



Recommended Budget and Resource Allocation Plan

City of Sunnyvale, California – Fiscal Year 2015/16

Pages Extracted for
Parks and Recreation Commission
& Arts Commission
Budget Review





CITY OF SUNNYVALE

Memorandum

DATE: May 1, 2015

TO: Mayor, Councilmembers and Residents of Sunnyvale

FROM: Deanna J. Santana, City Manager *DJS*

SUBJECT: Fiscal Year 2015/16 Recommended Budget for the City of Sunnyvale

I am pleased to present for your review and consideration the FY 2015/16 Recommended Budget and 20-Year Resource Allocation Plan. This recommended budget balances sustainable funding for core operations with additional resources to address City Council's strategic areas of focus and the increasing demands for services from the community.

With strong leadership from the Council, the good work of City staff, and the long-term fiscal planning framework, Sunnyvale has emerged from recession and is at the forefront of a strong state-wide economic recovery led by the Bay Area region. We believe the City is on solid financial footing, with a growing real estate market positively impacting property tax revenue, and active development throughout the city creating jobs and increasing economic activity. This budget carefully reflects the benefits of economic recovery with revenue growth projections and an improved fiscal outlook for the City's General Fund. While we are both optimistic and cautious, the City's improved fiscal standing presents opportunity for investment in key service areas.

The combination of deferred "mission critical" projects during the recession and increased economic growth naturally brings additional demands for investment in City services and infrastructure. Past economic cycles have shown the volatility of our key revenues and the need to prepare for the inevitable downturns. This FY 2015/16 Recommended Budget and 20-Year Resource Allocation Plan proposes investment in key areas that likely can no longer be deferred and/or are strategic areas where the City stands to improve its service delivery to the community. Therefore, in this time of economic prosperity, Council has many choices to make to invest our resources wisely and for the long term. This recommended budget and long-term financial plan lays down the framework to do so and continues with the City's practice of fiscal prudence.

Strengthening the City's Financial Position for the Long Term

Our current positive fiscal position allows us to continue to address many of the growing expenses and long-term liabilities. Working collaboratively with our labor associations, and in recognition that our workforce is our largest asset, we have made considerable progress to contain compensation costs in the short and long term, with actions that included: moderating salary increases, implementing second- and third-tier reduced benefit retirement plans, modifying leave programs, and increasing employee contributions for

retirement costs. These significant concessions made by our employees have been critical to stabilize the City's finances and maintain service levels. Similarly, we are also working to pay down our unfunded liability with CalPERS, propose to increase reserves to hedge against increasing retirement contribution rate volatility, and continue to contribute to our Other Post Employment Benefit Trust to mitigate our long term healthcare liabilities.

While many of our revenues are strong, the recommended budget also seeks to moderate the impact of the revenue volatility inherent in some of our largest revenue sources, specifically sales tax and development-related fees, and incorporates and absorbs the reality of declining revenue sources like utility users tax. It does so through the effective use of reserves, and a cautious approach to projecting the long-term revenue base. Through these actions, the FY 2015/16 Recommended Budget and 20-Year Resource Allocation Plan generally preserves the amount of the Budget Stabilization Fund, as adopted in FY 2014/15, funds all of the proposed projects identified by staff, and allows for additional investment on the part of the City Council to address long-term, ongoing needs.

Investing in Sunnyvale's Infrastructure

The FY 2015/16 Recommended Budget is focused on the projects budget, as we alternate between a detailed review of operations and projects each year. The proposed projects budget, totaling \$879 million over 20 years, reflects rising construction costs and the significant needs of our aging infrastructure.

One of Council's strategic priorities, the ability of transportation and other infrastructure to support development, is a major focus with projects to rehabilitate the Fair Oaks and Calabazas Creek bridges, reconfigure the Mathilda/237/101 intersection and additional funding for sidewalks, curbs and gutter replacement among other projects to improve our transportation network. The City's utilities infrastructure is also addressed with the replacement of the Water Pollution Control Plant and increased funding for water line replacement.

Open space is another high priority for the Council and the community. With funding through park dedication fees, all of the City's 21 parks are budgeted for renovation over the 20-year planning period. Renovations in the near term include Fair Oaks Park, Lakewood Park and the Washington Community Swim Center. A fully funded plan to maintain all of the City's existing parks is a significant achievement, and allows Council to focus on expansion of our open space.

Rebuilding Capacity to Meet Strategic Priorities

With the City in a stronger fiscal position and the demand for increased service or project implementation, we are constrained by a workforce that is nearly 20 percent smaller than it was 15 years ago. This presents significant challenges because our resources are not able to keep pace with operational demands, while there is also interest and need to implement key initiatives that require additional resources.

We have begun to conservatively address these needs with additional funding for resources in the Community Development Department and this recommended budget

adds resources for the Departments of Public Safety, Public Works and the Office of the City Manager. However, the additional resources are modest and only begin to address the gap between workload and staff capacity in these departments as well as in several other areas of the City. As demands continue to pressure our existing assets, we'll continue to look to strategically add resources where appropriate.

In the following pages, the overview of the FY 2015/16 Recommended Budget provides greater detail by the key components: revenues, expenditures, and reserves. For further information, Volume I: Summary & Operating Budget includes the 20-year financial plans for all funds and the operating budget by department. Volume II: Projects presents specific project detail by project category.

In summary, the FY 2015/16 Recommended Budget presents a balanced allocation of resources designed to begin meeting the increasing demands of a growing economy while maintaining a sustainable financial position for the long term. This budget maintains sufficient reserves to manage the volatility of the modern economy, and holds Sunnyvale's reputation for being strategic and thoughtful in budgeting. While we will continue to be faced with challenges such as our long-term liabilities and aging infrastructure, we are in a positive and stable fiscal position and are well situated to meet the future head on. Overall, I believe that our challenges translate to opportunities and that the wisdom of our City Council, workforce, and community are well poised to resolve them in the best interest of Sunnyvale.

FY 2015/16 Recommended Budget Highlights

The FY 2015/16 Recommended Budget totals \$356 million and includes all City operations and project expenditures, as well as contributions to reserves. Citywide budgeted expenditures are funded from multiple sources that include restricted enterprise funds (Water, Wastewater, Solid Waste, Development Enterprise and Golf and Tennis), restricted special revenue funds such as Housing, Park Dedication and Gas Tax, and grant funding, which include transportation related grants for capital projects, and federal and state workforce grants for employment development. These restricted funds make up over half of the budget.

The City's General Fund, which accounts for 42% of the citywide budget, has proposed expenditures of \$153 million. The General Fund is balanced over the twenty-year financial plan with a Budget Stabilization Fund Reserve that ends with \$13.5 million in the twentieth year. The Budget Stabilization Fund is used strategically over the twenty-year planning period to ensure we provide a stable and consistent level of service over the long term.

Primarily due to an increase in the property tax revenue base (discussed in detail below), the General Fund includes an expenditure line item, entitled "service level set aside," budgeted at \$950,000 and growing by a general inflation factor over the twenty-year plan. This line item represents the amount that can be added to the budget while maintaining a structural balance over the twenty years.

The service level set aside and the Budget Stabilization Fund provide flexibility to invest in services, deal with unexpected events, or absorb the impact when budgetary assumptions do not come in as planned. This is an important factor given two significant vulnerabilities in the General Fund long-term financial plan. First, several of the major revenue sources in the General Fund are highly volatile and heavily impacted by economic cycles. While we have taken care to budget to historical averages over the long-term plan, the City has experienced severe drops from peak levels in the recent

past. Additionally, we are also budgeting at a time when several revenues appear to be at peak levels.

Second, the budgeted salary assumptions may be challenging to hold to given the salary surveys in place that affect three bargaining groups and the need to make investments in our employees to maintain competitiveness in an improving economy. Fiscal sustainability will have to be balanced with that competitiveness, particularly with the concessions made by employees over the past several years, and the reduced retirement formulas in place for new employees. With these vulnerabilities in mind, these funds should be used thoughtfully and strategically.

As part of the development of the budget, the City performs a detailed review of operations and projects in alternating years. For the FY 2015/16 Recommended Budget, the focus is on the twenty-year projects budget. All projects were updated and reviewed in detail. Many existing project budgets have increased due to the rising costs of construction. In addition, due to the numerous capital and infrastructure needs across many categories such as transportation, parks, and utilities, careful attention was paid to the pacing of projects and what can be realistically delivered with the current staffing levels. Some staffing has been added to manage through the current workload, but resource levels will continue to need to be managed, particularly as the City progresses further into its largest infrastructure project to date, the water pollution control plant reconstruction. The twenty-year projects budget totals \$879.7 million over twenty years, up \$101.6 million or 13% from the FY 2013/14 Adopted Budget, the last projects budget cycle. Highlights are included below under "Major Project Highlights."

As FY 2015/16 is the second year of the two-year operating budget, the operating budget is largely the same as presented in the FY 2014/15 Adopted Budget and Long-Term Financial Plan. The recommended budget includes a few changes based on Council actions during FY 2014/15 and to provide resources

for increasing service demands and Council strategic priorities which are discussed in detail in the “Operating Budget” section.

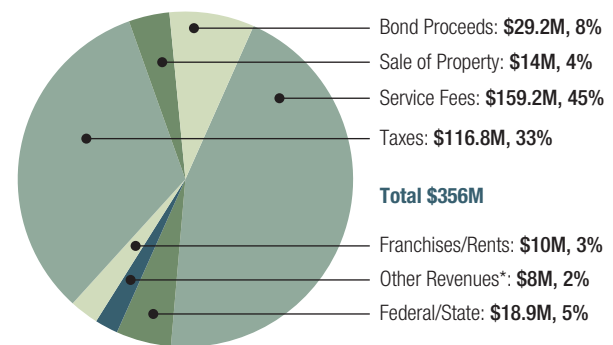
The FY 2015/16 Recommended Budget also includes eight Budget Supplements, which provide funding to complete study issues or contribute funds to external agencies who serve City residents and have been traditionally funded by the City. Seven of the supplements provide funding for one year only. The eighth budget supplement proposes funding for five years to the Downtown Association during a critical time in the revitalization of the City’s downtown.

There are three key elements to the City’s budget and resource allocation plan that provide the financial picture of the City for both the short and long term: revenues, expenditures and reserves. The following sections discuss the highlights, key assumptions and changes included in this recommended budget for each of these elements. It is important to note these elements are budgeted into specific funds, such as the Park Dedication Fund and the Gas Tax Fund, primarily to ensure that revenues restricted to specific purposes are spent for those purposes. While the discussion here is not organized by fund, this important structure is reflected in the budget document with the presentation of twenty-year financial plans for each of the City’s 27 funds. Detailed discussions about revenues, expenditures, and reserves by specific fund are included with the financial plans.

City Revenues and Resources

The City relies on many sources of revenues and the strategic use of reserves to fund services to the community at a stable and sustainable level. As Figure 1 shows, the largest revenue categories are taxes and service fees.

Figure 1
FY 2015/16 Recommended Budget/Revenues by Source



**Other Revenues include: interest income, fines / licenses /permits, miscellaneous revenues (ie: damage to City property, housing loan repayments), SMaRT Station revenues, reimbursement from the county, and other agencies contributions.

Taxes

Taxes, imposed by a government for the purpose of raising revenue to support governmental activities, are distinctly different from fees in that a tax does not need to be levied in proportion to the specific benefit received

Figure 2
Top Tax Revenues

Revenue Source	2012/13 Actual	2013/14 Actual	2014/15 Revised Projection	2015/16 Proposed Projection
Property Tax	\$47,555,857	\$50,293,385	\$53,511,242	\$56,486,757
Sales Tax	30,028,067	30,194,827	29,849,173	31,947,169
Transient Occupancy Tax	9,016,052	10,858,671	12,436,990	11,397,216
Utility Users Tax	6,549,144	6,754,263	6,720,489	6,809,616
Gas Tax	3,246,768	4,568,727	4,170,352	3,102,861
Construction Tax	2,724,864	2,983,677	3,067,503	2,599,579
Total Top Revenues	\$99,120,752	\$105,653,550	\$109,755,749	\$112,343,198

by a person or property. Therefore, almost all of the City's tax revenues are in the General Fund, the primary general purpose fund of the City. Taxes account for 80% of the total revenues in the General Fund, supporting many of the most visible and essential city services such as police, fire, road maintenance, libraries and parks maintenance. The one major tax revenue accounted for in a separate fund is the Gas Tax, which is levied and distributed by the State. Gas Tax funds must be spent on maintenance and capital projects related to public streets and highways. Figure 2 presents recent revenue received and projections for the top tax revenues.

The proposed revenues present an overall positive outlook in the short term, but also reflect the volatility in key tax revenue sources. As part of the development of the recommended budget, the current year projections are also updated. Based on year-to-date figures, we anticipate FY 2014/15 revenues for property tax, transient occupancy tax and construction tax to exceed actual returns in the prior year. Revised FY 2014/15 estimates for sales tax, utility users' tax and gas tax project that these revenues will decrease from FY 2013/14. These revenue declines are a strong reminder that strengthening the City's revenue base must be a priority. We are currently working on a Council Study Issue to analyze the utility users' tax ordinance for modernization and potential tax increase for the 2016 ballot. This work will also be done in conjunction with a revenue strategy team to review all City revenues and areas to further pursue with Council and the community.

Property tax revenue has continued to experience very strong growth. The increased revenue is due to bustling development activity in both the residential and commercial real estate markets. In particular, Sunnyvale home sales prices have hit record levels with an average sale price of \$860,000. Revenues from the residential sector increased 6.3% in FY 2014/15 while the commercial/industrial sector experienced 8.0% growth. While growth was forecast in the FY 2014/15 Adopted Budget, actual growth is higher than these estimates and therefore, the City's property tax revenue base was adjusted up. In addition, we anticipate continued strong growth in property tax revenue for the next two years. The residential growth projection

is adjusted up 0.5% to 4.5% for FY 2015/16. On the commercial side, we have analyzed significant approved development projects and the estimated construction schedules for these projects. Based on this data, three years of high growth is projected as these projects are added to the tax roll. Beginning in FY 2018/19, we forecast property tax growth at a long-term historical average. With the higher property tax base and increased growth assumptions in the short term, the combined effect is that property tax revenues over the General Fund long-term financial plan are up \$67.5 million over twenty years.

Sales tax, the City's second largest tax revenue source, continues to provide unstable returns. The largest segment of activity in our sales tax base is business-to-business sales, which has declined over the last three years. In addition, a large negative adjustment made by the State Board of Equalization related to remittances from one of the City's largest sales tax producers is impacting revenues for FY 2013/14 through FY 2015/16. With weak business-to-business revenues year to date and the impact of the negative adjustment, FY 2014/15 sales tax revenue is anticipated to be less than FY 2013/14 actuals by approximately \$350,000. Non business-to-business activity has trended positive, which we anticipate continuing in FY 2015/16. Without the effect of the negative audit adjustment, we forecast FY 2015/16 revenue to be up 4.5% over the revised FY 2014/15 projection. For the long term, given the ongoing volatility and the erosion of the sales tax base as we continue to move into more of a service based economy, we have maintained modest sales tax growth projections. Projections for additional sales tax revenue from the redevelopment of the downtown have been pushed back one year to mid-FY 2017/18 and reduced from \$1.5 million annually to \$1 million annually. The overall impact of all these adjustments to the City's General Fund long-term financial plan is a \$3 million decrease over twenty years.

Transient occupancy tax (TOT) has shown significant growth over recent years, coming in above estimates for FY 2013/14 and anticipated to be above estimates again for FY 2014/15. Historically, this revenue source has correlated with the economy and followed

sales tax trends, because business related travel is the core business for Sunnyvale's hotels. Currently, TOT growth is outpacing sales tax growth as TOT revenue continues to remain strong and is anticipated to stay strong through FY 2015/16. Growth has also come from the 1% increase in TOT rate to 10.5%, effective January 1, 2014. In the update of revenue projections for the FY 2015/16 Recommended Budget, we have adjusted the timing of the three new hotels forecast in the budget and have only included approved projects. Because of the heavy reliance on business travel and the resulting volatility, we utilize historical room and occupancy rates for projections starting in FY 2016/17.

Utility users tax (UUT) revenue, generated from the sale of electricity, telecom services, and the sale of gas, is forecasted to decline over the long term. The decline is being driven by two factors, energy efficiency and how the City's outdated ordinance applies to telecom. High development activity, in particular the impact of additional buildings within the City, is growing the base. However, the impact of this growth has been substantially negated by energy efficiency, resulting in only modest growth in revenue. The telecom tax base has been deteriorating as the majority of telecom utility user tax revenue is based on landlines, while services such as data transmission are not included in the tax calculation of our outdated ordinance. Upon analysis of the UUT returns for the past several years, we have seen that the telecom tax base is deteriorating at a faster pace than previously projected as the market shifts away from traditional land lines. We have revised projections accordingly, which results in a reduction of \$23 million over the twenty-year financial plan.

Gas tax, levied as a flat rate per gallon sold, is projected to decline in the short term and then hold flat in the long term over the twenty-year financial plan. The majority of the tax is based on volume sold and not on the price of gasoline, and therefore, our projections consider advancements in fuel economy offsetting increased population and number of vehicles. The short-term decrease is due to a true-up rate set by the State for the portion that is based on price, caused by gas prices in FY 2013/14 declining much further than projected. While this revenue source holds flat over time, the costs

and needs for street maintenance and improvements continue to climb. There is discussion at the State and Federal level to make changes to the gas tax and how it is levied. In the meantime, the City's General Fund is picking up the increased funding requirement for these important expenditures.

Construction tax returns have been very strong, an indication of the high level of development activity that the City has sustained for three consecutive years. We anticipate that this historically high level will cool off, with an elevated amount estimated for FY 2015/16 and the historical average level planned beginning in FY 2016/17.

Service Fees

Service fees are the City's largest source of revenue. A diverse set of fees are charged to recover all or a portion of the City's costs for providing a service or access to public property, or for mitigating the impacts of the fee payer's activities on the community. Intended for cost recovery, a fee may not exceed the estimated reasonable cost of providing the service or facility for which the fee is charged. Because of this basis and the legal restrictions related to the expenditure of many of the fees, several of the City's fees are accounted for in separate funds. By far, the largest source of fee revenue comes from the provision of water, sewer and refuse collection services. The proposed increases in utility rates are discussed below, as well as significant highlights in other fee categories.

Utility Rates. The City has three utility funds that are fully self-supporting: the Water Supply and Distribution Fund, the Solid Waste Management Fund, and the Wastewater Management Fund. Each year, as part of the budget process, staff analyzes the current condition and long-term outlook for all three funds. The analysis includes a review of fund balances; State and Federal environmental requirements; revenues; anticipated capital, infrastructure, and operational requirements; and a detailed inspection of significant expenditure areas. The results lead to proposed adjustments to rates that will generate the revenues necessary to meet planned expenditures. Through the long-term planning model, staff attempts to keep

utility rates as stable as possible with modest increases annually, rather than keeping rates flat and impacting customers with a high increase in one year. The overall recommended increase for FY 2015/16 is shown below, in Figure 3, with a comparison to the original projection made in the FY 2014/15 Adopted Budget:

Figure 3
Proposed Utility Rate Increases

Utility	Original Projection	Recommended FY 2015/16	Change in Percentage Points
Water	5.0%	20.0%	15.0%
Wastewater	8.0%	8.0%	0.0%
Solid Waste	5.0%	5.0%	0.0%

Each of the utility enterprises has its own unique pressures that are driving rate adjustments. The FY 2015/16 Recommended Budget is the first year in the two year project budget cycle. As such, each utility submitted updated project budgets that included revised current projects as well as proposed new projects. Because the capital program for the utilities is substantial, the project budgets are significant enough that adjustments are typically made based on the changing priorities in each of the utilities every year and workload to administer these projects must be taken into consideration.

In the water utility, the two drivers affecting rates are the extended drought being experienced across the State for four consecutive years, and the increased infrastructure needs in the water utility. The drought adds a layer of financial uncertainty to the Fund. The State recently called for a mandatory 25% reduction in water use. The financial plan assumes that the drought will affect both revenues and expenditures as customers adjust to the mandate and the City sells and buys less water. In FY 2014/15, both wholesalers agreed to reduce the City's minimum purchase requirements, so the revenue loss will be largely offset by savings in buying less water. The plan anticipates that these reductions will continue for another year. However, both wholesalers have also announced proposed rate increases of approximately 30% or more. These are much larger than

what was previously in the plan, and as such, the City's rates must also be adjusted significantly.

Furthermore, as with all utilities, there are fixed costs to operate the water system that are not based on the volume of water delivered. These include large capital needs in the Fund, mainly associated with pipe, tank, and well replacements and rehabilitation. The recommended budget includes approximately \$103.6 million in projects over 20 years, the most significant of which is \$70 million for water pipe and main replacements. The plan also includes investment in recycled water through the Continuous Recycled Water Production project being implemented at the City's Water Pollution Control Plant. This investment leverages a \$1.5 million grant from the State Department of Water Resources and supports both an investment in recycled water within the City and a more regional approach in partnership with the Santa Clara Valley Water District to secure and stabilize water supply.

Wastewater rates are rising as planned and being driven primarily by costs associated with improvements to the City's wastewater collection and treatment system and stricter regulatory requirements. The main driver of rates in the Wastewater Management Fund is the need to replace the City's aging wastewater treatment plant. The rates include an assumption that the City will issue utility revenue bonds to fund the project over many years; annual debt service costs are expected to be over \$22 million by FY 2023/24 after all the bonds have been issued. This debt service expense is substantial – it will eventually make up more than a third of the Fund's total expenditure requirements.

The Fund also has several new projects that address regulatory needs as ongoing infrastructure needs, and support the Council's adopted Climate Action Plan. Tightening regulations on storm water management are the primary driver of new projects. The plan includes \$6.4 million to make improvements and implement programs to capture trash and keep it from the storm water system. Also included is \$500,000 to pilot infrastructure improvements such as green streets to better manage storm water in the City.

Solid waste rates are rising as planned, driven

primarily by the implementation of the City's Zero Waste Strategic Plan. This project, which is working to increase the City's waste diversion rate to 75% by 2020 and 90% by 2030, is achieving these goals through a combination of new services and enhanced public education and outreach. A portion of the increases from zero waste are offset by savings through less waste being landfilled.

Solid waste rates also include the costs of operating and maintaining the Sunnyvale Materials Recovery and Transfer Station (SMaRT Station). These costs are shared by the cities of Mountain View and Palo Alto. This year, approximately \$1.3 million in new costs are added (half of which are Sunnyvale's) to comply with a settlement agreement with Baykeeper on storm water pollution prevention. These costs include preliminary estimates of new capital improvements and ongoing costs to better manage storm water at the site.

Overall, the utility funds remain on solid footing and are performing well despite facing many unforeseen challenges. As the City continues its disciplined approach in reviewing the financial condition of each of these critical funds every year, time is provided to make adjustments and minimize the fiscal impact on each utility's customers.

Development-Related Fees. Effective FY 2014/15, a separate Development Enterprise Fund was established that includes all development-related fees (e.g. plan check fees, inspection fees and permit application fees) and related expenditures. In addition to ensuring full cost recovery, the Fund allows us to track revenues and expenditures separately, because these fee revenues are highly volatile and expenditures related to specific fees can occur later than when the revenue is collected; a separate fund allows us to build and draw down on a separate reserve. Prior to establishing the Fund, in preparation a separate Development Enterprise Reserve was created in the General Fund to hold revenues collected in excess of what was budgeted for development-related revenue for FY 2012/13 and FY 2013/14. It should be noted that construction tax, while tied to development activity, is a tax and therefore remains in the General Fund.

With several large scale development projects in the Moffett Park and Peery Park areas, staff estimates an elevated level of revenue to continue for FY 2015/16. However, this will be the fifth consecutive year of high

activity, and history has shown us that this revenue is highly volatile with very wide swings between the peaks and valleys. As a result, a historical average has been budgeted starting in FY 2016/17. On the expenditure side, a detailed analysis was conducted to ensure all direct and indirect costs are reflected in the new Fund. The long-term financial plan for the Development Enterprise Fund includes indirect costs that were not captured in the FY 2014/15 Adopted Budget. With these costs included, the long-term financial plan indicates the historical level of revenues will not fully cover expenditures over the long term. As a result, fees will need to be increased over the long term. As we develop more actual history, this separate Fund will assist us in ensuring full cost recovery.

Development Impact Fees. The City imposes four development impact fees to mitigate the impact of a development on the community: Park Dedication fees, Transportation Impact fees, Housing Mitigation fees and Sense of Place fees. Impact fees have strict requirements, set by state government code, that require fees to be roughly proportional to the impacts of the project and imposed for purposes related to the impacts of the project. Therefore, each of these fees is accounted for separately in its own fund or sub-fund. With development activity in the City at record levels, revenue from these fees has been significant. The City collected \$18.8 million in revenue from these four fees in FY 2013/14. Based on year-to-date figures and approved projects, we estimate collecting \$21.8 million in FY 2014/15. With the known development projects in the permitting process currently, a high level of revenue is anticipated for FY 2015/16 and FY 2016/17. Because of the volatile nature of development projects, it is challenging to forecast impact fee revenue beyond the most immediate years. As Figure 4 shows, Park Dedication Fee revenue is expected to remain high through FY 2016/17, based on several large projects triggering these fees, and then a historical average is used. We use the historical average starting in FY 2016/17 for Transportation Impact fees, and FY 2017/18 for Park Dedication, Housing Mitigation and Sense of Place fee revenue. The revenue projected above last year's budget is primarily appropriated in projects, or reflected as increases to fund reserves that will go to projects in the future.

Figure 4
Impact Fee Revenue

Revenue Source	2014/15 Projection	2015/16 Budget	2016/17 Plan	2017/18 Plan	2018/19 Plan	2019/20 Plan
Park Dedication Fee	\$8,926,823	\$13,120,105	\$10,982,138	\$7,527,168	\$7,527,168	\$7,527,168
Housing Mitigation Fee	7,190,529	4,833,550	7,530,760	2,895,693	2,895,693	2,895,693
Transportation Impact Fee	5,396,302	2,276,568	1,776,803	1,812,339	1,848,585	1,885,557
Sense of Place Fee	294,953	539,815	569,081	238,177	242,940	247,799
IMPACT FEES - TOTAL	\$21,808,607	\$20,770,039	\$20,858,782	\$12,473,376	\$12,514,386	\$12,556,217

Golf Fees. Newly configured in FY 2012/13, the Golf and Tennis Fund has struggled over the last two years to operate as a true enterprise fund, with all activities attempting to be self-supporting. Due to the sudden departure of the restaurant operator for the two golf courses in 2012, golf revenues suffered greatly and the General Fund provided a \$300,000 subsidy to cover anticipated deficits for FY 2012/13 and FY 2013/14. During this time period, staff has made good progress in restructuring staffing to reduce expenditures; however growing revenues has been a challenge. Although the restaurants re-opened under a new operator, revenues did not rebound as strongly as anticipated and the new operator went out of business in early FY 2014/15. The Fund remains in a precarious position and staff is recommending action to provide General Fund monies to the Golf and Tennis Operations Fund due to projected shortfalls in FY 2014/15 and 2015/16.

Over the longer term, a combination of greater revenue growth and further expenditure reduction is required for this Fund to be structurally balanced. An additional longer term pressure is the funding of capital improvements. Current planned capital projects are funded by Park Dedication Fees through FY 2032/33, but subsequently the Golf and Tennis Fund is expected to fund its own capital and infrastructure. Given the many challenges, a discussion of the long-term viability of the golf course operations and the current funding model will begin in the next year.

Other Revenue Sources

The remaining revenue sources are varied including franchises, rents, fines, licenses and interest income. There are also one-time revenues in this category such as bond proceeds, federal and state grants and sale of property. Highlights of other revenue sources are discussed below.

Debt Financing. We use debt financing as a tool to maintain long-term financial stability by paying for certain expenditures over time. Debt financing allows us to manage cash flow when large, one-time outlays are required, generally for large infrastructure projects.

The City currently carries debt for both the Water and Wastewater Systems, the SMaRT Station, the Redevelopment Successor Agency and the Government Center property at 505 West Olive Avenue ("Sunnyvale Office Center"). All of the currently held debt is funded by rate revenues, former tax increment or lease payments. The City does not maintain any general obligation debt (commonly called "GO Bonds") and continues to maintain the highest issuer credit rating issued by Standard & Poors (AAA) and Moody's (Aaa).

The recommended budget includes the assumption that we will issue a significant amount of debt to finance the Water Pollution Control Plant (WPCP) renovation. It is anticipated that the first series of bonds may be issued as soon as FY 2015/16, with a financing program to continue for about 10 years. Financing for the WPCP will be secured by revenues from the Wastewater System (sewer rates). We are currently exploring a mix of

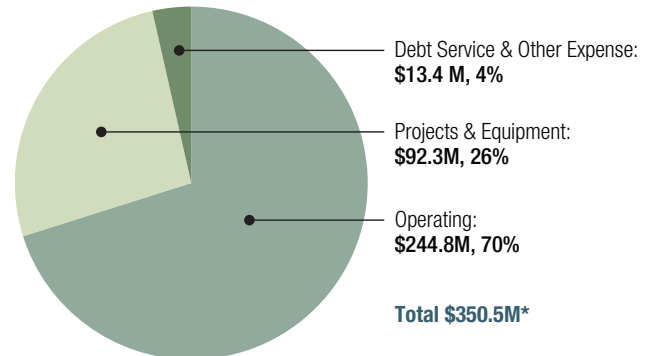
financing options including the use of State Revolving funds, traditional revenue bonds and short term cash borrowing rolled into a long-term financing option.

Sale of Property. One-time in nature, proceeds from the sale of property go to the fund that owned or purchased the property. By City policy, one-time revenues are spent on one-time expenditures. As such, in the General Fund, sale of property revenue is placed in the *Capital Improvement Reserve* within the Fund. For FY 2015/16, the General Fund reflects \$14 million for the sale of the Raynor Activity Center. Sale proceeds from the Raynor Activity Center are planned for design and construction of a branch library on the Lakewood Park site. The recommended budget also reflects updated sales numbers for the Unilever Margarine Plant site, moving the sale forward one year to FY 2016/17 and increasing the estimated value from \$11 million to \$18 million. Based on recent discussions with Unilever, they are planning exiting the site in FY 2015/16, at which point evaluation of the disposition of the property will begin.

City Expenditures

City expenditures fall into three broad categories: operating, projects and equipment, and debt service. As Figure 5 shows, operating expenditures make up most of the City's expenditures.

Figure 5
FY 2015/16 Recommended Budget Citywide Expenditures by Type



*The difference between total Citywide revenues and expenditures is reflected as an increase to reserves of \$5.5 million.

Capital Projects and Infrastructure

The City operates on a two-year budget cycle. While Council approves a budget annually, the first year of the two-year cycle focuses on the City's operations budget, while the second year focuses on the City's projects budget. The FY 2015/16 Recommended Budget is in the second year of the two-year budget cycle, and as such, this budget focuses on the City's projects. During the development of this budget, there was a detailed review of all City projects for the entire 20-year planning period. Detailed information on all of the projects is included in Volume II: Projects Budget.

Figure 6
Total Projects Budget by Fund

Fund	Fund Title	2015/16	2016/17	2017/18	20-Yr Total
35	General	\$10,300,391	\$5,308,574	\$3,727,432	\$73,882,819
70	Housing Mitigation	5,466,610	26,183	10,000	5,780,801
71	HOME	1,320,000	—	—	1,320,000
110	CDBG	760,000	248,000	548,000	7,272,000
141	Park Dedication	—	—	—	—
175	Asset Forfeiture	44,500	44,500	44,500	311,500
245	Downtown Parking District	202,595	61,200	—	1,037,566
255	Sunnyvale Community Facilities District No. 3	—	—	—	104,752
280	Gas Tax	105,000	81,600	265,302	561,905
315	RDA Successor	163,000	163,000	148,000	554,000
385	Capital Projects	6,882,200	16,555,696	13,261,129	45,036,554
460	Water	5,816,288	3,575,500	3,374,368	96,844,815
465	Wastewater	42,964,054	42,666,133	47,756,549	369,013,968
485	Solid Waste	2,317,256	2,092,035	1,579,278	33,660,932
490	SMaRT Station	600,855	1,146,238	276,618	39,537,960
510	Development Enterprise	50,000	—	—	50,000
595	General Services	75,000	188,700	541,008	1,391,429
610	Infrastructure Replacement	13,056,824	11,210,643	17,097,983	203,291,296
Grand Total		\$90,124,573	\$83,368,002	\$88,630,167	\$879,652,297

The FY 2015/16 Recommended Budget includes 293 projects. We categorize our projects into four broad types: Capital, Infrastructure, Special and Outside Group Funding. Capital projects are efforts to construct new or expanded facilities or infrastructure. Infrastructure projects are to rehabilitate existing infrastructure. Special projects are efforts like special studies or initiatives. Projects also fall into thirteen categories based on the type of project or the need that they are addressing. Projects that are marked as

“unfunded” are typically dependent on grant funding or other outside funding sources that have not been identified or awarded at this time. In addition, there are many unfunded projects identified in the long-range plans for traffic and transportation that guide the development of the capital projects budget in the short and long term. The list of specific projects related to the traffic and transportation plans are included in the Traffic and Transportation section of Volume II: Projects Budget.

Major Project Highlights

Park and Recreational Facilities Renovation and Improvement



Parks projects, which are funded through park dedication fees, underwent a significant review and update through this budget process. Each project received a detailed review and costs for design and construction were updated to reflect the City's most recent experience in constructing Seven Seas Park. The FY 2015/16 Recommended Budget reflects projects throughout the twenty-year plan that renovate and update all the City's existing parks. Several major park projects are in the near term.

Fair Oaks and Lakewood Park Renovations

A total of \$14.5 million in park dedication fees over the next three years is planned for the significant renovation of two of the City's community parks, Lakewood Park and Fair Oaks Park. Both projects will include replacement of the athletic fields with synthetic turf, new bleachers and fencing, updated buildings, energy efficient fixtures and more.

Other Park Renovation Projects

Renovation of parks throughout the City other than Lakewood and Fair Oaks are spaced over the twenty-year planning period to allow for workload considerations, as well as timing them when renovation is appropriate. Some of the major highlights include

the renovation of Ortega Park starting in FY 2020/21, Baylands Park starting in FY 2022/23, Las Palmas and Serra Parks starting in FY 2023/24. The budget also includes funding every three years for the replacement of playground equipment at various parks. As the project budget is reviewed in detail every two years, adjustments may be made to the current schedules based on need or other considerations.

Recreational Facilities



The City also maintains numerous recreational facilities, the renovations of which are also funded largely by park dedication fees. The Washington Community Swim Center is a highlight of proposed projects. Funded at \$8 million over the next four years, this facility will be fully rebuilt, completely replacing the pool complex. Included will be a new family observation area, zero depth entry pools, water play equipment, slides and wading areas. This will increase the footprint of the facility, and the surrounding areas will also be improved as appropriate.

At the Community Center, progress is being made on a \$5 million project to upgrade the infrastructure at the site. Work includes roof repair, heating and air conditioning replacement, theatre house lighting, and miscellaneous finishes and upgrades in the various rooms throughout the facility.

Projects currently funded by park dedication fees involving facilities in the Golf and Tennis Operations Fund continue to be funded at the same level. Although there are no new golf and tennis facilities projects planned in this budget, **any future new projects will be funded by the Golf and Tennis Operations Fund and not the Park Dedication Fund.**

Civic Center and Library Facility Modernization

The City provides an array of services from six different buildings located at the Civic Center. These include buildings that were built from 1958 to 1985, with one additional small modular building purchased in 2001. The City is engaged in an effort to modernize its civic center and library facilities. In fall 2014, the City Council gave direction to prepare a robust Community Engagement Plan for the project and include a \$400,000 appropriation into the FY 2014/15 Adopted Budget. The City is still very early in the planning process and a full range of options are being explored. Efforts are being taken to insure that there are many opportunities for community participation and input as the City evaluates alternatives and before decisions are made on next steps.



Funding for the construction of a new or renovated Civic Center and Library is not included in the FY 2015/16 Recommended Budget. Funding strategies are being evaluated as part of the Community Engagement Plan and options will be presented to the City Council later in 2015.

Branch Library in North Sunnyvale

In order to increase access to library services for residents in north Sunnyvale, Council directed staff in 2012 to explore a branch library at the Lakewood School and Park site in partnership with the Sunnyvale School District. In line with the City's policy to utilize one-time funds for one-time expenditures, the proceeds from the sale of the Raynor Activity Center are planned to provide funding for the construction of the branch library. The process to sell the Raynor Activity Center is currently underway but has been delayed by litigation. Consequently, the design for the library is now estimated to begin in FY 2016/17, with construction to follow over the subsequent two years. The annual operating costs for the branch library are estimated to be approximately \$439,000. Of this amount, \$197,000 will be reallocated funding from the Library's existing operating budget and will not constitute new funding. The remaining \$242,000 will be the net new annual funding requirement. This amount has been reflected in the General Fund twenty-year financial plan beginning in FY 2019/20.

Utility Infrastructure

The City has been addressing its aging water and wastewater utility infrastructure for many years now and will continue to for the foreseeable future. Like many municipalities in the state and the country, Sunnyvale's water storage and distribution systems and wastewater collection and treatment systems are over fifty years old and in need of significant rehabilitation. Due to the physical location of the infrastructure, the need to make investments that will benefit the City over a very long time, and the ever-changing policy and regulatory environment, there is no cheap, easy, or simple solution.

The Water Supply and Distribution System

The Sunnyvale water system is a comprehensive water storage and delivery system. The City is divided into three zones. Zone 1 comprises the northerly two-thirds of the City and is supplied by six San Francisco Public Utilities Commission (SFPUC) turnouts. Zones 2 and 3 comprise the southerly one-third of the City and

are supplied by two Santa Clara Valley Water District (SCVWD) turnouts, and by seven wells. The distribution system also consists of three booster pump plants and ten storage tanks with a capacity of 26 million gallons. There is also one recycled water reservoir with a storage capacity of two million gallons. The system also serves an important role in providing fire protection for the City, featuring approximately 3,400 public fire hydrants and many private fire service connections. The system is managed by an automated Supervisory Control and Data Acquisition (SCADA) system that controls distribution of water throughout the system.

Over the past few years, staff has been working to identify and scope projects to replace the aging infrastructure and improve the system's reliability. The FY 2015/16 Recommended Budget includes \$103.6 million over 31 projects. While the main focus on water line replacements will continue, comprising \$70 million of the total, emphasis is also being placed on rehabilitation and maintenance of potable water tanks and wells and extending the recycled water system. Approximately \$15 million has been budgeted for the renovation of water plants, wells, and tanks.

An additional \$2.4 million in funding is provided to install the Wolfe Road recycled water pipeline and provide for continuous recycled water production at the water pollution control plant. This renewed focus on expansion of the recycled water system is in partnership with the Santa Clara Valley Water District, who is participating in a regional effort that will expand Sunnyvale's recycled water system and bring recycled water to southern Sunnyvale. Regional benefits include the delivery of recycled water to northern Cupertino, including the future Apple campus, and the potential to extend the system to serve groundwater recharge facilities in other areas of the valley.

The Wastewater Collection and Treatment System

The Wastewater Utility continues to face large infrastructure challenges. The most significant is the renovation of the City's Water Pollution Control Plant (WPCP). The FY 2015/16 Recommended Budget includes planned infrastructure expenditures of \$328 million over the first ten years solely for the replacement of the

WPCP. In addition, funds are budgeted for projects to manage the gap between the old and new plant, and infrastructure work on the sewer and storm collection systems.

Replacement of the Water Pollution Control Plant



Rehabilitation and replacement of the WPCP continues to be the highest priority for the City's wastewater treatment system. Projects in the FY 2015/16 Recommended Budget include a \$117 million project for the design and construction of new primary treatment facilities over the next five years, \$28.5 million over the next ten years for program management, \$19 million to dredge the oxidation ponds, \$5.9 million for the master planning efforts, and a project for \$154 million as an estimated placeholder to provide funding for the remaining phases to complete the full replacement of the WPCP. Once the master planning effort is complete, which is anticipated the end of FY 2015/16, more refined cost estimates and cash flows will be available for the full project.

Work also continues on certain critical projects that were previously identified as necessary in the short term to address the most advanced areas of deterioration. Several such projects were recently completed or are currently in progress. These include a project to replace the gaseous chlorine disinfection system with a much safer liquid hypochlorite system and the rehabilitation of the digesters.

It is important to note that over time, the City will be issuing bonds or applying for State Revolving Fund Loans to fund the renovation program. At its completion, the City will be paying significant annual debt service, anticipated to be around \$22 million per year, approximately 40% of the Fund's total expenses. This level of debt service is estimated to remain for 21 years.

Wastewater Collection System

The wastewater collection system consists of approximately 610 miles of sewer and storm mains and seven pump or lift stations. The system has five major sewer trunk lines that terminate at the WPCP, where sewage is treated.

The City's wastewater collection systems are in need of significant rehabilitation due to their age. The FY 2015/16 Recommended Budget includes approximately \$25.2 million over the twenty-year plan to fund sewer collection pipe replacements. This includes rehabilitation of the Lawrence Expressway trunk line for \$6.8 million.

Additionally, \$6.4 million is budgeted for storm system trash capture devices and programs. To meet new permit requirements, trash capture devices need to be installed throughout the storm water collection system. The project funds the design and installation of two devices every other year over ten years.

Solid Waste Management System

In 2013, the City Council approved the Zero Waste Strategic Plan, a policy which seeks to increase the City's waste diversion rate to 75% by 2020 and 90% by 2030. The FY 2015/16 Recommended Budget includes a project to implement public education and new collection programs to help the City meet this goal. Examples include multi-family yard trimmings collection, and a residential food waste collection pilot. Programs will be piloted and paid for out of the Zero Waste Strategic Plan project, eventually getting rolled into the ongoing operating costs of the solid waste system.

Another significant project in the Solid Waste Utility is a \$30.4 million project for the replacement of the SMaRT Station. The current agreement among

the cities of Sunnyvale, Mountain View, and Palo Alto for the use of the SMaRT Station expires in 2021. This coincides with the end dates of the estimated useful life of the SMaRT Station, the refuse collection franchise, and the three cities' landfill disposal agreements. The year 2021 therefore provides an opportunity to consider changes in how Sunnyvale manages its waste and recyclables. The project provides funding for planning and inter-jurisdictional coordination in fiscal years 2016/17 through 2019/20. Funds for design and construction are scheduled for FY 2020/21, either to replace the SMaRT Station or to implement some other solution for the management of solid waste and recyclables in the City. The recommended budget is based on the initial construction cost of the SMaRT Station. It is anticipated that the cost for the ultimate replacement will be refined during the planning phase of the project.

Traffic and Transportation Projects



The City's transportation infrastructure is a critical component for ensuring livable local communities while supporting economic development. While in general the transportation infrastructure in Sunnyvale is in good condition, and major improvements such as

the renovation of the Mathilda Avenue Bridge Overpass and the Hendy Complete Streets project have been completed, there is much left to do. Regional and local growth, along with the age of the infrastructure, place a continual strain on the capacity and maintenance needs of the City's transportation infrastructure. As such, the City is engaged in several large projects to improve the system.

Mathilda/237/101 Interchange Project



Work has begun on a project to reconstruct the Mathilda/237/101 interchange. This project will improve traffic operations and capacity in the area and provide for safe and efficient movement of traffic at one of the busiest and most complex roadway systems in the region. Design has been funded by a \$2 million grant from the Santa Clara Valley Transportation Authority (VTA) that will be matched by the City. Estimated construction costs for the project are \$16.5 million for a total project cost of \$20.5M. The City expects VTA to pay for 50% of this cost with the remainder to come from the City's Traffic Impact Fees.

Streets and Roadway Infrastructure Maintenance

Over the past several years, the City has made great strides to bringing its Pavement Condition Index (PCI) back to an acceptable level through investment in its streets. Since FY 2012/13, over \$14 million has been invested in pavement rehabilitation. The FY 2015/16 Recommended Budget includes an average of approximately \$1.8 million per year in ongoing pavement maintenance, in addition to funds provided through the City's operating budget, directed towards maintaining the City's PCI going forward.

Calabazas Creek Bridge at Old Mt. View-Alviso Road

The Calabazas Creek Bridge, located on Old Mountain View Road near Highway 237, is shared by the cities of Sunnyvale and Santa Clara. The project received a commitment of Federal Highway Bridge program funding in the amount of \$1.2 million, or 88.53% of the estimated design cost for bridge replacement.

The required local match for the design portion is \$154,000 which will be split between both cities, with Sunnyvale's share of \$77,000 funded with Gas Tax revenues.

Design is currently underway with construction expected to begin mid-2016. The total project is estimated to cost \$9.9 million, with Sunnyvale's share of the local match at \$565,000. The project has a construction completion goal of 2016 and once completed the useful life of the new bridge is estimated to be 40 years.

Fair Oaks Bridge

The State of California Department of Transportation has determined that the Fair Oaks Bridge over Caltrain is structurally deficient. The FY 2015/16 Recommended Budget includes a project that will complete seismic upgrades, install sidewalks and bike lanes, rehabilitate the bridge deck, and replace lighting for the Fair Oaks Avenue Bridge over Caltrain. The City has received a commitment of Federal Highway Bridge program funding for the project. The total project is estimated to cost \$22.8 million, with Sunnyvale's required local match at approximately \$2.8 million.

The design, right-of-way certification, and environmental process has commenced and is scheduled for completion in 2015. Once completed, staff will submit a proposal to CalTrans to obtain construction funding. The project will begin construction in 2016. Once completed the useful life of the new bridge is estimated to be 40 years.

Sidewalks, Curbs, and Gutters

The City maintains the vast majority of sidewalks, curbs and gutters throughout the City. This infrastructure is often pushed up or broken by street trees; as they grow over time, trees slowly damage sidewalks curbs and gutters with their roots. This can result in poor sidewalk condition and lead to hazards in the sidewalks for users. Currently, the City has a growing backlog of repairs that have been reported by the public or City crews. We began to address the increasing need in the FY 2014/15 Adopted Budget with additional funding for two years so the project budget

includes \$1 million for FY 2014/15 and FY 2015/16. This recommended budget allocates one-time property tax revenues to the budgeted funds for FY 2016/17 and FY 2017/18, for a total of \$1.3 million budget for each of these years, to maintain an elevated level. The recommended budget also includes a new project to specifically repair sidewalks which become out of compliance with the Americans for Disabilities Act. In total, a combined \$21.9 million over twenty years is allocated for these repairs. Over the next year, we will be evaluating service levels, potential funding sources, and expenditures to provide Council options to consider for addressing these needs for the long term.



Other Major Projects and Initiatives

Community Choice Energy

The City is currently engaged in evaluating and preparing to initiate a Community Choice Energy (CCE) program for the South Bay in partnership with Mountain View, Cupertino, and the County of Santa Clara. In a CCE, a city, county, or group of public agencies can form a separate public agency to procure or build electricity supplies for residents and businesses within their communities. PG&E would still operate and maintain the electric distribution system and provide customer service. A CCE brings local control to power procurement decisions, allowing for accelerated and enhanced investment in renewable energy supplies (such as solar and wind), which in turn reduces greenhouse gas emissions. There are two multi-jurisdictional CCE programs operating in California - Marin Clean Energy and Sonoma Clean Power. Both

programs are currently delivering greener electricity at lower prices to their customers, in addition to enhanced programs for local renewables and energy conservation. Implementing a CCE is by far the most impactful strategy identified in the City's adopted Climate Action Plan.

Sunnyvale's preliminary share to fund the initial partnership to complete the study and launch a CCE program is estimated to be \$500,000, funded by the General Fund. The City and its partners can recover the initial investments once the CCE is fully operational.

Recruitment and Training for Sworn Officers

The Public Safety Department budgets for the recruitment, selection, and training of new public safety officers in a series of recurring Special Projects rather than in the operating budget. This methodology allows expenditures to fluctuate each year based on the number of recruitments and allows for better monitoring and tracking of costs. The total twenty-year budget for these recruitment and training projects is \$57 million. In December 2014, Council accelerated funding for recruitment and training to address reduced staffing levels in the Department. The new schedule reflects \$13.5 million over the next three years to fund increased recruitment efforts.

This funding will provide for the continued hiring and training of recruits to bring the Department staffing levels back up to authorized amounts.

Body-Worn Cameras

Police agencies across the country are beginning to implement the use of body-worn cameras. These cameras, which are carried by individual officers, document the activities of each officer, providing an additional source of information about specific incidents. A new project has been included to fund the purchase of body-worn cameras, and policies around their use are being developed. The initial purchase has been included along with the ongoing costs, for a total estimated cost of approximately \$5.2 million over twenty years.

Climate Action Plan

In 2014, the Council adopted the City's Climate Action Plan (CAP). The CAP's goals are to significantly reduce community wide generation of greenhouse gas emissions. The FY 2015/16 Recommended Budget includes almost \$600,000 for the development of policies and programs for actions identified in the CAP. These include energy efficiency, use of renewable energy, alternative transportation modes, and others. The project will begin by updating the greenhouse gas inventory, initiating a school outreach program, and providing a plan for moving forward.

Operating Expenditures

Salaries

As a service organization, employee salaries and benefits are the largest component of the City's operating expenditures, accounting for 58% of total operations. Managing the growth of salaries and benefits was central to achieving structural balance in the City's budget as we dealt with the impacts of the global recession. Working together with our bargaining units, we made considerable progress with actions such as zero salary increase years, implementation of second- and third-tier reduced benefit retirement plans and increased employee contributions for retirement costs. Without these concessions from employees, the City would not be in the sustainable financial position it is in today.

The recommended budget maintains assumptions for increased employee contribution to retirement over the next several years and projected salary increases with one adjustment. The FY 2014/15 Adopted Budget included 2% salary increases for the first ten years and 3% increases for the next ten years for non-sworn employees and 3% increases for the first ten years and 4% increases for the next ten years for sworn employees. To maintain the salary increases in the same years, the FY 2015/16 Recommended Budget moves up the additional percentage increase by one year so 2% salary increases are assumed for the first nine years and then 3% increases for the next ten years for non-sworn employees and 3% increases for the first nine years and 4% increases for the next ten years for

sworn employees. In the twentieth year, assumptions return to the lower 2% and 3% increases planned in the first nine years.

Employee Benefits

The other side of employee compensation costs is driven by employee benefits, primarily medical and retirement. In recent years, retirement costs have risen steeply due to investment losses and demographic changes that have increased unfunded liabilities. Additionally, CalPERS has changed its rate methodology to recognize gains and losses over a shorter period of time. These factors have resulted in increasing employer contribution rates (what the City pays for retirement) for the next several years and more rate volatility on a year to year basis in general. This rate volatility is reflected in the updated rates in this long-term financial plan. Because CalPERS had better than assumed investment returns for the last two years, the long-term rates developed by our consulting actuary are, on average, two percentage points lower than the rates we have in the FY 2014/15 Adopted Budget. This is positive news, but can also mean the rates can quickly move the other direction when CalPERS does not meet its expected returns, which is currently estimated to occur for FY 2014/15. It is also important to note that the City's retirement plans are 70% funded with a total unfunded liability currently at \$268 million. Therefore, rather than recognizing the rate savings, this recommended budget includes an additional contribution to CalPERS at \$1.2 million annually for a total of \$32 million over twenty years. This provides the City additional funds to pay down the unfunded liability more quickly or could be used to supplement the City's reserves for PERS rate uncertainty, allowing the City to be well positioned to absorb the impacts of rate volatility should they swing the other way.

There is also uncertainty with increases in medical premiums over the next several years. The City contracts with CalPERS for medical benefits and rate increases have varied by different medical plans in recent years. Another part of the uncertainty is the impact of the Affordable Care Act on our premiums. With the regulations continuing to evolve, we do not know the full impact at this time. To address these

uncertainties, our assumptions for medical premium increases start at 7.5% and gradually settle at 5% for the remainder of the long-term financial plan. Another element of medical costs is the cost for retiree medical benefits. Retiree medical costs have continued to grow, rising 24% in the last five years from \$3.94 million to \$4.87 million. The City began addressing this issue several years ago by prefunding retiree medical costs through a trust. We continue to be on track to pay down the unfunded liability over the next sixteen years.

Citywide Operations

Operating expenditures reflect all of the costs to

deliver the wide variety of services provided to our community on an ongoing basis. FY 2015/16 is the second year of a two-year operating budget cycle. Therefore, only a few significant changes are proposed to the operating budget. These changes are primarily to address increasing demands for service or to further the strategic goals set by Council.

As Figure 7 indicates, total budgeted operating expenditures are up 3.4%. This is driven largely by increases for employee compensation, and the Department of Employment Development, which has begun operating the San Mateo County Job Training program, which increases the department's budget.

Figure 7
Budgeted and Actual Operating Costs by Department

Department	2012/13 Actual	2013/14 Actual	2014/15 Budget	2015/16 Plan	% Change FY 2014/15 to 2015/16
Community Development	\$6,585,094	\$6,966,614	\$7,271,984	\$7,472,943	2.8%
Environmental Services*	74,113,837	76,495,173	81,501,963	84,251,326	3.4%
Finance	7,892,186	7,860,003	8,396,376	8,619,038	2.7%
Human Resources	3,335,356	3,529,369	4,152,879	4,291,399	3.3%
Information Technology	5,828,313	6,142,175	6,949,480	7,100,904	2.2%
Library and Community Services	16,295,361	16,192,208	17,364,506	17,772,712	2.4%
NOVA Workforce Services	7,210,861	6,917,787	8,103,883	10,055,000	24.1%
Office of the City Attorney**	2,036,054	2,057,641	1,946,939	1,856,142	-4.7%
Office of the City Manager	4,113,344	4,457,164	4,326,582	4,620,121	6.8%
Public Safety	75,567,473	78,795,895	85,995,244	87,823,423	2.1%
Public Works	32,772,717	34,370,048	35,481,432	36,527,316	2.9%
TOTAL EXPENDITURES	\$235,750,593	\$243,784,077	\$261,491,268	\$270,390,324	3.4%

*Excludes SMaRT Station Operating Program

**The Office of the City Attorney's costs are down in 2015/16 due to one-time legal costs that were reflected in the FY 2014/15 operating costs.

One of the most significant changes is the addition of three new public safety officers. As part of the Moffet Place development in North Sunnyvale, an agreement was reached with the developer to construct a new Fire Station 5, expand the station to include amenities such as a shooting range and new training center, and purchase a new ladder truck for the department. This facility and equipment will help to maintain service levels in Moffet Park and the northern area of the City, where growth and development are increasing demands for service. The three new officers are being included to staff the new fire truck and facility.

The FY 2015/16 Recommended Budget includes \$21 million over twenty years for the new public safety officers, as well as \$50,000 per year in additional ongoing maintenance costs for the expanded facility. Due to the lead time needed to train a new public safety officer, the budget does not reflect the addition until FY 2016/17.

To support the recruitment and training efforts in the Department of Public Safety, the recommended budget also includes the addition of one Public Safety Specialist. This position, which is assigned to the recruitment and training unit, was added as part of Council action to accelerate recruitment efforts due to low sworn staffing levels within the Department of Public Safety.

Another addition to the operating costs in the recommended budget is the inclusion of a second Assistant City Manager (ACM) position in the Office of the City Manager. The new ACM is leading efforts to modernize the Civic Center, administer the Stevens Creek Trail Study, and work on other Special Projects. The Civic Center Modernization is one of the strategic goals set by Council. To date, the project is well into its initial stage, with space planning and community engagement efforts in full swing. As this project ramps up and a final direction is chosen, the addition of the ACM dedicated to its administration will ensure a timely and effective project implementation.

Lastly, one additional Assistant City Engineer position has been added for three years in the Department of Public Works as a temporary overflow. Public Works is managing peak workloads in both its

land development division and its project engineering division. With the large number of major projects that are in the development queue in areas like Moffet Park and Peery Park, land development engineering staff resources are strained. In project engineering, the City is managing two major bridge projects, a major reconfiguration of the Mathilda/237 interchange, several park and recreational renovation projects and more. The additional staff will help the Department work through this peak period.

Equipment and Other Expenditures

The City accounts for equipment replacement and other one-time expenditures separately from operations or projects. The recommended budget includes continued funding for replacement of information technology equipment, fleet vehicles, facilities equipment, wastewater equipment, public safety equipment and recreation equipment (furniture and equipment for recreation classes). Highlights include the replacement of Tasers, the addition of periodic funding for common area furniture (for example lobby or conference room furniture), and two fire trucks. Taser replacement had previously been funding through Asset Forfeiture funds. These funds have been decreasing due to a change in the way they are distributed and consequently the General Fund will start funding Taser replacement beginning in FY 2017/18. Also included in the recommended budget is a one-time appropriation of \$200,000 for the City Manager to utilize for unanticipated, time sensitive expenditures.

