	715,660	733,551	751,890	770,687	789,954	809,703	829,946	7,445,331	13,480,313
CCRT Initial Setup	0	0	0	0	0	0	0	0	0	0	0	967,120
TOTAL CURRENT REQUIREMENTS	664,561	681,175	698,204	715,660	733,551	751,890	770,687	789,954	809,703	829,946	7,445,331	14,447,432
RESERVES:												
20 Year RAP	123,741	118,858	113,614	107,992	101,975	95,547	88,689	81,382	73,606	65,342	65,342	65,342
TOTAL RESERVES	123,741	118,858	113,614	107,992	101,975	95,547	88,689	81,382	73,606	65,342	65,342	65,342
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
2300. EMPLOYMENT DEVELOPMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	99,862	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Intergovernmental Revenue, Federal	8,972,930	9,500,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	99,500,000
Intergovernmental Revenue, State	708,647	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	6,000,000
Intergovernmental Revenue, Other	0	0	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
Contributions from Non-Governmental Sources	332,393	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	10,013,971	10,500,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	110,500,000
TOTAL AVAILABLE RESOURCES	10,113,832	10,500,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	110,500,000
CURRENT REQUIREMENTS:													
Operations	9,162,723	9,618,036	9,108,553	9,098,880	9,089,013	9,078,950	9,068,684	9,058,213	9,047,534	9,097,590	9,087,698	9,087,698	100,440,850
New Civic Center Rent	464,871	474,168	483,651	493,325	503,191	513,255	523,520	533,991	544,670	494,614	504,506	504,506	5,573,398
Indirect Costs	486,239	407,796	407,796	407,796	407,796	407,796	407,796	407,796	407,796	407,796	407,796	407,796	4,485,752
TOTAL CURRENT REQUIREMENTS	10,113,832	10,500,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	110,500,000
RESERVES:													
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2300. EMPLOYMENT DEVELOPMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
Intergovernmental Revenue, Federal	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	90,000,000	189,500,000
Intergovernmental Revenue, State	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	11,000,000
Intergovernmental Revenue, Other	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	10,000,000
Contributions from Non-Governmental Sources	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	100,000,000	210,500,000
TOTAL AVAILABLE RESOURCES	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	100,000,000	210,500,000
CURRENT REQUIREMENTS:												
Operations	9,077,609	9,067,316	9,056,819	9,046,110	9,029,728	9,012,853	8,995,473	8,977,571	8,959,132	8,940,140	90,162,749	190,603,600
New Civic Center Rent	514,596	524,888	535,386	546,094	562,477	579,351	596,732	614,634	633,073	652,065	5,759,295	11,332,693
Indirect Costs	407,796	407,796	407,796	407,796	407,796	407,796	407,796	407,796	407,796	407,796	4,077,956	8,563,708
TOTAL CURRENT REQUIREMENTS	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	100,000,000	210,500,000
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2400. PARKING DISTRICT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,153,130	1,212,986	1,069,558	1,170,344	1,270,038	1,372,771	1,450,911	1,374,069	1,210,207	1,307,339	1,405,222	1,503,867	1,212,986
CURRENT RESOURCES:													
Charging Station Use Fees	46,830	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	475,200
Special Assessment	249,390	255,394	260,184	267,990	276,030	284,310	292,840	301,625	310,674	319,994	329,594	339,481	3,238,116
County Administration Fee	(2,494)	(2,554)	(2,602)	(2,680)	(2,760)	(2,843)	(2,928)	(3,016)	(3,107)	(3,200)	(3,296)	(3,395)	(32,381)
Investment Earnings	37,530	45,656	29,405	28,006	30,766	32,803	30,319	25,293	27,861	30,444	33,040	32,718	346,311
TOTAL CURRENT RESOURCES	331,256	341,697	330,187	336,516	347,235	357,470	363,430	367,102	378,628	390,438	402,538	412,005	4,027,246
TOTAL AVAILABLE RESOURCES	1,484,387	1,554,682	1,399,745	1,506,860	1,617,273	1,730,242	1,814,342	1,741,170	1,588,835	1,697,777	1,807,759	1,915,872	5,240,231
CURRENT REQUIREMENTS:													
Operations	154,015	193,755	180,540	188,604	195,109	202,771	210,735	218,937	227,506	237,317	247,600	256,172	2,359,046
Other Overhead	38,262	14,237	15,314	15,786	16,273	21,290	52,682	50,507	18,370	18,935	19,516	39,451	282,361
Projects	46,537	246,125	0	0	0	21,607	142,558	226,568	0	0	0	80,139	716,997
Civic Center Rent	8,581	8,709	8,776	8,908	9,175	9,450	9,734	10,026	10,327	10,637	10,956	11,284	107,982
Transfers Out	24,007	22,297	24,772	23,524	23,944	24,211	24,564	24,925	25,293	25,667	25,820	26,205	271,224
TOTAL CURRENT REQUIREMENTS	271,401	485,124	229,401	236,822	244,501	279,330	440,273	530,963	281,496	292,556	303,892	413,251	3,737,610
RESERVES:													
20 Year RAP	1,212,986	1,069,558	1,170,344	1,270,038	1,372,771	1,450,911	1,374,069	1,210,207	1,307,339	1,405,222	1,503,867	1,502,621	1,502,621
TOTAL RESERVES	1,212,986	1,069,558	1,170,344	1,270,038	1,372,771	1,450,911	1,374,069	1,210,207	1,307,339	1,405,222	1,503,867	1,502,621	1,502,621
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2400. PARKING DISTRICT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,502,621	1,166,596	1,258,684	860,384	946,299	1,036,495	1,135,050	1,237,296	1,341,274	1,448,074	1,502,621	1,212,986
CURRENT RESOURCES:												
Charging Station Use Fees	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	432,000	907,200
Special Assessment	349,666	360,156	370,961	382,089	393,552	405,359	417,519	430,045	442,946	456,235	4,008,528	7,246,644
County Administration Fee	(3,497)	(3,602)	(3,710)	(3,821)	(3,936)	(4,054)	(4,175)	(4,300)	(4,429)	(4,562)	(40,085)	(72,466)
Investment Earnings	22,638	25,017	13,105	15,286	17,583	20,113	22,740	25,408	28,146	30,923	220,959	567,270
TOTAL CURRENT RESOURCES	412,007	424,771	423,556	436,755	450,400	464,618	479,284	494,353	509,863	525,795	4,621,402	8,648,647
TOTAL AVAILABLE RESOURCES	1,914,628	1,591,367	1,682,240	1,297,139	1,396,698	1,501,113	1,614,334	1,731,648	1,851,137	1,973,870	6,124,022	9,861,633
CURRENT REQUIREMENTS:												
Operations	265,817	275,834	285,737	296,006	306,656	317,701	329,156	341,036	353,358	366,139	3,137,442	5,496,489
Other Overhead	77,638	21,366	146,967	22,694	23,388	24,103	24,839	25,598	26,379	27,183	420,155	702,516
Projects	368,184	0	357,690	0	0	0	0	0	0	0	725,874	1,442,871
Civic Center Rent	11,623	11,971	12,331	12,701	13,082	13,474	13,878	14,295	14,723	15,165	133,242	241,225
Transfers Out	24,770	23,512	19,131	19,439	17,077	10,785	9,165	9,446	8,602	8,834	150,760	421,984
TOTAL CURRENT REQUIREMENTS	748,032	332,684	821,856	350,840	360,203	366,063	377,039	390,374	403,062	417,322	4,567,474	8,305,085
RESERVES:												
20 Year RAP	1,166,596	1,258,684	860,384	946,299	1,036,495	1,135,050	1,237,296	1,341,274	1,448,074	1,556,548	1,556,548	1,556,548
TOTAL RESERVES	1,166,596	1,258,684	860,384	946,299	1,036,495	1,135,050	1,237,296	1,341,274	1,448,074	1,556,548	1,556,548	1,556,548
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	1

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**CITY OF SUNNYVALE
2500. GAS TAX FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	12,198,246	13,731,281	5,356,472	6,135,426	7,987,476	5,306,493	7,515,049	8,360,221	6,691,298	7,211,313	9,780,953	5,693,004	13,731,281
CURRENT RESOURCES:													
Intergovernmental Revenue, State	4,382,099	4,404,009	4,426,029	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	48,863,472
Investment Earnings	442,937	394,581	243,694	250,859	231,554	234,859	274,521	256,560	244,422	296,150	269,828	267,795	2,964,823
TOTAL CURRENT RESOURCES	4,825,036	4,798,590	4,669,723	4,699,018	4,679,713	4,683,018	4,722,680	4,704,719	4,692,581	4,744,309	4,717,987	4,715,954	51,828,295
TOTAL AVAILABLE RESOURCES	17,023,282	18,529,871	10,026,195	10,834,444	12,667,189	9,989,512	12,237,729	13,064,941	11,383,879	11,955,622	14,498,940	10,408,959	65,559,576
CURRENT REQUIREMENTS:													
Operations	929,660	1,200,000	1,200,000	1,200,000	1,200,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	10,800,000
Curb Painting Operations	103,468	197,647	230,166	239,808	249,400	258,129	267,164	276,515	286,193	296,209	306,577	317,307	2,925,115
Capital Projects	260	1,676,387	0	79,476	0	0	65,000	0	0	0	0	0	1,820,864
Infrastructure Projects	1,849,131	9,805,274	2,141,903	1,250,707	5,287,033	1,096,896	2,130,018	4,234,495	2,361,017	773,752	7,142,171	1,445,075	37,668,340
Special Projects	0	0	11,754	0	1,000	0	0	0	1,000	0	0	0	13,754
Project Administration	329,481	294,091	306,947	76,977	623,262	119,438	415,325	862,634	524,356	104,708	357,189	174,816	3,859,742
Transfer To Fleet Services Fund	80,000	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	3,292,001	13,173,400	3,890,769	2,846,968	7,360,696	2,474,463	3,877,507	6,373,643	4,172,566	2,174,669	8,805,936	1,937,197	57,087,814
RESERVES:													
20 Year RAP	13,731,281	5,356,472	6,135,426	7,987,476	5,306,493	7,515,049	8,360,221	6,691,298	7,211,313	9,780,953	5,693,004	8,471,761	8,471,761
TOTAL RESERVES	13,731,281	5,356,472	6,135,426	7,987,476	5,306,493	7,515,049	8,360,221	6,691,298	7,211,313	9,780,953	5,693,004	8,471,761	8,471,761
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
2500. GAS TAX FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	8,471,761	9,490,730	6,877,258	6,874,286	10,115,413	2,928,321	5,451,982	5,353,175	1,185,784	816,101	8,471,761	13,731,281
CURRENT RESOURCES:												
Intergovernmental Revenue, State	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	4,448,159	44,481,593	93,345,064
Investment Earnings	320,860	281,602	250,069	308,682	211,353	179,770	201,217	129,879	73,787	97,136	2,054,355	5,019,178
TOTAL CURRENT RESOURCES	4,769,019	4,729,761	4,698,228	4,756,841	4,659,512	4,627,929	4,649,376	4,578,038	4,521,946	4,545,295	46,535,948	98,364,242
TOTAL AVAILABLE RESOURCES	13,240,781	14,220,491	11,575,486	11,631,127	14,774,925	7,556,251	10,101,359	9,931,213	5,707,730	5,361,396	55,007,709	112,095,523
CURRENT REQUIREMENTS:												
Operations	0	0	0	0	0	0	0	0	0	0	0	10,800,000
Curb Painting Operations	329,999	343,199	356,927	371,204	386,052	401,494	417,554	434,256	451,627	469,692	3,962,006	6,887,121
Capital Projects	0	0	0	0	84,500	0	80,000	0	0	0	164,500	1,985,364
Infrastructure Projects	3,050,921	5,582,135	3,422,862	965,369	8,656,263	1,440,228	3,110,521	6,546,800	3,434,505	1,166,752	37,376,358	75,044,698
Special Projects	11,754	0	1,000	0	0	0	1,000	1,000	1,000	1,000	16,754	30,507
Project Administration	357,377	1,417,899	920,410	179,142	2,719,788	262,545	1,139,108	1,763,372	1,004,498	972,332	10,736,472	14,596,214
Transfer To Fleet Services Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	3,750,051	7,343,234	4,701,200	1,515,715	11,846,604	2,104,268	4,748,184	8,745,429	4,891,630	2,609,776	52,256,089	109,343,904
RESERVES:												
20 Year RAP	9,490,730	6,877,258	6,874,286	10,115,413	2,928,321	5,451,982	5,353,175	1,185,784	816,101	2,751,620	2,751,620	2,751,620
TOTAL RESERVES	9,490,730	6,877,258	6,874,286	10,115,413	2,928,321	5,451,982	5,353,175	1,185,784	816,101	2,751,620	2,751,620	2,751,620
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
2521. ROAD MAINTENANCE AND REHABILITATION ACCOUNT (SB1)
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	10,667,558	8,443,561	3,813,323	4,289,568	0	0	0	0	0	0	0	0	8,443,561
CURRENT RESOURCES:													
Intergovernmental Revenue, State	4,299,834	4,309,138	4,438,412	4,571,564	4,708,711	4,849,973	4,995,472	5,145,336	5,299,696	5,458,687	5,622,448	5,791,121	55,190,558
Investment Earnings	311,459	316,799	147,762	0	0	0	0	0	0	0	0	0	464,561
TOTAL CURRENT RESOURCES	4,611,293	4,625,937	4,586,174	4,571,564	4,708,711	4,849,973	4,995,472	5,145,336	5,299,696	5,458,687	5,622,448	5,791,121	55,655,119
TOTAL AVAILABLE RESOURCES	15,278,851	13,069,498	8,399,498	8,861,132	4,708,711	4,849,973	4,995,472	5,145,336	5,299,696	5,458,687	5,622,448	5,791,121	64,098,680
CURRENT REQUIREMENTS:													
Projects	6,835,290	9,256,174	4,109,930	8,861,132	4,708,711	4,849,973	4,995,472	5,145,336	5,299,696	5,458,687	5,622,448	5,791,121	64,098,680
TOTAL CURRENT REQUIREMENTS	6,835,290	9,256,174	4,109,930	8,861,132	4,708,711	4,849,973	4,995,472	5,145,336	5,299,696	5,458,687	5,622,448	5,791,121	64,098,680
RESERVES:													
RMRA Reserves	8,443,561	3,813,323	4,289,568	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	8,443,561	3,813,323	4,289,568	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2521. ROAD MAINTENANCE AND REHABILITATION ACCOUNT (SB1)
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	8,443,561
CURRENT RESOURCES:												
Intergovernmental Revenue, State	5,964,855	6,143,800	6,328,114	6,517,958	6,713,496	6,914,901	7,122,348	7,336,019	7,556,099	7,782,782	68,380,374	123,570,932
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	464,561
TOTAL CURRENT RESOURCES	5,964,855	6,143,800	6,328,114	6,517,958	6,713,496	6,914,901	7,122,348	7,336,019	7,556,099	7,782,782	68,380,374	124,035,493
TOTAL AVAILABLE RESOURCES	5,964,855	6,143,800	6,328,114	6,517,958	6,713,496	6,914,901	7,122,348	7,336,019	7,556,099	7,782,782	68,380,374	132,479,054
CURRENT REQUIREMENTS:												
Projects	5,964,855	6,143,800	6,328,114	6,517,958	6,713,496	6,914,901	7,122,348	7,336,019	7,556,099	7,782,782	68,380,374	132,479,054
TOTAL CURRENT REQUIREMENTS	5,964,855	6,143,800	6,328,114	6,517,958	6,713,496	6,914,901	7,122,348	7,336,019	7,556,099	7,782,782	68,380,374	132,479,054
RESERVES:												
RMRA Reserves	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
2540. TRANSPORTATION DEVELOPMENT ACT (TDA) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Intergovernmental Revenue, State	70,269	811,845	0	0	0	0	0	0	0	0	0	0	882,114
TOTAL CURRENT RESOURCES	70,269	811,845	0	0	0	0	0	0	0	0	0	0	882,114
TOTAL AVAILABLE RESOURCES	70,269	811,845	0	0	0	0	0	0	0	0	0	0	882,114
CURRENT REQUIREMENTS:													
Projects	70,269	811,845	0	0	0	0	0	0	0	0	0	0	882,114
TOTAL CURRENT REQUIREMENTS	70,269	811,845	0	0	0	0	0	0	0	0	0	0	882,114
RESERVES:													
Transportation Development Act	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2560. 2016 MEASURE B SANTA CLARA VTA FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	(72,474)	(14,546)	6,327,437	4,642,770	0	0	0	0	0	0	0	0	(14,546)
CURRENT RESOURCES:													
2016 Measure B Local Streets and Roads Allocation	3,359,648	15,813,044	3,981,126	4,166,919	4,250,257	4,335,262	4,421,967	4,510,407	4,600,615	4,692,627	4,786,480	4,882,209	60,440,913
2016 Measure B Bike/Ped Education & Encouragement Allocation	67,817	699,231	104,916	110,741	112,956	115,215	117,519	119,870	122,267	124,712	127,207	129,751	1,884,385
2016 Measure B Stevens Creek Trail Extension	9,102	3,127,532	0	0	0	0	0	0	0	0	0	0	3,127,532
2016 Measure B East Channel Trail Study	232,120	597,880	0	0	0	0	0	0	0	0	0	0	597,880
2016 Measure B Bernardo Avenue Caltrain Under-crossing	0	3,000,000	0	0	0	0	0	0	0	0	0	0	3,000,000
2016 Measure B Caltrain Grade Separation at Sunnyvale Avenue	0	0	0	0	0	0	0	0	0	4,000,000	12,600,000	0	16,600,000
2016 Measure B Caltrain Grade Separation at Mary Avenue	0	24,000,000	0	0	0	0	0	0	0	0	107,250,000	0	131,250,000
TOTAL CURRENT RESOURCES	3,668,687	47,237,687	4,086,041	4,277,660	4,363,213	4,450,477	4,539,487	4,630,277	4,722,882	8,817,340	124,763,686	5,011,960	216,900,710
TOTAL AVAILABLE RESOURCES	3,596,213	47,223,141	10,413,478	8,920,430	4,363,213	4,450,477	4,539,487	4,630,277	4,722,882	8,817,340	124,763,686	5,011,960	216,886,164
CURRENT REQUIREMENTS:													
Projects	3,610,759	40,895,703	5,770,708	8,920,430	4,363,213	4,450,477	4,539,487	4,630,277	4,722,882	8,817,340	124,763,686	5,011,960	216,886,164
TOTAL CURRENT REQUIREMENTS	3,610,759	40,895,703	5,770,708	8,920,430	4,363,213	4,450,477	4,539,487	4,630,277	4,722,882	8,817,340	124,763,686	5,011,960	216,886,164
RESERVES:													
20 Year RAP	(14,546)	6,327,437	4,642,770	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(14,546)	6,327,437	4,642,770	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2560. 2016 MEASURE B SANTA CLARA VTA FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046	FY 2025/2026 TO FY 2045/2046
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	(14,546)
CURRENT RESOURCES:												
2016 Measure B Local Streets and Roads Allocation	4,979,854	5,079,451	5,181,040	5,284,660	5,390,354	5,498,161	5,608,124	5,720,286	5,834,692	5,951,386	54,528,007	114,968,920
2016 Measure B Bike/Ped Education & Encouragement Allocation	132,346	134,993	137,693	140,447	143,255	146,121	149,043	152,024	155,064	158,166	1,449,151	3,333,535
2016 Measure B Stevens Creek Trail Extension	0	0	0	0	0	0	0	0	0	0	0	3,127,532
2016 Measure B East Channel Trail Study	0	0	0	0	0	0	0	0	0	0	0	597,880
2016 Measure B Bernardo Avenue Caltrain Under-crossing	0	0	0	0	0	0	0	0	0	0	0	3,000,000
2016 Measure B Caltrain Grade Separation at Sunnyvale Avenue	26,650,000	0	0	0	0	0	0	0	0	0	26,650,000	43,250,000
2016 Measure B Caltrain Grade Separation at Mary Avenue	0	0	0	0	0	0	0	0	0	0	0	131,250,000
TOTAL CURRENT RESOURCES	31,762,199	5,214,443	5,318,732	5,425,107	5,533,609	5,644,281	5,757,167	5,872,310	5,989,756	6,109,552	82,627,157	299,527,867
TOTAL AVAILABLE RESOURCES	31,762,199	5,214,443	5,318,732	5,425,107	5,533,609	5,644,281	5,757,167	5,872,310	5,989,756	6,109,552	82,627,157	299,513,321
CURRENT REQUIREMENTS:												
Projects	31,762,199	5,214,443	5,318,732	5,425,107	5,533,609	5,644,281	5,757,167	5,872,310	5,989,756	6,109,552	82,627,157	299,513,321
TOTAL CURRENT REQUIREMENTS	31,762,199	5,214,443	5,318,732	5,425,107	5,533,609	5,644,281	5,757,167	5,872,310	5,989,756	6,109,552	82,627,157	299,513,321
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2580. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	4,743,434	4,233,257	649,262	804,018	0	0	0	0	0	0	0	0	4,743,434
CURRENT RESOURCES:													
Intergovernmental Revenue, County	1,039,550	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	12,876,076
2010 Measure B Vehicle Registration Fee Countywide Program	103,436	500,658	0	0	0	0	0	0	0	0	0	0	604,094
Investment Earnings	148,600	169,330	27,189	0	0	0	0	0	0	0	0	0	345,119
TOTAL CURRENT RESOURCES	1,291,586	1,746,036	1,103,237	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	13,825,289
TOTAL AVAILABLE RESOURCES	6,035,020	5,979,293	1,752,499	1,880,066	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	18,568,723
CURRENT REQUIREMENTS:													
Projects	1,801,763	5,330,031	948,481	1,880,066	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	18,568,723
TOTAL CURRENT REQUIREMENTS	1,801,763	5,330,031	948,481	1,880,066	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	18,568,723
RESERVES:													
SB83 VRF Funds	4,233,257	649,262	804,018	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	4,233,257	649,262	804,018	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2580. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	4,743,434
CURRENT RESOURCES:												
Intergovernmental Revenue, County	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	10,760,478	23,636,555
2010 Measure B Vehicle Registration Fee Countywide Program	0	0	0	0	0	0	0	0	0	0	0	604,094
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	345,119
TOTAL CURRENT RESOURCES	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	10,760,478	24,585,768
TOTAL AVAILABLE RESOURCES	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	10,760,478	29,329,202
CURRENT REQUIREMENTS:												
Projects	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	10,760,478	29,329,201
TOTAL CURRENT REQUIREMENTS	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	1,076,048	10,760,478	29,329,201
RESERVES:												
SB83 VRF Funds	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
1040. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	693,193	712,066	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	712,066
CURRENT RESOURCES:													
Sunnyvale School Dist. Reimbursement	205,670	197,675	208,964	217,661	229,002	237,357	245,935	254,821	264,027	276,766	290,188	300,658	2,723,054
Rents and Concessions	101,675	103,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477	134,392	1,283,780
Recreation Fees	9,893	6,408	60,500	62,315	64,184	66,110	68,093	70,136	72,240	74,407	76,640	78,939	699,973
Grants and Donations	49,000	57,200	0	0	0	0	0	0	0	0	0	0	57,200
Investment Earnings	18,802	16,037	14,032	12,027	12,027	12,027	12,027	12,027	12,027	12,027	12,027	12,027	138,315
Transfers In	909,728	823,947	751,486	775,532	800,763	826,671	853,668	881,594	910,476	950,232	990,837	1,023,502	9,588,707
TOTAL CURRENT RESOURCES	1,294,768	1,204,266	1,137,982	1,173,625	1,215,249	1,254,716	1,295,651	1,337,983	1,381,757	1,440,110	1,500,169	1,549,518	14,491,027
TOTAL AVAILABLE RESOURCES	1,987,962	1,916,332	1,648,199	1,683,842	1,725,466	1,764,933	1,805,868	1,848,200	1,891,974	1,950,327	2,010,386	2,059,735	15,203,093
CURRENT REQUIREMENTS:													
Operations	1,074,057	1,224,767	1,003,362	1,045,656	1,085,016	1,123,039	1,162,067	1,202,453	1,244,243	1,300,576	1,359,800	1,407,070	13,158,049
Projects	39,640	66,560	0	0	0	0	0	0	0	0	0	0	66,560
Transfers Out	162,199	114,788	134,620	127,970	130,233	131,677	133,583	135,530	137,514	139,534	140,369	142,448	1,468,267
TOTAL CURRENT REQUIREMENTS	1,275,896	1,406,115	1,137,982	1,173,625	1,215,249	1,254,716	1,295,651	1,337,983	1,381,757	1,440,110	1,500,169	1,549,518	14,692,876
RESERVES:													
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
20 Year RAP	201,849	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	712,066	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE
1040. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	712,066
CURRENT RESOURCES:												
Sunnyvale School Dist. Reimbursement	313,119	326,090	338,680	351,761	365,350	379,469	394,138	409,378	425,212	441,663	3,744,860	6,467,913
Rents and Concessions	138,423	142,576	146,853	151,259	155,797	160,471	165,285	170,243	175,351	180,611	1,586,869	2,870,649
Recreation Fees	81,307	83,746	86,259	88,846	91,512	94,257	97,085	99,997	102,997	106,087	932,093	1,632,066
Grants and Donations	0	0	0	0	0	0	0	0	0	0	0	57,200
Investment Earnings	12,027	12,027	12,027	12,027	12,027	12,027	12,027	12,027	12,027	12,027	120,274	258,589
Transfers In	1,051,486	1,081,873	1,094,318	1,133,352	1,159,159	1,164,776	1,197,639	1,242,508	1,282,848	1,330,798	11,738,757	21,327,464
TOTAL CURRENT RESOURCES	1,596,363	1,646,313	1,678,137	1,737,245	1,783,845	1,811,000	1,866,174	1,934,153	1,998,435	2,071,187	18,122,852	32,613,880
TOTAL AVAILABLE RESOURCES	2,106,580	2,156,530	2,188,354	2,247,462	2,294,062	2,321,217	2,376,391	2,444,370	2,508,652	2,581,404	18,633,069	33,325,945
CURRENT REQUIREMENTS:												
Operations	1,461,824	1,518,716	1,574,108	1,631,555	1,691,135	1,752,927	1,817,015	1,883,487	1,952,430	2,023,940	17,307,137	30,465,186
Projects	0	0	0	0	0	0	0	0	0	0	0	66,560
Transfers Out	134,539	127,597	104,029	105,690	92,710	58,073	49,158	50,667	46,005	47,247	815,715	2,283,983
TOTAL CURRENT REQUIREMENTS	1,596,363	1,646,313	1,678,137	1,737,245	1,783,845	1,811,000	1,866,174	1,934,153	1,998,435	2,071,187	18,122,852	32,815,728
RESERVES:												
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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CAPITAL AND INFRASTRUCTURE FUNDS

