

Notice and Agenda Board of Library Trustees

Monday, May 17, 2021

7:00 PM

Teleconference Meeting: City Web Stream

Special Meeting

Meeting Online Link: https://sunnyvale-ca-gov.zoom.us/j/97058153563

Teleconference Notice

Because of the COVID-19 emergency and the "shelter in place" orders issued by Santa Clara County and the State of California, the meeting of the Board of Library Trustees on April 5, 2021, will take place by teleconference, as allowed by Governor Gavin Newsom's Executive Order N-29-20.

- Watch the Board of Library Trustees meeting at: www.Sunnyvale.ca.gov/YouTubeMeetings
- Submit written comments to the Board of Library Trustees up to 4 hours prior to the meeting to LibraryTrusteesBoard@sunnyvale.ca.gov or by mail to City Clerk, 603 All America Way, Sunnyvale, CA 94086.
- Teleconference participation: You may provide audio public comment by connecting to the teleconference meeting online or by telephone. Use the Raise Hand feature to request to speak (*9 on a telephone):

Meeting online link: https://sunnyvale-ca-gov.zoom.us/j/97058153563 Meeting call-in telephone number: 833-548-0282 | Meeting ID: 970 5815 3563

Pursuant to the Americans with Disabilities Act (ADA) and Executive Order N-29-20, if you need special assistance to provide public comment, contact the City at least 2 hours prior to the meeting in order for the City to make reasonable alternative arrangements for you to communicate your comments. For other special assistance; please contact the City at least 48 hours prior to the meeting to enable the City to make reasonable arrangements to ensure accessibility to this meeting. ADA contact: Tracie Gott may be reached at 408-730-7599 or ncs@sunnyvale.ca.gov (28 CFR 35.160 (b) (1)).

CALL TO ORDER

Call to Order via teleconference.

ROLL CALL

ORAL COMMUNICATIONS

This category provides an opportunity for members of the public to address the board on items not listed on the agenda and is limited to 15 minutes (may be extended or continued after the public hearings/general business section of the agenda at the discretion of the Chair) with a maximum of up to three minutes per speaker. Please note the Brown Act (Open Meeting Law) does not allow board members to take action on an item not listed on the agenda.

If you wish to address the Board of Library Trustees, please refer to the notice at the beginning of this agenda. Individuals are limited to one appearance during this section.

CONSENT CALENDAR

All matters listed on the consent calendar are considered to be routine and will be acted upon by one motion. There will be no separate discussion of these items. If a member of the public would like a consent calendar item pulled and discussed separately, please refer to the notice at the beginning of this agenda.

1.A 21-0541 Approve the Board of Library Trustees Meeting Minutes of April 5, 2021

Recommendation: Approve the Board of Library Trustees Minutes of April 5, 2021 as submitted.

PUBLIC HEARINGS/GENERAL BUSINESS

If you wish to speak to a public hearing/general business item, please refer to notice at the beginning of this agenda. Each speaker is limited to a maximum of three minutes.

2 <u>21-0520</u> Review Recommended FY 2021/22 Budget

STANDING ITEM: CONSIDERATION OF POTENTIAL STUDY ISSUES

NON-AGENDA ITEMS & COMMENTS

- -Board Member Comments
- -Staff Comments

ADJOURNMENT

Notice to the Public:

Any agenda related writings or documents distributed to members of this meeting body regarding any item on this agenda will be made available for public inspection in the originating department or can be accessed through the Office of City of the City Clerk located at 603 All America Way, during normal business hours and in the Council Chamber on the evening of the Board of Library Trustees Meeting, pursuant to Government Code §54957.5.

Agenda information is available by contacting Elizabeth Rich at 408-730-7316 or erich@sunnyvale.ca.gov. Agendas and associated reports are also available on the City's website at sunnyvale.ca.gov or at the One-Stop Desk, City Hall, 456 W. Olive Ave., Sunnyvale, CA, 72 hours before the Meeting.



Agenda Item

21-0541 Agenda Date: 5/17/2021

SUBJECT

Approve the Board of Library Trustees Meeting Minutes of April 5, 2021

RECOMMENDATION

Approve the Board of Library Trustees Minutes of April 5, 2021 as submitted.



Meeting Minutes - Draft Board of Library Trustees

Monday, April 5, 2021

7:00 PM

Telepresence Meeting: City Web Stream

Teleconference Notice

CALL TO ORDER

Pursuant to Section 3 of Executive Order N-29-20, issued by Governor Newsom on March 17, 2020, the meeting was conducted telephonically.

Chair Lai called the meeting to order at 7:00 p.m.

ROLL CALL

Present: 4 - Chair Carey Wingyin Lai

Vice Chair Sharlene Wang Board Member Mark Isaak Board Member Rahul Jain

Council liaison Cisneros (present)

PRESENTATION

21-0430 PRESENTATION - Library e-Resources

Chaunacey Dunklee, Supervising Librarian, presented the library's e-resources for early learners, students and lifelong learners audiences.

Highlights included: skill building, recreation and language e-resources for each audience.

21-0431 PRESENTATION - National Library Week

Chaunacey Dunklee, Supervising Librarian, explained how the library will be participating in National Library Week from April 4 - 10, 2021 along with libraries across the county. This year's theme is "Welcome to your Library." We will host several virtual events throughout the week: magic show, storytimes, game night, and behind-the-scenes tours.

ORAL COMMUNICATIONS

None.

CONSENT CALENDAR

Board member Isaak moved and Vice Chair Wang seconded, approval of the consent calendar as presented. The motion carried by the following vote:

Yes: 4 - Chair Lai

Vice Chair Wang Board Member Isaak Board Member Jain

No: 0

1 <u>21-0429</u> Approve the Board of Library Trustees Meeting Minutes of February 1, 2021

Approve the Board of Library Trustees Minutes of February 1, 2021 as submitted.

STANDING ITEM: CONSIDERATION OF POTENTIAL STUDY ISSUES

NON-AGENDA ITEMS & COMMENTS

-Board Member Comments

None.

-Staff Comments

Superintendent Steve Sloan provided the board information regarding: virtual card access for Sunnyvale School District middle schools, branch library update, and the library's reopening plans.

ADJOURNMENT

Chair Lai adjourned the meeting at 8:01 p.m.



Agenda Item

21-0520 Agenda Date: 5/17/2021

Review Recommended FY 2021/22 Budget

Library and Recreation Services Department

Department Description

The Department of Library and Recreation Services (LRS) inspires a healthy community by fostering life-long learning and play through progressive services and programs for all. The Department is comprised of two Divisions—the Sunnyvale Public Library and the Sunnyvale Recreation Division.