Budget Supplements

Budget supplements are proposals to increase, decrease or change service levels. Each supplement is presented separately and recommended for inclusion or exclusion from the FY 2015/16 Adopted Budget. This year, the recommended budget includes eight Budget Supplements. Figure 8 lists the supplements and the City Manager's recommendation. If the supplement is recommended for funding, it has been included in the financial plan of the affected fund. Details of each supplement can be found in the Budget Supplements section of this recommended budget.

Figure 8. Proposed Budget Supplements

No.	Title	Cost	Recommendation
1.	Consider Multi-family Residential Transportation Demand Management Programs (Study Issue CDD 15-02)	\$30,000 – one time	Fund – Development Enterprise Fund
2.	Determine Steps to Move Forward to Becoming a Silver Level in the League of American Bicyclists – Bicycle Friendly Communities (Study Issue DPW 15-03)	\$25,000 – one time	Fund – General Fund
3.	Determine Feasibility of Establishing a Park Mitigation Fee for Non-Residential Development (Study Issue DPW 15-09)	\$50,000 – one time	Fund – General Fund
4.	Relocation of the Butcher House to Heritage Garden Park and Review of the Need for a Retaining Wall (Study Issue DPW 15-10)	\$50,000 – one time	Fund – General Fund
5.	Funding for an Economic Consultant to Evaluate the Market Potential and Appropriate Land Use Mix for the Town Center	\$50,000 – one time	Fund – General Fund
6.	Funding for Tenant-Landlord Dispute Resolution Services	\$30,000 – one time	Fund – General Fund
7.	Funding for Leadership Sunnyvale	\$6,000 – one time	Fund – General Fund
8.	Sunnyvale Downtown Business Association \$30,000 Funding	\$30,000 – five years, \$150,000 total	Fund – General Fund

City Reserves

The backbone of our financial planning process is the Twenty-Year Resource Allocation Plan. This planning document provides the framework to maintain a structurally balanced budget by requiring financial discipline in making policy and service level decisions. One of the key components of the financial plans is the various reserves contained within each plan, which is considered a best practice. While many organizations have reserves, our use of them in this strategic and disciplined way is different and more active than a typical city. We maintain reserves for different purposes; some are restricted in use while others are available for a variety of priorities. Examples of restricted reserves include debt service reserves or reserves of special revenues. Unrestricted reserves are used strategically over the twenty-year planning period to balance each fund. We plan to add to them or take from them as business and economic cycles pass, allowing us to provide a stable and consistent level of service. This is especially critical when so many of our large revenue sources are volatile by nature. Reviewing reserves over a long period forces policymakers, staff and the community to think carefully before adding services that must be sustained through good times and bad.

In the General Fund, the unrestricted reserve is the Budget Stabilization Fund. Disciplined and strategic use of this reserve has allowed us to weather the great recession, and is helping us to strategically add back services in a planned way to ensure sustainability over the long run. It will also help us manage our infrastructure needs and other pressures discussed at the beginning of this transmittal.

In the utility funds, the use of the Rate Stabilization Reserves allows for the measured increase of rates to cover rapidly increasing costs such as wholesale water costs and tightening regulations on wastewater discharge. This reserve also allows us to incrementally increase rates to the level needed to support the significant debt service associated with the replacement of the WPCP.

In both these cases, and throughout the budget, reserves also allow us to deal with unexpected expenditures. In the most extreme case, each significant fund carries large contingency reserves for emergencies such as natural disasters; however, reserves also allow us to address projects that may be more expensive than estimated or absorb unanticipated operating costs. In all cases, reserves are one of our most critical tools to achieve and maintain financial sustainability.

Council Policy Priorities

Over two days in the fall of 2014, Council held a strategic planning workshop that provided a briefing on operational priorities, service gaps, trends in service, and identification of Council's policy priorities on day one. On the second day, an in-depth discussion occurred on **the four top ranked policy priorities:** Civic Center Campus and Main Library; The Ability of Infrastructure to Support Development and Traffic; **Open Space Acquisition Planning/Future of Golf Course;** and Downtown Sunnyvale. These policy priorities have informed this recommended budget presented for your consideration. However, as discussed at the strategic planning workshop, our operational priorities and resource/capacity limitations require us to be resourceful and creative in addressing these policy priorities. As briefly detailed below, this recommended budget allocates resources with this approach in mind.

Civic Center Campus and the Main Library

Efforts are now well underway to modernize the civic center and main library beginning with a community engagement plan, market analysis and space planning study. A key step in the coming months will be the development of a funding plan. While community input and further analysis are needed before any decisions will be made, the long-term financial plan includes funding sources that can go toward these efforts. The General Fund includes a \$1.5 million transfer to the Infrastructure Fund annually for additional investment in the City's infrastructure. \$6 million has already been transferred over the past several years. The General Fund's Capital Improvement Projects (CIP) Reserve includes approximately \$13 million in reserve and additional funds anticipated from the sale the Unilever margarine plant when the lease expires. In addition, funding of approximately \$300,000 per year has been set aside in the Facilities Management Subfund for additional costs related to a new civic center campus. Because debt financing may also be considered, a potential bond measure will be reviewed along with other items by the revenue strategy team.

The Ability of Infrastructure to Support Development and Traffic

The economic recovery has presented significant challenges as unprecedented levels of development activity impact the City's infrastructure and increase traffic. As discussed at the strategic planning workshop, these issues are also very much regional and will require collaborative regional solutions to substantively address over the long term. Within the City, rebuilding and improving our transportation infrastructure has been a priority over the last several years and this projects budget continues this focus. These projects, detailed in the "Major Project Highlights" section include the reconfiguration of the Mathilda/237/101 intersection and rehabilitation of the Fair Oaks and Calabazas Creek Bridges. We are also addressing the growing backlog of sidewalk repairs with additional funding. While this does not address the full funding needs, combined with current funding, it does provide significant funding for the next three years, during which time we will explore ways to most cost effectively address the backlog, determine the appropriate service level and secure the right level of funding for the long term. Also included is continued funding to maintain street conditions at optimal levels, allocating an average of \$1.8 million per year over twenty years. The FY 2015/16 Recommended Budget also includes substantial funding to address the City's utilities infrastructure, as detailed in the "Major Project Highlights" section.

Open Space Acquisition Planning/Future of Golf Courses

Another challenge related to the high levels of development activity is to ensure adequate open space for the growing number of businesses and residents. The elevated development activity is increasing revenue from Park Dedication fees in the near term. These revenues are primarily utilized to ensure the City's parks and recreational facilities are maintained over the long term. The recommended budget includes updated estimates for the renovation and enhancement of all parks in the City over the twenty year plan with \$145 million budgeted over twenty years. In addition to funding projects, 20% of the Park Dedication

Fee revenue is set aside for land acquisition and we anticipate approximately \$7.7 million in this reserve at the end of FY 2015/16. Work will begin in FY 2015/16 on a study issue to develop a park dedication fee for non-residential development. While this study may result in increased funding for park development, it will not generate enough for land acquisition in the current economic climate and the high price of land today. We will need to be strategic in finding ways to increase open space, such as working in local and regional partnerships.

As discussed in this overview, the long-term future of the City's golf courses requires further study. In the short term golf revenues have been negatively impacted by the lack of restaurant operator, but more concerning is that over the long term, golf revenues are not anticipated to keep pace with the rising costs of expenditures such as personnel and water or its capital needs. Due to this fiscal outlook, a General Fund subsidy is proposed which will provide time to analyze the issues, gather data and community input, and develop options for the Council to consider. While future subsidies are likely to be required, our goal is to reduce the projected amount to zero over time.

Downtown Sunnyvale

Many new recently completed projects have added to the vibrancy of Downtown Sunnyvale as it continues to be seen as a very attractive location by employers, visitors and residents. The Solstice and Carmel Loft mixed-used projects added over 400 apartments and about 30,000 square feet of commercial space to the area attracting new residents and businesses. Several businesses recently opened including Flywheel Spin Studio, Kabul Afghan restaurant, Philz Coffee, The Sandwich Spot, and Aloft hotel. Several other businesses are scheduled to open soon: Prolific Oven Cafe, Nom Burger, Beach Hut Deli, and City Place Wine Bar. While the redevelopment of the downtown requires the largest, privately owned Town Center mall parcel to move forward, we have been working on areas that the City can impact. This recommended budget includes a budget supplement to fund a study issue that will evaluate the market potential and land use mix for the

Town Center. This study, per Council direction, will provide guidance prior to embarking on a Specific Plan Amendment study. Setting the stage, so that when the litigation surrounding the Town Center is ultimately resolved, should allow the project to move forward in a timely manner. As mentioned earlier in this letter, we have reduced and moved out additional sales tax revenues estimated from the redevelopment of the Town Center mall in this recommended budget.



Conclusion

With the economic recovery in full swing, this budget focuses on deploying resources strategically to meet the increasing demands of the community and improve the City's infrastructure while continuing to maintain a sustainable financial position for the long term. The recommended budget resources the vast array of services the City provides and funds a wide variety of projects that improve our transportation and utility infrastructure, adds wonderful new amenities like the Washington Community Swim Center and a branch library, upgrades parks and recreational facilities, and more. Revenues are growing, allowing the City to add some ongoing costs, most significantly three new public

safety officers. Long-term pension and retiree medical liabilities continue to be addressed in a fiscally prudent and measured manner.

However, given the volatility in the modern economy, it is very important that we remain strategic and thoughtful in our approach. We will continue to be faced with tough decisions regarding management of personnel costs, use of debt for large infrastructure needs and mitigating volatility in our major revenues. Our twenty-year planning allows us to take a balanced approach, to evaluate decisions in a long-term fiscal context and plan ahead. To that end, this budget presents a responsible, sustainable, and balanced plan for the future of Sunnyvale.

**CITY OF SUNNYVALE
FY 2015/16 BUDGET SUMMARY**

Revenue Sources:

Property Tax	56,486,757
Refuse Collection and Disposal Service Fees	43,369,455
Water Supply and Distribution Fees	41,399,795
Sales Tax	33,513,807
Wastewater Management Service Fees	33,028,923
Bond Proceeds	29,165,082
Sale of Property	14,000,000
Park Dedication Fee	13,120,105
Transient Occupancy Tax	11,397,216
Development Revenues	11,284,094
Workforce Investment Act Grant	10,500,000
Franchise Fees	6,963,390
Utility Users Tax	6,809,616
Federal Grants	5,677,348
Other Taxes	5,267,049
Housing Mitigation Fee	4,833,550
Golf and Tennis Fees	3,378,191
Recreation Service Fees	3,207,520
State Highway Users Tax (Gas Tax)	3,102,861
Rents and Concessions	3,008,940
Interest Income	2,405,427
Traffic Impact Fee	2,276,568
Other Fees and Services	2,058,507
State Shared Revenues	1,468,692
Other Agencies Contributions	1,297,703
Miscellaneous Revenues	1,248,634
Permits and Licenses	1,218,659
Community Development Block Grant	989,453
Fines and Forfeitures	972,184
SMaRT Station Revenues	797,263
BMR In-Lieu Fees	674,400
Sense of Place Fee	539,815
HOME Grant	281,021
Special Assessment	210,693
Reimbursement from County	19,997
Total Revenue Sources*	\$355,972,716

* Excludes internal service fund revenues.

**CITY OF SUNNYVALE
FY 2015/16 BUDGET SUMMARY**

EXPENDITURES:

Operating Budget:

Office of the City Attorney		\$1,860,644
Office of the City Manager		\$4,035,505
Community Development Department		
Building Safety	3,220,447	
Planning	2,479,405	
Housing and CDBG Program	1,339,051	
Community Development Department Management	436,561	
Total Community Development Department		\$7,475,464
NOVA Workforce Services Department		\$10,055,000
Finance Department		
Utility Billing	2,344,450	
Accounting and Financial Services	1,766,585	
Purchasing	1,328,828	
Treasury Services	1,119,436	
Financial Management and Analysis	1,035,346	
Budget Management	976,936	
Total Finance Department		\$8,571,580
Human Resources Department		\$3,873,329
Library and Community Services Department		
Library	8,476,548	
Arts and Recreation Programs and Operation of Recreation Facilities	8,184,234	
Youth, Family and Child Care Resources	1,114,673	
Total Library and Community Services Department		\$17,775,454
Public Safety Department		
Police Services	30,202,588	
Fire Services	27,614,958	
Public Safety Administrative Services	5,367,665	
Investigation Services	4,863,457	
Community Safety Services	4,220,951	
Communication Services	3,630,216	
Records Management and Property Services	2,124,032	
Personnel and Training Services	1,993,777	
Fire Prevention Services	1,943,321	
Total Public Safety Department		\$81,960,966

**CITY OF SUNNYVALE
FY 2015/16 BUDGET SUMMARY**

Operating Budget: (Continued)

Public Works Department

Neighborhood Parks and Open Space Management	9,252,045	
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easement	5,721,650	
Golf Course Operations	3,597,434	
Transportation and Traffic Services	2,275,716	
Street Tree Services	1,933,975	
Land Development - Engineering Services	1,301,082	
Street Lights	1,160,574	
Public Works Administration	615,906	
Downtown Parking Lot Maintenance	65,994	
Total Public Works Department		\$25,924,376

Environmental Services Department

Solid Waste Management*	34,920,425	
Water Resources	32,781,788	
Wastewater Management	9,278,474	
Regulatory Programs	4,653,899	
Wastewater Collection Systems	2,616,740	
Total Environmental Department		\$84,251,327

Operating Savings (\$1,000,000)

Total Operating Budget**

\$244,783,644

* Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

** Excludes internal service fund operating budget.

**CITY OF SUNNYVALE
FY 2015/16 BUDGET SUMMARY**

Projects Budget:	
Capital Projects	\$14,938,315
Special Projects	\$18,049,237
Infrastructure Projects	\$56,106,166
Outside Group Funding	\$330,000
Council Service Level Set-Aside	\$25,000
Project Administration	\$2,835,284
Total Projects Budget	<u>\$92,284,002</u>
Other Expenditures:	
Debt Service	\$8,971,166
Lease Payments	\$2,240,855
Equipment	\$949,730
Budget Supplements	\$271,000
Service Level Set Aside	\$950,000
Total Other Expenditures	<u>\$13,382,751</u>
Total Expenditures	<u>\$350,450,397</u>
Contribution to Reserves	\$5,522,319
Total Recommended Budget	<u>\$355,972,716</u>

**CITY OF SUNNYVALE
CALCULATION OF APPROPRIATIONS LIMIT
FY 2015/16 Recommended Budget**

	<u>FY 2014/2015</u>	<u>FY 2015/2016</u>
Appropriations:		
035. General Fund	\$ 142,260,151	\$ 140,614,287
070. Housing Fund	1,885,444	6,378,055
071. Home Fund	375,051	1,412,880
110. Community Development Block Grant Fund	1,871,100	1,202,663
141. Park Dedication Fund	670,077	775,295
175. Public Safety Forfeiture Fund	161,686	148,763
190. Police Services Augmentation Fund	229,693	232,230
210. Employment Development Fund	8,435,545	10,500,000
245. Parking District Fund	120,459	328,576
280. Gas Tax Fund	2,173,878	2,339,920
290. VRF Local Road Improvement Fund	-	48,748
295. Youth and Neighborhood Services Fund	745,350	763,619
385. Capital Projects Fund	14,818,729	6,895,441
610. Infrastructure Renovation and Replacement Fund	14,717,422	13,228,550
Total Appropriations	<u>188,464,585</u>	<u>184,869,027</u>
Appropriation Adjustments:		
Non-Tax Revenues	(88,193,089)	(83,392,194)
Qualified Capital Outlay	(5,049,664)	(2,702,750)
Total Appropriation Adjustments	<u>(93,242,753)</u>	<u>(86,094,944)</u>
Appropriations Subject to Limit	95,221,832	98,774,082
Growth Rate Factor	<u>1.0127</u>	<u>1.0499</u>
Total Allowable Appropriations Limit <i>(Prior Year Appropriations Limit x Growth Rate Factor)</i>	<u>187,740,565</u>	<u>197,114,763</u>
Amount Under (Over) Allowable Appropriations Limit	<u><u>\$ 92,518,733</u></u>	<u><u>\$ 98,340,681</u></u>

	<u>FY 2014/2015</u>	<u>FY 2015/2016</u>
Revenues:		
Tax Revenues:		
Property Tax	\$ 51,931,017	\$ 56,486,758
Sales Tax	31,630,301	33,513,807
Other Taxes	21,992,580	23,473,881
Unrestricted State Subventions	220,400	222,960
Interest Income	683,058	1,156,609
Total Tax Revenues	<u>106,457,356</u>	<u>114,854,015</u>
Non-Tax Revenues:		
Federal Grants	19,998,788	17,057,274
Restricted State Shared Revenues	3,572,845	3,102,861
State Grants/Reimbursements	367,425	363,063
Other Intergovernmental Contributions	1,831,447	2,442,071
Franchise Fees	6,790,144	6,963,390
Permits and Licenses	1,254,277	1,218,659
Service and Development Fees	27,825,049	26,222,052
Rents and Concessions	2,356,734	2,626,453
Fines and Forfeitures	933,098	962,184
Housing Loan Repayments	517,139	423,130
Miscellaneous	15,315,916	15,255,993
Inter-Fund Loan Repayments	6,864,358	6,272,017
Interest Income	565,869	843,409
Total Non-Tax Revenues	<u>88,193,089</u>	<u>83,752,556</u>
Total Revenues	<u>\$ 194,650,445</u>	<u>\$ 198,606,571</u>

General Fund

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the most visible and essential City services such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of indirect administrative fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past two decades, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the General Fund has a very close relationship with several other funds: the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, and the Infrastructure Renovation and Replacement Fund. In each case, the condition of these funds has a direct bearing on the General Fund because the General Fund is a significant source of financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

General Fund Revenues

Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is as reliable as possible over the long term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles, as these cycles have produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the

economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has its unique characteristics that have been used to make projections. In general, actual revenue data and trend data for each major source are used to calculate projections for the next two years. For the balance of the financial plan, however, projections are based on the history of each revenue, modified for present circumstances. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to detect any change in patterns or circumstances.

General Fund Major Revenue Sources

Four key sources generate over 85% of the City's General Fund revenues (excluding property sale proceeds). These sources are Property Tax, Sales Tax, Utility Users Tax/Franchise Fees, and Transient Occupancy Tax (TOT). The recent performance of each of these top four sources has been mixed. While each of the revenues increased in FY 2013/14, in the case of Sales Tax and UUT, the growth was very minimal. Conversely, the results for Property Tax and Transient Occupancy Tax were positive. Property Tax revenue increased 5.8% in FY 2013/14 (up \$2.8 million), and TOT revenue increased 20.4% (up \$1.8 million). These year-over-year results, as well as the revised FY 2014/15 projections call attention to several important trends like the significant volatility of past returns, which will be discussed in greater detail below.

The FY 2014/15 Adopted Budget projected growth for each of the major revenues in FY 2014/15 over expected FY 2013/14 results. As FY 2014/15 unfolded, TOT and Property Tax continued to exceed expectations. In the FY 2014/15 Adopted Budget TOT revenues were projected to increase 5.3% in FY 2014/15. Despite the fact that FY 2013/14 revenue finished higher than anticipated, year-to-date returns for FY 2014/15 indicated TOT growth to be even greater than the original estimate. The revised estimate for FY 2014/15 TOT is growth of 14.5%, with revenue of \$12.4 million. Property Tax revenues are also expected to exceed expectations in FY 2014/15. The revised projection

is for growth of 6.3%, greater than the original 4.3% growth estimated. On the Sales Tax side, whereas the original estimate was for modest growth, revised estimates project revenue to decline by 1.1% in FY 2014/15. Revised estimates for FY 2014/15 Utility Users Tax/Franchise Fee revenues are up slightly from the original projections in the FY 2014/15 Adopted Budget.

The projections for FY 2015/16 and beyond vary based on the revenue source. Property Tax is projected to experience healthy growth over the next three years before growth returns to more historical levels. Sales Tax, historically a very volatile revenue source, is expected to recover the losses experienced in recent years and grow over the next two years. Moving forward, Sales Tax is then projected to have modest growth in the following

years. The projection for Transient Occupancy Tax, which is driven by business travel, is to experience one more year at an elevated level in FY 2015/16 before returning to the historical average, based on average room rates and average occupancy data. Utility Users Tax/Franchise Fees are expected to show a small increase in FY 2015/16 and then grow at an inflation factor moving forward.

Total General Fund revenue is projected to be up 1.2% in FY 2015/16. The table below reflects projected sources of General Fund revenues for FY 2015/16 and compares those sources with the FY 2014/15 revised projections. Actual revenues for FY 2012/13 and FY 2013/14 are also included.

General Fund — Major Revenues

Revenue Source	2012/13 Actual	2013/14 Actual	2014/15 Revised Projection	2015/16 Proposed Projection	% Change 2015/16 over 2014/15
Property Tax	\$47,555,857	\$50,293,385	\$53,511,242	\$56,486,757	5.6%
Sales Tax	30,028,067	30,194,827	29,849,173	31,947,169	7.0%
Transient Occupancy Tax	9,016,052	10,858,671	12,436,990	11,397,216	-8.4%
UUT & Franchises	13,010,712	13,448,599	13,592,336	13,773,006	1.3%
Construction Tax	2,724,864	2,983,677	3,067,503	2,599,579	-15.3%
Business License Tax	1,588,796	1,742,401	1,700,000	1,734,000	2.0%
Real Property Transfer Tax	1,275,159	1,674,362	1,707,939	933,470	-45.3%
Permits & Fees	9,478,658	9,796,323	1,175,805	1,218,659	3.6%
Service Fees	8,561,412	10,405,558	5,423,891	5,189,311	-4.3%
Rents and Concessions	2,530,141	2,299,404	2,559,986	2,579,134	0.7%
Interest	507,798	548,687	644,913	827,756	28.4%
Other Revenue	6,588,440	5,191,944	4,973,760	3,557,026	-28.5%
SUBTOTAL	\$132,865,955	\$139,437,838	\$130,643,537	\$132,243,084	1.2%
Sale of Property	0	7,509,406	0	14,000,000	—
TOTAL RESOURCES	\$132,865,955	\$146,947,244	\$130,643,537	\$146,243,084	11.9%

* Excludes In Lieu Charges, Transfers and Interfund Revenues

In the following sections are detailed discussions of the City's four major revenue sources, including explanations of the revenue forecasts for FY 2015/16 and beyond. Discussions of several other revenue sources of particular note follow.

Property Tax

Property Tax represents the largest source of General Fund revenue, estimated to be about 39% of all General Fund revenues in FY 2015/16. For each dollar of Property Tax paid by property owners in Sunnyvale, approximately \$0.13 is now allocated to the City of Sunnyvale.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines that cross county lines, and Tax Delinquencies.

Property Tax has also been the revenue most shaped by voter initiatives and legislative actions. Approval of Proposition 13 in 1978 reduced Property Tax revenue by approximately two-thirds and thereafter limited the growth of assessed valuation to 2% annual increases or the California Consumer Price Index (CA-CPI), whichever is less. In the early 1990s, the State legislature permanently shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund (ERAF) to backfill a portion of the State's obligation for school funding. This original "ERAF shift" results in an annual loss to the City of Sunnyvale of approximately \$9 million. In FY 2004/05 and FY 2005/06 the State shifted an additional \$4.1 million over those two years from Sunnyvale Property Tax to the ERAF as part of a solution to its ongoing budget crisis (ERAF III).

Also included in the State Budget deal with local governments in FY 2004/05 was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate for cities

was permanently reduced from 2% to 0.65%. For FY 2004/05, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the ERAF. In FY 2005/06, the City began to receive our portion of VLF revenues at the lower rate of 0.65%, while the Property Tax base was adjusted to reflect its new, permanent base.

Overall FY 2015/16 Property Tax revenues are expected to be up when compared to FY 2014/15, continuing the growth seen over the past several years. The outlook for Property Tax is positive, with expectations of increased assessed valuations in both the residential and commercial sectors driving revenue growth.

Secured Tax, which accounts for approximately 87% of total Property Tax revenue, has experienced strong growth in FY 2014/15 and is expected to increase significantly over the next two fiscal years. The residential market has performed stronger than anticipated, and this FY 2015/16 Recommended Budget adds to the residential property tax base by building in an additional 0.5% of growth above the historical average in FY 2015/16. Significant growth is also expected in the short term for the commercial sector. Staff identified several major projects that have added, or are on schedule to add, substantial assessed value to the City's Property Tax roll. Continued strong development activity, increasing the amount of new commercial building square footage in Sunnyvale, is reflected in these projections. Overall, the combined residential and commercial growth rate is expected to be 6.1% in FY 2015/16, 4.6% in FY 2016/17, and 4.5% in FY 2017/18. After that, growth is expected to continue at the historical average of approximately 4.0% annually. This historical average includes the maximum 2% increase in CPI as well as an additional 2% historical average growth from new construction and change of ownership.

In addition, the Secured Property Tax base has been increased with the dissolution of the RDA. After the payment of enforceable obligations, the former property tax increment is distributed as Property Tax to all applicable taxing agencies, and \$32.5 million has been programmed into the long-term financial plan to account for the City's expected allocation over twenty years. In FY 2015/16 the distribution of the former property tax increment is expected to provide \$1.0 million in revenue to the City. In

FY 2016/17 the City expects to receive a distribution of approximately \$1.1 million, plus an additional \$1.8 million, which is the City's share of \$14 million in loan repayments previously received from the RDA that the State Department of Finance has determined the City was not eligible to receive. As of the publishing of the FY 2015/16 Recommended Budget, this issue has not been resolved. Based on a worst case scenario, the General Fund's long-term financial plan reflects a \$14 million payment to the State, with the City receiving its share of the distribution to the taxing agencies of that payment, which is expected to be \$1.8 million.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Unsecured Property Tax revenue was flat in FY 2013/14 after very strong returns in FY 2012/13. This revenue source is expected to stay strong in FY 2014/15, up 2.3% to \$2.7 million, before returning to the historical average of \$2.6 million for FY 2015/16, growing modestly from there.

The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher or lower value on the property immediately by using a floating lien date, and the added or reduced assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. Another factor that makes this revenue source difficult to forecast is the fact that it is pooled at the County level. All Supplemental Property Tax collected by the County is allocated to the cities based on a formula and not on transactions within each jurisdiction. As such, the significant valuation changes in other parts of the county impact the City of Sunnyvale's Supplemental Property Tax revenues. Over the past several years, this revenue source hit a record low in FY 2010/11 of \$175,000 and climbed to \$988,881 in FY 2013/14. Staff projects that Supplemental Property Tax revenue will remain high in FY 2014/15 and FY 2015/16, before returning to a historical average, beginning in FY 2016/17. Our projection revises the FY 2014/15 forecast to \$1.0 million. FY 2015/16 revenue is projected to be \$1.1 million. The long-term average of \$830,000 is projected in FY 2016/17, increasing modestly from there throughout the remainder of the long-term plan.

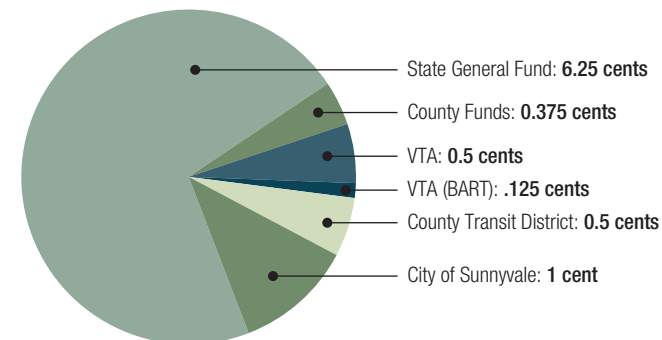
Another component of the City's Property Tax is the administrative fee the County of Santa Clara charges to collect and distribute Property Tax. Administrative fees increased 9% in FY 2013/14 due to increased costs for the Santa Clara County Assessor's Office. In addition, the County forecasted an additional 5% increase in administrative fees to \$470,000 in FY 2014/15. The baseline Property Tax Administrative Fee used in our twenty year plan, beginning in FY 2015/16, is the long-term average of \$479,000, increasing 2% in future years.

Sales and Use Tax

Sales and Use Tax (Sales Tax) represents the second largest source of revenue to the General Fund. Sales Tax is expected to make up 24% of budgeted revenues in FY 2015/16. Sales and Use Tax also represents one of the General Fund's most volatile revenue sources, with drastic swings over the past decade. In FY 2000/01, Sales Tax was the General Fund's largest revenue source, constituting 32% of total revenue at \$36.3 million. The subsequent economic downturn caused by the technology industry bust saw Sales Tax revenue plummet to \$22.8 million by FY 2002/03. Revenues recovered over the following four fiscal years, reaching \$30.9 million in FY 2006/07, then dropping 4% in FY 2007/08 with the onset of the Great Recession. In the six years since the recession returns have been volatile, but revenue has recovered to pre-recession levels, with Sales Tax revenue of \$30.0 million in FY 2012/13.

Sales Tax Distribution

8.75 Cents per Dollar — Santa Clara County



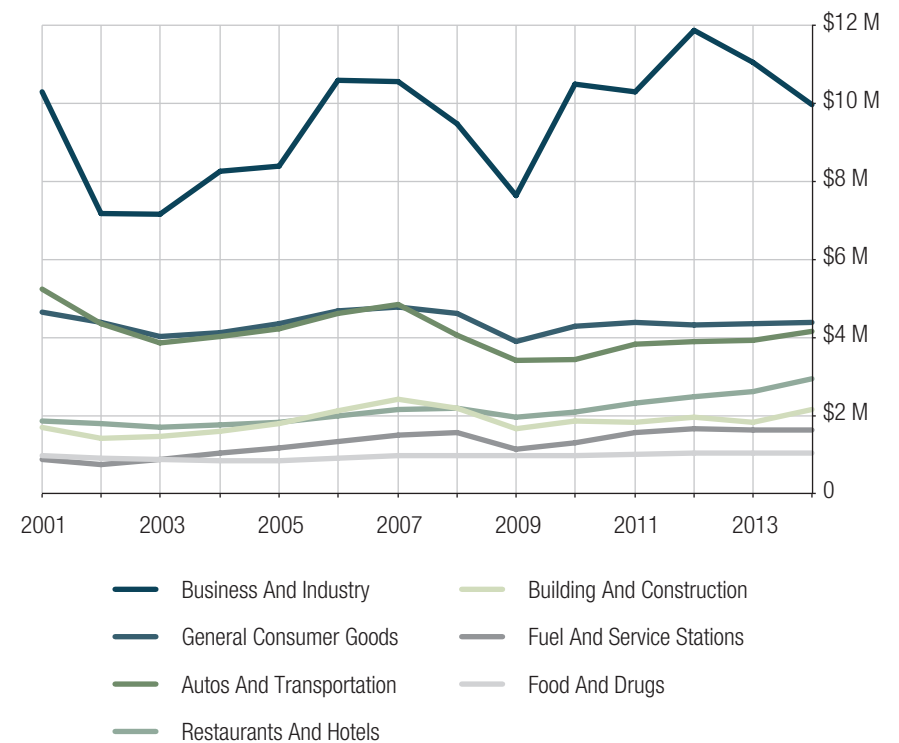
Source: CA Board of Equalization

The graph above shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and three-quarter cents per dollar of sales, while cities receive only one cent of the rate. There have been three increases to the Sales Tax implemented since 2011, and the increases have added a total of one-half cent to the Sales Tax. Measure B, approved by voters in 2008, added an eighth-cent Sales Tax to support the BART extension and became effective July 1, 2012. This additional eighth-cent will be effective for 30 years. In 2012, voters approved two additional Sales Tax measures. One was Proposition 30, a quarter-cent increase to the statewide base Sales Tax rate. This addition became effective on January 1, 2013 and is set to end on December 31, 2016. The other was Measure A, an eighth-cent increase to the portion of Sales Tax the County of Santa Clara receives for general County purposes. This addition became effective April 1, 2013 and is set to end on March 31, 2023. While these changes have impacted the sales tax rates paid by Sunnyvale residents, the City of Sunnyvale is not a beneficiary of either of these increases and continues to receive only 1% of all taxable sales.

Sales and Use Tax is composed of two different types - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, an unusually high proportion of overall Sales Tax has traditionally been business-to-business in nature. This sector currently constitutes about 36% of our aggregate, as opposed to the statewide average of approximately 17%. This makes our Sales Tax much more complicated and difficult to predict because it is often one time in nature.

Specific year-over-year growth projections are developed by dividing Sales Tax receipts into five major categories that have similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, County Pool, and Other. The Other category includes Restaurants and Hotels, Building and Construction, Fuel and Service Stations, and Food and Drugs. As can be seen from the following graph listing Sunnyvale's Sales Tax receipts by sector between 2001 and 2014, each category has a unique pattern:

**City of Sunnyvale
Sales Tax Receipts by Major Sector
(Calendar Year 2001 – 2014)**



While the majority of the sectors are relatively stable and experience swings within a narrow band, the business and industry sector, by its very nature, is highly volatile as can be seen above. This makes revenues in this area very unpredictable and forecasting future revenues very challenging. As previously noted, in FY 2006/07, Sales Tax reached \$30.9 million. Two years later, by FY 2008/09, the Great Recession had taken its toll and Sales Tax had dropped to \$25.1 million, a 19% loss over two years. Sales Tax has recovered to nearly FY 2006/07 levels, as revenues of just over \$30 million were received in FY 2012/13 and FY 2013/14.

Our revised Sales Tax estimate for FY 2014/15 is \$29.8 million, down slightly from the prior year actual revenue of \$30 million. This decrease was primarily caused by a negative adjustment in the Business and Industry category that was the result of a state audit. This adjustment will impact Sales Tax revenue over two years. Excluding the one-time adjustment, the sales tax base is projected to be down 0.7% in FY 2014/15. However, growth is anticipated in the upcoming years as the economic recovery continues. Specifically, staff is forecasting sustained high activity in the Building/Construction and Auto/Transportation categories, as well as increased projections on revenue received from the County pool. Pooled revenues are expected to increase as a percentage of the City's overall Sales Tax revenue as e-commerce continues to become a larger and larger part of the economy. When transactions occur online for Sales Tax-eligible purchases, the 1% share received by cities instead goes into a County pool for distribution. For example, if a Sunnyvale resident goes to Target in Sunnyvale and purchases a television, the City receives 1% of the sale price in Sales Tax revenue. If that same Sunnyvale resident buys that television off of Target's website, the 1% of the sale price instead goes to the County pool for distribution to all agencies, as the revenue from online purchases is tracked to the county where the customer is located rather than to a more precise location due to the lack of detail in the seller's tax return. The County pool is distributed based on each jurisdiction's share of total taxable sales. For the last reporting period, Sunnyvale's share of the pool was 7.2%. This increasing trend not only makes Sales Tax revenue more-and-more difficult to project, but it also means that a larger part of this significant revenue source has little to do with activity in Sunnyvale.

Because of the volatility of this revenue source, staff has taken a conservative approach toward projecting growth. Growth is anticipated at a normal rate in FY 2015/16, reaching \$31.9 million, for a 7.0% increase over the projected FY 2014/15 revenue. This represents a growth to the base of 4.5% increase over the FY 2014/15 projection when you factor out the audit adjustment. Growth projections past FY 2016/17 are very modest, averaging 2.8% annually through FY 2034/35, which is only slightly above the inflation expectation during that time period. While it is not possible to predict the next slowdown or how that slowdown will impact Sales Tax revenues, the projections for future revenues reflect overall positive growth with the

expectation that some years of growth will be offset by losses in other years due to economic fluctuations.

Further, following completion of the Town Center project, it is anticipated that the City will receive additional Sales Tax revenue of approximately \$1.0 million per year. This value is reduced from \$1.5 million that was projected in the FY 2014/15 Adopted Budget. Staff revised the projection to reflect a decreased number of square footage in the development that will be eligible for sales tax revenue generation. We begin showing a portion of these funds starting in FY 2017/18, for six months of revenue collection, with \$1.0 million projected the following year in FY 2018/19. In total, the revised projections reduce the total Sales Tax revenue by \$2.9 million over the twenty-year plan.

Utility Users Tax and Franchise Fees

Utility Users Tax (UUT) and Franchise Fees represent the third largest source of General Fund revenue, generating about 10% of the total for FY 2015/16. Historically, these two revenue categories have been combined because one of the primary sources of revenue for both the sale of electricity and gas. After declining in FY 2012/13, combined UUT & Franchise Fee revenue increased 3.4% to \$13.4 million in FY 2013/14. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers, which is lower than the 3.7% average of those cities in Santa Clara County which have UUT. It is also lower than the UUT rate of 3.6% for Santa Clara County when weighted by population and significantly lower than the statewide average of 6%.

Approximately 63% of UUT revenue is derived from the sale of electricity, 26% is related to intrastate telephone usage, and 11% is derived from the sale of gas.

The single largest component of UUT revenue is the electric rates charged by Pacific Gas & Electric (PG&E). With the elevated level of commercial development over recent years, and as the new square footage gets occupied, electric usage is expected to go up. However, in recent years the City has experienced very modest growth, indicating that the anticipated growth from new development has been almost entirely offset by the fact that many of these new buildings are more energy-efficient than prior uses. Therefore, Staff revised the projected growth rate down. The revised

projection for UUT on electric is \$4.13 million in FY 2014/15 and \$4.25 million in FY 2015/16.

The City is expecting to receive approximately \$1.54 million in FY 2014/15 from UUT on intrastate telephone usage. This is down approximately 8.5% from the \$1.69 million received in FY 2013/14. The long-term viability of this revenue source is a concern. Despite growth in the overall telecommunications industry, the City has not benefitted with increased UUT revenue. This is due to the fact that most of the growth in the market is in services that are not included in the UUT calculation, such as data transmission. As a result, revenue projections for FY 2015/16 and beyond reflect the continued degradation of this revenue source. The FY 2014/15 Adopted Budget projected declines of 0.5% annually. In the FY 2015/16 Recommended Budget, given the UUT telecom tax returns, this rate was reduced further to -2.8% annually. The impact of this change is a revenue reduction of \$23 million over the twenty years.

The City receives a one-time franchise payment from PG&E each year which represents approximately 39% of all Franchise Fee revenue. The PG&E franchise rate is 1% of gross receipts. Statewide, franchise rates range from .5% to 2%. The City's other main franchise agreements are with our cable television providers and Specialty Solid Waste. For FY 2015/16, Franchise Fees are projected to increase by approximately 1.3% over the revised FY 2014/15 projection. This mixed growth is comprised of modest growth from the Specialty garbage and Cal Water franchises and slight decreases in cell phone tower franchise agreements.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) represents the fourth largest revenue source of the General Fund, constituting nearly 9% of the total projected revenue for FY 2015/16.

TOT revenue is expected to finish at nearly \$12.4 million in FY 2014/15. This represents a 14.5% increase over FY 2013/14. This increase in TOT revenue is the result of three factors. Effective midway through FY 2013/14, on January 1, 2014, the TOT tax rate increased from 9.5% to 10.5%. The second driving factor is business-related travel, the core business of Sunnyvale's hotels, which remains at a high level. As the economic recovery

has continued and business travel continues to be strong, Sunnyvale hotels have benefited from increasing room rates and occupancy rates, which has positively impacted the City's TOT revenues. The third factor is that the City welcomed one new hotel, which had been included in prior year projections. The new property began generating revenue in FY 2014/15.

Projections for future years consider a number of factors, including room rates and occupancy rates returning to their historical average, as well as projecting two new hotels to begin generating revenue in future years. Due to the very high, peak level that the City is currently experiencing, the long-term plan resets revenue projections to a sustainable base over a period of two years. The planned decreases reflect lowered forecasts for room and occupancy rates, to establish the base amount at the historical average; a more sustainable level. The long-term plan does have growth built in future years. The first of the new hotels is projected to come online in FY 2016/17. When fully operational, these new hotels are expected to bring in approximately \$800k in net new TOT revenue annually. While there have been many additional hotel applications submitted, due to the volatile nature of hotel development, only approved projects are included in the long-term plan. Beyond FY 2016/17, growth is expected to be relatively steady, reflecting primarily flat occupancy rates with modest annual increases in room rates. This revenue is volatile due to it being reliant on business-travel, and the modest growth projection reflects that there will be ups and downs.

Other Revenue Highlights

The FY 2015/16 Recommended Budget includes certain other revenue sources which warrant some discussion.

Other Taxes

Construction Tax, Business License Tax, and Real Property Transfer Tax revenue have each had strong returns in recent years. Construction Tax revenues have been strong through FY 2014/15, an indication of the high level of development activity that the City has sustained for three consecutive years. The long-term financial plan anticipates that this historically high level will cool off, with an elevated amount estimated for FY 2015/16 and the historical average level planned beginning in FY 2016/17. Business License

Tax has seen steady growth, in line with the strong level of economic activity in the City in recent years. Real Property Transfer Tax, which is driven by property turnover and changes in valuation, has also been high in recent years. The long-term financial plan anticipates that this revenue will return to its historical average in FY 2015/16.

Permits & Service Fees

This category includes revenue collections from fees charged for services provided by City operations. The majority of revenue in this category comes from the Department of Public Safety, the Recreation Division in the Department of Library and Community Services, the Community Development Department, and the Department of Public Works. The high level in FY 2013/14 actuals is due to the strong Development-related results which are no longer accounted for in the General Fund. Effective in FY 2014/15, fees related to development activities were shifted to the Development Enterprise Fund.

Sale of Property

This revenue item reflects the sale of some of the City's property. There are three sales and one long-term lease of City property included in the General Fund's long-term financial plan for the FY 2015/16 Recommended Budget. Long-term lease revenue of \$7.5 million was received from affordable housing providers in FY 2013/14 for the former armory site. The sale of the Raynor Activity Center (\$14 million) was pushed out one year to FY 2015/16. Third, the sale of the margarine plant has been updated to \$18 million and moved forward to be received in FY 2016/17 in anticipation of the lease ending sooner than scheduled.

Revenues from the sale of property, as one-time funds, are best utilized for one-time capital needs. As such, these revenues are segregated into the Capital Improvement Projects Reserve. A portion of the sale proceeds from the Raynor Activity Center have been programmed for the Lakewood Branch Library project. The proceeds from the other sales have not been appropriated to any projects.

In-Lieu Charges and Transfers

In-Lieu Charges and Transfers are primarily funds transferred into the General Fund from other City funds to pay for projects and the cost of City-Wide administration, including the cost of the Department of Finance, the Human Resources Department, the Office of the City Manager, and the Office of the City Attorney. The FY 2015/16 in-lieu charges are up 13% due to the Development Enterprise Fund paying its full share.

Inter-Fund Revenues

Inter-Fund Revenues are primarily loan repayments to the General Fund from other funds, including the utility funds. Year-to-year fluctuations in this revenue source are expected, as loan repayment schedules are not always on fixed amortization periods and often change based on cash considerations. FY 2014/15 was the final year of repayment from the Water Fund (for its share of the purchase of property adjacent to the corporation yard), and from the General Services Fund / Sunnyvale Office Center Sub-fund (\$248k rebate for rental income). The Sunnyvale Office Center Sub-fund rebate is removed in future years to strengthen reserves in this sub-fund, which funds the lease payments associated with the purchase of the debt financed Sunnyvale Office Center. The final loan repayment of \$4.1 million from the Solid Waste fund is scheduled in FY 2023/24.

General Fund Expenditures

General Fund expenditures fund common and core City operations like public safety, libraries, and parks and provide critical infrastructure funding for streets and sidewalks and more. The 2015/16 Recommended General Fund expenditures, including budget supplements, projects, lease payments, equipment, and transfers total \$153.2 million. Of this amount, operating expenditures are the majority, totaling \$134.5 million, or 88%, of total expenditures. Operating expenditures are up 3.5% over the current FY 2014/15 budget primarily due to rising compensation costs and the addition of budgeted personnel to address increasing demands for service and the strategic goals of Council.

Operations — Salaries/Benefits

Salaries and benefits make up the largest portion of operating expenditures. In order to properly project salaries and benefits, they are broken into two categories, Safety and Miscellaneous. Changes in safety salaries are driven by surveys, and have averaged approximately 4% per year over the last ten years. For FY 2015/16, safety salaries and benefits are budgeted at \$60.1 million. This is a \$2.7 million, or 4.5%, decrease from the \$62.8 million in the current budget for FY 2015/16. Safety salaries were adjusted downward in FY 2014/15 due to a lower salary increase than budgeted. The annual market survey of total compensation calculated increases that were lower than the current budgeted increase of 3%, thereby lowering the safety Salary base for FY 2015/16. Going forward, and recognizing the need to make some changes to the survey methodology, as well as reflecting recent results, projected salaries for Safety personnel, are 3% per year for the first nine years, 4% for year for years ten through nineteen, and back down to 3% for the twentieth year.

Savings in Safety salaries decreased the twenty-year Safety cost by approximately \$22 million. However, this decrease is offset by the addition of new public safety officers in the budget. A total of three public safety officers have been added, starting in FY 2016/17. These three new officers are to staff the new fire station in North Sunnyvale, and will add approximately \$21 million to the twenty-year plan.

For FY 2015/16, Miscellaneous salaries and benefits are budgeted at \$49.9 million. This is a slight increase over the FY 2014/15 budget primarily due to the strategic addition of personnel. The FY 2015/16 Recommended Budget includes a second Assistant City Manager and one additional Public Safety Specialist to support the Civic Center Modernization project and other special projects, and the acceleration of public safety recruitment efforts, respectively. Projected salary increases for miscellaneous personnel, the majority of which are not survey driven, are 2% per year for the first nine years, 3% for year for years ten through nineteen, and back down to 2% for the twentieth year.

Benefits, which consist of leave, retirement, insurance, and workers compensation costs, are up approximately 5.5% for Miscellaneous and 4.5% for Safety employees. This is primarily due to increases in retirement and insurance benefits costs anticipated in FY 2015/16. As more fully discussed in

the Internal Service Fund section, employer contribution rates for retirement are projected to rise approximately 20% over the next five years and medical premium increases are estimated in the 5-7.5% range over the next several years. However, these increases have been planned in the last several long-term financial plans and the updated projections for this recommended budget are in line with the FY 2014/15 Adopted Budget. It should be noted that over the long term, retirement cost increases are anticipated to moderate and then decline as more employees come on at the third-tier retirement formula and the unfunded liability gets paid down.

Operations — Other

Other operations are expenditures for purchased goods and services and overhead charges. Over the twenty-year planning period, these expenditures are up \$13.2 million over the current budget. About half of the change is attributable to replacement of information technology equipment, specifically public safety related equipment, and the increasing cost for water. The other half is a result of additional operational expenditures the General Fund is projected to pick up due to lower gas tax revenues to fund pavement operations.

Each year a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund. These pavement operations costs are netted out from the General Fund operations budget and reflected in the Gas Tax Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. As mentioned above, this support is projected to decrease in the future, primarily due to lower volumes and sale prices of gas sold. In FY 2015/16 and 2016/17, the support is held flat to the current budgeted amount of \$2.025 million. From FY 2017/18 through the end of the first ten-year period, this amount is reduced to \$1.4 million a year, and then to \$1.15 million a year for the second ten-year period.

Service Level Set Aside is an expenditure line-item that has not been in the General Fund for several years. Over the twenty-year period, a total of \$22.3 million, or approximately \$950,000 per year, has been added to the expenditure budget, primarily due to the increase in the property tax base. The Service Level Set Aside represents the amount of flexibility the City has in General Fund expenditures, while also keeping the Fund structurally balanced.

Public Safety Recruitment Projects, Projects and Project Administration, and Project Operating Costs reflect General Fund expenditures related to capital, special, and Department of Public Safety recruitment projects. The content of these expenditures is discussed below in the General Fund Projects section.

The **Equipment** line item contains the appropriations for equipment for the Departments of Public Safety and Library and Community Services based on their replacement schedules. These costs are up slightly, primarily due to adjustments and additions for some public safety equipment. In particular, due to decreasing Asset Forfeiture funds, the replacement of Tasers has been moved to the General Fund. The Equipment line also includes a one-time appropriation of \$200,000 for the City Manager to utilize for unanticipated, time sensitive items.

Lease payments in the amount of \$1,202,750 are included in the appropriation for FY 2015/16 as well. These payments fulfill the City's agreement with the former Redevelopment Agency to pay lease payments equal to the annual debt service on one of the downtown parking structures. Previously a Redevelopment Agency obligation, this item remains a subject of litigation in the redevelopment dissolution process.

Council Service-Level Set Aside is an annual \$100,000 set aside for Council's use at its discretion for unplanned projects, services, or other initiatives that come up over the course of the fiscal year. For FY 2015/16, this amount has been reduced to \$25,000, due to \$75,000 in funding that Council approved to augment Care Management services for one year.

The FY 2015/16 General Fund Budget includes one-time funding for six budget supplements and five-year funding for one budget supplement. Details on each of the supplements are included in the Budget Supplement section in this volume of the FY 2015/16 Recommended Budget. The total one-time expenditures budget for the six supplements in FY 2015/16 is \$241,000; the ongoing supplement is for five years, starting FY 2015/16, and is budgeted at \$30,000 annually.

Transfers to Other Funds reflect transfers from the General Fund to other funds for operating and capital project purposes. These include transfers to the Youth and Neighborhood Services Fund for support of

Columbia Neighborhood Center, the Liability and Property Insurance Fund for the General Fund's share of claims and insurance, and the Capital and Infrastructure Project Funds to cover project expenditures. Major transfers budgeted for FY 2015/16 includes a transfer of \$1.5 million to the Infrastructure Fund, primarily for the Pavement Rehabilitation project and the Sidewalk, Curb, and Gutter Replacement project. As established in the FY 2012/13 Budget, the long-term financial plan for the General Fund reflects an annual transfer of \$1.5 million for investment in the City's administrative infrastructure. These funds are not set aside for a specific project or set of projects at this point but will accumulate in the Infrastructure Fund and be appropriated as projects are identified and prioritized. Starting in FY 2016/17, approximately \$11.6 million is planned to be transferred over three years to the Capital Projects Fund for the design and construction work on the Lakewood Branch Library Facility project. \$450,000 has also been budgeted to transfer to the Golf and Tennis Fund to address the deficit in that Fund anticipated for FY 2015/16.

General Fund Projects

The FY 2015/16 Recommended Budget for the General Fund includes \$10.6 million for capital, special, and outside group funding projects. This amount also includes Project Administration costs of \$301,188. These are costs of Public Works staff for design and inspection of General Fund supported capital projects. The majority of the projects budget in FY 2015/16, or \$6.6 million, is in a special project for the recruitment and training of sworn public safety officers. Starting in FY 2014/15 and through FY 2017/18, \$6.3 million has been brought forward from future years' recruitment budgets to accelerate recruitment efforts, fill vacancies and reach the current authorized sworn staffing of 201. These funds will support the recruitment of 10 additional recruits in the FY 2014/15 budget. It will also fund the acceleration of additional recruits through FY 2016/17 in anticipation of the elevated level of projected separations in the next few years. This category of projects also represents the majority of General Fund project expenditures over the twenty-year plan, with \$57 million budgeted for this purpose. The practice of budgeting for the recruitment, selection, and training of new public safety officers in a series of recurring special projects rather than in the operating budget began in FY 2006/07. This methodology allows

expenditures to fluctuate each year based on the number of recruitments and allows for better monitoring and tracking of costs. It should be noted that the fixed costs associated with this activity, which include management oversight and other recruitment expenses, continue to be part of the Public Safety Department operating budget.

\$3.6 million has been budgeted for non-DPS (Department of Public Safety) recruitment project costs in FY 2015/16. 15 new projects comprise \$2.7 million, or 75%, of the \$3.6 million budgeted. These include \$850,000 for Fire Station 5 Improvements, \$500,000 for the Community Choice Energy Program, \$400,000 for the Department of Public Safety (DPS) Body Worn Cameras, and \$210,000 for Climate Action Plan Implementation. The DPS Body Worn Cameras also have an ongoing annual cost of \$200,000 for data storage and periodic replacement or upgrades, which total \$4.8 million over the twenty-year plan. There is also one ongoing special project for \$30,000 a year related to a minimum wage enforcement agreement with the San Jose Office of Equality Assurance, totaling \$600,000 over the twenty-year plan. Additionally, \$300,000 has been budgeted in FY 2015/16 to update the City's American with Disabilities Act (ADA) transition plan. This will update the current plan to reflect current standards and practices and evaluate citywide needs and funding requirements to upgrade City facilities and rights-of-way. In FY 2016/17, \$867,000 has also been budgeted to upgrade and expand existing outdated emergency vehicle traffic signal preemption equipment in the City of Sunnyvale.

The FY 2015/16 Budget also contains \$115,000 for Outside Group Funding per Council policy. During November 2014, Council increased this maximum support from the General Fund to \$115,000 for FY 2015/16 only. The ongoing support for Outside Group Funding projects remains at \$100,000 a year for the remaining 19 years.

Often times, one-time capital projects will result in ongoing operational costs. The Project Operating Costs line reflects the future operating costs of budgeted projects. The first set of operating costs arising from projects starts in FY 2016/17, with the majority of the total being attributable to the DPS Body Worn Cameras (\$204,000). Another significant increase to project operating costs comes in FY 2018/19, when approximately \$265,000 is added annually to cover the net new ongoing costs of the Lakewood Branch

Library and \$128,000 is added annually to cover the ongoing costs of the Washington Community Swim Center project. These ongoing costs are expected to be partially offset by increased revenues at Washington Pool once expansion is complete.

General Fund Reserves

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves contained in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific uses. Most of the City's reserves are established in accordance with policies adopted by Council.

The General Fund has five reserves that are contained in its long-term financial plan under the sub-heading, *Reserves*. The first is the *Contingencies Reserve*. By Council policy, this reserve must be equal to 15% of the operating budget in the first year of the long-term plan, in this case FY 2015/16, and then grow by the estimated change in the Consumer Price Index in each subsequent year. Prior to FY 2011/12, this reserve was set at 20% of General Fund operational expenditures annually; however, Council changed this reserve policy in 2011 to better reflect the intent and potential uses of this reserve. It is important to note that this reserve is not intended for normal unanticipated expenditures and is instead to be used for non-fiscal emergencies or disasters as determined by Council.

A second reserve in the General Fund mandated by Council policy is the Budget Stabilization Fund. The Budget Stabilization Fund functions to normalize service levels through economic cycles. In essence, the intent is for this fund to increase during periods of economic growth and to be drawn down during the low points of economic cycles to maintain stable service levels. Using the Budget Stabilization Fund prevents us from adding services at the top of the economic cycle that cannot be sustained while allowing us to maintain Council-approved services levels during economic downturns.

In August 2011, Council adopted a new policy governing the balance of the Budget Stabilization Fund. This policy requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenues for the first two years of the 20-year plan and that it never go below \$0 in any year. For the FY 2015/16 Budget, the Budget Stabilization Fund balance is 26% of revenues in FY 2015/16 and 23% in FY 2016/17.

The FY 2015/16 Recommended Budget continues to maintain the short- and long-term balance. Over the twenty-year plan, *Total Available Resources* are up \$75 million, and *Total Expenditures* are also up, approximately \$68 million. This results in a slightly higher budget stabilization reserve over the current budget, with a modest increase of \$3.4 million over the entire twenty-year plan. However, this comparison also includes the service level set-aside, which accounts for \$22 million of the increase in expenditures over twenty years.

The Budget Stabilization Fund is able to absorb an annual set aside of \$950,000, with a projected balance of \$13.5 million in the twentieth year. This indicates the improved fiscal position of the General Fund over the FY 2014/15 Adopted Budget.

The third reserve in the General Fund is the *Reserve for Capital Improvement Projects*. Originally entitled the *Land Acquisition Reserve*, it was established in FY 1994/95 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In the past, it was used to purchase key parcels in the downtown area. In FY 2006/07 the reserve name was changed to *Reserve for Capital Improvement Projects* to reflect its expanded purpose. At the end of FY 2014/15, it is projected that the balance in this reserve will be \$13.3 million. The reserve is projected to increase with the anticipated sale of the Raynor Activity Center for \$14 million in FY 2015/16, and the Margarine Plant in FY 2016/17. After FY 2018/19, the reserve is projected to increase with interest earnings.