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CITY OF SUNNYVALE 3100. COMBINED CAPITAL PROJECTS FUND LONG TERM FINANCIAL PLAN JULY 1, 2025 TO JUNE 30, 2036

													FY 2025/2026 TO FY 2035/2036 TOTAL
	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	
RESERVE/FUND BALANCE, JULY 1	106,011,313	105,460,918	71,774,845	72,774,675	9,721,649	10,471,409	10,761,854	11,060,184	11,366,605	11,681,330	12,004,577	12,336,570	105,460,918
CURRENT RESOURCES:													
Federal and State Grants	6,334,176	13,661,136	0	0	0	0	0	0	0	0	0	0	13,661,136
Contributions/Misc Revenues	0	765,000	0	0	0	0	0	0	0	0	0	0	765,000
Rental Revenues	434,712	440,189	453,395	466,996	481,006	0	0	0	0	0	0	0	1,841,586
Other Intergovernmental Revenues	2,447,797	4,104,685	0	0	0	0	0	0	0	0	0	0	4,104,685
Transportation Impact Fees	2,690,757	86,690	428,021	929,337	1,056,242	2,008,292	2,088,623	2,172,168	2,259,055	2,349,417	2,443,394	2,541,130	18,362,370
Sense of Place Fees	0	0	0	333,555	0	326,276	0	0	0	0	0	0	659,831
Community Benefits	0	0	0	1,594,806	0	775,000	0	0	0	0	0	0	2,369,806
Interest Income	2,101,153	1,708,874	1,462,051	481,979	290,983	313,452	322,141	331,066	340,233	349,648	359,318	369,249	6,328,994
Transfer From Infrastructure/General Assets	2,379,995	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Public Art Acquisition	0	79,000	0	0	0	0	0	0	0	0	0	0	79,000
TOTAL CURRENT RESOURCES	16,388,590	20,845,575	2,343,467	3,806,674	1,828,231	3,423,019	2,410,765	2,503,235	2,599,288	2,699,065	2,802,712	2,910,378	48,172,409
TOTAL AVAILABLE RESOURCES	122,399,903	126,306,492	74,118,312	76,581,349	11,549,880	13,894,428	13,172,619	13,563,418	13,965,893	14,380,395	14,807,289	15,246,949	153,633,326
CURRENT REQUIREMENTS:													
Operations	0	183,159	221,872	232,063	0	0	0	0	0	0	0	0	637,094
Capital Projects	16,107,596	54,029,426	1,044,858	0	213,841	1,403,348	0	0	0	260,170	1,707,387	0	58,659,030
Special Projects	0	151,386	0	25,582	90,201	0	27,954	0	29,657	121,223	0	32,406	478,408
Infrastructure Projects	0	99,300	0	0	0	0	0	0	0	0	0	0	99,300
Future Projects	0	0	0	66,526,064	699,095	1,486,491	2,050,196	2,161,381	2,218,288	1,883,495	649,358	2,496,582	80,170,951
Project Administration	795,882	30,087	0	0	43,234	209,561	0	0	0	73,085	74,861	0	430,828
Transfer To Property and Liability	16,751	12,588	9,305	9,584	9,872	10,168	10,473	10,787	11,111	11,444	11,787	12,141	119,261
Transfer To Employee Benefits	0	0	47,148	45,033	0	0	0	0	0	0	0	0	92,182
Transfer To General Fund and In-Lieus	18,756	25,701	20,453	21,374	22,229	23,007	23,812	24,645	25,508	26,401	27,325	28,281	268,735
TOTAL CURRENT REQUIREMENTS	16,938,986	54,531,647	1,343,636	66,859,700	1,078,471	3,132,574	2,112,435	2,196,814	2,284,563	2,375,818	2,470,719	2,569,411	140,955,788
RESERVES:													
Capital Reserve	105,460,918	71,774,845	72,774,675	9,721,649	10,471,409	10,761,854	11,060,184	11,366,605	11,681,330	12,004,577	12,336,570	12,677,538	12,677,538
TOTAL RESERVES	105,460,918	71,774,845	72,774,675	9,721,649	10,471,409	10,761,854	11,060,184	11,366,605	11,681,330	12,004,577	12,336,570	12,677,538	12,677,538
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3100. COMBINED CAPITAL PROJECTS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	12,677,538	13,027,569	13,386,890	13,755,730	14,134,325	14,522,914	14,921,744	15,331,064	15,751,130	16,182,203	12,677,538	105,460,918
CURRENT RESOURCES:												
Federal and State Grants	0	0	0	0	0	0	0	0	0	0	0	13,661,136
Contributions/Misc Revenues	0	0	0	0	0	0	0	0	0	0	0	765,000
Rental Revenues	0	0	0	0	0	0	0	0	0	0	0	1,841,586
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	4,104,685
Transportation Impact Fees	2,642,775	2,748,486	2,858,425	2,972,762	3,091,673	3,215,340	3,343,953	3,477,712	3,616,820	3,761,493	31,729,439	50,091,809
Sense of Place Fees	0	0	0	0	0	0	0	0	0	0	0	659,831
Community Benefits	0	0	0	0	0	0	0	0	0	0	0	2,369,806
Interest Income	379,444	389,909	400,652	411,679	422,998	434,614	446,536	458,771	471,326	484,210	4,300,140	10,629,133
Transfer From Infrastructure/General Assets	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Public Art Acquisition	0	0	0	0	0	0	0	0	0	0	0	79,000
TOTAL CURRENT RESOURCES	3,022,219	3,138,395	3,259,078	3,384,442	3,514,670	3,649,954	3,790,489	3,936,482	4,088,146	4,245,703	36,029,579	84,201,987
TOTAL AVAILABLE RESOURCES	15,699,757	16,165,965	16,645,968	17,140,172	17,648,995	18,172,868	18,712,233	19,267,546	19,839,276	20,427,907	48,707,117	189,662,905
CURRENT REQUIREMENTS:												
Operations	0	0	0	0	0	0	0	0	0	0	0	637,094
Capital Projects	0	0	316,537	2,077,298	0	0	0	385,116	2,527,350	0	5,306,301	63,965,331
Special Projects	0	34,380	161,618	0	37,568	0	200,000	0	42,283	0	475,849	954,257
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	99,300
Future Projects	2,629,784	2,700,206	2,281,321	484,776	3,037,076	3,197,460	3,125,180	2,992,013	521,486	3,739,760	24,709,061	104,880,012
Project Administration	0	0	84,076	394,774	0	0	0	80,871	505,003	0	1,064,724	1,495,552
Transfer To Property and Liability	12,991	13,900	14,873	15,914	17,028	17,880	18,774	19,713	20,698	21,733	173,505	292,765
Transfer To Employee Benefits	0	0	0	0	0	0	0	0	0	0	0	92,182
Transfer To General Fund and In-Lieus	29,412	30,589	31,812	33,085	34,408	35,784	37,216	38,705	40,253	41,863	353,127	621,861
TOTAL CURRENT REQUIREMENTS	2,672,187	2,779,075	2,890,238	3,005,847	3,126,081	3,251,124	3,381,169	3,516,416	3,657,073	3,803,356	32,082,566	173,038,354
RESERVES:												
Capital Reserve	13,027,569	13,386,890	13,755,730	14,134,325	14,522,914	14,921,744	15,331,064	15,751,130	16,182,203	16,624,551	16,624,551	16,624,551
TOTAL RESERVES	13,027,569	13,386,890	13,755,730	14,134,325	14,522,914	14,921,744	15,331,064	15,751,130	16,182,203	16,624,551	16,624,551	16,624,551
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3101. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2035/2036 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	
RESERVE/FUND BALANCE, JULY 1	17,507,883	14,550,442	211,777	211,777	0	0	0	0	0	0	0	0	14,550,442
CURRENT RESOURCES:													
Federal and State Grants	6,334,176	13,661,136	0	0	0	0	0	0	0	0	0	0	13,661,136
Other Intergovernmental Revenues	2,447,797	4,104,685	0	0	0	0	0	0	0	0	0	0	4,104,685
Contributions/Misc Revenues	0	765,000	0	0	0	0	0	0	0	0	0	0	765,000
Transfer From Infrs./General Assets	2,379,995	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Public Art Acquisition	0	79,000	0	0	0	0	0	0	0	0	0	0	79,000
TOTAL CURRENT RESOURCES	11,161,968	18,609,821	0	0	0	0	0	0	0	0	0	0	18,609,821
TOTAL AVAILABLE RESOURCES	28,669,851	33,160,264	211,777	211,777	0	0	0	0	0	0	0	0	33,160,264
CURRENT REQUIREMENTS:													
Projects	14,119,409	32,948,487	0	0	0	0	0	0	0	0	0	0	32,948,487
Future Projects	0	0	0	211,777	0	0	0	0	0	0	0	0	211,777
TOTAL CURRENT REQUIREMENTS	14,119,409	32,948,487	0	211,777	0	0	0	0	0	0	0	0	33,160,264
RESERVES:													
Capital Reserve	14,550,442	211,777	211,777	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	14,550,442	211,777	211,777	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE
3105. CAPITAL PROJECTS FUND/COMMUNITY BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	30,881,410	30,244,766	29,143,591	28,874,571	0	0	0	0	0	0	0	0	30,244,766
CURRENT RESOURCES:													
Community Benefits	0	0	0	1,594,806	0	775,000	0	0	0	0	0	0	2,369,806
TOTAL CURRENT RESOURCES	0	0	0	1,594,806	0	775,000	0	0	0	0	0	0	2,369,806
TOTAL AVAILABLE RESOURCES	30,881,410	30,244,766	29,143,591	30,469,377	0	775,000	0	0	0	0	0	0	32,614,572
CURRENT REQUIREMENTS:													
Operations	0	183,159	221,872	232,063	0	0	0	0	0	0	0	0	637,094
Transfer To Employee Benefits Fund	0	0	47,148	45,033	0	0	0	0	0	0	0	0	92,182
Capital Projects	636,644	918,016	0	0	0	0	0	0	0	0	0	0	918,016
Future Projects	0	0	0	30,192,281	0	775,000	0	0	0	0	0	0	30,967,281
TOTAL CURRENT REQUIREMENTS	636,644	1,101,175	269,020	30,469,377	0	775,000	0	0	0	0	0	0	32,614,572
RESERVES:													
Capital Reserve	30,244,766	29,143,591	28,874,571	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	30,244,766	29,143,591	28,874,571	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3109. CAPITAL PROJECTS FUND/TRAFFIC MITIGATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2035/2036 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	
RESERVE/FUND BALANCE, JULY 1	(17,936)	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Investment Earnings	(832)	0	0	0	0	0	0	0	0	0	0	0	0
Year-End Transfer from Transportation Impact Fees	18,768	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	17,936	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL AVAILABLE RESOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT REQUIREMENTS:													
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	0	0	0	0	0	0	0	0	0	0	0	0	0
RESERVES:													
Future Land Use and Transportation Projects	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
3111. CAPITAL PROJECTS FUND/TRANSPORTATION IMPACT FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	46,111,904	48,753,237	30,109,767	30,947,778	9,721,650	10,471,410	10,761,856	11,060,185	11,366,606	11,681,331	12,004,578	12,336,571	48,753,237
CURRENT RESOURCES:													
Transportation Impact Fees	2,690,757	86,690	428,021	929,337	1,056,242	2,008,292	2,088,623	2,172,168	2,259,055	2,349,417	2,443,394	2,541,130	18,362,370
Property Rental	434,712	440,189	453,395	466,996	481,006	0	0	0	0	0	0	0	1,841,586
Investment Earnings	1,717,565	1,311,635	1,031,211	269,553	290,983	313,452	322,141	331,066	340,233	349,648	359,318	369,249	5,288,489
TOTAL CURRENT RESOURCES	4,843,034	1,838,514	1,912,627	1,665,886	1,828,231	2,321,744	2,410,765	2,503,235	2,599,288	2,699,065	2,802,712	2,910,378	25,492,445
TOTAL AVAILABLE RESOURCES	50,954,938	50,591,752	32,022,394	32,613,664	11,549,881	12,793,154	13,172,620	13,563,420	13,965,894	14,380,396	14,807,290	15,246,950	74,245,683
CURRENT REQUIREMENTS:													
Capital Projects	1,351,544	20,162,923	1,044,858	0	213,841	1,403,348	0	0	0	260,170	1,707,387	0	24,792,527
Special Projects	0	151,386	0	25,582	90,201	0	27,954	0	29,657	121,223	0	32,406	478,408
Infrastructure Projects	0	99,300	0	0	0	0	0	0	0	0	0	0	99,300
Future Transportation Strategic Plan Projects	0	0	0	22,835,474	699,095	385,215	2,050,196	2,161,381	2,218,288	1,883,495	649,358	2,496,582	35,379,085
Project Administration	795,882	30,087	0	0	43,234	209,561	0	0	0	73,085	74,861	0	430,828
Property and Liability Transfers Out	16,751	12,588	9,305	9,584	9,872	10,168	10,473	10,787	11,111	11,444	11,787	12,141	119,261
In-Lieu and General Fund Transfers Out	18,756	25,701	20,453	21,374	22,229	23,007	23,812	24,645	25,508	26,401	27,325	28,281	268,735
Year-End Transfer to Traffic Mitigation	18,768	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	2,201,701	20,481,985	1,074,616	22,892,014	1,078,471	2,031,298	2,112,435	2,196,814	2,284,563	2,375,818	2,470,719	2,569,411	61,568,144
RESERVES:													
Capital Reserve	48,753,237	30,109,767	30,947,778	9,721,650	10,471,410	10,761,856	11,060,185	11,366,606	11,681,331	12,004,578	12,336,571	12,677,539	12,677,539
TOTAL RESERVES	48,753,237	30,109,767	30,947,778	9,721,650	10,471,410	10,761,856	11,060,185	11,366,606	11,681,331	12,004,578	12,336,571	12,677,539	12,677,539
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3111. CAPITAL PROJECTS FUND/TRANSPORTATION IMPACT FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	12,677,539	13,027,571	13,386,891	13,755,731	14,134,326	14,522,915	14,921,745	15,331,065	15,751,131	16,182,205	12,677,539	48,753,237
CURRENT RESOURCES:												
Transportation Impact Fees	2,642,775	2,748,486	2,858,425	2,972,762	3,091,673	3,215,340	3,343,953	3,477,712	3,616,820	3,761,493	31,729,439	50,091,809
Property Rental	0	0	0	0	0	0	0	0	0	0	0	1,841,586
Investment Earnings	379,444	389,909	400,652	411,679	422,998	434,614	446,536	458,771	471,326	484,210	4,300,140	9,588,628
TOTAL CURRENT RESOURCES	3,022,219	3,138,395	3,259,078	3,384,442	3,514,670	3,649,954	3,790,489	3,936,482	4,088,146	4,245,703	36,029,579	61,522,024
TOTAL AVAILABLE RESOURCES	15,699,758	16,165,966	16,645,969	17,140,173	17,648,996	18,172,869	18,712,234	19,267,547	19,839,277	20,427,908	48,707,118	110,275,261
CURRENT REQUIREMENTS:												
Capital Projects	0	0	316,537	2,077,298	0	0	0	385,116	2,527,350	0	5,306,301	30,098,828
Special Projects	0	34,380	161,618	0	37,568	0	200,000	0	42,283	0	475,849	954,257
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	99,300
Future Transportation Strategic Plan Projects	2,629,784	2,700,206	2,281,321	484,776	3,037,076	3,197,460	3,125,180	2,992,013	521,486	3,739,760	24,709,061	60,088,146
Project Administration	0	0	84,076	394,774	0	0	0	80,871	505,003	0	1,064,724	1,495,552
Property and Liability Transfers Out	12,991	13,900	14,873	15,914	17,028	17,880	18,774	19,713	20,698	21,733	173,505	292,765
In-Lieu and General Fund Transfers Out	29,412	30,589	31,812	33,085	34,408	35,784	37,216	38,705	40,253	41,863	353,127	621,861
Year-End Transfer to Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	2,672,187	2,779,075	2,890,238	3,005,847	3,126,081	3,251,124	3,381,169	3,516,416	3,657,073	3,803,356	32,082,566	93,650,709
RESERVES:												
Capital Reserve	13,027,571	13,386,891	13,755,731	14,134,326	14,522,915	14,921,745	15,331,065	15,751,131	16,182,205	16,624,552	16,624,552	16,624,552
TOTAL RESERVES	13,027,571	13,386,891	13,755,731	14,134,326	14,522,915	14,921,745	15,331,065	15,751,131	16,182,205	16,624,552	16,624,552	16,624,552
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3113. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	11,528,053	11,912,473	12,309,711	12,740,551	0	0	0	0	0	0	0	0	11,528,053
CURRENT RESOURCES:													
Fees	0	0	0	333,555	0	326,276	0	0	0	0	0	0	659,831
Investment Earnings	384,420	397,239	430,840	212,426	0	0	0	0	0	0	0	0	1,424,925
TOTAL CURRENT RESOURCES	384,420	397,239	430,840	545,981	0	326,276	0	0	0	0	0	0	2,084,756
TOTAL AVAILABLE RESOURCES	11,912,473	12,309,711	12,740,551	13,286,533	0	326,276	0	0	0	0	0	0	13,612,808
CURRENT REQUIREMENTS:													
Future Sense of Place Projects	0	0	0	13,286,533	0	326,276	0	0	0	0	0	0	13,612,808
TOTAL CURRENT REQUIREMENTS	0	0	0	13,286,533	0	326,276	0	0	0	0	0	0	13,612,808
RESERVES:													
Capital Reserve	11,912,473	12,309,711	12,740,551	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	11,912,473	12,309,711	12,740,551	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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[To return to Capital & Infrastructure Funds, click here.](#)

CITY OF SUNNYVALE
3201. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	FY 2025/2026 TO FY 2035/2036 TOTAL												
	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	
RESERVE/FUND BALANCE, JULY 1	87,455,143	87,590,628	29,717,986	21,385,903	24,483,754	16,274,111	7,044,585	3,023,985	4,312,192	4,060,416	4,724,463	7,616,619	87,590,628
CURRENT RESOURCES:													
Miscellaneous Grants/Revenue	0	1,503,384	0	0	0	0	0	0	0	0	0	0	1,503,384
Sunnyvale School District Reimbursement	0	589,457	36,928	465,269	23,506	8,743	1,385	1,427	2,043	6,813	7,017	2,677	1,145,265
Transfers from General Fund	5,643,000	9,000,000	0	0	0	0	0	0	0	0	0	0	9,000,000
Transfers In - Future Infrastructure Projects	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,500,000	2,500,000	2,500,000	2,500,000	3,500,000	2,500,000	24,000,000
Investment Earnings	2,810,240	1,142,999	723,195	713,119	474,003	205,182	88,077	125,598	118,265	137,606	221,843	192,822	4,142,709
TOTAL CURRENT RESOURCES	8,453,240	12,235,840	2,760,123	3,178,388	2,497,509	2,213,925	2,589,462	2,627,025	2,620,308	2,644,419	3,728,860	2,695,499	39,791,358
TOTAL AVAILABLE RESOURCES	95,908,384	99,826,469	32,478,109	24,564,291	26,981,263	18,488,036	9,634,047	5,651,010	6,932,500	6,704,835	8,453,323	10,312,118	127,381,986
CURRENT REQUIREMENTS:													
Projects	4,959,700	47,598,825	5,622,928	65,930	7,957,157	10,919,141	6,609,718	1,111,427	1,974,043	1,978,813	797,017	3,088,039	87,723,038
Civic Center Modernization	1,460	20,998,627	0	0	0	0	0	0	0	0	0	0	20,998,627
Future Infrastructure Projects	0	0	4,500,000	0	0	0	0	0	0	0	0	0	4,500,000
Project Administration	976,601	1,511,030	969,278	14,607	2,749,995	524,311	344	227,390	898,041	1,560	39,687	603,854	7,540,096
Transfers Out	2,379,995	0	0	0	0	0	0	0	0	0	0	0	2,379,995
TOTAL CURRENT REQUIREMENTS	8,317,756	70,108,483	11,092,206	80,537	10,707,152	11,443,452	6,610,062	1,338,817	2,872,084	1,980,373	836,704	3,691,892	123,141,756
RESERVES:													
Civic Center Reserve	43,437,497	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961
Gen. Infrastructure Contingency Reserve	44,153,131	26,840,025	18,507,942	21,605,793	13,396,150	4,166,624	146,024	1,434,231	1,182,455	1,846,502	4,738,658	3,742,264	1,362,269
TOTAL RESERVES	87,590,628	29,717,986	21,385,903	24,483,754	16,274,111	7,044,585	3,023,985	4,312,192	4,060,416	4,724,463	7,616,619	6,620,225	4,240,230
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3201. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

											FY 2036/2037	FY 2025/2026
											TO	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2045/2046	FY 2045/2046
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	6,620,225	4,222,535	9,492,621	4,619,894	14,982,134	10,273,212	31,172,821	6,347,524	37,428,174	12,706,771	6,620,225	87,590,628
CURRENT RESOURCES:												
Miscellaneous Grants/Revenue	0	0	0	0	0	0	0	0	0	0	0	1,503,384
Sunnyvale School District Reimbursement	7,444	7,668	7,668	7,668	7,668	7,668	7,668	7,668	7,668	7,668	76,456	1,221,721
Transfers from General Fund	0	0	0	0	0	0	0	0	0	0	0	9,000,000
Transfers In - Future Infrastructure Projects	2,500,000	5,000,000	5,000,000	10,000,000	15,000,000	20,000,000	25,000,000	30,000,000	35,000,000	40,000,000	187,500,000	211,500,000
Investment Earnings	122,986	276,484	134,560	436,373	299,220	907,946	184,879	1,090,141	370,100	1,578,767	5,401,457	9,544,166
TOTAL CURRENT RESOURCES	2,630,430	5,284,152	5,142,228	10,444,041	15,306,888	20,915,614	25,192,547	31,097,809	35,377,768	41,586,435	192,977,913	232,769,271
TOTAL AVAILABLE RESOURCES	9,250,656	9,506,687	14,634,849	15,063,935	30,289,021	31,188,826	56,365,368	37,445,332	72,805,942	54,293,206	199,598,138	320,359,899
CURRENT REQUIREMENTS:												
Projects	26,970	11,805	12,277	79,371	13,278	13,810	14,362	14,937	96,567	86,350	369,725	88,092,763
Civic Center Modernization	0	0	0	0	0	0	0	0	0	0	0	20,998,627
Future Infrastructure Projects	5,000,000	0	10,000,000	0	20,000,000	0	50,000,000	0	60,000,000	0	145,000,000	149,500,000
Project Administration	1,151	2,261	2,679	2,431	2,531	2,196	3,482	2,222	2,604	2,521	24,077	7,564,173
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	2,379,995
TOTAL CURRENT REQUIREMENTS	5,028,121	14,066	10,014,955	81,801	20,015,809	16,006	50,017,844	17,159	60,099,171	88,870	145,393,802	268,535,558
RESERVES:												
Civic Center Reserve	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961	2,877,961
Gen. Infrastructure Contingency Reserve	1,344,574	6,614,660	1,741,933	12,104,173	7,395,251	28,294,860	3,469,563	34,550,213	9,828,810	51,326,375	51,326,375	48,946,380
TOTAL RESERVES	4,222,535	9,492,621	4,619,894	14,982,134	10,273,212	31,172,821	6,347,524	37,428,174	12,706,771	54,204,336	54,204,336	51,824,341
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