The Sunnyvale Public Library is open seven (7) days per week, 66 hours per week. Patrons can access online resources 24 hours a day. The Library enjoys an average attendance of approximately 2,000 visits per day. In addition to linking patrons to information and resources, the Sunnyvale Public Library provides programs and services to promote literacy, learning and life-skills including collaboration, creative problem-solving, communication, technology use, cross-cultural understanding and critical thinking. The Library provides high-speed internet and computer access, a digital learning lab, access to technology such as 3D printing and virtual reality, music and art programs, English as a Second Language (ESL) classes, maker space programs, and special events celebrating the diversity of the Sunnyvale community. Additionally, this division supports the Library Board of Trustees.

The Sunnyvale Recreation Division provides programs and services supporting health, wellness, arts, recreation, and education. Programs are offered at the Sunnyvale Community Center, which includes the Sunnyvale Recreation Center, the Sunnyvale Senior Center, the Indoor Sports Complex, the Sunnyvale Theater, Creative Arts Center, City parks and Sunnyvale schools. The Recreation Division partners with a variety of non-profits, neighborhood associations, community groups and local schools to expand services such as sports camps, parent education, food distribution, after-school sports, outdoor movies, mobile recreation, volunteer opportunities and community grant programs. The division manages operations of the Columbia Neighborhood Center (CNC) — a joint use facility between the City of Sunnyvale and the Sunnyvale School District (SSD) that serves as a hub for recreation, education, and health services for Columbia Middle School and northern Sunnyvale. The Recreation Division is responsible for the day-to-day programming of City parks and recreational facilities, working with the Department of Public Works in the implementation of the City's parks capital improvement program. In addition, the division is responsible for providing staff support to two City Commissions – the Arts Commission and the Parks and Recreation Commission.

LIBRARY DIVISION

General Information*

Number of books and other library materials checked out during FY 2019/20:	1,425,723
Number of Library patrons who visited during FY 2019/20:	402,030
Number of logins to the Internet from Library PCs during FY 2019/20:	47,976
Number of people attending Library programs during FY 2019/20:	33,509
Size of Library's facility:	60,800 sq. ft.

^{*}FY 2019/20 participation statistics highly impacted by facility closures due to COVID-19 pandemic beginning in March 2020..

Programs and Services

The Sunnyvale Public Library Division supports one operating program with five (5) service areas: Borrower Services/Circulation; Library Services for Adults; Library Services for Teens and Children; Prepare and Acquire Library Materials; and Management, Supervisory, and Administration Support.

Borrower Services/Circulation

Ensures that patrons can easily access and borrow materials from the Library. This team issues library cards, manages patron accounts, ensures the proper shelving of materials, processes inter-library loans, and develops circulation strategies such as the Library's Homebound Delivery Program to provide off-site access to materials for special needs populations.

Library Services for Adults

Responds to reference questions, curates a diverse selection of materials including electronic books, magazines, and media, and delivers interesting programs to promote literacy and life-long learning. This team also manages the Library Division's social media, mobile B.I.K.E. (book mobile) program, the digital lab, ESL, book clubs, the sewing lab and public access to and training on equipment such as 3D printers and Virtual Reality. This team partners with community groups to provide art, health, homelessness prevention and financial literacy programs.

Library Services for Teens and Children

Responds to reference questions, curates a diverse selection of print and non-print materials and media and delivers programs that promote literacy and lifelong learning. The Lunchtime Librarian is a favorite program partnered with local schools. The Virtual Library Card Program, STEM-related programming, Story Time Programs, the Summer Reading Program, and homework help at the Library are also provided by this team.

Prepare and Acquire Library Materials

Acquires and prepares materials for public use. This team receives, catalogues, maintains and repairs everything that circulates in the Library. The team also improves Library systems and behind-the-scenes processes so materials are made available for the community faster and more efficiently.

Management, Supervisory, and Administration Support - Library

Provides leadership and management ensuring all aspects of library services and policies are implemented with the highest degree of public stewardship. This team also makes sure library facilities, technology, programs and services are responsive to community needs, oversees the Library's technology tools, provides technical support, and supports the Board of Library Trustees and the Friends of the Library.

RECREATION SERVICES DIVISION

General Information*

Number of participant hours in Recreation programs and services in FY 2019/20:	582,512
Number of recreation facilities occupancy hours FY 2019/20:	136,397
Number of volunteer hours managed by Recreation staff in FY 2019/20:	13,597
Number of Senior Center memberships in FY 2019/20:	1,234
Number of recipients benefiting from the Recreation Fee Waiver program in FY 2019/20:	167
Number of registrations for all Recreation activities in FY 2019/20:	13,806

^{*}FY 2019/20 participation statistics highly impacted by facility closures due to COVID-19 pandemic beginning in March 2020.

Programs and Services

The Recreation Division has six (6) operating programs providing arts, recreation, health, wellness and other enrichment activities to people of all ages and abilities. The division operates many City-owned and leased recreation facilities, provides support to multiple Council and Departmental advisory bodies, operates the Columbia Neighborhood Center (CNC), supports child care providers, issues permits for citywide special events, coordinates the City's neighborhood association program, administers the neighborhood and community events grant programs, provides child care and youth enrichment opportunities and oversees the Art in Private Development and Art in Public Places programs.

Youth and Teens

Provides recreation classes and activities for youth (0 - 18), including afterschool, camps, drop-in and leadership development. This team oversees the mobile recreation program, Fun on the Run, partners with community organizations to produce various community special events and supports the City's childcare providers.

Seniors

Oversees services for older adults including recreation and fitness classes, drop-in activities, special events, lifelong learning, health services, and care management. Therapeutic recreation programs are designed to enhance quality of life for individuals with disabilities. Grant funding is also used for a variety of evidence-based programming. This team also coordinates the Age-Friendly Initiative and supports the Senior Center Advisory Committee.

Arts and Culture

Provides visual and performing arts for youth and adults. The team coordinates the operation of the Theatre, including production of the "Evenings of Cultural Arts" program each year. This team also coordinates the Creative Arts Center featuring the popular pottery studio. Special events, such as the annual "Hands on the Arts Festival" are organized by this group in addition to the Art in Private Development and Art in Public Places programs.

Sports and Facilities

Provides aquatics classes and activities for youth and adults at four swimming pools: Fremont Pool (operates year-round), Washington Pool (currently closed for renovation and opening summer of 2021), Sunnyvale Middle School Pool and Columbia Pool (both operate seasonally). This team also provides sports classes, leagues and activities, including open gym for youth and adults. Additionally, the team manages relationships with local non-profit youth sports groups that utilize City facilities, including reservations, rentals, set-ups and staffing for rooms at the Community Center complex, one gym and one skate park, ten park buildings, over 50 picnic sites, over 40 athletic fields, and Baylands Park.