The fourth reserve is the *Development Enterprise Reserve*. This reserve was set up to fund the Development Enterprise Fund, which was created with the FY 2014/15 budget to allow greater visibility to the relationship of total Development-related costs and offsetting fee-based revenue. This reserve represented the initial, one-time transfer of actual Development-related revenue amounts collected over original revenue projections for FY 2012/13 and FY 2013/14 to the Development Enterprise Fund.

The \$14.0 million in *Reserve for RDA Payment* has been set aside, pending final determination of payments made to the City by the former Redevelopment Successor Agency (RDA) prior to the dissolution of the former RDA. The Successor Agency filed suit on May 23, 2013 challenging the California Department of Finance's (DOF) determination that the City is not entitled to reimbursement for all payments made related to the RDA's financing obligation associated to the Town Center development agreement. In response to this petition, on September 4, 2013, Santa Clara County Counsel on behalf of two affected taxing entities (the County Office of Education and Fremont Union High School District) filed a counter lawsuit against the Successor Agency, the City and DOF. Since DOF's determination on past payments contradicts the findings of the Due Diligence Review and the State Controller's Asset Transfer Review, which both determined that all payments made by the RDA to the City prior to the dissolution of the former RDA were allowable, the Successor Agency/City has not remitted the funds. On July 8, 2014, the Sacramento County Superior Court issued its ruling on the two related cases that retroactively invalidated \$14.0 million in repayments legally made to the City. The Court's decision is pending on appeal by the Redevelopment Successor Agency. To prepare for the worst case scenario, \$14.0 million has been set aside and resolution is anticipated by FY 2016/17.

Lastly, the *Equipment & Project C/O Reserve* accounts for actual FY 2014/15 project carryover costs (and related revenues). Since a significant portion of the current budgeted project costs are from the prior year (FY 2013/14) carryover, it was prudent to separate out this reserve to increase transparency of unspent project costs. Additionally, accounting for this reserve separately helps ensure that the available funds in the Budget Stabilization Fund are not overstated.

Total Reserves in the General Fund increase or decrease depending upon the relationship between *Total Current Resources* and *Total Current Requirements* in the long-term financial plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the reserves, and when expenses are higher, money is taken out. The relationship between these can be seen at the bottom of the plan in the rows marked *Total Current Resources*, *Total Current Requirements*, and *Difference*. It should be noted that Sunnyvale's Reserves are actual funds rather than *estimated* surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes the substantial interest earnings that are generated and added to annual revenues.

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2014 TO JUNE 30, 2025**

													FY 2014/2015 TO FY 2024/2025 TOTAL
	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	
RESERVES/FUND BALANCE, JULY 1	101,308,531	116,061,692	93,806,576	103,646,023	105,158,211	95,080,116	91,433,013	92,648,877	93,458,502	96,127,503	99,633,168	105,302,138	116,061,692
CURRENT RESOURCES:													
Property Tax	50,293,385	53,511,242	56,486,757	60,953,938	60,575,957	63,064,045	66,439,056	68,790,519	71,483,216	74,243,427	77,094,140	80,086,765	732,729,062
Sales Tax	30,194,827	29,849,173	31,947,169	32,508,658	33,656,331	34,982,802	35,857,372	36,933,093	38,041,086	39,182,318	40,357,788	41,568,521	394,884,311
Public Safety Sales Tax	1,480,706	1,463,755	1,566,638	1,594,172	1,650,452	1,715,500	1,758,388	1,811,139	1,865,474	1,921,438	1,979,081	2,038,453	19,364,490
Business License Tax	1,742,401	1,700,000	1,734,000	1,768,680	1,804,054	1,840,135	1,876,937	1,914,476	1,952,766	1,991,821	2,031,657	2,092,607	20,707,133
Other Taxes	4,658,039	4,775,441	3,533,049	2,719,853	2,783,089	2,847,810	2,914,052	2,981,851	3,051,244	3,122,269	3,194,965	3,269,370	35,192,994
Transient Occupancy Tax	10,858,671	12,436,990	11,397,216	9,543,434	9,832,223	10,699,713	10,941,268	11,188,205	11,440,644	11,698,704	11,950,313	12,197,618	123,326,329
Utility Users Taxes	6,754,263	6,720,489	6,809,616	6,903,949	6,971,730	7,042,847	7,117,312	7,195,136	7,276,335	7,360,924	7,448,921	7,549,003	78,396,262
Franchises	6,694,336	6,871,846	6,963,390	7,072,226	7,191,802	7,305,912	7,446,130	7,565,078	7,694,975	7,818,968	7,954,358	8,147,097	82,031,784
Rents and Concessions	2,299,404	2,559,986	2,579,134	2,611,897	2,419,270	2,467,864	2,505,565	2,457,856	2,498,875	2,538,899	2,603,130	2,662,207	27,904,683
Federal, State and Intergovernmental Revenue	1,821,164	2,314,122	746,741	672,680	594,738	600,916	607,219	613,647	620,204	626,892	631,956	642,110	8,671,224
Permits and Licenses	9,796,323	1,175,805	1,218,659	1,259,472	1,284,264	1,309,551	1,335,344	1,361,653	1,388,488	1,415,860	1,443,779	1,485,999	14,678,875
Fines and Forfeitures	1,175,046	966,574	962,184	1,067,221	1,123,503	1,137,092	1,151,130	1,165,623	1,180,577	1,195,997	1,211,889	1,229,014	12,390,802
Service Fees	10,405,558	5,423,891	5,189,311	5,388,164	5,475,643	5,591,370	5,750,354	5,849,794	5,962,133	6,065,874	6,187,375	6,309,885	63,193,793
Interest Income	548,687	644,913	827,756	1,287,595	1,776,388	2,320,962	2,336,589	2,330,399	2,389,112	2,486,136	2,659,737	2,660,771	21,720,357
Interest from Sale of Property	0	0	133,000	613,660	732,739	846,295	880,146	915,352	951,966	990,045	1,029,647	1,070,833	8,163,683
Inter-Fund Revenues	5,657,787	6,864,358	6,272,017	6,290,179	6,308,704	6,327,599	5,932,708	5,952,366	5,992,871	5,992,418	6,013,733	1,946,096	63,873,048
Miscellaneous Revenues	715,028	229,309	148,464	151,063	153,715	149,603	152,362	155,175	158,045	160,973	163,742	168,304	1,790,754
Sale of Property	7,509,406	0	14,000,000	18,000,000	0	0	0	0	0	0	0	0	32,000,000
In-Lieu Charges	8,519,322	8,892,008	10,112,578	10,314,943	10,521,355	10,731,896	10,946,647	11,165,693	11,389,121	11,617,017	11,849,471	12,205,126	119,745,855
Transfer From Other Funds	2,050,995	684,693	386,337	152,711	61,789	78,069	348,958	354,657	157,906	79,526	79,992	80,472	2,465,110
TOTAL CURRENT RESOURCES	163,175,349	147,084,595	163,014,016	170,874,495	154,917,744	161,059,981	166,297,537	170,701,714	175,474,584	180,509,960	185,885,675	187,410,250	1,863,230,551
TOTAL AVAILABLE RESOURCES	264,483,879	263,146,287	256,820,592	274,520,517	260,075,955	256,140,098	257,730,550	263,350,591	268,933,087	276,637,462	285,518,844	292,712,388	1,979,292,243
CURRENT REQUIREMENTS:													
Operations - Safety Salaries/Benefits	55,594,921	58,017,302	60,127,339	65,540,565	67,840,349	69,869,432	71,958,000	73,980,291	76,120,308	78,321,129	80,587,046	83,521,592	785,883,355
Operations - Misc. Salaries/Benefits	51,408,092	47,934,990	49,921,030	51,691,770	52,938,470	54,055,740	55,309,483	56,467,024	57,619,421	58,796,358	59,997,013	61,638,352	606,369,650
Operations - Other	27,066,199	25,985,238	26,479,893	27,314,933	27,714,409	28,386,970	29,081,231	29,761,760	30,562,874	31,386,287	32,205,757	33,064,813	321,944,166
Operations Transfer To Gas Tax Fund	(1,990,544)	(2,025,000)	(2,025,000)	(2,025,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(17,275,000)
Public Safety Recruitment Projects	3,316,819	7,497,888	6,620,459	3,628,503	3,277,055	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,101,524	36,025,430
Projects and Project Administration	4,548,125	5,377,298	3,956,120	1,748,384	508,034	433,366	642,201	602,197	294,435	384,595	212,415	225,080	14,384,125
Project Operating Costs	0	0	0	321,339	340,375	339,902	742,288	755,400	773,558	770,937	791,599	813,529	5,648,927
Equipment	386,158	578,671	514,473	243,171	472,975	341,164	307,612	1,042,958	258,559	691,005	339,744	327,504	5,117,837
Lease Payments	1,212,624	1,246,580	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	0	0	0	9,771,205
Payment to State - RDA Dissolution	0	0	0	14,037,223	0	0	0	0	0	0	0	0	14,037,223
Council Service Level Set Aside	0	35,000	25,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	960,000
Budget Supplements	0	0	241,000	30,000	30,000	30,000	30,000	0	0	0	0	0	361,000
Service Level Set-Aside	0	0	950,000	969,000	988,380	1,008,148	1,028,311	1,048,877	1,069,854	1,091,251	1,113,076	1,135,338	10,402,235
TOTAL EXPENDITURES	141,542,393	144,647,968	148,013,064	164,800,639	154,011,672	156,514,972	161,184,750	165,750,881	168,790,259	172,291,563	176,096,650	181,527,733	1,793,630,152

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2014 TO JUNE 30, 2025**

													FY 2014/2015 TO FY 2024/2025 TOTAL
	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	
TRANSFERS TO OTHER FUNDS:													
Infrastructure Fund	3,434,300	7,967,721	1,468,866	603,008	842,295	868,502	629,623	819,366	655,060	1,314,412	681,524	1,281,839	17,132,216
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,500,000
Capital Projects Fund	67,199	2,686,333	100,000	852,000	6,976,072	4,106,121	0	0	0	0	0	0	14,720,526
Community Development Block Grant Fund	290,951	0	0	0	0	0	0	0	0	0	0	0	0
Youth and Neighborhood Services Fund	418,310	338,829	492,502	505,675	515,741	521,753	535,690	547,764	559,816	571,497	584,799	600,053	5,774,118
Solid Waste Management Fund	0	0	101,000	0	0	0	0	0	0	0	0	0	101,000
Golf and Tennis Fund	0	140,000	450,000	0	0	0	0	0	0	0	0	0	590,000
Development Enterprise Fund	0	8,337,346	0	0	0	0	0	0	0	0	0	0	8,337,346
General Services Fund	28,722	101,667	30,471	31,385	32,327	33,296	34,295	40,844	36,384	37,475	38,600	39,758	456,502
Employee Benefits Fund	305,864	2,600,000	0	0	0	0	0	0	0	0	0	0	2,600,000
Liability and Property Insurance Fund	834,448	1,019,848	1,018,667	1,069,600	1,117,732	1,162,441	1,197,314	1,233,234	1,264,065	1,289,346	1,315,133	1,328,284	13,015,663
TOTAL TRANSFERS TO OTHER FUNDS	6,879,794	24,691,743	5,161,505	4,561,668	10,984,167	8,192,114	3,896,922	4,141,208	4,015,324	4,712,730	4,120,055	4,749,934	79,227,371
TOTAL CURRENT REQUIREMENTS	148,422,187	169,339,711	153,174,569	169,362,306	164,995,839	164,707,085	165,081,672	169,892,089	172,805,584	177,004,294	180,216,705	186,277,667	1,872,857,522
RESERVES:													
DESIGNATED:													
Contingencies (15%)	19,811,800	19,486,880	20,175,489	20,679,877	21,196,873	21,726,795	22,269,965	22,826,714	23,397,382	23,982,317	24,581,875	25,196,421	25,196,421
Capital Improvement Projects	15,514,985	13,254,116	27,517,116	45,380,776	39,241,483	36,087,777	36,967,924	37,883,276	38,835,242	39,825,287	40,854,934	41,925,767	41,925,767
Development Enterprise Reserve	8,337,346	0	0	0	0	0	0	0	0	0	0	0	0
Reserve for RDA payment	14,037,223	14,037,223	14,037,223	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	54,025,344	47,028,358	41,916,195	39,097,559	34,641,760	33,618,440	33,410,988	32,748,512	33,894,878	35,825,564	39,865,329	39,312,532	39,312,532
Equipment & Project C/O Reserve	4,334,995	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	116,061,692	93,806,576	103,646,023	105,158,211	95,080,116	91,433,013	92,648,877	93,458,502	96,127,503	99,633,168	105,302,138	106,434,721	106,434,721
TOTAL RESERVES	116,061,692	93,806,576	103,646,023	105,158,211	95,080,116	91,433,013	92,648,877	93,458,502	96,127,503	99,633,168	105,302,138	106,434,721	106,434,721
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	155,665,943	147,084,595	148,881,016	152,260,835	154,185,005	160,213,687	165,417,391	169,786,362	174,522,618	179,519,915	184,856,028	186,339,417	
Total Current Requirements	148,422,187	167,078,842	153,174,569	168,612,306	158,123,807	160,707,085	165,081,672	169,892,089	172,805,584	177,004,294	180,216,705	186,277,667	
DIFFERENCE	7,243,756	(19,994,247)	(4,293,553)	(16,351,472)	(3,938,802)	(493,399)	335,718	(105,727)	1,717,034	2,515,621	4,639,323	61,750	

CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2035

	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
RESERVES/FUND BALANCE, JULY 1	106,434,721	107,807,055	109,317,437	110,627,664	111,607,546	113,020,213	112,687,378	109,697,276	107,904,474	107,544,175	106,434,721	116,061,692
CURRENT RESOURCES:												
Property Tax	83,234,800	86,864,513	90,399,241	94,194,294	97,899,744	101,752,551	105,758,618	109,924,086	114,255,343	118,759,034	1,003,042,223	1,735,771,286
Sales Tax	42,815,577	44,100,044	45,423,046	46,785,737	48,189,309	49,634,989	51,124,038	52,657,759	54,237,492	55,864,617	490,832,609	885,716,919
Public Safety Sales Tax	2,099,607	2,162,595	2,227,473	2,294,297	2,363,126	2,434,020	2,507,040	2,582,252	2,659,719	2,739,511	24,069,640	43,434,131
Business License Tax	2,155,385	2,220,047	2,286,648	2,355,248	2,425,905	2,498,682	2,573,643	2,650,852	2,730,378	2,812,289	24,709,077	45,416,210
Other Taxes	3,367,451	3,468,475	3,572,529	3,679,705	3,790,096	3,903,799	4,020,913	4,141,541	4,265,787	4,393,760	38,604,057	73,797,051
Transient Occupancy Tax	12,565,800	12,942,774	13,331,057	13,730,989	14,142,919	14,567,206	15,004,222	15,454,349	15,917,980	16,395,519	144,052,816	267,379,145
Utility Users Taxes	7,707,931	7,873,531	8,045,948	8,225,334	8,411,849	8,605,656	8,806,927	9,015,839	9,232,577	9,457,330	85,382,924	163,779,186
Franchises	8,355,676	8,651,279	8,791,576	9,103,520	9,254,017	9,583,232	9,744,615	10,092,083	10,265,087	10,631,846	94,472,931	176,504,715
Rents and Concessions	2,726,150	2,816,582	2,886,387	2,956,260	3,054,027	3,130,221	3,206,573	3,312,304	3,395,474	3,478,906	30,962,884	58,867,568
Federal, State and Intergovernmental Revenue	657,799	668,809	680,149	658,496	670,527	682,919	695,682	708,829	722,370	736,317	6,881,897	15,553,121
Permits and Licenses	1,530,579	1,576,496	1,623,791	1,672,505	1,722,680	1,774,360	1,827,591	1,882,419	1,938,891	1,997,058	17,546,368	32,225,243
Fines and Forfeitures	1,256,828	1,285,634	1,315,459	1,346,331	1,378,279	1,411,332	1,445,520	1,480,874	1,517,429	1,555,215	13,992,900	26,383,702
Service Fees	6,462,963	6,616,828	6,802,619	6,976,931	7,156,782	7,345,102	7,536,926	7,719,489	7,941,934	8,142,819	72,702,392	135,896,185
Interest Income	3,283,473	3,281,565	3,264,909	3,232,543	3,224,799	3,122,792	2,880,167	2,693,604	2,570,681	2,432,903	29,987,436	51,707,793
Interest from Sale of Property	1,392,083	1,461,687	1,534,771	1,611,510	1,692,085	1,776,689	1,865,524	1,958,800	2,056,740	2,159,577	17,509,465	25,673,148
Inter-Fund Revenues	1,978,972	2,012,835	2,047,714	2,083,639	2,120,641	2,158,754	2,198,010	2,238,444	2,280,091	2,322,987	21,442,087	85,315,135
Miscellaneous Revenues	173,003	177,843	175,467	180,601	185,890	191,337	196,948	202,727	208,680	214,810	1,907,306	3,698,060
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	32,000,000
In-Lieu Charges	12,529,868	12,905,934	13,293,282	13,682,398	14,093,028	14,515,977	14,951,614	15,400,321	15,862,490	16,392,784	143,627,695	263,373,551
Transfer From Other Funds	96,970	97,478	98,002	98,541	542,438	456,420	100,258	100,865	101,491	102,135	1,794,597	4,259,707
TOTAL CURRENT RESOURCES	194,390,915	201,184,949	207,800,068	214,868,880	222,318,141	229,546,038	236,444,831	244,217,437	252,160,632	260,589,417	2,263,521,305	4,126,751,856
TOTAL AVAILABLE RESOURCES	300,825,636	308,992,004	317,117,505	325,496,544	333,925,687	342,566,251	349,132,209	353,914,713	360,065,105	368,133,592	2,369,956,026	4,242,813,548
CURRENT REQUIREMENTS:												
Operations - Safety Salaries/Benefits	87,179,399	90,666,575	94,293,238	98,064,967	101,987,566	106,067,068	110,309,751	114,722,141	119,311,027	122,911,202	1,045,512,932	1,831,396,287
Operations - Misc. Salaries/Benefits	63,334,500	65,234,535	67,191,571	69,319,406	71,398,988	73,540,958	75,747,186	78,019,602	80,360,190	81,969,897	726,116,833	1,332,486,483
Operations - Other	34,042,804	35,050,589	36,089,099	37,159,297	38,262,179	39,447,949	40,671,456	41,933,935	43,236,657	44,580,939	390,474,903	712,419,069
Operations Transfer To Gas Tax Fund	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(11,500,000)	(28,775,000)
Public Safety Recruitment Projects	2,101,524	2,101,524	2,101,524	2,101,524	2,101,524	2,101,524	2,101,524	2,101,524	2,101,524	2,101,524	21,015,245	57,040,674
Projects and Project Administration	452,818	414,529	310,206	367,588	762,307	866,262	564,938	419,064	286,261	481,637	4,925,611	19,309,736
Project Operating Costs	843,851	875,415	908,261	942,452	978,058	1,015,135	1,053,753	1,093,987	1,135,905	1,170,396	10,017,214	15,666,141
Equipment	433,556	312,834	708,693	425,067	343,979	852,364	257,693	619,311	314,597	622,449	4,890,542	10,008,379
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	9,771,205
Payment to State - RDA Dissolution	0	0	0	0	0	0	0	0	0	0	0	14,037,223
Council Service Level Set Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	1,960,000
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	361,000
Service Level Set-Aside	1,169,398	1,204,480	1,240,614	1,277,833	1,316,168	1,355,653	1,396,322	1,438,212	1,481,358	1,525,799	13,405,838	23,808,073
TOTAL EXPENDITURES	188,507,851	194,810,480	201,793,207	208,608,135	216,100,769	224,196,913	231,052,624	239,297,776	247,177,519	254,313,844	2,205,859,118	3,999,489,270

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2035**

	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
TRANSFERS TO OTHER FUNDS:												
Infrastructure Fund	1,012,357	1,337,728	1,132,775	1,681,239	1,168,510	1,909,068	4,671,688	2,963,385	1,555,018	3,175,609	20,607,377	37,739,593
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Capital Projects Fund	0	0	0	0	0	92,755	0	0	0	0	92,755	14,813,281
Community Development Block Grant Fund	0	0	0	0	0	0	0	0	0	0	0	0
Youth and Neighborhood Services Fund	609,305	628,374	650,605	670,895	691,784	712,694	734,203	756,326	779,081	802,485	7,035,750	12,809,868
Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	101,000
Golf and Tennis Fund	0	0	0	0	0	0	0	0	0	0	0	590,000
Development Enterprise Fund	0	0	0	0	0	0	0	0	0	0	0	8,337,346
General Services Fund	47,502	43,002	44,722	46,511	48,371	57,441	52,318	54,411	56,587	58,851	509,717	966,219
Employee Benefits Fund	0	0	0	0	0	0	0	0	0	0	0	2,600,000
Liability and Property Insurance Fund	1,341,567	1,354,983	1,368,533	1,382,218	1,396,040	1,410,000	1,424,100	1,438,341	1,452,725	1,467,252	14,035,759	27,051,422
TOTAL TRANSFERS TO OTHER FUNDS	4,510,730	4,864,086	4,696,634	5,280,862	4,804,705	5,681,959	8,382,309	6,712,463	5,343,411	7,004,197	57,281,358	136,508,728
TOTAL CURRENT REQUIREMENTS	193,018,581	199,674,567	206,489,841	213,888,998	220,905,474	229,878,872	239,434,934	246,010,239	252,520,930	261,318,041	2,263,140,476	4,135,997,998
RESERVES:												
DESIGNATED:												
Contingencies (15%)	25,952,314	26,730,884	27,532,810	28,358,794	29,209,558	30,085,845	30,988,420	31,918,073	32,875,615	33,861,884	33,861,884	33,861,884
Capital Improvement Projects	43,317,850	44,779,536	46,314,307	47,925,817	49,617,902	51,394,591	53,260,115	55,218,915	57,275,655	59,435,232	59,435,232	59,435,232
Development Enterprise Reserve	0	0	0	0	0	0	0	0	0	0	0	0
Reserve for RDA payment	0	0	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	38,536,891	37,807,017	36,780,547	35,322,935	34,192,753	31,206,942	25,448,741	20,767,486	17,392,905	13,518,435	13,518,435	13,518,435
Equipment & Project C/O Reserve	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	107,807,055	109,317,437	110,627,664	111,607,546	113,020,213	112,687,378	109,697,276	107,904,474	107,544,175	106,815,551	106,815,551	106,815,551
TOTAL RESERVES	107,807,055	109,317,437	110,627,664	111,607,546	113,020,213	112,687,378	109,697,276	107,904,474	107,544,175	106,815,551	106,815,551	106,815,551
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	192,998,832	199,723,262	206,265,297	213,257,370	220,626,056	227,769,349	234,579,307	242,258,637	250,103,892	258,429,840		
Total Current Requirements	193,018,581	199,674,567	206,489,841	213,888,998	220,905,474	229,878,872	239,434,934	246,010,239	252,520,930	261,318,041		
DIFFERENCE	(19,749)	48,695	(224,544)	(631,628)	(279,418)	(2,109,523)	(4,855,626)	(3,751,602)	(2,417,038)	(2,888,201)		

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
0150	Secured Tax	32,877,452	35,054,018	37,204,312	38,897,457	40,660,840	42,341,709	44,047,491	45,612,745	47,455,196	49,372,184	51,366,730	53,441,978	485,454,661
0151	Tax Increment Shift - ERAF	52,276	0	0	0	0	0	0	0	0	0	0	0	0
0152	Unitary Roll - AB454	413,971	442,980	451,840	460,876	470,094	479,496	489,086	498,867	508,845	519,022	529,402	539,990	5,390,498
0153	Property Tax in Lieu of VLF	12,417,419	13,343,886	14,163,219	14,808,008	15,479,258	16,119,682	16,767,664	17,363,523	18,065,003	18,794,865	19,554,262	20,344,388	184,803,756
0155	Tax Delinquencies	481,276	450,000	459,000	861,336	878,563	896,134	914,057	932,338	950,985	970,004	989,404	1,009,193	9,311,014
0156	Unsecured Tax	2,642,112	2,703,000	2,578,339	2,629,906	2,682,504	2,736,154	2,790,877	2,846,695	2,903,629	2,961,701	3,020,935	3,081,354	30,935,096
0157	Supplemental Roll	988,881	1,031,000	1,067,119	830,561	847,172	864,115	881,398	899,026	917,006	935,346	954,053	973,134	10,199,930
0159	Administrative Fees	(447,056)	(470,000)	(479,400)	(488,988)	(498,768)	(508,743)	(518,918)	(529,296)	(539,882)	(550,680)	(561,694)	(572,927)	(5,719,296)
0181	General Fund Share of Tax Increment	867,054	956,359	1,042,329	2,954,782	56,294	135,497	1,067,402	1,166,621	1,222,435	1,240,983	1,241,046	1,269,655	12,353,403
TOTAL PROPERTY TAXES		50,293,385	53,511,242	56,486,757	60,953,938	60,575,957	63,064,045	66,439,056	68,790,519	71,483,216	74,243,427	77,094,140	80,086,765	732,729,062
0300	Sales and Use Tax	30,194,827	29,849,173	31,947,169	32,508,658	33,158,831	33,987,802	34,837,497	35,882,622	36,959,100	38,067,873	39,209,910	40,386,207	386,794,841
0300	Additional Sales Tax - Downtown	0	0	0	0	497,500	995,000	1,019,875	1,050,471	1,081,985	1,114,445	1,147,878	1,182,315	8,089,470
TOTAL SALES AND USE TAXES		30,194,827	29,849,173	31,947,169	32,508,658	33,656,331	34,982,802	35,857,372	36,933,093	38,041,086	39,182,318	40,357,788	41,568,521	394,884,311
0301	Sales and Use Tax - Public Safety	1,480,706	1,463,755	1,566,638	1,594,172	1,650,452	1,715,500	1,758,388	1,811,139	1,865,474	1,921,438	1,979,081	2,038,453	19,364,490
TOTAL SALES AND USE TAX - PUBLIC SAFETY		1,480,706	1,463,755	1,566,638	1,594,172	1,650,452	1,715,500	1,758,388	1,811,139	1,865,474	1,921,438	1,979,081	2,038,453	19,364,490
0450	Business License Tax	1,742,401	1,700,000	1,734,000	1,768,680	1,804,054	1,840,135	1,876,937	1,914,476	1,952,766	1,991,821	2,031,657	2,092,607	20,707,133
TOTAL BUSINESS LICENSE TAX		1,742,401	1,700,000	1,734,000	1,768,680	1,804,054	1,840,135	1,876,937	1,914,476	1,952,766	1,991,821	2,031,657	2,092,607	20,707,133
0451	Construction Tax	2,983,677	3,067,503	2,599,579	1,767,713	1,811,906	1,857,204	1,903,634	1,951,225	2,000,005	2,050,006	2,101,256	2,153,787	23,263,818
0452	Real Property Transfer Tax	1,674,362	1,707,939	933,470	952,140	971,182	990,606	1,010,418	1,030,626	1,051,239	1,072,264	1,093,709	1,115,583	11,929,176
TOTAL OTHER TAXES		4,658,039	4,775,441	3,533,049	2,719,853	2,783,089	2,847,810	2,914,052	2,981,851	3,051,244	3,122,269	3,194,965	3,269,370	35,192,994
0453-01	Transient Occupancy Tax	10,856,812	12,436,990	11,397,216	9,543,434	9,832,223	10,699,713	10,941,268	11,188,205	11,440,644	11,698,704	11,950,313	12,197,618	123,326,329
0453-02	Transient Occupancy Tax Penalties	1,859	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX		10,858,671	12,436,990	11,397,216	9,543,434	9,832,223	10,699,713	10,941,268	11,188,205	11,440,644	11,698,704	11,950,313	12,197,618	123,326,329

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
		PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035		
0150	Secured Tax	55,601,198	57,847,792	60,185,302	62,617,413	65,147,960	67,780,932	70,520,484	73,370,934	76,336,780	79,422,700	668,831,494	1,154,286,155
0151	Tax Increment Shift - ERAF	0	0	0	0	0	0	0	0	0	0	0	0
0152	Unitary Roll - AB454	556,190	572,876	590,062	607,764	625,997	644,776	664,120	684,043	704,565	725,702	6,376,093	11,766,591
0153	Property Tax in Lieu of VLF	21,166,490	22,021,864	22,911,858	23,837,876	24,801,378	25,803,884	26,846,975	27,932,298	29,061,563	30,236,555	254,620,740	439,424,496
0155	Tax Delinquencies	1,039,468	1,070,652	1,102,772	1,135,855	1,169,931	1,205,029	1,241,180	1,278,415	1,316,767	1,356,270	11,916,339	21,227,353
0156	Unsecured Tax	3,173,795	3,269,009	3,367,079	3,468,091	3,572,134	3,679,298	3,789,677	3,903,367	4,020,468	4,141,082	36,384,000	67,319,096
0157	Supplemental Roll	1,002,328	1,032,398	1,063,370	1,095,271	1,128,129	1,161,973	1,196,832	1,232,737	1,269,720	1,307,811	11,490,571	21,690,501
0159	Administrative Fees	(590,115)	(607,819)	(626,053)	(644,835)	(664,180)	(684,105)	(704,628)	(725,767)	(747,540)	(769,966)	(6,765,009)	(12,484,306)
0181	General Fund Share of Tax Increment	1,285,447	1,657,741	1,804,852	2,076,859	2,118,396	2,160,764	2,203,979	2,248,059	2,293,020	2,338,880	20,187,996	32,541,400
TOTAL PROPERTY TAXES		83,234,800	86,864,513	90,399,241	94,194,294	97,899,744	101,752,551	105,758,618	109,924,086	114,255,343	118,759,034	1,003,042,223	1,735,771,286
0300	Sales and Use Tax	41,597,793	42,845,727	44,131,099	45,455,032	46,818,683	48,223,243	49,669,940	51,160,039	52,694,840	54,275,685	476,872,079	863,666,920
0300	Additional Sales Tax - Downtown	1,217,784	1,254,318	1,291,947	1,330,706	1,370,627	1,411,746	1,454,098	1,497,721	1,542,652	1,588,932	13,960,530	22,049,999
TOTAL SALES AND USE TAXES		42,815,577	44,100,044	45,423,046	46,785,737	48,189,309	49,634,989	51,124,038	52,657,759	54,237,492	55,864,617	490,832,609	885,716,919
0301	Sales and Use Tax - Public Safety	2,099,607	2,162,595	2,227,473	2,294,297	2,363,126	2,434,020	2,507,040	2,582,252	2,659,719	2,739,511	24,069,640	43,434,131
TOTAL SALES AND USE TAX - PUBLIC SAFETY		2,099,607	2,162,595	2,227,473	2,294,297	2,363,126	2,434,020	2,507,040	2,582,252	2,659,719	2,739,511	24,069,640	43,434,131
0450	Business License Tax	2,155,385	2,220,047	2,286,648	2,355,248	2,425,905	2,498,682	2,573,643	2,650,852	2,730,378	2,812,289	24,709,077	45,416,210
TOTAL BUSINESS LICENSE TAX		2,155,385	2,220,047	2,286,648	2,355,248	2,425,905	2,498,682	2,573,643	2,650,852	2,730,378	2,812,289	24,709,077	45,416,210
0451	Construction Tax	2,218,401	2,284,953	2,353,501	2,424,106	2,496,830	2,571,734	2,648,887	2,728,353	2,810,204	2,894,510	25,431,479	48,695,296
0452	Real Property Transfer Tax	1,149,051	1,183,522	1,219,028	1,255,599	1,293,267	1,332,065	1,372,027	1,413,187	1,455,583	1,499,251	13,172,579	25,101,755
TOTAL OTHER TAXES		3,367,451	3,468,475	3,572,529	3,679,705	3,790,096	3,903,799	4,020,913	4,141,541	4,265,787	4,393,760	38,604,057	73,797,051
0453-01	Transient Occupancy Tax	12,565,800	12,942,774	13,331,057	13,730,989	14,142,919	14,567,206	15,004,222	15,454,349	15,917,980	16,395,519	144,052,816	267,379,145
0453-02	Transient Occupancy Tax Penalties	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX		12,565,800	12,942,774	13,331,057	13,730,989	14,142,919	14,567,206	15,004,222	15,454,349	15,917,980	16,395,519	144,052,816	267,379,145

**035. GENERAL FUND
REVENUES BY SOURCE**

		FY 2014/2015 TO FY 2024/2025 TOTAL												
		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	
0454-04	Utility User's Tax - Other Phone	393,337	359,753	349,618	339,768	330,195	320,893	311,852	303,066	294,528	286,230	278,166	270,329	3,444,396
0454-06	Utility User's Tax - Sprint	141,647	129,553	125,903	122,356	118,908	115,558	112,303	109,139	106,064	103,076	100,172	97,350	1,240,381
0454-07	Utility User's Tax - AT&T	957,502	875,748	851,075	827,098	803,795	781,150	759,142	737,755	716,970	696,770	677,140	658,063	8,384,705
0454-08	Utility User's Tax - Other Electric	280,119	291,323	300,063	309,065	315,246	321,551	327,982	334,542	341,233	348,057	355,018	362,119	3,606,199
0454-09	Utility User's Tax - PG&E Electric	4,049,597	4,130,589	4,254,506	4,382,141	4,469,784	4,559,180	4,650,363	4,743,371	4,838,238	4,935,003	5,033,703	5,134,377	51,131,255
0454-10	Utility User's Tax - PG&E Gas	556,894	568,032	568,032	568,032	579,393	590,981	602,800	614,856	627,153	639,697	652,490	672,065	6,683,532
0454-21	Utility User's Tax - Verizon	196,855	180,047	174,975	170,045	165,254	160,599	156,074	151,677	147,404	143,251	139,215	135,293	1,723,833
0454-22	Utility User's Tax - Other Gas	178,312	185,444	185,444	185,444	189,153	192,936	196,795	200,731	204,746	208,840	213,017	219,408	2,181,960
TOTAL UTILITY USERS TAXES		6,754,263	6,720,489	6,809,616	6,903,949	6,971,730	7,042,847	7,117,312	7,195,136	7,276,335	7,360,924	7,448,921	7,549,003	78,396,262
0600-01	Franchise - Air Products	32,368	32,368	32,368	32,368	33,015	33,676	34,349	35,036	35,737	36,452	37,181	38,296	380,846
0600-02	Franchise - Cal Water Service	26,530	27,061	27,602	28,154	28,717	29,292	29,878	30,475	31,085	31,706	32,340	33,311	329,621
0600-03	Franchise - Taxicab Service	32,622	13,300	8,300	4,600	8,635	4,786	8,984	4,979	9,347	5,180	9,725	5,180	83,017
0602	Franchise - Comcast Cable	1,181,922	1,198,580	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	13,160,990
0603	Franchise - PG&E	2,616,950	2,636,064	2,688,785	2,742,561	2,797,412	2,853,360	2,910,428	2,968,636	3,028,009	3,088,569	3,150,340	3,244,851	32,109,016
0604	Franchise - Specialty Garbage	1,766,037	1,811,953	1,849,824	1,886,820	1,924,557	1,963,048	2,002,309	2,042,355	2,083,202	2,124,866	2,167,363	2,232,384	22,088,680
0606	Host Fees - Garbage	767,059	836,352	848,465	869,677	891,419	913,704	936,547	959,961	983,960	1,008,559	1,033,773	1,059,617	10,342,033
0607	Franchise - ATT	270,847	316,168	311,805	311,805	311,805	311,805	327,395	327,395	327,395	327,395	327,395	337,217	3,537,581
TOTAL FRANCHISE FEES		6,694,336	6,871,846	6,963,390	7,072,226	7,191,802	7,305,912	7,446,130	7,565,078	7,694,975	7,818,968	7,954,358	8,147,097	82,031,784
0751-04	Rental - American Medical Response	0	0	0	0	9,937	20,270	20,676	21,089	21,511	21,941	22,380	23,052	160,857
0751-05	Rental - Cal West Automotive	15,600	15,600	15,600	15,600	16,068	16,550	17,047	17,558	18,085	18,627	19,186	19,762	189,682
0751-06	Rental - City Real Property	12,575	190,670	191,450	197,194	0	0	0	0	0	0	0	0	579,314
0751-08	Rental - 5th Matador	27,700	27,700	6,925	0	0	0	0	0	0	0	0	0	34,625
0751-17	Rental - Downtown Properties	56,200	70,225	56,100	56,100	0	0	0	0	0	0	0	0	182,425
0751-20	Rental - Sunnyvale Office Center	6,000	0	0	0	0	0	0	0	0	0	0	0	0
0751-21	Rental - 239 Commercial Street	57,021	99,656	111,446	114,789	108,456	108,456	108,456	0	0	0	0	0	651,259
0751-23	Rental - Courthouse Parking	41,606	42,864	44,150	45,475	46,384	47,312	48,258	49,223	50,208	51,212	52,236	53,803	531,123

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
		2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035		
0454-04	Utility User's Tax - Other Phone	262,713	255,311	248,118	241,128	234,335	227,733	221,317	215,081	209,022	203,133	2,317,891	5,762,287
0454-06	Utility User's Tax - Sprint	94,607	91,942	89,351	86,834	84,388	82,010	79,700	77,454	75,272	73,151	834,709	2,075,090
0454-07	Utility User's Tax - AT&T	639,523	621,505	603,995	586,979	570,442	554,370	538,752	523,573	508,823	494,487	5,642,449	14,027,155
0454-08	Utility User's Tax - Other Electric	372,982	384,172	395,697	407,568	419,795	432,389	445,360	458,721	472,483	486,657	4,275,824	7,882,023
0454-09	Utility User's Tax - PG&E Electric	5,288,408	5,447,061	5,610,472	5,778,787	5,952,150	6,130,715	6,314,636	6,504,075	6,699,197	6,900,173	60,625,675	111,756,930
0454-10	Utility User's Tax - PG&E Gas	692,227	712,994	734,384	756,415	779,108	802,481	826,555	851,352	876,893	903,199	7,935,608	14,619,140
0454-21	Utility User's Tax - Verizon	131,481	127,777	124,177	120,678	117,279	113,974	110,763	107,643	104,610	101,663	1,160,046	2,883,879
0454-22	Utility User's Tax - Other Gas	225,990	232,770	239,753	246,945	254,354	261,984	269,844	277,939	286,277	294,866	2,590,723	4,772,683
TOTAL UTILITY USERS TAXES		7,707,931	7,873,531	8,045,948	8,225,334	8,411,849	8,605,656	8,806,927	9,015,839	9,232,577	9,457,330	85,382,924	163,779,186
0600-01	Franchise - Air Products	39,445	40,628	41,847	43,103	44,396	45,728	47,099	48,512	49,968	51,467	452,192	833,038
0600-02	Franchise - Cal Water Service	34,310	35,339	36,399	37,491	38,616	39,775	40,968	42,197	43,463	44,767	393,325	722,946
0600-03	Franchise - Taxicab Service	5,390	86,371	5,607	89,860	5,834	93,491	6,070	97,268	6,315	101,197	497,403	580,420
0602	Franchise - Comcast Cable	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	1,196,241	11,962,410	25,123,400
0603	Franchise - PG&E	3,342,196	3,442,462	3,545,736	3,652,108	3,761,671	3,874,521	3,990,757	4,110,480	4,233,794	4,360,808	38,314,534	70,423,550
0604	Franchise - Specialty Garbage	2,299,356	2,368,336	2,439,386	2,512,568	2,587,945	2,665,583	2,745,551	2,827,918	2,912,755	3,000,138	26,359,536	48,448,216
0606	Host Fees - Garbage	1,091,405	1,124,148	1,157,872	1,192,608	1,228,386	1,265,238	1,303,195	1,342,291	1,382,560	1,424,036	12,511,740	22,853,772
0607	Franchise - ATT	347,334	357,754	368,486	379,541	390,927	402,655	414,735	427,177	439,992	453,192	3,981,791	7,519,372
TOTAL FRANCHISE FEES		8,355,676	8,651,279	8,791,576	9,103,520	9,254,017	9,583,232	9,744,615	10,092,083	10,265,087	10,631,846	94,472,931	176,504,715
0751-04	Rental - American Medical Response	23,743	24,455	25,189	25,945	26,723	27,525	28,351	29,201	30,077	30,979	272,189	433,046
0751-05	Rental - Cal West Automotive	20,354	20,965	21,594	22,242	22,909	23,596	24,304	25,033	25,784	26,558	233,341	423,023
0751-06	Rental - City Real Property	0	0	0	0	0	0	0	0	0	0	0	579,314
0751-08	Rental - 5th Matador	0	0	0	0	0	0	0	0	0	0	0	34,625
0751-17	Rental - Downtown Properties	0	0	0	0	0	0	0	0	0	0	0	182,425
0751-20	Rental - Sunnyvale Office Center	0	0	0	0	0	0	0	0	0	0	0	0
0751-21	Rental - 239 Commercial Street	0	0	0	0	0	0	0	0	0	0	0	651,259
0751-23	Rental - Courthouse Parking	55,417	57,080	58,792	60,556	62,372	64,244	66,171	68,156	70,201	72,307	635,295	1,166,418

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
0751-24	Rental - Dental	28,080	28,080	29,484	29,484	30,074	30,675	31,289	31,914	32,553	33,204	33,868	34,884	345,508
0751-25	Rental - 715 San Conrado	6,613	0	0	0	0	0	0	0	0	0	0	0	0
0752-01	Rental - Indoor Sports Center	87,757	88,000	89,760	91,555	93,386	95,254	97,159	99,102	101,084	103,106	105,168	107,272	1,070,847
0752-03	Rental - Park Buildings	58,351	63,000	64,900	64,900	68,145	68,145	68,145	71,552	71,552	71,552	75,130	75,130	762,151
0752-04	Rental - Picnic Areas	117,605	120,000	123,600	123,600	129,780	129,780	129,780	136,269	136,269	136,269	143,082	143,082	1,451,512
0752-05	Rental - Performing Arts Center	119,713	134,000	136,000	138,720	141,494	144,324	147,211	150,155	153,158	156,221	159,346	162,533	1,623,162
0752-06	Rental - Community Center	113,238	110,000	113,300	113,300	118,965	118,965	118,965	124,913	124,913	124,913	131,159	131,159	1,330,553
0752-07	Rental - Athletic Fields	201,891	195,000	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,384,944
0752-09	Rental - Equipment	11,800	11,000	11,400	11,400	11,970	11,970	11,970	12,569	12,569	12,569	13,197	13,197	133,809
0752-10	Rental - Senior Center	92,591	105,000	108,200	108,200	113,610	113,610	113,610	119,291	119,291	119,291	125,255	125,255	1,270,612
0752-15	Rental - Banner Installations	2,000	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	13,200
0752-16	Rental - Non Profit Use - Park Buildings	24,830	25,000	34,000	34,000	34,000	35,700	35,700	35,700	37,485	37,485	37,485	39,359	385,914
0752-17	Rental - Non-Profit Use - Community Center	2,605	3,000	3,100	3,100	3,255	3,255	3,255	3,418	3,418	3,418	3,589	3,589	36,396
0754-02	Tower/Antenna Rental - Nextel	23,779	12,144	0	0	0	0	0	0	0	0	0	0	12,144
0754-04	Tower/Antenna Rental - Sprint	8,024	8,243	8,303	8,303	8,469	8,638	8,811	8,987	9,167	9,351	9,538	9,824	97,634
0754-05	Tower/Antenna Rental - Cingular	67,981	70,399	70,468	70,468	71,877	73,315	74,781	76,277	77,802	79,358	80,946	83,374	829,066
0754-06	Tower/Antenna Rental - T-Mobile	68,041	70,431	70,619	70,619	72,031	73,472	74,941	76,440	77,969	79,528	81,119	83,553	830,723
0754-07	Tower/Antenna Rental - Metro PCS	7,696	7,829	7,829	7,829	7,986	8,145	8,308	8,474	8,644	8,817	8,993	9,263	92,117
0755	Security Deposits Forfeited	90	0	0	0	0	0	0	0	0	0	0	0	0
0754-10	Tower/Antenna Rental - Clearwire	42,226	43,195	43,195	43,195	44,059	44,940	45,839	46,756	47,691	48,645	49,617	51,106	508,237
3606-42	SMART Station Rent	398,454	406,423	414,551	422,842	431,299	439,925	448,724	457,698	466,852	476,189	485,713	500,284	4,950,502
3607-43	Water Pollution Control Plant Rent	350,994	358,014	365,174	372,478	379,927	387,526	395,276	403,182	411,245	419,470	427,860	440,696	4,360,848
3610-42	Landfill Rent	248,346	253,313	258,379	263,547	268,818	274,194	279,678	285,271	290,977	296,796	302,732	311,814	3,085,520
TOTAL RENTS AND CONCESSIONS		2,299,404	2,559,986	2,579,134	2,611,897	2,419,270	2,467,864	2,505,565	2,457,856	2,498,875	2,538,899	2,603,130	2,662,207	27,904,683

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
		PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035		
0751-24	Rental - Dental	35,930	37,008	38,119	39,262	40,440	41,653	42,903	44,190	45,516	46,881	411,902	757,410
0751-25	Rental - 715 San Conrado	0	0	0	0	0	0	0	0	0	0	0	0
0752-01	Rental - Indoor Sports Center	110,490	113,804	117,218	120,735	124,357	128,088	131,930	135,888	139,965	144,164	1,266,640	2,337,487
0752-03	Rental - Park Buildings	75,130	78,886	78,886	78,886	82,831	82,831	82,831	86,972	86,972	86,972	821,198	1,583,349
0752-04	Rental - Picnic Areas	143,082	150,237	150,237	150,237	157,748	157,748	157,748	165,636	165,636	165,636	1,563,945	3,015,457
0752-05	Rental - Performing Arts Center	167,409	172,431	177,604	182,932	188,420	194,072	199,895	205,891	212,068	218,430	1,919,152	3,542,314
0752-06	Rental - Community Center	131,159	137,717	137,717	137,717	144,603	144,603	144,603	151,833	151,833	151,833	1,433,616	2,764,169
0752-07	Rental - Athletic Fields	246,189	253,575	261,182	269,017	277,088	285,401	293,963	302,782	311,865	321,221	2,822,282	5,207,226
0752-09	Rental - Equipment	13,197	13,857	13,857	13,857	14,550	14,550	14,550	15,277	15,277	15,277	144,247	278,057
0752-10	Rental - Senior Center	125,255	131,518	131,518	131,518	138,094	138,094	138,094	144,998	144,998	144,998	1,369,084	2,639,696
0752-15	Rental - Banner Installations	1,236	1,273	1,311	1,351	1,391	1,433	1,476	1,520	1,566	1,613	14,169	27,369
0752-16	Rental - Non Profit Use - Park Buildings	39,359	39,359	41,327	41,327	41,327	43,394	43,394	43,394	45,563	45,563	424,007	809,922
0752-17	Rental - Non-Profit Use - Community Center	3,589	3,768	3,768	3,768	3,956	3,956	3,956	4,154	4,154	4,154	39,225	75,621
0754-02	Tower/Antenna Rental - Nextel	0	0	0	0	0	0	0	0	0	0	0	12,144
0754-04	Tower/Antenna Rental - Sprint	10,118	10,422	10,735	11,057	11,388	11,730	12,082	12,444	12,818	13,202	115,996	213,630
0754-05	Tower/Antenna Rental - Cingular	85,875	88,451	91,105	93,838	96,653	99,553	102,539	105,616	108,784	112,048	984,463	1,813,528
0754-06	Tower/Antenna Rental - T-Mobile	86,059	88,641	91,300	94,039	96,860	99,766	102,759	105,842	109,017	112,288	986,572	1,817,295
0754-07	Tower/Antenna Rental - Metro PCS	9,541	9,827	10,122	10,425	10,738	11,060	11,392	11,734	12,086	12,448	109,374	201,491
0755	Security Deposits Forfeited	0	0	0	0	0	0	0	0	0	0	0	0
0754-10	Tower/Antenna Rental - Clearwire	52,639	54,218	55,845	57,520	59,246	61,023	62,854	64,740	66,682	68,682	603,449	1,111,687
3606-42	SMART Station Rent	515,293	530,752	546,674	563,074	579,967	597,366	615,287	633,745	652,758	672,340	5,907,256	10,857,757
3607-43	Water Pollution Control Plant Rent	453,916	467,534	481,560	496,007	510,887	526,213	542,000	558,260	575,008	592,258	5,203,643	9,564,490
3610-42	Landfill Rent	321,169	330,804	340,728	350,950	361,478	372,323	383,492	394,997	406,847	419,052	3,681,840	6,767,360
TOTAL RENTS AND CONCESSIONS		2,726,150	2,816,582	2,886,387	2,956,260	3,054,027	3,130,221	3,206,573	3,312,304	3,395,474	3,478,906	30,962,884	58,867,568

**035. GENERAL FUND
REVENUES BY SOURCE**

		FY 2014/2015 TO FY 2024/2025 TOTAL											
		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025
0901	Federal Grants	1,488	18,000	0	0	0	0	0	0	0	0	0	0
0930	Bureau of Justice Grant	47,417	14,822	0	0	0	0	0	0	0	0	0	0
0938	ISTEA Grant	57,540	940,560	0	0	0	0	0	0	0	0	0	0
0955	Alternative Fuel User Tax Credit	932	0	0	0	0	0	0	0	0	0	0	0
965	Homeland Security Grants	745,904	323,253	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400
1107	Library - CLSA Inter-Library Loan	0	7,024	0	0	0	0	0	0	0	0	0	0
1110	Bus Shelter Advertising	10,664	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110
1111	County of Santa Clara Reimbursement	79,686	80,000	80,000	0	0	0	0	0	0	0	0	0
1114	Other Agencies - Reimbursement	237,138	63,000	84,000	84,000	0	0	0	0	0	0	0	0
1119-01	PCJPB Reimbursement - Multimodal	139,900	170,969	173,317	176,784	180,319	183,926	187,604	191,356	195,184	199,087	203,069	209,161
1121	Silicon Valley Council on Aging Grant	18,000	0	0	0	0	0	0	0	0	0	0	0
1122	Fremont Pool Cost Sharing	18,219	19,320	19,706	20,101	20,503	20,913	21,331	21,757	22,193	22,636	23,089	23,551
1123	Columbia Pool Cost Sharing	37,528	26,877	27,415	27,963	28,522	29,093	29,674	30,268	30,873	31,491	32,121	33,084
TOTAL FEDERAL & INTERGOVERNMENTAL REVENUES		1,394,416	1,669,935	392,948	317,357	237,854	242,441	247,120	251,892	256,759	261,724	266,789	274,306
1002-01	Office of Emergency Services	38,780	100,000	0	0	0	0	0	0	0	0	0	0
1012	Homeowner's Property Tax Relief	221,529	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960
1014	Motor Vehicle License Fees	61,929	0	0	0	0	0	0	0	0	0	0	0
1017	Office of Traffic Safety	18,021	145,090	20,000	0	0	0	0	0	0	0	0	0
1018	POST Reimbursement	25,406	10,188	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
1025	Mandated Cost - SB 90	39,541	75,000	76,500	78,030	79,591	81,182	82,806	84,462	86,151	87,874	87,874	90,511
1025	Mandated Costs PY Reimbursement	0	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333
1027	Miscellaneous State Grants	376	29,315	0	0	0	0	0	0	0	0	0	0
1034	Library Services and Tech Act	6,228	5,300	0	0	0	0	0	0	0	0	0	0
1036	Booking Fee Abatement	141	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	14,797	22,000	0	0	0	0	0	0	0	0	0	0
1044	Department of Corrections Reimbursement	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
TOTAL STATE SHARED REVENUE		426,748	644,186	353,793	355,323	356,884	358,475	360,099	361,755	363,444	365,167	365,167	367,804

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
		2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	
0901	Federal Grants	0	0	0	0	0	0	0	0	0	0	18,000
0930	Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	14,822
0938	ISTEA Grant	0	0	0	0	0	0	0	0	0	0	940,560
0955	Alternative Fuel User Tax Credit	0	0	0	0	0	0	0	0	0	0	0
965	Homeland Security Grants	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	371,253
1107	Library - CLSA Inter-Library Loan	0	0	0	0	0	0	0	0	0	0	7,024
1110	Bus Shelter Advertising	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	128,310
1111	County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	160,000
1114	Other Agencies - Reimbursement	0	0	0	0	0	0	0	0	0	0	231,000
1119-01	PCJPB Reimbursement - Multimodal	215,436	221,899	228,556	235,413	242,475	249,749	257,242	264,959	272,908	281,095	4,540,507
1121	Silicon Valley Council on Aging Grant	0	0	0	0	0	0	0	0	0	0	0
1122	Fremont Pool Cost Sharing	24,258	24,985	25,735	26,507	27,302	28,121	28,965	29,834	30,729	31,651	513,185
1123	Columbia Pool Cost Sharing	34,077	35,099	36,152	37,236	38,354	39,504	40,689	41,910	43,167	44,462	718,030
TOTAL FEDERAL & INTERGOVERNMENTAL REVENUES		282,280	290,493	298,953	307,666	316,641	325,884	335,406	345,213	355,314	365,718	7,642,692
1002-01	Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	100,000
1012	Homeowner's Property Tax Relief	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	222,960	4,682,160
1014	Motor Vehicle License Fees	0	0	0	0	0	0	0	0	0	0	0
1017	Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	165,090
1018	POST Reimbursement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	440,188
1025	Mandated Cost - SB 90	93,226	96,023	98,903	101,871	104,927	108,074	111,317	114,656	118,096	121,639	1,978,714
1025	Mandated Costs PY Reimbursement	33,333	33,333	33,333	0	0	0	0	0	0	0	466,662
1027	Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	29,315
1034	Library Services and Tech Act	0	0	0	0	0	0	0	0	0	0	5,300
1036	Booking Fee Abatement	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	0	0	0	0	0	0	0	0	0	0	22,000
1044	Department of Corrections Reimbursement	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	21,000
TOTAL STATE SHARED REVENUE		375,519	378,316	381,196	350,831	353,887	357,034	360,277	363,616	367,056	370,599	7,910,429

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025	FY 2014/2015 TO TOTAL
		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	
1349	Certified Unified Program Agency	929,000	810,000	834,300	859,329	876,516	894,046	911,927	930,165	948,769	967,744	987,099	1,016,712	10,036,606
1351-01	Major Permit Application Fees	104,049	0	0	0	0	0	0	0	0	0	0	0	0
1352-01	Minor Permit Application Fees	28,099	0	0	0	0	0	0	0	0	0	0	0	0
1353	Permit - Bingo	200	0	0	0	0	0	0	0	0	0	0	0	0
1354	Permit - Building	3,598,528	0	0	0	0	0	0	0	0	0	0	0	0
1355	Permit - Electrical	853,823	0	0	0	0	0	0	0	0	0	0	0	0
1356	Permit - Fire Prevention	2,184,788	0	0	0	0	0	0	0	0	0	0	0	0
1358	Permit - Grading	129,820	0	0	0	0	0	0	0	0	0	0	0	0
1359	Permit - Hazardous Materials	68,276	73,500	70,000	65,000	66,300	67,626	68,979	70,358	71,765	73,201	74,665	76,905	778,297
1360	Permit - Mechanical	765,269	0	0	0	0	0	0	0	0	0	0	0	0
1361	Permit - Miscellaneous	4,684	0	0	0	0	0	0	0	0	0	0	0	0
1362	Permit - Fire Operations	182,407	182,000	200,000	220,000	224,400	228,888	233,466	238,135	242,898	247,756	252,711	260,292	2,530,545
1363	Permit - Plumbing and Gas	794,276	0	0	0	0	0	0	0	0	0	0	0	0
1364	Permit - Sign	10,023	0	0	0	0	0	0	0	0	0	0	0	0
1366	Permit - Temporary Building	2,460	0	0	0	0	0	0	0	0	0	0	0	0
1368	Permit - Transportation	20,975	18,818	19,897	19,897	19,897	19,897	19,897	19,897	19,897	19,897	19,897	20,494	218,385
NOTE: Moved to Development Enterprise Fund														
1369	Permit - Art in Private Development	8,405	0	0	0	0	0	0	0	0	0	0	0	0
1370	Permit - Taxi Driver and Vehicle	73,417	57,500	60,000	60,000	61,200	62,424	63,672	64,946	66,245	67,570	68,921	70,300	702,778
1371	Permit - Misc. Public Safety	18,978	16,500	16,500	16,500	16,830	17,167	17,510	17,860	18,217	18,582	18,953	19,332	193,951
1372	Permit - Liquidambar Street	2,426	0	0	0	0	0	0	0	0	0	0	0	0
1373	Adult Entertainment Permits	12,389	13,347	13,750	14,450	14,739	15,034	15,334	15,641	15,954	16,273	16,599	16,930	168,051
1374	OCM Special Event Permit Fee	4,033	4,140	4,212	4,296	4,382	4,470	4,559	4,650	4,743	4,838	4,935	5,034	50,260
TOTAL PERMITS AND LICENSES		9,796,323	1,175,805	1,218,659	1,259,472	1,284,264	1,309,551	1,335,344	1,361,653	1,388,488	1,415,860	1,443,779	1,485,999	14,678,875
1502-01	Fines - Overdue Material - Circulation Desk	78,771	71,085	69,663	68,270	66,905	65,567	64,255	62,970	61,711	60,476	59,267	58,082	708,250
1502-02	Fines - Overdue/Lost & Damaged-Internet	180,723	164,814	161,518	158,288	155,122	152,020	148,979	146,000	143,080	140,218	137,414	134,666	1,642,119
1503-01	Fines - Parking	544,450	420,000	441,000	475,000	484,500	494,190	504,074	514,155	524,438	534,927	545,626	556,538	5,494,449
1504	Fines - Traffic and Criminal	230,571	220,000	225,000	300,000	350,000	357,000	364,140	371,423	378,851	386,428	394,157	402,040	3,749,039