ENTERPRISE FUNDS

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CITY OF SUNNYVALE 6040. WATER SUPPLY AND DISTRIBUTION FUND LONG TERM FINANCIAL PLAN JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	102,957,397	93,488,795	65,897,345	51,500,502	45,241,449	41,511,727	35,561,788	39,092,734	35,291,989	43,784,384	43,187,259	54,724,548	93,488,795
CURRENT RESOURCES:													
Water Sales and Water Service Fees	61,979,462	68,972,040	75,164,574	81,873,556	90,414,352	99,910,707	109,411,355	119,226,101	129,930,854	137,065,449	144,602,357	140,319,079	1,196,890,425
Development and Connection Fees	684,728	10,151,972	3,813,931	3,132,349	3,151,319	3,170,859	3,190,984	3,211,714	3,233,065	3,255,057	3,277,709	3,190,984	42,779,943
Miscellaneous Revenues	112,157	352,544	353,647	373,716	397,913	424,240	450,677	478,058	507,523	529,585	552,706	518,954	4,939,562
Debt Issuance - AMI Project	0	0	0	2,581,477	6,188,133	6,188,133	6,188,133	0	0	0	0	0	21,145,876
Interest Income	3,096,220	2,534,513	1,741,563	1,242,523	1,028,843	855,543	958,386	1,027,922	1,275,273	1,257,881	1,593,919	1,603,076	15,119,442
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	65,872,566	82,011,068	81,073,715	89,203,621	101,180,560	110,549,482	120,199,535	123,943,795	134,946,715	142,107,972	150,026,691	145,632,093	1,280,875,248
TOTAL AVAILABLE RESOURCES	168,829,963	175,499,864	146,971,060	140,704,123	146,422,009	152,061,209	155,761,323	163,036,529	170,238,704	185,892,355	193,213,950	200,356,641	1,374,364,043
CURRENT REQUIREMENTS:													
OPERATING REQUIREMENTS:													
Operations	10,152,054	10,789,530	12,784,713	12,364,945	12,874,554	13,620,914	14,077,072	14,548,680	15,036,268	15,654,056	16,300,983	14,192,871	152,244,586
Purchased Water	49,924,743	54,033,103	59,470,185	65,257,010	71,171,611	77,200,281	83,179,051	89,992,029	97,319,966	103,951,191	107,774,916	114,332,986	923,682,329
Special Projects	133,209	621,276	216,025	22,105	6,468	7,727	6,996	7,276	7,567	13,277	8,185	9,512	926,415
In-Lieu Charges	5,604,657	7,327,155	7,206,540	6,300,551	6,850,611	8,077,533	7,025,687	8,724,369	7,489,384	9,282,165	7,641,318	9,969,482	85,894,795
TOTAL OPERATING REQUIREMENTS	65,814,663	72,771,064	79,677,463	83,944,610	90,903,245	98,906,455	104,288,806	113,272,354	119,853,185	128,900,689	131,725,402	138,504,851	1,162,748,125
NON-OPERATING REQUIREMENTS:													
Debt Service	910,372	1,143,144	1,153,476	1,153,100	1,300,100	1,656,350	2,010,850	2,364,600	2,655,600	2,653,350	2,652,950	2,661,150	21,404,670
Transfer To Employee Benefits Fund	1,449,836	1,435,108	1,599,389	1,517,641	1,544,953	1,562,228	1,585,161	1,608,588	1,632,461	1,656,781	1,666,596	1,691,620	17,500,526
Transfer To General Fund	1,028,459	580,668	416,828	423,070	435,763	448,835	462,300	476,170	490,455	505,168	520,323	535,933	5,295,513
TOTAL NON-OPERATING REQUIREMENTS	3,388,667	3,158,920	3,169,693	3,093,811	3,280,816	3,667,413	4,058,311	4,449,358	4,778,516	4,815,299	4,839,869	4,888,703	44,200,709
CAPITAL AND INFRASTRUCTURE REQ.:													
Capital and Infrastructure Projects	6,137,837	33,672,535	12,623,402	8,424,253	10,726,222	13,925,552	8,321,471	10,022,828	1,822,620	8,989,109	1,924,131	1,924,131	112,376,252
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	6,137,837	33,672,535	12,623,402	8,424,253	10,726,222	13,925,552	8,321,471	10,022,828	1,822,620	8,989,109	1,924,131	1,924,131	112,376,252
TOTAL CURRENT REQUIREMENTS	75,341,167	109,602,519	95,470,558	95,462,674	104,910,283	116,499,421	116,668,589	127,744,540	126,454,321	142,705,096	138,489,402	145,317,684	1,319,325,086
RESERVES:													
Contingencies	15,019,199	16,205,658	18,063,724	19,405,489	21,011,541	22,705,299	24,314,031	26,135,177	28,089,059	29,901,312	31,018,975	32,131,464	32,131,464
Capital and Infrastructure Reserve	3,138,817	3,973,828	3,173,286	2,988,287	3,288,725	3,622,703	3,956,856	4,302,056	4,678,500	4,929,753	5,195,147	5,041,016	5,041,016
Rate Stabilization Reserve	75,330,779	45,717,859	30,263,492	22,847,674	17,211,460	9,233,786	10,821,848	4,854,756	11,016,825	8,356,194	18,510,427	17,866,477	17,866,477
TOTAL RESERVES	93,488,795	65,897,345	51,500,502	45,241,449	41,511,727	35,561,788	39,092,734	35,291,989	43,784,384	43,187,259	54,724,548	55,038,957	55,038,957
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Recommended Water Rate Increase	4.0%	6.0%	7.5%	7.5%	8.0%	8.0%	8.0%	7.5%	7.5%	4.0%	4.0%	4.0%	
Prior Year Water Rate Increase	4.0%	6.0%	7.5%	7.5%	7.5%	7.5%	6.5%	6.0%	4.0%	3.0%	3.0%	2.0%	

**CITY OF SUNNYVALE
6040. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	55,038,957	64,919,405	64,401,801	75,405,347	76,105,567	88,594,045	92,132,991	107,681,314	110,463,255	122,980,358	55,038,957	93,488,795
CURRENT RESOURCES:												
Water Sales and Water Service Fees	156,452,246	162,433,537	168,594,333	174,991,908	181,635,462	188,534,559	195,699,134	201,184,656	206,827,564	212,632,453	1,848,985,850	3,045,876,275
Development and Connection Fees	1,801,040	1,825,071	1,849,824	1,875,318	1,901,578	1,928,625	1,956,484	1,985,178	2,014,734	2,045,176	19,183,029	61,962,972
Miscellaneous Revenues	585,599	605,774	626,661	648,284	670,668	693,843	717,836	738,518	759,806	781,714	6,828,702	11,768,264
Debt Issuance - AMI Project	0	0	0	0	0	0	0	0	0	0	0	21,145,876
Interest Income	1,890,856	1,875,781	2,196,272	2,216,667	2,580,409	2,683,485	3,136,349	3,217,376	3,581,952	3,556,603	26,935,750	42,055,192
Transfer From Other Funds	0	0	0	0	0	143,638	0	0	0	0	143,638	143,638
TOTAL CURRENT RESOURCES	160,729,741	166,740,163	173,267,089	179,732,176	186,788,117	193,984,149	201,509,803	207,125,728	213,184,055	219,015,946	1,902,076,969	3,182,952,217
TOTAL AVAILABLE RESOURCES	215,768,698	231,659,569	237,668,890	255,137,523	262,893,684	282,578,195	293,642,794	314,807,042	323,647,310	341,996,305	1,957,115,926	3,276,441,012
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	16,929,142	17,562,998	18,189,808	18,839,604	19,513,244	20,211,625	20,935,675	21,686,356	22,464,670	23,271,654	199,604,777	351,849,363
Purchased Water	118,766,809	123,429,913	128,237,151	133,223,707	138,406,767	143,811,038	149,376,030	155,175,130	161,364,413	167,788,893	1,419,579,851	2,343,262,180
Special Projects	8,852	20,960	9,575	9,958	11,356	10,770	11,201	11,649	12,115	12,115	118,553	1,044,967
In-Lieu Charges	8,287,846	11,119,291	9,146,120	12,054,669	9,689,187	12,489,218	10,532,569	13,220,693	10,976,188	13,803,829	111,319,610	197,214,405
TOTAL OPERATING REQUIREMENTS	143,992,649	152,133,162	155,582,654	164,127,937	167,620,555	176,522,652	180,855,475	190,093,828	194,817,385	204,876,492	1,730,622,790	2,893,370,915
NON-OPERATING REQUIREMENTS:												
Debt Service	2,661,150	2,652,200	2,647,800	2,652,000	2,654,400	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	20,767,550	42,172,220
Transfer To Employee Benefits Fund	1,599,976	1,519,661	1,234,618	1,254,559	1,103,467	701,287	597,766	616,042	562,243	577,440	9,767,059	27,267,586
Transfer To General Fund	552,011	568,571	585,628	603,197	621,293	639,932	659,130	678,904	699,271	720,749	6,328,686	11,624,199
TOTAL NON-OPERATING REQUIREMENTS	4,813,137	4,740,432	4,468,046	4,509,756	4,379,160	2,841,219	2,756,896	2,794,946	2,761,514	2,798,189	36,863,295	81,064,004
CAPITAL AND INFRASTRUCTURE REQ.:												
Capital and Infrastructure Projects	2,043,506	10,384,173	2,212,843	10,394,263	2,299,924	11,081,333	2,349,109	11,455,014	3,088,053	12,211,576	67,519,793	179,896,045
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	2,043,506	10,384,173	2,212,843	10,394,263	2,299,924	11,081,333	2,349,109	11,455,014	3,088,053	12,211,576	67,519,793	179,896,045
TOTAL CURRENT REQUIREMENTS	150,849,292	167,257,768	162,263,543	179,031,956	174,299,639	190,445,203	185,961,480	204,343,787	200,666,952	219,886,257	1,835,005,879	3,154,330,966
RESERVES:												
Contingencies	33,923,988	35,248,228	36,606,740	38,015,828	39,480,003	41,005,666	42,577,926	44,215,371	45,957,271	47,765,137	47,765,137	47,765,137
Capital and Infrastructure Reserve	6,353,555	6,594,575	6,842,833	7,100,620	7,368,308	7,646,281	7,934,938	8,156,334	8,384,084	8,618,374	8,618,374	8,618,374
Rate Stabilization Reserve	24,641,862	22,558,998	31,955,774	30,989,119	41,745,734	43,481,044	57,168,450	58,091,550	68,639,004	65,726,537	65,726,537	65,726,537
TOTAL RESERVES	64,919,405	64,401,801	75,405,347	76,105,567	88,594,045	92,132,991	107,681,314	110,463,255	122,980,358	122,110,047	122,110,047	122,110,047
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Recommended Water Rate Increase	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	2.0%	2.0%	2.0%		
Prior Year Water Rate Increase	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%			

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**6040. WATER SUPPLY AND DISTRIBUTION FUND
REVENUES BY SOURCE**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
Late Payment Penalties	143,003	150,000	159,827	174,081	192,289	212,447	232,530	253,367	276,091	291,210	307,180	300,807	2,549,829
Water Code Violation	123	0	0	0	0	0	0	0	0	0	0	0	0
Water Connection Fees	209,472	9,000,000	3,200,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	34,700,000
Water Hydrant Fees	79,584	81,972	84,431	86,964	89,572	92,260	95,027	97,878	100,815	103,839	106,954	95,027	1,034,739
Water Meter Sales	127,331	320,000	150,000	154,500	159,135	163,909	168,826	173,891	179,108	184,481	190,016	168,826	2,012,692
Water Meter Use Fees	19,139,733	21,297,495	22,905,243	24,634,360	26,617,179	28,759,596	31,074,456	33,420,267	35,943,163	37,398,501	38,912,767	29,924,072	330,887,098
Water Sales - Metered	40,638,681	45,407,466	49,743,424	54,493,424	60,786,870	67,807,145	74,621,085	81,746,653	89,552,641	94,969,680	100,714,396	106,806,609	826,649,392
Water Turn On Fees	156,520	160,000	150,000	154,500	159,135	163,909	168,826	173,891	179,108	184,481	190,016	168,826	1,852,692
Water Recycled	2,201,048	2,267,079	2,515,907	2,745,773	3,010,303	3,343,966	3,715,814	4,059,182	4,435,051	4,697,268	4,975,195	3,588,397	39,353,935
Development Water Fees	127,688	600,000	225,000	231,750	238,703	245,864	253,239	260,837	268,662	276,722	285,023	253,239	3,139,038
Cross-Connection Control Fees	140,653	150,000	154,500	159,135	163,909	168,826	173,891	179,108	184,481	190,016	195,716	173,891	1,893,473
Interest Income	3,096,220	2,534,513	1,741,563	1,242,523	1,028,843	855,543	958,386	1,027,922	1,275,273	1,257,881	1,593,919	1,603,076	15,119,442
Debt Issuance - AMI Project	0	0	0	2,581,477	6,188,133	6,188,133	6,188,133	0	0	0	0	0	21,145,876
Miscellaneous Revenues	(187,489)	42,544	43,820	45,135	46,489	47,884	49,320	50,800	52,324	53,894	55,510	49,315	537,036
FUND TOTAL	65,872,566	82,011,068	81,073,715	89,203,621	101,180,560	110,549,482	120,199,535	123,943,795	134,946,715	142,107,972	150,026,691	145,632,093	1,280,875,248

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**CITY OF SUNNYVALE
6080. WASTEWATER MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	71,182,011	72,632,811	129,512,828	133,690,105	112,568,980	74,223,487	59,131,930	49,338,580	50,110,675	73,850,234	55,557,568	42,985,152	72,632,811
CURRENT RESOURCES:													
Service Fees	60,251,760	64,833,217	69,403,310	74,295,550	79,532,643	84,741,236	90,290,939	96,204,093	102,504,499	107,679,951	113,116,712	117,696,808	1,000,298,959
Connection and Development Fees	570,073	1,591,350	1,591,350	1,591,350	1,591,350	1,591,350	1,639,091	1,688,263	1,738,911	1,791,078	1,844,811	1,900,155	18,559,059
Other Revenues	521,383	555,422	575,895	597,351	619,846	642,567	666,334	691,205	717,240	741,122	765,908	789,148	7,362,037
Interest Income	2,523,248	3,241,575	4,931,708	3,850,612	3,560,721	2,528,395	2,106,978	2,104,563	2,150,978	2,719,906	2,223,136	1,736,187	31,154,759
SRF Loan Proceeds	88,249,305	157,343,599	58,783,676	47,346,660	11,076,760	0	0	0	0	0	0	0	274,550,694
WIFIA Loan	5,461,141	68,231,182	18,268,121	79,409,321	25,311,674	701,552	0	0	0	0	0	0	191,921,849
Bond Proceeds	0	0	0	0	0	0	0	0	106,736,418	149,404,958	0	0	256,141,376
TOTAL CURRENT RESOURCES	157,576,910	295,796,345	153,554,060	207,090,843	121,692,994	90,205,099	94,703,342	100,688,124	213,848,047	262,337,015	117,950,567	122,122,298	1,779,988,734
TOTAL AVAILABLE RESOURCES	228,758,921	368,429,155	283,066,888	340,780,949	234,261,974	164,428,586	153,835,272	150,026,704	263,958,722	336,187,249	173,508,134	165,107,450	1,852,621,545
CURRENT REQUIREMENTS:													
OPERATING REQUIREMENTS:													
Operations	23,340,512	27,759,168	28,831,510	30,739,114	32,087,273	33,222,573	34,396,935	35,614,794	36,879,241	38,301,509	39,783,458	41,195,563	378,811,138
In-Lieu Charges and Fund Transfers	6,024,779	5,224,894	6,223,077	8,111,392	6,646,504	6,888,042	7,439,873	6,526,295	7,495,270	7,738,770	6,731,354	8,033,618	77,059,088
Project Operating	0	28,975	1,725,155	1,729,339	1,825,530	2,109,725	2,205,927	2,210,135	2,306,349	2,410,570	2,406,797	2,511,031	21,469,533
TOTAL CURRENT OPERATING REQUIREMENT	29,365,291	33,013,037	36,779,742	40,579,845	40,559,307	42,220,340	44,042,735	44,351,224	46,680,860	48,450,849	48,921,609	51,740,212	477,339,760
NON-OPERATING REQUIREMENTS:													
Interfund Loan Repayment	949,615	949,615	949,615	517,047	0	0	0	0	0	0	0	0	2,416,277
2017 Wastewater Revenue Bonds Debt Service	2,007,945	2,015,020	2,015,750	1,169,000	1,171,000	1,166,250	1,170,000	1,171,750	1,166,500	1,164,500	1,164,500	1,164,500	14,538,770
WIFIA Loan Debt Service	0	0	0	0	0	1,887,440	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	24,536,721
State Revolving Fund Loan Debt Service	5,310,134	5,297,385	5,296,905	20,200,741	20,200,245	20,199,740	20,199,226	20,198,704	20,198,173	20,197,633	20,197,633	20,197,633	192,384,020
Other Debt Service	0	0	0	0	0	0	0	0	858,912	8,109,365	16,055,009	16,055,009	41,078,295
Water Pollution Control Plant Rent	885,544	912,110	939,474	967,658	996,688	1,026,588	1,057,386	1,089,108	1,121,781	1,155,434	1,225,800	1,225,800	11,717,827
Wastewater Equipment Replacement	252,623	570,877	441,212	432,304	393,887	288,839	255,980	737,823	322,412	196,785	191,849	741,491	4,573,459
Transfer To General Fund - Civic Center Rent	1,009,788	1,024,935	838,921	851,505	877,050	903,362	930,463	958,377	987,128	1,016,742	1,047,244	1,078,661	10,514,388
Transfer To Employee Benefits Fund	3,359,455	3,194,940	3,495,084	3,333,834	3,390,866	3,427,831	3,476,138	3,525,451	3,575,678	3,626,819	3,648,950	3,701,540	38,397,131
TOTAL NON-OPERATING REQUIREMENTS	13,775,105	13,964,883	13,976,962	27,472,089	27,029,736	28,900,050	30,864,073	31,456,094	32,005,464	39,242,159	47,305,866	47,939,514	340,156,888
CAPITAL AND INFRASTRUCTURE REQ.:													
Sunnyvale Cleanwater Program Loan Funded	105,278,176	146,733,500	77,051,796	126,755,981	36,388,434	701,552	0	0	106,736,418	149,404,958	0	0	643,772,638
Sunnyvale Cleanwater Program PAYGO	1,747,214	33,609,414	12,147,537	19,635,367	48,027,928	27,676,314	23,000,982	22,146,000	0	37,825,856	33,342,503	9,745,974	267,157,875
Projects - Revenue Funded	5,960,324	11,595,493	9,420,745	13,768,687	8,033,082	5,798,401	6,588,902	1,962,712	4,685,746	5,705,859	953,005	5,818,647	74,331,279
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	112,985,714	191,938,408	98,620,079	160,160,035	92,449,444	34,176,266	29,589,884	24,108,711	111,422,164	192,936,673	34,295,508	15,564,621	985,261,792
TOTAL CURRENT REQUIREMENTS	156,126,110	238,916,328	149,376,782	228,211,969	160,038,487	105,296,657	104,496,692	99,916,029	190,108,488	280,629,681	130,522,982	115,244,346	1,802,758,441
RESERVES:													
Debt Service	20,200,741	20,200,741	20,200,741	20,200,741	20,200,245	20,199,740	20,199,226	20,198,704	20,198,173	20,197,633	20,197,633	20,197,633	20,197,633
Contingencies	5,835,128	6,939,792	7,207,878	7,684,779	8,021,818	8,305,643	8,599,234	8,903,699	9,219,810	9,575,377	9,945,864	10,298,891	10,298,891
Capital and Infrastructure Reserve	6,025,176	6,483,322	6,940,331	7,429,555	7,953,264	8,474,124	9,029,094	9,620,409	10,250,450	10,767,995	11,311,671	11,769,681	11,769,681
Rate Stabilization Reserve	40,571,765	95,888,973	99,341,156	77,253,905	38,048,160	22,152,423	11,511,025	11,387,863	34,181,800	15,016,562	1,529,984	7,596,900	7,596,900
TOTAL RESERVES	72,632,811	129,512,828	133,690,105	112,568,980	74,223,487	59,131,930	49,338,580	50,110,675	73,850,234	55,557,568	42,985,152	49,863,104	49,863,104
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Sewer Rate Increase	9.0%	7.0%	7.0%	7.0%	7.0%	6.5%	6.5%	6.5%	6.5%	5.0%	5.0%	4.0%	
Prior Year Sewer Rate Increase	9.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	6.0%	5.0%	5.0%	4.0%	

**CITY OF SUNNYVALE
6080. WASTEWATER MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	49,863,104	63,454,963	49,481,280	54,952,881	64,702,699	77,689,551	88,916,876	97,341,414	112,308,303	124,604,485	49,863,104	72,632,811
CURRENT RESOURCES:												
Service Fees	120,050,744	122,451,759	122,451,759	122,451,759	122,451,759	122,451,759	122,451,759	122,451,759	122,451,759	122,451,759	1,222,116,573	2,222,415,532
Connection and Development Fees	1,957,160	2,015,875	2,076,351	2,138,641	2,202,801	2,268,885	2,336,951	2,407,060	2,479,271	2,553,650	22,436,643	40,995,703
Other Revenues	807,839	826,991	841,227	855,841	870,843	886,243	902,052	918,281	934,942	952,047	8,796,306	16,158,343
Interest Income	2,186,807	2,621,511	2,058,130	2,047,164	2,426,934	2,759,974	2,954,806	3,271,116	3,629,257	3,760,811	27,716,510	58,871,269
SRF Loan Proceeds	0	0	0	0	0	0	0	0	0	0	0	274,550,694
WIFIA Loan	0	0	0	0	0	0	0	0	0	0	0	191,921,849
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	256,141,376
TOTAL CURRENT RESOURCES	125,002,550	127,916,135	127,427,467	127,493,405	127,952,336	128,366,860	128,645,568	129,048,215	129,495,229	129,718,266	1,281,066,032	3,061,054,766
TOTAL AVAILABLE RESOURCES	174,865,654	191,371,098	176,908,747	182,446,286	192,655,036	206,056,411	217,562,443	226,389,629	241,803,532	254,322,751	1,330,929,136	3,133,687,577
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	42,780,176	44,427,206	46,106,365	47,850,845	49,663,256	51,546,318	53,502,861	55,535,834	57,648,303	59,843,465	508,904,629	887,715,768
In-Lieu Charges and Fund Transfers	7,031,455	7,193,798	9,234,791	7,958,632	7,945,908	9,814,191	8,949,127	8,752,248	11,105,810	10,123,844	88,109,805	165,168,894
Project Operating	537,271	537,271	2,611,520	2,707,775	2,912,040	2,912,040	2,912,040	2,912,040	2,912,040	2,912,040	23,866,077	45,335,610
TOTAL CURRENT OPERATING REQUIREMENT	50,348,902	52,158,275	57,952,677	58,517,252	60,521,204	64,272,549	65,364,028	67,200,122	71,666,153	72,879,349	620,880,511	1,098,220,271
NON-OPERATING REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	2,416,277
2017 Wastewater Revenue Bonds Debt Service	1,169,300	1,167,500	1,169,300	1,169,500	1,168,100	1,165,100	0	0	0	0	7,008,800	21,547,570
WIFIA Loan Debt Service	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	37,748,802	62,285,523
State Revolving Fund Loan Debt Service	20,197,084	20,196,525	20,195,957	20,195,379	20,194,791	20,194,194	20,193,586	20,192,968	20,192,339	20,192,339	201,945,162	394,329,182
Other Debt Service	16,055,009	16,055,009	16,055,009	16,055,009	16,055,009	16,055,009	16,055,009	16,055,009	16,055,009	16,055,009	160,550,090	201,628,385
Water Pollution Control Plant Rent	1,300,451	1,339,465	1,379,649	1,421,038	1,463,670	1,507,580	1,552,807	1,599,391	1,647,373	1,688,557	14,899,981	26,617,809
Wastewater Equipment Replacement	514,844	405,294	1,204,013	1,002,533	623,916	641,824	375,504	568,905	568,905	592,475	6,498,213	11,071,672
Transfer To General Fund - Civic Center Rent	1,111,021	1,144,352	1,178,682	1,214,043	1,250,464	1,287,978	1,326,617	1,366,416	1,407,408	1,449,631	12,736,612	23,251,000
Transfer To Employee Benefits Fund	3,486,525	3,297,342	2,706,399	2,748,663	2,398,702	1,460,592	1,219,158	1,256,875	1,129,242	1,159,655	20,863,152	59,260,283
TOTAL NON-OPERATING REQUIREMENTS	47,609,114	47,380,367	47,663,889	47,581,045	46,929,532	46,087,156	44,497,562	44,814,444	44,775,156	44,912,547	462,250,813	802,407,701
CAPITAL AND INFRASTRUCTURE REQ.:												
Sunnyvale Cleanwater Program Loan Funded	0	0	0	0	0	0	0	0	0	0	0	643,772,638
Sunnyvale Cleanwater Program PAYGO	11,625,423	40,523,924	15,709,574	5,583,280	5,635,191	5,842,245	4,106,941	0	0	0	89,026,577	356,184,451
Projects - Revenue Funded	1,827,252	1,827,252	629,726	6,062,010	1,879,558	937,585	6,252,499	2,066,761	757,738	7,409,680	29,650,060	103,981,339
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	13,452,675	42,351,176	16,339,300	11,645,290	7,514,748	6,779,830	10,359,439	2,066,761	757,738	7,409,680	118,676,637	1,103,938,429
TOTAL CURRENT REQUIREMENTS	111,410,691	141,889,817	121,955,866	117,743,587	114,965,485	117,139,535	120,221,029	114,081,327	117,199,047	125,201,576	1,201,807,961	3,004,566,402
RESERVES:												
Debt Service	20,197,084	20,196,525	20,195,957	20,195,379	20,194,791	20,194,194	20,193,586	20,192,968	20,192,339	20,192,339	20,192,339	20,192,339
Contingencies	10,695,044	11,106,801	11,526,591	11,962,711	12,415,814	12,886,579	13,375,715	13,883,958	14,412,076	14,960,866	14,960,866	14,960,866
Capital and Infrastructure Reserve	12,005,074	12,245,176	12,245,176	12,245,176	12,245,176	12,245,176	12,245,176	12,245,176	12,245,176	12,245,176	12,245,176	12,245,176
Rate Stabilization Reserve	20,557,761	5,932,778	10,985,157	20,299,433	32,833,770	43,590,927	51,526,937	65,986,201	77,754,894	81,722,793	81,722,793	81,722,793
TOTAL RESERVES	63,454,963	49,481,280	54,952,881	64,702,699	77,689,551	88,916,876	97,341,414	112,308,303	124,604,485	129,121,175	129,121,175	129,121,175
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Sewer Rate Increase	2.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
Prior Year Sewer Rate Increase	2.0%	2.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%		