Recreation Administration

Provides leadership and support for commissions and advisory groups, reception and registration services, administrative support, marketing and outreach, and long-term planning. This program also provides permits for special events, including citywide special events, such as Celebrate Sunnyvale featuring the State of the City.

Neighborhoods

Works in collaboration with the Sunnyvale School District (SSD), non-profit organizations and community businesses, and Columbia Neighborhood Center (CNC) to provide a connected network of services and programs in support of education, health and mental health services, recreation and enrichment, social services, and neighborhood safety. The Columbia Neighborhood Center Joint Task Force, CNC's governance and oversight board, includes representation by the Sunnyvale School District Superintendent, the Assistant City Manager, the Director of Library and Recreation Services, and department staff. The CNC Community Advisory Committee, whose members are appointed by the Joint Task Force, advises CNC staff on community needs of the service area. This team is also responsible for neighborhood and community event grant programs.

Recent Accomplishments

- Prior to the COVID-19 Pandemic FY 2019/20 was on track to break attendance and revenue records in the Recreation Division. Summer Camp and other activities were at capacity and staff were busy planning and developing new approaches to meet the recreation needs of the community. Summer camp included 54 different staff-led and contracted camps offering more than 6,600 hours of recreation fun to 1,693 different campers.
- Hosted the second annual Sunnyvale Library Outdoor Expo which took place in the Library plaza. Along with 400
 participants, the Mayor and several Library Board Members enjoyed fifteen exhibitors that showcased the many outdoor
 options Sunnyvale and the South Bay offer including hiking, swimming, bicycling, camps, parks, and outings.
- Added four new AWE Early Literacy touchscreen computers at the Library, suitable for children ages 2 through 8, that feature over 4,000 learning activities in English and Bilingual Spanish.
- Served as the City's lead department in supporting the 2020 Census providing outreach support to non-English
 speaking and hard to count households, technical support for those who needed help filling out the on-line census form
 and providing computer stations for those without access to computers or internet in order to assure a full count of the
 Sunnyvale community.
- Helped address the digital divide with a grant from the California Public Utilities Commission (CPUC), supplemented
 by a donation to the Friends of the Library from Google. In partnership with the Sunnyvale School District (SSD), staff
 provided 12 hours of applicable home computer application training to parents with children enrolled in the six Title I
 Sunnyvale Schools beginning in Fall 2019.
- In December, Library staff launched a Winter Reading program featuring children's activities such as Baby Holiday Pajama Party, DIY: Magic Snow Globe Slime, and a Winter Magic Show. The program, for children age 0 through grade 5, asked participants to read five books to claim a reward. Teens also participated in a Winter Readathon for grades 6 through 12. Teens also participated in festive winter activities like Holiday Cookie Mix-in-a-Jar and Cocoa Café, Creative Coloring, and a showing of Spider-Man Far from Home.
- Supported Council in approving the Master Plan for Public Art. The goal of the plan is to define and direct expenditures of the Public Art Fund which funds are contributed by developers who choose not to mitigate their visual impact on the community with art on their site. The plan lays out ways in which public art could be increased in Sunnyvale, including: using art to demark City gateways, developing a sculpture park, creating exhibit spaces, working with local school districts, conducting works shops and lectures, creating a public art web site and self-guided tour, and more.

- When the COVID-19 pandemic struck in March 2020, LRS was the first to respond to seniors in need with our meal, grocery and prescription delivery services along with operating the COVID-19 answer point for the entire organization. The Senior Center also provided meals for 50 75 residents per day while Senior Center Care Managers made numerous daily phone calls to homebound seniors to check on their well-being and provide resources. When vaccines became available, the Care Team also supported Seniors in making it to their vaccination appointments.
- A month after the original shelter in place order, LRS opened registration for 9 weeks of summer camp for kids. Safety protocols were successfully followed and not one single staff member or camper was exposed to COVID while at camp.
- Amidst the shelter in place, LRS staff also began the design process for the new Lakewood Branch Library and Learning Center. The City of Sunnyvale, Sunnyvale School District (SSD), and Fremont Union High School District (FUHSD) are partnering on plans and cost sharing of the new 20,000 square-foot facility that will be located at the Lakewood Elementary School. The library will serve as a primary resource for literacy, learning, and wellness activities for residents of north Sunnyvale.
- Soon after the shelter in place order was imposed, LRS staff had developed, staffed and began delivering lap swimming lane reservations, followed by water exercise classes as soon as those were allowed under the health order.
- Successfully operated Distance Learning Pods in cooperation with the Sunnyvale School District that provided remote access school learning and enrichment experiences for children of City and School District staff.
- In August, the Library began offering Sidewalk Services and was one of the first libraries in the County to re-open. Demand was high, sometimes beyond 2,000 book requests per day.
- During the ongoing shelter in place order over the remainder of the fiscal year, staff provided numerous on-line programs, including book talks, yoga, exercise, healthy cooking and more, and successfully hosted two major city-wide virtual events; Hands on the Arts and State of the City.

Budget Highlights

FY 2021/22 is the second year of a two-year operating cycle. As such, there are minimal changes to the department's operating budget.

- Through careful review of services and a recommendation by Library staff to implement a "Fresh Start" amnesty program, the Library was able to continue operations while waiving fines and fees assessed to Library patrons.
- Anticipate opening the newly constructed Washington Community Swim Center.

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Library and Recreation Services Department

Budget Summary

		FY 2019/20 Actuals	FY 2020/21 Adopted	FY 2021/22 Recommended*	FY 2021/22 Change %
Dollars	s by Program / Service Delivery Plan				
Progra	m 11900 - Library				
11901	Borrower Services/Circulation	3,015,962	3,093,232	2,962,059	(4.2%)
11902	Library Services for Adults	2,208,472	2,255,067	2,122,539	(5.9%)
11903	Library Services for Teens and Children	1,502,851	1,827,872	1,695,031	(7.3%)
11904	Prepare and Acquire Library Materials	1,284,946	1,289,862	1,227,150	(4.9%)
11905	Management, Supervisory, and Administrative Support - Library	1,276,671	1,376,919	1,261,095	(8.4%)
Total P	rogram 11900 - Library	9,288,902	9,842,952	9,267,874	(5.8%)
Commi	unity Services				
12001	Columbia Neighborhood Center	885,130	N/A	N/A	N/A
12001	Youth, Family and Child Care Resources	307,362	N/A	N/A	N/A
12002	Pre-School, Elementary, Middle and High School After School and Summer Recreation Programs	1,508,721	N/A	N/A	N/A
12004	Special Populations	1,206,367	N/A	N/A	N/A
12005	Visual and Performing Arts	1,071,979	N/A	N/A	N/A
12006	Public Art (Development Enterprise Fund)	35,333	N/A	N/A	N/A
12007	Aquatics	566,828	N/A	N/A	N/A
12008	Sports Classes and Activities	1,053,953	N/A	N/A	N/A
12009	Facility Rentals	833,423	N/A	N/A	N/A
12090	Community Resources and Division-Wide Support	2,008,777	N/A	N/A	N/A
Total C	Community Services	9,477,873	N/A	N/A	N/A
Arts an	nd Culture				
12010	Public Art And Art in Private Development (Development Enterprise Fund)	N/A	25,018	21,275	(15.0%)
12011	Visual Arts	N/A	284,381	253,572	(10.8%)
12012	Performing Arts	N/A	324,812	327,816	0.9%
12013	Pottery	N/A	172,379	163,099	(5.4%)
12014	Theater	N/A	72,825	161,270	121.4%
Total A	arts and Culture	N/A	879,415	927,032	5.4%
Neighb	orhoods				
12015	Columbia Neighborhood Center Programs	N/A	655,421	639,149	(2.5%)
12016	Youth and Family Resources	N/A	419,414	418,156	(0.3%)
12033	Columbia Neighborhood Center Facility	N/A	55,139	55,139	0.0%
Total N	leighborhoods	N/A	1,129,974	1,112,444	(1.6%)