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
		PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035		
1349	Certified Unified Program Agency	1,047,213	1,078,630	1,110,989	1,144,318	1,178,648	1,214,007	1,250,427	1,287,940	1,326,578	1,366,376	12,005,126	22,041,732
1351-01	Major Permit Application Fees	0	0	0	0	0	0	0	0	0	0	0	0
1352-01	Minor Permit Application Fees	0	0	0	0	0	0	0	0	0	0	0	0
1353	Permit - Bingo	0	0	0	0	0	0	0	0	0	0	0	0
1354	Permit - Building	0	0	0	0	0	0	0	0	0	0	0	0
1355	Permit - Electrical	0	0	0	0	0	0	0	0	0	0	0	0
1356	Permit - Fire Prevention	0	0	0	0	0	0	0	0	0	0	0	0
1358	Permit - Grading	0	0	0	0	0	0	0	0	0	0	0	0
1359	Permit - Hazardous Materials	79,212	81,588	84,036	86,557	89,153	91,828	94,583	97,420	100,343	103,353	908,073	1,686,370
1360	Permit - Mechanical	0	0	0	0	0	0	0	0	0	0	0	0
1361	Permit - Miscellaneous	0	0	0	0	0	0	0	0	0	0	0	0
1362	Permit - Fire Operations	268,101	276,144	284,428	292,961	301,750	310,802	320,127	329,730	339,622	349,811	3,073,477	5,604,022
1363	Permit - Plumbing and Gas	0	0	0	0	0	0	0	0	0	0	0	0
1364	Permit - Sign	0	0	0	0	0	0	0	0	0	0	0	0
1366	Permit - Temporary Building	0	0	0	0	0	0	0	0	0	0	0	0
1368	Permit - Transportation	21,109	21,742	22,394	23,066	23,758	24,471	25,205	25,961	26,740	27,542	241,988	460,373
1369	Permit - Art in Private Development	0	0	0	0	0	0	0	0	0	0	0	0
1370	Permit - Taxi Driver and Vehicle	72,409	74,581	76,818	79,123	81,496	83,941	86,460	89,053	91,725	94,477	830,083	1,532,861
1371	Permit - Misc. Public Safety	19,912	20,510	21,125	21,759	22,412	23,084	23,776	24,490	25,224	25,981	228,273	422,224
1372	Permit - Liquidambar Street	0	0	0	0	0	0	0	0	0	0	0	0
1373	Adult Entertainment Permits	17,438	17,962	18,500	19,055	19,627	20,216	20,822	21,447	22,090	22,753	199,912	367,963
1374	OCM Special Event Permit Fee	5,185	5,340	5,500	5,666	5,835	6,011	6,191	6,377	6,568	6,765	59,437	109,697
TOTAL PERMITS AND LICENSES		1,530,579	1,576,496	1,623,791	1,672,505	1,722,680	1,774,360	1,827,591	1,882,419	1,938,891	1,997,058	17,546,368	32,225,243
1502-01	Fines - Overdue Material - Circulation Desk	57,501	56,926	56,357	55,793	55,235	54,683	54,136	53,594	53,059	52,528	549,810	1,258,060
1502-02	Fines - Overdue/Lost & Damaged-Internet	131,972	129,333	126,746	124,211	121,727	119,292	116,907	114,568	112,277	110,032	1,207,066	2,849,185
1503-01	Fines - Parking	573,234	590,431	608,144	626,389	645,180	664,536	684,472	705,006	726,156	747,941	6,571,489	12,065,938
1504	Fines - Traffic and Criminal	414,101	426,524	439,320	452,500	466,075	480,057	494,458	509,292	524,571	540,308	4,747,206	8,496,245

**035. GENERAL FUND
REVENUES BY SOURCE**

														FY 2014/2015 TO FY 2024/2025 TOTAL
		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	
1506	Juvenile Diversion	2,540	2,300	2,000	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,366	23,832
1507	Late Payment Penalties	64,479	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	30,475	31,389	310,607
1509	Returned Check Charge	6,880	5,875	5,993	6,112	6,235	6,359	6,486	6,616	6,749	6,883	7,021	7,232	71,561
1514	CUPA Fines	0	32,000	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,207	42,961
1516	Neighborhood Preservation Code Violations	66,632	25,000	30,000	30,000	30,600	31,212	31,836	32,473	33,122	33,785	34,461	35,494	347,983
TOTAL FINES AND FORFEITURES		1,175,046	966,574	962,184	1,067,221	1,123,503	1,137,092	1,151,130	1,165,623	1,180,577	1,195,997	1,211,889	1,229,014	12,390,802
1650	Administrative Request Fees	158,636	0	0	0	0	0	0	0	0	0	0	0	0
1652	Demolition Fees	36,487	0	0	0	0	0	0	0	0	0	0	0	0
1653	Energy Plan Check Fees	363,237	0	0	0	0	0	0	0	0	0	0	0	0
1654	Environmental Review Fees	127,217	0	0	0	0	0	0	0	0	0	0	0	0
1655	Legislative Actions	23,101	0	0	0	0	0	0	0	0	0	0	0	0
1667-01	General Plan Maintenance Fees	828,799	528,718	469,971	491,030	503,306	515,889	528,786	542,005	555,556	569,444	583,681	598,273	5,886,658
1670	Plan Check Fees	2,991,339	0	0	0	0	0	0	0	0	0	0	0	0
1673-01	Subdivision Map Filing Fees - Planning	114,824	0	0	0	0	0	0	0	0	0	0	0	0
1677	State Certified Access Specialist Fee	4,936	3,500	3,500	3,500	0	0	0	0	0	0	0	0	10,500
1676	Special Inspection Reimbursement	20,193	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL COMMUNITY DEVELOPMENT FEES		4,668,770	532,218	473,471	494,530	503,306	515,889	528,786	542,005	555,556	569,444	583,681	598,273	5,897,158
1801-01	Business License Processing-New Applications	10,650	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,285	18,651	19,210	190,091
1801-02	Business License Processing - Renewals	(315)	0	0	0	0	0	0	0	0	0	0	0	0
3100-05	Internet & Phone Credit Card Fee	84	0	0	0	0	0	0	0	0	0	0	0	0
3101	Notary Fee	30	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FINANCE FEES		10,449	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,285	18,651	19,210	190,091
2102	Library- Lost/Damaged Materials	8,950	7,698	7,544	7,393	7,245	7,100	6,958	6,819	6,683	6,549	6,418	6,290	76,697
2105	Miscellaneous Library Charges	2,855	2,388	2,340	2,293	2,247	2,202	2,158	2,115	2,073	2,031	1,991	1,951	23,789
TOTAL LIBRARY AND COMMUNITY SERVICES FEES		11,805	10,086	9,884	9,686	9,492	9,302	9,116	8,934	8,755	8,580	8,409	8,240	100,486

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
		PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035		
1506	Juvenile Diversion	2,437	2,510	2,586	2,663	2,743	2,825	2,910	2,998	3,087	3,180	27,941	51,773
1507	Late Payment Penalties	32,331	33,301	34,300	35,329	36,389	37,480	38,605	39,763	40,956	42,184	370,636	681,243
1509	Returned Check Charge	7,449	7,672	7,902	8,139	8,384	8,635	8,894	9,161	9,436	9,719	85,392	156,953
1514	CUPA Fines	1,243	1,280	1,319	1,358	1,399	1,441	1,484	1,529	1,575	1,622	14,250	57,211
1516	Neighborhood Preservation Code Violations	36,559	37,656	38,786	39,949	41,148	42,382	43,654	44,963	46,312	47,701	419,110	767,094
TOTAL FINES AND FORFEITURES		1,256,828	1,285,634	1,315,459	1,346,331	1,378,279	1,411,332	1,445,520	1,480,874	1,517,429	1,555,215	13,992,900	26,383,702
1650	Administrative Request Fees	0	0	0	0	0	0	0	0	0	0	0	0
1652	Demolition Fees	0	0	0	0	0	0	0	0	0	0	0	0
1653	Energy Plan Check Fees	0	0	0	0	0	0	0	0	0	0	0	0
1654	Environmental Review Fees	0	0	0	0	0	0	0	0	0	0	0	0
1655	Legislative Actions	0	0	0	0	0	0	0	0	0	0	0	0
1667-01	General Plan Maintenance Fees	616,221	634,707	653,749	673,361	693,562	714,369	735,800	757,874	780,610	804,028	7,064,280	12,950,937
1670	Plan Check Fees	0	0	0	0	0	0	0	0	0	0	0	0
1673-01	Subdivision Map Filing Fees - Planning	0	0	0	0	0	0	0	0	0	0	0	0
1677	State Certified Access Specialist Fee	0	0	0	0	0	0	0	0	0	0	0	10,500
1676	Special Inspection Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL COMMUNITY DEVELOPMENT FEES		616,221	634,707	653,749	673,361	693,562	714,369	735,800	757,874	780,610	804,028	7,064,280	12,961,437
1801-01	Business License Processing-New Applications	19,786	20,380	20,991	21,621	22,270	22,938	23,626	24,335	25,065	25,817	226,829	416,921
1801-02	Business License Processing - Renewals	0	0	0	0	0	0	0	0	0	0	0	0
3100-05	Internet & Phone Credit Card Fee	0	0	0	0	0	0	0	0	0	0	0	0
3101	Notary Fee	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FINANCE FEES		19,786	20,380	20,991	21,621	22,270	22,938	23,626	24,335	25,065	25,817	226,829	416,921
2102	Library- Lost/Damaged Materials	6,164	6,041	5,920	5,801	5,685	5,572	5,460	5,351	5,244	5,139	56,377	133,074
2105	Miscellaneous Library Charges	1,912	1,874	1,836	1,799	1,763	1,728	1,694	1,660	1,626	1,594	17,486	41,275
TOTAL LIBRARY AND COMMUNITY SERVICES FEES		8,076	7,914	7,756	7,601	7,449	7,300	7,154	7,011	6,870	6,733	73,863	174,349

**035. GENERAL FUND
REVENUES BY SOURCE**

														FY 2014/2015 TO FY 2024/2025 TOTAL
		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	
2310	Recreation Credit (Net)	(1,136)	0	0	0	0	0	0	0	0	0	0	0	0
2347	Senior Adult Services	1,424	0	0	0	0	0	0	0	0	0	0	0	0
2351	Vending	9,000	6,000	6,000	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	68,700
2357	Youth Basketball League	135,262	134,171	136,854	139,591	142,383	145,231	148,135	151,098	154,120	157,202	160,346	163,553	1,632,684
2359	Adult Basketball	65,806	64,100	64,741	65,388	66,042	66,703	67,370	68,043	68,724	69,411	70,105	70,806	741,434
2360	Adult Volleyball	43,092	36,000	36,360	36,724	37,091	37,462	37,836	38,215	38,597	38,983	39,373	39,766	416,406
2361	Adult Drop-In Sports	40,648	42,500	41,000	41,410	41,824	42,242	42,665	43,091	43,522	43,958	44,397	44,841	512,099
2364	Youth Sports Classes	255,019	260,000	265,000	270,300	275,706	281,220	286,845	292,581	298,433	304,402	310,490	316,700	3,161,676
2365	Adult Sports Activities	100,594	108,000	110,160	112,363	114,610	116,903	119,241	121,626	124,058	126,539	129,070	131,651	1,314,221
2367	Youth Sports Camp	162,954	173,000	178,000	181,560	181,560	185,191	185,191	188,895	188,895	192,673	192,673	196,526	2,044,165
2370	Special Events HOTS	9,170	13,060	13,060	13,713	13,713	13,713	13,713	13,713	14,399	14,399	14,399	14,399	152,280
2375	Gymnastics - Youth	351,633	370,000	384,800	396,344	408,234	420,481	433,096	446,089	459,471	473,255	487,453	502,077	4,781,301
2381	Swim Pool Rentals	29,747	49,282	35,050	35,050	35,050	35,050	35,050	35,050	35,050	35,050	35,050	35,050	399,782
2383	Washington Pool Adult Swim Lessons	20,918	15,347	15,807	15,965	16,125	16,286	16,449	16,613	16,779	16,947	17,117	17,288	180,723
2385	Special Interest - Youth	47,486	2,406	0	0	0	0	0	0	0	0	0	0	2,406
2388	Visual Arts - Youth	54,678	43,742	44,617	45,509	46,419	47,348	48,295	49,261	50,246	51,251	52,276	53,321	532,284
2391	Visual Arts - Adult	6,695	8,704	8,878	9,056	9,237	9,421	9,610	9,802	9,998	10,198	10,402	10,610	105,916
2392	Dance Classes - Child	80,985	80,985	82,605	84,257	85,942	87,661	89,414	91,202	93,026	94,887	96,785	98,720	1,066,468
2393	Dance Classes - Adult	84,614	67,691	69,045	70,426	71,834	73,271	74,736	76,231	77,756	79,311	80,897	82,515	823,713
2394	Drama - Youth	45,190	17,231	17,474	17,823	18,180	18,543	18,914	19,292	19,678	20,072	20,473	20,883	208,562
2396	Cultural Arts Theater Tickets	20,460	23,864	23,864	23,864	23,864	23,864	25,296	25,296	25,296	25,296	26,814	26,814	274,131
2397	Preschool Programs	216,417	242,000	246,890	251,828	256,864	262,002	267,242	272,587	278,038	283,599	289,271	295,056	2,945,377
2401	Neighborhood Recreation	340,591	363,000	371,000	378,420	385,988	393,708	401,582	409,614	417,806	426,162	434,686	443,379	4,425,346
2406	Senior Adults Dances	1,504	1,800	2,000	2,000	3,320	3,320	4,640	4,640	5,960	5,960	7,280	7,280	48,200
2407	Senior Adult Programs	115,248	75,900	91,000	92,820	94,676	96,570	98,501	100,471	102,481	104,530	106,621	108,753	1,072,325
2408	Senior Adult Trips	132,109	120,000	120,000	121,200	121,200	122,412	122,412	123,636	123,636	124,872	124,872	126,121	1,350,362
2409	Senior Adult Special Events	10,836	10,050	10,000	10,000	10,360	10,360	10,720	10,720	11,080	11,080	11,440	11,440	117,250

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
2310	Recreation Credit (Net)	0	0	0	0	0	0	0	0	0	0	0	0
2347	Senior Adult Services	0	0	0	0	0	0	0	0	0	0	0	0
2351	Vending	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	63,000	131,700
2357	Youth Basketball League	168,460	173,514	178,719	184,081	189,603	195,291	201,150	207,184	213,400	219,802	1,931,203	3,563,887
2359	Adult Basketball	72,930	75,118	77,372	79,693	82,084	84,546	87,083	89,695	92,386	95,158	836,066	1,577,500
2360	Adult Volleyball	40,959	42,188	43,454	44,757	46,100	47,483	48,908	50,375	51,886	53,443	469,553	885,960
2361	Adult Drop-In Sports	44,841	44,841	44,841	44,841	54,241	54,241	54,241	54,241	54,241	54,241	504,811	1,016,910
2364	Youth Sports Classes	326,201	335,987	346,066	356,448	367,142	378,156	389,500	401,185	413,221	425,618	3,739,523	6,901,199
2365	Adult Sports Activities	135,601	139,669	143,859	148,175	152,620	157,199	161,915	166,772	171,775	176,928	1,554,513	2,868,734
2367	Youth Sports Camp	200,457	200,457	204,466	204,466	208,555	208,555	212,726	212,726	216,981	223,490	2,092,881	4,137,046
2370	Special Events HOTS	14,399	15,119	15,119	15,119	15,119	15,875	15,875	15,875	15,875	16,668	155,039	307,319
2375	Gymnastics - Youth	517,139	532,653	548,633	565,092	582,045	599,506	617,491	636,016	655,096	674,749	5,928,419	10,709,720
2381	Swim Pool Rentals	35,050	35,050	35,050	35,050	35,050	35,050	35,050	35,050	35,050	35,050	350,500	750,282
2383	Washington Pool Adult Swim Lessons	17,461	17,635	17,812	17,990	18,170	18,351	18,535	18,720	18,908	19,097	182,678	363,401
2385	Special Interest - Youth	0	0	0	0	0	0	0	0	0	0	0	2,406
2388	Visual Arts - Youth	54,921	56,569	58,266	60,014	61,814	63,668	65,578	67,546	69,572	71,659	629,606	1,161,890
2391	Visual Arts - Adult	10,928	11,256	11,594	11,942	12,300	12,669	13,049	13,441	13,844	14,259	125,282	231,199
2392	Dance Classes - Child	101,682	104,732	107,874	111,111	114,444	117,877	121,413	125,056	128,808	132,672	1,165,669	2,232,137
2393	Dance Classes - Adult	84,990	87,540	90,166	92,871	95,657	98,527	101,483	104,527	107,663	110,893	974,320	1,798,032
2394	Drama - Youth	21,509	22,154	22,819	23,504	24,209	24,935	25,683	26,453	27,247	28,064	246,577	455,140
2396	Cultural Arts Theater Tickets	26,814	26,814	28,422	28,422	28,422	28,422	30,128	30,128	30,128	30,128	287,828	561,958
2397	Preschool Programs	303,908	313,025	322,416	332,089	342,051	352,313	362,882	373,769	384,982	396,531	3,483,966	6,429,342
2401	Neighborhood Recreation	456,681	470,381	484,493	499,027	513,998	529,418	545,301	561,660	578,509	595,865	5,235,333	9,660,679
2406	Senior Adults Dances	8,600	8,600	9,920	9,920	11,240	11,240	12,560	12,560	13,880	13,880	112,400	160,600
2407	Senior Adult Programs	112,016	115,377	118,838	122,403	126,075	129,857	133,753	137,766	141,899	146,156	1,284,138	2,356,463
2408	Senior Adult Trips	126,121	127,382	126,121	127,382	126,121	127,382	126,121	127,382	126,121	127,382	1,267,518	2,617,881
2409	Senior Adult Special Events	11,800	11,800	12,160	12,160	12,520	12,520	12,880	12,880	13,240	13,240	125,200	242,450

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
2410	Therapeutic Services Program	9,762	9,500	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	173,746
2411	Senior Center Membership	71,480	73,500	78,500	78,500	78,500	78,500	78,499	78,499	78,499	78,499	86,349	86,349	874,193
2412	Senior Adult Lunch Program	18,355	18,500	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	236,855
2413	Teen Programs Co-OP	37,952	40,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	460,000
2417	Registration Service Fees	9,589	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	99,000
2418	Fremont Pool User Fees	41,394	51,250	52,531	53,844	55,190	56,570	57,984	59,434	60,920	62,443	64,004	65,604	639,775
2422	Elementary After School and Summer Programs	34,968	47,000	47,940	47,940	47,940	49,378	49,378	49,378	50,860	50,860	50,860	52,385	543,919
2423	Pottery - Adult	141,413	141,413	141,413	144,241	147,126	150,069	153,070	156,131	159,254	162,439	165,688	169,002	1,689,846
2424	Music - Child	131,961	121,403	121,403	123,831	126,308	128,834	131,411	134,039	136,719	139,454	142,243	145,088	1,450,732
2425	Music - Adult	8,151	4,075	4,075	4,157	4,240	4,324	4,411	4,499	4,589	4,681	4,775	4,870	48,695
2455	Teen Programs	31,834	30,000	36,725	36,725	36,725	36,725	36,725	36,725	36,725	36,725	36,725	36,725	397,250
2460	High School Special Activities	58	0	0	0	0	0	0	0	0	0	0	0	0
2465	Columbia Co-Op Sports	36,919	32,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	362,000
2484	Washington Pool Swim Lessons	97,862	104,289	107,417	109,565	111,757	113,992	116,272	118,597	120,969	123,388	125,856	128,373	1,280,475
2485	SMS Pool Swim Lessons	31,502	28,000	31,502	32,132	32,775	33,430	34,099	34,781	35,476	36,186	36,910	37,648	372,938
2486	Columbia Pool Swim Lessons	14,768	14,170	14,595	14,887	15,185	15,488	15,798	16,114	16,436	16,765	17,100	17,442	173,981
2490	Washington Pool Drop-In Swim	11,333	22,691	22,935	22,935	22,935	28,669	28,669	28,669	28,669	28,669	35,836	35,836	306,512
xxxx	Washington Pool Expansion - Add'l Revenue	0	0	0	0	0	0	63,400	63,400	63,400	63,400	63,400	63,400	380,400
2491	SMS Pool Drop-In Swim	1,056	1,527	1,500	1,500	1,500	1,875	1,875	1,875	1,875	1,875	2,344	2,344	20,090
2492	Columbia Pool Drop-In Swim	6,135	6,110	6,110	6,110	6,110	7,638	7,638	7,638	7,638	7,638	9,547	9,547	81,721
TOTAL RECREATION FEES		3,117,437	3,083,261	3,159,850	3,217,578	3,272,419	3,340,671	3,462,716	3,524,406	3,586,271	3,650,588	3,731,799	3,800,390	37,829,950
2750	Abandoned Vehicles	188,809	175,000	185,000	190,000	193,800	197,676	201,630	205,662	209,775	213,971	218,250	222,615	2,213,379
2751	Animal Control Fees	92,741	90,000	97,000	97,000	98,940	100,919	102,937	104,996	107,096	109,238	111,423	113,651	1,133,199
2754	Emergency Response	39,049	32,000	32,960	33,950	34,629	35,322	36,028	36,749	37,484	38,233	38,998	39,778	396,130
2756	False Burglar Alarm Fees	223,960	180,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	2,080,000
2760	Police Contract Overtime	29,862	78,000	75,000	75,000	76,500	78,030	79,591	81,182	82,806	84,462	86,151	87,874	884,597
2763	Vehicle Release Fee	126,163	130,647	137,179	144,039	146,920	149,858	152,855	155,912	159,031	162,211	165,456	168,765	1,672,873

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
2410	Therapeutic Services Program	18,285	18,651	19,024	19,404	19,792	20,188	20,592	21,004	21,424	21,852	200,215	373,961
2411	Senior Center Membership	86,349	86,349	94,984	94,984	94,984	94,984	104,482	104,482	104,482	104,482	970,560	1,844,754
2412	Senior Adult Lunch Program	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	436,855
2413	Teen Programs Co-OP	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	420,000	880,000
2417	Registration Service Fees	9,270	9,548	9,835	10,130	10,433	10,746	11,069	11,401	11,743	12,095	106,270	205,270
2418	Fremont Pool User Fees	67,244	68,925	70,648	72,415	74,225	76,081	77,983	79,932	81,930	83,979	753,362	1,393,136
2422	Elementary After School and Summer Programs	52,385	52,385	53,957	53,957	53,957	55,576	55,576	55,576	57,243	57,243	547,854	1,091,772
2423	Pottery - Adult	174,072	179,294	184,673	190,213	195,919	201,797	207,851	214,086	220,509	227,124	1,995,537	3,685,383
2424	Music - Child	149,440	153,924	158,541	163,298	168,197	173,242	178,440	183,793	189,307	194,986	1,713,167	3,163,899
2425	Music - Adult	5,016	5,167	5,322	5,481	5,646	5,815	5,989	6,169	6,354	6,545	57,504	106,199
2455	Teen Programs	37,827	38,962	40,130	41,334	42,574	43,852	45,167	46,522	47,918	49,355	433,641	830,891
2460	High School Special Activities	0	0	0	0	0	0	0	0	0	0	0	0
2465	Columbia Co-Op Sports	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	330,000	692,000
2484	Washington Pool Swim Lessons	132,224	136,191	140,277	144,485	148,820	153,284	157,883	162,619	167,498	172,523	1,515,805	2,796,280
2485	SMS Pool Swim Lessons	38,777	39,941	41,139	42,373	43,644	44,953	46,302	47,691	49,122	50,596	444,538	817,476
2486	Columbia Pool Swim Lessons	17,966	18,505	19,060	19,632	20,220	20,827	21,452	22,095	22,758	23,441	205,956	379,937
2490	Washington Pool Drop-In Swim	35,836	35,836	35,836	44,795	44,795	44,795	44,795	44,795	55,994	55,994	443,470	749,981
xxxx	Washington Pool Expansion - Add'l Revenue	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	634,000	1,014,400
2491	SMS Pool Drop-In Swim	2,344	2,344	2,344	2,930	2,930	2,930	2,930	2,930	3,662	3,662	29,004	49,093
2492	Columbia Pool Drop-In Swim	9,547	9,547	9,547	11,934	11,934	11,934	11,934	11,934	14,917	14,917	118,143	199,864
TOTAL RECREATION FEES		3,894,750	3,988,128	4,098,494	4,208,618	4,322,349	4,428,786	4,550,448	4,660,736	4,794,272	4,918,467	43,865,049	81,695,000
2750	Abandoned Vehicles	229,294	236,173	243,258	250,555	258,072	265,814	273,789	282,002	290,462	299,176	2,628,596	4,841,975
2751	Animal Control Fees	117,060	120,572	124,189	127,915	131,753	135,705	139,776	143,970	148,289	152,737	1,341,967	2,475,166
2754	Emergency Response	40,971	42,200	43,466	44,770	46,113	47,497	48,922	50,389	51,901	53,458	469,689	865,818
2756	False Burglar Alarm Fees	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	1,900,000	3,980,000
2760	Police Contract Overtime	90,511	93,226	96,023	98,903	101,871	104,927	108,074	111,317	114,656	118,096	1,037,604	1,922,201
2763	Vehicle Release Fee	173,828	179,042	184,414	189,946	195,644	201,514	207,559	213,786	220,200	226,806	1,992,738	3,665,611

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
2765	Other DPS	27,503	25,000	25,000	26,250	27,560	28,111	28,673	29,247	29,832	30,428	31,037	31,658	312,797
2766	False Alarm Fee - Fire Alarm	53,325	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	550,000
2767	Fire Contract Reimbursement	134,260	264,774	0	0	0	0	0	0	0	0	0	0	264,774
2769	Civil Subpoena Fees	330	3,603	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	15,603
2770	DPS Alarm Permit Fees	160,344	170,000	175,000	175,000	178,500	182,070	185,711	189,426	193,214	197,078	201,020	205,040	2,052,060
2772-01	Fire Inspection Fees	344,283	307,911	294,249	300,134	306,137	312,259	318,505	324,875	331,372	338,000	344,760	351,655	3,529,855
TOTAL PUBLIC SAFETY FEES		1,420,628	1,506,935	1,262,588	1,282,573	1,304,185	1,325,445	1,347,130	1,369,249	1,391,810	1,414,822	1,438,294	1,462,236	15,105,267
1678	Transportation Study Review Fees	13,236	16,785	0	0	0	0	0	0	0	0	0	0	16,785
2355	Baylands Picnic Reservation	75,398	80,000	82,400	82,400	82,400	86,520	86,520	86,520	90,846	90,846	90,846	95,388	954,686
2356	Baylands Vehicle Entry Fee	82,437	140,000	144,200	144,200	144,200	151,410	151,410	151,410	158,981	158,981	158,981	166,930	1,670,701
2900	Engineering Fees	953,684	0	0	0	0	0	0	0	0	0	0	0	0
2901	Mathilda/237 Maintenance	33,372	33,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	383,000
2904	Street Tree Fees	13,633	1,300	1,300	1,300	1,326	1,353	1,380	1,407	1,435	1,464	1,493	1,538	15,296
2909	Temporary Traffic Controls	4,709	4,700	4,700	4,700	4,794	4,890	4,988	5,087	5,189	5,293	5,399	5,561	55,301
2912	Parking Meter Fees	0	0	0	99,960	101,959	103,998	106,078	108,200	110,364	112,571	114,823	117,119	975,072
TOTAL PUBLIC WORKS FEES		1,176,469	275,785	267,600	367,560	369,679	383,170	385,375	387,625	401,815	404,154	406,542	421,536	4,070,841
TOTAL SERVICE FEES		10,405,558	5,423,891	5,189,311	5,388,164	5,475,643	5,591,370	5,750,354	5,849,794	5,962,133	6,065,874	6,187,375	6,309,885	63,193,793
3355	Interest	548,687	644,913	827,756	1,287,595	1,776,388	2,320,962	2,336,589	2,330,399	2,389,112	2,486,136	2,659,737	2,660,771	21,720,357
xxxx	Interest - Sale of Property	0	0	133,000	613,660	732,739	846,295	880,146	915,352	951,966	990,045	1,029,647	1,070,833	8,163,683
TOTAL INTEREST INCOME		548,687	644,913	960,756	1,901,255	2,509,126	3,167,257	3,216,735	3,245,751	3,341,078	3,476,181	3,689,384	3,731,604	29,884,041
3601	Water Loan Repayment	351,700	351,700	0	0	0	0	0	0	0	0	0	0	351,700
3601/3602	Sewer Loan Repayment	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	850,216	850,216	850,216	850,216	850,216	850,216	11,423,195
3602-42	Refuse Loan Repayment	2,913,001	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	0	40,995,560
3604	Sunnyvale Office Center	255,887	258,446	0	0	0	0	0	0	0	0	0	0	258,446

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
		PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035		
2765	Other DPS	32,608	33,586	34,593	35,631	36,700	37,801	38,935	40,103	41,306	42,545	373,809	686,605
2766	False Alarm Fee - Fire Alarm	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	1,050,000
2767	Fire Contract Reimbursement	0	0	0	0	0	0	0	0	0	0	0	264,774
2769	Civil Subpoena Fees	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	12,000	27,603
2770	DPS Alarm Permit Fees	211,192	217,527	224,053	230,775	237,698	244,829	252,174	259,739	267,531	275,557	2,421,075	4,473,135
2772-01	Fire Inspection Fees	362,204	373,071	384,263	395,791	407,664	419,894	432,491	445,466	458,830	472,595	4,152,268	7,682,123
TOTAL PUBLIC SAFETY FEES		1,498,867	1,536,597	1,575,459	1,615,487	1,656,716	1,699,181	1,742,920	1,787,972	1,834,375	1,882,170	16,829,745	31,935,012
1678	Transportation Study Review Fees	0	0	0	0	0	0	0	0	0	0	0	16,785
2355	Baylands Picnic Reservation	95,388	95,388	100,158	100,158	100,158	105,166	105,166	105,166	110,424	110,424	1,027,594	1,982,281
2356	Baylands Vehicle Entry Fee	166,930	166,930	175,276	175,276	175,276	184,040	184,040	184,040	193,242	193,242	1,798,290	3,468,991
2900	Engineering Fees	0	0	0	0	0	0	0	0	0	0	0	0
2901	Mathilda/237 Maintenance	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	733,000
2904	Street Tree Fees	1,584	1,632	1,681	1,731	1,783	1,837	1,892	1,948	2,007	2,067	18,161	33,457
2909	Temporary Traffic Controls	5,728	5,899	6,076	6,259	6,446	6,640	6,839	7,044	7,256	7,473	65,661	120,961
2912	Parking Meter Fees	120,633	124,252	127,979	131,819	135,773	139,846	144,042	148,363	152,814	157,398	1,382,919	2,357,991
TOTAL PUBLIC WORKS FEES		425,263	429,101	446,170	450,243	454,436	472,528	476,978	481,561	500,742	505,604	4,642,625	8,713,466
TOTAL SERVICE FEES		6,462,963	6,616,828	6,802,619	6,976,931	7,156,782	7,345,102	7,536,926	7,719,489	7,941,934	8,142,819	72,702,392	135,896,185
3355	Interest	3,283,473	3,281,565	3,264,909	3,232,543	3,224,799	3,122,792	2,880,167	2,693,604	2,570,681	2,432,903	29,987,436	51,707,793
xxxx	Interest - Sale of Property	1,392,083	1,461,687	1,534,771	1,611,510	1,692,085	1,776,689	1,865,524	1,958,800	2,056,740	2,159,577	17,509,465	25,673,148
TOTAL INTEREST INCOME		4,675,555	4,743,252	4,799,680	4,844,053	4,916,884	4,899,481	4,745,691	4,652,404	4,627,421	4,592,480	47,496,901	77,380,941
3601	Water Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	351,700
3601/3602	Sewer Loan Repayment	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	8,502,156	19,925,351
3602-42	Refuse Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	40,995,560
3604	Sunnyvale Office Center	0	0	0	0	0	0	0	0	0	0	0	258,446

**035. GENERAL FUND
REVENUES BY SOURCE**

													FY 2014/2015 TO FY 2024/2025 TOTAL	
		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	
3605	Power Generation Facility	872,819	890,275	908,081	926,243	944,767	963,663	982,936	1,002,595	1,022,647	1,043,100	1,063,961	1,095,880	10,844,147
TOTAL INTERFUND REVENUES		5,657,787	6,864,358	6,272,017	6,290,179	6,308,704	6,327,599	5,932,708	5,952,366	5,972,418	5,992,871	6,013,733	1,946,096	63,873,048
		0												
1207-02	Donations to Recreation - Arts	12,306	7,086	0	0	0	0	0	0	0	0	0	0	7,086
1214	Contributions	318,526	30,000	0	0	0	0	0	0	0	0	0	0	30,000
1216	Miscellaneous Grants - Other	31,687	37,300	0	0	0	0	0	0	0	0	0	0	37,300
3801-01	Personal Property Sale	17,844	9,260	9,445	9,634	9,826	10,023	10,223	10,428	10,636	10,849	10,849	11,175	112,347
2764	Unclaimed Property	5,906	0	0	0	0	0	0	0	0	0	0	0	0
2774	DPS Property Revenue	4,295	9,008	0	0	0	0	0	0	0	0	0	0	9,008
2775	Arson Response Fee	596	0	0	0	0	0	0	0	0	0	0	0	0
4100	Miscellaneous Revenues	9,323	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,095	6,217	6,341	6,531	64,631
4102	Damage to City Property	130,081	106,121	108,243	110,408	112,616	114,869	117,166	119,509	121,899	124,337	126,824	130,629	1,292,622
4104	Jury Duty Reimbursement	45	0	0	0	0	0	0	0	0	0	0	0	0
4114	Cash Overage & Shortage	(65)	0	0	0	0	0	0	0	0	0	0	0	0
4116-02	Photocopies - Public Safety	203	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
4116-01,11,0	Photocopies - Other Departments	6,570	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	22,000
4117-01,04,0	Printed Material Sales	2,039	634	646	659	672	686	700	714	728	742	757	780	7,718
4117-05	Printed Material Sale - PW/Plans & Specs	4,594	6,105	6,227	6,352	6,479	6,608	6,741	6,875	7,013	7,153	7,296	7,515	74,365
4120	Litigation Settlement Proceeds	64,073	0	0	0	0	0	0	0	0	0	0	0	0
4121	Miscellaneous Reimbursement	80,295	0	0	0	0	0	0	0	0	0	0	0	0
4123-03	Bankruptcy Recovery - Other	988	0	0	0	0	0	0	0	0	0	0	0	0
4460-02	Repayments - Conway Property Owners	25,724	15,490	15,490	15,490	15,490	8,674	8,674	8,674	8,674	8,674	8,674	8,674	122,678
TOTAL MISCELLANEOUS		715,028	229,309	148,464	151,063	153,715	149,603	152,362	155,175	158,045	160,973	163,742	168,304	1,790,754
3800	Real Property Sale	0	0	0	18,000,000	0	0	0	0	0	0	0	0	18,000,000
3802	Gain on Sale of Assets	109,406	0	0	0	0	0	0	0	0	0	0	0	0
3803	Armory Long-Term Lease	7,400,000	0	0	0	0	0	0	0	0	0	0	0	0

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
		PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035		
3605	Power Generation Facility	1,128,757	1,162,619	1,197,498	1,233,423	1,270,426	1,308,538	1,347,795	1,388,228	1,429,875	1,472,772	12,939,931	23,784,078
TOTAL INTERFUND REVENUES		1,978,972	2,012,835	2,047,714	2,083,639	2,120,641	2,158,754	2,198,010	2,238,444	2,280,091	2,322,987	21,442,087	85,315,135
1207-02	Donations to Recreation - Arts	0	0	0	0	0	0	0	0	0	0	0	7,086
1214	Contributions	0	0	0	0	0	0	0	0	0	0	0	30,000
1216	Miscellaneous Grants - Other	0	0	0	0	0	0	0	0	0	0	0	37,300
3801-01	Personal Property Sale	11,510	11,855	12,211	12,577	12,954	13,343	13,743	14,156	14,580	15,018	131,946	244,294
2764	Unclaimed Property	0	0	0	0	0	0	0	0	0	0	0	0
2774	DPS Property Revenue	0	0	0	0	0	0	0	0	0	0	0	9,008
2775	Arson Response Fee	0	0	0	0	0	0	0	0	0	0	0	0
4100	Miscellaneous Revenues	6,727	6,929	7,137	7,351	7,572	7,799	8,033	8,274	8,522	8,778	77,122	141,753
4102	Damage to City Property	134,548	138,584	142,742	147,024	151,435	155,978	160,657	165,477	170,441	175,554	1,542,439	2,835,061
4104	Jury Duty Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
4114	Cash Overage & Shortage	0	0	0	0	0	0	0	0	0	0	0	0
4116-02	Photocopies - Public Safety	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
4116-01,11,1	Photocopies - Other Departments	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	42,000
4117-01,04,1	Printed Material Sales	803	827	852	878	904	931	959	988	1,018	1,048	9,210	16,928
4117-05	Printed Material Sale - PW/Plans & Specs	7,741	7,973	8,212	8,458	8,712	8,973	9,243	9,520	9,805	10,100	88,737	163,101
4120	Litigation Settlement Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
4121	Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
4123-03	Bankruptcy Recovery - Other	0	0	0	0	0	0	0	0	0	0	0	0
4460-02	Repayments - Conway Property Owners	8,674	8,674	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	27,852	150,530
TOTAL MISCELLANEOUS		173,003	177,843	175,467	180,601	185,890	191,337	196,948	202,727	208,680	214,810	1,907,306	3,698,060
3800	Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	18,000,000
3802	Gain on Sale of Assets	0	0	0	0	0	0	0	0	0	0	0	0
3803	Armory Long-Term Lease	0	0	0	0	0	0	0	0	0	0	0	0

**035. GENERAL FUND
REVENUES BY SOURCE**

														FY 2014/2015 TO FY 2024/2025 TOTAL
		ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	
xxxx	Raynor Activity Center Sale	0	0	14,000,000	0	0	0	0	0	0	0	0	0	14,000,000
TOTAL SALE OF PROPERTY		7,509,406	0	14,000,000	18,000,000	0	0	0	0	0	0	0	0	32,000,000
4400	Transfers In	10,570,317	9,576,701	10,498,915	10,467,653	10,583,144	10,809,965	11,295,605	11,520,350	11,547,027	11,696,543	11,929,463	12,285,598	122,210,965
TOTAL TRANSFERS IN		10,570,317	9,576,701	10,498,915	10,467,653	10,583,144	10,809,965	11,295,605	11,520,350	11,547,027	11,696,543	11,929,463	12,285,598	122,210,965
FUND TOTAL		163,175,348	147,084,595	163,014,016	170,874,495	154,917,744	161,059,981	166,297,537	170,701,714	175,474,584	180,509,960	185,885,675	187,410,250	1,863,230,551

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Park Dedication Fund

State law allows local communities to require developers of housing units to offset the impact of the demand from those units on the City's open space by providing additional open space or paying a comparable fee. The Park Dedication Fund was established to meet statutory requirements regarding the accounting for Park Dedication Fees paid by developers. In general, the City collects park in-lieu fees for housing projects that do not dedicate land for use as parks or open space. This fee is calculated on an average fair market value per square foot as determined by the Community Development Department annually. In April 2011, Council raised the standard to 5.0 acres per 1,000 population, to be phased in over three years. In FY 2014/15, after completion of a land valuation study, the land value used in the fee calculation was set to \$96 per square foot, effective December 29th of 2014. For the FY 2015/16 Recommended Budget, the Park Dedication Fee is held flat with land value at the current rate of \$96 per square foot.

Park Dedication Fee revenues are accounted for in the Park Dedication Fund as legally required, and then available resources are appropriated directly to projects in the fund or transferred to the Capital Projects Fund or the Infrastructure Fund for park-related projects.

Authorizing language in the State Quimby Act, which governs park dedication fees, requires that fees be used to pay for "developing new or rehabilitating existing neighborhood or community park or recreational facilities." Certain legal cases have clarified that park in-lieu fees may be used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park

Dedication Fees may not be used for operating or routine maintenance. For the last several years, Park Dedication Fees were also used to pay for golf course rehabilitation projects. In April 2011, Council acted to cease that practice for projects that were not already programmed, determining instead that golf course revenues associated with the Golf and Tennis Enterprise Fund would pay for these improvements.

Park in-lieu fees must be committed within a five-year period. This revenue source is subject to the Fee Mitigation Act, which requires specific review and findings every five years. The City conforms to both of these requirements.

It is estimated that \$8.9 million in Park Dedication Fees will be received during FY 2014/15. Based on current development projects in process, revenues for FY 2015/16 and FY 2016/17 are expected to be \$13.1 million and \$11 million respectively. For FY 2017/18 through the end of the first ten years of the plan, revenues are held flat at \$7.5 million. This is based on the historical average of 200 fee eligible dwelling units per year at the current fee of \$96 per square foot. For the second ten years of the plan, fee revenue is escalated by 2% per year, reflecting estimated growth. These projections yield approximately \$93.2 million in revenue over the first ten years, and an additional \$84.1 million during the second ten years of the long-term plan.

In April 2013, Council approved the sale of three City-owned homes adjacent to Murphy Park on Jackson Street. These homes had originally been purchased in anticipation of expanding Murphy Park. However, the homes were not adjacent to each other, and the City was unable to acquire the remaining four homes along the block. The sale of the third home is anticipated in FY 2014/15 for \$440,000.

The Park Dedication Fund provides funding for capital and infrastructure projects at community parks and recreational facilities. A total of \$125 million in transfers to the Capital and Infrastructure Funds is programmed throughout the long-term financial plan to ensure that park and recreational facilities are in good working condition and able to meet the demands of increased public use. For this recommended budget, costs for all projects, and especially park renovation projects were updated to reflect the latest cost estimates for construction and materials. This resulted in an almost \$16 million increase in the cost for these projects.

In FY 2015/16, \$7.6 million is programmed for transfers to projects. The largest of funded projects include \$2.2 million for general park building rehabilitation, \$1.1 million for new playground equipment, \$1.1 million for the Community Center Infrastructure upgrade, and \$1 million to start the Fair Oaks Park Renovation. The Community Center Infrastructure Upgrade totals \$5 million and is currently underway and planned to be completed in FY 2015/16. Other notable projects in the near term of the plan include an additional \$7.2 million for the Fair Oaks Park Renovation, \$6.3 million for the Lakewood Park Renovation starting in FY 2016/17, and \$8 million over four years for the Washington Community Swim Center.

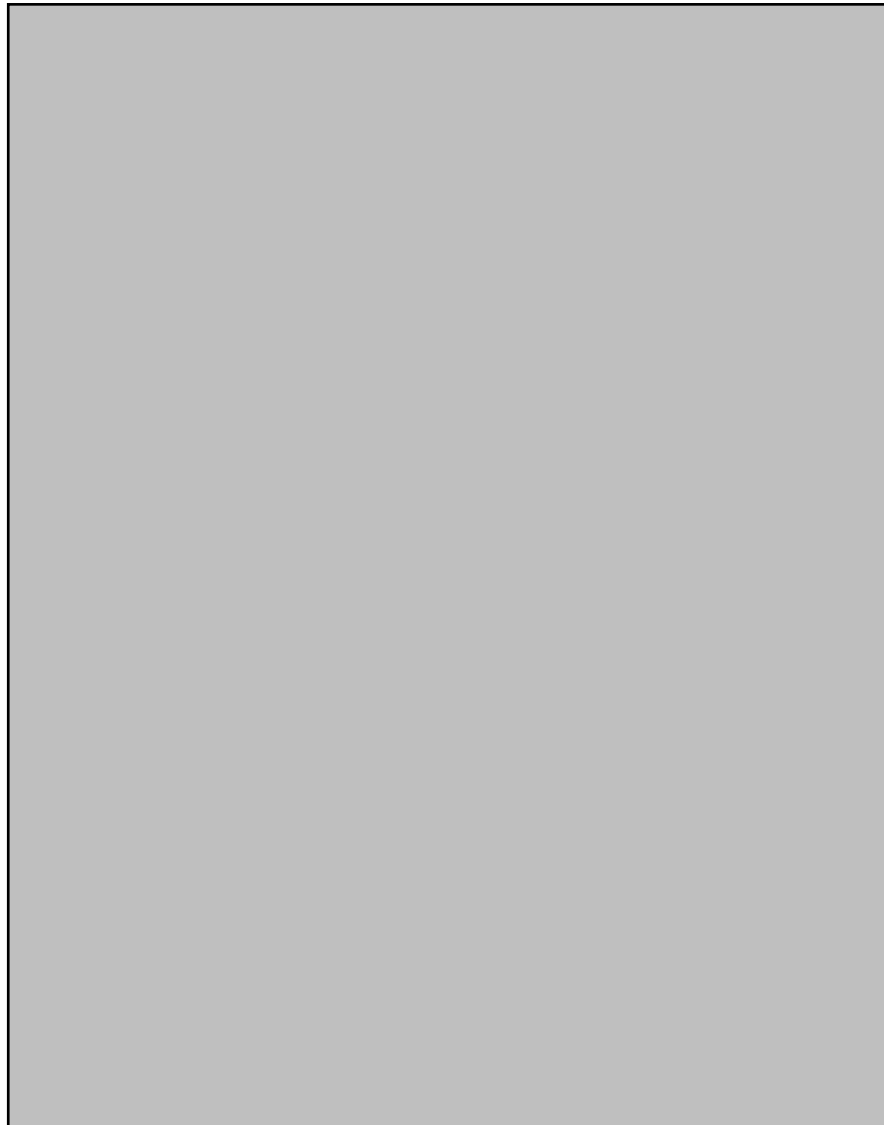
The Capital Projects Reserve includes funds that have not yet been appropriated to projects. Significantly more Park Dedication Fee revenue is projected in this financial plan as compared to last year, which allowed the fund to absorb the increase in park project costs. In addition to the Capital Projects Reserve, the twenty-year plan includes a second reserve fund that is specifically designated for Land Acquisition funds. This reserve collects twenty percent of the annual revenue from Park Dedication Fees and allocates the funds to acquire and develop new land for the purpose of parks, open space, trails and other recreational facilities. Proceeds from the sale of the Jackson Street properties are also placed in this reserve. In FY 2017/18 and FY 2018/19, funds in this reserve are earmarked for the Plaza del Sol Phase II project. No other funds are currently committed for land acquisition at this time.

CITY OF SUNNYVALE
141. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2014 TO JUNE 30, 2025

	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
RESERVE/FUND BALANCE, JULY 1	19,405,476	22,023,297	19,377,667	24,322,860	25,768,050	14,822,307	17,714,762	24,169,850	29,089,199	26,733,477	33,721,005	34,484,030	22,023,297
CURRENT RESOURCES:													
Rental Income	46,250	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	111,670	76,788	240,582	504,784	431,017	680,412	928,684	1,117,890	1,027,285	1,386,641	1,056,632	1,246,475	8,697,190
Proposition 12 Grant	400	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Proceeds	870,000	440,000	0	0	0	0	0	0	0	0	0	0	440,000
Park Dedication Fees	10,467,756	8,926,823	13,120,105	10,982,138	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	93,246,410
TOTAL CURRENT RESOURCES	11,496,076	9,443,611	13,360,687	11,486,922	7,958,185	8,207,580	8,455,852	8,645,058	8,554,453	8,913,809	8,583,800	8,773,643	102,383,600
TOTAL AVAILABLE RESOURCES	30,901,552	31,466,908	32,738,354	35,809,782	33,726,235	23,029,887	26,170,614	32,814,908	37,643,652	35,647,286	42,304,805	43,257,673	124,406,897
CURRENT REQUIREMENTS:													
Special Projects	15,257	24,061	0	0	0	0	0	0	0	0	0	0	24,061
Project Administration	694,174	674,282	775,295	1,212,612	1,646,775	748,745	282,761	396,517	891,962	229,381	798,395	790,569	8,447,294
Transfer To General Fund	26,860	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Capital Projects Fund	5,182,124	3,238,734	777,200	453,696	6,228,875	2,841,922	0	0	0	0	0	0	13,540,427
Transfer To Infrastructure/General	2,817,346	7,212,341	6,763,000	8,087,325	9,066,574	1,591,064	1,332,386	1,660,470	10,018,213	1,499,642	6,516,770	10,058,744	63,806,529
Transfer To Infrastructure/Golf and Tennis	142,494	920,618	100,000	288,099	1,961,704	133,394	385,617	1,668,722	0	197,258	505,610	0	6,161,022
Transfer To Project Management Services	0	19,205	0	0	0	0	0	0	0	0	0	0	19,205
TOTAL CURRENT REQUIREMENTS	8,878,255	12,089,241	8,415,495	10,041,732	18,903,928	5,315,125	2,000,764	3,725,709	10,910,175	1,926,281	7,820,775	10,849,313	91,998,538
RESERVES:													
Capital Projects Reserve	19,206,617	14,325,801	16,584,252	15,672,412	3,364,487	6,029,596	10,366,664	13,142,162	8,717,837	13,265,477	11,882,104	7,484,021	7,484,021
Land Acquisition Set-Aside (20%)	2,816,680	5,051,866	7,738,608	10,095,638	11,457,820	11,685,166	13,803,186	15,947,037	18,015,640	20,455,528	22,601,926	24,924,339	24,924,339
TOTAL RESERVES	22,023,297	19,377,667	24,322,860	25,768,050	14,822,307	17,714,762	24,169,850	29,089,199	26,733,477	33,721,005	34,484,030	32,408,360	32,408,360
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
141. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2035

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035		
RESERVE/FUND BALANCE, JULY 1	32,408,360	35,546,430	42,288,870	43,998,437	48,745,199	55,662,044	60,904,529	63,557,485	67,406,278	78,803,176	32,408,360	22,023,297
CURRENT RESOURCES:												
Rental Income	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	1,692,687	2,013,756	2,095,164	2,321,200	2,650,574	2,900,216	3,026,547	3,209,823	3,752,532	4,319,336	27,981,835	36,679,025
Proposition 12 Grant	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Proceeds	0	0	0	0	0	0	0	0	0	0	0	440,000
Park Dedication Fees	7,677,711	7,831,266	7,987,891	8,147,649	8,310,602	8,476,814	8,646,350	8,819,277	8,995,663	9,175,576	84,068,797	177,315,207
TOTAL CURRENT RESOURCES	9,370,398	9,845,022	10,083,055	10,468,849	10,961,176	11,377,030	11,672,897	12,029,100	12,748,195	13,494,912	112,050,632	214,434,232
TOTAL AVAILABLE RESOURCES	41,778,759	45,391,452	52,371,925	54,467,286	59,706,375	67,039,074	72,577,426	75,586,585	80,154,473	92,298,088	144,458,993	236,457,529
CURRENT REQUIREMENTS:												
Special Projects	0	0	0	0	0	0	0	0	0	0	0	24,061
Project Administration	594,967	315,985	992,191	586,948	578,654	616,502	834,555	733,055	212,210	189,103	5,654,171	14,101,465
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	13,540,427
Transfer To Infrastructure/General	5,637,361	2,786,596	7,258,901	4,966,062	3,465,677	5,518,042	8,185,387	7,305,361	1,139,087	1,402,932	47,665,406	111,471,935
Transfer To Infrastructure/Golf and Tennis	0	0	122,396	169,077	0	0	0	141,891	0	0	433,364	6,594,386
Transfer To Project Management Services	0	0	0	0	0	0	0	0	0	0	0	19,205
TOTAL CURRENT REQUIREMENTS	6,232,328	3,102,581	8,373,488	5,722,087	4,044,331	6,134,544	9,019,942	8,180,307	1,351,297	1,592,035	53,752,941	145,751,479
RESERVES:												
Capital Projects Reserve	7,784,752	11,388,200	9,969,243	11,291,217	14,509,340	15,912,241	14,600,111	14,212,571	20,849,023	27,740,219	27,740,219	27,740,219
Land Acquisition Set-Aside (20%)	27,761,678	30,900,670	34,029,194	37,453,982	41,152,704	44,992,288	48,957,374	53,193,707	57,954,153	62,965,834	62,965,834	62,965,834
TOTAL RESERVES	35,546,430	42,288,870	43,998,437	48,745,199	55,662,044	60,904,529	63,557,485	67,406,278	78,803,176	90,706,053	90,706,053	90,706,053
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0



Youth and Neighborhood Services Fund

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). On May 10, 1994, Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest to help offset ongoing operating program expenditures.

The operating program expenditures for Columbia Neighborhood Center and related projects are accounted for in this fund, along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For FY 2015/16 this reimbursement is projected to be \$189,829. Other revenues to the Fund

are recreation fees, rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund. For FY 2015/16, this subsidy is expected to be \$492,502.

Expenses included in this Fund are for the direct services provided at the CNC, including CNC operations, which is overseen by the Library and Community Services Department.

CITY OF SUNNYVALE
295. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2014 TO JUNE 30, 2025

	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
CURRENT RESOURCES:													
Sunnyvale School Dist. Reimbursement	134,926	136,723	189,829	194,635	198,228	202,876	207,654	212,434	217,701	223,103	228,547	234,803	2,246,533
Grants and Donations	11,509	0	0	0	0	0	0	0	0	0	0	0	0
Rents and Concessions	28,534	28,500	28,516	29,086	29,668	30,261	30,867	31,484	32,114	32,756	33,411	34,079	340,742
Recreation Fees	45,666	47,055	47,670	48,465	48,664	50,239	50,442	51,635	52,457	53,925	54,136	56,576	561,266
Interest Income	2,608	3,572	5,102	10,204	15,307	20,409	20,409	20,409	20,409	20,409	20,409	20,409	177,045
Transfer From General Fund	418,310	391,804	492,502	505,675	515,741	521,753	535,690	547,764	559,816	571,497	584,799	600,053	5,827,093
TOTAL CURRENT RESOURCES	641,553	607,654	763,619	788,065	807,607	825,539	845,061	863,726	882,497	901,690	921,301	945,921	9,152,680
TOTAL AVAILABLE RESOURCES	1,151,770	1,117,871	1,273,836	1,298,282	1,317,824	1,335,756	1,355,278	1,373,943	1,392,714	1,411,907	1,431,518	1,456,138	9,662,897
CURRENT REQUIREMENTS:													
Operations	631,344	607,654	763,619	788,065	807,607	825,539	845,061	863,726	882,497	901,690	921,301	945,921	9,152,680
Special Projects	10,209	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	641,553	607,654	763,619	788,065	807,607	825,539	845,061	863,726	882,497	901,690	921,301	945,921	9,152,680
RESERVES:													
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
295. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2035

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035		
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
CURRENT RESOURCES:												
Sunnyvale School Dist. Reimbursement	241,814	249,044	256,499	264,187	272,116	280,888	289,953	299,319	308,999	319,002	2,781,823	5,028,356
Grants and Donations	0	0	0	0	0	0	0	0	0	0	0	0
Rents and Concessions	35,102	36,155	37,239	38,357	39,507	40,692	41,913	43,171	44,466	45,800	402,401	743,143
Recreation Fees	58,274	60,022	61,823	63,677	65,588	67,555	69,582	71,669	73,819	76,034	668,042	1,229,308
Interest Income	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	255,109	432,154
Transfer From General Fund	609,305	628,374	650,605	670,895	691,784	712,694	734,203	756,326	779,081	793,776	7,027,041	12,854,134
TOTAL CURRENT RESOURCES	970,005	999,105	1,031,677	1,062,627	1,094,506	1,127,341	1,161,161	1,195,996	1,231,876	1,260,123	11,134,415	20,287,095
TOTAL AVAILABLE RESOURCES	1,480,222	1,509,322	1,541,894	1,572,844	1,604,723	1,637,558	1,671,378	1,706,213	1,742,093	1,770,340	11,644,632	20,797,312
CURRENT REQUIREMENTS:												
Operations	970,005	999,105	1,031,677	1,062,627	1,094,506	1,127,341	1,161,161	1,195,996	1,231,876	1,260,123	11,134,415	20,287,095
Special Projects	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	970,005	999,105	1,031,677	1,062,627	1,094,506	1,127,341	1,161,161	1,195,996	1,231,876	1,260,123	11,134,415	20,287,095
RESERVES:												
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0



Fremont Pool Endowment (Trust) Fund

The Fremont Pool Trust Fund was established by the City in FY 2002/03 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund has an Endowment Reserve balance of \$1,048,435 as of the fiscal year ending June 30, 2015. The basic premise of this fund is that the corpus, or principal, is never expended, but invested with the interest generated each year used to help offset the City's cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. The City has contracted with California Sports Center (CSC), which has operated the Fremont Pool under a license agreement since 2002. City staff conducted a competitive Request for Proposals (RFP) to select a provider for pool operations beginning September 2013 and found CSC to be the most qualified operator for continuing pool operations.