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**6080. WASTEWATER MANAGEMENT FUND
REVENUES BY SOURCE**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
Permit - Waste Discharge	210,059	216,361	222,851	229,537	236,423	243,516	250,821	258,346	266,096	274,079	282,302	290,771	2,771,103
Late Payment Penalties	118,748	142,633	152,687	163,450	174,972	186,431	198,640	211,649	225,510	236,896	248,857	258,933	2,200,658
Sewer Fees - City	59,063,749	63,227,153	67,684,035	72,455,083	77,562,442	82,642,006	88,054,231	93,820,902	99,965,233	105,012,478	110,314,558	114,781,194	975,519,316
Sewer Fees - Non-City	1,500,307	1,606,064	1,719,275	1,840,467	1,970,202	2,099,230	2,236,709	2,383,191	2,539,266	2,667,473	2,802,154	2,915,613	24,779,643
Recycled Water Sold to Other Utilities	192,577	196,428	200,357	204,364	208,451	212,620	216,872	221,210	225,634	230,147	234,750	239,445	2,390,277
Sewer Connection Fees	570,073	1,591,350	1,591,350	1,591,350	1,591,350	1,591,350	1,639,091	1,688,263	1,738,911	1,791,078	1,844,811	1,900,155	18,559,059
Interest Income	2,523,248	3,241,575	4,931,708	3,850,612	3,560,721	2,528,395	2,106,978	2,104,563	2,150,978	2,719,906	2,223,136	1,736,187	31,154,759
Annual Financial Report Adjustment	(322,297)	0	0	0	0	0	0	0	0	0	0	0	0
WIFIA Loan	5,461,141	68,231,182	18,268,121	79,409,321	25,311,674	701,552	0	0	0	0	0	0	191,921,849
Bond Proceeds	0	0	0	0	0	0	0	0	106,736,418	149,404,958	0	0	256,141,376
Loan Proceeds	88,249,305	157,343,599	58,783,676	47,346,660	11,076,760	0	0	0	0	0	0	0	274,550,694
Sale of Surplus Property	10,000	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL	157,576,910	295,796,345	153,554,060	207,090,843	121,692,994	90,205,099	94,703,342	100,688,124	213,848,047	262,337,015	117,950,567	122,122,298	1,779,988,734

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**CITY OF SUNNYVALE
6100. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	18,388,783	19,188,720	17,222,610	11,986,829	9,943,988	8,354,989	8,020,277	8,813,274	9,737,965	10,387,554	10,451,806	10,247,362	19,188,720
CURRENT RESOURCES:													
Rental Income	264,367	270,977	277,751	284,695	291,812	299,107	306,585	314,250	322,106	330,159	338,413	306,585	3,342,439
Service Fees	61,311,351	63,812,542	65,758,186	68,420,735	71,875,298	75,504,282	78,561,450	80,956,789	83,020,378	85,136,567	87,306,698	89,532,146	849,885,071
Miscellaneous Revenues	396,245	315,769	320,244	326,368	334,313	342,660	349,691	355,201	359,947	364,814	369,805	374,924	3,813,736
SMaRT Station Revenues	1,653,166	1,362,269	2,410,991	3,700,251	3,792,758	3,887,577	3,984,766	4,084,385	4,186,495	4,291,157	4,398,436	3,984,766	40,083,852
SMaRT Station Rent Reimbursement	397,962	408,772	451,482	483,096	495,173	507,552	520,241	533,247	546,578	560,243	574,249	520,241	5,600,875
County Wide AB939 Fee	132,613	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,650,000
Interest Income	523,864	662,408	461,032	289,631	243,349	233,600	256,697	283,630	302,550	353,443	346,529	589,739	4,022,608
TOTAL CURRENT RESOURCES	64,679,568	66,982,736	69,829,686	73,654,776	77,182,703	80,924,778	84,129,431	86,677,502	88,888,054	91,186,383	93,484,130	95,458,401	908,398,581
TOTAL AVAILABLE RESOURCES	83,068,351	86,171,457	87,052,296	85,641,605	87,126,691	89,279,768	92,149,708	95,490,776	98,626,019	101,573,937	103,935,936	105,705,763	927,587,301
CURRENT REQUIREMENTS:													
Debt Service	0	0	2,047,999	2,107,033	2,829,934	2,834,147	2,832,315	2,835,613	2,836,346	2,838,178	2,837,262	2,837,262	26,836,089
Operations	4,439,818	5,028,902	5,597,431	4,805,251	5,004,535	5,167,584	5,335,362	5,508,528	5,687,738	5,911,281	6,200,543	5,126,150	59,373,305
Solid Waste Collection Contract	28,764,562	31,353,373	33,717,635	34,729,164	35,771,039	36,844,170	37,949,495	39,087,980	40,260,620	41,468,438	42,712,491	37,949,495	411,843,900
Phase 2 Projects	0	0	0	0	0	0	0	0	0	0	0	0	0
Special Projects	445,927	1,691,765	750,942	746,556	638,556	854,037	593,556	596,556	593,556	641,556	648,801	593,556	8,349,441
Infrastructure Projects	0	150,000	46,475	0	0	0	0	0	0	0	0	0	196,475
In-Lieu Charges	4,734,573	4,856,002	5,401,093	5,567,767	5,739,440	5,916,264	6,098,393	6,285,785	6,479,206	6,678,222	6,883,210	7,094,347	66,999,729
SMaRT Share (Sunnyvale)	22,958,153	23,309,241	22,597,167	21,515,686	22,402,783	23,099,239	23,818,019	24,559,432	25,327,990	26,352,773	26,997,996	25,396,458	265,376,783
Sunnyvale Share of SMaRT Revenues	0	0	2,410,991	3,700,251	3,792,758	3,887,577	3,984,766	4,084,385	4,186,495	4,291,157	4,398,436	3,984,766	38,721,583
Long Term Rent - SMaRT and Landfill	1,430,943	1,453,586	1,527,641	1,591,539	1,639,285	1,688,464	1,739,117	1,791,291	1,845,030	1,900,381	1,957,392	1,404,143	18,537,868
Civic Center Rent	375,745	381,381	207,731	210,847	217,173	223,688	230,398	237,310	244,430	251,762	259,315	267,095	2,731,130
Transfer To General Services Fund	33,445	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Payroll and Benefits Fund	696,463	724,597	760,362	723,523	736,199	744,320	755,012	765,930	777,054	788,382	793,128	804,781	8,373,289
TOTAL CURRENT REQUIREMENTS	63,879,630	68,948,846	75,065,467	75,697,618	78,771,702	81,259,490	83,336,434	85,752,811	88,238,465	91,122,131	93,688,574	85,458,052	907,339,590
RESERVES:													
Contingencies	5,616,253	5,969,151	6,191,223	6,105,010	6,317,836	6,511,099	6,710,288	6,915,594	7,127,635	7,373,249	7,591,103	6,847,210	6,847,210
Rate Stabilization Reserve	13,572,467	11,253,459	5,795,606	3,838,977	2,037,154	1,509,178	2,102,987	2,822,371	3,259,919	3,078,557	2,656,259	13,400,501	13,400,501
TOTAL RESERVES	19,188,720	17,222,610	11,986,829	9,943,988	8,354,989	8,020,277	8,813,274	9,737,965	10,387,554	10,451,806	10,247,362	20,247,711	20,247,711
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Refuse Rate Increase	4.0%	3.0%	3.0%	4.0%	5.0%	5.0%	4.0%	3.0%	2.5%	2.5%	2.5%	2.5%	
Prior Year Refuse Rate Increase	4.0%	4.0%	4.0%	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	

CITY OF SUNNYVALE
6100. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046		
RESERVE/FUND BALANCE, JULY 1	20,247,711	22,348,597	24,289,859	25,580,283	26,042,484	25,453,076	24,422,866	22,316,906	18,412,339	13,301,517	20,247,711	19,188,720
CURRENT RESOURCES:												
Rental Income	346,873	355,545	364,433	373,544	382,883	392,455	402,266	412,323	422,631	433,197	3,886,150	7,228,589
Service Fees	91,814,320	94,154,667	96,083,896	98,052,655	100,061,754	102,112,020	104,204,295	106,339,441	108,518,336	110,741,877	1,012,083,261	1,861,968,333
Miscellaneous Revenues	380,173	385,556	389,993	394,521	399,142	403,858	408,670	413,581	418,592	423,706	4,017,792	7,831,527
SMaRT Station Revenues	4,084,385	4,186,495	4,291,157	4,398,436	4,508,397	4,621,107	4,736,635	4,855,051	4,976,427	5,100,838	45,758,928	85,842,779
SMaRT Station Rent Reimbursement	588,605	603,320	618,403	633,863	649,710	665,953	682,602	699,667	717,158	5,859,281	11,718,562	17,319,437
County Wide AB939 Fee	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000	3,150,000
Interest Income	650,930	707,472	745,057	758,519	741,352	711,346	650,007	536,282	387,423	349,579	6,237,967	10,260,575
TOTAL CURRENT RESOURCES	98,015,286	100,543,055	102,642,940	104,761,539	106,893,238	109,056,738	111,234,474	113,406,344	115,590,567	123,058,477	1,085,202,659	1,993,601,240
TOTAL AVAILABLE RESOURCES	118,262,998	122,891,652	126,932,799	130,341,822	132,935,722	134,509,814	135,657,341	135,723,250	134,002,906	136,359,994	1,105,450,370	2,012,789,960
CURRENT REQUIREMENTS:												
Debt Service	2,841,476	2,842,575	2,844,040	2,845,689	2,847,338	2,852,468	2,853,384	2,853,750	2,857,048	2,859,246	28,497,014	55,333,103
Operations	6,427,739	6,616,189	6,845,392	7,072,469	7,330,175	7,576,132	7,930,216	8,281,409	8,635,131	9,025,315	75,740,167	135,113,472
Solid Waste Collection Contract	43,993,866	45,313,682	46,673,092	48,073,285	49,515,484	51,000,948	52,530,977	54,106,906	55,730,113	57,402,017	504,340,370	916,184,270
Phase 2 Projects	0	0	0	0	0	0	0	0	0	0	0	0
Special Projects	593,556	593,556	641,556	645,801	596,556	593,556	596,556	1,159,303	1,085,492	1,106,528	7,612,462	15,961,903
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	196,475
In-Lieu Charges	7,312,128	7,536,465	7,767,555	8,005,602	8,250,817	8,503,199	8,763,164	9,030,939	9,306,760	9,590,868	84,067,497	151,067,226
SMaRT Share (Sunnyvale)	28,180,379	29,020,095	29,875,587	30,779,805	31,973,334	32,618,965	33,600,051	34,624,008	35,674,111	36,764,353	323,110,688	588,487,471
Sunnyvale Share of SMaRT Revenues	4,084,385	4,186,495	4,291,157	4,398,436	4,508,397	4,621,107	4,736,635	4,855,051	4,976,427	5,100,838	45,758,928	84,480,510
Long Term Rent - SMaRT and Landfill	1,446,267	1,489,655	1,534,345	1,580,375	1,627,786	1,676,620	1,726,918	1,778,726	1,832,088	1,887,050	16,579,830	35,117,698
Civic Center Rent	275,108	283,361	291,862	300,618	309,636	318,925	328,493	338,348	348,498	358,953	3,153,802	5,884,932
Transfer To General Services Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Payroll and Benefits Fund	759,496	719,721	587,929	597,256	523,123	325,027	274,041	282,471	255,722	262,622	4,587,408	12,960,696
TOTAL CURRENT REQUIREMENTS	95,914,400	98,601,794	101,352,516	104,299,337	107,482,646	110,086,948	113,340,435	117,310,910	120,701,390	124,357,790	1,093,448,166	2,000,787,756
RESERVES:												
Contingencies	7,860,198	8,094,997	8,339,407	8,592,556	8,881,899	9,119,605	9,406,124	9,701,232	10,003,935	10,319,168	10,319,168	10,319,168
Rate Stabilization Reserve	14,488,399	16,194,862	17,240,875	17,449,928	16,571,177	15,303,262	12,910,782	8,711,107	3,297,581	1,683,036	1,683,036	1,683,036
TOTAL RESERVES	22,348,597	24,289,859	25,580,283	26,042,484	25,453,076	24,422,866	22,316,906	18,412,339	13,301,517	12,002,204	12,002,204	12,002,204
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	(0)
STATISTICS:												
Refuse Rate Increase	2.5%	2.5%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
Prior Year Refuse Rate Increase	3.0%	3.0%	3.0%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%			

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**6100. SOLID WASTE MANAGEMENT FUND
REVENUES BY SOURCE**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
Long Term Rent	264,367	270,977	277,751	284,695	291,812	299,107	306,585	314,250	322,106	330,159	338,413	306,585	3,342,439
County Wide AB939 Fee	132,613	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,650,000
Other Agency Reimbursement	234,797	124,000	124,000	124,000	124,000	124,000	124,000	124,000	124,000	124,000	124,000	124,000	1,364,000
Late Payment Penalties	140,019	146,769	151,244	157,368	165,313	173,660	180,691	186,201	190,947	195,814	200,805	205,924	1,954,736
Refuse Service Fees	61,311,351	63,812,542	65,758,186	68,420,735	71,875,298	75,504,282	78,561,450	80,956,789	83,020,378	85,136,567	87,306,698	89,532,145	849,885,071
SMaRT Station Revenues	1,653,166	1,362,269	2,410,991	3,700,251	3,792,758	3,887,577	3,984,766	4,084,385	4,186,495	4,291,157	4,398,436	3,984,766	40,083,851
Interest Income	523,864	662,408	461,032	289,631	243,349	233,600	256,697	283,630	302,550	353,443	346,529	589,739	4,022,608
Sale of Garbage Tags	41,450	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	495,000
SMaRT Station Rent	397,962	408,772	451,482	483,096	495,173	507,552	520,241	533,247	546,578	560,243	574,249	520,242	5,600,876
ACFR Adjustment	(20,021)	0	0	0	0	0	0	0	0	0	0	0	0
Fund Total	64,679,568	66,982,736	69,829,686	73,654,776	77,182,703	80,924,778	84,129,431	86,677,502	88,888,054	91,186,383	93,484,130	95,458,401	908,398,581