		FY 2019/20 Actuals	FY 2020/21 Adopted	FY 2021/22 Recommended*	FY 2021/22 Change %
Recrea	tion Administration	Actuals	Adopted	Recommended	Change 70
12017	Special Events	N/A	5,039	88.890	1,663.9%
12018	Marketing	N/A	396,605	450,722	13.6%
12019	Administrative Services	N/A	3,062,087	2,938,635	(4.0%)
	Recreation Administration	N/A	3,463,731	3,478,247	0.4%
Seniors					
12020	Trips	N/A	83,392	72,181	(13.4%)
12020	Senior Programs	N/A	378,588	342,535	(9.5%)
12022	Senior Center	N/A	490,539	484,533	(1.2%)
12023	Therapeutic Programs	N/A	105,298	101,427	(3.7%)
Total S		N/A	1,057,817	1,000,676	(5.4%)
G 4	15.000				
12024	Aquatics	N/A	278,516	430,423	54.5%
12024	Gymnastics	N/A	162,000	167,787	3.6%
12025	Youth and Adult Sports	N/A	673,027	651,843	(3.1%)
12027	Recreation Facilities	N/A	687,722	678,689	(1.3%)
	ports and Facilities	N/A	1,801,265	1,928,742	7.1%
	and Teens				
12028	Preschool	N/A	152,710	205,826	34.8%
12029	After School	N/A	247,354	274,288	10.9%
12030	School Break Camps	N/A	266,100	345,378	29.8%
12031	Teens	N/A	202,441	183,364	(9.4%)
Total Y	outh and Teens	N/A	868,605	1,008,857	16.1%
Capital	l or Special Projects				
832620	Pilot Grant Writer at Columbia Neighborhood Center	94,639	0	0	0.0%
P20802	Library and Community Services Equipment	86,426	0	0	0.0%
Total C	Capital or Special Projects	181,065	0	0	0.0%

Total Non-Personnel

Total Dollars by Category

	FY 2019/20 Actuals	FY 2020/21 Adopted	FY 2021/22 Recommended*	FY 2021/22 Change %
Dollars by Fund	Tievadis	Taopteu	Tree on the care of the care o	Change /v
General Fund	18,027,378	18,308,181	18,008,325	(1.6%)
Development Enterprise Fund	35,332	25,018	21,275	(15.0%)
Youth and Neighborhood Services Fund	885,130	710,560	694,272	(2.3%)
Total Dollars by Fund	18,947,840	19,043,759	18,723,871	(1.7%)
Dollars by Category				
Salaries and Benefits:				
Salaries	5,181,949	6,727,389	6,280,999	(6.6%)
Overtime and Casual Staffing	1,265,035	756,206	1,214,225	60.6%
Other Pay and Benefits	1,586,149	1,683,678	1,457,959	(13.4%)
Leaves	1,037,259	247,832	1,148,537	363.4%
Workers' Compensation**	90,253	71,843	22,862	(68.2%)
Retirement	1,922,116	2,267,217	1,048,063	(53.8%)
Total Salaries and Benefits	11,082,762	11,754,165	11,172,647	(4.9%)
Non-Personnel:				
Goods and Services	2,677,553	2,069,600	2,277,311	10.0%
Library and Recreation Services Equipment	86,426	0	0	N/A
Property and Capital	27,416	8,626	20,809	141.2%
Equipment and Building Rental	5,073,683	5,211,368	5,253,105	0.8%

7,865,078

18,947,840

7,289,594

19,043,759

7,551,224

18,723,871

3.6%

(1.7%)

^{*} In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – "Change to Employee Benefit Costing Methodology."

^{**}The Recommended Budget reflects a reconciliation of the costs associated with providing workers' compensation insurance. These costs have been shifted from non-sworn employees, to sworn employees to more accurately reflect the driver of workers' compensation costs.

Library and Recreation Services Department

Position Summary

		FY 2019/20 Adopted	FY 2020/21 Adopted	FY 2021/22 Change*	FY 2021/22 Recommended
Positions	s by Program / Service Delivery Plan				
Program	11900 - Library				
11901	Borrower Services/Circulation	17.41	16.07	0.00	16.07
11902	Library Services for Adults	7.34	7.59	0.00	7.59
11903	Library Services for Teens and Children	6.81	7.06	0.00	7.06
11904	Prepare and Acquire Library Materials	6.90	6.12	0.00	6.12
11905	Management, Supervisory, and Administrative Support - Library	6.30	5.00	0.00	5.00
Total Pro	ogram 11900 - Library	44.76	41.84	0.00	41.84
Program	1 12000 - Community Services				
12001	Columbia Neighborhood Center	3.25	N/A	N/A	N/A
12002	Youth, Family and Child Care Resources	1.75	N/A	N/A	N/A
12003	Pre-School, Elementary, Middle and High School After School and Summer Recreation Programs	4.00	N/A	N/A	N/A
12004	Special Populations	5.41	N/A	N/A	N/A
12005	Visual and Performing Arts	4.52	N/A	N/A	N/A
12006	Public Art (Development Enterprise Fund)	0.15	N/A	N/A	N/A
12007	Aquatics	0.85	N/A	N/A	N/A
12008	Sports Classes and Activities	2.30	N/A	N/A	N/A
12009	Facilities	4.85	N/A	N/A	N/A
12090	Community Resources and Division-Wide Support	11.12	N/A	N/A	N/A
Total Pro	ogram 12000 - Community Services	38.20	N/A	N/A	N/A