The City's cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City's cost of maintaining the public shower/locker facility, and staff costs related to oversight of the contract. The City's projected cost for Fremont Pool maintenance for FY 2015/16 is \$207,311. Interest earnings on the Fremont Pool Trust Fund are projected to be \$10,484 and reflect a rising interest environment from near-zero interest. The Trust earnings pay approximately 5.4% of the City's annual costs. Revenues from operation of the Fremont Pool are projected to be \$58,392 for FY 2015/16 or 29.9% of total cost. The General Fund makes up the difference. In addition to operations and maintenance costs, the City also funds a project for the City's share of Fremont Pool infrastructure improvements.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up

with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, it is critical to note the importance of allowing the pool's operator to charge market rates for use of the pool. It is also important to allow the operator to determine effective revenue-producing programming. The net revenue received by the City and the interest generated by the Fremont Pool Trust Fund are critical factors in allowing the pool to partially support itself financially.

Dorolou P. Swirsky Youth Opportunity Fund

In August 1993, City Council accepted Dorolou Swirsky's intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms. Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003, Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,595 was established.

For FY 2015/16, it is recommended that the full amount of interest earned from the Swirsky Trust (approximately \$5,520) be used toward youth-at-risk programming in the Columbia Neighborhood service area, operated by the Department of Library and Community Services.

CITY OF SUNNYVALE
727. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2014 TO JUNE 30, 2025

	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
CURRENT RESOURCES:													
Interest Income	5,372	7,339	10,484	20,969	31,453	41,937	41,937	41,937	41,937	41,937	41,937	41,937	363,807
TOTAL CURRENT RESOURCES	5,372	7,339	10,484	20,969	31,453	41,937	41,937	41,937	41,937	41,937	41,937	41,937	363,807
TOTAL AVAILABLE RESOURCES	1,053,806	1,055,774	1,058,919	1,069,403	1,079,888	1,090,372	1,090,372	1,090,372	1,090,372	1,090,372	1,090,372	1,090,372	1,412,241
CURRENT REQUIREMENTS:													
Transfer To General Fund/Fremont Pool	5,372	7,339	10,484	20,969	31,453	41,937	41,937	41,937	41,937	41,937	41,937	41,937	363,807
TOTAL CURRENT REQUIREMENTS	5,372	7,339	10,484	20,969	31,453	41,937	41,937	41,937	41,937	41,937	41,937	41,937	363,807
RESERVES:													
Endowment Reserve	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
TOTAL RESERVES	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
727. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2035

	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
CURRENT RESOURCES:												
Interest Income	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	888,024
TOTAL CURRENT RESOURCES	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	888,024
TOTAL AVAILABLE RESOURCES	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,572,652	1,936,459
CURRENT REQUIREMENTS:												
Transfer To General Fund/Fremont Pool	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	888,024
TOTAL CURRENT REQUIREMENTS	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	888,024
RESERVES:												
Endowment Reserve	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
TOTAL RESERVES	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2014 TO JUNE 30, 2025

	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:													
Interest Income	2,828	3,864	5,520	11,040	16,560	22,081	22,081	22,081	22,081	22,080	22,081	22,081	191,549
TOTAL CURRENT RESOURCES	2,828	3,864	5,520	11,040	16,560	22,081	22,081	22,081	22,081	22,080	22,081	22,081	191,549
TOTAL AVAILABLE RESOURCES	554,845	555,880	557,536	563,057	568,577	574,097	574,097	574,097	574,097	574,096	574,097	574,097	743,565
CURRENT REQUIREMENTS:													
Transfer To General Fund (Comm Rec.)	2,828	3,864	5,520	11,040	16,560	22,081	22,081	22,081	22,081	22,080	22,081	22,081	191,549
TOTAL CURRENT REQUIREMENTS	2,828	3,864	5,520	11,040	16,560	22,081	22,081	22,081	22,081	22,080	22,081	22,081	191,549
RESERVES:													
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2035

	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:												
Interest Income	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	467,557
TOTAL CURRENT RESOURCES	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	467,557
TOTAL AVAILABLE RESOURCES	579,617	579,617	579,617	579,617	579,617	579,617	579,617	579,617	579,617	579,617	828,024	1,019,573
CURRENT REQUIREMENTS:												
Transfer To General Fund (Comm Rec.)	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	467,557
TOTAL CURRENT REQUIREMENTS	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	467,557
RESERVES:												
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

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Development Enterprise Fund

This new fund was established with the FY 2014/15 Adopted Budget. Prior to the creation of this fund, development-related activities and associated revenues were included in the General Fund across a range of operating activities, focused primarily within the Building and Planning divisions of the Community Development Department. In order to better align development-related revenues and expenses, which tend to increase and decrease with development cycles, the City created this new fund.

In the FY 2014/15 Adopted Budget the Development Enterprise Fund was programmed to receive its initial funding in the form of a transfer from the General Fund. The Development Enterprise Reserve was established in the General Fund to account for unplanned development-related revenue in FY 2012/13 and FY 2013/14. At the close of FY 2013/14 \$8.3 million had been collected in this reserve. At the beginning of FY 2014/15, the General Fund transferred the full amount to the Development Enterprise Fund.

Development-related revenue includes the major fees for permits and licenses that the City collects, as well as from Plan Check Fees and Engineering Fees. Over the past six years (five in the General Fund and one year in the Development Enterprise Fund), the City has seen significant fluctuations in the amount of development-related revenue received. When the recession hit in FY 2008/09, activity slowed considerably with revenues dropping all the way to \$5.2 million in FY 2009/10. The rebound, however, began that same year and continued to accelerate through FY 2011/12, with revenues approaching \$14 million. FY 2014/15 total development-related revenues are estimated to end the year at \$13.2 million, and staff is projecting that the anticipated level of development activity will remain high in FY 2015/16 with revenues of \$11.4 million before returning to the historical average of \$7.9 million. It should be noted that this historical average has increased, with four consecutive years of record high development activity.

Operating expenditures support the administration and regulation of development related activity in the City. This includes activities and services across multiple departments. Building Safety and Planning activities in the Community Development Department comprise approximately 64% of the total operating costs in this fund. Operations are also budgeted for fire prevention and hazardous material service program activities in the Department of Public Safety, development-related transportation and traffic services and land development-engineering services in the Department of Public Works; as well as very specific operating activities in the Environmental Services Department, Department of Library and Community Services, the Office of the City Attorney and the Office of the City Manager that relate to development in the City.

The FY 2015/16 Recommended Budget includes a revised payment schedule for indirect costs charged to the fund. FY 2015/16 will represent the first year that the fund will contribute the full indirect cost after one year of partial funding. The Projects budget funds temporary staffing projects for the Planning and Engineering divisions to address the peak demand which these divisions are currently experiencing. Additionally, \$50,000 is budgeted in FY 2015/16 to repair the City's aging One Stop Permit Center. The Transfer to the General Fund provides funding for the Transportation and Traffic Services Augmentation project that is also attributable to development-related activity. The Fund also includes a Budget Supplement in FY 2015/16 or consulting services to consider a Transportation Demand Management program for multi-family residential development projects

The direct and indirect costs in this Fund exceed the historical average level of development revenues collected, creating a financial challenge for the Fund. The operating expenses are predominantly fixed. However, some of the costs are variable and will fluctuate with the level of development activity. Fund balance will be drawn down, as intended, in years where the development revenue declines to the historical average or lower. Given that this fund will enable visibility toward the actual revenue and expenses over time, fee levels will need to be reviewed and adjusted on an ongoing basis to ensure full cost recovery over the long term and fiscal stability for the fund.

Golf and Tennis Operations Fund

Golf and tennis operations have been operating as a stand-alone enterprise fund since FY 2012/13, following the dissolution of the Community Recreation Fund, with all activities intended to be self-supporting. However, the Golf and Tennis Operations Fund has struggled to operate as a true enterprise fund. A transfer of \$300,000 from the General Fund in FY 2012/13 was required to stabilize the fund after a restaurant operator terminated its operations at both golf courses. Although the restaurant re-opened under a new operator, revenue did not rebound as strongly as anticipated and the new operator went out of business in early FY 2014/15. As a result, a General Fund transfer is proposed for both FY 2014/15 (\$140,000) and FY 2015/16 (\$400,000). This will keep the Golf and Tennis Operations Fund in a positive cash position, allow for the establishment of a new restaurant operator, and time for further analysis, study and discussion with Council.

Over the long term, revenues are projected to grow at a modest rate of 2% per year, impacted by the general decline in golf play nationally and locally. Although positive strides in reducing operating costs are being made, expenses are projected to grow faster than 2% per year due to the rising costs of personnel and other expenses including water costs. Staff has looked for additional opportunities to reduce costs, but any further reductions may lead to declining service levels, which in turn, would negatively affect revenues due to poor course conditions. As a result, closing the ongoing gap between revenues and expenditures, identified as Fiscal Strategies in the twenty-year financial plan, will be a challenge.

An additional concern over the longer term is that existing capital improvement projects at the golf courses will only be funded by Park Dedication Fees until FY 2032/33. After this, golf and tennis revenues are expected to fund any new capital or infrastructure projects. Given the many challenges, discussion of the short- and long-term future of the fund, including the current funding model will continue.

CITY OF SUNNYVALE
510. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2014 TO JUNE 30, 2025

	FY 2014/2015 TO FY 2024/2025 TOTAL												
	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	
RESERVE/FUND BALANCE, JULY 1	0	0	12,814,139	15,065,620	13,912,033	12,747,037	11,747,963	10,687,612	9,582,057	8,434,563	7,244,213	6,010,272	0
CURRENT RESOURCES:													
Development Revenues	0	13,212,706	11,284,094	7,859,617	7,930,842	8,129,076	8,332,266	8,540,535	8,754,009	8,972,820	9,197,100	9,426,987	101,640,053
Interest Income	0	31,120	149,165	272,785	417,361	509,881	469,919	427,504	383,282	337,383	289,769	240,411	3,528,579
Transfer From General Fund	0	8,337,346	0	0	0	0	0	0	0	0	0	0	8,337,346
TOTAL CURRENT RESOURCES	0	21,581,172	11,433,258	8,132,402	8,348,203	8,638,958	8,802,185	8,968,039	9,137,292	9,310,203	9,486,869	9,667,398	113,505,978
TOTAL AVAILABLE RESOURCES	0	21,581,172	24,247,397	23,198,022	22,260,236	21,385,995	20,550,147	19,655,652	18,719,349	17,744,766	16,731,082	15,677,670	113,505,978
CURRENT REQUIREMENTS:													
Operating Costs	0	7,774,942	7,971,080	8,259,389	8,465,287	8,568,394	8,770,762	8,959,243	9,147,419	9,339,725	9,536,053	9,794,073	96,586,369
Projects	0	600,000	50,000	0	0	0	0	0	0	0	0	0	650,000
Program In-Lieu Charges	0	305,841	1,005,697	1,026,600	1,047,911	1,069,638	1,091,773	1,114,351	1,137,366	1,160,827	1,184,757	1,221,304	11,366,066
Transfer To General Fund	0	65,250	125,000	0	0	0	0	0	0	0	0	0	190,250
Transfer To General Services Fund	0	21,000	0	0	0	0	0	0	0	0	0	0	21,000
Budget Supplements	0	0	30,000	0	0	0	0	0	0	0	0	0	30,000
Fiscal Strategies	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	0	8,767,033	9,181,777	9,285,989	9,513,199	9,638,032	9,862,535	10,073,595	10,284,786	10,500,553	10,720,810	11,015,377	108,843,685
RESERVES:													
Development Enterprise Reserve	0	12,814,139	15,065,620	13,912,033	12,747,037	11,747,963	10,687,612	9,582,057	8,434,563	7,244,213	6,010,272	4,662,292	4,662,292
TOTAL RESERVES	0	12,814,139	15,065,620	13,912,033	12,747,037	11,747,963	10,687,612	9,582,057	8,434,563	7,244,213	6,010,272	4,662,292	4,662,292
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
510. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2035

	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
RESERVE/FUND BALANCE, JULY 1	4,662,292	3,320,679	1,865,380	289,355	0	0	0	0	0	0	4,662,292	0
CURRENT RESOURCES:												
Development Revenues	9,709,796	10,001,090	10,301,123	10,610,157	10,928,461	11,256,315	11,594,005	11,941,825	12,300,080	12,669,082	111,311,934	212,951,987
Interest Income	233,115	166,034	93,269	14,468	0	0	0	0	0	0	506,885	4,035,464
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	8,337,346
TOTAL CURRENT RESOURCES	9,942,911	10,167,124	10,394,392	10,624,624	10,928,461	11,256,315	11,594,005	11,941,825	12,300,080	12,669,082	111,818,819	225,324,797
TOTAL AVAILABLE RESOURCES	14,605,203	13,487,803	12,259,772	10,913,980	10,928,461	11,256,315	11,594,005	11,941,825	12,300,080	12,669,082	116,481,112	225,324,797
CURRENT REQUIREMENTS:												
Operating Costs	10,025,577	10,324,703	10,632,764	10,950,026	11,276,764	11,613,262	11,959,812	12,316,714	12,684,278	12,942,587	114,726,487	211,312,856
Projects	0	0	0	0	0	0	0	0	0	0	0	650,000
Program In-Lieu Charges	1,258,947	1,297,719	1,337,653	1,378,785	1,421,150	1,464,786	1,509,729	1,556,020	1,603,699	1,652,808	14,481,298	25,847,364
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	190,250
Transfer To General Services Fund	0	0	0	0	0	0	0	0	0	0	0	21,000
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	30,000
Fiscal Strategies	0	0	0	(1,414,831)	(1,769,453)	(1,821,733)	(1,875,536)	(1,930,910)	(1,987,897)	(1,926,313)	(12,726,673)	(12,726,673)
TOTAL CURRENT REQUIREMENTS	11,284,525	11,622,423	11,970,417	10,913,980	10,928,461	11,256,315	11,594,005	11,941,825	12,300,080	12,669,082	116,481,112	225,324,797
RESERVES:												
Development Enterprise Reserve	3,320,679	1,865,380	289,355	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	3,320,679	1,865,380	289,355	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
525/100. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2014 TO JUNE 30, 2025

	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
RESERVE/FUND BALANCE, JULY 1	246,475	43,966	14,757	30,905	149,909	285,175	413,760	527,369	640,874	758,342	875,941	993,913	43,966
CURRENT RESOURCES:													
Rents and Concessions - Tennis Center	128,878	123,255	121,256	126,256	131,256	136,256	141,256	146,256	151,256	156,256	161,256	166,256	1,560,815
Rents and Concessions - Golf	43,560	8,976	36,000	72,000	100,000	102,000	104,040	106,121	108,243	110,408	112,616	114,869	975,273
Golf Fees - Sunnyvale	1,913,613	1,916,479	1,954,635	1,993,728	2,033,469	2,074,005	2,115,351	2,157,525	2,200,542	2,244,420	2,289,175	2,334,825	23,314,153
Golf Fees - Sunken Gardens	650,738	627,068	639,381	652,168	665,122	678,334	691,811	705,557	719,578	733,880	748,468	763,347	7,624,713
Golf Cart Rentals	380,406	360,517	367,728	375,082	382,584	390,235	398,040	406,001	414,121	422,403	430,852	439,469	4,387,032
Driving Range Fees	215,352	206,420	210,548	214,759	219,055	223,436	227,904	232,463	237,112	241,854	246,691	251,625	2,511,867
Other Golf Revenue	237,449	202,603	205,899	210,017	214,218	218,502	222,872	227,330	231,876	236,514	241,244	246,069	2,457,145
Tower Lease Revenue	2,333	28,000	28,840	29,705	30,596	31,514	32,460	33,433	34,436	35,470	36,534	37,630	358,618
Transfer From General Fund	0	140,000	450,000	0	0	0	0	0	0	0	0	0	590,000
Interest Income	98	19	0	2,357	7,415	14,702	19,035	23,184	27,659	32,139	36,632	40,389	203,531
TOTAL CURRENT RESOURCES	3,572,427	3,613,338	4,014,287	3,676,073	3,783,714	3,868,984	3,952,770	4,037,870	4,124,824	4,213,343	4,303,467	4,394,477	43,983,148
TOTAL AVAILABLE RESOURCES	3,818,902	3,657,304	4,029,044	3,706,978	3,933,623	4,154,159	4,366,530	4,565,239	4,765,698	4,971,685	5,179,408	5,388,390	44,027,114
CURRENT REQUIREMENTS:													
Golf Course Operations	3,281,693	3,182,822	3,526,228	3,614,792	3,705,546	3,797,032	3,895,755	3,985,562	4,068,811	4,157,707	4,247,967	4,360,957	42,543,180
Tennis Center Operations	77,467	68,042	71,204	72,984	74,809	76,679	78,596	80,561	82,575	84,639	86,755	88,924	865,766
Program In-Lieu Charges	108,805	115,099	116,917	120,520	124,037	127,442	130,472	133,577	136,504	139,234	142,018	145,191	1,431,010
Citywide In-Lieu Charges	294,678	276,585	283,790	289,774	295,877	302,102	308,452	314,928	321,535	328,273	335,146	345,662	3,402,122
Project Operating	0	0	0	0	0	0	0	(4,667)	(4,760)	(4,855)	(4,953)	(5,052)	(24,287)
Transfers To Other Funds	12,293	0	0	0	0	0	0	0	0	0	0	0	0
Fiscal Strategies	0	0	0	(541,000)	(551,820)	(562,856)	(574,114)	(585,596)	(597,308)	(609,254)	(621,439)	(640,082)	(5,283,468)
TOTAL CURRENT REQUIREMENTS	3,774,936	3,642,547	3,998,140	3,557,069	3,648,448	3,740,399	3,839,161	3,924,365	4,007,356	4,095,744	4,185,495	4,295,600	42,934,324
RESERVES:													
20 Year RAP	43,966	14,757	30,905	149,909	285,175	413,760	527,369	640,874	758,342	875,941	993,913	1,092,790	1,092,790
TOTAL RESERVES	43,966	14,757	30,905	149,909	285,175	413,760	527,369	640,874	758,342	875,941	993,913	1,092,790	1,092,790
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
525/100. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2025 TO JUNE 30, 2035

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2025/2026 TO FY 2034/2035 TOTAL	FY 2014/2015 TO FY 2034/2035 TOTAL
	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035		
RESERVE/FUND BALANCE, JULY 1	1,092,790	1,187,566	1,249,030	1,273,419	1,256,703	1,194,569	1,081,228	911,619	680,324	381,566	1,092,790	43,966
CURRENT RESOURCES:												
Rents and Concessions - Tennis Center	171,256	176,256	181,256	186,256	191,256	196,256	201,256	206,256	211,256	216,256	1,937,560	3,498,375
Rents and Concessions - Golf	117,166	119,509	121,899	124,337	126,824	129,361	131,948	134,587	137,279	140,024	1,282,934	2,258,207
Golf Fees - Sunnyvale	2,381,388	2,428,882	2,477,326	2,526,739	2,577,141	2,628,550	2,680,988	2,734,474	2,789,030	2,844,677	26,069,195	49,383,348
Golf Fees - Sunken Gardens	778,612	794,182	810,063	826,262	842,787	859,643	876,836	894,372	912,260	930,505	8,525,522	16,150,235
Golf Cart Rentals	448,258	457,223	466,368	475,695	485,209	494,913	504,811	514,907	525,206	535,710	4,908,299	9,295,331
Driving Range Fees	256,657	261,791	267,026	272,367	277,814	283,371	289,038	294,819	300,715	306,729	2,810,327	5,322,194
Other Golf Revenue	250,990	256,010	261,130	266,353	271,680	277,114	282,656	288,309	294,075	299,957	2,748,273	5,205,418
Tower Lease Revenue	38,759	39,921	41,119	42,353	43,623	44,932	46,280	47,668	49,098	50,571	444,323	802,942
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	590,000
Interest Income	54,457	57,321	58,418	57,555	54,528	49,060	40,911	29,822	15,518	0	417,590	621,121
TOTAL CURRENT RESOURCES	4,497,543	4,591,095	4,684,606	4,777,917	4,870,862	4,963,198	5,054,723	5,145,214	5,234,436	5,324,429	49,144,024	93,127,171
TOTAL AVAILABLE RESOURCES	5,590,333	5,778,661	5,933,636	6,051,336	6,127,565	6,157,767	6,135,951	6,056,833	5,914,761	5,705,995	50,236,814	93,171,138
CURRENT REQUIREMENTS:												
Golf Course Operations	4,470,721	4,600,273	4,733,637	4,870,928	5,012,261	5,158,876	5,309,846	5,465,303	5,625,381	5,743,939	50,991,164	93,534,344
Tennis Center Operations	91,592	94,339	97,170	100,085	103,087	106,180	109,365	112,646	116,026	119,506	1,049,995	1,915,762
Program In-Lieu Charges	148,448	151,791	155,224	158,749	162,367	166,083	169,898	173,818	177,842	181,976	1,646,196	3,077,206
Citywide In-Lieu Charges	356,493	367,650	379,141	390,976	403,167	415,724	428,657	441,978	455,699	469,832	4,109,317	7,511,439
Project Operating	(5,203)	(5,359)	(5,520)	(5,686)	(5,856)	(6,032)	(6,213)	(6,399)	(6,591)	(6,789)	(59,648)	(83,935)
Transfers To Other Funds	0	0	0	0	0	0	0	0	0	0	0	0
Fiscal Strategies	(659,285)	(679,063)	(699,435)	(720,418)	(742,031)	(764,292)	(787,220)	(810,837)	(835,162)	(851,865)	(7,549,607)	(12,833,076)
TOTAL CURRENT REQUIREMENTS	4,402,766	4,529,631	4,660,217	4,794,633	4,932,996	5,076,539	5,224,333	5,376,509	5,533,194	5,656,599	50,187,417	93,121,741
RESERVES:												
20 Year RAP	1,187,566	1,249,030	1,273,419	1,256,703	1,194,569	1,081,228	911,619	680,324	381,566	49,397	49,397	49,397
TOTAL RESERVES	1,187,566	1,249,030	1,273,419	1,256,703	1,194,569	1,081,228	911,619	680,324	381,566	49,397	49,397	49,397
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

525/100 GOLF AND TENNIS OPERATIONS FUND

REVENUES BY SOURCE

	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2014/2015 TO FY 2024/2025 TOTAL
0750-01 License Fee Tennis Cente	115,251	116,255	121,256	126,256	131,256	136,256	141,256	146,256	151,256	156,256	161,256	166,256	1,553,815
0750-04 Lookout Rental	43,560	8,976	36,000	72,000	100,000	102,000	104,040	106,121	108,243	110,408	112,616	114,869	975,273
0752-08 Facilities Rent - Rec Tennis Co	13,627	7,000	0	0	0	0	0	0	0	0	0	0	7,000
0754-09 Tower/Antenna Rental - Verizon	2,333	28,000	28,840	29,705	30,596	31,514	32,460	33,433	34,436	35,470	36,534	37,630	358,618
TOTAL RENTS AND CONCESSIONS	174,771	160,231	186,096	227,961	261,852	269,770	277,756	285,810	293,936	302,134	310,406	318,754	2,894,706
1950-11 Sunnyvale Weekday	526,709	608,049	620,210	632,614	645,266	658,171	671,335	684,761	698,457	712,426	726,674	741,208	7,399,170
1950-12 Sunnyvale Weekday Twilight	256,117	204,732	208,826	213,003	217,263	221,608	226,040	230,561	235,172	239,876	244,673	249,567	2,491,321
1950 -13 Sunnyvale Weekend/Holiday	618,614	614,166	626,449	638,978	651,757	664,793	678,088	691,650	705,483	719,593	733,985	748,664	7,473,606
1950-14 Sunnyvale W/E Holiday Twilight	198,099	207,835	211,992	216,232	220,556	224,968	229,467	234,056	238,737	243,512	248,382	253,350	2,529,088
1950-15 Sunnyvale S.A.C.	18,055	17,070	17,411	17,760	18,115	18,477	18,847	19,224	19,608	20,000	20,400	20,808	207,721
1950-16 Sunnyvale Golf Discount	139,300	122,702	125,156	127,659	130,212	132,816	135,472	138,182	140,946	143,764	146,640	149,572	1,493,120
1950-17 Sunnyvale 10-Play Card	12,915	4,552	4,643	4,736	4,831	4,927	5,026	5,126	5,229	5,333	5,440	5,549	55,392
1950-18 Smart Card Fee Sunnyvale	915	590	428	437	445	454	463	473	482	492	502	512	5,277
1950-19 Weekday Super Twilight	100,423	95,145	97,048	98,989	100,969	102,988	105,048	107,149	109,292	111,478	113,708	115,982	1,157,798
1950-20 Weekend Super Twilight	33,890	30,490	31,100	31,722	32,356	33,003	33,663	34,337	35,023	35,724	36,438	37,167	371,023
1951 SM Gift Certificates	2,704	6,412	6,541	6,671	6,671	6,671	6,671	6,671	6,671	6,671	6,671	6,671	72,995
1952 School Group Play	2,000	2,500	2,550	2,601	2,653	2,706	2,760	2,815	2,872	2,929	2,988	3,047	30,422
1954-01 Tournament Fee - Sunnyvale	3,873	2,237	2,282	2,327	2,374	2,421	2,470	2,519	2,570	2,621	2,673	2,727	27,221
1954-02 Tournament Fee - Sunken Gardens	618	767	782	798	814	830	847	864	881	899	917	935	9,335
1963-11 Sunken Garden Weekday	287,098	269,965	275,364	280,871	286,489	292,219	298,063	304,024	310,105	316,307	322,633	329,086	3,285,126
1963-12 Sunken Garden Weekday Twilight Replay	8,400	0	0	0	0	0	0	0	0	0	0	0	0
1963-13 Sunken Garden Weekend/Holiday	240,916	258,091	263,253	268,518	273,888	279,366	284,953	290,652	296,465	302,395	308,443	314,611	3,140,635
1963-14 Sunken Garden Weekend Twilight Replay	13,584	70	72	73	75	76	78	79	81	82	84	86	855

525/100 GOLF AND TENNIS OPERATIONS FUND
REVENUES BY SOURCE

													FY 2014/2015 TO
													FY 2024/2025 TOTAL
	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	
1963-15 Sunken Garden 10 Play	25,920	20,010	20,410	20,818	21,235	21,659	22,092	22,534	22,985	23,445	23,914	24,392	243,493
1963-16 Sunken Garden Golf Discount	64,958	65,274	66,580	67,911	69,270	70,655	72,068	73,509	74,980	76,479	78,009	79,569	794,304
1963-17 Sunken Garden Advantage Card	6,745	7,974	8,133	8,296	8,462	8,631	8,804	8,980	9,159	9,343	9,529	9,720	97,031
1963-18 Sunken Garden Smart Card Fee	1,035	595	378	386	394	401	409	418	426	435	443	452	4,737
1964 Sunken Gardens Gift Certificates	1,465	4,322	4,408	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	49,196
TOTAL GOLF FEES	2,564,351	2,543,547	2,594,016	2,645,896	2,698,590	2,752,339	2,807,162	2,863,082	2,920,121	2,978,300	3,037,642	3,098,172	30,938,866
1955 Golf Cart Rental	380,406	360,517	367,728	375,082	382,584	390,235	398,040	406,001	414,121	422,403	430,852	439,469	4,387,032
1956 Driving Range Fees	215,352	206,420	210,548	214,759	219,055	223,436	227,904	232,463	237,112	241,854	246,691	251,625	2,511,867
1957 Golf Miscellaneous Rentals	39,525	37,761	38,516	39,287	40,072	40,874	41,691	42,525	43,376	44,243	45,128	46,031	459,504
4100 Miscellaneous Golf Revenues	0	553	0	0	0	0	0	0	0	0	0	0	553
4114 Miscellaneous Golf Revenues	(65)	188	0	0	0	0	0	0	0	0	0	0	188
4121 Miscellaneous Reimbursement	5,810	0	0	0	0	0	0	0	0	0	0	0	0
4175 Golf Merchandise Sales	173,370	150,359	153,366	156,434	159,562	162,754	166,009	169,329	172,715	176,170	179,693	183,287	1,829,678
4180 Golf Instruction	18,810	13,742	14,017	14,297	14,583	14,875	15,172	15,476	15,785	16,101	16,423	16,751	167,222
TOTAL GOLF AND TENNIS SHOP REVENUE	833,207	769,541	784,176	799,859	815,856	832,173	848,817	865,793	883,109	900,771	918,787	937,162	9,356,044
3355 Interest Income	98	19	4,163	1,153	21,150	14,264	0	22,988	7,314	30,306	13,508	3,806	118,671
TOTAL INTEREST INCOME	98	19	4,163	1,153	21,150	14,264	0	22,988	7,314	30,306	13,508	3,806	118,671
FUND TOTAL	3,572,427	3,473,338	3,568,450	3,674,869	3,797,449	3,868,546	3,933,735	4,037,674	4,104,479	4,211,510	4,280,343	4,357,894	43,308,288



COMMUNITY CONDITION INDICATORS AND BALANCED GROWTH PROFILE

COMMUNITY CONDITION INDICATORS

The Community Condition Indicators (CCIs) have been presented as an integral part of the City's budget for many years. The CCIs have traditionally been used as a measurement tool to evaluate and implement General Plan goals and policies. The CCIs today reflect the changes adopted by City Council at the May 8, 2007 Council meeting as part of the "Transitioning from a Growth to a Steady-State City" RTC #07-154. These indicators are the key demographic, economic, and physical data which describe the state of the City at a given point in time. The importance of reporting community condition indicators is that their numerical values change over time as the community changes, providing both a snapshot of current conditions and an indication of change over a longer time period.

BALANCED GROWTH PROFILE

The Balanced Growth (BGP) is a planning tool developed in 2007 (RTC #07-154), which can be used to monitor the City's growth and determine the relative balance among the indicators of growth and infrastructure. The BGP assumes that Sunnyvale was in a reasonably balanced state in 2005 as indicated by the high level of satisfaction expressed by the population in the 2005 Resident Satisfaction Survey. The profile is extended one year each year, adding on the incremental growth and improvements from the preceding year. Currently, the BGP presents the first eight years, or 40 percent, of the 20-year planning horizon.

The first two rows in the BGP are the major indicators of growth: population and jobs. While there is a relationship between population and housing and between jobs and industrial/office/commercial (I/O/C) square footage, the City only has direct influence over housing units and I/O/C square footage. The projected growth in both indicators from 2005-2025 is based on the historic patterns of growth. These profiles do not reflect the full build-out of the General Plan as they account for only 60 percent of net new housing units and 73 percent of net new I/O/C square feet.

Projected population growth over 20 years is based on an average household size as applied to the number of new housing units and projected job growth is based on historic average employees per square foot. The final four bars (public school capacity, transportation capacity, utility capacity, and park capacity) represent the infrastructure needed to support the projected growth in population and jobs. The Community Vision Chapter of the General Plan explains that transportation, parks and utility bars may lag behind and then make large leaps due to the high cost of some of the improvements. The original profile did not include projections for parks and utilities, anticipating the completion of long-range plans for these items within the first few years of the profile when adopted in 2007.

GROWTH INDICATORS

JOBS – INDUSTRIAL/OFFICE/COMMERCIAL

INFRASTRUCTURE

With regard to supporting infrastructure and facilities (except for school capacity), capacity improvements necessary to support the expected growth will be determined based on several City of Sunnyvale infrastructure plans. These infrastructure improvement plans include (or will include) the estimated cost for capacity improvements. The cost for each improvement will be compared to the total program to determine the proportion (percent) of the total program that the improvement represents. The bar on the chart will be extended by an increment percentage as each improvement is completed. Only the transportation capacity improvements funded in whole or in part by the City of Sunnyvale are included in the BGP. Projects initiated and funded by the state, regional, and county agencies are not included. The Profile assumes that other jurisdictions are proceeding with planned capacity improvements at a reasonable pace in accordance with their plans.

SCHOOLS – As a proxy, school capacity is represented by the Sunnyvale School District capacity needs analysis (based on the Sunnyvale General Plan) prepared in 2003 and the required increase in classroom space.

TRANSPORTATION – Transportation improvements are based on the Transportation Strategic Plan (TSP) originally prepared in 2003 (updated in 2013) and the percent of projects completed.

PARKS– Council examined the desired amount of parks several times since 2007. Staff is currently in the process of identifying a tool for measuring park capacity improvements. The parks and open space capacity improvements plan is pending.

UTILITIES – The Water Utility Master Plan was adopted in 2010; the companion Wastewater Master Plan is expected in 2015.

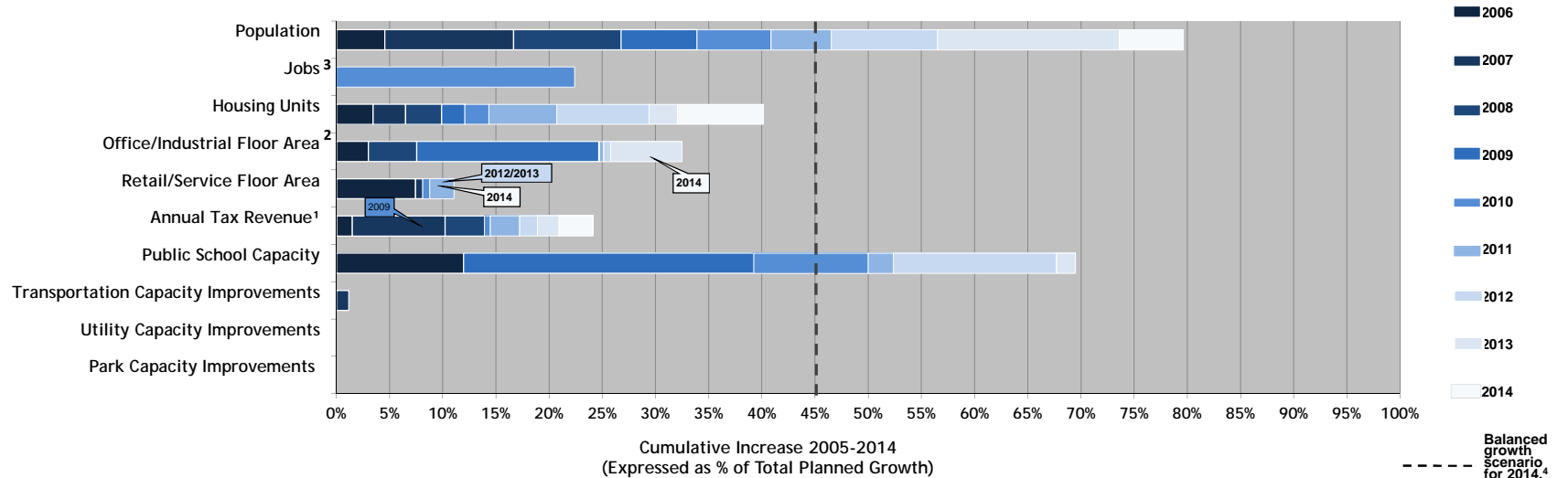
READING THE PROFILE

The profile is divided into 20 segments, each representing one year (five percent) of the 20-year timeline. The current year, 2013, is 40 percent of the profile. Each year the profile is updated to reflect the growth in population, housing, I/O/C square footage, and jobs from the prior calendar year, along with the completed capacity improvements. If all elements were growing in a balanced manner, all of the bars in the profile would be of equal length every year, extending exactly to the then current year. This will not always be the case. An imbalance in a single year does not signify a problem. An imbalance over multiple years, however, could be a concern to decision-makers, who may want to consider modifications of development policy or priorities to infrastructure improvements to respond to the rate of growth. As the Sunnyvale Community Vision is updated in the future, or as General Plan element updates result in different projected goals for 2025, the BGP must be recalibrated to reflect revised projected increases.

Readers may want to compare the physical changes (housing units and I/O/C square footage) to the occupancy of these structures (population and jobs) to aid in understanding growth in the community. For example, the housing units are below the current year mark yet the population bar exceeds the same mark; note too that the public school capacity improvements are also above the current year mark. Because all of the data is not available regarding other infrastructure it is premature to gauge whether there is a lack of balance relative to this infrastructure.

CURRENT BALANCED GROWTH PROFILE (January 1 to December 31, 2014)

Balanced Growth Indices	Base Year 2005	GOAL FOR 2025	Total Planned Growth Net Increase 2005 to 2025	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2014 Increment Increase (actual since 2013)	2014 Increment (% of Total Planned Growth)
Park Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Utility Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transportation Capacity Improvements		\$46,884,000	\$46,884,000	\$547,970	\$547,970	0	0	0	0	0	0	0	0%
Public School Capacity	5,373	6,729	1,356	5,535	5,535	5,905	6,051	6,083	6,291	6,315	6,315	24	0%
Annual Tax Revenue ¹	\$72,271,030	\$174,748,212	\$102,477,182	\$82,731,078	\$86,536,989	\$80,080,423	\$80,640,616	\$83,447,216	\$85,189,946	\$87,277,140	\$90,536,760	\$3,259,620	3%
Retail/Service Floor Area ²	5,784,000	7,500,000	2,200,000	5,962,662	5,962,662	5,962,662	5,976,840	6,027,052	6,005,338	6,000,788	5,978,104	-22,684	-1%
Office/Industrial Floor Area	30,100,000	37,700,000	7,600,000	30,327,927	30,673,881	31,973,881	31,979,928	32,009,556	32,058,721	32,568,435	32,368,012	-200,423	-3%
Housing Units	54,800	61,900	7,100	55,261	55,501	55,658	55,818	56,271	56,886	57,075	57,650	575	8%
Jobs ³	73,630	92,650	19,020	n/a	n/a	n/a	77,890	n/a	n/a	n/a	n/a	n/a	n/a
Population	132,725	150,725	18,000	135,721	137,538	138,826	140,081	141,099	142,896	145,973	147,055	1,082	6%



Notes

1. FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.
2. This index only represents net new floor area, and does not reflect tenant improvements to existing floor area.
3. Data has been modified resulting in a decrease in base year, projections, and current year estimates. There is a significant challenge in finding reliable estimates of Sunnyvale Jobs. This version of the Balanced Growth Profile provides Association of Bay Area Governments (ABAG) data from most recent publications while staff explores a more reliable annual estimate of jobs.
4. In a "balanced growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2014 would be 45%.

COMMUNITY CONDITION INDICATORS 2014

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	SOURCE/NOTES
	POPULATION													
	Number													
1	• Total	117,229	131,760	132,725	133,544	135,721	136,352	138,826	140,081	141,099	142,896	145,973	147,055	CA Dept of Finance (Decennial Census used every 10 years, CA Dept of Finance estimate used in the interim)
2	▫ Under 18 years (%)	19.2	20.4	22.6	16.5	21.1	22.1	23.6	22.4	22.4	22	20.5	n/a	2013 updated with 2013 American Community Survey 1-Year Estimates; 2014 American Community Survey 1-Year Estimates not yet available
3	▫ 19 – 64 years (%)	70.4	69	61	72.7	68.9	66.8	66.1	66.4	66.9	67	65.4	n/a	
4	▫ 65 years and older (%)	10.4	10.6	16.4	10.8	10	11.1	10.3	11.2	10.7	11	14.1	n/a	
5	• Average household size	2.42	2.49	2.42	2.43	2.63	2.54	2.72	2.61	2.68	2.6	2.6	n/a	
6	• Sunnyvale public school enrollment	n/a	n/a	n/a	12,128	12,725	12,320	13,404	13,700	14,031	14,343	15,129	14,721	CA Dept of Education
7	• Sunnyvale private school enrollment	n/a	n/a	n/a	4,079	4,025	3,811	3,802	3,726	n/a	3,858	4,011	4,118	Econ Dev (OCM)
	Ethnicity/Origin													
8	• Caucasian (%)	71.6	53.3	45.9	45.8	45.8	43.0	40.8	43.0	47.3	45.0	46.7	n/a	2013 updated with 2013 American Community Survey 1-Year Estimates; 2014 American Community Survey 1-Year Estimates not yet available
9	• Asian / Pacific Islander (%)	19.3	32.6	40.1	36.5	39.9	39.1	42.0	41.4	41.7	41.1	42.2	n/a	
10	• African-American (%)	3.4	2.2	3.8	3.9	2.8	1.8	1.4	2.0	1.3	2.0	2.6	n/a	
11	• Other (%)	5.7	11.9	10.2	13.8	11.5	16.1	15.7	13.6	9.7	11.9	8.5	n/a	
12	• Foreign Born (%)	22.5	39.4	43.7	41.8	46.3	43.7	42.9	42.2	45.5	44.5	44.2	n/a	2013 updated with 2013 American Community Survey 1-Year Estimates; 2014 American Community Survey 1-Year Estimates not yet available
13	• Hispanic Origin (%)	13.2	15.5	16.6	18.1	13.8	16.1	18.8	18.9	20.4	18.3	13.7	n/a	
	Education													
14	• High school graduate or higher (%)	87.1	89.4	90.2	90	90.7	90.4	89.5	92.7	91.6	89.4	92.1	n/a	2013 updated with 2013 American Community Survey 1-Year Estimates; 2014 American Community Survey 1-Year Estimates not yet available
15	• Bachelor degree or higher (%)	37.1	50.8	54.4	52.2	58.3	55.1	55.5	56.7	58.9	50.8	59.6	n/a	
16	• Graduate degree (%)	n/a	21.9	24.3	24.4	27	26.3	25.9	26.5	30.1	21.9	27.6	n/a	

COMMUNITY CONDITION INDICATORS 2014

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	SOURCE/NOTES
	Income													
17	• Median household income (\$)	46,403	74,409	74,449	79,926	87,417	89,543	88,364	95,582	93,836	101,611	100,043	n/a	2013 updated with 2013 American Community Survey 1-Year Estimates; 2014 American Community Survey 1-Year Estimates not yet available
18	▫ Population below poverty (%)	2.5	3.8	5.4	8.2	5.0	4.3	6.8	8.0	8.5	7.8	8.1	n/a	
	Community													
19	• Active neighborhood and business associations	n/a	n/a	n/a	28	30	30	29	28	28	30	29	30	LCS; Data from 2008 and on corrected; 3 active business associations (Sunnyvale Downtown Association, Auto Dealers Association and Moffett Park Business Group).
20	• Residents rating city good place to live (%)	n/a	92	94	n/a	93	92	87	n/a	92	n/a	94.0	94.0	National Citizen Survey; Available every 2 years from 2009
21	• Residents rating public services good to excellent (%)	n/a	92	89	n/a	82	85	83	n/a	85	n/a	86.0	86.0	
22	• Part I crimes	n/a	n/a	2,220	2,170	2,070	2,040	2,130	2,444	2,150	2,752	2,953*	2,871	DPS; Calendar Year as reported to DOJ *Correction to total reported for 2013
23	• Average emergency police response time (minutes)	n/a	n/a	4:19	4:06	4:17	4:38	4:41	4:35	4:57	4:47	5:06	4:40	DPS; Calendar Year
	ECONOMY													
	Jobs													
24	• Total number	n/a	99,290	73,630	n/a	n/a	n/a	n/a	77,890	n/a	n/a	n/a	n/a	There is a significant challenge in finding reliable estimates of Sunnyvale jobs. Data has been modified using Association of Bay Area Governments (ABAG) 2009 Projections data while staff explores a more reliable annual estimate of jobs.

COMMUNITY CONDITION INDICATORS 2014

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	SOURCE/NOTES
	Employment													
25	• Labor Force	n/a	n/a	n/a	n/a	n/a	75,700	74,900	74,600	76,600	78,600	79,300	83,100	Annual average; Source: EDD Labor Market Info Div
	• Employed Residents	n/a	n/a	n/a	n/a	n/a	71,800	67,800	67,400	70,200	73,000	74,600	79,200	
	• Unemployed (% of labor force)	2.6	4.3	4.1	3.9	4.3	5.1	9.4	9.6	8	7.1	5.8	4.7	
26	• Jobs/employed resident	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1.2	n/a	n/a	n/a	n/a	#24 divided by #25 Employed Residents
27	• Employed residents working in Sunnyvale (%)	n/a	23	n/a	n/a	n/a	n/a	n/a	25.8	26.6	19.6	n/a	n/a	2013 updated with 2013 American Community Survey 1-Year Estimates; 2014 American Community Survey 1-Year Estimates not yet available
28	• Employed residents in service jobs (%)	n/a	8.9	13.5	n/a	n/a	7.8	10.9	10.6	12.2	11.8	12	n/a	
29	• Employed residents in management/professional jobs (%)	n/a	59.5	56.4	n/a	n/a	60.1	59.6	57.1	59.4	59.7	61	n/a	
	Retail													
30	• Retail & restaurant sales volume (\$ in millions)	n/a	158.6	137.9	153.7	163.9	152.6	129.2	137.6	147.7	149.4	152.8	162	HDL Business License Database
31	• Sales/sq. ft. (\$)	n/a	51.2	23.9	25.8	27.5	25.6	21.7	23.0	24.5	24.9	25.5	27.1	
	Hospitality													
32	• Total Number of Hotel Rooms	n/a	3,835	3,851	3,930	3,923	3,378	3,394	3,290	3,290	3,290	3,217	3,256	Econ Dev; Calendar Year. Comfort Inn (Mathilda Ave), Ryan Hotel (Evelyn Ave) demolished
33	• Average hotel occupancy (%)	n/a	n/a	n/a	72	63.27	64	57.6	62.2	71.2	72.1	77.1	78.7	Econ Dev; Calendar Year. Average from major hotels: Grand Hotel, Sheraton, Wild Palms, Domain, Larkspur Landing
	Real Estate													
34	• Total assessed value (\$ in billions)	n/a	n/a	19.23	20.71	22.67	24.73	25.90	25.62	25.93	26.90	29.25	31.43	SCC Assessor's Annual Report
35	• Vacant office, industrial, R&D (%)	11.7	2	15.4	12.2	13.6	17.1	20.6	18.8	n/a	8.8	8.3	6.6	CBRE, CPS & Colliers annual reports
	▫ Vacant office (%)	n/a	n/a	n/a	n/a	9.7	13	19	18.6	16.4	7.0	9.3	5.6	Separated Office from Industrial/R&D, now using Grubb & Ellis Commercial Reports
	▫ Vacant industrial/R&D (%)	n/a	n/a	n/a	12.2	11.1	13.8	15.3	13	12.8	9.8	7.8	7.1	

COMMUNITY CONDITION INDICATORS 2014

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	SOURCE/NOTES
36	• Average office/industrial rent (\$/sq. ft.)	0.71	3.47	1.34	1.48	2.09	2.77	1.93	1.76	n/a	2.03	2.30	2.55	CBRE, CPS & Colliers annual reports
	▫ Average office rent (\$/sq. ft.)	n/a	n/a	n/a	n/a	2.89	2.87	2.52	2.57	2.51	3.54	3.70	4.11	Separated Office from Industrial/R&D, now using Grubb & Ellis Commercial Reports
	▫ Average industrial/R&D rent (\$/sq. ft.)	n/a	n/a	n/a	1.48	1.32	1.32	1.10	1.08	1.17	0.51	1.41	1.59	
37	• Average apartment rent (3 bedroom) (\$)	n/a	2,600	2,200	1,822	2,138	2,380	2,093	2,209	2,456	2,662	3,092	3,370	RealFacts V/R-2013 Survey, 4th quarter Data
38	• Housing rental vacancy rate (%)	n/a	n/a	2.99	2.37	2.72	4.7	5.1	3.4	3.5	3.9	5.4	3.9	RealFacts V/R-2013 Survey, 4th quarter Data
39	• Median single-family detached home price (\$)	n/a	618,000	790,000	835,000	850,538	901,000	750,000	795,000	785,000	865,000	1,012,500	1,218,000	ReReport.com (2009 to 2012 corrected)(Closed sales per MLS for Sunnyvale only, annual report for each calendar year)
40	• Median single-family attached home (townhouse/condo) price (\$)	n/a	390,000	545,000	555,000	565,468	562,000	496,250	472,00	460,000	519,000	643,500	793,300	
41	• Valuation of new construction permitted (\$ in millions)	16.3	235.9	115.1	101.4	335.7	280.3	66.7	121.3	190.4	224.6	202.2	321.6	CDD SunGIS
	Tax Base													
42	• Property tax revenue (\$ in millions)	15.8	18.7	29.5	32	35.8	39.95	42.26	43.7	42.4	43.4	47.6	50.3	FIN; FY 13/14
43	• Sales tax revenue (\$ in millions)	21.5	30	24.9	28.4	30.8	29.71	25.07	25.43	29.2	30.3	30.0	30.2	
44	• Transient occupancy tax revenue (\$ in millions)	3.6	9.8	5.1	5.6	6.4	7.35	5.69	5.58	6.6	7.8	9.0	10.9	
	PHYSICAL CITY													
	Land Use													
45	• Land area (sq. mi.)	22.81	22.82	22.86	22.86	22.86	22.86	22.86	22.86	22.86	22.86	22.86	22.86	CDD SunGIS; Vacant includes sites Under Construction
46	▫ Developable land area (sq. mi.)	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	
47	• Vacant land area (%)	0.8	0.8	0.8	0.8	0.8	0.8	0.8	1	0.6	0.7	0.9	1.6	
48	• Residential area (%)	n/a	52.7	n/a	52.4	52.6	55	55	52.8	53.7	53.7	53.7	54.0	
49	• Office/industrial land area(%)	n/a	24.2	n/a	26.2	26	25.2	25.2	25.1	25.2	25.2	25.0	24.2	
50	• Retail/service land area (%)	n/a	7.5	n/a	6.8	6.8	6.5	6.5	6.5	6.5	6.5	6.5	6.4	
51	• City parks and open space (%)	n/a	7.4	n/a	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	
52	• Other (%)	n/a	7.4	n/a	7	7	5.7	5.7	7.4	6.7	6.6	6.6	6.4	CDD SunGIS

COMMUNITY CONDITION INDICATORS 2014

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	SOURCE/NOTES
	Transportation													
53	• Vehicle miles traveled in weekday (millions of miles)	n/a	2.31	2.23	2.25	2.28	2.21	1.83	1.97	2.28	1.86	2.05	2.06	DPW Traffic
54	• Intersections not meeting LOS standards	1	1	0	0	n/a	0	n/a	0	n/a	0	n/a	n/a	DPW Traffic; CMP intersections monitoring conducted every 2 years by VTA (pending)
55	• Transit boardings/de-boardings per day	n/a	25,122	19,451	19,824	22,428	24,580	21,647	22,405	22,158	25,426	30,698	n/a	VTA & Caltrain (Caltrain: 5272; VTA pending)
56	• Miles of streets	300	300	300	300	300	300	300	300	300	300	300.8	300.8	DPW Traffic
57	• Miles of bikeways	n/a	65	79	79	82.9	83.1	83.8	84.2	85.2	87.9	88.2	88.2	
	Housing													
58	• Total housing units	n/a	53,474	54,802	55,045	55,261	55,501	55,658	55,818	56,271	56,886	57,075	57,650	CDD SunGIS (2007 to 2013 corrected); Includes redeveloped sites in East Duane ITR area, BRE & Downtown (former Town & Country), Townhomes on El Camino Real (former Chevy dealership)
59	▫ Single-family detached (includes accessory living units)	n/a	21,091	21,228	21,265	21,276	21,299	21,324	21,351	21,360	21,375	21,424	21,446	
60	▫ Townhomes and Condos (ownership)	n/a	4,755	5,123	5,240	5,701	5,918	6,050	6,183	6,311	6,483	6,623	6,693	
61	▫ Mobile Homes	n/a	4,056	3,989	3,989	3,960	3,960	3,960	3,960	3,960	3,960	3,960	3,960	
62	▫ Duplexes	n/a	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,600	
63	▫ Three or more attached units (rental)	n/a	20,949	21,681	21,704	21,477	21,477	21,477	21,477	21,669	22,097	22,097	22,578	
64	▫ Specialty units (i.e. senior/affordable housing developments)	n/a	1,025	1,183	1,249	1,249	1,249	1,249	1,249	1,373	1,373	1,373	1,373	
65	• Owner occupied (%)	48.9	47.6	49.1	50.2	48.9	52.3	49.6	48.0	47.0	47.4	46.9	n/a	2013 updated with 2013 American Community Survey 1-Year Estimates; 2014 American Community Survey 1-Year Estimates not yet available
66	• Over 20 years old (%)	n/a	83	88	88	88	90	90	90	92	92	90	90	
67	• Total affordable units	n/a	n/a	1,465	1,452	1,452	1,412	1,688	1,774	1,753	1,845	1,860	1,879	CDD Housing Div (Data for 2009-2013 corrected to include BMR homeowner units. Data for each year shown is as of end of FY) (2013 is as of June 2013)
68	• New units receiving building permits	n/a	504	199	276	305	360	118	853	490	217	661	790	CDD SunGIS
69	▫ Intended for ownership	n/a	57	199	276	305	360	118	109	211	217	145	271	
70	▫ Rental	n/a	447	0	0	0	0	0	744	279	0	516	519	

COMMUNITY CONDITION INDICATORS 2014

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	SOURCE/NOTES
	Office/Industrial													
71	• Total floor area (sq. ft. in millions)	n/a	27.8	30.1	30.3	30.3	30.7	32.0	32.0	32.0	32.0	32.6	32.4	CDD SunGIS; PAMF, Intuitive Surgical, Mercedes, Moffett Towers Building D & 384 Santa Trinita
72	▫ Class A (%)	n/a	n/a	n/a	17.2	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Econ Dev
73	• New floor area permitted (sq. ft.)	n/a	660,975	151,200	146,368	2,780,657	831,705	675	29,278	774,098	1,070,523	671,402	1,398,987	Building permits; CDD SunGIS
74	• No. of patents received	413	3,034	2,899	3,626	3,177	3,177	3,556	4,795	5,017	5,448	6,199	6,973	U.S. Patent and Trademark Office; Calendar Year
	Retail/Services													
75	• Total floor area (sq. ft. in millions)	n/a	3.1	5.78	5.95	5.96	5.96	5.96	5.98	6.03	6.01	6.00	5.97	CDD SunGIS; Beacon Lighting Demo
76	• Floor area/capita (sq. ft.)	n/a	n/a	43.5	44.6	43.9	43.7	42.9	42.7	42.7	42.0	41.1	40.6	#75 divided by #1
77	• New floor area permitted (sq. ft.)	n/a	0	240,000	8,000	5,000	293,000	229,494	127,838	0	12,000	49,496	0	Building permits; CDD SunGIS
	Environment													
78	• Sunny days	n/a	n/a	300	300	292	293	293	272	286	293	327	293	www.wunderground.com
79	• Rainfall (in.)	n/a	13.12	13.06	8.15	6.42	9.42	10.25	11.12	10.75	17.36	12.28	11.85	ESD/SCVWD
80	• Days ozone standard exceeded	n/a	n/a	1	3	0	0	0	0	0	0	0	0	BAAQMD
81	• Recycled solid waste (%)	18	56	61	63	63	63	65	67	66	65	65	n/a	Calrecycle: data available in September of each year; 2012 updated
	• Disposal per resident (lbs/day)	n/a	n/a	n/a	n/a	4	4	3.5	3.3	3.4	3.5	3.5	n/a	
	• Disposal per person employed within the city (lbs/day)	n/a	n/a	n/a	n/a	6.3	6.5	6.5	6.3	5.8	6	6.3	n/a	
82	• Number of street trees	n/a	36,341	37,000	37,000	37,000	36,935	36,889	36,889	37,000	37,000	37,000	37,000	Approximate; DPW Trees
83	• Average daily water consumption/capita (gal.)	n/a	161	180	139	153.18	153.7	145.42	130.71	127.15	128.60	130.95	115.39	ESD
84	• Average daily electric energy use/capita (kwh)	n/a	n/a	n/a	33.16	71.6	81.1	79.7	78.6	80.2	78.3	77.5	74.5	ESD/PG&E; Whole City
85	• Average daily gas use/capita (therms)	n/a	n/a	n/a	n/a	1.9	2.9	2.8	2.8	2.9	2.9	2.9	2.6	ESD/PG&E; Whole City
86	• Average daily landings at Moffett Federal Airfield	n/a	33	25	25	26	23	19	15	17	n/a	n/a	n/a	Moffett Airfield

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FY 2015/16 Budget Supplements

No.	Title	Cost	Recommendation
1.	Consider Multi-family Residential Transportation Demand Management Programs (Study Issue CDD 15-02)	\$30,000 – one time	Fund – Development Enterprise Fund
2.	Determine Steps to Move Forward to Becoming a Silver Level in the League of American Bicyclists – Bicycle Friendly Communities (Study Issue DPW 15-03)	\$25,000 – one time	Fund – General Fund
3.	Determine Feasibility of Establishing a Park Mitigation Fee for Non-Residential Development (Study Issue DPW 15-09)	\$50,000 – one time	Fund – General Fund
4.	Relocation of the Butcher House to Heritage Garden Park and Review of the Need for a Retaining Wall (Study Issue DPW 15-10)	\$50,000 – one time	Fund – General Fund
5.	Funding for an Economic Consultant to Evaluate the Market Potential and Appropriate Land Use Mix for the Town Center	\$50,000 – one time	Fund – General Fund
6.	Funding for Tenant-Landlord Dispute Resolution Services	\$30,000 – one time	Fund – General Fund
7.	Funding for Leadership Sunnyvale	\$6,000 – one time	Fund – General Fund
8.	Sunnyvale Downtown Business Association \$30,000 Funding	\$30,000 – five years, \$150,000 total	Fund – General Fund

May 1, 2015

SUBJECT: Determine Feasibility of Establishing a Park Mitigation Fee for Non-Residential Development (Study Issue DPW 15-09).