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CITY OF SUNNYVALE
6141. SmaRT STATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	FY 2025/2026												TO
	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Revenue - Recycling	459,983	405,023	374,149	537,160	551,163	565,534	580,282	595,416	610,948	626,888	565,534	580,282	5,992,378
Revenue - Public Haul	1,169,956	1,308,534	1,399,946	1,456,691	1,493,109	1,530,436	1,568,697	1,607,915	1,648,113	1,689,316	1,731,548	1,774,837	17,209,143
Revenue - Cupertino	0	0	1,523,421	3,234,905	3,315,778	3,398,672	3,483,639	3,570,730	3,659,998	3,751,498	3,845,285	3,941,418	33,725,343
Expense Share - Mountain View	7,808,713	7,992,104	7,944,490	8,151,991	8,470,807	8,727,498	8,992,224	9,265,105	9,547,644	9,915,309	10,158,713	9,662,884	98,828,770
Expense Share - Sunnyvale	22,437,482	23,309,241	22,597,167	21,515,686	22,402,783	23,099,239	23,818,019	24,559,432	25,327,990	26,352,773	26,997,996	25,396,458	265,376,783
Other Revenues	(1,544,942)	15,596	16,752	17,171	17,600	18,040	18,491	18,954	19,427	19,913	18,040	18,491	198,477
TOTAL CURRENT RESOURCES	30,331,191	33,030,498	33,855,925	34,913,604	36,251,240	37,339,420	38,461,352	39,617,552	40,814,120	42,355,696	43,317,117	41,374,370	421,330,894
TOTAL AVAILABLE RESOURCES	30,331,191	33,030,498	33,855,925	34,913,604	36,251,240	37,339,420	38,461,353	39,617,552	40,814,121	42,355,697	43,317,117	41,374,370	421,330,894
CURRENT REQUIREMENTS:													
Bay County Waste Services Agreement	16,233,763	17,381,008	15,728,399	16,297,612	17,066,236	17,578,223	18,105,569	18,648,736	19,208,199	19,784,444	20,377,978	20,989,317	201,165,720
Operations	3,035,024	3,068,389	5,091,223	3,477,059	3,601,247	3,720,315	3,843,840	3,971,885	4,109,670	4,252,484	4,400,719	3,848,705	43,385,536
Third Party Processing Fees	4,151,968	5,504,340	3,636,878	7,879,725	8,116,117	8,359,600	8,610,388	8,868,700	9,134,761	9,408,803	9,691,068	8,610,388	87,820,767
Landfill Fees	5,538,902	5,646,671	7,593,115	5,624,519	5,793,255	5,967,052	6,146,064	6,330,446	6,520,359	6,715,970	6,917,449	6,146,064	69,400,966
Projects	0	0	258,311	0	0	0	0	0	0	308,437	0	0	566,748
Host Fees	776,456	767,122	847,275	906,602	929,267	952,499	976,312	1,000,719	1,025,737	1,051,381	1,077,665	976,312	10,510,893
Civic Center/ Land Rent	428,941	444,003	484,046	516,148	529,217	542,617	556,358	570,448	584,895	599,709	614,899	562,111	6,004,452
Transfers Out	166,137	218,963	216,678	211,939	215,901	219,113	222,821	226,617	230,499	234,467	237,339	241,472	2,475,810
TOTAL CURRENT REQUIREMENTS	30,331,191	33,030,498	33,855,925	34,913,604	36,251,240	37,339,420	38,461,352	39,617,552	40,814,120	42,355,696	43,317,117	41,374,370	421,330,893
RESERVES:													
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6141. SmaRT STATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046		
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
Revenue - Recycling	580,282	595,416	610,948	626,888	643,246	660,034	677,262	694,943	713,089	731,711	6,533,818	12,526,196
Revenue - Public Haul	1,819,208	1,864,688	1,911,305	1,959,088	2,008,065	2,058,267	2,109,724	2,162,467	2,216,528	2,271,942	20,381,282	37,590,425
Revenue - Cupertino	4,039,953	4,140,952	4,244,476	4,350,588	4,459,352	4,570,836	4,685,107	4,802,235	4,922,291	5,045,348	45,261,137	78,986,480
Expense Share - Mountain View	10,612,266	10,922,105	11,237,972	11,570,740	12,009,396	12,249,038	12,609,811	12,985,645	13,371,055	13,770,674	121,338,702	220,167,471
Expense Share - Sunnyvale	28,180,379	29,020,095	29,875,587	30,779,805	31,973,334	32,618,965	33,600,051	34,624,008	35,674,111	36,764,353	323,110,688	588,487,471
Other Revenues	18,491	18,954	19,427	19,913	20,411	20,921	21,444	21,980	22,530	23,093	207,166	405,643
TOTAL CURRENT RESOURCES	45,250,580	46,562,210	47,899,716	49,307,022	51,113,805	52,178,061	53,703,398	55,291,278	56,919,603	58,607,120	516,832,792	938,163,686
TOTAL AVAILABLE RESOURCES	45,250,580	46,562,210	47,899,716	49,307,022	51,113,805	52,178,062	53,703,399	55,291,278	56,919,603	58,607,120	516,832,793	938,163,686
CURRENT REQUIREMENTS:												
Bay County Waste Services Agreement	21,618,997	22,267,567	22,935,594	23,623,661	24,332,371	25,062,342	25,814,213	26,588,639	27,386,298	28,207,887	247,837,569	449,003,289
Operations	4,554,598	4,714,354	4,880,229	5,052,476	5,231,361	5,417,158	5,610,157	5,810,659	6,018,977	6,235,441	53,525,410	96,910,947
Third Party Processing Fees	9,981,800	10,281,254	10,589,691	10,907,382	11,234,603	11,571,642	11,918,791	12,276,354	12,644,645	13,023,984	114,430,146	202,250,914
Landfill Fees	7,124,973	7,291,136	7,462,285	7,638,568	7,820,139	8,007,158	8,199,787	8,398,195	8,602,555	8,813,046	79,357,841	148,758,807
Projects	0	0	0	0	376,708	0	0	0	0	0	376,708	943,456
Host Fees	1,104,607	1,132,222	1,160,528	1,189,541	1,219,279	1,249,761	1,281,005	1,313,031	1,345,856	1,379,503	12,375,334	22,886,227
Civic Center/ Land Rent	631,731	647,740	664,155	680,988	698,249	715,948	734,097	752,706	771,789	791,356	7,088,759	13,093,211
Transfers Out	233,875	227,937	207,234	214,405	201,094	154,052	145,349	151,695	149,482	155,902	1,841,025	4,316,835
TOTAL CURRENT REQUIREMENTS	45,250,580	46,562,210	47,899,716	49,307,022	51,113,805	52,178,061	53,703,398	55,291,278	56,919,603	58,607,120	516,832,792	938,163,686
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
6143. SMaRT STATION REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2035/2036 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	
RESERVE/FUND BALANCE, JULY 1	(4,109,446)	(11,709,724)	706,083	810,288	915,048	1,000,142	1,297,903	1,301,251	978,462	1,199,217	1,783,231	2,326,697	(11,709,724)
CURRENT RESOURCES:													
Contribution - Mountain View	124,520	4,146,135	148,500	155,886	155,886	155,886	155,886	155,886	155,886	155,886	155,886	155,886	5,697,606
Contribution - Sunnyvale	336,680	403,865	434,942	427,556	427,556	427,556	427,556	427,556	427,556	427,556	427,556	427,556	4,686,814
CalRecycle Organics Grant	579,627	6,575,000	0	0	0	0	0	0	0	0	0	0	6,575,000
Bond Reimbursement	0	0	2,789,047	2,875,250	2,873,750	2,879,500	2,877,000	2,881,500	2,882,500	2,885,000	2,883,750	2,883,750	28,711,047
Interest Income	(6,949)	45,743	19,763	22,318	24,394	31,656	31,738	23,865	29,249	43,493	56,749	45,063	374,031
Bond Proceeds	0	40,960,000	0	0	0	0	0	0	0	0	0	0	40,960,000
TOTAL CURRENT RESOURCES	1,033,878	52,130,743	3,392,252	3,481,010	3,481,586	3,494,598	3,492,180	3,488,807	3,495,191	3,511,935	3,523,941	3,512,255	87,004,498
TOTAL AVAILABLE RESOURCES	(3,075,568)	40,421,019	4,098,335	4,291,298	4,396,634	4,494,740	4,790,083	4,790,058	4,473,653	4,711,152	5,307,172	5,838,952	75,294,774
CURRENT REQUIREMENTS:													
Capital Replacement	8,634,157	39,714,936	499,000	501,000	522,742	317,337	611,832	930,096	391,936	42,921	96,725	1,107,617	44,736,142
New SMaRT Station Debt Service	0	0	2,789,047	2,875,250	2,873,750	2,879,500	2,877,000	2,881,500	2,882,500	2,885,000	2,883,750	2,883,750	28,711,047
TOTAL CURRENT REQUIREMENTS	8,634,157	39,714,936	3,288,047	3,376,250	3,396,492	3,196,837	3,488,832	3,811,596	3,274,436	2,927,921	2,980,475	3,991,367	73,447,189
RESERVES:													
Capital Replacement	(11,709,724)	706,083	810,288	915,048	1,000,142	1,297,903	1,301,251	978,462	1,199,217	1,783,231	2,326,697	1,847,585	1,847,585
TOTAL RESERVES	(11,709,724)	706,083	810,288	915,048	1,000,142	1,297,903	1,301,251	978,462	1,199,217	1,783,231	2,326,697	1,847,585	1,847,585
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
6143. SMaRT STATION REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046		
RESERVE/FUND BALANCE, JULY 1	1,847,585	1,875,370	1,133,866	787,599	631,586	858,306	745,657	996,614	1,067,013	533,883	1,847,585	(11,709,724)
CURRENT RESOURCES:												
Contribution - Mountain View	155,886	155,886	155,886	155,886	155,886	155,886	155,886	236,040	316,195	342,914	1,986,349	7,683,954
Contribution - Sunnyvale	427,556	427,556	427,556	427,556	427,556	427,556	427,556	647,402	867,247	940,528	5,448,071	10,134,886
CalRecycle Organics Grant	0	0	0	0	0	0	0	0	0	0	0	6,575,000
Bond Reimbursement	2,889,500	2,891,000	2,893,000	2,895,250	2,897,500	2,904,500	2,905,750	2,906,250	2,910,750	2,913,750	29,007,250	57,718,297
Interest Income	45,741	27,655	19,210	15,405	20,934	18,187	24,308	26,025	13,022	27,342	237,829	611,860
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	40,960,000
TOTAL CURRENT RESOURCES	3,518,683	3,502,097	3,495,652	3,494,097	3,501,876	3,506,129	3,513,500	3,815,717	4,107,214	4,224,534	36,679,499	123,683,997
TOTAL AVAILABLE RESOURCES	5,366,268	5,377,467	4,629,518	4,281,696	4,133,462	4,364,435	4,259,157	4,812,331	5,174,227	4,758,417	38,527,084	111,974,273
CURRENT REQUIREMENTS:												
Capital Replacement	601,398	1,352,601	948,919	754,860	377,656	714,278	356,793	839,068	1,729,594	723,642	8,398,809	53,134,951
New SMaRT Station Debt Service	2,889,500	2,891,000	2,893,000	2,895,250	2,897,500	2,904,500	2,905,750	2,906,250	2,910,750	2,913,750	29,007,250	57,718,297
TOTAL CURRENT REQUIREMENTS	3,490,898	4,243,601	3,841,919	3,650,110	3,275,156	3,618,778	3,262,543	3,745,318	4,640,344	3,637,392	37,406,059	110,853,248
RESERVES:												
Capital Replacement	1,875,370	1,133,866	787,599	631,586	858,306	745,657	996,614	1,067,013	533,883	1,121,025	1,121,025	1,121,025
TOTAL RESERVES	1,875,370	1,133,866	787,599	631,586	858,306	745,657	996,614	1,067,013	533,883	1,121,025	1,121,025	1,121,025
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6180. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	FY 2025/2026 TO FY 2035/2036 TOTAL												
	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	
RESERVE/FUND BALANCE, JULY 1	60,035,715	60,135,561	63,398,936	63,565,857	63,403,305	63,007,519	62,342,009	61,286,088	60,041,811	58,466,324	56,419,841	53,871,818	60,135,561
CURRENT RESOURCES:													
Investment Earnings	1,957,359	2,405,422	1,736,173	1,482,265	1,464,161	1,438,377	1,402,585	1,357,981	1,305,434	1,240,759	1,161,434	1,068,012	16,062,603
Licenses and Permits	14,330,622	17,399,730	17,399,730	17,834,724	18,280,592	18,737,607	19,206,047	19,686,198	20,178,353	20,682,812	21,199,882	21,729,879	212,335,553
Fees	6,345,739	8,606,681	8,606,681	8,821,848	9,042,395	9,268,454	9,500,166	9,737,670	9,981,112	10,230,639	10,486,405	10,748,566	105,030,617
Other Revenue	18,502	12,336	12,336	12,645	12,961	13,285	13,617	13,957	14,306	14,664	15,030	15,406	150,543
TOTAL CURRENT RESOURCES	22,652,221	28,424,170	27,754,921	28,151,482	28,800,108	29,457,723	30,122,415	30,795,806	31,479,205	32,168,874	32,862,751	33,561,862	333,579,317
TOTAL AVAILABLE RESOURCES	82,687,936	88,559,732	91,153,856	91,717,339	92,203,412	92,465,242	92,464,424	92,081,894	91,521,016	90,635,198	89,282,593	87,433,680	393,714,878
CURRENT REQUIREMENTS:													
Operations	14,479,617	16,667,857	19,431,696	20,296,347	21,083,575	21,816,080	22,571,737	23,353,629	24,162,922	25,112,669	26,103,450	27,008,321	247,608,285
Projects	111,793	838,380	200,000	100,000	0	15,000	120,000	0	0	0	15,000	20,000	1,308,380
General Fund In-Lieu Charges	2,175,323	2,230,631	1,993,828	2,055,065	2,118,140	2,183,107	2,250,023	2,318,946	2,389,938	2,463,059	2,538,374	2,615,948	25,157,061
Property & Liability In Lieu Charges	82,960	64,871	50,538	52,054	53,616	55,225	56,881	58,588	60,345	62,156	64,020	65,941	644,236
Transfer To General Services Fund	395,935	155,232	180,940	188,926	196,483	203,360	210,477	217,844	225,468	233,360	241,527	249,981	2,303,598
Transfer To Employee Benefits Fund	3,129,027	2,993,439	3,489,950	3,346,979	3,401,177	3,437,271	3,483,631	3,530,923	3,579,061	3,628,047	3,650,855	3,701,194	38,242,526
Civic Center Rent	2,177,720	2,210,386	2,241,047	2,274,663	2,342,902	2,413,190	2,485,585	2,560,153	2,636,957	2,716,066	2,797,548	2,881,475	27,559,971
TOTAL CURRENT REQUIREMENTS	22,552,375	25,160,796	27,587,999	28,314,034	29,195,893	30,123,233	31,178,336	32,040,083	33,054,692	34,215,357	35,410,775	36,542,859	342,824,057
RESERVES:													
Development Enterprise Reserve	60,135,561	63,398,936	63,565,857	63,403,305	63,007,519	62,342,009	61,286,088	60,041,811	58,466,324	56,419,841	53,871,818	50,890,821	50,890,821
TOTAL RESERVES	60,135,561	63,398,936	63,565,857	63,403,305	63,007,519	62,342,009	61,286,088	60,041,811	58,466,324	56,419,841	53,871,818	50,890,821	50,890,821
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6180. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	50,890,821	47,630,274	43,958,801	40,427,609	36,299,265	31,954,629	28,014,654	23,694,438	18,661,841	13,042,359	50,890,821	60,135,561
CURRENT RESOURCES:												
Investment Earnings	963,767	902,019	832,489	765,615	687,433	605,155	530,540	448,724	353,417	246,995	6,336,153	22,398,757
Licenses and Permits	22,273,126	22,829,954	23,400,703	23,985,721	24,585,364	25,199,998	25,829,998	26,475,748	27,137,641	27,816,082	249,534,334	461,869,887
Fees	11,017,280	11,292,712	11,575,029	11,864,405	12,161,015	12,465,041	12,776,667	13,096,083	13,423,485	13,759,073	123,430,790	228,461,408
Other Revenue	15,791	16,186	16,591	17,005	17,431	17,866	18,313	18,771	19,240	19,721	176,916	327,458
TOTAL CURRENT RESOURCES	34,269,964	35,040,871	35,824,812	36,632,747	37,451,243	38,288,059	39,155,517	40,039,326	40,933,784	41,841,871	379,478,193	713,057,510
TOTAL AVAILABLE RESOURCES	85,160,785	82,671,145	79,783,613	77,060,356	73,750,508	70,242,689	67,170,171	63,733,763	59,595,625	54,884,231	430,369,014	773,193,071
CURRENT REQUIREMENTS:												
Operations	28,065,013	29,163,263	30,271,273	31,421,849	32,616,639	33,857,358	35,145,787	36,483,778	37,873,253	39,316,210	334,214,422	581,822,707
Projects	0	100,000	0	15,000	20,000	0	0	0	0	0	135,000	1,443,380
General Fund In-Lieu Charges	2,695,850	2,778,148	2,862,915	2,950,225	3,040,155	3,132,783	3,228,189	3,326,457	3,427,674	3,531,927	30,974,323	56,131,384
Property & Liability In Lieu Charges	70,557	75,496	80,780	86,435	92,486	97,110	101,965	107,064	112,417	118,038	942,347	1,586,583
Transfer To General Services Fund	259,980	270,379	281,195	292,442	304,140	316,306	328,958	342,116	355,801	370,033	3,121,350	5,424,948
Transfer To Employee Benefits Fund	3,471,192	3,268,102	2,711,175	2,752,015	2,382,040	1,383,848	1,126,984	1,162,342	1,024,450	1,051,919	20,334,067	58,576,594
Civic Center Rent	2,967,919	3,056,956	3,148,665	3,243,125	3,340,419	3,440,631	3,543,850	3,650,166	3,759,671	3,872,461	34,023,862	61,583,834
TOTAL CURRENT REQUIREMENTS	37,530,511	38,712,344	39,356,004	40,761,091	41,795,878	42,228,035	43,475,733	45,071,922	46,553,265	48,260,588	423,745,371	766,569,428
RESERVES:												
Development Enterprise Reserve	47,630,274	43,958,801	40,427,609	36,299,265	31,954,629	28,014,654	23,694,438	18,661,841	13,042,359	6,623,643	6,623,643	6,623,643
TOTAL RESERVES	47,630,274	43,958,801	40,427,609	36,299,265	31,954,629	28,014,654	23,694,438	18,661,841	13,042,359	6,623,643	6,623,643	6,623,643
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6200. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	5,679,021	5,015,444	4,414,232	3,647,352	2,875,610	2,106,986	1,830,015	1,561,572	1,305,340	1,061,200	821,817	593,680	5,015,444
CURRENT RESOURCES:													
Rents and Concessions	249,038	272,000	272,580	258,283	266,615	275,079	283,682	292,430	301,327	310,380	319,595	328,979	3,180,949
Fees	5,362,323	5,678,000	5,958,500	6,194,120	6,439,165	6,694,011	6,959,052	7,234,694	7,521,362	7,819,496	8,129,556	8,452,018	77,079,974
Other Revenues	147,206	134,280	138,309	142,458	146,732	151,134	155,668	160,338	165,148	170,102	175,206	180,462	1,719,837
Transfers In	0	0	0	0	0	500,000	520,000	540,800	562,432	584,929	608,326	632,660	3,949,147
TOTAL CURRENT RESOURCES	5,758,566	6,084,280	6,369,389	6,594,861	6,852,511	7,620,224	7,918,402	8,228,261	8,550,268	8,884,908	9,232,683	9,594,118	85,929,907
TOTAL AVAILABLE RESOURCES	11,437,587	11,099,724	10,783,621	10,242,213	9,728,121	9,727,210	9,748,417	9,789,833	9,855,609	9,946,108	10,054,500	10,187,799	90,945,351
CURRENT REQUIREMENTS:													
Operations	5,006,378	5,051,330	5,485,675	5,732,741	5,944,700	6,182,294	6,429,747	6,684,012	6,949,353	7,233,438	7,530,361	7,807,082	71,030,733
Other Overhead	570,957	584,296	669,178	689,653	710,743	732,466	754,840	777,886	801,623	826,072	851,255	877,193	8,275,205
Transfers Out	591,382	618,188	695,734	654,240	667,026	674,809	685,401	696,233	707,280	718,544	722,580	734,180	7,574,217
Civic Center Rent	253,426	257,228	285,683	289,968	298,667	307,627	316,856	326,361	336,152	346,237	356,624	367,323	3,488,725
Projects	0	174,450	0	0	0	0	0	0	0	0	0	0	174,450
TOTAL CURRENT REQUIREMENTS	6,422,143	6,685,492	7,136,270	7,366,603	7,621,136	7,897,195	8,186,845	8,484,493	8,794,408	9,124,291	9,460,820	9,785,777	90,543,330
RESERVES:													
20 Year RAP	4,930,432	4,261,221	3,426,340	2,586,598	1,749,974	1,405,003	1,068,560	744,328	432,189	124,805	(171,331)	(430,990)	(430,990)
Golf Infrastructure Reserve	85,012	153,012	221,012	289,012	357,012	425,012	493,012	561,012	629,012	697,012	765,012	833,012	833,012
TOTAL RESERVES	5,015,444	4,414,232	3,647,352	2,875,610	2,106,986	1,830,015	1,561,572	1,305,340	1,061,200	821,817	593,680	402,021	402,021
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6200. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046**

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	402,021	305,597	202,653	205,114	160,898	134,846	223,212	307,903	336,991	335,577	402,021	5,015,444
CURRENT RESOURCES:												
Rents and Concessions	337,398	345,920	354,548	358,284	362,133	366,097	370,180	374,385	378,716	383,178	3,630,839	6,811,788
Fees	8,703,539	8,962,605	9,229,443	9,504,286	9,787,375	10,078,956	10,379,285	10,688,623	11,007,242	11,335,419	99,676,774	176,756,748
Other Revenues	185,876	191,452	197,195	203,111	209,205	215,481	221,945	228,603	235,462	242,525	2,130,855	3,850,692
Transfers In	657,966	684,285	711,656	740,122	769,727	800,516	832,537	865,838	900,472	936,491	7,899,609	11,848,756
TOTAL CURRENT RESOURCES	9,884,778	10,184,261	10,492,842	10,805,804	11,128,439	11,461,050	11,803,946	12,157,450	12,521,892	12,897,613	113,338,077	199,267,984
TOTAL AVAILABLE RESOURCES	10,286,800	10,489,859	10,695,495	11,010,918	11,289,337	11,595,895	12,027,159	12,465,353	12,858,883	13,233,191	113,740,098	204,283,428
CURRENT REQUIREMENTS:												
Operations	7,993,971	8,285,181	8,576,414	8,878,235	9,191,042	9,515,246	9,851,275	10,199,572	10,560,599	10,934,835	93,986,369	165,017,102
Other Overhead	909,542	943,256	978,404	1,015,057	1,053,293	1,089,243	1,126,468	1,165,018	1,204,942	1,246,292	10,731,516	19,006,721
Transfers Out	699,348	669,075	534,181	543,303	484,329	329,592	289,752	298,459	278,492	286,056	4,412,586	11,986,803
Civic Center Rent	378,342	389,693	401,383	413,425	425,828	438,602	451,760	465,313	479,273	493,651	4,337,270	7,825,995
Projects	0	0	0	0	0	0	0	0	0	0	0	174,450
TOTAL CURRENT REQUIREMENTS	9,981,203	10,287,205	10,490,382	10,850,020	11,154,491	11,372,683	11,719,255	12,128,362	12,523,306	12,960,835	113,467,742	204,011,072
RESERVES:												
20 Year RAP	(595,415)	(766,358)	(831,898)	(944,114)	(1,038,166)	(1,017,800)	(1,001,108)	(1,040,020)	(1,109,434)	(1,240,656)	(1,240,656)	(1,240,656)
Golf Infrastructure Reserve	901,012	969,012	1,037,012	1,105,012	1,173,012	1,241,012	1,309,012	1,377,012	1,445,012	1,513,012	1,513,012	1,513,012
TOTAL RESERVES	305,597	202,653	205,114	160,898	134,846	223,212	307,903	336,991	335,577	272,356	272,356	272,356
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

[To return to Enterprise Funds, click here.](#)

**6200. GOLF AND TENNIS OPERATIONS FUND
REVENUES BY SOURCE**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
Tennis Pro Shop Concession	147,946	165,000	170,000	175,000	180,000	185,000	190,000	195,000	200,000	205,000	210,000	215,000	2,090,000
Sunken Garden Concession	32,333	35,200	36,608	38,072	39,595	41,179	42,826	44,539	46,321	48,174	50,101	52,105	474,720
Lease Revenue	30,000	30,000	22,500	0	0	0	0	0	0	0	0	0	52,500
Tower/Antenna Rental	38,759	41,800	43,472	45,211	47,019	48,900	50,856	52,890	55,006	57,206	59,494	61,874	563,729
TOTAL RENTS AND CONCESSIONS	249,038	272,000	272,580	258,283	266,615	275,079	283,682	292,430	301,327	310,380	319,595	328,979	3,180,949
Golf Operations Fees	5,277,311	5,610,000	5,890,500	6,126,120	6,371,165	6,626,011	6,891,052	7,166,694	7,453,362	7,751,496	8,061,556	8,384,018	76,331,974
Golf Infrastructure Fee	85,012	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	748,000
TOTAL GOLF FEES	5,362,323	5,678,000	5,958,500	6,194,120	6,439,165	6,694,011	6,959,052	7,234,694	7,521,362	7,819,496	8,129,556	8,452,018	77,079,974
Merchandise Sales	147,206	134,280	138,309	142,458	146,732	151,134	155,668	160,338	165,148	170,102	175,206	180,462	1,719,837
TOTAL GOLF AND TENNIS SHOP REVENUE	147,206	134,280	138,309	142,458	146,732	151,134	155,668	160,338	165,148	170,102	175,206	180,462	1,719,837
Transfers In	0	0	0	0	0	500,000	520,000	540,800	562,432	584,929	608,326	632,660	3,949,147
TOTAL TRANSFERS IN	0	0	0	0	0	500,000	520,000	540,800	562,432	584,929	608,326	632,660	3,949,147
FUND TOTAL	5,758,566	6,084,280	6,369,389	6,594,861	6,852,511	7,620,224	7,918,402	8,228,261	8,550,268	8,884,908	9,232,683	9,594,118	85,929,907

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INTERNAL SERVICES AND OTHER FUNDS

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CITY OF SUNNYVALE 7020. COMBINED GENERAL SERVICES FUND FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS LONG TERM FINANCIAL PLAN JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVES/FUND BALANCE, JULY 1	17,072,163	19,929,167	14,979,071	10,411,787	11,748,033	13,812,239	15,045,500	18,315,017	21,189,465	19,214,953	22,809,423	21,403,565	19,929,167
CURRENT RESOURCES:													
Equipment Rental	27,660,530	33,683,283	37,584,938	39,588,627	41,040,395	42,531,793	44,077,607	45,679,831	47,340,534	49,061,857	50,846,025	52,695,341	484,130,231
Facilities Rental	6,618,935	6,916,787	7,228,043	7,553,305	7,893,203	8,248,398	8,619,575	9,007,456	9,412,792	9,836,368	10,279,004	10,741,559	95,736,490
Technology Surcharge	816,568	1,508,000	1,553,240	1,599,837	1,647,832	1,697,267	1,748,185	1,800,631	1,854,650	1,910,289	1,967,598	2,026,626	19,314,156
Utility Fees	176,453	183,557	189,064	194,736	200,577	206,595	212,792	219,176	225,751	232,523	239,499	246,684	2,350,954
Comcast PEG Channel Grant	178,507	186,650	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	1,971,721
Sale of Property	278,575	125,604	129,373	129,373	133,254	137,251	141,369	145,610	149,978	154,478	159,112	163,885	1,569,286
Miscellaneous Revenues	290,690	42,692	44,023	44,979	46,381	47,772	49,206	50,682	52,202	53,768	55,381	57,043	544,130
Interest Income	401,054	655,519	373,176	261,406	266,906	299,557	297,556	363,840	399,361	438,427	448,236	470,071	4,274,055
Transfer From Other Funds	9,668,876	3,735,484	820,940	188,926	196,483	203,360	210,477	217,844	225,468	233,360	241,527	1,126,372	7,400,241
TOTAL CURRENT RESOURCES	46,090,189	47,037,576	48,101,304	49,739,695	51,603,539	53,550,500	55,535,275	57,663,577	59,839,243	62,099,577	64,414,890	67,706,088	617,291,263
TOTAL AVAILABLE RESOURCES	63,162,352	66,966,743	63,080,374	60,151,482	63,351,572	67,362,739	70,580,774	75,978,595	81,028,709	81,314,530	87,224,313	89,109,653	637,220,431
CURRENT REQUIREMENTS:													
Equipment Replacement	7,944,494	5,100,006	10,727,043	5,381,747	7,523,603	7,807,039	6,267,997	6,689,064	12,964,409	7,920,380	11,531,144	9,938,923	91,851,355
Permit System Equipment and Maintenance	701,674	1,356,173	1,098,599	1,153,529	1,211,205	1,271,766	1,335,354	1,402,122	1,472,228	1,545,839	1,623,131	1,704,288	15,174,233
Operations	24,732,304	26,413,849	29,694,826	30,871,841	31,911,177	33,202,291	34,546,053	35,949,471	37,416,292	39,082,580	40,833,380	42,527,672	382,449,432
Civic Center Rent	2,123,000	2,154,845	2,281,163	2,315,380	2,384,842	2,456,387	2,530,078	2,605,981	2,684,160	2,764,685	2,847,626	2,933,054	27,958,201
Capital Projects	0	644,127	16,069	16,711	17,380	18,075	18,798	19,550	20,332	21,117	21,991	22,871	848,890
Special Projects	3,735,100	12,461,684	4,836,558	4,707,957	2,466,825	3,560,260	3,501,750	3,991,487	3,057,803	2,891,660	4,653,668	4,607,826	50,737,477
Transfer To Other Funds	3,996,612	3,856,988	4,014,330	3,956,284	4,024,302	4,001,423	4,065,728	4,131,455	4,198,532	4,266,975	4,309,807	4,384,766	45,210,590
TOTAL CURRENT REQUIREMENTS	43,233,185	51,987,673	52,668,587	48,403,449	49,539,333	52,317,239	52,265,757	54,789,129	61,813,756	58,505,106	65,820,748	66,119,400	614,230,178
RESERVES:													
Fleet Services Reserve	4,584,156	5,871,194	1,093,516	2,627,782	2,919,443	3,965,385	2,816,502	4,729,899	6,469,768	8,777,239	8,037,467	9,374,218	9,374,218
Facilities Management Reserve	4,972,082	4,117,561	3,657,465	3,234,002	2,474,564	2,054,377	1,934,170	1,638,216	971,177	815,840	786,888	654,087	654,087
Technology and Communications Reserve	6,156,876	438,752	1,365,406	888,511	2,679,222	2,488,669	6,228,899	6,999,485	3,169,394	3,845,084	2,454,239	2,090,137	2,090,137
PEG Equipment Reserve	1,120,528	1,304,211	1,412,467	1,479,571	1,587,733	1,756,931	1,931,999	1,802,066	1,976,925	2,145,761	2,313,477	2,487,998	2,487,998
Restricted Tech Surcharge Reserve	3,095,525	3,247,352	2,882,933	3,518,167	4,151,277	4,780,138	5,403,446	6,019,800	6,627,690	7,225,500	7,811,494	8,383,814	8,383,814
TOTAL RESERVES	19,929,167	14,979,071	10,411,787	11,748,033	13,812,239	15,045,500	18,315,017	21,189,465	19,214,953	22,809,423	21,403,565	22,990,253	22,990,253
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7020. COMBINED GENERAL SERVICES FUND
FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046		
RESERVES/FUND BALANCE, JULY 1	22,990,253	20,944,062	19,968,566	11,648,664	13,926,829	20,423,327	21,527,515	15,768,918	19,631,763	21,997,320	22,990,253	19,929,167
CURRENT RESOURCES:												
Equipment Rental	54,339,288	56,036,815	57,784,416	59,588,883	61,230,175	62,917,778	64,653,024	66,437,281	68,271,959	70,158,508	621,418,128	1,105,548,359
Facilities Rental	11,171,222	11,618,070	11,966,613	12,325,611	12,695,379	13,076,241	13,468,528	13,872,584	14,288,761	14,717,424	129,200,433	224,936,923
Technology Surcharge	2,087,425	2,150,047	2,214,549	2,280,985	2,349,415	2,419,897	2,492,494	2,567,269	2,644,287	2,723,616	23,929,985	43,244,140
Utility Fees	254,085	261,707	269,559	277,645	285,974	294,554	303,391	312,493	321,868	331,524	2,912,799	5,263,753
Comcast PEG Channel Grant	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	1,785,071	3,756,792
Sale of Property	168,802	173,866	179,082	184,454	189,988	195,688	201,558	207,605	213,833	220,248	1,935,123	3,504,409
Miscellaneous Revenues	58,754	60,517	62,332	64,202	66,128	68,112	70,155	72,260	74,428	76,661	673,549	1,217,678
Interest Income	381,790	375,885	266,973	293,976	395,441	379,713	330,274	385,139	440,757	474,550	3,724,498	7,998,553
Transfer From Other Funds	259,980	270,379	281,195	292,442	304,140	316,306	328,958	342,116	355,801	370,033	3,121,350	10,521,590
TOTAL CURRENT RESOURCES	68,899,853	71,125,795	73,203,225	75,486,706	77,695,148	79,846,796	82,026,889	84,375,253	86,790,201	89,251,070	788,700,936	1,405,992,199
TOTAL AVAILABLE RESOURCES	91,890,106	92,069,857	93,171,791	87,135,371	91,621,977	100,270,122	103,554,405	100,144,171	106,421,964	111,248,391	811,691,189	1,425,921,366
CURRENT REQUIREMENTS:												
Equipment Replacement	10,000,246	10,021,189	17,598,627	9,436,543	8,081,503	11,439,651	17,555,241	8,181,421	14,224,503	14,906,035	121,444,957	213,296,312
Permit System Equipment and Maintenance	1,789,502	1,878,977	3,717,477	3,816,124	2,175,151	2,283,908	2,398,104	2,518,009	2,643,909	2,776,105	25,997,267	41,171,500
Operations	44,041,989	45,545,165	47,059,529	48,625,311	50,244,285	51,918,286	53,649,213	55,439,032	57,289,777	59,203,553	513,016,140	895,465,571
Civic Center Rent	3,021,046	3,111,677	3,205,028	3,301,178	3,400,214	3,502,220	3,607,287	3,715,505	3,826,971	3,941,780	34,632,906	62,591,107
Capital Projects	808,221	24,737	25,726	26,755	27,826	28,939	30,096	31,300	32,552	33,854	1,070,007	1,918,896
Special Projects	7,080,640	7,469,985	6,380,033	4,396,705	3,990,049	7,184,256	8,382,280	8,418,282	4,310,555	2,379,880	59,992,666	110,730,143
Transfer To Other Funds	4,204,399	4,049,561	3,536,707	3,605,926	3,279,622	2,385,347	2,163,266	2,208,859	2,096,376	2,135,574	29,665,636	74,876,225
TOTAL CURRENT REQUIREMENTS	70,946,043	72,101,291	81,523,127	73,208,542	71,198,650	78,742,607	87,785,487	80,512,408	84,424,643	85,376,780	785,819,578	1,400,049,756
RESERVES:												
Fleet Services Reserve	6,259,225	7,001,222	3,368,409	5,775,703	7,254,732	3,423,129	3,618,043	5,034,224	5,349,526	3,327,552	3,327,552	3,327,552
Facilities Management Reserve	768,542	941,271	1,458,101	1,716,378	2,026,268	2,757,204	3,558,174	4,208,398	4,925,596	5,688,935	5,688,935	5,688,935
Technology and Communications Reserve	4,665,641	6,059,692	2,910,210	2,099,502	3,154,792	6,143,365	791,931	2,031,337	1,844,212	2,986,444	2,986,444	2,986,444
PEG Equipment Reserve	2,308,938	2,483,216	2,650,512	2,816,509	2,990,394	2,754,383	2,927,987	3,093,645	3,257,649	3,430,799	3,430,799	3,430,799
Restricted Tech Surcharge Reserve	6,941,716	3,483,166	1,261,432	1,518,736	4,997,140	6,449,434	4,872,783	5,264,159	6,620,337	10,437,881	10,437,881	10,437,881
TOTAL RESERVES	20,944,062	19,968,566	11,648,664	13,926,829	20,423,327	21,527,515	15,768,918	19,631,763	21,997,320	25,871,611	25,871,611	25,871,611
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