		FY 2019/20 Adopted	FY 2020/21 Adopted	FY 2021/22 Change*	FY 2021/22 Recommended
Arts an	d Culture				
12010	Public Art And Art in Private Development (Development Enterprise Fund)	N/A	0.15	0.00	0.15
12011	Visual Arts	N/A	1.45	0.00	1.45
12012	Performing Arts	N/A	1.20	0.00	1.20
12013	Pottery	N/A	1.00	0.00	1.00
12014	Theater	N/A	1.20	0.00	1.20
Total A	rts and Culture	N/A	5.00	0.00	5.00
Neighbo	orhoods				
12015	Columbia Neighborhood Center Programs	N/A	2.50	0.00	2.50
12016	Youth and Family Resources	N/A	2.50	0.00	2.50
Total N	eighborhoods	N/A	5.00	0.00	5.00
Recreat	tion Administration				
12017	Special Events	N/A	0.50	0.00	0.50
12018	Marketing	N/A	1.25	0.00	1.25
12019	Administrative Services	N/A	8.50	0.00	8.50
Total R	ecreation Administration	N/A	10.25	0.00	10.25
Seniors					
12020	Trips	N/A	0.50	0.00	0.50
12021	Senior Programs	N/A	2.00	0.00	2.00
12022	Senior Center	N/A	2.75	0.00	2.75
12023	Therapeutic Programs	N/A	0.50	0.00	0.50
Total Se	eniors	N/A	5.75	0.00	5.75
Sports a	and Facilities				
12024	Aquatics	N/A	1.00	0.00	1.00
12026	Youth and Adult Sports	N/A	2.15	0.00	2.15
12027	Recreation Facilities	N/A	4.85	0.00	4.85
	ports and Facilities	N/A	8.00	0.00	8.00

Vouth and Teens Vouth and Vouth and Vouth and Vouth and Vouth and Vouth and Neighborhood Services Fund Vouth and Neighborhood Servic			FY 2019/20	FY 2020/21	FY 2021/22	FY 2021/22
12028 Preschool N/A 0.80 0.00 0.80 12029 After School N/A 1.30 0.00 1.30 12030 School Break Camps N/A 0.90 0.00 0.90 12031 Teens N/A 1.00 0.00 1.00	X 7 (1	1.00	Adopted	Adopted	Change*	Recommended
12029 After School N/A 1.30 0.00 1.30 12030 School Break Camps N/A 0.90 0.00 0.90 12031 Teens N/A 1.00 0.00 1.00 12031 Teens N/A 1.00 0.00 0.00 12031 Teens N/A 1.00 12031 Te			27/4	0.00	0.00	0.00
12030 School Break Camps N/A 0.90 0.00 0.00 1.2031 Teens N/A 1.00 0.00 1.00						
Tens						
Capital or Special Projects Second Projects		School Break Camps	<u>"</u>	0.90		0.90
Capital or Special Projects	12031	Teens	N/A	1.00	0.00	1.00
R32620 Pilot Grant Writer at Columbia Neighborhood 1.00 0	Total Yo	uth and Teens	N/A	4.00	0.00	4.00
Center Sa0600 Lakewood Branch Library Facility N/A 3.12 0.00 3.12	Capital	or Special Projects				
Total Capital or Special Projects 1.00 3.12 0.00 3.12	832620	_	1.00	0.00	0.00	0.00
Positions by Fund Sa.96	830600	Lakewood Branch Library Facility	N/A	3.12	0.00	3.12
Positions by Fund So.56 So.31 O.00 So.31	Total Ca	pital or Special Projects	1.00	3.12	0.00	3.12
Positions by Fund So.56 So.31 O.00 So.31						
General Fund 80.56 80.31 0.00 80.31 Development Enterprise Fund 0.15 0.15 0.00 0.15 Youth and Neighborhood Services Fund 3.25 2.50 0.00 2.50 Total Positions by Fund 83.96 82.96 0.00 82.96 Position Classification Administrative Aide 1.00 1.00 0.00 1.00 Administrative Aide - Confidential 1.00 1.00 0.00 1.00 Administrative Analyst 1.00 1.00 0.00 1.00 Administrative Librarian 1.00 1.00 0.00 1.00 Director of Library and Recreation Services 1.00 1.00 0.00 1.00 Facility Attendant 1 2.00 2.00 0.00 1.00 Facility Attendant 2 1.00 1.00 0.00 10.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 0.00 6.00 <td>Total Po</td> <td>sitions by Program / Service Delivery Plan</td> <td>83.96</td> <td>82.96</td> <td>0.00</td> <td>82.96</td>	Total Po	sitions by Program / Service Delivery Plan	83.96	82.96	0.00	82.96
Youth and Neighborhood Services Fund 3.25 2.50 0.00 2.50 Total Positions by Fund 83.96 82.96 0.00 82.96 Position Classification Administrative Aide 1.00 1.00 0.00 1.00 Administrative Aide - Confidential 1.00 1.00 0.00 1.00 Administrative Analyst 1.00 1.00 0.00 1.00 Administrative Librarian 1.00 1.00 0.00 1.00 Director of Library and Recreation Services 1.00 1.00 0.00 1.00 Facility Attendant 1 2.00 2.00 0.00 2.00 Facility Attendant 2 1.00 1.00 0.00 1.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 6.00 0.00 6.00			80.56	80.31	0.00	80.31
Youth and Neighborhood Services Fund 3.25 2.50 0.00 2.50 Total Positions by Fund 83.96 82.96 0.00 82.96 Position Classification Administrative Aide 1.00 1.00 0.00 1.00 Administrative Aide - Confidential 1.00 1.00 0.00 1.00 Administrative Analyst 1.00 1.00 0.00 1.00 Administrative Librarian 1.00 1.00 0.00 1.00 Director of Library and Recreation Services 1.00 1.00 0.00 1.00 Facility Attendant 1 2.00 2.00 0.00 2.00 Facility Attendant 2 1.00 1.00 0.00 1.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 6.00 0.00 6.00			80.56	80.31	0.00	80.31
Position Classification						
Position Classification						
Administrative Aide 1.00 1.00 0.00 1.00 Administrative Aide - Confidential 1.00 1.00 0.00 1.00 Administrative Analyst 1.00 1.00 (1.00) 0.00 Administrative Librarian 1.00 1.00 0.00 1.00 Director of Library and Recreation Services 1.00 1.00 0.00 1.00 Facility Attendant 1 2.00 2.00 0.00 2.00 Facility Attendant 2 1.00 1.00 0.00 1.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 0.00 6.00	Total Po	sitions by Fund	83.96	82.96	0.00	82.96
Administrative Aide - Confidential 1.00 1.00 0.00 1.00 Administrative Analyst 1.00 1.00 1.00 0.00 1.00 Administrative Librarian 1.00 1.00 0.00 1.00 Director of Library and Recreation Services 1.00 1.00 0.00 1.00 Facility Attendant 1 2.00 2.00 0.00 2.00 Facility Attendant 2 1.00 1.00 0.00 1.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 0.00 0.00 6.00	Position	Classification				
Administrative Analyst 1.00 1.00 (1.00) 0.00 Administrative Librarian 1.00 1.00 0.00 1.00 Director of Library and Recreation Services 1.00 1.00 0.00 1.00 Facility Attendant 1 2.00 2.00 0.00 2.00 Facility Attendant 2 1.00 1.00 0.00 10.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 0.00 6.00	Adminis	trative Aide	1.00	1.00	0.00	1.00
Administrative Librarian 1.00 1.00 0.00 1.00 Director of Library and Recreation Services 1.00 1.00 0.00 1.00 Facility Attendant 1 2.00 2.00 0.00 2.00 Facility Attendant 2 1.00 1.00 0.00 1.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 0.00 6.00	Adminis	trative Aide - Confidential	1.00	1.00	0.00	1.00
Director of Library and Recreation Services 1.00 1.00 0.00 1.00 Facility Attendant 1 2.00 2.00 0.00 2.00 Facility Attendant 2 1.00 1.00 0.00 1.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 0.00 6.00	Adminis	trative Analyst	1.00	1.00	(1.00)	0.00
Facility Attendant 1 2.00 2.00 0.00 2.00 Facility Attendant 2 1.00 1.00 0.00 1.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 0.00 6.00	Adminis	trative Librarian	1.00	1.00	0.00	1.00
Facility Attendant 2 1.00 1.00 0.00 1.00 Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 0.00 6.00	Director	of Library and Recreation Services	1.00	1.00	0.00	1.00
Librarian 10.00 10.00 0.00 10.00 Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 0.00 6.00	Facility A	Attendant 1	2.00	2.00	0.00	2.00
Librarian, Part-time 3.18 3.18 0.00 3.18 Library Assistant 6.00 6.00 0.00 6.00	Facility A	Attendant 2	1.00	1.00	0.00	1.00
Library Assistant 6.00 6.00 0.00 6.00	Libraria	1	10.00	10.00	0.00	10.00
	Libraria	n, Part-time	3.18	3.18	0.00	3.18
Library Circulation Manager 1.00 1.00 0.00 1.00	Library A	Assistant	6.00	6.00	0.00	6.00
	Library (Circulation Manager	1.00	1.00	0.00	1.00