BUDGET SUPPLEMENT REQUEST SUMMARY

This budget supplement is the result of Study Issue DPW 15-09. The \$50,000 cost associated with this Study is for consultant services to evaluate the action items that the City would need to take to establish a park mitigation fee for non-residential development. The consultant will also provide conceptual costs for any action items.

BACKGROUND

This study was initially proposed as part of Report to Council 11-083: Consider an Increase in the Parks Dedication Standard from 3.0 Acres to 5.0 Acres per 1,000 Population. Alternative 2 was for Council to direct staff to provide information regarding the possible implementation of a park mitigation fee for new industrial, commercial and retail development but it was not approved.

EXISTING POLICY

General Plan Land Use and Transportation, Goal LT-8 Adequate and Balanced Open Space:

Provide and maintain adequate and balanced open space and recreation facilities for the benefit of maintaining a healthy community based on community needs and the ability of the city to finance, construct, maintain and operate these facilities now and in the future.

DISCUSSION

The City currently collects parkland dedication or in-lieu fees from developers of specified residential subdivisions and rental housing projects to mitigate the impact an increasing population has on parks and recreation facilities but does not for non-residential development. There is no parkland dedication or in-lieu fees required for non-residential development and while these types of developments may not create the same impacts as residential, many daytime users of the City's parks and recreation facilities are from local companies participating in sports and recreation activities during their non—work hours and lunch breaks.

SERVICE LEVEL IMPACT

Completing the Study will not impact current service levels.

FISCAL IMPACT

Completing the Study is estimated to cost \$50,000 for consulting services with an outside firm. This would include the scope of work outlined in Study Issue DPW 15-09. Funding would come from the General Fund.

ALTERNATIVES

1. Approve the supplement as proposed.
2. Other direction as Council deems appropriate.

STAFF RECOMMENDATION

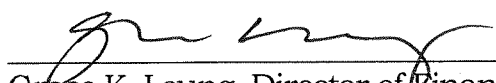
Staff recommends approval of the budget supplement as proposed. Additional funds are required to purchase acreage and develop parks and recreation facilities to meet the needs of day-time residents in areas of the City that are commercial, industrial and retail and are underserved.

Prepared by:



Manuel Pineda, Director of Public Works

Reviewed by:

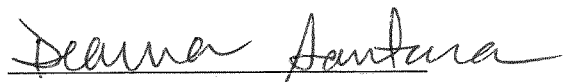


Grace K. Leung, Director of Finance

City Manager's Recommendation

☒ Approve Budget Supplement for funding

☐ Do Not Approve Budget Supplement for funding



Deanna J. Santana, City Manager

May 1, 2015

SUBJECT: Relocation of the Butcher House to Heritage Garden Park and Review of the Need for a Retaining Wall (Study Issue DPW 15-10)

BUDGET SUPPLEMENT REQUEST SUMMARY

This budget supplement is the result of Study Issue DPW 15-10. The \$50,000 cost associated with this Study will be used to help masterplan and identify a possible location for the Butcher House at Heritage Park, including conceptual infrastructure needs and a discussion on possible impacts. It will also be used to review the existing site drainage and determine if modifications such as a retaining wall are required to prevent future flooding.

BACKGROUND

The Butcher property, located at 870 E. El Camino Real, has been purchased by a developer who is exploring development options for the property. A house on the site referred to as the “Butcher House” is over 100 years old and is considered to be of historical value by the Sunnyvale Historical Society and Museum Association (SHSMA). The SHSMA requested that Council support a project to move the Butcher House to Heritage Park at the Community Center. This study will determine the appropriate location for the house within the park and discuss possible impacts.

In addition, the Heritage Museum experienced flooding during the last major storm. The study will include a review of the existing drainage and a determination if any drainage modifications should be constructed to address any flooding and drainage issues.

EXISTING POLICY

General Plan – Community Character, Policy CC-5.1:

Preserve existing landmarks and cultural resources and their environmental settings.

DISCUSSION

The Orchard Heritage Park project (830480) is a funded capital project to remove and construct a new maintenance building and dumpster enclosure within the park. The purpose of the project is to make the museum and surrounding area more accessible, usable, and attractive. Staff is currently preparing to select a design consultant for this project. Since the study issue items contemplate additional modifications to the park, it would be most effective to combine all projects into one single project. This will impact the schedule for project 830840, but it will allow for a comprehensive plan for all the proposed improvements. The Butcher House relocation will involve more masterplan review, preliminary engineering and additional outreach, but the drainage item is an engineering issue which should fit within the expertise of the designer that will be selected for the current project.

The results of the study will include an estimate of the construction cost to implement drainage improvements or a retaining wall to address drainage issues. The actual design, relocation and construction of the Butcher House would be funded by private funds.

SERVICE LEVEL IMPACT

Completing the Study will delay the project 830840 by approximately three months, and the additional work will add approximately another six months to the overall project.

FISCAL IMPACT

Completing the Study is estimated to cost \$50,000 for consulting services with an outside landscape architecture firm. This includes the scope of work outlined in Study Issue DPW 15-10, consisting of masterplan review, preliminary engineering concerns, and additional outreach. The cost for construction activities related to relocating the Butcher house and constructing the retaining wall are not included. If Council approves moving forward with these two items then additional construction money will have to be added to the project at a later date. This budget supplement would be funded by the General Fund.

ALTERNATIVES

1. Approve the supplement as proposed.
2. Other direction as Council deems appropriate.

STAFF RECOMMENDATION

Staff recommends approval of the budget supplement as proposed. The Study will determine the appropriate location for the Butcher House within Heritage Park as well as provide a recommendation to correct any existing drainage issues between the orchard and the museum.

Prepared by:



Manuel Pineda, Director of Public Works

Reviewed by:

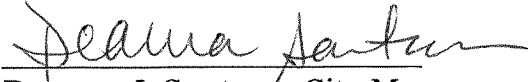


Grace K. Leung, Director of Finance

City Manager's Recommendation

☒ Approve Budget Supplement for funding

☐ Do Not Approve Budget Supplement for funding

A handwritten signature in cursive script, reading "Deanna J. Santana". The signature is written in dark ink and is positioned above a horizontal line.

Deanna J. Santana, City Manager

Library and Community Services

Department Description

The Department of Library and Community Services (LCS) merges library services with recreation, youth and family services, and community resources. LCS provides a wide range of programs, services, resources, and events to meet the personal interests, educational, health and wellness as well as recreational pursuits of Sunnyvale residents of all ages. LCS is the largest single user of volunteers City-wide. Volunteers contributed an estimated \$620,507 worth of service to LCS in FY 2013/14 (based on the Independent Sector's most recent estimated value of a volunteer hour in California of \$24.75). Library volunteers logged 3,900 hours while Community Services volunteers logged 21,171 hours. The Library Division offers equal access to a diversity of ideas, information, knowledge, and entertainment through its collection, programs, and services. The Library provides services from a central facility with expansive hours, a library lending machine at the Columbia Neighborhood Center, and online 24 hours a day, seven days a week. The Community Services Division offers an array of active, self-directed, and organized recreational programming. Programs are offered in arts, sports, fitness, and aquatics for all ages and skill levels. Community Services collaborates with local school districts and non-profit organizations to facilitate recreational, educational, child-care, social services, and health-care services based at the Columbia Neighborhood Center and the Sunnyvale Senior Center. Community Services also works with neighborhood associations, oversees the City-wide special events permitting process, produces the annual State of the City event and administers the community grant program.

LIBRARY DIVISION

General Information

Number of books and other library materials checked out during FY 2013/14:	2,711,856
Number of Library patrons who visited during FY 2013/14:	707,922
Number of logins to the Internet from Library PCs during FY 2013/14:	98,736
	46,335
Size of Library's facility:	60,800 sq. ft.

Programs and Services

The Library Program is organized into seven service delivery plans: Borrower Services/Circulation, Library Services for Adults, Library Services for Children and Teens, Acquire Library Materials for the Public, Technology Services, Prepare Library Materials for the Public, and Management, Supervisory, and Administrative Support Services.

Borrower Services/Circulation

The Library enables customers to access and borrow library materials by checking items in/out, renewing items, shelving returned items to their proper location, and processing reserved items and materials requested from other libraries for customers. Staff encourages the timely return of materials by notifying borrowers of overdue items, sending replacement bills for items long overdue, and collecting fines/fees. Staff also keeps existing library customer accounts updated and issues library cards to new borrowers. In addition, staff delivers materials to a resident's home if that person is unable to come to the Library due to physical disability.

Library Services for Adults

The Library enhances the use of library materials and information resources for adults by providing one-on-one assistance locating and utilizing those resources as well as providing programming in support of community interests and educational pursuits. Staff attends community events and meetings to promote Library services for adults.

Library Services for Children and Teens

The Library enhances the use of library materials and information resources for children and teens by providing one-on-one assistance locating and utilizing those resources as well as providing programming in support of community interests and educational pursuits. Staff attends community events and meetings to promote Library services for children and teens. Resources are leveraged with those of the Community Services Division and local non-profit organizations to provide family literacy programs at the Columbia Neighborhood Center.

Acquire Library Materials for the Public

The Library provides quality collections for children, teens, and adults by selecting and acquiring new and relevant materials in a wide variety of formats in response to community interest and demand. Staff evaluates the collection areas in terms of age, relevancy, and condition. Staff also orders and receives materials, processes invoices, and monitors purchases.

Technology Services

The Library maintains technology to support service delivery. Inside the Library, computers, photocopiers and other equipment provide access to information and services. Outside the Library, services are delivered through the Library website/catalog. The catalog allows customers to search for library materials, magazine and newspaper articles, and e-Books, as well as manage their own account, renew materials, place items on hold, request materials from other libraries, pay fines, and register for a new library card. Maintaining all systems and equipment in working order ensures continuity of services.

Prepare Library Materials for the Public

The Library prepares materials for easy access and use by cataloging new materials accurately using national standards, updating the catalog to keep it current, physically processing new books, media items, periodicals and newspapers, and extending the life of repairable materials through basic repair and rebinding.

Management, Supervisory, and Administrative Support Services

The Library delivers cohesive and cost-effective operations of the Library facility, maintaining a safe and welcoming environment for customers and staff. High-quality customer service is provided through programs and services designed to meet community needs. Staff provides leadership and manages employees to support the overall effectiveness and efficiency of service delivery. The financial condition and results of Library programs are monitored and analyzed to ensure optimal use of resources. Library policies and procedures are developed and implemented to ensure even application. Long-range plans are developed in order to meet the needs of the community. Staff explores options for grants in order to supplement services with non-City funding. The Library partners with civic groups, the local business community, City departments, the Board of Library Trustees, and others to effectively inform the community about the services and resources available to them.

COMMUNITY SERVICES DIVISION

General Information

Number of participant hours in Community Services programs and services in FY 2013/14:	830,978
Number of occupancy hours in recreation facilities in FY 2013/14:	96,517
Number of volunteer hours managed by Recreation staff in FY 2013/14:	21,171
Number of Senior Center memberships in FY 2013/14:	2,363
Number of recipients benefiting from the Recreation Fee Waiver program in FY 2012/13:	224
Number of participant hours generated by CNC service providers in FY 2012/13:	105,884
Number of dollars leveraged for each dollar City contributed towards CNC operations in FY12/13:	\$4.36
Percent increase in number of child care slots in FY 2012/13:	5.9%

Programs and Services

The Community Services Division is organized into two programs: Arts and Recreation and Youth and Family Services.

The Arts and Recreation Program includes the following nine service delivery plans: Preschool, Middle, and High School After School and Summer Recreation Programs; Senior Recreation Classes, Activities and Services/Therapeutic Recreation; Youth and Adult Visual and Performing Arts Programs; Aquatics Activities and Facilities; Sport Classes and Activities; Recreation Facility Rentals and Use; Registration, Reception Services, Community Outreach/Promotions and Special Events; Community Resources; and Management and Administrative Support. The Youth and Family Services Program includes the following two service delivery plans: Columbia Neighborhood Center and Youth, Family and Child Care Resources.

Arts and Recreation Program

The Arts and Recreation Program provides year-round arts, recreation, health and wellness, and enrichment activities for preschool-aged children through senior adults. Community Services staff schedules, operates, and rents out City-owned and leased recreation facilities, including four swimming pools, the recreation building, theater, creative arts center, indoor sports center, senior center, dance studio, 13 park buildings, 53 picnic areas, 44 athletic fields as well as the Ortega Park Gazebo and the Grove Amphitheater at Baylands. The Teen Advisory Committee and Senior Center Advisory Committee are staffed by the Division. The Program also manages the City's Art in Private Development and Art in Public Places programs. A fee waiver program for eligible Sunnyvale residents 17 years of age and younger is available to provide a safety net for low-income families enabling them to participate in classes and activities. The Arts and Recreation Program also develops, maintains, and grows community partnerships and resources. The partnerships allow the Division to achieve its goals of providing varied, unduplicated programs that are attractive to the community, maximize the resources partners can offer to benefit existing or new clients, and provide a high quality product for the customer.

Community building and civic engagement are the main areas of focus for the Community Resources portion of this program. Services include point of contact to address ADA concerns from the public, coordination of the City's neighborhood association program, administration of the special events permitting process, administration of two community grant programs (one for event organizers and one for neighborhood groups), and coordination of two staff advisory committees (Advisory Committee on Accessibility, and the Human Relations Cultural Diversity Advisory Committee). Additionally, City-wide special events, such as the Mayor's annual State of the City event, are included in this area. Finally, Community Services staffs and coordinates both the Parks and Recreation Commission and the Arts Commission.

Youth and Family Services Program

The Youth and Family Services Program is based out of the Columbia Neighborhood Center (CNC). The City of Sunnyvale operates CNC in collaboration with the Sunnyvale School District, non-profit organizations, and community businesses to provide a connected network of services and programs in the areas of community education, mental health services, health care, recreation, and youth and neighborhood safety. The philosophy behind this web of services is to provide the support that children in the service area need to develop the life skills necessary to be successful in school and beyond. CNC focuses on serving at-risk youth attending Bishop, Fairwood, Lakewood, San Miguel, and Columbia schools, as well as families with limited access to basic services residing in the Center's service area. The MayView Community Health Clinic offers a satellite facility in the CNC. The Center and its partners also promote a strong community through events and activities for the neighborhood. The CNC Community Advisory Committee advises CNC staff on community needs of the service area.

In addition, programs and services that support the City's child care providers, families with young children, Citywide youth and family issues, and the Child Care Staff Advisory Board, which acts in an advisory capacity to City staff on early care and education topics, are also based at CNC.

Department Budget Summary

Library and Community Services					
Fund/Program	Actual 2012/13	Budget 2013/14	Actual 2013/14	Budget 2014/15	Plan 2015/16
General Fund					
Youth and Family Services	342,604	338,055	406,121	335,036	350,919
Library	7,889,730	8,074,706	7,591,740	8,262,295	8,475,171
Arts and Recreation	7,490,186	8,240,695	7,563,003	7,992,442	8,152,617
Youth and Neighborhood Services					
Youth and Family Services	572,841	739,515	631,344	745,350	763,619
Development Enterprise Fund					
Arts and Recreation Programs				29,383	30,386
TOTAL EXPENDITURES	16,295,361	17,392,971	16,192,208	17,364,506	17,772,712

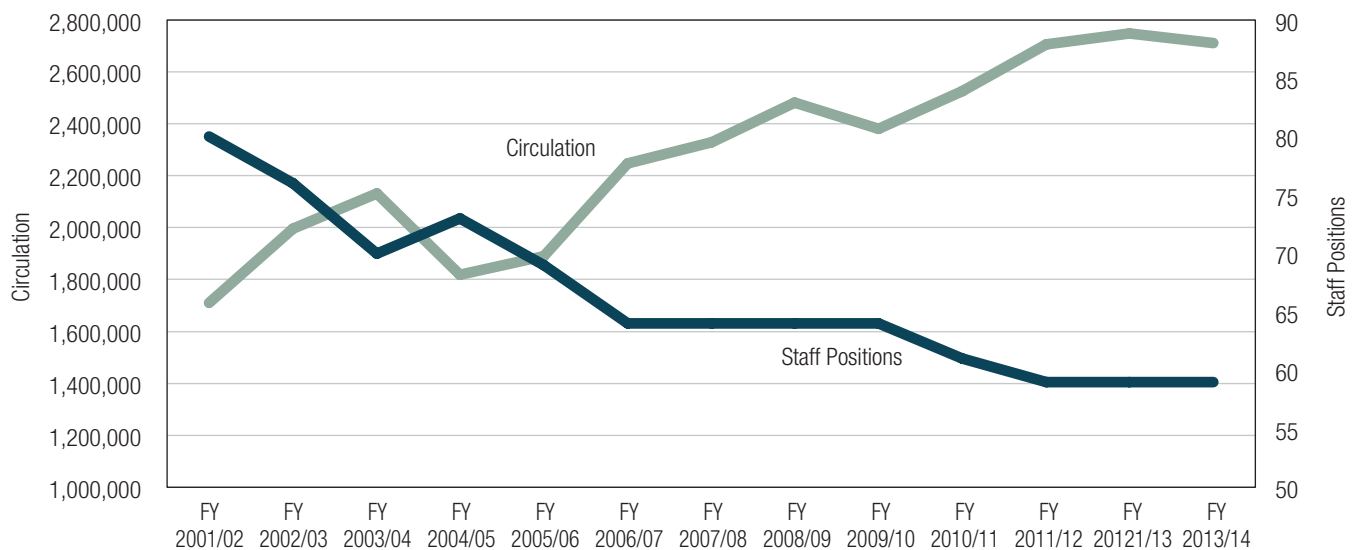
Budget Overview and Significant Changes

As FY 2015/16 is the second year of a two-year operating budget cycle, no significant changes were made. As with the FY 2014/15 Adopted Budget, the department's FY 2015/16 operating budget reflects an overall reduction in resources as compared to FY 2013/14 budget, with some resources reallocated between programs. After a prolonged period of time with multiple vacancies due to retirements and promotions, the Department's staffing structure was modified to better align resources with needs, enabling the Library to restore full services on Thursday evenings and to have the capacity within the Library to assign analyst work relating to the branch library and other Library projects.

Library Program

Overall business continues to be strong at the Library. In FY 2013/14, the Library continued to experience high circulation, slightly off record circulation in the prior year. Library patrons borrowed 2,711,856 items, a 1.3% decrease from the previous year. Children's materials and eBooks were in high demand. In FY 2013/14, circulation of children's materials accounted for 1,254,049 items, up from the previous year. eBook circulation increased 38% in FY 2013/14 to 57,765 items borrowed. A record-high 2,254,979 items were shelved in FY 2013/14. A total of 707,922 people visited the Library, an average of 5 times per resident. The Library offered 864 programs. Library program attendance was very high at 46,335, very close to the previous year record-high of 47,479 participants. While usage of the Library continues to increase, staffing levels, however, have declined 26% in the past 10 years and are now at record low levels, as seen in the chart below. This presents a challenge to the Library to meet the needs of the community, providing efficient and effective services with fewer staff.

Library Staffing and Circulation Trends



Toward the end of FY 2009/10, the Library converted the entire Library collection from barcode to RFID technology and installed an automated materials handling system, six new self-check machines, four automated materials handling returns, and a new security gate. Since that time, checkout is faster as multiple items can be checked out at once. The option to pay fines by credit card at the self-check machines has helped to boost overall revenues collected by 20% since their introduction. At check-in, materials are instantly removed from a customer's account, and the customer has the option to print a receipt as proof of return. This provides for more consistency and accuracy in both patron accounts and the Library catalog.

In FY 2012/13, approximately 95% of materials were returned using the automated materials handling system, and approximately 95% of checkouts now occur at the self-check machines, compared with 55% in FY 2008/09. These efficiencies have allowed staff to keep up with rising circulation as well as continue to provide excellent customer service.

A cost-savings reduction of \$81,000 to funding for library collections in FY 2009/10 has contributed to the Library's most significant service delivery shortfall. The percentage of the Library budget in FY 2013/14 allocated to the acquisition of library materials was 7.9%. This rate is on the lower end in Santa Clara County, with San Jose Library at 9.4%, Mountain View Library at 10.8%, Palo Alto Library at 12%, and Santa Clara County Library at 15.7% (based upon the most current data available in FY 2011/12 from the California State Library). The reduction of collection development dollars combined with a lack of capacity to grow the collection has resulted in Sunnyvale providing only 2.12 materials per capita, below the statewide median of 2.13 and the lowest in Santa Clara County. San Jose Public Library provides 2.36 items per capita, Santa Clara 3.40 items per capita, Santa Clara County 4.37 items per capita, Mountain View 4.39 items per capita, Palo Alto 4.66 items per capita, and Los Gatos 5.61 items per capita. Neighboring libraries have between 45% and 154% more materials available per child than then 3.8 items available per child in Sunnyvale.

Beginning in FY 2012/13, the Library reallocated funding from an existing vacant position to allow for a \$60,000 increase in library materials acquisition. This temporary reallocation continued into FY 2014/15. Additionally, the FY 2014/15 Adopted Budget restored \$20,000 to collections which is also reflected in the FY 2015/16 Recommended Budget. The combined \$80,000 will result in 9% of the Library budget that will be allocated to the acquisition of library materials. This is not only a step towards restoring items per capita, it will also help to acquire materials in the digital formats that residents of Sunnyvale increasingly expect from their city library.

Reallocation of funding from an existing vacant position had also provided the staffing necessary to reopen the Library with limited services on Thursday evenings from 6 p.m. to 9 p.m. beginning in FY 2012/13. Phone services, reference assistance, programs, and other services were limited on Thursday evenings. The FY 2014/15 budget permanently restored full services on Thursday evenings by utilizing savings from the elimination of a Part-Time Graphic Artist position to add a Library Specialist III position. Approximately 544 patrons on average visited the Library on Thursday evenings in FY 2013/14. This was similar to visitor counts before the Library closed on Thursday evenings in FY 2011/12.

Due to the high volume of visitors to the Library (more than 2,000 visitors per day on average), Library furniture and carpet requires increased cleaning in order to maintain a welcoming environment. Funds for chair cleaning will supplement funds budgeted in the Public Works budget so that cleaning will occur twice a year instead of only once a year. Funds for furniture replacement will allow staff to strategically address the 23% decline in reader seats over the past 9 years. Funds for computer hardware have been budgeted for keyboard/mice replacement in order to maintain a hygienic computing environment for PCs which receive heavy use.

Community Services Programs

The Arts and Recreation Program budget completed its second full year as a General Fund program in FY 2013/14.

This second year of the two-year operating budget continues to include expansion of pre-school programming, where an additional site (Murphy Park) began operating in the Fall of 2014. The \$19,000 increase over FY 2013/14 budget has been partially offset by additional revenue. The budget increase for Youth Sports of \$18,000 also had associated revenue (approximately \$30,000 increase from FY 2012/13 actuals). Most of this increase is associated with sports classes offered by contractors. This activity reflects a guaranteed expenditure to revenue ratio since the contracts are set up on a fixed percentage. The City collects 100% of revenue and pays the contractor the agreed-upon percentage.

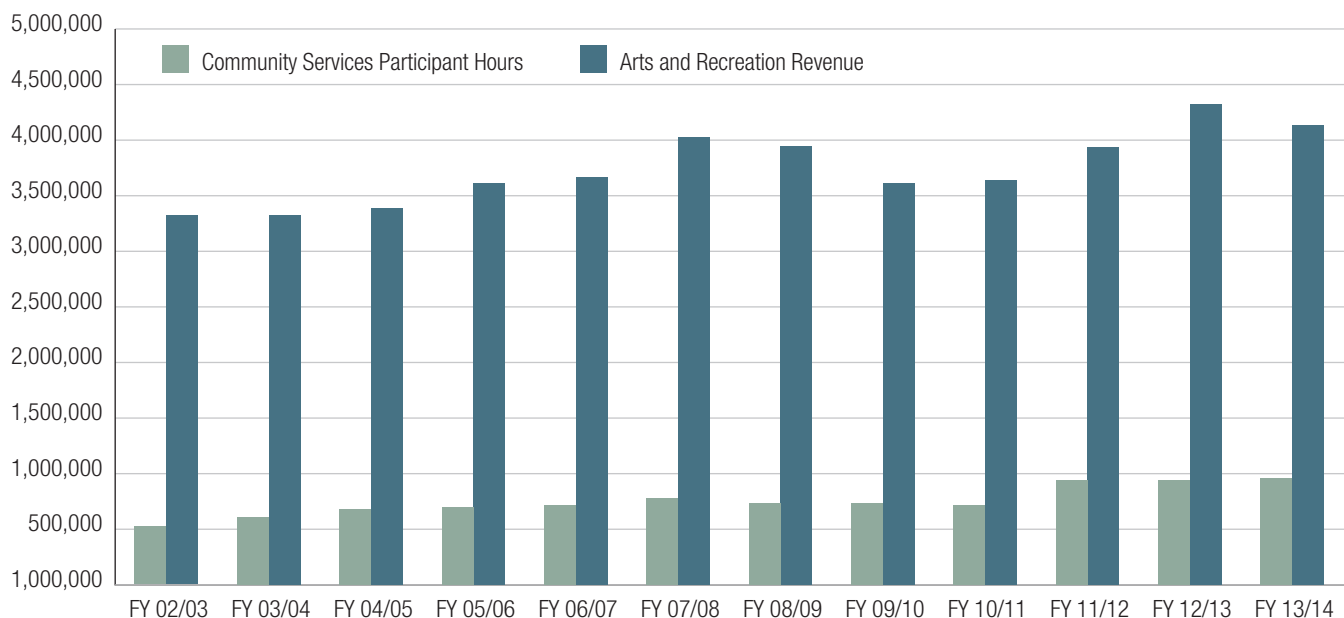
The two-year operating budget also includes ongoing funding of \$16,000 for the Community Events and Neighborhood Grants program. For the past few years, Council has allocated funding on an annual basis through the Budget Supplement process for these Council-approved grants, which are awarded on a competitive basis facilitated by the Council's Community Events and Neighborhood Grant Distribution Subcommittee. Administrative tasks associated with this program are handled by Community Services Division staff. The Neighborhood Grant program funds neighborhood events and projects, each focusing on one of four areas: improving communication and participation within a neighborhood; building bridges between different cultural groups; improving the physical condition of the neighborhood; or enhancing neighborhood pride and identity. The Community Event grant program supports events taking place within Sunnyvale which are free and open to the public and which have attendance of 500 people or more.

The Community Services Division programs continue to support a balanced array of facilities, services and recreation and arts opportunities for all ages. On an ongoing basis, programs and services are evaluated and retooled to best meet the needs of community, with staff taking the opportunity to achieve efficiencies and create partnerships wherever possible. When designing new programs and services, Community Services staff considers likely participants, trends in participation, competing services and the expected market share for that specific group, allocation of financial and time resources, as well as motivation for participation. Community Services Division staff has identified a number of programming opportunities to explore and implement with an emphasis on the environment, cultural awareness, health and wellness, technology, youth sports, and the aging population. Programmatic offerings, and associated costs and revenues, contract and expand based on market, interest, and needs.

City Council granted \$58,000 in funding to the Community Services Division in FY 2014/15 to increase the Care Manager hours. The funding has been used to recruit a temporary, casual employee to work part-time as a skilled social service professional at the Senior Center alongside the existing part-time Care Manager by providing support services such as assessment, care planning, service arrangements, and client monitoring. These resources have been included in the budget as a special project to continue funding the Care Management Enhancement project through FY 2015/16.

There has been a continued focus on identification and implementation of strategies to reduce dependence on the General Fund. Again the focus is on efficiencies, increased revenue generation, and service level adjustments, as necessary. Wherever possible, activities are structured to cover their costs, with programs for youth and seniors, in general, requiring the greatest amount of support from the General Fund. The budget also sets aside resources for the Recreation Fee Waiver Program, which assists qualifying low-income Sunnyvale youth with the payment of registration fees. The following graph shows trends in Community Services revenues and participation.

Community Services Revenue and Participant Hours



The expansion at Columbia Neighborhood Center (CNC) was completed in Spring 2012, adding an additional 3,000 square feet to the existing facility, doubling the number of offices for social services and the community health clinic, and adding a fitness room to be used by both the Columbia Middle School students and the community. The FY 2012/13 CNC program's operating budget was not increased in anticipation of the expansion because it was the intent of the City to establish new and expanded partnerships. These new partnerships, in conjunction with the expansion of CNC, allow for increased programming and services for the youth and families that reside in the CNC service area. The FY 2015/16 budget does realize increased funding, however, for CNC to account for additional maintenance costs associated with the expansion.

Department Position Allocation

Classification	FY 2014/15 Budgeted Positions	FY 2015/16 Budgeted Positions
Director of Library and Community Services	1	1
Community Services Manager	4	4
Superintendent of Community Services	1	1
	1	1
Library Circulation Manager	1	1
Administrative Librarian	2	2
Supervising Librarian	3	3
Administrative Aide	1	1
Administrative Aide-Confidential	1	1
Administrative Analyst	1	1
Program Coordinator	3	3
Librarian	11	11
Library Assistant	5	5
Community Services Coordinator II	14	14
Community Services Coordinator I	1	1
Senior Library Assistant	1	1
Facility Attendant I	2	2
Facility Attendant II	1	1
Office Assistant	1	1
Office Clerk	1	1
Principal Office Assistant	1	1
Senior Office Assistant	5	5
Staff Office Assistant	1	1
Part-Time Office Assistant	2	2
Part-Time Staff Office Assistant	2	1
Part-Time Senior Office Assistant	1	1
Part-Time Librarian	6	6
Library Specialist I	6	6
Library Specialist III	19	20
Part-Time Administrative Analyst	1	1
Library and Community Services Department Total	100	100

Library and Community Services Performance Indicators

2011 Consolidated General Plan Goals: Chapter 4, Community Character (CC)

Goal CC-7: Appropriate Library Facilities

Goal CC-8: Broad and Diverse Library Collection

Goal CC-9: Appropriate Arts Facilities

Goal CC-10: High Quality Recreation Programming

Goal CC-11: Prioritization for Recreation Programming

Goal CC-12: Maximize access to recreation services, facilities, and amenities

Please refer to the General Plan Executive Summary for further details on goals

	General Plan Goal	FY 2011/12 Results	FY 2012/13 Results	FY 2013/14 Results
LIBRARY				
WORKLOAD INDICATORS				
Number of library programs for adults. [New in FY 2012/13]	CC-7, CC-8	N/A	234	251
Number of library programs for children, teens and families. [New in FY 2012/13]	CC-7, CC-8	N/A	661	613
Number of library customers attending programs for adults. [Deleted in FY 2012/13]	CC-7, CC-8	9,435	N/A	N/A
Number of library customers attending programs for children, teen and families. [Deleted in FY 2012/13]	CC-7, CC-8	31,493	N/A	N/A
Average circulation of library materials per Sunnyvale resident. [Deleted in FY 2014/15]	CC-8	19	19	18
Average number of library visits annually per Sunnyvale resident. [Deleted in FY 2014/15]	CC-7, CC-8	5	5	5
Number of books circulated.	CC-8	2,705,192	2,748,170	2,711,856
Number of library visitors.	CC-7, CC-8	743,363	743,311	707,922

	General Plan Goal	FY 2011/12 Results	FY 2012/13 Results	FY 2013/14 Results
PERFORMANCE INDICATORS				
Number of customer survey respondents and percent rating Library services as good or better. [1]	CC-7, CC-8	N/A	258 89%	N/A
Number of customer survey respondents and percent rating programs for adults as good or better.	CC-7, CC-8	— 97.6%	515 98%	675 96%
Percent of library materials re-shelved within 48 hours after check-in.	CC-8	98%	98%	99%
Average number of days from receipt of materials to availability.	CC-8	15	16	11
Percent of the library collection published in or after the year 2000. [Deleted in FY 2012/13]	CC-8	91%	N/A	N/A
Percent of total Library operating budget expended. [New in FY 2012/13]		N/A	99%	93%
ARTS AND RECREATION				
WORKLOAD INDICATORS				
Number of youth and teen participant hours in arts and recreation programs, including preschool, elementary, middle school and high school.	CC-10, CC-11	365,821	356,826	379,367
Number of adult participant hours in arts and recreation programs (may include participation by seniors and older teens).	CC-10, CC-11	482,084	376,385 *	451,611***
Number of duplicated enrollees. [New in FY 2012/13, Deleted in FY 2014/15]	CC-10, CC-11	N/A	237,568	237,843
Number of volunteer hours managed by Community Services staff.	CC-10	19,084	17,581	21,171
Number of recipients benefiting from the Recreation Fee Waiver Program.	CC-12	184	182	224
Number of occupancy hours from rentals of recreation facilities.	CC-9, CC-10, CC-11, CC-12	132,819	74,404 **	96,517
Number of Neighborhood Associations. [Deleted in FY 2012/13]	CV-1	26	N/A	N/A
Number of special event applications received.	CC-11, CC-12	34	42	43
Number of neighborhood grant applications received.	CC-11, CC-12	12	5	10

	General Plan Goal	FY 2011/12 Results	FY 2012/13 Results	FY 2013/14 Results
PERFORMANCE INDICATORS				
Number of customer survey respondents and percent rating arts and recreation programs as good or better.	CC-10	7,175 97%	4,612 96%	7,345 96%
Number of customer survey respondents and percent rating arts and recreation facilities as good or better.	CC-9, CC-10	38 100%	56 100%	263 98%
Percent of cost recovery for the Arts and Recreation Program.	CC-12	48%	55%	55%
Percent of total Arts and Recreation operating budget expended. [New in FY 2012/13]		N/A	92%	92%
Number of Neighborhood Association leaders responding to survey, and number rating overall support from community resources staff as satisfactory or better. [Deleted in FY 2012/13]	CV -1	N/A	N/A	N/A
YOUTH AND FAMILY RESOURCES				
WORKLOAD INDICATORS				
Number of participant hours generated by Columbia Neighborhood Center service providers in the areas of: Community Education, Mental Health Services, Recreation and Enrichment, Health Services, and Youth & Neighborhood Safety.	CC-10, CC-11, CC-12	93,323	105,884	120,278
PERFORMANCE INDICATORS				
Number of adult customer survey respondents and percent rating a Youth & Family Resources sponsored program/activity/service as good or better.	CC-10, CC-11, CC-12	866 98%	396 98%	692 96%
Number of youth customer survey respondents and percent rating a Youth & Family Resources sponsored program/activity/service as good or better.	CC-10, CC-11, CC-12	649 83%	787 91%	807 81%
Number of customer survey respondents and percent rating medical services provided at Columbia Neighborhood Center (CNC) as good or better. [New in FY 2012/13]	CC-10	N/A	177 97%	89 96%
Number of Columbia Neighborhood Center (CNC) area residents and percent who utilized CNC services during this past year. [External Survey] [Deleted in FY 2014/15]	CC-12	N/A	256**** 12%	N/A
Amount of Grants and In-Kind Contributions Received.	CC-12	\$1,786,810	\$2,129,007	\$2,359,501
Number of customer survey respondents and percent rating the quality of child care information services as good or better.	CC-10, CC-12	31 100%	33 97%	37 97%
Percent of total Youth and Family Resources operating budget expended. [New in FY 2012/13]		N/A	84%	96%

	General Plan Goal	FY 2011/12 Results	FY 2012/13 Results	FY 2013/14 Results
MANAGEMENT AND SUPPORT SERVICES				
PERFORMANCE INDICATORS				
The Parks and Recreation Commissioners' and Arts Commissioners' satisfaction rating for overall staff support is good or better. [Deleted in FY 2012/13]	CV-1	9 100%	N/A	N/A
Percent of residents who rate the overall quality of community facilities, park maintenance and recreation programs and activities offered by the Community Services Department to the community as fair or better. [External Survey] [Deleted in FY 2012/13]	LT-8, CC-4, CC-9, CC-10, CC-12	N/A	N/A	N/A
Percent of residents who rate the overall quality of community facilities, park maintenance and recreation programs and activities offered by the Community Services Department to the community as good or excellent. [External Survey] [Deleted in FY 2012/13]	LT-8, CC-4, CC-9, CC-10, CC-12	N/A	N/A	N/A
Number of customer concerns received by the Department of Community Services that are addressed within three (3) business days of receipt of the concern. [Deleted in FY 2012/13]	CV-1	N/A	N/A	N/A
Percent of total department planned operating budget expended.		93.9%	94.5%	93.1%

[1] Resident satisfaction survey conducted bi-annually, with next survey scheduled for 2015.

* Previous year totals included Participant Hours for Tennis, which is now part of a different program.

** Tennis Center operations are included in the previous year's total.

*** Number reflects change in products reported by Fremont Pool contractor as compared to previous year.

**** Resident satisfaction survey measured the % of City residents utilizing CNC, not the % of the CNC area, based on the number of people responding to the question.

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52701 - Columbia Neighborhood Center

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 527100 - Coordinate Education Programs					
Product: A Program Coordinated					
Costs:	27,480.49	44,637.44	25,601.94	41,054.40	42,114.04
Products:	13.00	6.00	13.00	13.00	13.00
Hours:	221.15	395.00	241.80	383.50	383.50
Activity 527110 - Coordinate Health and Mental Health Services					
Product: A Program Coordinated					
Costs:	34,556.08	41,923.31	36,550.99	83,499.29	85,614.27
Products:	13.00	10.00	15.00	13.00	13.00
Hours:	438.59	570.00	580.80	1,019.00	1,019.00
Activity 527120 - Coordinate Social Services [Deleted]					
Product: A Program Coordinated					
Costs:	11,467.59	17,383.43	8,393.85	0.00	0.00
Products:	3.00	4.00	3.00	0.00	0.00
Hours:	170.22	192.00	83.00	0.00	0.00
Activity 527130 - Administer Recreation and Enrichment Programs					
Product: A Program Coordinated					
Costs:	91,579.41	48,581.00	66,914.95	92,509.91	94,489.01
Products:	16.00	12.00	14.00	16.00	16.00
Hours:	1,031.55	370.00	552.90	1,063.00	1,063.00
Activity 527140 - Provide Youth-After School Recreation and Enrichment [Deleted]					
Product: A Participant Hour					
Costs:	50,256.11	86,474.20	46,766.28	0.00	0.00
Products:	6,993.00	4,922.00	6,747.00	0.00	0.00
Hours:	1,290.09	260.00	737.20	0.00	0.00

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52701 - Columbia Neighborhood Center

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 527150 - Provide Community Sports/Aquatics Recreation					
Product: A Participant Hour					
Costs:	13,852.18	25,750.23	19,237.38	30,880.34	31,013.93
Products:	7,274.00	6,500.00	9,862.00	7,250.00	7,250.00
Hours:	700.23	662.00	827.20	992.00	992.00
Activity 527160 - Provide Youth Summer Recreation [Deleted]					
Product: A Participant Hour					
Costs:	12,824.83	29,246.84	20,070.18	0.00	0.00
Products:	5,135.00	4,424.00	4,683.00	0.00	0.00
Hours:	459.24	686.00	1,122.20	0.00	0.00
Activity 527170 - Administer Youth and Neighborhood Safety Programs [Deleted]					
Product: A Program Coordinated					
Costs:	8,004.49	34,376.37	13,128.30	0.00	0.00
Products:	2.00	3.00	4.00	0.00	0.00
Hours:	21.05	432.00	163.50	0.00	0.00
Activity 527180 - CNC Oversight and Advisory					
Costs:	16,982.82	21,882.76	17,692.60	20,719.50	21,267.77
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	196.79	220.00	201.60	210.00	210.00
Activity 527200 - Provide Outreach, Information, and Referral to Services					
Costs:	88,708.05	91,506.30	104,669.31	67,585.50	69,872.73
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	1,152.75	1,017.00	1,424.50	714.00	714.00

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52701 - Columbia Neighborhood Center

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 527210 - Provide Neighborhood Events					
Costs:	44,723.73	45,446.85	49,841.93	52,344.65	54,251.81
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	529.91	461.00	585.80	529.50	529.50
Activity 527220 - Provide Volunteer Opportunities [Deleted]					
Product: A Volunteer Hour					
Costs:	13,902.82	31,771.52	13,125.65	0.00	0.00
Products:	796.00	1,400.00	1,128.00	0.00	0.00
Hours:	171.42	370.00	163.20	0.00	0.00
Activity 527230 - Provide Facility Rentals					
Costs:	27,360.01	44,595.62	36,014.54	38,095.21	39,048.63
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	675.77	950.00	1,044.10	500.00	500.00
Activity 527260 - Provide Management to Funding and Grants [Deleted]					
Costs:	5,998.27	8,972.15	12,854.89	0.00	0.00
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	53.13	75.00	115.00	0.00	0.00
Activity 527270 - Management and Supervisory Services					
Costs:	52,202.21	76,562.46	71,417.27	85,367.02	87,699.80
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	472.67	640.00	644.90	697.50	697.50

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52701 - Columbia Neighborhood Center

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 527280 - Administrative Support					
Costs:	66,737.45	74,944.68	80,995.81	74,856.48	76,675.87
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	1,107.24	916.00	1,175.70	892.00	892.00
Activity 527290 - Staff Training and Development [Deleted]					
Costs:	6,204.42	15,459.39	8,067.94	0.00	0.00
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	81.70	130.00	94.80	0.00	0.00
Activity 527600 - Coordinate Other Programs/Services (Social, Neighborhood Safety, etc.)					
Product: A Program Coordinated					
Costs:	0.00	0.00	0.00	16,432.32	16,862.26
Products:	0.00	0.00	0.00	3.00	3.00
Hours:	0.00	0.00	0.00	221.50	221.50
Activity 527610, 527611, 527612, 527613, 527614, 527615, 527616, 527617 - Provide Youth Recreation and Enrichment					
Product: A Participant Hour					
Costs:	0.00	0.00	0.00	142,005.22	144,708.67
Products:	0.00	0.00	0.00	1,844.00	1,844.00
Hours:	0.00	0.00	0.00	2,578.20	2,578.20
Totals for Service Delivery Plan 52701 - Columbia Neighborhood Center					
Costs:	572,840.96	739,514.55	631,343.81	745,349.84	763,618.79
Hours:	8,773.50	8,346.00	9,758.20	9,800.20	9,800.20

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52702 - Youth, Family, and Child Care Resources

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 527300 - Provide Information, Referral, and Support to Child Care Seekers or Providers [Deleted]					
Costs:	80,284.97	54,170.15	80,548.93	0.00	0.00
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	709.26	715.00	669.60	0.00	0.00
Activity 527350 - Coordinate Annual Health and Safety Fair [Deleted]					
Costs:	33,696.88	34,851.35	29,208.47	0.00	0.00
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	272.68	440.00	223.60	0.00	0.00
Activity 527370 - Management and Supervisory Services					
Costs:	47,976.21	92,863.71	99,543.44	95,278.72	99,288.76
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	277.19	700.00	556.50	690.00	690.00
Activity 527380 - Administrative Support					
Costs:	50,837.03	46,841.50	69,453.61	39,328.32	41,337.62
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	459.44	660.00	578.10	510.00	510.00
Activity 527390 - Staff Training and Development [Deleted]					
Costs:	8,470.54	8,041.57	6,369.24	0.00	0.00
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	64.16	85.00	48.10	0.00	0.00

City of Sunnyvale
Program Performance Budget

Program 527 - Youth and Family Services

Service Delivery Plan 52702 - Youth, Family, and Child Care Resources

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 527400 - Support Child Care Providers					
Product: A Resource or a Program Developed					
Costs:	55,650.73	54,763.36	51,248.80	99,413.64	104,309.73
Products:	10.00	10.00	10.00	8.00	8.00
Hours:	708.76	610.00	665.10	1,183.50	1,183.50
Activity 527410 - Support for Youth and Families					
Product: A Resource or a Program Developed					
Costs:	65,687.50	46,522.92	69,748.61	101,015.35	105,982.92
Products:	11.00	10.00	10.00	14.00	14.00
Hours:	848.91	560.00	881.20	1,198.50	1,198.50
Totals for Service Delivery Plan 52702 - Youth, Family, and Child Care Resources					
Costs:	342,603.86	338,054.56	406,121.10	335,036.03	350,919.03
Hours:	3,340.40	3,770.00	3,622.20	3,582.00	3,582.00
Totals for Program 527					
Costs:	915,444.82	1,077,569.11	1,037,464.91	1,080,385.87	1,114,537.82
Hours:	12,113.90	12,116.00	13,380.40	13,382.20	13,382.20

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62601 - Preschool, Elementary, Middle, and High School After School and Summer Recreation Programs

	<u>2012/2013 Actual</u>	<u>2013/2014 Budget</u>	<u>2013/2014 Actual</u>	<u>2014/2015 Current</u>	<u>2015/2016 Plan</u>
Activity 626000, 626001, 626002 - Year Round Pre-School Programs					
Product: Participant Hour					
Costs:	263,652.91	265,090.51	266,611.38	298,602.41	310,359.62
Products:	31,654.00	32,000.00	26,157.00	35,895.00	35,895.00
Hours:	6,578.07	5,626.00	5,994.30	6,392.00	6,392.00
Activity 626010, 626011, 626012, 626013, 626014, 626015, 626016 - Elementary, Afterschool and Summer Programs					
Product: Participant Hour					
Costs:	243,981.96	279,384.04	249,935.09	251,642.55	261,842.82
Products:	35,735.00	37,000.00	46,639.00	49,637.00	49,637.00
Hours:	4,812.47	4,675.00	6,032.60	6,809.50	6,809.50
Activity 626020, 626021, 626022, 626023, 626024, 626025, 626026, 626027 - Elementary and Middle School Camps					
Product: Participant Hour					
Costs:	323,959.00	386,430.79	376,522.38	416,035.16	430,190.35
Products:	69,076.00	56,000.00	44,430.00	55,567.00	55,567.00
Hours:	6,727.48	6,299.00	7,871.10	8,532.00	8,532.00
Activity 626030, 626031, 626032, 626033 - Middle and High School Teen Programs					
Product: Participant Hour					
Costs:	160,153.44	229,085.03	177,478.56	218,944.93	226,486.58
Products:	14,031.00	20,000.00	20,560.00	20,377.00	20,377.00
Hours:	2,921.54	3,304.00	3,145.10	3,462.00	3,462.00
Activity 626040 - Supervision/Administrative Support for Preschool, Elementary, Middle, and High School After School and Summer Recreation Programs					
Costs:	245,219.32	236,655.57	250,096.13	236,459.75	244,651.10
Products:	1.00	0.00	0.00	0.00	0.00
Hours:	2,678.01	2,667.00	2,542.40	2,521.00	2,521.00

**City of Sunnyvale
Program Performance Budget**

Program 626 - Arts and Recreation Programs

Totals for Service Delivery Plan 62601 - Preschool, Elementary, Middle, and High School After School and Summer Recreation Programs

Costs:	1,236,966.63	1,396,645.94	1,320,643.54	1,421,684.80	1,473,530.47
Hours:	23,717.57	22,571.00	25,585.50	27,716.50	27,716.50

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62602 - Senior Recreation Classes, Activities and Services/Therapeutic Recreation

	<u>2012/2013 Actual</u>	<u>2013/2014 Budget</u>	<u>2013/2014 Actual</u>	<u>2014/2015 Current</u>	<u>2015/2016 Plan</u>
Activity 626100, 626101, 626102, 626103, 626104, 626105, 626106, 626107, 626108 - Membership and Senior Services					
Product: Participant Hour					
Costs:	368,552.49	450,759.50	407,769.15	470,995.31	394,509.80
Products:	134,767.00	140,000.00	137,011.50	140,000.00	140,000.00
Hours:	4,763.86	6,699.00	5,466.30	6,084.00	4,652.00
Activity 626110, 626111, 626112, 626113, 626114 - Senior Fee Based Activities					
Product: Participant Hour					
Costs:	380,031.92	413,685.54	385,851.57	377,861.53	390,089.98
Products:	64,494.00	75,000.00	58,467.00	70,000.00	70,000.00
Hours:	5,548.75	7,467.50	5,695.10	6,195.00	6,195.00
Activity 626120 - Care Management					
Product: A Client Served					
Costs:	28,741.83	40,007.99	36,717.03	46,714.29	48,704.85
Products:	104.00	45.00	92.00	45.00	45.00
Hours:	0.00	526.50	679.80	900.00	900.00
Activity 626130, 626131, 626132 - Therapeutic Recreation					
Product: Participant Hour					
Costs:	27,011.11	41,555.32	29,725.65	90,905.54	94,372.74
Products:	2,062.00	3,000.00	1,766.00	3,000.00	3,000.00
Hours:	646.48	940.00	643.10	2,017.50	2,017.50
Activity 626140 - Supervision/Administrative Support for Senior Recreation Classes, Activities and Services/Therapeutic Recreation					
Costs:	153,045.66	144,490.11	159,499.09	132,813.60	137,273.85
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	1,406.26	1,500.00	1,456.50	1,352.00	1,352.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Totals for Service Delivery Plan 62602 - Senior Recreation Classes, Activities and Services/Therapeutic Recreation

Costs:	957,383.01	1,090,498.46	1,019,562.49	1,119,290.27	1,064,951.22
Hours:	12,365.35	17,133.00	13,940.80	16,548.50	15,116.50

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62603 - Youth and Adult Visual and Performing Arts Program

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 626200, 626201 - Adult Art Activities					
Product: Participant Hour					
Costs:	164,728.36	173,794.46	114,858.70	126,114.94	154,724.07
Products:	45,905.00	61,500.00	36,666.00	46,000.00	46,000.00
Hours:	1,992.03	2,403.00	1,272.20	1,951.00	2,221.00
Activity 626210 - Pottery					
Product: Participant Hour					
Costs:	187,328.69	176,127.35	175,718.14	177,354.34	183,567.92
Products:	15,102.00	17,500.00	13,144.00	15,100.00	15,100.00
Hours:	2,825.83	2,800.00	2,522.20	2,781.00	2,781.00
Activity 626220 - Youth Arts Activities					
Product: Participant Hour					
Costs:	334,464.14	378,298.24	317,660.22	355,026.37	381,423.44
Products:	30,864.00	35,000.00	30,661.00	31,000.00	31,000.00
Hours:	2,161.45	2,657.00	2,032.40	2,382.20	2,595.20
Activity 626230 - Art in Public Construction					
Costs:	29,374.95	31,661.10	29,774.44	35,137.22	36,174.93
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	301.44	312.00	291.60	377.00	377.00
Activity 626240 - Art in Private Development Program [Deleted]					
Costs:	27,615.88	29,477.54	26,948.65	0.00	0.00
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	316.34	351.00	313.20	0.00	0.00

**City of Sunnyvale
Program Performance Budget**

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62603 - Youth and Adult Visual and Performing Arts Program

	<u>2012/2013 Actual</u>	<u>2013/2014 Budget</u>	<u>2013/2014 Actual</u>	<u>2014/2015 Current</u>	<u>2015/2016 Plan</u>
Activity 626250 - Supervision/Administrative Support for Youth and Adult Visual and Performing Arts Program					
Costs:	103,293.95	182,387.94	136,591.11	180,756.97	187,089.20
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	1,339.36	2,152.00	1,574.70	1,996.00	1,996.00
Activity 626260 - Art in Private Development Program					
Costs:	0.00	0.00	0.00	29,382.57	30,386.38
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	0.00	0.00	0.00	345.00	345.00
Totals for Service Delivery Plan 62603 - Youth and Adult Visual and Performing Arts Program					
Costs:	846,805.97	971,746.63	801,551.26	903,772.41	973,365.94
Hours:	8,936.45	10,675.00	8,006.30	9,832.20	10,315.20

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62604 - Aquatics Activities and Facilities

	2012/2013	2013/2014	2013/2014	2014/2015	2015/2016
	Actual	Budget	Actual	Current	Plan
Activity 626300 - Washington Pool					
Product: Participant Hour					
Costs:	180,599.53	177,985.79	219,614.16	165,787.82	172,355.61
Products:	21,989.00	18,500.00	22,301.00	22,000.00	22,000.00
Hours:	5,390.33	5,489.00	6,380.20	5,104.00	5,104.00
Activity 626320 - Sunnyvale Pool					
Product: Participant Hour					
Costs:	56,584.94	81,644.61	54,395.26	59,096.30	60,973.22
Products:	4,450.70	4,000.00	3,396.00	4,450.00	4,450.00
Hours:	1,754.11	2,340.00	1,580.10	1,623.00	1,623.00
Activity 626330 - Columbia Pool					
Product: Participant Hour					
Costs:	41,994.84	49,124.57	46,411.91	48,823.26	50,364.28
Products:	4,734.50	3,200.00	5,080.00	4,750.00	4,750.00
Hours:	1,330.06	1,459.00	1,376.80	1,551.00	1,551.00
Activity 626340 - Peterson Pool [Deleted]					
Product: Participant Hour					
Costs:	0.00	61,932.20	0.00	0.00	0.00
Products:	0.00	2,875.00	0.00	0.00	0.00
Hours:	0.00	1,578.00	0.00	0.00	0.00
Activity 626360 - Fremont High School Pool Agreement					
Product: Participant Hour					
Costs:	179,365.99	212,080.01	187,506.97	210,598.88	213,429.79
Products:	77,267.00	83,000.00	212,429.00	80,100.00	80,100.00
Hours:	8.50	100.00	31.80	99.00	99.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62604 - Aquatics Activities and Facilities

	<u>2012/2013 Actual</u>	<u>2013/2014 Budget</u>	<u>2013/2014 Actual</u>	<u>2014/2015 Current</u>	<u>2015/2016 Plan</u>
Activity 626370 - Supervision/Administrative Support for Aquatics Programs					
Costs:	72,725.19	71,739.31	60,599.91	68,330.21	71,353.21
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	788.69	787.00	598.00	713.00	713.00
Totals for Service Delivery Plan 62604 - Aquatics Activities and Facilities					
Costs:	531,270.49	654,506.49	568,528.21	552,636.47	568,476.11
Hours:	9,271.69	11,753.00	9,966.90	9,090.00	9,090.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62605 - Sports Classes and Activities