[To return to Internal Services & Other Funds, click here.](#)

CITY OF SUNNYVALE
7021. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVES/FUND BALANCE, JULY 1	(485,438)	4,584,156	5,871,194	1,093,516	2,627,782	2,919,443	3,965,385	2,816,502	4,729,899	6,469,768	8,777,239	8,037,467	4,584,156
CURRENT RESOURCES:													
Fleet Services Rental	8,985,743	9,314,042	9,593,463	9,880,933	10,276,170	10,687,217	11,114,706	11,559,294	12,021,666	12,502,533	13,002,634	13,522,739	123,475,399
Interest Income	0	252,637	109,743	89,281	108,978	135,583	119,503	154,782	208,780	273,799	276,207	301,996	2,031,289
Sale of Property	278,575	125,604	129,373	129,373	133,254	137,251	141,369	145,610	149,978	154,478	159,112	163,885	1,569,286
Miscellaneous Revenues	91,335	10,113	10,467	10,416	10,781	11,104	11,437	11,781	12,134	12,498	12,873	13,259	126,864
Transfers In	7,372,922	632,181	615,000	0	0	0	0	0	0	0	0	0	1,247,181
TOTAL CURRENT RESOURCES	16,728,575	10,334,578	10,458,046	10,110,003	10,529,183	10,971,156	11,387,015	11,871,467	12,392,558	12,943,307	13,450,826	14,001,880	128,450,019
TOTAL AVAILABLE RESOURCES	16,243,137	14,918,734	16,329,240	11,203,519	13,156,965	13,890,599	15,352,400	14,687,969	17,122,457	19,413,075	22,228,065	22,039,346	133,034,175
CURRENT REQUIREMENTS:													
Equipment Replacement	6,068,601	2,789,493	8,606,984	1,750,159	3,288,520	2,758,477	5,145,758	2,337,179	2,793,391	2,492,819	5,782,608	3,977,279	41,722,668
Operations	4,630,382	4,682,212	5,577,791	5,793,360	5,891,814	6,087,560	6,286,536	6,492,187	6,704,822	6,950,236	7,205,030	7,457,064	69,128,611
Civic Center Rent	363,605	369,059	390,693	396,553	408,450	420,703	433,324	446,324	459,714	473,505	487,710	502,342	4,788,378
Projects	0	644,127	16,069	16,711	17,380	18,075	18,798	19,550	20,332	32,986	21,991	22,871	848,890
Transfers Out	596,393	562,649	644,187	618,953	631,359	640,399	651,481	662,830	674,431	686,289	693,258	705,573	7,171,410
TOTAL CURRENT REQUIREMENTS	11,658,981	9,047,539	15,235,724	8,575,737	10,237,523	9,925,214	12,535,897	9,958,070	10,652,689	10,635,836	14,190,598	12,665,129	123,659,957
RESERVES:													
Fleet Services Reserve	4,584,156	5,871,194	1,093,516	2,627,782	2,919,443	3,965,385	2,816,502	4,729,899	6,469,768	8,777,239	8,037,467	9,374,218	9,374,218
TOTAL RESERVES	4,584,156	5,871,194	1,093,516	2,627,782	2,919,443	3,965,385	2,816,502	4,729,899	6,469,768	8,777,239	8,037,467	9,374,218	9,374,218
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====

CITY OF SUNNYVALE
7021. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046		
RESERVES/FUND BALANCE, JULY 1	9,374,218	6,259,225	7,001,222	3,368,409	5,775,703	7,254,732	3,423,129	3,618,043	5,034,224	5,349,526	9,374,218	4,584,156
CURRENT RESOURCES:												
Fleet Services Rental	13,793,194	14,069,058	14,350,439	14,637,448	14,930,197	15,228,801	15,533,377	15,844,044	16,160,925	16,484,144	151,031,627	274,507,026
Interest Income	237,672	237,012	163,161	189,332	239,771	167,127	143,352	175,641	192,799	150,233	1,896,100	3,927,389
Sale of Property	168,802	173,866	179,082	184,454	189,988	195,688	201,558	207,605	213,833	220,248	1,935,123	3,504,409
Miscellaneous Revenues	13,657	14,067	14,489	14,923	15,371	15,832	16,307	16,796	17,300	17,819	156,562	283,425
Transfers In	0	0	0	0	0	0	0	0	0	0	0	1,247,181
TOTAL CURRENT RESOURCES	14,213,325	14,494,002	14,707,171	15,026,158	15,375,327	15,607,448	15,894,594	16,244,087	16,584,858	16,872,444	155,019,412	283,469,431
TOTAL AVAILABLE RESOURCES	23,587,542	20,753,228	21,708,392	18,394,567	21,151,030	22,862,180	19,317,723	19,862,129	21,619,082	22,221,970	164,393,630	288,053,587
CURRENT REQUIREMENTS:												
Equipment Replacement	7,603,350	4,544,816	8,933,819	2,898,745	3,909,562	9,259,615	5,214,875	3,984,481	5,079,645	7,321,828	58,750,735	100,473,403
Operations	7,720,934	7,994,327	8,270,040	8,555,460	8,850,937	9,156,833	9,473,521	9,801,390	10,140,843	10,492,297	90,456,582	159,585,193
Civic Center Rent	517,412	532,934	548,922	565,390	582,352	599,822	617,817	636,352	655,442	675,105	5,931,549	10,719,927
Projects	808,221	24,737	25,726	26,755	27,826	28,939	30,096	31,300	32,552	33,854	1,070,007	1,918,896
Transfers Out	678,400	655,191	561,476	572,512	525,622	393,842	363,372	374,383	361,074	371,333	4,857,206	12,028,616
TOTAL CURRENT REQUIREMENTS	17,328,317	13,752,006	18,339,983	12,618,863	13,896,298	19,439,050	15,699,681	14,827,905	16,269,556	18,894,418	161,066,078	284,726,035
RESERVES:												
Fleet Services Reserve	6,259,225	7,001,222	3,368,409	5,775,703	7,254,732	3,423,129	3,618,043	5,034,224	5,349,526	3,327,552	3,327,552	3,327,552
TOTAL RESERVES	6,259,225	7,001,222	3,368,409	5,775,703	7,254,732	3,423,129	3,618,043	5,034,224	5,349,526	3,327,552	3,327,552	3,327,552
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
7023. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVES/FUND BALANCE, JULY 1	5,282,742	4,972,082	4,117,561	3,657,465	3,234,002	2,474,564	2,054,377	1,934,170	1,638,216	971,177	815,840	786,888	4,972,082
CURRENT RESOURCES:													
Interest Income	77,470	166,290	125,105	95,112	75,950	62,129	56,871	49,987	34,056	25,829	24,524	22,088	737,941
Facilities Rental	6,618,935	6,916,787	7,228,043	7,553,305	7,893,203	8,248,398	8,619,575	9,007,456	9,412,792	9,836,368	10,279,004	10,741,559	95,736,490
Equipment Rental	306,976	315,732	329,940	344,787	360,303	376,516	393,460	411,165	429,668	449,003	469,208	490,322	4,370,105
Miscellaneous Revenues	176,453	183,557	189,064	194,736	200,577	206,595	212,792	219,176	225,751	232,523	239,499	246,684	2,350,954
TOTAL CURRENT RESOURCES	7,179,835	7,582,366	7,872,152	8,187,940	8,530,034	8,893,638	9,282,699	9,687,785	10,102,267	10,543,723	11,012,235	11,500,654	103,195,491
TOTAL AVAILABLE RESOURCES	12,462,577	12,554,448	11,989,713	11,845,405	11,764,035	11,368,202	11,337,076	11,621,955	11,740,483	11,514,899	11,828,075	12,287,542	108,167,573
CURRENT REQUIREMENTS:													
Equipment Replacement	0	466,375	157,850	115,204	520,884	303,195	61,374	299,259	644,793	262,337	206,066	402,277	3,439,615
Projects	16,644	223,487	6,524	6,785	7,056	7,339	7,632	7,938	92,199	13,393	8,929	9,286	390,568
Operations	5,877,161	6,119,796	6,458,549	6,720,957	6,949,735	7,228,820	7,517,477	7,817,054	8,128,639	8,474,319	8,835,698	9,179,657	83,430,702
Civic Center Rent	521,269	529,088	560,104	568,505	585,560	603,127	621,221	639,858	659,053	678,825	699,190	720,165	6,864,696
Transfers Out	1,075,421	1,098,141	1,149,221	1,199,952	1,226,235	1,171,344	1,195,203	1,219,630	1,244,621	1,270,185	1,291,304	1,322,070	13,387,905
TOTAL CURRENT REQUIREMENTS	7,490,495	8,436,887	8,332,248	8,611,403	9,289,471	9,313,825	9,402,906	9,983,739	10,769,306	10,699,060	11,041,187	11,633,455	107,513,486
RESERVES:													
Facilities Management Reserve	4,972,082	4,117,561	3,657,465	3,234,002	2,474,564	2,054,377	1,934,170	1,638,216	971,177	815,840	786,888	654,087	654,087
TOTAL RESERVES	4,972,082	4,117,561	3,657,465	3,234,002	2,474,564	2,054,377	1,934,170	1,638,216	971,177	815,840	786,888	654,087	654,087
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7023. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046		
RESERVES/FUND BALANCE, JULY 1	654,087	768,542	941,271	1,458,101	1,716,378	2,026,268	2,757,204	3,558,174	4,208,398	4,925,596	654,087	4,972,082
CURRENT RESOURCES:												
Interest Income	24,334	29,992	43,472	53,043	62,402	81,988	105,513	125,951	146,927	169,249	842,871	1,580,812
Facilities Rental	11,171,222	11,618,070	11,966,613	12,325,611	12,695,379	13,076,241	13,468,528	13,872,584	14,288,761	14,717,424	129,200,433	224,936,923
Equipment Rental	509,935	530,333	546,243	562,630	579,509	596,894	614,801	633,245	652,242	671,810	5,897,642	10,267,747
Miscellaneous Revenues	254,085	261,707	269,559	277,645	285,974	294,554	303,391	312,493	321,868	331,524	2,912,799	5,263,753
TOTAL CURRENT RESOURCES	11,959,576	12,440,103	12,825,886	13,218,929	13,623,265	14,049,677	14,492,233	14,944,272	15,409,799	15,890,006	138,853,745	242,049,236
TOTAL AVAILABLE RESOURCES	12,613,663	13,208,644	13,767,156	14,677,030	15,339,643	16,075,945	17,249,437	18,502,447	19,618,197	20,815,603	139,507,832	247,021,317
CURRENT REQUIREMENTS:												
Equipment Replacement	222,891	337,730	121,037	401,649	446,733	212,019	238,138	443,345	454,429	465,790	3,343,761	6,783,376
Projects	28,042	10,044	10,445	10,863	11,298	11,750	12,220	12,708	13,217	13,745	134,331	524,899
Operations	9,536,037	9,840,576	10,145,657	10,460,726	10,786,127	11,122,215	11,469,360	11,827,942	12,198,357	12,581,017	109,968,014	193,398,716
Civic Center Rent	741,770	764,023	786,944	810,552	834,869	859,915	885,712	912,284	939,652	967,842	8,503,565	15,368,260
Transfers Out	1,316,381	1,315,001	1,244,971	1,276,861	1,234,348	1,112,843	1,085,833	1,097,769	1,086,945	1,098,273	11,869,225	25,257,130
TOTAL CURRENT REQUIREMENTS	11,845,121	12,267,374	12,309,055	12,960,652	13,313,375	13,318,741	13,691,262	14,294,048	14,692,601	15,126,667	133,818,896	241,332,382
RESERVES:												
Facilities Management Reserve	768,542	941,271	1,458,101	1,716,378	2,026,268	2,757,204	3,558,174	4,208,398	4,925,596	5,688,935	5,688,935	5,688,935
TOTAL RESERVES	768,542	941,271	1,458,101	1,716,378	2,026,268	2,757,204	3,558,174	4,208,398	4,925,596	5,688,935	5,688,935	5,688,935
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
7027. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVES/FUND BALANCE, JULY 1	12,274,859	10,372,930	4,990,315	5,660,806	5,886,249	8,418,231	9,025,738	13,564,345	14,821,351	11,774,008	13,216,345	12,579,210	10,372,930
CURRENT RESOURCES:													
Equipment Rental Technology	16,444,862	21,603,168	24,843,643	26,334,261	27,255,960	28,209,919	29,197,266	30,219,170	31,276,841	32,371,531	33,504,534	34,677,193	319,493,487
Equipment Rental Comm. and Office	1,922,948	2,450,341	2,817,892	3,028,645	3,147,962	3,258,140	3,372,175	3,490,201	3,612,358	3,738,791	3,869,648	4,005,086	36,791,239
Cable PEG Channel Grant	178,507	186,650	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	1,971,721
Technology Surcharge	816,568	1,508,000	1,553,240	1,599,837	1,647,832	1,697,267	1,748,185	1,800,631	1,854,650	1,910,289	1,967,598	2,026,626	19,314,156
Miscellaneous Revenue	199,355	32,579	33,556	34,563	35,600	36,668	37,768	38,901	40,068	41,270	42,508	43,784	417,266
Interest Income	323,584	236,592	138,328	77,013	81,978	101,845	121,182	159,071	156,525	138,799	147,505	145,987	1,504,825
Transfer From Development Enterprise Fund	295,954	451,186	180,940	188,926	196,483	203,360	210,477	217,844	225,468	233,360	241,527	249,981	2,599,552
Transfer From Other Funds	0	652,117	0	0	0	0	0	0	0	0	0	876,391	1,528,508
Transfer From General Fund	2,000,000	2,000,000	25,000	0	0	0	0	0	0	0	0	0	2,025,000
TOTAL CURRENT RESOURCES	22,181,779	29,120,632	29,771,106	31,441,752	32,544,322	33,685,706	34,865,561	36,104,326	37,344,418	38,612,547	39,951,829	42,203,554	385,645,754
TOTAL AVAILABLE RESOURCES	34,456,638	39,493,562	34,761,421	37,102,558	38,430,571	42,103,938	43,891,299	49,668,671	52,165,769	50,386,555	53,168,173	54,782,765	396,018,683
CURRENT REQUIREMENTS:													
Equipment Technology	1,768,641	1,395,454	1,791,209	3,369,552	3,489,875	3,329,003	794,794	3,329,468	7,533,561	4,217,100	3,316,896	5,194,096	37,761,007
Equipment Communications and Office	88,071	222,231	94,224	136,900	214,026	1,399,715	255,001	406,780	1,896,817	925,060	2,205,854	352,000	8,108,607
PEG Equipment	2,536	2,966	70,251	3,147	3,241	9,309	3,439	308,441	3,648	9,671	10,791	3,986	428,891
ERP System	194,454	308,109	0	0	0	0	0	0	0	0	0	0	308,109
Permit System Equipment and Maintenance	701,674	1,356,173	1,098,599	1,153,529	1,211,205	1,271,766	1,335,354	1,402,122	1,472,228	1,545,839	1,623,131	1,704,288	15,174,233
Operations	14,224,761	15,611,841	17,658,486	18,357,524	19,069,628	19,885,911	20,742,040	21,640,230	22,582,831	23,658,025	24,792,652	25,890,950	229,890,118
Civic Center Rent	1,238,127	1,256,698	1,330,366	1,350,322	1,390,831	1,432,556	1,475,533	1,519,799	1,565,393	1,612,355	1,660,725	1,710,547	16,305,127
Projects	3,540,646	12,153,575	4,836,558	4,707,957	2,466,825	3,560,260	3,501,750	3,991,487	3,057,803	2,891,660	4,653,668	4,607,826	50,429,369
Transfer To Property & Liability Fund	8,455	6,354	4,697	4,838	4,983	5,132	5,286	5,445	5,608	5,777	5,950	6,128	60,198
Transfer To Employee Payroll & Benefits Fund	2,316,343	2,189,844	2,216,225	2,127,646	2,161,726	2,184,547	2,213,757	2,243,550	2,273,872	2,304,724	2,319,295	2,350,995	24,586,181
Transfer To Other Funds	0	0	0	4,895	0	0	0	0	0	0	0	0	4,895
TOTAL CURRENT REQUIREMENTS	24,083,709	34,503,247	29,100,615	31,216,309	30,012,340	33,078,200	30,326,953	34,847,320	40,391,761	37,170,211	40,588,963	41,820,816	383,056,735
RESERVES:													
Technology and Communications Reserve	6,156,876	438,752	1,365,406	888,511	2,679,222	2,488,669	6,228,899	6,999,485	3,169,394	3,845,084	2,454,239	2,090,137	2,090,137
PEG Equipment Reserve	1,120,528	1,304,211	1,412,467	1,479,571	1,587,733	1,756,931	1,931,999	1,802,066	1,976,925	2,145,761	2,313,477	2,487,998	2,487,998
Restricted Tech Surcharge Reserve	3,095,525	3,247,352	2,882,933	3,518,167	4,151,277	4,780,138	5,403,446	6,019,800	6,627,690	7,225,500	7,811,494	8,383,814	8,383,814
TOTAL RESERVES	10,372,930	4,990,315	5,660,806	5,886,249	8,418,231	9,025,738	13,564,345	14,821,351	11,774,008	13,216,345	12,579,210	12,961,949	12,961,949
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7027. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046		
RESERVES/FUND BALANCE, JULY 1	12,961,949	13,916,295	12,026,074	6,822,154	6,434,747	11,142,326	15,347,182	8,592,701	10,389,140	11,722,198	12,961,949	10,372,930
CURRENT RESOURCES:												
Equipment Rental Technology	35,890,895	37,147,076	38,447,224	39,792,877	40,986,663	42,216,263	43,482,751	44,787,233	46,130,850	47,514,776	416,396,608	735,890,095
Equipment Rental Comm. and Office	4,145,264	4,290,348	4,440,511	4,595,928	4,733,806	4,875,821	5,022,095	5,172,758	5,327,941	5,487,779	48,092,251	84,883,491
Cable PEG Channel Grant	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	178,507	1,785,071	3,756,792
Technology Surcharge	2,087,425	2,150,047	2,214,549	2,280,985	2,349,415	2,419,897	2,492,494	2,567,269	2,644,287	2,723,616	23,929,985	43,244,140
Miscellaneous Revenue	45,097	46,450	47,843	49,279	50,757	52,280	53,848	55,464	57,128	58,841	516,987	934,253
Interest Income	119,784	108,881	60,340	51,601	93,268	130,598	81,409	83,547	101,031	155,068	985,527	2,490,352
Transfer From Development Enterprise Fund	259,980	270,379	281,195	292,442	304,140	316,306	328,958	342,116	355,801	370,033	3,121,350	5,720,902
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	1,528,508
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	2,025,000
TOTAL CURRENT RESOURCES	42,726,952	44,191,689	45,670,168	47,241,620	48,696,556	50,189,671	51,640,062	53,186,894	54,795,545	56,488,620	494,827,779	880,473,533
TOTAL AVAILABLE RESOURCES	55,688,901	58,107,985	57,696,242	54,063,774	55,131,303	61,331,998	66,987,245	61,779,595	65,184,685	68,210,818	507,789,727	890,846,462
CURRENT REQUIREMENTS:												
Equipment Technology	1,435,550	5,010,937	7,082,610	5,514,289	3,352,446	1,510,194	9,569,963	3,574,522	5,465,072	6,508,817	49,024,399	86,785,405
Equipment Communications and Office	352,846	113,434	1,439,504	598,486	356,843	31,555	2,515,144	153,515	3,197,638	590,497	9,349,461	17,458,068
PEG Equipment	357,567	4,229	11,211	12,510	4,621	414,519	4,903	12,850	14,503	5,357	842,270	1,271,161
ERP System	0	0	0	0	0	0	3,955,461	3,955,461	0	0	7,910,922	8,219,031
Permit System Equipment and Maintenance	1,789,502	1,878,977	3,717,477	3,816,124	2,175,151	2,283,908	2,398,104	2,518,009	2,643,909	2,776,105	25,997,267	41,171,500
Operations	26,785,018	27,710,261	28,643,832	29,609,125	30,607,221	31,639,238	32,706,333	33,809,700	34,950,577	36,130,239	312,591,544	542,481,662
Civic Center Rent	1,761,864	1,814,720	1,869,161	1,925,236	1,982,993	2,042,483	2,103,757	2,166,870	2,231,876	2,298,832	20,197,792	36,502,919
Projects	7,080,640	7,469,985	6,380,033	4,396,705	3,990,049	7,184,256	4,426,819	4,462,821	4,310,555	2,379,880	52,081,744	102,511,112
Transfer To Property & Liability Fund	6,557	7,016	7,507	8,033	8,595	9,025	9,476	9,950	10,448	10,970	87,578	147,777
Transfer To Employee Payroll & Benefits Fund	2,203,061	2,072,352	1,722,752	1,748,519	1,511,057	869,637	704,585	726,756	637,909	654,997	12,851,626	37,437,808
Transfer To Other Funds	0	0	0	0	0	0	0	0	0	0	0	4,895
TOTAL CURRENT REQUIREMENTS	41,772,606	46,081,911	50,874,088	47,629,027	43,988,977	45,984,815	58,394,544	51,390,455	53,462,487	51,355,694	490,934,604	873,991,339
RESERVES:												
Technology and Communications Reserve	4,665,641	6,059,692	2,910,210	2,099,502	3,154,792	6,143,365	791,931	2,031,337	1,844,212	2,986,444	2,986,444	2,986,444
PEG Equipment Reserve	2,308,938	2,483,216	2,650,512	2,816,509	2,990,394	2,754,383	2,927,987	3,093,645	3,257,649	3,430,799	3,430,799	3,430,799
Restricted Tech Surcharge Reserve	6,941,716	3,483,166	1,261,432	1,518,736	4,997,140	6,449,434	4,872,783	5,264,159	6,620,337	10,437,881	10,437,881	10,437,881
TOTAL RESERVES	13,916,295	12,026,074	6,822,154	6,434,747	11,142,326	15,347,182	8,592,701	10,389,140	11,722,198	16,855,124	16,855,124	16,855,124
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
7029. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	BUDGET 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVES/FUND BALANCE, JULY 1	(95,105)	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Transfer From General Fund	865,289	1,095,797	2,011,128	2,815,297	1,578,783	2,686,624	3,548,043	3,726,693	3,866,707	4,306,666	6,992,601	4,071,222	36,699,561
Transfer From Park Dedication Fund	1,878,925	1,132,017	2,030,351	1,950,519	1,272,769	1,839,262	2,490,108	1,478,729	1,947,510	1,376,411	1,718,866	1,386,571	18,623,113
Transfer From Gas Tax Fund	329,481	294,091	306,947	76,977	623,262	119,438	415,325	862,634	524,356	104,708	357,189	174,816	3,859,742
Transfer From Infrastructure Fund	976,601	1,511,030	969,278	14,607	2,749,995	524,311	344	227,390	898,041	1,560	39,687	603,854	7,540,096
Transfer From Water Supply and Dist. Fund	748,239	2,146,513	1,270,104	181,069	542,592	1,575,320	323,455	1,816,117	368,932	1,943,146	77,176	2,173,462	12,417,886
Transfer From Wastewater Mgmt Fund	733,308	508,189	764,852	2,509,162	896,519	986,450	1,382,727	309,538	1,114,744	1,190,206	10,368	1,135,717	10,808,472
Transfer From SMaRT Fund	132,817	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Transportation Impact Fund	795,882	30,087	0	0	43,234	209,561	0	0	0	73,085	74,861	0	430,828
Transfer From Parking District Fund	24,382	0	0	0	0	4,516	35,391	32,684	0	0	0	19,336	91,928
Transfer From Gen. Svcs./IT	0	0	0	4,895	0	0	0	0	0	0	0	0	4,895
TOTAL CURRENT RESOURCES	6,484,925	6,717,724	7,352,660	7,552,526	7,707,155	7,945,481	8,195,393	8,453,784	8,720,289	8,995,783	9,270,749	9,564,977	90,476,520
TOTAL AVAILABLE RESOURCES	6,389,820	6,717,724	7,352,660	7,552,526	7,707,155	7,945,481	8,195,393	8,453,784	8,720,289	8,995,783	9,270,749	9,564,977	90,476,520
CURRENT REQUIREMENTS:													
Operations	5,083,598	5,460,781	5,912,352	6,158,757	6,288,273	6,507,885	6,735,193	6,970,466	7,213,368	7,464,765	7,724,937	7,994,191	74,430,966
Civic Center Rent	169,701	172,246	177,414	182,736	188,218	193,865	199,681	205,671	211,841	218,197	224,743	231,485	2,206,097
Transfer To Employee Payroll and Benefits Fund	1,136,521	1,084,697	1,262,894	1,211,032	1,230,664	1,243,731	1,260,520	1,277,647	1,295,080	1,312,821	1,321,070	1,339,301	13,839,457
TOTAL CURRENT REQUIREMENTS	6,389,820	6,717,724	7,352,660	7,552,526	7,707,155	7,945,481	8,195,393	8,453,784	8,720,289	8,995,783	9,270,749	9,564,977	90,476,520
RESERVES:													
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7029. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
Transfer From General Fund	6,328,178	4,490,303	5,349,151	5,066,906	5,687,113	4,480,327	7,226,144	4,994,122	6,140,357	5,943,735	55,706,338	92,405,899
Transfer From Park Dedication Fund	2,634,301	1,226,111	1,243,317	1,354,444	1,758,028	1,311,334	1,367,071	1,401,010	1,449,432	1,403,019	15,148,066	33,771,179
Transfer From Gas Tax Fund	357,377	1,417,899	920,410	179,142	2,719,788	262,545	1,139,108	1,763,372	1,004,498	972,332	10,736,472	14,596,214
Transfer From Infrastructure Fund	1,151	2,261	2,679	2,431	2,531	2,196	3,482	2,222	2,604	2,521	24,077	7,564,173
Transfer From Water Supply and Dist. Fund	243,680	2,818,884	581,087	3,216,325	568,534	3,083,461	832,831	3,217,810	660,706	3,165,992	18,389,310	30,807,196
Transfer From Wastewater Mgmt Fund	180,331	105,665	1,899,297	364,859	82,333	1,705,474	586,838	127,633	2,209,771	946,931	8,209,133	19,017,605
Transfer From SMaRT Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Transportation Impact Fund	0	0	84,076	394,774	0	0	0	80,871	505,003	0	1,064,724	1,495,552
Transfer From Parking District Fund	56,906	0	124,946	0	0	0	0	0	0	0	181,853	273,780
Transfer From Gen. Svcs./IT	0	0	0	0	0	0	0	0	0	0	0	4,895
TOTAL CURRENT RESOURCES	9,801,924	10,061,123	10,204,963	10,578,881	10,818,328	10,845,338	11,155,474	11,587,041	11,972,370	12,434,531	109,459,972	199,936,492
TOTAL AVAILABLE RESOURCES	9,801,924	10,061,123	10,204,963	10,578,881	10,818,328	10,845,338	11,155,474	11,587,041	11,972,370	12,434,531	109,459,972	199,936,492
CURRENT REQUIREMENTS:												
Operations	8,307,317	8,632,755	8,970,993	9,322,533	9,687,902	10,067,645	10,462,329	10,872,544	11,298,903	11,742,042	99,364,964	173,795,930
Civic Center Rent	238,429	245,582	252,950	260,538	268,354	276,405	284,697	293,238	302,035	311,096	2,733,325	4,939,422
Transfer To Employee Payroll and Benefits Fund	1,256,178	1,182,785	981,021	995,809	862,071	501,287	408,447	421,258	371,433	381,393	7,361,683	21,201,140
TOTAL CURRENT REQUIREMENTS	9,801,924	10,061,123	10,204,963	10,578,881	10,818,328	10,845,338	11,155,474	11,587,041	11,972,370	12,434,531	109,459,972	199,936,492
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
7060. COMBINED EMPLOYEE PAYROLL & BENEFITS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	44,649,256	53,400,931	63,224,528	60,661,188	57,778,736	50,820,847	43,599,020	36,257,848	37,718,639	37,963,570	35,812,775	33,594,158	53,400,931
CURRENT RESOURCES:													
Employee Leaves	2,794,645	1,866,760	2,756,328	2,948,907	2,211,510	2,291,100	2,373,542	2,458,936	2,547,389	2,653,782	2,749,126	2,847,881	27,705,261
Workers' Compensation	7,544,570	7,397,810	7,566,758	7,921,380	7,808,812	8,086,598	8,374,252	8,672,124	8,980,575	9,299,978	9,630,721	10,017,649	93,756,659
Contribution to Pension Trust	6,000,000	10,000,000	0	0	0	0	0	0	0	0	0	0	10,000,000
Transfer From Pension Trust	0	0	6,000,000	6,000,000	8,000,000	8,000,000	10,000,000	3,000,000	3,000,000	2,000,000	2,000,000	1,843,839	49,843,839
Transfer From Other Funds	51,395,763	51,830,845	54,631,321	53,146,522	53,880,085	54,411,050	55,058,459	55,717,355	56,386,780	57,066,779	57,453,395	58,150,677	607,733,267
Transfer From OPEB Trust	0	0	0	0	107,000	333,000	531,000	813,000	994,000	1,126,000	1,481,000	1,540,000	6,925,000
Other Financing Source	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	550,000
Interest Income	3,732,043	3,019,215	2,966,939	2,666,273	2,469,634	2,171,141	1,854,358	1,421,649	1,317,322	1,192,686	1,126,559	1,056,751	21,262,527
TOTAL CURRENT RESOURCES	71,467,022	74,164,631	73,971,346	72,733,082	74,527,041	75,342,889	78,241,611	72,133,064	73,276,066	73,389,224	74,490,801	75,506,797	817,776,552
TOTAL AVAILABLE RESOURCES	116,116,277	127,565,562	137,195,874	133,394,270	132,305,777	126,163,735	121,840,631	108,390,912	110,994,705	111,352,795	110,303,576	109,100,954	871,177,483
CURRENT REQUIREMENTS:													
Employee Leave Benefits	3,924,358	2,397,987	2,437,420	2,547,104	2,648,988	2,741,702	2,837,662	2,936,980	3,039,774	3,146,166	3,256,282	3,370,252	31,360,318
PERS Retirement Benefits	40,447,810	44,768,733	48,290,114	48,784,845	52,277,190	52,473,292	52,616,205	43,726,602	45,179,048	47,808,353	48,155,481	46,043,890	530,123,753
Workers' Compensation Program	6,346,763	7,614,134	7,773,169	8,079,507	7,969,144	8,249,135	8,538,995	8,839,072	9,149,728	9,471,336	9,804,285	10,193,418	95,681,920
Insurance Benefits	716,834	588,118	703,196	724,292	746,021	768,401	791,453	815,197	839,653	864,842	890,788	917,511	8,649,473
Retiree Medical	7,899,991	8,505,000	8,894,000	9,393,000	9,811,000	10,306,000	10,779,000	11,344,000	11,815,000	12,244,000	12,599,000	12,965,000	118,655,000
Transfer To OPEB Trust	2,669,110	438,000	296,000	50,000	0	0	0	0	0	0	0	0	784,000
Pension Trust	(2,021)	29,063	40,787	36,786	32,588	26,185	19,468	10,422	7,933	5,321	3,582	1,758	213,893
Pension Trust Transfer to PERS	0	0	6,000,000	6,000,000	8,000,000	8,000,000	10,000,000	3,000,000	3,000,000	2,000,000	2,000,000	1,843,839	49,843,839
Other Financing Use	712,500	0	2,100,000	0	0	0	0	0	0	0	0	0	2,100,000
TOTAL CURRENT REQUIREMENTS	62,715,346	64,341,034	76,534,686	75,615,533	81,484,931	82,564,716	85,582,783	70,672,273	73,031,135	75,540,020	76,709,417	75,335,668	837,412,196
RESERVES:													
RESTRICTED:													
Employee Leaves	(1,626,539)	(1,626,539)	(826,539)	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	5,507,564	3,038,558	3,386,569	3,580,954	2,626,828	1,823,184	3,225,985	6,870,541	9,417,620	8,693,203	7,982,330	9,590,443	9,590,443
Workers' Compensation	20,011,922	20,195,837	20,342,853	20,489,870	20,636,886	20,783,902	20,930,919	21,077,935	21,224,951	21,371,967	21,518,984	21,666,000	21,666,000
Insurance Rate Uncertainty	444,923	829,520	972,582	1,119,691	1,372,088	1,523,821	1,678,895	1,837,434	1,999,565	2,165,420	2,335,134	2,508,843	2,508,843
Pension Trust	29,063,061	40,787,151	36,785,721	32,588,222	26,185,045	19,468,112	10,422,049	7,932,730	5,321,434	3,582,184	1,757,711	0	0
TOTAL RESERVES	53,400,931	63,224,528	60,661,188	57,778,736	50,820,847	43,599,020	36,257,848	37,718,639	37,963,570	35,812,775	33,594,158	33,765,286	33,765,286
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7060. COMBINED EMPLOYEE PAYROLL & BENEFITS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	33,765,287	32,173,628	29,468,348	27,875,025	29,364,972	28,242,906	29,482,808	32,061,404	28,523,288	28,327,089	33,765,287	53,400,931
CURRENT RESOURCES:												
Employee Leaves	2,964,408	3,085,688	3,211,913	3,343,285	3,480,014	3,622,317	3,770,420	3,924,560	4,084,981	4,251,940	35,739,526	63,444,787
Workers' Compensation	10,273,050	10,693,780	11,131,259	11,586,155	12,059,163	12,551,006	13,062,434	13,594,229	14,147,204	14,722,202	123,820,481	217,577,141
Contribution to Pension Trust	0	0	0	0	0	0	0	0	0	0	0	10,000,000
Transfer From Pension Trust	0	0	0	0	0	0	0	0	0	0	0	49,843,839
Transfer From Other Funds	53,911,385	50,140,001	42,805,834	43,388,274	36,739,732	18,548,182	13,868,274	14,325,619	11,149,144	11,458,059	296,334,502	904,067,770
Transfer From OPEB Trust	1,482,000	1,321,000	6,011,000	5,993,000	5,938,000	4,980,000	4,921,000	4,724,000	4,638,000	4,365,000	44,373,000	51,298,000
Other Financing Source	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	1,050,000
Interest Income	993,492	1,016,699	1,040,718	1,065,575	1,091,300	1,117,921	1,145,469	1,173,975	1,203,471	1,233,990	11,082,612	32,345,138
TOTAL CURRENT RESOURCES	69,674,335	66,307,167	64,250,723	65,426,289	59,358,210	40,869,426	36,817,597	37,792,383	35,272,800	36,081,191	511,850,122	1,329,626,674
TOTAL AVAILABLE RESOURCES	103,439,622	98,480,795	93,719,071	93,301,314	88,723,182	69,112,331	66,300,405	69,853,787	63,796,088	64,408,280	545,615,408	1,383,027,605
CURRENT REQUIREMENTS:												
Employee Leave Benefits	3,505,062	3,645,265	3,791,075	3,942,718	4,100,427	4,264,444	4,435,022	4,612,423	4,796,920	4,988,797	42,082,153	73,442,470
PERS Retirement Benefits	42,996,855	39,992,025	35,916,133	33,178,812	28,900,049	7,235,527	937,132	7,224,581	412,742	425,124	197,218,978	727,342,731
Workers' Compensation Program	10,598,040	11,018,770	11,456,249	11,911,145	12,384,153	12,875,996	13,387,424	13,919,219	14,472,194	15,047,192	127,070,381	222,752,302
Insurance Benefits	945,037	973,388	1,002,589	1,032,667	1,063,647	1,095,557	1,128,423	1,162,276	1,197,144	1,233,059	10,833,787	19,483,260
Retiree Medical	13,221,000	13,383,000	13,678,000	13,871,000	14,032,000	14,158,000	14,351,000	14,412,000	14,590,000	14,590,000	140,286,000	258,941,000
Transfer To OPEB Trust	0	0	0	0	0	0	0	0	0	0	0	784,000
Pension Trust	0	0	0	0	0	0	0	0	0	0	0	213,893
Pension Trust Transfer to PERS	0	0	0	0	0	0	0	0	0	0	0	49,843,839
Other Financing Use	0	0	0	0	0	0	0	0	0	0	0	2,100,000
TOTAL CURRENT REQUIREMENTS	71,265,994	69,012,447	65,844,046	63,936,342	60,480,276	39,629,524	34,239,001	41,330,499	35,468,999	36,284,171	517,491,299	1,354,903,495
RESERVES:												
RESTRICTED:												
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	7,820,936	4,933,524	3,153,635	4,452,430	3,134,467	4,173,565	6,546,284	2,797,046	2,384,304	1,959,180	1,959,180	1,959,180
Workers' Compensation	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000
Insurance Rate Uncertainty	2,686,692	2,868,824	3,055,389	3,246,541	3,442,438	3,643,242	3,849,120	4,060,242	4,276,784	4,498,929	4,498,929	4,498,929
Pension Trust	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	32,173,628	29,468,348	27,875,025	29,364,972	28,242,906	29,482,808	32,061,404	28,523,288	28,327,089	28,124,109	28,124,109	28,124,110
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7061. EMPLOYEE PAYROLL & BENEFITS FUND/LEAVES BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2035/2036 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	
RESERVE/FUND BALANCE, JULY 1	(1,072,281)	(1,626,539)	(1,626,539)	(826,539)	0	0	0	0	0	0	0	0	(1,626,539)
CURRENT RESOURCES:													
Employee Leaves	2,794,645	1,866,760	2,756,328	2,948,907	2,211,510	2,291,100	2,373,542	2,458,936	2,547,389	2,653,782	2,749,126	2,847,881	27,705,261
Interest Income	575,455	531,227	481,092	424,736	437,478	450,602	464,120	478,044	492,385	492,385	507,157	522,371	5,281,595
TOTAL CURRENT RESOURCES	3,370,100	2,397,987	3,237,420	3,373,642	2,648,988	2,741,702	2,837,662	2,936,980	3,039,774	3,146,166	3,256,282	3,370,252	32,986,856
TOTAL AVAILABLE RESOURCES	2,297,819	771,448	1,610,881	2,547,104	2,648,988	2,741,702	2,837,662	2,936,980	3,039,774	3,146,166	3,256,282	3,370,252	31,360,318
CURRENT REQUIREMENTS:													
Employee Leave Benefits	3,924,358	2,397,987	2,437,420	2,547,104	2,648,988	2,741,702	2,837,662	2,936,980	3,039,774	3,146,166	3,256,282	3,370,252	31,360,318
TOTAL CURRENT REQUIREMENTS	3,924,358	2,397,987	2,437,420	2,547,104	2,648,988	2,741,702	2,837,662	2,936,980	3,039,774	3,146,166	3,256,282	3,370,252	31,360,318
RESERVES:													
Employee Leaves	(1,626,539)	(1,626,539)	(826,539)	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(1,626,539)	(1,626,539)	(826,539)	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7061. EMPLOYEE PAYROLL & BENEFITS FUND/LEAVES BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	(1,626,539)
CURRENT RESOURCES:												
Employee Leaves	2,964,408	3,085,688	3,211,913	3,343,285	3,480,014	3,622,317	3,770,420	3,924,560	4,084,981	4,251,940	35,739,526	63,444,787
Interest Income	540,654	559,577	579,162	599,433	620,413	642,128	664,602	687,863	711,938	736,856	6,342,627	11,624,222
TOTAL CURRENT RESOURCES	3,505,062	3,645,265	3,791,075	3,942,718	4,100,427	4,264,444	4,435,022	4,612,423	4,796,920	4,988,797	42,082,153	75,069,009
TOTAL AVAILABLE RESOURCES	3,505,062	3,645,265	3,791,075	3,942,718	4,100,427	4,264,444	4,435,022	4,612,423	4,796,920	4,988,797	42,082,153	73,442,470
CURRENT REQUIREMENTS:												
Employee Leave Benefits	3,505,062	3,645,265	3,791,075	3,942,718	4,100,427	4,264,444	4,435,022	4,612,423	4,796,920	4,988,797	42,082,153	73,442,470
TOTAL CURRENT REQUIREMENTS	3,505,062	3,645,265	3,791,075	3,942,718	4,100,427	4,264,444	4,435,022	4,612,423	4,796,920	4,988,797	42,082,153	73,442,470
RESERVES:												
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