	FY 2019/20 Adopted	FY 2020/21 Adopted	FY 2021/22 Change*	FY 2021/22 Recommended
Library Specialist 1, Part-time	3.18	3.18	0.00	3.18
Library Specialist 2, Part-time	0.00	0.00	1.59	1.59
Library Specialist 3, Part-time	10.60	10.60	(1.59)	9.01
Management Analyst	0.00	0.00	1.00	1.00
Management Analyst - Term Limited	1.00	0.00	0.00	0.00
Office Assistant	1.00	1.00	0.00	1.00
Office Assistant, Part-time	1.50	1.50	0.00	1.50
Office Clerk	1.00	1.00	0.00	1.00
Principal Office Assistant	1.00	1.00	0.00	1.00
Recreation Services Coordinator 1	1.00	1.00	0.00	1.00
Recreation Services Coordinator 2	17.00	17.00	0.00	17.00
Recreation Services Manager	4.00	4.00	0.00	4.00
Senior Library Assistant	1.00	1.00	0.00	1.00
Senior Office Assistant	5.00	5.00	0.00	5.00
Senior Office Assistant, Part-time	0.75	0.75	0.00	0.75
Staff Office Assistant	1.00	1.00	0.00	1.00
Staff Office Assistant, Part-time	0.75	0.75	0.00	0.75
Superintendent of Libraries	1.00	1.00	0.00	1.00
Superintendent of Recreation Services	1.00	1.00	0.00	1.00
Supervising Librarian	3.00	3.00	0.00	3.00
Youth and Family Resources Manager	1.00	1.00	0.00	1.00
Total Positions	83.96	82.96	0.00	82.96

^{*} Position changes as of 3/6/2021.

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Library and Recreation Services Performance Indicators

2011 Consolidated General Plan Goals: Chapter 4, Community Character (CC)

Goal CC-7: Appropriate Library Facilities

Goal CC-8: Broad and Diverse Library Collection

Goal CC-9: Appropriate Arts Facilities

Goal CC-10: High Quality Recreation Programming

Goal CC-11: Wide Range of Recreation Programming

Goal CC-12: Maximize Access to Recreation Services, Facilities and Amenities

Council Policy 5.1.1 Socio-Economic - Goals and Policies

Goal 5.1.H: Identify pressing health and social needs of the Sunnyvale community...

Goal 5.1.J: Encourage and support a network of human services...

Council Policy 5.1.2. Child Care

Council Policy 6.2.1 Library - Goals and Policies

Goal CP-6.2C: Provide library programs and publications to education, enrich and enlighten library users

Goal CP-6.2F: Foster a collaborative organization to attain a high performance and customer-focused Library

Council Policy 6.4.1B: Promote the physical and mental well being...in arts programs and services.

Council Policy 6.4.1.C: Positively impact the development of youth by developing a strong foundation in the arts...

Council Policy 7.1.1 Fiscal - Long Range Goals and Financial Policies

Council Policy 7.1A.4: Budget Monitoring and Modification

Council Policy 7.1B.5: User Fees

Please refer to the General Plan Executive Summary and the Council Policy Manual for further details on goals.

	General Plan Goal	FY 2017/18 Actual	FY 2018/19 Actual	FY* 2019/20 Actual	FY 2020/21 Target	FY* 2020/21 Estimate ¹	FY 2021/22 Target ²			
DEPARTMENT OF LIBRARY AND RECREATION SERVICES										
PERFORMANCE INDICATORS										
Percent of total department planned operating budget expended.		89.7%	92.3%	91.1%	100.0%	66.5%	100.0%			
LIBRARY										
WORKLOAD INDICATORS										
Number of library programs for adults.	CP-6.2C	395	355	228		86				
Number of library programs for children, teens and families.	CP-6.2C	583	576	437		252				
Number of offsite library programs. [New in FY 2018/19]	CP-6.2C	N/A	131	665		0				
Number of materials circulated.	CC-8	2,098,751	1,992,831	1,431,754		543,116				
Number of library visitors.	CC-7, CC-8	657,343	619,986	398,830		18,814				
Total volumes of books and media cataloged and processed. [New in FY 2018/19]	CC-8	N/A	34,821	26,119		21,235				
Number of volunteer hours managed by Library staff. [New in FY 2018/19]	CP-6.2F	N/A	1,605	1,203		1,319				