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 626400, 626401, 626402, 626403, 626404 - Youth Sports Activities					
Product: Participant Hour					
Costs:	729,369.80	661,394.58	711,334.44	755,161.17	733,080.67
Products:	74,526.00	64,030.00	72,874.00	72,000.00	72,000.00
Hours:	3,012.15	3,395.00	3,151.20	3,422.00	3,046.00
Activity 626410 - Fiscal Agent for Sunnyvale Middle School After School Sports Program					
Product: Participant Hour					
Costs:	47,471.64	45,111.85	40,935.98	50,815.67	51,550.69
Products:	27,023.00	27,000.00	30,867.00	27,000.00	27,000.00
Hours:	208.72	125.00	45.00	119.00	119.00
Activity 626420 - Fiscal Agent for Columbia Middle School After School Sports Program					
Product: Participant Hour					
Costs:	36,360.15	45,455.40	36,595.57	40,729.81	41,370.12
Products:	13,025.00	13,500.00	15,678.00	13,100.00	13,100.00
Hours:	170.22	245.00	45.00	119.00	119.00
Activity 626430, 626431, 626432, 626433 - Adult Sports Activities					
Product: Participant Hour					
Costs:	243,755.82	249,183.63	239,719.15	237,760.54	245,480.81
Products:	47,424.00	49,200.00	46,186.00	47,424.00	47,424.00
Hours:	4,193.19	4,241.00	4,093.30	4,044.00	4,044.00
Activity 626450 - Supervision/Administrative Support for Sports Classes and Activities					
Costs:	84,111.53	85,165.97	94,943.91	82,997.75	85,899.97
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	953.61	1,001.00	1,046.30	911.00	911.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Totals for Service Delivery Plan 62605 - Sports Classes and Activities

Costs:	1,141,068.94	1,086,311.43	1,123,529.05	1,167,464.94	1,157,382.26
Hours:	8,537.89	9,007.00	8,380.80	8,615.00	8,239.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62606 - Recreation Facility Rentals and Use

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 626500 - Community Center General Recreation Buildings					
Product: Occupancy Hour					
Costs:	227,300.81	252,152.62	221,779.15	228,513.58	237,481.71
Products:	10,348.00	6,900.00	12,304.00	10,000.00	10,000.00
Hours:	6,116.52	6,728.00	5,972.50	6,175.00	6,175.00
Activity 626510 - Indoor Sports Center					
Product: Occupancy Hour					
Costs:	22,131.77	22,832.32	23,562.84	22,316.83	23,063.74
Products:	4,678.00	4,530.00	4,661.00	4,678.00	4,678.00
Hours:	247.53	260.00	255.00	248.00	248.00
Activity 626520 - Theatre					
Product: Occupancy Hour					
Costs:	282,389.34	252,109.36	225,087.99	190,246.64	232,102.14
Products:	5,017.00	4,800.00	4,959.00	5,000.00	5,000.00
Hours:	3,709.83	3,253.00	3,160.90	2,716.00	3,111.00
Activity 626530 - Senior Center					
Product: Occupancy Hour					
Costs:	164,449.47	171,197.01	193,654.58	213,484.99	221,786.41
Products:	10,647.00	8,900.00	8,087.00	10,647.00	10,647.00
Hours:	4,587.14	4,125.00	5,051.60	5,520.00	5,520.00
Activity 626540, 626541, 626542, 626543, 626544 - Park Facilities					
Product: Occupancy Hour					
Costs:	71,156.92	75,117.04	73,978.89	61,142.11	64,021.85
Products:	100,460.00	14,400.00	34,437.00	28,318.00	28,318.00
Hours:	2,704.32	2,040.00	2,776.00	1,887.00	1,887.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62606 - Recreation Facility Rentals and Use

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 626550, 626551 - Athletic Fields					
Product: Occupancy Hour					
Costs:	49,242.84	52,621.63	57,771.98	53,476.84	55,316.90
Products:	19,445.00	31,000.00	26,766.00	31,000.00	31,000.00
Hours:	547.56	650.00	636.30	644.00	644.00
Activity 626560, 626561 - Coordination of Facilities					
Product: An Agreement					
Costs:	203,137.51	198,295.76	215,910.33	194,660.63	201,300.92
Products:	0.00	18.00	11.00	18.00	18.00
Hours:	2,278.67	2,330.00	2,373.90	2,221.00	2,221.00
Activity 626570 - Supervision/Administrative Support for Facility Rentals					
Costs:	93,272.27	103,108.52	85,685.32	104,375.41	107,961.16
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	933.31	1,166.00	856.00	1,144.00	1,144.00
Totals for Service Delivery Plan 62606 - Recreation Facility Rentals and Use					
Costs:	1,113,080.93	1,127,434.26	1,097,431.08	1,068,217.03	1,143,034.83
Hours:	21,124.88	20,552.00	21,082.20	20,555.00	20,950.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62607 - Registration, Reception Services, Community Outreach/Promotions and Special Events

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 626600 - Provision and Administration of Recreation Fee Waiver Program					
Product: A Recipient					
Costs:	35,875.56	53,166.65	44,785.02	53,685.62	7,606.15
Products:	0.00	188.00	224.00	188.00	188.00
Hours:	81.31	100.00	140.20	99.00	99.00
Activity 626610, 626611, 626612 - Special Events					
Product: Participant Hour					
Costs:	53,621.80	59,841.20	53,925.31	55,158.29	58,631.51
Products:	0.00	6,500.00	6,670.00	6,096.00	6,096.00
Hours:	516.56	568.00	445.70	503.00	525.00
Activity 626620 - Reception and Registration Services					
Costs:	348,249.32	396,882.18	293,654.87	324,516.86	336,563.70
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	5,212.81	6,235.00	4,299.70	5,355.00	5,355.00
Activity 626630 - Community Outreach and Promotions					
Costs:	237,797.80	334,534.73	179,433.37	243,394.99	250,534.23
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	1,939.13	3,235.00	1,476.40	2,081.00	2,081.00
Activity 626640 - Supervision/Administrative Support for Registration/Reception/Outreach					
Costs:	223,207.17	221,932.24	236,304.88	240,478.96	249,146.14
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	3,194.67	3,177.00	3,349.20	3,348.00	3,348.00

**City of Sunnyvale
Program Performance Budget**

Program 626 - Arts and Recreation Programs

Totals for Service Delivery Plan 62607 - Registration, Reception Services, Community Outreach/Promotions and Special Events

Costs:	898,751.65	1,066,357.00	808,103.45	917,234.72	902,481.73
Hours:	10,944.48	13,315.00	9,711.20	11,386.00	11,408.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62608 - Community Resources

	2012/2013	2013/2014	2013/2014	2014/2015	2015/2016
	Actual	Budget	Actual	Current	Plan
Activity 626700 - Neighborhood Associations					
Product: A Neighborhood Served					
Costs:	14,660.55	18,654.52	12,722.30	22,957.99	23,518.03
Products:	26.00	25.00	26.00	25.00	25.00
Hours:	181.02	200.00	143.50	198.00	198.00
Activity 626710 - Community Information and Outreach					
Product: A Permit Application Received					
Costs:	126,381.24	108,475.62	129,132.68	119,882.57	123,592.61
Products:	42.00	48.00	43.00	48.00	48.00
Hours:	1,446.67	1,300.00	1,471.50	1,287.00	1,287.00
Activity 626720 - Annual State of the City					
Costs:	19,848.24	66,249.46	25,843.41	63,272.61	64,436.13
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	212.52	300.00	166.00	277.00	277.00
Totals for Service Delivery Plan 62608 - Community Resources					
Costs:	160,890.03	193,379.60	167,698.39	206,113.17	211,546.77
Hours:	1,840.21	1,800.00	1,781.00	1,762.00	1,762.00

City of Sunnyvale
Program Performance Budget

Program 626 - Arts and Recreation Programs

Service Delivery Plan 62609 - Management and Administrative Support

	<u>2012/2013 Actual</u>	<u>2013/2014 Budget</u>	<u>2013/2014 Actual</u>	<u>2014/2015 Current</u>	<u>2015/2016 Plan</u>
Activity 626800 - Division-Wide Management and Administrative Support					
Costs:	603,968.63	653,815.44	655,955.41	665,410.61	688,234.20
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	5,775.98	5,850.00	6,216.86	6,069.00	6,069.00
Totals for Service Delivery Plan 62609 - Management and Administrative Support					
Costs:	603,968.63	653,815.44	655,955.41	665,410.61	688,234.20
Hours:	5,775.98	5,850.00	6,216.86	6,069.00	6,069.00
Totals for Program 626					
Costs:	7,490,186.28	8,240,695.25	7,563,002.88	8,021,824.42	8,183,003.53
Hours:	102,514.50	112,656.00	104,671.56	111,574.20	110,666.20

Public Works

Department Description

The Department of Public Works constructs, maintains, and improves the City's General and non-utility funded infrastructure through the application of timely, cost-effective, and quality services to the citizens and businesses in Sunnyvale. Key service initiatives include traffic and transportation planning, pavement and street light operations, street trees, concrete maintenance, administration, engineering and the Capital Improvement Program, fleet and facility services, neighborhood park and open space management, and golf course and tennis center operations.

General Information

Miles of City-owned Streets Maintained:	260
City Street Lights Maintained:	
Miles of Sidewalk Maintained:	380
Miles of Curb and Gutter Maintained:	750
Number of City Trees Cared for:	(approximately) 37,000
Neighborhood, Community and Mini Parks Maintained (21 sites):	159 acres
School Play Fields Maintained (19 sites):	109 acres

Programs and Services

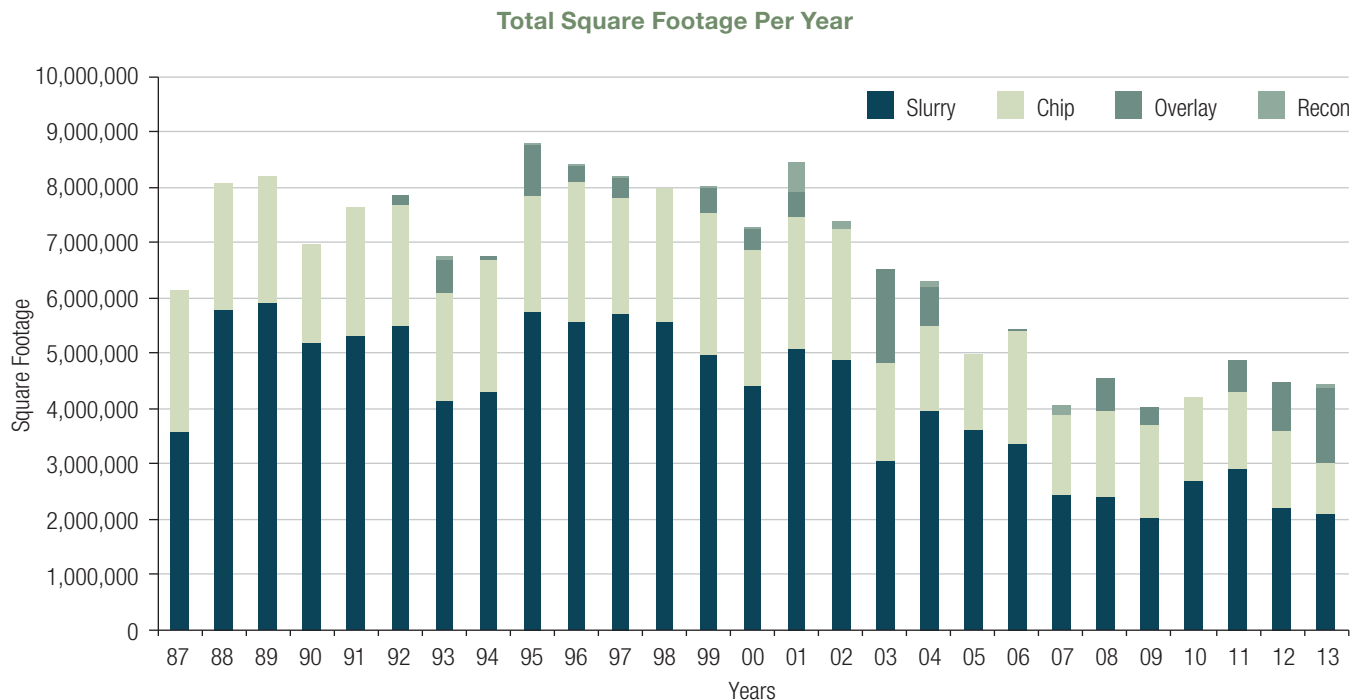
Transportation and Traffic Services

The Department's Transportation and Traffic Services Division plans, operates, and maintains the City's transportation system. It is responsible for performing traffic studies and design, as well as for long-range transportation planning. The Division operates and maintains the City's traffic signals and administers roadway signs and markings, including public on-street parking. The Division writes and helps to administer grants for transportation capital improvements, and coordinates and manages the delivery of projects. The Division reviews land development proposals to assure that interfaces with the public street system comply with design standards and that traffic impacts are mitigated. The Division has responsibility for school, bicycle, and pedestrian safety programs, traffic calming, support to the City's Bicycle and Pedestrian Advisory Commission, and provides intergovernmental relations support. The Division investigates and responds to customer inquiries regarding transportation and parking systems and also conducts City policy studies on a variety of transportation related issues.

Pavement, Traffic Signs and Markings, Sidewalk Curb and Gutter Maintenance, Street Sweeping, and Roadside Easements

The Department's Operations Division manages pavement and concrete maintenance with the objective of prolonging the street and sidewalk economic life to maximize the City's investment and reduce its liability. The Division also creates, installs, and maintains street striping, markings and signs. In addition, it performs street sweeping to maintain clean and safe roadways and street easements. Overlays and capital reconstruction of streets and sidewalks are managed as separate projects by the Public Works Engineering Division.

The following chart provides a historical perspective on both the types and quantities of pavement treatment applied annually within the City:



Street Lights

The Department's Operations Division also manages the operation and maintenance of 9,357 existing street lights. It responds to resident and business complaints, and to emergency calls related to the City's street lighting. The Division also provides administrative and support services so the City is lit in a safe, reliable, and cost effective manner.

Street Tree Services

Street tree services are provided by the Parks, Golf and Street Trees Division. The Division maintains approximately 37,000 City street trees, promoting environmental functionality and aesthetics through care of the City's urban forest. The Division prunes to maximize each tree's structural integrity and to avoid branch/trunk failure. It also ensures removal of hazardous trees, and preserves and sustains the street tree population with new and replacement tree planting.

Downtown Parking Lot Maintenance

The Department's Operations Division provides corrective and preventive maintenance for the City's five Downtown Parking District parking lots. The lots are funded by Parking District property owners for convenience of use, safety, and to attract customers to the Central Business District. The Division maintains the lots at established service levels. The downtown parking lots are located at Frances Street and Evelyn Avenue, Sunnyvale Avenue and Evelyn Avenue, Carroll Street and Evelyn Avenue, and two at Carroll Street and McKinley Avenue.

Public Works Administration

The Department's Administration Division provides oversight for 12 operating programs and the Department of Public Works operating budget. Primary services include Council and legislative support; monitoring of accounting and budgetary reports and results of operations; property management services; special projects; and general administrative support in the areas of purchasing, main answer point, records management, personnel, and outside reporting.

Capital Project Management

The Department's Engineering Division plans, manages, and implements the City's Capital Improvement Program. As part of this service, the Division prepares the City's capital projects budget, including scoping, cost estimating, and scheduling of projects. The Division undertakes all aspects of implementation, including contract administration for design, construction, and project management. It provides planning, design development, and bidding services, as well as construction administration and inspection. In addition, the Division is responsible for claims avoidance, environmental and regulatory compliance, and monitoring.

Land Development – Engineering Services

The Department's Engineering Division works with private developers and permit applicants to ensure compliance with land use and development standards. The Division provides information related to general engineering, utilities, property line, and design standards. It guides customers through the engineering review process, conducts timely construction inspections of private development affecting the public right-of-way, and establishes and reviews compliance with permit requirements. The Division also maintains and updates engineering records, as well as standard details and specifications. In addition, the Division maintains flood plain records and is responsible for compliance with Federal requirements pertaining to development within flood zone areas.

Neighborhood Parks and Open Space Management

The Department's Parks and Open Space Management Program maintains over 641 acres of open space including parks, school playfields, regional open space, boulevard landscaping, and special use facilities. The Division ensures these areas are hazard-free, usable, and attractive for residents and the business community. Division staff cares for urban landscaping, which includes park trees, groundcovers, and ornamental water features. In addition, staff maintains recreational facilities including sport courts, athletic fields, playgrounds, picnic sites, multi-purpose buildings, and support facilities such as auxiliary restrooms, hardscapes, park lighting systems, and furnishings.

Golf Course and Tennis Center Operations

The Parks, Golf and Street Trees Division is also responsible for Golf Course and Tennis Center operations. The Golf and Tennis Enterprise Fund operates the City's two golf courses, Sunnyvale Golf Course and Sunken Gardens Golf Course, as well as the Sunnyvale Tennis Center. Sunnyvale is an 18-hole course and Sunken Gardens is a 9-hole course with a lighted practice range. Together, both courses comprise 175 acres of safe, usable, and attractive golf facilities for Sunnyvale residents, visitors, and the business community. Restaurants and golf pro-shops are located at both courses. Staff offers golf lessons and instruction at all levels of play. Approximately 136,000 rounds of golf are played annually at the two courses.

The Sunnyvale Tennis Center is administered through a license agreement with a private operator. The Tennis Center is a 16-court facility with a pro-shop, locker rooms, and food services. The Center offers various tennis programs at school and park tennis facilities, including instruction and league play.

Fleet Services

The Department's Operations Division provides fleet services to support City operations by providing a safe, functional, and dependable fleet of vehicles and equipment. The Fleet Services unit is responsible for the acquisition, ongoing maintenance, and eventual disposition of all City vehicles. This includes many specialized vehicles required by City departments such as Public Safety, Environmental Services, and Public Works.

Facility Services

The Department's Operations Division is responsible for maintaining City buildings in a safe, functional, and clean condition for all users. The Facilities Services unit maintains 87 City buildings (approximately 485,509 square feet of floor space), including the Public Safety headquarters, six fire stations, the library, some park buildings, the Civic Center, the Community Center, and the Senior Center.

Department Budget Summary

Public Works					
Fund/Program	Actual 2012/13	Budget 2013/14	Actual 2013/14	Budget 2014/15	Plan 2015/16
General Fund					
Transportation and Traffic Services	1,944,222	1,985,115	1,800,130	2,056,640	2,096,942
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easements	2,634,445	2,932,092	2,882,269	3,525,282	3,696,650
Street Lights	991,968	1,082,571	1,099,412	1,142,568	1,160,574
Street Tree Services	1,341,196	1,905,048	1,866,801	1,869,637	1,908,696
Concrete Maintenance	295,694	391,658	359,766		
Neighborhood Parks and Open Space Mgmt	8,672,475	8,720,432	9,050,596	8,972,221	9,204,835
Public Works Administration	692,137	711,215	699,995	595,735	613,921
Land Development - Engineering Services	1,244,767	1,130,984	1,242,833		
Parking District Fund					
Downtown Parking Lot Maintenance	48,917	64,668	40,369	63,521	65,994
Neighborhood Parks and Open Space Mgmt	73,715	80,774	64,939	44,712	47,210
Land Development - Engineering Services	1,923	10,068	12,392	3,441	3,538
Gas Tax Street Improvement Fund					
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easements	1,906,136	2,025,000	1,990,544	2,025,000	2,025,000
Golf and Tennis Fund					
Golf Course Operations	3,443,212	3,495,391	3,359,160	3,400,864	3,597,434
General Services					
General Engineering & Capital Project Management	2,511,628	2,722,442	2,574,295	2,873,900	2,962,243
Facilities Management	3,792,567	3,973,019	4,063,227	4,156,121	4,212,031
Fleet Management	3,177,715	3,208,246	3,263,320	3,364,593	3,430,651
Development Enterprise Fund					
Transportation and Traffic Services				173,759	178,774
Street Tree Services				24,631	25,279
Land Development - Engineering Services				1,188,807	1,297,544
TOTAL EXPENDITURES	32,772,717	34,438,723	34,370,048	35,481,432	36,527,316

Budget Overview and Significant Changes

FY 2015/16 is the second year of a two year operating budget cycle. As such, there were no significant changes to the Department's operating budget with one exception. The Department has been authorized one additional Assistant City Engineer on a temporary overfill basis. This addition, which is funded one third by development related fees, one third through city wide allocations and one third by grants, is needed to meet increasing development related and construction demands.

Beginning Fiscal Year 2014/15, all development related activities were budgeted in the City's new Enterprise fund. This includes most of the work hours for the development review team within the Engineering Division as well as development supporting Public Works services within Transportation and Parks Divisions.

Responsibilities within the Department were also shifted for optimum efficiency and service provision. The total budgeted positions in the department for Fiscal Year 2014/15 were reduced from 181 to 180. Several positions were restructured in the Golf Program as vacancies occurred to reduce operating expenses.

Transportation and Traffic Operations

The Division of Transportation has been experiencing a high level of activity due largely to the rebounding economy and peak development activity. The demand for traffic studies and development review are at peak levels, and the FY 2014/15 budget reflected a new project to help supplement staff to complete the backlog of studies needed. Additionally, more traffic due to the economy is resulting in more damage to traffic signals due to accidents, as well as increases in traffic complaints.

The Division will continue work on several major projects and plans, many of which are funded through grants from the Federal Government as well as the State. These include the design of a reconstructed Mathilda/237 interchange (in partnership with the VTA), evaluation of the VTA's El Camino Real Bus Rapid Transit project and north-south bus study, implementation of Safe Routes to School projects, and monitoring of regional projects such as Caltrain electrification, and High Occupancy Tool lane projects on routes 85, 237, and 101.

Street Operations

As part of the Pavement Rehabilitation capital improvement project, road restoration work began in FY 2011/12 and will continue through 2017. With a combination of overlays, patching, chip seal and slurry seal, the project will raise the average pavement condition index (PCI) of City streets from "good" (70-79) to "very good" (80-89) within the next three years. A pilot project of cold in-place recycling was used to resurface Evelyn Avenue from Mathilda to Bernardo. Additional locations will be considered in the future where the technology is cost effective. The City received a Certificate of Excellence from the International Pavement Management Association for the recycling project. Concrete Maintenance has been moved into this program for FY 2014/15. The service of painting and maintaining red curbs was eliminated in 2003 as part of the budget service level reductions and is being restored beginning FY 2014/15.

Street Lighting

Funding sources are being evaluated to replace more of the City's high pressure sodium street lights with light emitting diodes (LED). 20% of the City's street lights have already been changed to LED fixtures with Federal grants and PG&E rebates. Repainting of metal light poles began in FY 2013/14, with about ¼ of the metal poles being painted. Additional projects over the next several years will eventually result in all metal street light poles being painted for the first time in over 40 years.

Downtown Parking Lot Maintenance

Installation of new concrete valley gutters, and spot repairs of damaged asphalt was accomplished in FY 2013/14 at the Frances Street and Evelyn Avenue parking lot. The other parking lots will also be spot repaired with drainage facilities installed, where needed, over the next few years. Work was scheduled and coordinated with the downtown businesses to minimize disruption to customers.

Street Tree Services

In FY 2012/13, an additional \$475,000 annually was added to this program's budget to return street pruning to a seven-year cycle using contract services. The contractor was able to provide preventive maintenance pruning to over 7,000 street trees so that, if continued, the average interval for pruning all street trees depending upon their species would be 5 years, an improvement over the council-approved interval of seven years. In FY 2012/13, City staff pruned over 2,000 trees with hazardous conditions so that no reported trees with hazardous conditions remained.

Concrete Maintenance

In FY 2014/15, concrete maintenance was merged into the pavement maintenance program of the Street Operations Division. Mitigation of displaced or damaged sidewalk and curb sections is provided in this program. Annual funding for ongoing concrete repairs is provided in the Sidewalk, Curb and Gutter Replacement infrastructure project, with an additional \$1 million provided over FY 2014/15 and FY 2015/16 to help reduce the backlog of work. However, locations requiring replacement continue to be reported at a higher rate than they can be repaired. In FY 2013/14, 839 locations were repaired, with 287 more completed in FY 2014/15. During the same two year period, approximately 2,400 new locations were reported. The current backlog on the replacement list is approximately 2,700 locations.

Public Works Administration

Signs of an improved economy have prompted much interest in city-owned properties and their availability for sale. City-owned property that is no longer needed to provide City services will be the primary focus in FY 2014/15 for Council to consider as surplus property. The Administration Division will continue to manage real estate and leases for the City.

Capital Project Management

Upcoming work for the Capital Improvement Program includes: two major bridge projects, Fair Oaks over Caltrain, and San Francisco-Alviso Road over Calabazas Creek; and the accelerated pavement resurfacing program. The master planning for the Water Pollution Control Plant has commenced and the design and environmental process will be completed over the next two years. During this period a number of "gap" projects will be implemented to ensure the existing plant continues to meet water quality regulations. Other utilities-related work includes the renovation of Storm Pump Station #2 as well as ongoing replacement of sewer and water mains. Parks and Facilities-related projects will focus on renovation of the Community Center buildings and the renovation of Fair Oaks Park.

Land Development Engineering

Development activity continues at a high level throughout the City and is expected to remain high over the next year. The Land Development Engineering budget reflects this through an increase in Casual employee hours, as well as a shift of the Director of Public Works hours to this program. Additionally, some expenditures were increased to provide compliance with tightening regulations, specifically around flood protection.

This program has been moved in its entirety to the new Development Enterprise Fund. While it is anticipated that this elevated level of resources will be needed in the short term, they will not be required over the long term, and program costs will need to decrease along with fee revenue.

Neighborhood Parks and Open Space Management

The Parks Program continues to explore options to reduce its carbon footprint and make the City's open space more "green." The California drought has challenged Parks to reduce its water consumption. Some of these efforts include, optimizing water usage by installing different plantings, utilizing efficient water management, and reducing grass areas. The Program's increasing use of integrated pest management principles has limited the numbers and

Sunnyvale parks and open space.

Golf and Tennis Services

The Golf and Tennis Enterprise Fund was formed in FY 2012/13 with the elimination of the Community Recreation Fund. Since 1999, the Golf Services Program has operated both Sunken Gardens Golf Course and the Sunnyvale Golf Course. The past eight years have shown a gradual decline in golf participation and revenue and the Fund now requires a transfer from the General Fund to prevent a negative fund position..

Staff is optimistic that slow growth over the next several years is achievable in Sunnyvale, but softness in the golf market could still pose challenges to course revenue. Vigorous efforts are being made to both reduce costs and increase revenue. Cost reductions are being achieved through operational efficiencies including water conservation and a restructure plan that will reduce labor costs through personnel attrition. Creative marketing continues with a focus on the business community and the next generation of golfers.

The Sunnyvale Tennis Center is operated by a contractor pursuant to a license agreement which has shown to have a significant, positive impact for both operating and capital programs in the enterprise fund. The agreement will generate license fees totaling more than two million dollars over its 15-year term, an increase of approximately \$550,000 over projections for that same time period in the FY 2011/12 Budget. In addition, the agreement calls for a total capital investment of \$230,000 toward the improvement of various buildings at the Tennis Center, as well as payment of up to \$75,000 for electricity costs over the life of the agreement. It is also expected that tennis programs, including instruction, leagues, camps, tournaments, and special events, will increase in number and quality.

Fleet Services

Fleet replaced 40 of the 482 City vehicles and equipment maintained in FY 2013/14. This included eight (8) service trucks, four (4) dumps trucks, four (4) sedans, four (4) motorcycles, several pieces of landscape equipment, an aerial tree truck, a large loader, several pieces of road repair equipment, and a combination hydro-excavator truck. The City also added a pavement cutting device for adjusting manholes and a skid steer unit with trailer. For FY 2014/15 and FY 2015/16, Fleet will be charged with replacing two fire engines and procuring a new ladder truck for the new fire station.

Fleet passed its latest CHP Biennial Inspection of Terminal and received a Certificate of Achievement for our exceptional record. Fleet also oversaw a new Tier I qualified, self-certified Spill Prevention, Control, and Countermeasure (SPCC) Plan, and completed Hazardous Material Business Plans for all of Operations Division facilities, including uploading into the new State automated system.

Facility Services

In Fiscal Year 2013/14, Facility Services completed a budgeted position restructure. The bulk of Facility staff were classified as Facility Technician II. As positions became vacant, more specialization was sought to allow technicians to focus on more complex matters such as heating and air conditioning system repairs and provide more professional services. Additionally, two vacant positions were reclassified to Facility Attendant with a focus on specific service areas. This new staffing plan provided for improved service to the Library, the Sunnyvale Office Center, City Council meetings, and the entire civic center. Some projects completed in Fiscal Year 2013/14 included: repainting the Public Safety Building and carpeting the upstairs; replacing a large chiller in the Senior Center air conditioning system and installation of a new air conditioning unit at the Sunnyvale Golf Course clubhouse. The exhaust system at some of the fire stations developed problems requiring some new equipment and new training to allow fire engines to operate indoors during service and just prior to responding to a fire. In FY 2014/15, Facility Services will be monitoring major improvements to the Fremont Pool building, begin repairs and replacement of the roofs of fire stations, and repair work to some park buildings.

Department Position Allocation

Classification	FY 2014/15 Budgeted Positions	FY 2015/16 Budgeted Positions
Director of Public Works	1	1
Asst Director of Public Works/City Engineer	1	1
Assistant City Engineer	1	1
Assistant City Engineer-Debt Funded	1	1
Facilities Services Superintendent	1	1
Superintendent of Parks and Golf	1	1
Superintendent of Public Works Operations	1	1
Transportation and Traffic Manager	1	1
Sr Management Analyst	1	1
Golf Operations Manager	2	2
Parks Manager	2	2
Urban Landscape Manager	1	1
Streets Operations Manager	1	1
Senior Engineer	4	4
Fleet Manager	1	1
Administrative Aide	1	1
Administrative Aide-Grant Funded	1	1
Administrative Aide-Confidential	1	1
Auto Shop Attendant	1	1
Administrative Analyst	2	2
Civil Engineer	4	4
Engineering Assistant II		3
Engineering Assistant I	1	1
Senior Traffic Engineer	1	1
Principal Transportation Planner	1	1
Traffic Engineer	1	1
Transportation Engineer	1	1
Traffic Engineering Assistant II	1	1
Fleet Services Coordinator	1	1
Public Works Construction Inspector	4	4
Golf Professional	1	1
Assistant Golf Professional	1	1
Golf Course Equipment Mechanic	1	1

Classification	FY 2014/15 Budgeted Positions	FY 2015/16 Budgeted Positions
Equipment Mechanic	8	8
Heavy Equipment Operator	7	7
Street Lighting Technician	1	1
Facilities Attendant II	2	2
Facilities Technician II	4	4
Facilities Technician III	3	3
Parks Leader	8	8
Public Works Crew Leader	5	5
Senior Park Utility Worker	6	6
Public Works Supervisor	3	3
Senior Building Services Leader	3	3
Senior Maintenance Worker	8	8
Maintenance Worker II	4	4
Principal Office Assistant	2	2
Senior Office Assistant	5	5
Staff Office Assistant	2	2
Greenskeeper	1	1
Senior Greenskeeper	1	1
Senior Parks Leader	2	2
Groundswoker	3	3
Parks Worker I	5	5
Parks Worker II	15	15
Parks Worker III	12	12
Utility Worker	17	17
Part-Time Staff Office Assistant	1	1
Part-Time Golf Services Assistant	5	5
Department of Public Works Total	180	180

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Department of Public Works Performance Indicators

2011 Consolidated General Plan Goals:

Chapter 3, Land Use and Transportation (LT)

Goal LT-2: Attractive Community

Goal LT-3: Appropriate Housing

Goal LT-4: Quality Neighborhoods and Districts

Goal LT-5: Effective and Safe Transportation

Goal LT-8: Adequate and Balanced Recreation Facilities

Goal LT-9: Regional Approach to Providing and Preserving Open Space

Chapter 4, Community Character (CC)

Goal CC-2: Attractive Street Environment

Goal CC-4: Accessible and Attractive Public Facilities

Goal CC-10: High Quality Recreation Programming

Goal CC-11: Prioritization for Recreation Programming

Please refer to the General Plan Executive Summary for further details on goals

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
NEIGHBORHOOD PARKS AND OPEN SPACE				
WORKLOAD INDICATORS				
Number of Parks Open Space Acres maintained. [New in FY 2012/13]	LT-8, LT-9	N/A	476	477
Number of Median open space acres maintained [New in FY 2014/15]	LT-8, LT-9	N/A	N/A	N/A
PERFORMANCE INDICATORS				
Number of hazardous conditions reported and percent abated within 24 hours.	LT-8	143 98%	99 100%	72 97%
Number of acts of vandalism reported and percent abated within 72 hours.	LT-8	362 98%	384 95%	374 95%
Number of park and open space asset evaluations of attractiveness, and percent meeting standards.	LT-8	3,108 75%	2,330 66%	2,330 67%
Number of park and open space asset evaluations for usability, and percent meeting standards.	LT-8	919 89%	969 83%	969 84%

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
Number of median asset evaluations of attractiveness, and percent meeting standards.	LT-8	N/A	N/A	N/A
Number of National Citizen survey respondents and percent rating City parks and open space as good or better. [New in FY 2012/13]	LT-8	N/A	262 87%	N/A
GOLF COURSE OPERATIONS				
WORKLOAD INDICATORS				
Number of Golf Open Space Acres maintained. [New in FY 2012/13]	CC-10, CC-11	N/A	175	175
Rounds of golf played at Sunnyvale Golf Course.	CC-10, CC-11	75,616	69,222	72,668
Rounds of golf played at Sunken Gardens Golf Course.	CC-10, CC-11	60,505	60,361	52,073
PERFORMANCE INDICATORS				
Number of reported hazardous conditions and percent abated within 24 hours.	CC-10, CC-11	78 100%	92 100%	51 100%
Number of reported acts of vandalism and percent abated within 72 hours.	CC-10, CC-11	11 100%	13 100%	10 100%
The percentage of Golf Components that indicate Golf Operations and Services meets the Golf Division standards for attractiveness as listed in the Golf Division quality Standards manual. [Deleted in FY 2012/13]	CC-10, CC-11	N/A	N/A	N/A
Number of golf course asset evaluations and percent meeting standards for attractiveness. [New in FY 2012/13]	CC-10, CC-11	N/A	112 93%	112 93%
The percentage of Golf Components that indicate Golf Operations and Services meets the Golf Division standards for usability as listed in the Golf Division quality Standards manual. [Deleted in FY 2012/13]	CC-10, CC-11	N/A	N/A	N/A
Number of golf course asset evaluations and percent meeting standards for usability. [New in FY 2012/13]	CC-10, CC-11	N/A	129 95%	129 100%
Number of customer satisfaction survey respondents and percent rating City golf courses as good or better. [New in FY 2012/13]	CC-10, CC-11	N/A	64 95%	127 91%
Number of customer satisfaction survey respondents and percent rating City tennis center as good or better.	CC-10, CC-11	N/A	23 100%	41 100%

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
Revenues for the Golf and Tennis Fund exceeds expenditures. [New for FY 2014/15]	CC-10, CC-11	N/A	N/A	N/A
Number of resident survey respondents and percent rating City recreation centers or facilities as good or better. [New in FY 2012/13, Deleted in FY 2014/15]	CC-10, CC-11	N/A	262 86%	N/A
TRANSPORTATION AND TRAFFIC SERVICES				
WORKLOAD INDICATORS				
Number of signalized intersections.	LT-5	129	129	130
PERFORMANCE INDICATORS				
Number of requests for traffic control modifications processed and percent responded to within 30 days.	LT-5	82 100%	72 86%	60 100%
Number of traffic signal management requests processed and percent responded to within 1 day.	LT-5	135 100%	110 99%	120 94%
Number of land development reviews processed and percent completed within established deadlines.	LT-5	339 100%	126 100%	201 100%
PAVEMENT OPERATIONS				
WORKLOAD INDICATORS				
Miles of collector and residential streets in the City.	LT-5	208	208	208
Miles of arterial streets in the City.	LT-5	52	52	52
Number of traffic signs maintained (approximate).	LT-5	13,000	13,000	13,000
Total number of emergency and non-emergency graffiti locations addressed. [New in FY 2012/13]	LT-5	N/A	1,422	1,337
Miles of public concrete sidewalk in the City. [New in FY 2012/13]	LT-5	N/A	378	378
Lineal feet of displaced sidewalk mitigated. [New in FY 2012/13]	LT-5	N/A	21,972	22,969
Number of sidewalk, curb, and gutter sites replaced. [New in FY 2012/13]	LT-5	N/A	504	1,430
Number of access ramps installed. [New in FY 2012/13, Deleted in FY 2014/15]	LT-5	N/A	–	–

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
PERFORMANCE INDICATORS				
Percentage of residents rating the quality of Pavement Operations services as fair. [Deleted in FY 2012/13]	LT-5	N/A	N/A	N/A
Number of resident survey respondents and percent rating the services provided by Pavement Operations as good or better.	LT-5	N/A	236 66%	N/A
Average Citywide pavement condition index (PCI) rating, with a goal of 80% or higher. [New in FY 2012/13]	LT-5	N/A	79	79
Number of City collector and residential streets surveyed and percent rated good or better (PCI = 70+), based on Metropolitan Traffic Commission regional standards.	LT-5	1,307 85%	1,532 79%	1,256 82%
Number of City arterial streets surveyed and percent rated good or better (PCI = 70+), based on Metropolitan Traffic Commission regional standards.	LT-5	213 87%	245 80%	199 81%
Number of hazardous debris calls received and percent responded to within 3 hours of notification.	LT-5	18 95%	133 89%	116 97%
Number of graffiti obscenities reported and percent removed within 1 working day of notification.	LT-5	1 100%	3 100%	1 100%
Number of non-emergency graffiti incidents reported and percent responded to within 2 days of notification. [New in FY 2012/13]	LT-5	N/A	4 100%	6 100%
Number of unscheduled street sweeping requests/complaints received and % resolved within 2 working days of notification.	LT-5	2 100%	9 100%	34 100%
Number of displaced sidewalk sites serviced and percent temporarily ramp patched within five working days of notification.	LT-5	100%	879 98%	1,180 98%
STREETLIGHT SYSTEM				
WORKLOAD INDICATORS				
Number of streetlights surveyed. [Deleted in FY 2012/13]	LT-5	15,716	N/A	N/A
Number of streetlights maintained by the City. [New in FY 2012/13]	LT-5	N/A	9,357	9,357
Number of surveys scheduled yearly. [Deleted in FY 2012/13]	LT-5	N/A	N/A	N/A

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
Number of streetlights surveyed in a year. [New in FY 2012/13]	LT-5	N/A	15,992	15,992
1,567 Collector and Arterial Lights surveyed bi-monthly				
1,385 Industrial Zone Lights surveyed quarterly				
175 Overhead Pathway Lights surveyed bi-monthly				
PERFORMANCE INDICATORS				
Number of City streetlights surveyed and percent functioning.	LT-5	15,716 96%	15,612 97%	15,791 99%
Percentage of residents rating the quality of Streetlight System services as fair or better. [Deleted in FY 2012/13]		N/A	N/A	N/A
Number of resident survey respondents and percent rating the services provided by Streetlight System as good or better.	LT-5	N/A	246 71%	N/A
Number of City owned streetlight outages due to lamp failure and percent repaired within 1 working day of notification.	LT-5	388 89%	253 95%	700 99%
Percent of scheduled arterial, industrial, and pedestrian pathway light surveys completed as scheduled.	LT-5	16 100%	15 94%	15 94%
STREET TREE MAINTENANCE				
WORKLOAD INDICATORS				
Number of City street trees (approximate).	CC-2	37,000	37,000	37,000
PERFORMANCE INDICATORS				
Number of street trees scheduled and percentage structurally pruned within 180 days of determination of need by the City Arborist. [Deleted in FY 2012/13]	CC-2	N/A	N/A	N/A
Number of street trees scheduled for individual pruning due to damage, disease or other hazardous conditions and percent pruned within 90 days. [New in FY 2012/13, Deleted in FY 2014/15]	CC-2	N/A	1,822 95%	1,950 100%
Number of street trees scheduled for safety pruning due to damage, disease or other hazardous conditions and percent pruned within 60 days. [New in FY 2014/15]	CC-2	N/A	N/A	N/A

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
Number of trees scheduled for structural pruning by City Staff or contractor on a 7 year average pruning cycle and percent completed. [New in FY 2012/13, Deleted in FY 2014/15]	CC-2	N/A	5,286 86%	5,286 337%
Number of trees scheduled for structural pruning on a 7 year average pruning cycle and percent completed. [New in FY 2014/15]	CC-2	N/A	N/A	N/A
Number of street trees scheduled for removal and percentage replaced due to damage, disease, death or other hazardous conditions. [Deleted in FY 2012/13]	CC-2	N/A	N/A	N/A
Number of street trees scheduled for removal due to damage, disease, death or other hazardous conditions and percent removed and replaced within 90 days of determination by City Arborist. [New in FY 2012/13, Deleted in FY 2014/15]	CC-2	N/A	520 37%	333 52%
Number of street trees scheduled for removal due to damage, disease, death or other hazardous conditions and percent removed within 60 days of determination by City Arborist. [New in FY 2014/15]	CC-2	N/A	N/A	N/A
Number of Street Trees Planted [New in FY 2014/15]	CC-2	N/A	N/A	N/A
Number of requests for tree services and percent investigated within ten business days of notification.	CC-2	2,023 91%	1,661 92%	2,299 99%
DOWNTOWN PARKING LOT MAINTENANCE				
WORKLOAD INDICATORS				
Square footage of downtown parking lots maintained.	LT-2	152,149	152,149	152,149
PERFORMANCE INDICATORS				
Number of Parking District parking lot light outages reported and percent repaired within 24 hours of notification. (Goal 90%)		43 98%	48 98%	50 91%
PUBLIC WORKS ADMINISTRATION				
WORKLOAD INDICATORS				
Number of real properties leased by DPW Administration Division [New in FY 2014/15]	LT-1	N/A	N/A	N/A
Total number of Department operating program activities managed.		213	213	163
PERFORMANCE INDICATORS				

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
Number of resident survey respondents and percent rating the services provided by Public Works as good or better.	LT-1	N/A	251 72%	N/A
Percent of total Department operating budget expended.		97%	97%	98%
Number and percent of units leased at or above market rate within 60 days of vacancy [New in FY 2014/15]	LT-1	N/A	N/A	N/A
CAPITAL PROJECT MANAGEMENT				
WORKLOAD INDICATORS				
Number of construction capital projects managed. [Edited for FY 2014/15]	CC-4	67	70	92
Number of design capital projects managed. [New in FY 2014/15]	CC-4	N/A	N/A	N/A
PERFORMANCE INDICATORS				
Percentage of internal customers rating the quality of Capital Project Management design services as fair or better. [Deleted in FY 2012/13]	CC-4	N/A	N/A	N/A
Number of customer survey respondents and percent rating the design services provided by Capital Project Management as good or better.	CC-4	12 83%	8 61%	6 83%
Number of customer survey respondents and percentage of respondents rating the construction services provided by the construction management team as meeting expectations or better. [New in FY 2014/15]	CC-4	N/A	N/A	N/A
Number of City capital construction projects completed during the fiscal year and percent that have no deficiencies at final inspection. [Deleted in FY 2014/15]	CC-4, LT-5	20 63%	16 44%	19 6%
Number of City capital project designs completed compared to the number of planned projects per fiscal year. [Edited for FY 2014/15 for clarification]	CC-4, LT-5	18	23	22
Number and percentage of capital construction projects completed within the approved construction budget. [New in FY 2014/15]	CC-4, LT-5	N/A	N/A	N/A

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
LAND DEVELOPMENT ENGINEERING				
WORKLOAD INDICATORS				
Number of permit applications. [Deleted in FY 2012/13]	LT-2, LT-3, LT-4	N/A	N/A	N/A
Number of resubmitted applications. [Deleted in FY 2012/13]	LT-2, LT-3, LT-4	N/A	N/A	N/A
Number of minor permit applications. [Deleted in FY 2012/13]	LT-2, LT-3, LT-4	N/A	N/A	N/A
Number of subdivision map reviews. [Deleted in FY 2014/15]	LT-2, LT-3, LT-4	N/A	11	19
Number of major development project reviews. [New in FY 2014/15]	LT-2, LT-3, LT-4	N/A	N/A	N/A
Number of encroachment permit application reviews and inspections. [New in FY 2012/13]	LT-2, LT-3, LT-4	N/A	380	437
Number of public contacts (CRM, counter, email, phone, etc.). [New in FY 2012/13]	LT-2, LT-3, LT-4	N/A	6,882	9,153
PERFORMANCE INDICATORS				
Percentage of permit applicants rating the quality of General Engineering services as fair or better. [Deleted in FY 2012/13]		100%	N/A	N/A
Number of permit applicant survey respondents and percent rating the services provided by General Engineering as good or better.	LT-2, LT-3, LT-4	1 100%	17 100%	5 100%
Number of major development projects reviewed and percent completing an initial review within 21 days. [Deleted in FY 2014/15]	LT-2, LT-3, LT-4	18 35%	11 54%	19
Percent of initial project reviews completed within 21 days for major development projects. [New in FY 2014/15]	LT-2, LT-3, LT-4	N/A	N/A	N/A
Number of resubmitted major development project reviews processed and percent completed within 14 days. [Deleted in FY 2014/15]	LT-2, LT-3, LT-4	18 74%	11 48%	19 61%
Percent of resubmitted project reviews completed within 14 days for major development projects. [New in FY 2014/15]	LT-2, LT-3, LT-4	N/A	N/A	N/A
Number of encroachment permit applications processed and percent reviewed within 14 days. [Deleted in FY 2014/15]	LT-2, LT-3, LT-4	395 91%	380 87%	437 82%
Percent of encroachment permit reviews completed within 14 days. [New in FY 2014/15]	LT-2, LT-3, LT-4	N/A	N/A	N/A

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
FACILITY SERVICES				
WORKLOAD INDICATORS				
Number of City buildings maintained.	CC-4	87	87	87
PERFORMANCE INDICATORS				
Number of non-urgent work orders and percent completed within 15 calendar days.	CC-4	5,367 91%	4,391 86%	4,772 89%
Number of urgent/emergency work orders and percent abated within 24 hours.	CC-4	192 91%	248 78%	226 80%
Number of work orders completed and percent requiring a call back.	CC-4	5,566 0.2%	4,639 0%	4,998 0%
Number of customer survey respondents and percent rating services provided by the Facilities Division as good or better.	CC-4	187 94%	227 94%	299 97%
PROVISION OF VEHICLES AND MOTORIZED EQUIPMENT				
WORKLOAD INDICATORS				
Number of motor vehicles in City fleet. [Deleted in FY 2012/13]		315	N/A	N/A
Number of autos and light trucks maintained in City fleet. [New in FY 2012/13]	CC-4	N/A	203	207
Number of special purpose trucks, tractors and trailers maintained in City fleet. [New in FY 2012/13]	CC-4	N/A	32	33
Number of construction and landscape equipment items maintained in City fleet. [Deleted in FY 2014/15]	CC-4	32	79	81
Number of small equipment and auxiliary power generator items maintained in City fleet. [New in FY 2012/13]	CC-4	N/A	162	157

	General Plan Goal	FY 2011/12 Result	FY 2012/13 Result	FY 2013/14 Result
PERFORMANCE INDICATORS				
Percent of operating time that City vehicles and equipment are available for department usage (also known as uptime).	CC-4	96%	97%	97%
Number of customer survey respondents and percent rating services provided by the Fleet Division as good or better.	CC-4	N/A	11 73%	11 97%
Complete a minimum of 95% of scheduled preventive maintenance services on vehicles in the month scheduled. [New in FY 2014/15]	CC-4	N/A	N/A	N/A

City of Sunnyvale
Program Performance Budget

Program 219 - Street Tree Services

Service Delivery Plan 21901 - Tree Services

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 219100, 219101, 219102, 219103, 219104, 219105, 219106, 219107 - A Tree Pruned for Safety					
Product: A Tree Pruned for Safety					
Costs:	403,097.79	691,077.14	684,539.03	530,957.99	544,857.14
Products:	1,822.00	3,352.00	4,467.00	2,200.00	2,200.00
Hours:	5,356.27	9,841.00	8,952.10	7,765.00	7,765.00
Activity 219110, 219111, 219112, 219113, 219114, 219115, 219116 - Contract Block Tree Services					
Product: A Preventative Tree Pruned					
Costs:	25,558.72	526,000.00	542,039.16	567,147.92	572,978.51
Products:	2,733.00	0.00	12,381.00	5,000.00	5,000.00
Hours:	39.36	0.00	381.75	280.00	280.00
Activity 219120, 219121 - Tree Removal					
Product: A Tree Removed					
Costs:	267,166.03	119,807.45	107,069.07	122,350.38	125,407.68
Products:	520.00	0.00	333.00	200.00	200.00
Hours:	3,733.69	1,635.00	641.64	1,680.00	1,680.00
Activity 219130 - Tree Planting					
Product: A Tree Planted					
Costs:	84,945.30	79,524.22	47,072.94	120,776.22	123,718.64
Products:	190.00	0.00	173.00	300.00	300.00
Hours:	1,011.65	775.00	300.88	1,520.00	1,520.00
Activity 219140 - Tree Assessment					
Product: A Tree Assessed					
Costs:	149,274.37	102,820.72	92,353.00	142,740.40	146,320.26
Products:	1,661.00	0.00	1,392.00	1,500.00	1,500.00
Hours:	1,738.94	1,155.00	993.95	1,635.00	1,635.00

City of Sunnyvale
Program Performance Budget

Program 219 - Street Tree Services

Service Delivery Plan 21901 - Tree Services

	2012/2013	2013/2014	2013/2014	2014/2015	2015/2016
	Actual	Budget	Actual	Current	Plan
Activity 219160 - Root Mitigation					
Product: A Tree Root Mitigated					
Costs:	10,853.74	48,332.22	5,226.98	20,817.45	21,322.12
Products:	49.00	0.00	4.00	50.00	50.00
Hours:	132.20	695.00	55.18	275.00	275.00
Activity 219170 - Street Trees - Trainings and Meetings					
Costs:	42,742.82	35,235.31	37,936.07	41,954.29	42,974.09
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	525.81	490.00	474.86	550.00	550.00
Activity 219180 - Development Related Activities					
Costs:	0.00	0.00	0.00	24,631.27	25,278.95
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	0.00	0.00	0.00	230.00	230.00
Totals for Service Delivery Plan 21901 - Tree Services					
Costs:	983,638.77	1,602,797.06	1,516,236.25	1,571,375.92	1,602,857.39
Hours:	12,537.92	14,591.00	11,800.36	13,935.00	13,935.00

City of Sunnyvale
Program Performance Budget

Program 219 - Street Tree Services

Service Delivery Plan 21903 - Emergency Services

	2012/2013	2013/2014	2013/2014	2014/2015	2015/2016
	Actual	Budget	Actual	Current	Plan
Activity 219320 - Emergency Services					
Product: An Emergency Response During Normal Work Hours					
Costs:	46,071.87	50,192.00	17,001.43	75,582.29	77,732.27
Products:	179.00	0.00	97.00	180.00	180.00
Hours:	635.25	709.00	223.98	1,180.00	1,180.00
Activity 219330 - Emergency Services - After Hours					
Product: An Emergency Response After Normal Work Hours					
Costs:	31,088.31	21,176.67	31,908.17	22,706.95	23,071.75
Products:	109.00	0.00	28.00	105.00	105.00
Hours:	514.86	355.00	485.48	355.00	355.00
Totals for Service Delivery Plan 21903 - Emergency Services					
Costs:	77,160.18	71,368.67	48,909.60	98,289.24	100,804.02
Hours:	1,150.11	1,064.00	709.46	1,535.00	1,535.00

City of Sunnyvale
Program Performance Budget

Program 219 - Street Tree Services

Service Delivery Plan 21904 - Management and Administration

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 219430 - Management and Administrative Support					
Costs:	280,397.39	230,882.24	301,654.68	224,602.80	230,313.27
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	2,920.92	2,590.00	2,965.78	2,385.00	2,385.00
Totals for Service Delivery Plan 21904 - Management and Administration					
Costs:	280,397.39	230,882.24	301,654.68	224,602.80	230,313.27
Hours:	2,920.92	2,590.00	2,965.78	2,385.00	2,385.00
Totals for Program 219					
Costs:	1,341,196.34	1,905,047.97	1,866,800.53	1,894,267.96	1,933,974.68
Hours:	16,608.95	18,245.00	15,475.60	17,855.00	17,855.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26701 - Field Services

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 267110, 267111 - Parks Maintenance					
Product: An Acre Maintained					
Costs:	3,942,662.91	3,800,790.61	4,225,058.41	4,143,456.78	4,333,728.12
Products:	168.00	168.00	168.00	162.00	167.00
Hours:	45,157.62	45,141.00	48,719.77	47,947.00	47,947.00
Activity 267120 - Public Grounds Maintenance					
Product: An Acre Maintained					
Costs:	747,116.17	673,441.41	801,106.99	744,767.28	778,611.46
Products:	36.00	36.00	36.00	46.00	46.00
Hours:	9,182.40	7,920.00	9,393.84	8,694.00	8,694.00
Activity 267130 - School Site Maintenance					
Product: An Acre Maintained					
Costs:	898,279.84	1,014,401.60	944,346.81	882,902.87	921,971.71
Products:	115.00	115.00	115.00	110.00	110.00
Hours:	10,563.48	12,517.00	10,601.27	10,010.00	10,010.00
Activity 267140 - Regional Open Space Maintenance					
Product: An Acre Maintained					
Costs:	320,911.91	537,086.96	371,199.67	310,497.80	325,177.68
Products:	72.00	72.00	72.00	154.00	154.00
Hours:	3,947.06	6,127.00	4,419.64	3,770.00	3,770.00
Activity 267150 - Roadside and Median Services					
Product: An Acre Maintained					
Costs:	999,689.21	852,236.62	1,046,510.29	1,009,444.32	1,051,708.02
Products:	0.00	0.00	77.00	77.00	77.00
Hours:	11,360.37	10,314.00	10,950.58	10,885.00	10,885.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26701 - Field Services

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 267160 - Sunnyvale Multimodal Transit Maintenance					
Product: One Site Maintained					
Costs:	173,180.85	201,074.71	155,444.53	189,965.70	193,601.08
Products:	0.00	0.00	1.00	1.00	1.00
Hours:	523.48	1,112.00	535.51	636.00	636.00
Activity 267170 - Parks Maintenance - Training/Meetings					
Costs:	198,315.59	214,997.80	209,764.34	199,784.80	208,804.19
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	2,366.83	2,676.00	2,384.37	2,315.00	2,315.00
Activity 267180 - El Camino Real Median Litter and Debris Removal					
Costs:	55,439.64	16,675.22	20,330.25	27,478.14	28,720.78
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	652.95	224.00	222.20	320.00	320.00
Activity 267190 - Aquatics Facilities					
Product: Number of Pools Maintained					
Costs:	255,356.69	267,073.80	240,461.76	232,955.59	238,892.68
Products:	0.00	0.00	3.00	3.00	3.00
Hours:	2,187.04	2,440.00	1,839.48	1,900.00	1,900.00
Totals for Service Delivery Plan 26701 - Field Services					
Costs:	7,590,952.81	7,577,778.73	8,014,223.05	7,741,253.28	8,081,215.72
Hours:	85,941.23	88,471.00	89,066.66	86,477.00	86,477.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26702 - Hazards and Vandalism

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 267210 - Abate Hazards					
Product: A Hazard Abated					
Costs:	115,341.64	59,823.10	102,625.07	112,248.68	115,645.63
Products:	99.00	140.00	72.00	120.00	120.00
Hours:	794.04	565.00	927.50	760.00	760.00
Activity 267220 - Abate Vandalism					
Product: A Vandalism Incident Abated					
Costs:	33,788.78	66,309.79	28,306.88	60,300.96	62,752.80
Products:	384.00	320.00	374.00	380.00	380.00
Hours:	275.54	775.00	296.02	610.00	610.00
Totals for Service Delivery Plan 26702 - Hazards and Vandalism					
Costs:	149,130.42	126,132.89	130,931.95	172,549.64	178,398.43
Hours:	1,069.58	1,340.00	1,223.52	1,370.00	1,370.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26703 - Management and Administration

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 267310 - Management and Administrative Support					
Costs:	932,392.16	1,016,520.46	905,441.08	1,058,417.94	1,104,042.08
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	9,125.25	9,765.00	7,910.09	10,090.00	10,090.00
Totals for Service Delivery Plan 26703 - Management and Administration					
Costs:	932,392.16	1,016,520.46	905,441.08	1,058,417.94	1,104,042.08
Hours:	9,125.25	9,765.00	7,910.09	10,090.00	10,090.00

City of Sunnyvale
Program Performance Budget

Program 267 - Neighborhood Parks and Open Space Management

Service Delivery Plan 26704 - Parking District

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 267400 - Parking District Landscaping					
Costs:	73,715.17	80,773.67	64,938.63	44,711.57	47,209.97
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	485.89	1,145.00	471.13	495.00	495.00
Totals for Service Delivery Plan 26704 - Parking District					
Costs:	73,715.17	80,773.67	64,938.63	44,711.57	47,209.97
Hours:	485.89	1,145.00	471.13	495.00	495.00
Totals for Program 267					
Costs:	8,746,190.56	8,801,205.75	9,115,534.71	9,016,932.43	9,410,866.20
Hours:	96,621.95	100,721.00	98,671.40	98,432.00	98,432.00

City of Sunnyvale
Program Performance Budget

Program 647 - Golf Course Operations

Service Delivery Plan 64701 - Sunnyvale Golf Course Services

	2012/2013	2013/2014	2013/2014	2014/2015	2015/2016
	Actual	Budget	Actual	Current	Plan
Activity 647110 - Maintain Sunnyvale Golf Course					
Product: An Acre Maintained					
Costs:	1,281,639.07	1,249,908.06	1,408,089.20	1,371,020.08	1,441,924.28
Products:	125.00	125.00	125.00	145.00	145.00
Hours:	14,790.70	15,871.00	14,793.31	14,354.00	14,354.00
Activity 647120 - Sunnyvale Golf Course Golf Shop Services					
Product: An Open Day					
Costs:	443,016.29	468,463.82	409,974.29	483,688.87	497,008.86
Products:	0.00	0.00	364.00	350.00	350.00
Hours:	5,776.64	6,491.00	6,416.15	7,894.00	7,894.00
Activity 647130 - Golf Car Services					
Product: A Golf Car Rental Customer					
Costs:	149,379.43	161,677.26	151,284.36	164,232.91	171,942.98
Products:	26,191.00	28,800.00	29,961.00	28,000.00	28,000.00
Hours:	3,751.93	3,744.00	3,959.70	3,744.00	3,744.00
Totals for Service Delivery Plan 64701 - Sunnyvale Golf Course Services					
Costs:	1,874,034.79	1,880,049.14	1,969,347.85	2,018,941.86	2,110,876.12
Hours:	24,319.27	26,106.00	25,169.16	25,992.00	25,992.00

City of Sunnyvale
Program Performance Budget

Program 647 - Golf Course Operations

Service Delivery Plan 64702 - Sunken Gardens Golf Course Services

	2012/2013	2013/2014	2013/2014	2014/2015	2015/2016
	Actual	Budget	Actual	Current	Plan
Activity 647210 - Maintain Sunken Gardens Golf Course					
Product: An Acre Maintained					
Costs:	480,532.15	499,264.93	447,574.93	510,959.05	534,711.76
Products:	30.00	30.00	30.00	30.00	30.00
Hours:	5,034.86	5,498.00	4,459.75	5,083.00	5,083.00
Activity 647220 - Sunken Gardens Golf Course Golf Shop					
Product: An Open Day					
Costs:	228,536.53	210,482.11	259,007.51	300,970.97	312,757.58
Products:	0.00	0.00	364.00	350.00	350.00
Hours:	5,397.86	5,266.00	6,733.86	7,092.00	7,092.00
Activity 647230 - Sunken Gardens Golf Course Driving Range					
Product: An Open Day					
Costs:	151,867.19	184,862.75	145,423.54	166,344.90	176,636.76
Products:	362.00	350.00	364.00	350.00	350.00
Hours:	4,984.42	5,691.00	4,468.20	5,331.00	5,331.00
Totals for Service Delivery Plan 64702 - Sunken Gardens Golf Course Services					
Costs:	860,935.87	894,609.79	852,005.98	978,274.92	1,024,106.10
Hours:	15,417.14	16,455.00	15,661.81	17,506.00	17,506.00

City of Sunnyvale
Program Performance Budget

Program 647 - Golf Course Operations

Service Delivery Plan 64703 - Management and Administration

	<u>2012/2013</u> <u>Actual</u>	<u>2013/2014</u> <u>Budget</u>	<u>2013/2014</u> <u>Actual</u>	<u>2014/2015</u> <u>Current</u>	<u>2015/2016</u> <u>Plan</u>
Activity 647310 - Management and Administrative Support					
Costs:	636,334.01	637,788.76	460,339.21	335,605.16	390,618.16
Products:	0.00	0.00	0.00	0.00	0.00
Hours:	5,937.90	6,535.00	4,049.13	4,645.00	4,645.00
Activity 647320 - Tennis Center Operations					
Product: An Open Day					
Costs:	71,906.97	82,943.41	77,467.19	68,042.03	71,833.89
Products:	0.00	0.00	364.00	350.00	350.00
Hours:	294.89	450.00	291.80	200.00	200.00
Totals for Service Delivery Plan 64703 - Management and Administration					
Costs:	708,240.98	720,732.17	537,806.40	403,647.19	462,452.05
Hours:	6,232.79	6,985.00	4,340.93	4,845.00	4,845.00
Totals for Program 647					
Costs:	3,443,211.64	3,495,391.10	3,359,160.23	3,400,863.97	3,597,434.27
Hours:	45,969.20	49,546.00	45,171.90	48,343.00	48,343.00

Projects Budget Guide

Strategic Vision

The City of Sunnyvale has developed a strategic vision to develop its capital assets so residents will continue to realize optimal service in an aesthetically pleasing environment. Careful management of these assets keeps the City poised for flexible and responsive growth, while methodical planning allows the City to proactively prepare the ground work so it can seize opportunities arising from a dynamic economy. Further, this plan incorporates a broad vision that allows the City to concentrate on the “here and now” delivery of service, while keeping its eye on the horizon. Applying a long-term approach allows the City to seek economically solid and financially feasible opportunities to “grow” toward a vision of tomorrow.