To return to Internal Services & Other Funds, click here.

**CITY OF SUNNYVALE
7063. EMPLOYEE PAYROLL & BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/26 TO FY 2035/36 TOTAL
RESERVE/FUND BALANCE, JULY 1	5,282,560	5,507,564	3,038,558	3,386,569	3,580,954	2,626,828	1,823,184	3,225,985	6,870,541	9,417,620	8,693,203	7,982,330	5,507,564
CURRENT RESOURCES:													
Transfers From Other Funds- Misc	22,114,959	22,999,557	23,183,554	23,369,022	23,555,974	23,744,422	23,934,377	24,125,852	24,318,859	24,513,410	24,709,517	24,907,193	263,361,738
Transfers From Other Funds- Sfty	18,557,856	19,300,170	19,454,572	19,610,208	19,767,090	19,925,227	20,084,628	20,245,305	20,407,268	20,570,526	20,735,090	20,900,971	221,001,055
Transfers From Pension Trust SubFund	0	0	6,000,000	6,000,000	8,000,000	8,000,000	10,000,000	3,000,000	3,000,000	2,000,000	2,000,000	1,843,839	49,843,839
TOTAL CURRENT RESOURCES	40,672,815	42,299,727	48,638,125	48,979,230	51,323,064	51,669,649	54,019,006	47,371,158	47,726,127	47,083,936	47,444,608	47,652,003	534,206,632
TOTAL AVAILABLE RESOURCES	45,955,374	47,807,291	51,676,684	52,365,799	54,904,018	54,296,477	55,842,190	50,597,143	54,596,668	56,501,556	56,137,810	55,634,333	539,714,196
CURRENT REQUIREMENTS:													
Miscellaneous Contribution													
Unfunded Actuarial Accrued Liabilities	21,723,804	24,444,187	26,128,005	26,378,935	28,228,355	28,334,376	28,437,172	18,518,033	18,969,771	20,395,489	20,361,008	18,963,041	259,158,372
Replacement Benefit Fund	166,150	235,381	242,442	249,715	257,207	264,923	272,871	281,057	289,489	298,173	307,119	316,332	3,014,709
Subtotal: Miscellaneous Contribution	21,889,954	24,679,568	26,370,447	26,628,650	28,485,562	28,599,299	28,710,043	18,799,090	19,259,260	20,693,662	20,668,127	19,279,373	262,173,081
Safety Contribution													
Public Safety PERS													
Unfunded Actuarial Accrued Liabilities	18,557,856	20,089,165	21,919,667	22,156,195	23,791,628	23,873,993	23,906,162	24,927,512	25,919,788	27,114,691	27,487,354	26,764,517	267,950,672
Subtotal: Safety Contribution	18,557,856	20,089,165	21,919,667	22,156,195	23,791,628	23,873,993	23,906,162	24,927,512	25,919,788	27,114,691	27,487,354	26,764,517	267,950,672
TOTAL CURRENT REQUIREMENTS	40,447,810	44,768,733	48,290,114	48,784,845	52,277,190	52,473,292	52,616,205	43,726,602	45,179,048	47,808,353	48,155,481	46,043,890	530,123,753
RESERVES:													
PERS Rate Uncertainty	5,507,564	3,038,558	3,386,569	3,580,954	2,626,828	1,823,184	3,225,985	6,870,541	9,417,620	8,693,203	7,982,330	9,590,443	9,590,443
TOTAL RESERVES	5,507,564	3,038,558	3,386,569	3,580,954	2,626,828	1,823,184	3,225,985	6,870,541	9,417,620	8,693,203	7,982,330	9,590,443	9,590,443
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7063. EMPLOYEE PAYROLL & BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	2036/2037 TO FY 2045/46 TOTAL	FY 2025/26 TO FY 2045/46 TOTAL
RESERVE/FUND BALANCE, JULY 1	9,590,443	7,820,936	4,933,524	3,153,635	4,452,430	3,134,467	4,173,565	6,546,284	2,797,046	2,384,304	9,590,443	5,507,564
CURRENT RESOURCES:												
Transfers From Other Funds- Misc	22,416,474	20,174,827	18,560,841	18,746,449	14,997,159	4,499,148	1,799,659	1,889,642	0	0	103,084,198	366,445,937
Transfers From Other Funds- Sfty	18,810,874	16,929,786	15,575,404	15,731,158	12,584,926	3,775,478	1,510,191	1,585,701	0	0	86,503,517	307,504,572
Transfers From Pension Trust SubFund	0	0	0	0	0	0	0	0	0	0	0	49,843,839
TOTAL CURRENT RESOURCES	41,227,348	37,104,613	34,136,244	34,477,607	27,582,085	8,274,626	3,309,850	3,475,343	0	0	189,587,715	723,794,348
TOTAL AVAILABLE RESOURCES	50,817,791	44,925,549	39,069,768	37,631,242	32,034,516	11,409,093	7,483,416	10,021,627	2,797,046	2,384,304	199,178,158	729,301,911
CURRENT REQUIREMENTS:												
Miscellaneous Contribution												
Unfunded Actuarial Accrued Liabilities	17,034,598	15,151,636	12,775,165	11,019,297	8,938,282	3,464,277	480,398	3,406,587	0	0	72,270,240	331,428,612
Replacement Benefit Fund	325,822	335,597	345,665	356,035	366,716	377,717	389,049	400,720	412,742	425,124	3,735,185	6,749,894
Subtotal: Miscellaneous Contribution	17,360,420	15,487,233	13,120,830	11,375,332	9,304,998	3,841,994	869,447	3,807,307	412,742	425,124	76,005,425	338,178,506
Safety Contribution												
Public Safety PERS												
Unfunded Actuarial Accrued Liabilities	25,636,435	24,504,792	22,795,303	21,803,480	19,595,051	3,393,533	67,685	3,417,274	0	0	121,213,553	389,164,225
Subtotal: Safety Contribution	25,636,435	24,504,792	22,795,303	21,803,480	19,595,051	3,393,533	67,685	3,417,274	0	0	121,213,553	389,164,225
TOTAL CURRENT REQUIREMENTS	42,996,855	39,992,025	35,916,133	33,178,812	28,900,049	7,235,527	937,132	7,224,581	412,742	425,124	197,218,978	727,342,731
RESERVES:												
PERS Rate Uncertainty	7,820,936	4,933,524	3,153,635	4,452,430	3,134,467	4,173,565	6,546,284	2,797,046	2,384,304	1,959,180	1,959,180	1,959,180
TOTAL RESERVES	7,820,936	4,933,524	3,153,635	4,452,430	3,134,467	4,173,565	6,546,284	2,797,046	2,384,304	1,959,180	1,959,180	1,959,180
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
7065. EMPLOYEE PAYROLL & BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	18,308,872	20,011,922	20,195,837	20,342,853	20,489,870	20,636,886	20,783,902	20,930,919	21,077,935	21,224,951	21,371,967	21,518,984	20,011,922
CURRENT RESOURCES:													
Workers' Compensation	7,544,570	7,397,810	7,566,758	7,921,380	7,808,812	8,086,598	8,374,252	8,672,124	8,980,575	9,299,978	9,630,721	10,017,649	93,756,659
Interest Income	505,243	400,238	353,427	305,143	307,348	309,553	311,759	313,964	316,169	318,374	320,580	322,785	3,579,340
TOTAL CURRENT RESOURCES	8,049,813	7,798,049	7,920,185	8,226,523	8,116,160	8,396,151	8,686,011	8,986,088	9,296,744	9,618,352	9,951,301	10,340,434	97,335,999
TOTAL AVAILABLE RESOURCES	26,358,685	27,809,970	28,116,022	28,569,376	28,606,030	29,033,037	29,469,913	29,917,007	30,374,679	30,843,304	31,323,268	31,859,418	117,347,920
CURRENT REQUIREMENTS:													
Workers' Compensation Claims	3,366,494	3,876,332	3,954,756	4,453,607	4,327,948	4,479,426	4,636,206	4,798,473	4,966,419	5,140,244	5,320,153	5,532,959	51,486,523
Workers' Compensation Leaves	1,426,503	1,957,668	2,037,244	1,781,443	1,731,179	1,791,770	1,854,482	1,919,389	1,986,568	2,056,098	2,128,061	2,213,184	21,457,085
Workers' Compensation Insurance	949,310	1,117,000	1,093,947	1,132,235	1,171,863	1,212,878	1,255,329	1,299,265	1,344,740	1,391,806	1,440,519	1,498,140	13,957,720
Claims Administration	604,457	663,134	687,222	712,222	738,154	765,061	792,978	821,944	852,001	883,189	915,552	949,136	8,780,592
TOTAL CURRENT REQUIREMENTS	6,346,763	7,614,134	7,773,169	8,079,507	7,969,144	8,249,135	8,538,995	8,839,072	9,149,728	9,471,336	9,804,285	10,193,418	95,681,920
RESERVES:													
RESTRICTED:													
Workers' Compensation	20,011,922	20,195,837	20,342,853	20,489,870	20,636,886	20,783,902	20,930,919	21,077,935	21,224,951	21,371,967	21,518,984	21,666,000	21,666,000
TOTAL RESERVES	20,011,922	20,195,837	20,342,853	20,489,870	20,636,886	20,783,902	20,930,919	21,077,935	21,224,951	21,371,967	21,518,984	21,666,000	21,666,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====