	General Plan	FY 2017/18	FY 2018/19	FY* 2019/20	FY 2020/21	FY* 2020/21	FY 2021/22
	Goal	Actual	Actual	Actual	Target	Estimate ¹	Target ²
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating library services as good or better.	CC-7, CC-8	N/A	251 86%	N/A	250 90%	N/A	250 90%
Number of customer survey respondents and percent rating library programs as good or better. [New in FY 2018/19]	CP-6.2C	N/A	1,124 98%	762 95%	1,000 97%	202 99%	1,000 97%
Number of customer survey respondents and percent rating programs for adults as good or better. [Deleted in FY 2018/19]	CP-6.2C	648 99%	N/A	N/A	N/A	N/A	N/A
Percent of library materials re-shelved within 48 hours after check-in.	CC-8	99%	99%	99%	98%	99%	98%
Average number of days from receipt of materials to availability.	CC-8	8	9	13	9	19	9
Percent of total Library operating budget expended. [Deleted in FY 2018/19]		84%	N/A	N/A	N/A	N/A	N/A
COMMUNITY SERVICES							
WORKLOAD INDICATORS							
Number of youth and teen participant hours in Community Services, including preschool, elementary, middle school and high school. [Deleted in FY 2020/21]	CC-10, CC-11	318,389	300,211	223,329		111,664	
Number of adult participant hours in Community Services. [Deleted in FY 2020/21]	CC-10, CC-11	345,892	347,933	310,982		155,491	
Number of registrations for all of Community Services. [Deleted in FY 2020/21]	CC-10, CC-11 6.4.1B, 6.4.1C	N/A	20,005	20,470		10,235	
Number of volunteer hours managed by Community Services staff. [Deleted in FY 2020/21]	CC-10	17,126	21,035	13,597		6,799	
Number of recipients awarded Recreation Fee Waivers. [Delete in FY 2019/20]	CC-12	409	N/A	N/A		N/A	
Number of Recipients Awarded Recreation Fee Waivers and Percentage of Total Expended. [Deleted in FY 2020/21]	CC-12	N/A	358 90%	167 21%		84 24%	
Number of facilities occupancy hours within Community Services (rentals and programs). [Deleted in FY 2020/21]	CC-9, CC-10, CC-11, CC-12	89,792	106,735	136,397		68,199	

	General Plan Goal	FY 2017/18 Actual	FY 2018/19 Actual	FY* 2019/20 Actual	FY 2020/21 Target	FY* 2020/21 Estimate ¹	FY 2021/22 Target ²
Number of facilities reservations within Community Services (rentals). [Deleted in FY 2020/21]	CC-9, CC-10, CC-11, CC-12	N/A	16,823	7,310		3,655	
Number of special event applications received. [Deleted in FY 2020/21]	CC-11, CC-12	40	42	35		18	
Number of participant hours generated by Columbia Neighborhood Center (CNC) service providers in the areas of: Community Education, Mental and Physical Health Services, Recreation and Enrichment, Social Services, and Neighborhood Safety. [Deleted in FY 2020/21]	CC-10, CC-11, CC-12, CP-5.1H, CP-5.1J	94,106	95,150	48,201		24,101	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Recreation Services as good or better. ³ [Deleted in FY 2020/21]	CC-10	4,366 96.5%	750 94.0%	1,126 95%	N/A	N/A	N/A
Number of customer survey respondents and percent rating Recreation Services facilities as good or better. [Deleted in FY 2020/21]	CC-9, CC-10	175 98.9%	125 96.0%	0 N/A	N/A	N/A	N/A
Percent of Recreation Fee Waiver applications funded. [Delete in FY 2019/20]	CC-12	N/A	63%	N/A	N/A	N/A	N/A
Number of adult customer survey respondents and percent rating a Youth and Family Resources sponsored program/activity/service as good or better. [Delete in FY 2019/20]	CC-10, CC-11, CC-12	439 98.6%	284 99.0%	N/A	N/A	N/A	N/A
Number of youth customer survey respondents and percent rating a Youth and Family Resources sponsored program/activity/service as good or better. [Delete in FY 2019/20]	CC-10, CC-11, CC-12	519 95.4%	1,071 95.0%	N/A	N/A	N/A	N/A
Number of customer survey respondents and percent rating medical services provided at Columbia Neighborhood Center (CNC) as good or better. [Delete in FY 2019/20]	CC-10	267 96.0%	590 97.5%	N/A	N/A	N/A	N/A
Amount of Grants and In-Kind Contributions received for Columbia Neighborhood Center (CNC). [Deleted in FY 2020/21]	CC-12, CP-5.1J	\$3,447,757	\$3,494,328	\$3,600,000	N/A	N/A	N/A
Number of customer survey respondents and percent rating the quality of programs/services for childcare providers and families seeking child care related services as good or better. [Deleted in FY 2020/21]	CC-10, CC-12, CP-5.1.2	330 100%	542 100%	350 100%	N/A	N/A	N/A
Amount of grants and value of in-kind contributions received for Senior Center. [Deleted in FY 2020/21]	CC-12, CP-7.A.4	N/A	\$15,271	\$73,080	N/A	N/A	N/A

	General Plan Goal	FY 2017/18 Actual	FY 2018/19 Actual	FY* 2019/20 Actual	FY 2020/21 Target	FY* 2020/21 Estimate ¹	FY 2021/22 Target ²
Percent of cost recovery for the Arts and Recreation Program. [Delete in FY 2018/19]	CC-12, CP-7.1B.5	52%	N/A	N/A	N/A	N/A	N/A
Percent of total Arts and Recreation operating budget expended. [Delete in FY 2018/19]	CC-12, CP7.1A.4	96%	N/A	N/A	N/A	N/A	N/A
Percent of total Youth and Family Resources operating budget expended. [Delete in FY 2018/19]	CC-12, CP7.1A.4	93%	N/A	N/A	N/A	N/A	N/A
ARTS AND CULTURE							
WORKLOAD INDICATORS							
Total number of participants hours in Arts and Cultural Programs. (Adult/Youth/Teens: visual art, performance art, cultural art)	CC-10, CC-11, CC-12	N/A	N/A	101,238		50,619	
Total number of Arts and Cultural Program registrants. (Adult/Youth/Teens: visual art, performance art, cultural art)	CC-10, CC-11, CC-12	N/A	N/A	20,269		10,135	
Total number of Arts and Cultural programs. (Adult/Youth/Teens: visual art, performance art, cultural art)	CC-10, CC-11, CC-12	N/A	N/A	345		173	
Total number of facilities occupancy hours within the Theater (percentage of total rentals and programs compared to available hours).	CC-9, CC-12	N/A	N/A	4,343 40%		2,172 40%	
Total number of facilities reservations within the Theater (rentals).	CC-9, CC-12	N/A	N/A	1,509		755	
Total number of staff hours spent on Public Art Projects (Private/Public).	CC-12	N/A	N/A	639		320	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Arts and Cultural Programs as good or better.	CC-10	N/A	N/A	N/A	1,000 90%	500 90%	750 90%
Number of customer survey respondents and percent rating Theater Facility as good or better.	CC-9, CC-12	N/A	N/A	N/A	40 95%	20 95%	30 95%