CITY OF SUNNYVALE
7065. EMPLOYEE PAYROLL & BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	20,011,922
CURRENT RESOURCES:												
Workers' Compensation	10,273,050	10,693,780	11,131,259	11,586,155	12,059,163	12,551,006	13,062,434	13,594,229	14,147,204	14,722,202	123,820,481	217,577,141
Interest Income	324,990	324,990	324,990	324,990	324,990	324,990	324,990	324,990	324,990	324,990	3,249,900	6,829,240
TOTAL CURRENT RESOURCES	10,598,040	11,018,770	11,456,249	11,911,145	12,384,153	12,875,996	13,387,424	13,919,219	14,472,194	15,047,192	127,070,381	224,406,380
TOTAL AVAILABLE RESOURCES	32,264,040	32,684,770	33,122,249	33,577,145	34,050,153	34,541,996	35,053,424	35,585,219	36,138,194	36,713,192	148,736,381	244,418,302
CURRENT REQUIREMENTS:												
Workers' Compensation Claims	5,754,277	5,984,448	6,223,826	6,472,779	6,731,690	7,000,958	7,280,996	7,572,236	7,875,126	8,190,131	69,086,468	120,572,991
Workers' Compensation Leaves	2,301,711	2,393,779	2,489,530	2,589,112	2,692,676	2,800,383	2,912,399	3,028,894	3,150,050	3,276,052	27,634,587	49,091,672
Workers' Compensation Insurance	1,558,065	1,620,388	1,685,203	1,752,611	1,822,716	1,895,624	1,971,449	2,050,307	2,132,320	2,217,612	18,706,296	32,664,017
Claims Administration	983,987	1,020,155	1,057,689	1,096,643	1,137,071	1,179,030	1,222,580	1,267,781	1,314,698	1,363,397	11,643,030	20,423,622
TOTAL CURRENT REQUIREMENTS	10,598,040	11,018,770	11,456,249	11,911,145	12,384,153	12,875,996	13,387,424	13,919,219	14,472,194	15,047,192	127,070,381	222,752,302
RESERVES:												
RESTRICTED:												
Workers' Compensation	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000
TOTAL RESERVES	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000	21,666,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
7066. EMPLOYEE PAYROLL & BENEFITS FUND/PENSION TRUST SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	20,575,176	29,063,061	40,787,151	36,785,721	32,588,222	26,185,045	19,468,112	10,422,049	7,932,730	5,321,434	3,582,184	1,757,711	29,063,061
CURRENT RESOURCES:													
Contribution to Pension Trust	4,000,000	8,000,000	0	0	0	0	0	0	0	0	0	0	8,000,000
Transfer From Other Funds	2,000,000	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
Interest Income	2,485,864	1,753,153	2,039,358	1,839,286	1,629,411	1,309,252	973,406	521,102	396,636	266,072	179,109	87,886	10,994,671
TOTAL CURRENT RESOURCES	8,485,864	11,753,153	2,039,358	1,839,286	1,629,411	1,309,252	973,406	521,102	396,636	266,072	179,109	87,886	20,994,671
TOTAL AVAILABLE RESOURCES	29,061,040	40,816,214	42,826,509	38,625,008	34,217,633	27,494,297	20,441,517	10,943,152	8,329,366	5,587,505	3,761,293	1,845,596	50,057,732
CURRENT REQUIREMENTS:													
Program Administration	(2,021)	29,063	40,787	36,786	32,588	26,185	19,468	10,422	7,933	5,321	3,582	1,758	213,893
Transfer to Pension Subfund	0	0	6,000,000	6,000,000	8,000,000	8,000,000	10,000,000	3,000,000	3,000,000	2,000,000	2,000,000	1,843,839	49,843,839
TOTAL CURRENT REQUIREMENTS	(2,021)	29,063	6,040,787	6,036,786	8,032,588	8,026,185	10,019,468	3,010,422	3,007,933	2,005,321	2,003,582	1,845,596	50,057,732
RESERVES:													
Pension Trust	29,063,061	40,787,151	36,785,721	32,588,222	26,185,045	19,468,112	10,422,049	7,932,730	5,321,434	3,582,184	1,757,711	0	0
TOTAL RESERVES	29,063,061	40,787,151	36,785,721	32,588,222	26,185,045	19,468,112	10,422,049	7,932,730	5,321,434	3,582,184	1,757,711	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
7067. EMPLOYEE PAYROLL & BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	ACTUAL 2024/2025	CURRENT 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,554,929	444,923	829,520	972,582	1,119,691	1,372,088	1,523,821	1,678,895	1,837,434	1,999,565	2,165,420	2,335,134	444,923
CURRENT RESOURCES:													
Transfer From Other Funds	10,722,948	9,531,118	11,993,196	10,167,292	10,557,021	10,741,401	11,039,453	11,346,197	11,660,653	11,982,842	12,008,788	12,342,512	123,370,474
Transfers From OPEB Trust	0	0	0	0	107,000	333,000	531,000	813,000	994,000	1,126,000	1,481,000	1,540,000	6,925,000
Other Financing Source	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	550,000
Interest Income	165,481	334,597	93,062	97,108	95,397	101,733	105,074	108,539	112,131	115,855	119,714	123,710	1,406,921
TOTAL CURRENT RESOURCES	10,888,430	9,915,715	12,136,258	10,314,400	10,809,418	11,226,134	11,725,527	12,317,736	12,816,784	13,274,698	13,659,501	14,056,222	132,252,394
TOTAL AVAILABLE RESOURCES	12,443,359	10,360,638	12,965,778	11,286,983	11,929,109	12,598,223	13,249,348	13,996,631	14,654,218	15,274,263	15,824,922	16,391,356	132,697,318
CURRENT REQUIREMENTS:													
Medical Insurance - Active Employees	538,916	500,000	578,900	596,267	614,155	632,580	651,557	671,104	691,237	711,974	733,333	755,333	7,136,441
Medical Insurance - Retirees	7,899,901	8,505,000	8,894,000	9,393,000	9,811,000	10,306,000	10,779,000	11,344,000	11,815,000	12,244,000	12,599,000	12,965,000	118,655,000
Medicare Payments	90	0	0	0	0	0	0	0	0	0	0	0	0
Other Insurance Benefits	177,918	88,118	124,296	128,025	131,866	135,822	139,896	144,093	148,416	152,868	157,454	162,178	1,513,032
Transfer To OPEB Trust	2,669,110	438,000	296,000	50,000	0	0	0	0	0	0	0	0	784,000
Other Financing Use	712,500		2,100,000	0	0	0	0	0	0	0	0	0	2,100,000
TOTAL CURRENT REQUIREMENTS	11,998,435	9,531,118	11,993,196	10,167,292	10,557,021	11,074,401	11,570,453	12,159,197	12,654,653	13,108,842	13,489,788	13,882,512	130,188,474
RESERVES:													
Insurance Rate Uncertainty	444,923	829,520	972,582	1,119,691	1,372,088	1,523,821	1,678,895	1,837,434	1,999,565	2,165,420	2,335,134	2,508,843	2,508,843
TOTAL RESERVES	444,923	829,520	972,582	1,119,691	1,372,088	1,523,821	1,678,895	1,837,434	1,999,565	2,165,420	2,335,134	2,508,844	2,508,843
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7067. EMPLOYEE PAYROLL & BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,508,844	2,686,692	2,868,824	3,055,389	3,246,541	3,442,438	3,643,242	3,849,120	4,060,242	4,276,784	2,508,844	444,923
CURRENT RESOURCES:												
Transfer From Other Funds	12,684,037	13,035,388	8,669,589	8,910,667	9,157,647	10,273,557	10,558,423	10,850,276	11,149,144	11,458,059	106,746,787	230,117,261
Transfers From OPEB Trust	1,482,000	1,321,000	6,011,000	5,993,000	5,938,000	4,980,000	4,921,000	4,724,000	4,638,000	4,365,000	44,373,000	51,298,000
Other Financing Source	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	1,050,000
Interest Income	127,848	132,132	136,565	141,152	145,897	150,804	155,877	161,122	166,543	172,144	1,490,085	2,897,006
TOTAL CURRENT RESOURCES	14,343,885	14,538,520	14,867,155	15,094,819	15,291,544	15,454,360	15,685,301	15,785,398	16,003,687	16,045,203	153,109,872	285,362,266
TOTAL AVAILABLE RESOURCES	16,852,729	17,225,212	17,735,979	18,150,209	18,538,086	18,896,799	19,328,543	19,634,518	20,063,929	20,321,987	155,618,716	285,807,189
CURRENT REQUIREMENTS:												
Medical Insurance - Active Employees	777,993	801,333	825,373	850,134	875,638	901,908	928,965	956,834	985,539	1,015,105	8,918,822	16,055,263
Medical Insurance - Retirees	13,221,000	13,383,000	13,678,000	13,871,000	14,032,000	14,158,000	14,351,000	14,412,000	14,590,000	14,590,000	140,286,000	258,941,000
Medicare Payments	0	0	0	0	0	0	0	0	0	0	0	0
Other Insurance Benefits	167,043	172,055	177,216	182,533	188,009	193,649	199,459	205,442	211,606	217,954	1,914,965	3,427,997
Transfer To OPEB Trust	0	0	0	0	0	0	0	0	0	0	0	784,000
Other Financing Use	0	0	0	0	0	0	0	0	0	0	0	2,100,000
TOTAL CURRENT REQUIREMENTS	14,166,037	14,356,388	14,680,589	14,903,667	15,095,647	15,253,557	15,479,423	15,574,276	15,787,144	15,823,059	151,119,787	281,308,261
RESERVES:												
Insurance Rate Uncertainty	2,686,692	2,868,824	3,055,389	3,246,541	3,442,438	3,643,242	3,849,120	4,060,242	4,276,784	4,498,929	4,498,929	4,498,929
TOTAL RESERVES	2,686,692	2,868,824	3,055,389	3,246,541	3,442,438	3,643,242	3,849,120	4,060,242	4,276,784	4,498,929	4,498,929	4,498,929
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
7080. LIABILITY & PROPERTY INSURANCE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036

	FY 2025/2026 TO FY 2035/2036 TOTAL												
	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	
RESERVE/FUND BALANCE, JULY 1	130,875	1,180,228	1,417,908	1,459,904	2,260,011	2,933,421	3,462,290	3,826,275	4,003,364	3,969,673	3,699,312	3,164,463	1,180,228
CURRENT RESOURCES:													
Transfer From Other Funds	8,469,423	8,892,847	9,159,632	9,434,421	9,717,454	10,008,978	10,309,247	10,618,524	10,937,080	11,265,193	11,603,148	11,951,243	113,897,768
Interest Income	92,289	47,209	49,627	43,797	67,800	88,003	103,869	114,788	120,101	119,090	110,979	94,934	960,197
TOTAL CURRENT RESOURCES	8,561,712	8,940,056	9,209,259	9,478,219	9,785,254	10,096,980	10,413,116	10,733,313	11,057,181	11,384,283	11,714,128	12,046,177	114,857,965
TOTAL AVAILABLE RESOURCES	8,692,586	10,120,285	10,627,167	10,938,123	12,045,265	13,030,401	13,875,405	14,559,588	15,060,545	15,353,955	15,413,440	15,210,640	116,038,193
CURRENT REQUIREMENTS:													
Liability Insurance	4,936,957	4,583,829	6,321,456	5,746,743	6,091,548	6,457,041	6,844,463	7,255,131	7,690,439	8,151,865	8,640,977	9,159,436	76,942,926
Property Insurance	1,008,625	987,391	995,385	1,025,247	1,056,004	1,087,684	1,120,315	1,153,924	1,188,542	1,224,198	1,260,924	1,298,752	12,398,369
Fidelity Insurance	23,508	19,250	19,828	20,422	21,035	21,666	22,316	22,986	23,675	24,385	25,117	25,870	246,550
Liability Claims Paid	1,097,865	2,500,000	1,416,428	1,458,921	1,502,688	1,547,769	1,594,202	1,642,028	1,691,289	1,742,028	1,794,289	1,848,117	18,737,759
Administration	410,386	439,822	385,084	398,835	412,181	425,265	438,767	452,700	467,078	481,914	497,225	513,909	4,912,781
Legal Contingency	0	140,000	0	0	0	0	0	0	0	0	0	0	140,000
Transfer to Employee Benefits	35,017	32,084	29,082	27,944	28,388	28,686	29,067	29,455	29,850	30,252	30,444	30,858	326,110
TOTAL CURRENT REQUIREMENTS	7,512,358	8,702,376	9,167,263	8,678,112	9,111,844	9,568,111	10,049,130	10,556,224	11,090,873	11,654,643	12,248,976	12,876,941	113,704,495
RESERVES:													
Liability and Property Insurance	1,180,228	1,417,908	1,459,904	2,260,011	2,933,421	3,462,290	3,826,275	4,003,364	3,969,673	3,699,312	3,164,463	2,333,699	2,333,699
TOTAL RESERVES	1,180,228	1,417,908	1,459,904	2,260,011	2,933,421	3,462,290	3,826,275	4,003,364	3,969,673	3,699,312	3,164,463	2,333,699	2,333,699
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7080. LIABILITY & PROPERTY INSURANCE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046		
RESERVE/FUND BALANCE, JULY 1	2,333,699	1,677,894	1,194,315	916,817	875,097	1,110,757	1,336,244	1,538,607	1,707,534	1,835,513	2,333,699	1,180,228
CURRENT RESOURCES:												
Transfer From Other Funds	12,787,830	13,682,978	14,640,786	15,665,641	16,762,236	17,600,348	18,480,365	19,404,384	20,374,603	21,393,333	170,792,504	284,690,272
Interest Income	93,348	67,116	47,773	36,673	35,004	44,430	53,450	61,544	68,301	73,421	581,059	1,541,256
TOTAL CURRENT RESOURCES	12,881,178	13,750,094	14,688,559	15,702,314	16,797,240	17,644,778	18,533,815	19,465,928	20,442,904	21,466,754	171,373,563	286,231,528
TOTAL AVAILABLE RESOURCES	15,214,876	15,427,987	15,882,874	16,619,131	17,672,337	18,755,535	19,870,060	21,004,535	22,150,438	23,302,267	173,707,262	287,411,757
CURRENT REQUIREMENTS:												
Liability Insurance	9,709,002	10,291,542	10,909,034	11,563,576	12,257,391	12,992,834	13,772,404	14,598,749	15,474,674	16,403,154	127,972,360	204,915,286
Property Insurance	1,337,715	1,377,846	1,419,182	1,461,757	1,505,610	1,550,778	1,597,301	1,645,220	1,694,577	1,745,414	15,335,400	27,733,768
Fidelity Insurance	26,647	27,446	28,269	29,117	29,991	30,891	31,817	32,772	33,755	34,768	305,472	552,022
Liability Claims Paid	1,903,561	1,960,668	2,019,488	2,080,072	2,142,474	2,206,749	2,272,951	2,341,140	2,411,374	2,483,715	21,822,190	40,559,949
Administration	531,163	549,009	567,466	586,557	606,303	626,727	647,854	669,707	692,313	715,697	6,192,796	11,105,577
Legal Contingency	0	0	0	0	0	0	0	0	0	0	0	140,000
Transfer to Employee Benefits	28,896	27,162	22,618	22,955	19,811	11,312	9,125	9,413	8,233	8,453	167,978	494,088
TOTAL CURRENT REQUIREMENTS	13,536,983	14,233,672	14,966,057	15,744,034	16,561,580	17,419,291	18,331,453	19,297,001	20,314,925	21,391,201	171,796,197	285,500,691
RESERVES:												
Liability and Property Insurance	1,677,894	1,194,315	916,817	875,097	1,110,757	1,336,244	1,538,607	1,707,534	1,835,513	1,911,065	1,911,065	1,911,065
TOTAL RESERVES	1,677,894	1,194,315	916,817	875,097	1,110,757	1,336,244	1,538,607	1,707,534	1,835,513	1,911,065	1,911,065	1,911,065
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
8100. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	69,655	85,676	86,302	77,035	68,306	70,487	74,426	80,324	87,934	97,436	968	10,508	85,676
CURRENT RESOURCES:													
Contributions from Governmental Sources	33,460	34,464	36,187	38,720	41,431	44,331	47,434	50,280	53,297	55,962	58,760	61,698	522,565
Investment Earnings	3,295	3,319	2,605	1,990	2,053	2,168	2,340	2,561	2,838	28	306	634	20,842
TOTAL CURRENT RESOURCES	36,756	37,783	38,792	40,710	43,484	46,499	49,774	52,841	56,135	55,990	59,066	62,332	543,407
TOTAL AVAILABLE RESOURCES	106,411	123,459	125,094	117,745	111,790	116,986	124,199	133,166	144,069	153,426	60,035	72,840	629,082
CURRENT REQUIREMENTS:													
Operating Costs	13,690	30,291	40,015	41,502	33,167	34,247	35,365	36,520	37,715	38,946	40,217	41,530	409,513
Fund Transfers/In-Lieu Charges	3,306	3,380	4,149	4,259	4,390	4,524	4,663	4,805	4,952	5,103	5,259	5,419	50,903
Infrastructure Projects	0	0	0	0	0	0	0	0	0	104,381	0	0	104,381
Transfer to Employee Benefits	3,739	3,487	3,895	3,677	3,746	3,789	3,847	3,906	3,967	4,028	4,051	4,114	42,509
TOTAL CURRENT REQUIREMENTS	20,735	37,157	48,059	49,439	41,303	42,560	43,875	45,231	46,633	152,458	49,527	51,063	607,305
RESERVES:													
Infrastructure Replacement Reserve	85,676	86,302	77,035	68,306	70,487	74,426	80,324	87,934	97,436	968	10,508	21,777	21,777
TOTAL RESERVES	85,676	86,302	77,035	68,306	70,487	74,426	80,324	87,934	97,436	968	10,508	21,777	21,777
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
8100. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	2042/2043	2043/2044	2044/2045	2045/2046		
RESERVE/FUND BALANCE, JULY 1	21,777	34,459	48,611	64,887	82,594	102,231	122,947	144,033	165,168	47,800	21,777	85,676
CURRENT RESOURCES:												
Contributions from Governmental Sources	64,166	66,733	69,402	72,178	75,065	76,566	78,098	79,660	81,253	82,878	745,997	1,268,562
Investment Earnings	1,004	1,416	1,890	2,406	2,978	3,581	4,195	4,811	1,392	1,891	25,563	46,405
TOTAL CURRENT RESOURCES	65,170	68,148	71,292	74,584	78,043	80,147	82,293	84,470	82,645	84,769	771,560	1,314,967
TOTAL AVAILABLE RESOURCES	86,946	102,607	119,903	139,471	160,637	182,378	205,239	228,503	247,813	132,569	793,337	1,400,642
CURRENT REQUIREMENTS:												
Operating Costs	42,996	44,514	46,088	47,718	49,407	51,157	52,971	54,849	56,796	58,813	505,310	914,823
Fund Transfers/In-Lieu Charges	5,585	5,755	5,930	6,111	6,297	6,488	6,685	6,888	7,098	7,313	64,150	115,053
Infrastructure Projects	0	0	0	0	0	0	0	0	134,641	0	134,641	239,022
Transfer to Employee Benefits	3,907	3,727	2,998	3,048	2,701	1,786	1,551	1,598	1,478	1,518	24,312	66,820
TOTAL CURRENT REQUIREMENTS	52,488	53,996	55,015	56,877	58,405	59,432	61,207	63,335	200,013	67,645	728,413	1,335,719
RESERVES:												
Infrastructure Replacement Reserve	34,459	48,611	64,887	82,594	102,231	122,947	144,033	165,168	47,800	64,924	64,924	64,924
TOTAL RESERVES	34,459	48,611	64,887	82,594	102,231	122,947	144,033	165,168	47,800	64,924	64,924	64,924
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

[To return to Internal Services & Other Funds, click here.](#)

**CITY OF SUNNYVALE
5040. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	FY 2025/2026 TO FY 2035/2036 TOTAL												
	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	
RESERVE/FUND BALANCE, JULY 1	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951
CURRENT RESOURCES: Investment Earnings	35,232	42,103	37,623	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	369,963
TOTAL CURRENT RESOURCES	35,232	42,103	37,623	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	369,963
TOTAL AVAILABLE RESOURCES	1,110,183	1,117,054	1,112,575	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,444,914
CURRENT REQUIREMENTS: Transfers Out	35,232	42,103	37,623	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	369,963
TOTAL CURRENT REQUIREMENTS	35,232	42,103	37,623	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	369,963
RESERVES: Endowment Reserve	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951
TOTAL RESERVES	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5040. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951
CURRENT RESOURCES:												
Investment Earnings	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	322,485	692,449
TOTAL CURRENT RESOURCES	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	322,485	692,449
TOTAL AVAILABLE RESOURCES	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,107,200	1,397,437	1,767,400
CURRENT REQUIREMENTS:												
Transfers Out	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	322,485	692,449
TOTAL CURRENT REQUIREMENTS	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	32,249	322,485	692,449
RESERVES:												
Endowment Reserve	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951
TOTAL RESERVES	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951	1,074,951
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

[To return to Internal Services & Other Funds, click here.](#)

**CITY OF SUNNYVALE
5080. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2036**

	ACTUAL 2024/2025	CURRENT 2025/2026	BUDGET 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:													
Interest Income	17,980	21,621	19,321	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	189,986
TOTAL CURRENT RESOURCES	17,980	21,621	19,321	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	189,986
TOTAL AVAILABLE RESOURCES	569,996	573,637	571,337	568,577	568,577	568,577	568,577	568,577	568,577	568,577	568,577	568,577	742,002
CURRENT REQUIREMENTS:													
Transfer To General Fund (Comm Rec.)	17,980	21,621	19,321	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	189,986
TOTAL CURRENT REQUIREMENTS	17,980	21,621	19,321	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	189,986
RESERVES:													
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5080. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2036 TO JUNE 30, 2046

	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	PLAN 2042/2043	PLAN 2043/2044	PLAN 2044/2045	PLAN 2045/2046	FY 2036/2037 TO FY 2045/2046 TOTAL	FY 2025/2026 TO FY 2045/2046 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:												
Interest Income	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	165,605	355,591
TOTAL CURRENT RESOURCES	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	165,605	355,591
TOTAL AVAILABLE RESOURCES	568,577	568,577	568,577	568,577	568,577	568,577	568,577	568,577	568,577	568,577	717,621	907,607
CURRENT REQUIREMENTS:												
Transfer To General Fund (Comm Rec.)	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	165,605	355,591
TOTAL CURRENT REQUIREMENTS	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	16,560	165,605	355,591
RESERVES:												
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0



*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Sunnyvale
California**

For the Fiscal Year Beginning

July 01, 2025

Christopher P. Morrell

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Sunnyvale, CA, for its annual budget for the fiscal year beginning July 1, 2025. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



CITY OF SUNNYVALE, CALIFORNIA

456 W. OLIVE AVE., SUNNYVALE, CA 94086



www.sunnyvale.ca.gov