	General Plan Goal	FY 2017/18 Actual	FY 2018/19 Actual	FY* 2019/20 Actual	FY 2020/21 Target	FY* 2020/21 Estimate ¹	FY 2021/22 Target ²
NEIGHBORHOODS							
WORKLOAD INDICATORS							
Number of participant hours generated by Columbia Neighborhood Center (CNC) partner service providers in the areas of: Community Education, Mental and Physical Health Services, Recreation and Enrichment, Social Services, and Neighborhood Safety. ⁴	CC-10, CC-11, CC-12, CP-5.1H, CP-5.1J	N/A	N/A	48,201		24,101	
Total number of participants hours in Columbia Neighborhood Programs. (Adult/Youth/Teens)	CC-10, CC-11, CC-12	N/A	N/A	50,744		25,387	
Total number of Columbia Neighborhood Programs registrants. (Adult/Youth/Teens)	CC-10, CC-11, CC-12	N/A	N/A	32,494		16,247	
Total number of Columbia Neighborhood Programs. (Adult/Youth/Teens)	CC-10, CC-11, CC-12	N/A	N/A	132		66	
Total number of Recreation Fee Waivers Awarded and Percentage of Total Expended.	CC-12	N/A	N/A	216 20%		108 10%	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Columbia Neighborhood Programs as good or better.	CC-10	N/A	N/A	464 91%	464 91%	232 91%	348 91%
RECREATION ADMINISTRATION							
WORKLOAD INDICATORS							
Total number of community/special event applications received and awarded.	CC-11, CC-12	N/A	N/A	35		18	
Total number of Recreation Services Special Event registrants/participants.	CC-10, CC-11, CC-12	N/A	N/A	1,516		758	
Total number of volunteer hours managed by Recreation Services staff. (Not including: Senior, Youth and Teen, and Sports and Aquatics Programs)	CC-10	N/A	N/A	254		127	
Total number of facility reservations processed at the Community Center. (In-person or by phone)	CC-10, CC-11, CC-12	N/A	N/A	4,859		2,429	
Total number of program registrations processed at the Community Center. (In-person or phone/online)	CC-10, CC-11, CC-12	N/A	N/A	13,806 6,562		6,903 3,281	
Total number of social media posts and total customer reach.	CC-10, CC-11, CC-12	N/A	N/A	280 335,800		140 167,900	

	General Plan Goal	FY 2017/18 Actual	FY 2018/19 Actual	FY* 2019/20 Actual	FY 2020/21 Target	FY* 2020/21 Estimate ¹	FY 2021/22 Target ²
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating overall Recreation Services as good or better.	CC-10	N/A	N/A	728 97%	728 97%	364 97%	546 97%
SENIORS							
WORKLOAD INDICATORS							
Total number of participants hours in Senior Programs.	CC-10, CC-11, CC-12	N/A	N/A	192,751		96,376	
Total number of Senior Program registrants.	CC-10, CC-11, CC-12	N/A	N/A	88,770		44,385	
Total number of Senior Programs offered.	CC-10, CC-11, CC-12	N/A	N/A	167		84	
Total number of Senior Center Memberships.	CC-10, CC-11, CC-12	N/A	N/A	1,234		617	
Total number of Care Management hours provided.	CC-12	N/A	N/A	1,650		825	
Total number of volunteer hours managed by Senior Program staff.	CC-10	N/A	N/A	11,343		5,672	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Senior Programs as good or better.	CC-10	N/A	N/A	300 90%	300 90%	150 90%	225 90%
SPORTS, AQUATICS AND FACILITIES							
WORKLOAD INDICATORS							
Total number of participants hours in Sports and Aquatics Programs.	CC-10, CC-11, CC-12	N/A	N/A	101,410		50,705	
Total number of Sports and Aquatics registrants.	CC-10, CC-11, CC-12	N/A	N/A	21,327		10,664	
Total number of Sports and Aquatics Programs.	CC-10, CC-11, CC-12	N/A	N/A	1,461		731	
Total number of volunteer hours managed by Sports and Aquatics Program staff.	CC-10	N/A	N/A	1,668		834	
Total number of facilities occupancy hours within Recreation Facilities (percentage of total rentals and programs compared to available hours).	CC-9, CC-12	N/A	N/A	673,351 20.26%		336,675 20.26%	

	General Plan Goal	FY 2017/18 Actual	FY 2018/19 Actual	FY* 2019/20 Actual	FY 2020/21 Target	FY* 2020/21 Estimate ¹	FY 2021/22 Target ²
Total number of facilities reservations within the Recreation Services Facilities (rentals).	CC-9, CC-12	N/A	N/A	7,310		3,655	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Sports and Aquatics Programs as good or better. [New for FY 2020/21]	CC-10	N/A	N/A	N/A	200 95%	N/A	N/A
Number of customer survey respondents and percent rating Recreation Services Facilities as good or better. [New for FY 2020/21]	CC-9, CC-12	N/A	N/A	N/A	1,500 95%	N/A	N/A
YOUTH AND TEENS							
WORKLOAD INDICATORS							
Total number of participants hours in Youth and Teen Programs.	CC-10, CC-11, CC-12	N/A	N/A	117,929		58,965	
Total number of Youth and Teen Program registrants.	CC-10, CC-11, CC-12	N/A	N/A	4,794		2,397	
Total number of Youth and Teen Programs offered.	CC-10, CC-11, CC-12	N/A	N/A	322		161	
Total Number of volunteer hours managed by Youth and Teen Program staff.	CC-10	N/A	N/A	264		132	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Youth and Teens Programs as good or better.	CC-10	N/A	N/A	600 90%	600 90%	300 90%	450 90%

^{*} Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic. Activities are expected to return to pre-COVID levels as restrictions are lifted.

¹ Recreation Services estimates for FY 2020/21 Estimates are based off of 50% of FY 2019/20 actuals.

 $^{^2\} Recreation\ Services\ estimates\ for\ FY\ 2021/22\ Estimates\ are\ based\ off\ of\ 75\%\ of\ FY\ 2019/20\ actuals.$

³ FY 2016/17 and FY 2017/18 surveys included repeat customers. Indicator will change in FY 2020/21 based on surveys conducted within each new Program Area (Sports and Facilities; Arts and Culture; Seniors; Youth and Teens; Neighborhoods; Administrative Services)

⁴ Mid-year numbers are still being collected. Estimate is two thirds of FY 2018/19 actual because there were normal services through mid-March.