In Sunnyvale’s multi-year framework, capital improvement maintenance and infrastructure replacement are given high priority. New capital improvements must be supportive of the General Plan. The City’s long-term financial plan represents the large demand that fixed asset replacement places on any government body.

Capital improvements substantially affect the economic vitality and quality of life in the community. By definition, a capital improvement requires a major initial investment, a significant and continuing financial commitment, and eventual replacement. Capital improvements require careful long-term planning and budgeting so cyclical downturns or unforeseen financial emergencies do not curtail planned maintenance and necessary replacement.

The City of Sunnyvale has a consolidated General Plan that contains a comprehensive capital assets plan that is specific to its focus on scope of service. This plan is formulated through careful analysis, study, and consideration. The Projects Budget aligns projects with the General Plan.

Using the plan as a foundation, individual projects are proposed based on the needs of the community. These projects may be designated as capital, infrastructure, special, or outside group funding. Capital projects relate to construction, major improvements, or acquisition of a structure.

Infrastructure projects generally relate to the long-term renovation and replacement of the City’s existing physical assets like streets, sewers, water lines, roof replacements, and heating, air conditioning, and ventilation systems replacement. Special projects generally include one-time projects that are designed to address a specific community need or problem. For example, this category could include a feasibility study on the need for higher capacity at the Water Pollution Control Plant. The last category is outside group funding. These also are special projects, but are separated to identify City contributions to local community-based organizations.

Project Planning & Budgeting

Every other year the City reviews and updates the twenty-year Projects Budget. Every project is extensively reviewed. The City examines each project in several different contexts. Consideration is given to how the project will be financed and sometimes whether it will be financed. Cost/benefit analyses are conducted on the merits of the projects and where each fits into the overall capital assets plan for the City. Projections are formulated on expenditures and if the project will generate revenues. All project costs are updated to reflect current requirements.

In order to provide a sound foundation for decision making on capital improvements and other project-related efforts, the City applies extensive criteria to determine the value of each project. Criteria include, but are not limited to protection of public health and safety, adherence to legal requirements, environmental quality, level of public support, return on investment, availability of financing, and relationship to Council-adopted plans.

Operating resources required to maintain new capital improvements commencing the year the improvement is completed are included in the

amount and the fiscal year in which the additional operating costs become effective. These costs are incorporated in the long-term financial plans for each affected fund.

The City carefully considers each project's short-term and long-term effects against current policy directives, citywide needs, on-going operational needs, and budgetary constraints. These considerations are applied across the entire twenty-year planning horizon and to all projects, no matter their cost or scope. The effect is a long-term, comprehensive project plan that is synchronized with a balanced operating budget. This approach provides a complete financial analysis of the impact of all projects proposed for funding in the immediate year, as well as in future years. It also provides a "big picture" perspective of how the projects are synchronized with the operating budget.

Fiscal Policies Related to Capital & Infrastructure Expenditures

Council Fiscal Policy identifies a number of capital improvement and related policies designed to maximize value and cost-effectiveness of the City's infrastructure. Several key policies include those relating to plan, design, and funding.

Capital Improvement Plan. High priority should be given to replacing capital improvements prior to the time they have deteriorated to the point where they are hazardous, incur high maintenance costs, negatively affect property values, or no longer serve their intended purposes. Priority will be given to the repair and replacement of existing infrastructure as compared to the provision of new or expanded facilities.

Capital Improvement Design. The planning and design of all capital improvements should be based on standards that minimize construction costs, while assuring acceptable useful life and reducing maintenance requirements. Value engineering processes will be used when necessary and appropriate.

Capital Improvement Funding. In most cases, governmental capital improvements should be funded on a pay-as-you-go basis. Alternate financing strategies may be considered in light of the specific project and the consequences of each financing strategy.

Land Acquisition. A high priority will be given to acquiring undeveloped land needed to meet City goals. Developed land should be acquired in a reasonable time prior to when the property is required for City purposes.

Reserves. Provide a prudent level of reserves for future unexpected expenses and revenue declines; to accumulate funds to support future planned capital improvements; and to reduce the variability between high and low expenditure years in the Twenty-Year Resource Allocation Plan.

Unfunded Projects

Over the last several years, staff has made a concerted effort to identify all of the unfunded capital projects that pose a significant liability in the long term. Unfunded projects fall into several categories, with many having potential funding sources that can be pursued. Project Information Sheets for these unfunded projects can be found in numerical order in each project category following the Project Information Sheets for funded projects.

In addition, there are many unfunded projects identified in the long range plans for traffic and transportation that guide the development of the capital projects budget in the short- and long-term. These long range plans are discussed in more detail under the Traffic and Transportation projects category. The full listing of projects for this plan is also provided. For those projects on the lists that are not included in the projects budget, at such time as funding becomes available, those projects will be evaluated and moved into the projects budget as appropriate.

Parks and Recreation

The majority of Parks and Recreation projects are funded by Park Dedication Fees, which may be used to pay for developing new or rehabilitating existing neighborhood or community parks or recreational facilities. Operating costs that arise from these projects are funded by the General Fund or the Golf and Tennis Operations Fund.

The FY 2015/16 Projects Budget reflects an update to a number of park rehabilitation and enhancement projects to reflect the latest labor and construction costs, and to secure the optimal level of recreational use and sustainability of parks in the long-term plan. In total, approximately \$145.8

enhancement projects. Several of the major projects are summarized briefly below.

Major Parks and Recreation Projects

Fair Oaks Park and Lakewood Park Enhancements. Over \$16 million in the next five years is planned to replace features that are over fifty years old. Updates include the planting of more drought tolerant plant species, more efficient landscaping and irrigation, energy efficient lighting, and ADA compliance. These parks will also be the first in the City to have artificial turf fields installed, which will allow for year-round and all weather programming.

Future Park Enhancement Projects. The City also plans for the replacement and renovation of all of its parks over the 20-year period. Projects are spaced at intervals over the long term based on park age and project work load considerations. Renovations include replacement or rehabilitation of major features, landscape upgrades, turf athletic fields where appropriate and more.

Washington Community Swim Center. Funding to modernize the Washington pool is provided in FY 2015/16, continuing over the next three years. Replacement and enhancement of the Washington Pool complex includes the addition of a family observation area, spray pool, zero depth entry pool, space for events, additional programming, and other features that will significantly improve the recreational swim, water play, and therapeutic opportunities for the community.

Orchard Gardens Park Expansion. This expansion, already underway, represents an enhancement of existing open space, as opposed to the maintenance of existing infrastructure. Three City owned homes adjacent to the park on Garner Drive have been demolished to provide more open space for this neighborhood park. The expansion area will be improved in FY 2015/16 with landscaping, benches, hardscaped walkways, lighting, a play structure, and parking spaces.

Community Center Comprehensive Infrastructure. This project, currently underway, provides for infrastructure repairs and renovations to buildings at the Community Center. The scope of the project includes roof replacement and repair, HVAC (heating, ventilation, and air conditioning) system replacement and repair, fire protection systems, waterproofing, and ongoing building rehabilitation.

Park Repairs and Renovation. Infrastructure repairs and renovations are planned for existing buildings at nine parks throughout the City. Specific work at these locations will be evaluated and prioritized according to applicable codes, safety issues, and relationships to other rehabilitation projects that may trigger work to the buildings such as playground renovations or ADA upgrades to restrooms. In addition, the budget includes replacement of picnic tables, benches, bollards, bleachers, backstops, fencing, barbecues, pathway and parking lot lights/poles, drinking fountains, trash containers, retaining walls, and other fixtures.

Playground Equipment Replacement. The budget incorporates plans to replace parks playground equipment and install resilient surfacing at eleven City playgrounds. In addition, replacement of equipment at other sites is included in the scope of park renovation and enhancement projects. Four locations are currently under design. Replacement priorities are determined by an annual survey of all park playgrounds by staff members who are Certified Playground Safety Inspectors, and the replacement schedule is coordinated with major park rehabilitation projects.

Golf Buildings Renovation. The budget incorporates plans to renovate building components at Sunnyvale municipal golf course to bring it into compliance with building codes and ADA requirements. Construction will be underway in FY 2015/16.

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**CITY OF SUNNYVALE
FUNDED / UNFUNDED PROJECTS
BUDGETED PROJECT COSTS SUMMARY**

PROJECT NO.	PROJECT NAME	PRIOR ACTUAL	CURRENT 2014-15	BUDGET 2015-16	PLAN 2016-17	PLAN 2017-18	PLAN 2018-19	PLAN 2019-20	PLAN 2020-21	PLAN 2021-22	PLAN 2022-23	PLAN 2023-24	PLAN 2024-25	Y11-Y20 TOTAL	PROJECT LIFE TOTAL
PARKS & RECREATION FUNDED PROJECTS															
804401	Golf Courses Protective Netting Replacement	156,605	0	0	0	0	133,394	0	0	0	0	0	0	169,077	459,076
808352	Seven Seas Park Development	7,604,438	1,935,243	0	0	0	0	0	0	0	0	0	0	0	9,539,681
818550	Park Buildings - Rehabilitation	3,172,172	600,315	2,200,000	612,000	0	0	0	138,010	942,013	344,606	0	0	403,526	8,412,642
818600	Senior Center Buildings - Rehabilitation	93,667	60,000	0	0	26,738	0	0	0	0	344,606	1,991,821	0	0	2,516,832
820140	Computer/Radio Controlled Landscape Median Irrigation	145,091	0	0	0	765,734	111,666	113,899	116,177	118,500	0	0	0	1,447,318	2,818,385
820240	Park Tennis/Basketball Court Reconstruction	263,197	210,148	0	36,720	274,666	0	0	49,684	332,218	39,055	258,937	0	0	1,464,624
820270	Playground Equipment Replacement	2,238,979	400,168	1,130,000	0	0	169,793	974,189	0	0	109,125	644,413	0	0	5,666,667
820280	Park Furniture and Fixtures Replacement	1,007,753	112,200	110,000	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	1,552,254	3,876,677
820311	Golf Course Irrigation System Replacement	166,104	0	0	244,800	1,618,919	0	0	0	0	0	0	0	0	2,029,823
820361	Golf Course Tee Grounds Renewal	599,742	0	0	0	0	0	0	0	0	89,597	505,610	0	0	1,194,949
825660	Golf Course Greens Renewal	0	0	0	0	0	0	292,257	1,668,722	0	0	0	0	0	1,960,979
825850	Swim Pools Infrastructure	525,202	247,185	81,000	86,700	520,200	79,591	173,189	27,602	84,462	40,204	82,016	29,877	2,303,623	4,280,852
826710	Washington Community Swim Center	0	(0)	667,200	453,696	5,760,695	1,037,868	0	0	0	0	0	0	0	7,919,459
827160	Sunnyvale Tennis Center Court Rehabilitation	282,110	23,460	0	0	97,511	0	0	0	0	107,661	0	0	264,287	775,029
828290	Parks Parking Lot Rehabilitation	2,517	0	115,000	821,100	0	0	0	0	0	0	0	0	0	938,617
828390	Sunken Gardens Golf Course Clubhouse Paving	11,589	54,711	0	0	0	0	0	0	0	0	0	0	0	66,300
828400	Golf Buildings Renovations	129,086	624,414	100,000	43,299	245,274	0	0	0	0	0	0	0	0	1,142,073
828420	Tennis Center Buildings Infrastructure	15,138	50,000	0	0	0	0	0	0	0	0	0	0	0	65,138
829150	Swimming Pool Buildings Infrastructure	44,435	20,943	25,000	0	0	26,530	0	165,612	478,619	0	0	29,877	107,306	898,322
829160	Golf Course Tree Trimming and Removal	54,167	168,033	0	0	0	0	0	0	0	0	0	0	0	222,200
829170	Sunken Gardens Driving Range Light Replacement	0	0	0	0	0	0	93,360	0	0	0	0	0	0	93,360
829190	Community Center Comprehensive Infrastructure	164,872	3,913,562	1,094,000	0	0	0	51,416	0	0	0	32,806	247,384	37,218	5,541,258
829440	Land Acquisition Due Diligence	18,588	1,412	10,000	0	0	0	0	0	0	0	0	0	0	30,000
829570	Orchard Gardens Park Expansion	146,871	1,002,079	0	0	0	0	0	0	0	0	0	0	0	1,148,950
830280	Sunnyvale Baylands Park Infrastructure	0	200,000	0	36,720	274,666	0	0	0	0	338,862	1,939,096	0	0	2,789,344.

**CITY OF SUNNYVALE
FUNDED / UNFUNDED PROJECTS
BUDGETED PROJECT COSTS SUMMARY**

PROJECT NO.	PROJECT NAME	PRIOR ACTUAL	CURRENT 2014-15	BUDGET 2015-16	PLAN 2016-17	PLAN 2017-18	PLAN 2018-19	PLAN 2019-20	PLAN 2020-21	PLAN 2021-22	PLAN 2022-23	PLAN 2023-24	PLAN 2024-25	Y11-Y20 TOTAL	PROJECT LIFE TOTAL
830290	Braly Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	1,527,788	1,527,788
830300	Cannery Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	535,403	535,403
830310	Community Center Grounds Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	8,291,436	8,291,436
830320	De Anza Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	4,480,512	4,480,512
830330	Encinal Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	2,731,065	2,731,065
830340	Fair Oaks Park Renovation and Enhancement	0	0	965,000	4,794,000	2,418,930	0	0	0	0	0	0	0	965,677	9,143,607
830350	Fairwood Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	2,217,991	2,217,991
830360	Greenwood Manor Park Renovation	0	0	0	0	0	0	0	0	0	0	0	0	157,524	157,524
830380	Las Palmas Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	820,162	4,780,370	0	5,600,532
830390	Murphy Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	4,375,904	4,375,904
830400	Orchard Gardens Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	233,043	1,378,659	1,611,702
830410	Ortega Park Renovation and Enhancement	0	0	0	0	0	0	0	1,220,009	8,277,294	0	0	0	1,331,536	10,828,839
830420	Panama Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	292,798	1,723,323	2,016,121
830430	Ponderosa Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	3,587,597	3,587,597
830440	Raynor Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	5,656,555	5,656,555
830450	San Antonio Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	340,601	2,049,524	2,390,125
830460	Serra Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	615,121	3,931,855	0	4,546,976
830470	Victory Village Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	511,227	511,227
830480	Orchard Heritage Park	0	76,500	673,500	0	0	0	0	0	0	0	0	0	0	750,000
830510	Plaza del Sol Phase II	0	0	0	0	312,120	1,804,054	0	0	0	0	0	0	0	2,116,174
830800	Las Palmas Dog Park Improvements	6,932	108,068	0	0	0	0	0	0	0	0	0	0	0	115,000
830940	Biological Constraints and Opportunities Analysis	0	50,000	0	0	0	0	0	0	0	0	0	0	0	50,000
831000	Las Palmas Park/Tennis Center Auxiliary Restroom	0	300,000	0	0	0	0	0	0	0	0	0	0	0	300,000
831300	Tree Planting and Maintenance within the SNAIL Neighborhood	0	25,000	0	0	0	0	0	0	0	0	0	0	0	25,000
831360	Recreation Fee Waiver	0	0	46,932	47,871	48,828	49,805	50,801	51,817	52,853	53,910	54,988	56,088	662,277	1,176,170
831430	Fair Oaks Park Auxiliary Restroom/Parking Lot Grant Project	0	0	973,525	0	0	0	0	0	0	0	0	0	0	973,525

**CITY OF SUNNYVALE
FUNDED / UNFUNDED PROJECTS
BUDGETED PROJECT COSTS SUMMARY**

PROJECT NO.	PROJECT NAME	PRIOR ACTUAL	CURRENT 2014-15	BUDGET 2015-16	PLAN 2016-17	PLAN 2017-18	PLAN 2018-19	PLAN 2019-20	PLAN 2020-21	PLAN 2021-22	PLAN 2022-23	PLAN 2023-24	PLAN 2024-25	Y11-Y20 TOTAL	PROJECT LIFE TOTAL
901020	Preliminary Design of Golf Course Renovations	0	0	100,000	0	0	0	0	0	0	0	0	0	0	100,000
901025	Lakewood Park Renovation and Enhancement	0	0	0	831,300	5,462,100	0	0	0	0	0	0	0	760,534	7,053,934
901068	Park Irrigation & Pump Systems Rehabilitation	0	0	100,000	510,000	119,646	626,113	0	0	0	0	0	0	0	1,355,759
901070	Washington Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	1,140,334	1,140,334
901072	John W. Christian Greenbelt Pathway Rehabilitation	0	0	0	0	72,828	360,811	0	0	0	0	0	0	0	433,639
901093	Preschool Outdoor Play Area	0	0	0	112,200	0	84,896	0	0	0	0	0	0	0	197,096
901102	Arts Master Plan	0	0	65,000	0	0	0	0	0	0	0	0	0	0	65,000
901107	E. Washington Ave and E. Evelyn Ave Park Design	0	0	0	0	52,020	0	0	0	0	0	0	0	0	52,020
901108	Fair Oaks/Highway 237 Preliminary Park Design	0	0	0	0	104,040	0	0	0	0	0	0	0	0	104,040
PARKS & RECREATION FUNDED PROJECTS		16,849,254	10,183,442	8,456,157	8,742,606	18,289,359	4,601,254	1,868,179	3,559,082	10,409,837	1,593,981	7,073,853	10,073,353	50,369,475	152,069,831

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CITY OF SUNNYVALE 141. PARK DEDICATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2014 TO JUNE 30, 2035																							
																							2014/15 TO 2034/35 TOTAL
	ACTUAL 2013/2014	CURRENT 2014/2015	BUDGET 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	
TOTAL CURRENT RESOURCES	\$ 11,496,076	\$ 9,443,611	\$ 13,360,687	\$ 11,486,922	\$ 7,958,185	\$ 8,207,580	\$ 8,455,852	\$ 8,645,058	\$ 8,554,453	\$ 8,913,809	\$ 8,583,800	\$ 8,773,643	\$ 9,370,398	\$ 9,845,022	\$ 10,083,055	\$ 10,468,849	\$ 10,961,176	\$ 11,377,030	\$ 11,672,897	\$ 12,029,100	\$ 12,748,195	\$ 13,494,912	\$ 236,457,531
TOTAL CURRENT REQUIREMENTS	\$ 8,878,255	\$ 12,089,241	\$ 8,415,495	\$ 10,041,732	\$ 18,903,928	\$ 5,315,125	\$ 2,000,764	\$ 3,725,709	\$ 10,910,175	\$ 1,926,281	\$ 7,820,775	\$ 10,849,313	\$ 6,232,328	\$ 3,102,581	\$ 8,373,488	\$ 5,722,087	\$ 4,044,331	\$ 6,134,544	\$ 9,019,942	\$ 8,180,307	\$ 1,351,297	\$ 1,592,035	\$ 145,751,478
RESERVES:																							
Capital Projects Reserve	\$ 19,206,617	\$ 14,325,801	\$ 16,584,252	\$ 15,672,412	\$ 3,364,487	\$ 6,029,596	\$ 10,366,664	\$ 13,142,162	\$ 8,717,837	\$ 13,265,477	\$ 11,882,104	\$ 7,484,021	\$ 7,784,752	\$ 11,388,200	\$ 9,969,243	\$ 11,291,217	\$ 14,509,340	\$ 15,912,241	\$ 14,600,111	\$ 14,212,571	\$ 20,849,023	\$ 27,740,219	\$ 27,740,219
Land Acquisition Set-Aside (20%)	\$ 2,816,680	\$ 5,051,866	\$ 7,738,608	\$ 10,095,638	\$ 11,457,820	\$ 11,685,166	\$ 13,803,186	\$ 15,947,037	\$ 18,015,640	\$ 20,455,528	\$ 22,601,926	\$ 24,924,339	\$ 27,761,678	\$ 30,900,670	\$ 34,029,194	\$ 37,453,982	\$ 41,152,704	\$ 44,992,288	\$ 48,957,374	\$ 53,193,707	\$ 57,954,153	\$ 62,965,834	\$ 62,965,834
TOTAL RESERVES	\$ 22,023,297	\$ 19,377,667	\$ 24,322,860	\$ 25,768,050	\$ 14,822,307	\$ 17,714,762	\$ 24,169,850	\$ 29,089,199	\$ 26,733,477	\$ 33,721,005	\$ 34,484,030	\$ 32,408,360	\$ 35,546,430	\$ 42,288,870	\$ 43,998,437	\$ 48,745,199	\$ 55,662,044	\$ 60,904,529	\$ 63,557,485	\$ 67,406,278	\$ 78,803,176	\$ 90,706,053	\$ 90,706,053
Fund 610/100 Infrastructure/General																							
Park Buildings - Rehabilitation (5)	818550	\$ 1,550,444	\$ 600,475	\$ 2,200,000	\$ 612,000	\$ -	\$ -	\$ 138,010	\$ 942,013	\$ 344,606	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 403,526	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,240,630
Senior Center Buildings - Rehab (32)	818600	\$ 6,358	\$ 60,000	\$ -	\$ 26,738	\$ -	\$ -	\$ -	\$ -	\$ 344,606	\$ 1,991,821	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,423,165
Resurfacing of City Owned Parking Lots	820130	\$ -	\$ -	\$ 76,245	\$ 43,496	\$ 9,864	\$ 22,642	\$ 19,728	\$ -	\$ -	\$ 48,650	\$ 64,009	\$ 98,894	\$ -	\$ -	\$ -	\$ 25,508	\$ -	\$ -	\$ -	\$ -	\$ 69,062	\$ 478,098
Park Tennis/Basketball Reconstruction (13)	820240	\$ 9,852	\$ 210,148	\$ 36,720	\$ 274,666	\$ -	\$ -	\$ 49,684	\$ 332,218	\$ 39,055	\$ 258,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,201,428
Playground Equipment Replacmnt (7)	820270	\$ 500,419	\$ 400,168	\$ 1,130,000	\$ -	\$ 169,793	\$ 974,189	\$ -	\$ -	\$ 109,125	\$ 644,413	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,427,688
Park Furniture & Fixtures Replacmnt (9)	820280	\$ 109,512	\$ 112,200	\$ 110,000	\$ 112,200	\$ 114,444	\$ 116,733	\$ 119,068	\$ 121,449	\$ 123,878	\$ 126,355	\$ 128,883	\$ 131,460	\$ 135,404	\$ 139,466	\$ 143,650	\$ 147,960	\$ 152,398	\$ 156,970	\$ 161,679	\$ 166,530	\$ 171,526	\$ 2,868,924
Swim Pools Infrastructure (9)	825850	\$ 54,677	\$ 124,493	\$ 75,500	\$ 85,680	\$ 259,060	\$ 66,326	\$ 165,071	\$ 20,978	\$ 64,191	\$ 30,440	\$ 62,098	\$ 22,706	\$ 30,774	\$ 50,715	\$ 261,183	\$ 76,670	\$ 268,083	\$ 105,598	\$ 49,973	\$ 15,896	\$ 928,578	\$ 16,865
Parking Lots Drainage and Surfacing(34)	828290	\$ -	\$ -	\$ 115,000	\$ 821,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 936,100
Swim Buildings Infrastructure	829150	\$ 957	\$ 20,943	\$ 25,000	\$ -	\$ 26,530	\$ -	\$ 90,612	\$ 278,619	\$ -	\$ -	\$ 29,877	\$ -	\$ -	\$ 32,648	\$ -	\$ -	\$ 35,675	\$ -	\$ -	\$ 38,983	\$ -	\$ 578,887
Community Center Comprehensive Infra	829190	\$ 17,805	\$ 3,913,562	\$ 1,094,000	\$ -	\$ -	\$ 51,416	\$ -	\$ -	\$ -	\$ 32,806	\$ 247,384	\$ -	\$ -	\$ -	\$ 37,218	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,376,386
Theater Lighting and Sound	829520	\$ 320,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sunnyvale Baylands Park Infrastructure	830280	\$ -	\$ 200,000	\$ -	\$ 36,720	\$ 274,666	\$ -	\$ -	\$ -	\$ 338,862	\$ 1,939,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,789,344
Braly Park Renovation and Enhancement	830290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 221,878	\$ 1,305,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,527,788
Cannery Park Renovation and Enhancement	830300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,897	\$ 449,506	\$ -	\$ -	\$ -	\$ -	\$ 535,403
Community Center Grounds Renovation and Enhancement	830310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,168,501	\$ 7,122,935	\$ -	\$ -	\$ 8,291,436
De Anza Park Renovation and Enhancement	830320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 626,837	\$ 3,853,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,480,512
Encinal Park Renovation and Enhancement	830330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 403,526	\$ 2,327,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,731,065
Fair Oaks Park Renovation and Enhancement	830340	\$ -	\$ -	\$ 965,000	\$ 4,794,000	\$ 2,418,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,559	\$ 824,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,143,607
Fairwood Park Renovation and Enhancement	830350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 292,536	\$ 1,925,455	\$ -	\$ -	\$ -	\$ 2,217,991
Greenwood Manor Park Renovation	830360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,094	\$ 128,430	\$ -	\$ -	\$ -	\$ -	\$ 157,524
Las Palmas Park Renovation and Enhancement	830380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 820,162	\$ 4,780,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,600,532
Murphy Park Renovation and Enhancement	830390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 627,881	\$ 3,748,023	\$ -	\$ -	\$ -	\$ 4,375,904
Orchard Garden Renovation and Enhancement	830400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 233,043	\$ 1,378,659	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,611,702
Ortega Park Renovation and Enhancement	830410	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,220,009	\$ 8,277,294	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 199,780	\$ 1,131,756	\$ -	\$ -	\$ -	\$ 10,8

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Project Information Sheet

Project: 804401 Golf Courses Protective Netting Replacement

Origination Year:	1999-00	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for replacement of protective netting at both of the City's golf courses. These nets exist primarily at perimeter areas of the courses and the driving range to help prevent golf balls from leaving City property thereby decreasing the City's liability exposure from claims of damage to adjacent properties. This project does not include replacing poles or guy wires, which have an indefinite lifespan. Project costs are based upon actual costs of recently completed similar projects.

Funds are programmed every 10 years beginning in FY 2008/09, based upon a 10-year useful life of the netting. Funds are budgeted in FY 2018/19 and FY 2028/29 to repair and replace netting at either course that may be damaged. Some of these funds may also have to be used to do related tree work in areas where tree branches adjacent to the nets are causing damage to the nets.

Project Evaluation and Analysis

Not replacing the netting would result in golf balls falling in the neighborhood area. This could result in liability exposure for the City. The netting protects adjacent properties from errant golf balls.

Fiscal Impact

This project is eligible for Park Dedication funds.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	156,605	0	0	0	0	133,394	0	0	0	0	0	0	169,077	459,076
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	133,394	0	0	0	0	0	0	169,077	
Total	62,295	0	0	0	0	133,394	0	0	0	0	0	0	169,077	364,766
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 808352 Seven Seas Park Development

Origination Year:	1990-91	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2015-16	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nasser Fakih	Project Coordinator:	Jennifer Ng

Project Description / Scope / Purpose

This project provides for development of a 5.3 acre parcel on Morse Avenue as a neighborhood park. The parcel was purchased to provide a park for this neighborhood and was previously leased for private industrial use (Fair Oaks Industrial Park).

Demolition of the Fair Oaks Industrial Park was completed in FY 2011/12. Initial soil remediation of the site was completed in FY 2012/13. Park design was completed in early 2013; park construction commenced in spring 2013 and completed in 2014. Final soil remediation and plant replantings will finish in 2015.

One percent of park construction costs are dedicated to public art. The artist was selected in FY 2012/13. Artwork was installed as part of the park construction.

Project Evaluation and Analysis

Completion of this project will improve service to customers by providing 5.3 acres of park land/play areas to residents north of Highway 101 and between Mathilda and Fair Oaks Avenues.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	7,604,438	1,935,243	0	0	0	0	0	0	0	0	0	0	0	9,539,681
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	7,604,438	1,935,243	0	0	0	0	0	0	0	0	0	0	0	9,539,681
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 818550 Park Buildings - Rehabilitation

Origination Year:	1996-97	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Tanisha Werner	Project Coordinator:	Bob Van Heusen

Project Description / Scope / Purpose

This project provides for infrastructure repairs and renovations to existing park buildings. It includes repair/replacement of flooring, window coverings, fixtures, HVAC, roofs, and other work required to keep existing structures in a safe, usable, and attractive condition. These projects are evaluated and prioritized according to applicable codes, safety issues, and relationships to other rehabilitation projects that may trigger work to the buildings such as playground renovations or ADA upgrades to restrooms and to accommodate recreation programming. Costs are updated to include Serra Park electrical utilities relocation, structural beam replacement at Serra Park Building, larger auxiliary restrooms for Serra and Washington Parks, and park building main sanitary sewer line repairs.

Murphy Park Renovation Project was completed in July 2014. Funds in FY 2014/15 are for design of Orchard Gardens Park recreation building restrooms renovation and to finish roof repair work initiated in FY 2012/13 at various park buildings. Additionally, FY 2014/15 funds are for the Orchard Gardens restroom renovation. FY 2014/15 and FY 2015/16 funds are for the design and renovation of Washington, Raynor, De Anza, Ponderosa Parks recreation buildings and two auxiliary restrooms - Washington Park's Jelcick Field and De Anza Park, and replacement of failing structural beams at Serra Park building. Funds in FY 2016/17 are for relocation of Serra Park electrical utilities from auxiliary restroom building to new location and replacement of the auxiliary restrooms at Serra Park and Washington Park. Funds in FY 2020/21 and FY 2021/22 are for design and renovation of Braly and replacement of Fairwood Park restroom buildings and needed HVAC and roof repair/replacement at various park buildings. Funds in FY 2022/23 and FY 2028/29 are for HVAC and roof repair/replacement at various park buildings, scope of work and actual locations to be determined in ensuing years based on condition.

Project Evaluation and Analysis

All park buildings were included in a building assessment completed in 2000 when all components were evaluated and assigned replacement dates. Since then, Facilities staff has continued to renovate and repair park buildings and components as needed. Each year all structures are re-evaluated, and project prioritization and scope of work may change depending upon current building conditions. Delay in these projects may result in higher operational costs due to higher frequency of repairs and/or higher capital costs for emergency replacement. Staff estimates are based on costs from previous renovations and include program coordination and contingencies.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	3,172,171	600,316	2,200,000	612,000	0	0	0	138,010	942,013	344,606	0	0	403,526	8,412,642
Revenues														
Total	212,803	0	0	0	0	0	0	0	0	0	0	0	0	212,803
Transfers-In														
Park Dedication - Subdivisions			2,200,000	612,000	0	0	0	138,010	942,013	344,606	0	0	403,526	
Total	2,002,953	600,476	2,200,000	612,000	0	0	0	138,010	942,013	344,606	0	0	403,526	7,243,584
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 818600 Senior Center Buildings - Rehabilitation

Origination Year:	1996-97	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	Bob Van Heusen

Project Description / Scope / Purpose

This project provides for upgrades to building systems and ongoing electrical, HVAC, and roof rehabilitation of the Senior Center to maintain its operational effectiveness in future years. Funds in FY 2017/18 are for replacement of the automatic doors. Funds in FY 2022/23 and FY 2023/24 are for design and construction of HVAC component replacement, solar panel replacement, fire safety code required upgrades, and flat roof surface replacement.

Project Evaluation and Analysis

The existing building requires ongoing maintenance and repair of electrical and mechanical components to remain operationally effective.

Fiscal Impact

This project is funded by the Park Dedication Fund. There are no additional operational costs resulting from this project.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	93,667	60,000	0	0	26,738	0	0	0	0	344,606	1,991,821	0	0	2,516,832
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	26,738	0	0	0	0	344,606	1,991,821	0	0	
Total	55,141	60,000	0	0	26,738	0	0	0	0	344,606	1,991,821	0	0	2,478,306
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 820140 Computer/Radio Controlled Landscape Median Irrigation

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for replacement of computer/radio controlled irrigation equipment on City medians and roadside landscape areas throughout the City. Normally, the replacement of cabinets, one central controller, 74 satellite controllers, and software is performed at an average interval of 15 years; however, the majority of the existing system is beyond the interval and in need of replacement.

Replacement of approximately 50 satellite controllers, 4 weather stations, 19 flow meters, and the central control system and operating software will occur in FY 2017/18. Six controllers will be replaced each year from FY 2018/19 through FY 2021/22. The replacement cycle will commence again in FY 2032/33.

Project Evaluation and Analysis

The manufacturer has discontinued the models currently in use and is no longer providing support for them. The controllers are failing and the repair costs in both labor and materials have increased. In some cases the units are not repairable and have been placed offline. Repair and replacement of equipment will save water, reduce the need for emergency repairs, and improve the reliability of the system. The replacement schedule will be evaluated and extended as necessary.

Fiscal Impact

This project is funded by the General Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	145,091	0	0	0	765,734	111,666	113,899	116,177	118,500	0	0	0	1,447,318	2,818,385
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
General Fund - General			0	0	765,734	111,666	113,899	116,177	118,500	0	0	0	1,447,318	
Total	195	0	0	0	765,734	111,666	113,899	116,177	118,500	0	0	0	1,447,318	2,673,489
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 820240 Park Tennis/Basketball Court Reconstruction

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Tanisha Werner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the reconstruction of 32 City-owned tennis and basketball courts and does not include the 16 tennis courts at the Sunnyvale Tennis Center, which are included in a separate project. Based on historical data, usage, and current surveys, major reconstruction and repair for each court is required approximately every 30 years. Reconstruction will include surfacing, fencing, and hardware as appropriate.

Funds budgeted in FY 2014/15 provide for reconstruction of two tennis courts at Encinal Park, two tennis courts at Lakewood Park, two tennis courts at Orchard Gardens, and two basketball courts at Washinton Park. Funds in FY 2016/17 and FY 2017/18 are for two tennis courts and one basketball court at Ponderosa Park, two tennis courts at Washington Park, one basketball court at Orchard Gardens Park, 1/2 basketball court at Encinal Park, two tennis courts at Braly Park and one basketball court at Ortega Park. Funds in FY 2020/21 and 2021/22 are for design and construction of two tennis courts at Columbia Park/School, for two tennis courts at Fairwood Park, and four tennis courts at Serra Park. FY 2022/23 and 2023/24 funds are for six tennis courts at Sunnyvale Middle School.

After FY 2023/24, tennis and basketball court reconstruction will occur as part of major park renovations.

Project Evaluation and Analysis

This project is necessary to maintain existing recreational infrastructure. Alternatives to funding this project would be to allow the courts to deteriorate (which would result in hazardous and unusable courts) or to reduce costs by eliminating a portion of the project's scope (hardware, resurfacing, fencing).

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	263,196	210,148	0	36,720	274,666	0	0	49,684	332,218	39,055	258,937	0	0	1,464,624
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	36,720	274,666	0	0	49,684	332,218	39,055	258,937	0	0	
Total	184,196	210,148	0	36,720	274,666	0	0	49,684	332,218	39,055	258,937	0	0	1,385,624
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 820270 Playground Equipment Replacement

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the replacement of parks playground equipment, resilient surfacing, and related site work. Replacement priorities are determined by an annual survey of all park playgrounds by staff that are Certified Playground Safety Inspectors, and the replacement schedule is coordinated with other major park rehabilitation projects.

The replacement schedule is as follows, with design being done in the year preceding construction: Las Palmas Park completed in FY 2013/14; Orchard Gardens (elementary-age playground only), Fairwood (elementary-age playground only), and Braly Parks in FY 2015/16; Washington, Victory Village, Encinal (elementary-age playground only), Greenwood Manor, and De Anza (20,000 sq ft) Parks in FY 2019/20; Columbia Park/School and Cannery Park in FY 2023/24. The replacement of equipment at other sites is included in the scope of park renovation/enhancement projects.

Project Evaluation and Analysis

This project maintains existing service levels by replacing worn equipment. The alternative to replacement is to increase or decrease the replacement cycle to result in increased or decreased costs. These options would also result in either improved or diminished quality of playground equipment available for play.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	2,238,979	400,168	1,130,000	0	0	169,793	974,189	0	0	109,125	644,413	0	0	5,666,667
Revenues														
Total	158,052	0	0	0	0	0	0	0	0	0	0	0	0	158,052
Transfers-In														
Park Dedication - Subdivisions			1,130,000	0	0	169,793	974,189	0	0	109,125	644,413	0	0	
Total	1,291,459	400,168	1,130,000	0	0	169,793	974,189	0	0	109,125	644,413	0	0	4,719,147
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 820280 Park Furniture and Fixtures Replacement

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Scott Morton	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the replacement of picnic tables, benches, bollards, bleachers, backstops, fencing, barbecues, pathway and parking lot lights/poles, drinking fountains, trash containers, retaining walls, and other fixtures. These fixtures require replacement as needed to address wear and tear, and other conditions of use. Replacement need and schedule is determined by annual staff surveys. Cost estimates are based upon recent years' costs to replace similar fixtures and structures.

Project Evaluation and Analysis

Replacement of these furnishings and fixtures with the associated funding is key to meeting the goals, objectives, and approved service levels of the Neighborhood Parks and Open Space Management program.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	1,007,753	112,200	110,000	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	1,552,254	3,876,677
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			110,000	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	1,552,254	
Total	637,487	112,200	110,000	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	1,552,254	3,506,411
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 820311 Golf Course Irrigation System Replacement

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2017-18	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the scheduled replacement/renovation of the irrigation systems at Sunnyvale and Sunken Garden Golf Courses. All components of the systems including central and satellite irrigation controllers, main and lateral lines/piping, flow meters, pumps, wiring, valves, and heads are included, as well as any needed design changes to the system configuration and components. The central computer and all controllers are to be replaced every 15 years, and all other irrigation components are to be replaced every 30 years, as needed. Scope is determined by an annual staff survey and by the architectural consultant during the design phase.

Project design is scheduled for FY 2016/17 and construction in FY 2017/18. Project scope and costs are subject to change pending the results of the Preliminary Design of Golf Course Renovations project.

Project Evaluation and Analysis

This project is necessary to maintain existing service levels. Not completing this project would result in irrigation system failures and dead turf, resulting in declining revenues from green fees.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	166,104	0	0	244,800	1,618,919	0	0	0	0	0	0	0	0	2,029,823
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	244,800	1,618,919	0	0	0	0	0	0	0	0	
Total	0	0	0	244,800	1,618,919	0	0	0	0	0	0	0	0	1,863,719
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 820361 Golf Course Tee Grounds Renewal

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2023-24	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the replacement of tee grounds at the Sunnyvale Golf Course and Sunken Gardens Golf Course. Tee ground replacements are planned every 15 years based upon expected life cycles as provided by the American Society of Golf Course Architects. Work performed in this project will maintain Council-approved service levels for safe, attractive, and usable golf courses. Funds budgeted in FY 2022/23 and FY 2023/24 are for the design and construction of Sunnyvale and Sunken Gardens Golf Courses. The cost estimates are based on comparable projects currently being completed by local golf course contractors, and the recently completed project at Sunnyvale Golf Course. Project scope and costs are subject to change pending the results of the Preliminary Design of Golf Course Renovations project.

Project Evaluation and Analysis

This project is necessary to maintain existing essential infrastructure that is critical to golf course operations and the overall play of both courses.

While the completion of these projects will help maintain the level of service for our customers, staff does not anticipate that this project will increase future revenues. Depending on the timing and phasing of the projects there will be some impact on play, and there may be a time period when reduced green fees are recommended because of the project impacts.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	599,742	0	0	0	0	0	0	0	0	89,597	505,610	0	0	1,194,949
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	89,597	505,610	0	0	
Total	114,680	0	0	0	0	0	0	0	0	89,597	505,610	0	0	709,887
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 825660 Golf Course Greens Renewal

Origination Year:	1998-99	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2020-21	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the renovation and rebuilding of 28 greens and adjacent sand bunkers at Sunnyvale and Sunken Gardens Golf Courses and related irrigation modifications. Funds budgeted in FY 2019/20 and FY 2020/21 are for design and construction of all greens and sand bunkers at both courses, including the practice putting greens. Green replacements are planned every 30 years and cost estimates are based on current golf course contractor estimates, adjusted for inflation. Project scope and costs are subject to change pending the results of the Preliminary Design of Golf Course Renovations project.

Project Evaluation and Analysis

This project is necessary to maintain existing essential infrastructure. The quality of greens at the golf course must be maintained to optimize rounds of golf played.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	292,257	1,668,722	0	0	0	0	0	1,960,979
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	292,257	1,668,722	0	0	0	0	0	
Total	0	0	0	0	0	0	292,257	1,668,722	0	0	0	0	0	1,960,979
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 825850 Swim Pools Infrastructure

Origination Year:	2005-06	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the replacement and/or repair of pool infrastructure and related components as necessary, based upon annual inspections by City staff.

This project includes equipment replacement for diving boards, pumps and other miscellaneous items, and also includes renovations such as pool relining, pool deck resurfacing, and pool boiler heater replacement for the City-owned Washington Pool, the joint use agreement pool at Columbia Middle School, and the joint use agreement pool at Sunnyvale Middle School. The current Joint Use Agreement between the City and the Sunnyvale School District ends in 2017 and will be negotiated at that time. It is anticipated per Council policy that the City will begin to receive reimbursement of 50% of costs incurred at Sunnyvale Middle School.

Higher than average funding amounts are included in Fiscal Years 2017/18, 2029/30, and 2033/34 to accommodate the replacement of larger items such as pool liners, decks, and boilers at the various pools. Funds in FY 2017/18 are for the Sunnyvale Middle School relining and deck. Funds in FY 2019/20 are for the boilers at Sunnyvale Middle School and Columbia. Funds in FY 2027/28 are for relining Columbia Pool (Sunnyvale School District pays half). Funds in FY 2029/30 are scheduled for the boiler and chlorine generator at Washington Pool. Funds in FY 2033/34 are programmed to reline the Washington Pool. Funds in off-project years are for routine renovation and equipment replacement.

Per agreement with the Sunnyvale School District, the District pays for 50% of all maintenance and equipment replacement for Columbia Middle School Pool. The reimbursement from the school district is reflected in the revenues.

Project Evaluation and Analysis

Regular maintenance, capital replacement, and routine upgrades to pool infrastructure components will allow the pools to operate in a safe and healthy manner.

Fiscal Impact

This project is funded by the Park Dedication Fund, with some offsetting contributions from the School District.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	525,202	247,186	81,000	86,700	520,200	79,591	173,189	27,602	84,462	40,204	82,016	29,877	2,303,623	4,280,852
Revenues														
Svale School District Reimb			0	0	260,100	0	0	0	0	0	0	0	326,477	
Columbia Pool Cost Sharing			5,500	1,020	1,040	13,265	8,118	6,624	20,271	9,764	19,918	7,171	172,811	
Total	38,522	114,209	5,500	1,020	261,140	13,265	8,118	6,624	20,271	9,764	19,918	7,171	499,288	1,004,810
Transfers-In														
Park Dedication - Subdivisions			75,500	85,680	259,060	66,326	165,071	20,978	64,191	30,440	62,098	22,706	1,804,335	
Total	386,181	124,493	75,500	85,680	259,060	66,326	165,071	20,978	64,191	30,440	62,098	22,706	1,804,335	3,167,059
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 826710 Washington Community Swim Center

Origination Year:	2003-04	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2018-19	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the complete replacement and enhancement of the Washington Pool complex including pool, deck, and buildings. It will significantly improve recreational swim, water play, and therapeutic opportunities for the community through the use of features such as a new family observation area, zero depth entry, water play equipment, slides, and wading areas. Included in the scope of work are modifications to the surrounding park areas that will be needed due to the expanding footprint of the pool complex.

Funds programmed in FY 2015/16 and FY 2016/17 are for design. Funds in FY 2017/18 and FY 2018/19 are for construction.

Project Evaluation and Analysis

All pool complex facilities including the pool, deck, bleacher/equipment building, and locker room building are in need of significant renovation or replacement. There are swimming pool facilities elsewhere in the community that meet the needs for lap and competitive swimming. However, there is no aquatic facility available that has a focus on recreational swimming, water play, and therapeutic uses. It is necessary to replace the existing facility for the Washington Pool complex to maintain and increase its value to the community for both programmed and unstructured activities.

Fiscal Impact

This project will be funded by the Park Dedication Fund. Additional revenue comes from increasing pool operations from 5 months to year round and additional revenue expenses are due to extended operations compare to the present.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	667,200	453,696	5,760,695	1,037,868	0	0	0	0	0	0	0	7,919,459
Revenues														
Swim Classes -Youth Washington Pool Youth Swim Lessons			0	0	0	0	63,400	63,400	63,400	63,400	63,400	63,400	634,000	
Total	0	0	0	0	0	0	63,400	63,400	63,400	63,400	63,400	63,400	634,000	1,014,400
Transfers-In														
General Fund - General			0	0	0	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			667,200	453,696	5,760,695	1,037,868	0	0	0	0	0	0	0	
Total	0	0	667,200	453,696	5,760,695	1,037,868	0	0	0	0	0	0	0	7,919,459
Operating Costs	0	0	0	0	0	0	128,252	133,382	138,714	145,645	152,929	160,581	2,240,045	3,099,548

Project Information Sheet

Project: 827160 Sunnyvale Tennis Center Court Rehabilitation

Origination Year:	2006-07	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for epoxy sealing and line painting of sixteen courts at the Sunnyvale Tennis Center every 5 years. The project schedule is for all courts to be completed in FY 2017/18 and every 5 years thereafter.

Project Evaluation and Analysis

This project protects existing service levels, facilities, and revenue to the City. Maintaining the condition of the tennis court surfaces will enable the contract operator to continue offering recreational play, lessons, and competition at the Sunnyvale Tennis Center and will maintain revenue to the City (per license agreement), which totals approximately \$100,000 annually.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	282,110	23,460	0	0	97,511	0	0	0	0	107,661	0	0	264,287	775,029
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	97,511	0	0	0	0	107,661	0	0	264,287	
Total	282,110	23,460	0	0	97,511	0	0	0	0	107,661	0	0	264,287	775,029
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 828290 Parks Parking Lot Rehabilitation

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Richard Chen	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the renovation and replacement of existing storm drains in all City parks parking lots. It replaces dated storm drain piping with upgraded pipe that should mitigate problems such as tree roots. After replacing storm drain piping, parking lots will be resurfaced with an asphalt overlay. Paving work will be performed on a 20-year cycle. Replacement priorities are determined by an extensive survey and review of the condition of all park parking lots. Staff updates the survey each year and adjusts planning based on actual conditions of the drains and the lots. In addition, the renovation schedule is coordinated with other major park renovation projects.

The anticipated construction costs vary by park due to the size and condition of the parking lot. Drain replacement/repair and asphalt overlay are currently planned for the following parks in FY 2015/16 and FY 2016/17: Ponderosa, De Anza, Murphy, Washington, Raynor, and Las Palmas. Work needed at other sites has been included in the scopes of the new park renovation/enhancement projects. Funds in FY 2015/16 are budgeted for design and funds in FY 2016/17 are for construction.

Project Evaluation and Analysis

Without renovation and replacement, the parking lot surfacing and drainage systems deteriorate, eventually becoming unusable, prone to flooding, and potentially hazardous. In addition, as asphalt/concrete ages it fragments, causing debris and litter. Postponement of the project could result in higher costs due to continued deterioration.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	2,517	0	115,000	821,100	0	0	0	0	0	0	0	0	0	938,617
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Utilities Fund - Sewer			0	0	0	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			115,000	821,100	0	0	0	0	0	0	0	0	0	
Total	2,517	0	115,000	821,100	0	0	0	0	0	0	0	0	0	938,617
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 828390 Sunken Gardens Golf Course Clubhouse Paving

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2014-15	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Scott Morton	Project Coordinator:	James Stark

Project Description / Scope / Purpose

The purpose of this project is to provide a level paved area around the clubhouse at Sunken Gardens Golf Course. Currently there is a variety of paving types with numerous patches from different work performed over the years that are not level or consistent.

The estimated cost is based on current Public Works contract costs of \$3 per square foot for 15,000 feet of asphalt and \$10 per square foot for 2,000 feet of concrete for a total estimated cost of \$65,000.

Project Evaluation and Analysis

The paved areas around the clubhouse at Sunken Gardens Golf Course have been cut through and patched numerous times resulting in a variety of materials and numerous small changes in elevation around the building. In addition to being a visual distraction, these variations in textures and heights create an increased potential for injury around the building. This has been noted in annual City-wide safety inspections for several years. This project creates a more uniform surface, minimizing the potential for any future accidents, and improving the overall appearance of the area.

Fiscal Impact

This project is funded by Park Dedication fees.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	11,589	54,711	0	0	0	0	0	0	0	0	0	0	0	66,300
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	11,589	54,711	0	0	0	0	0	0	0	0	0	0	0	66,300
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 828400 Golf Buildings Renovations

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2017-18	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the repair/renovation of existing golf building components at both Sunnyvale and Sunken Gardens golf courses to bring them into compliance with current building codes and ADA requirements. Components may include flooring, electrical/lighting systems (including practice range), plumbing, interior/exterior painting, stairs and ramp ways, and cabinetry based on condition assessment. FY 2014/15 and 2015/16 funds are to address ADA access at Sunnyvale to the restaurant and both sets of restrooms. FY 2016/17 and FY 2017/18 funds provide for design and construction work at Sunken Garden's clubhouse, pro shop, and maintenance buildings.

Project Evaluation and Analysis

This project supports Council service-level measures for safety, attractiveness, and usability in the Golf Course Operations program and provides funding to prevent hazardous conditions or safety concerns.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	129,086	624,414	100,000	43,299	245,274	0	0	0	0	0	0	0	0	1,142,073
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			100,000	43,299	245,274	0	0	0	0	0	0	0	0	
Total	129,086	624,414	100,000	43,299	245,274	0	0	0	0	0	0	0	0	1,142,073
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 828420 Tennis Center Buildings Infrastructure

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2014-15	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Scott Morton	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the repair or replacement of building infrastructure at the Tennis Center including electrical, plumbing, HVAC systems, walls, roofs, and foundations. Needed work is determined by inspections conducted by staff of Parks and Facilities Services. Cost estimates are based upon recent work completed as part of the Park Building Infrastructure project.

Funds in FY 2014/15 are for the replacement of roofs, and repair of dry rot and termite damage.

Project Evaluation and Analysis

In FY 2011/12 a license agreement was approved with a new private operator to manage the Tennis Center. As part of the agreement, the operator was required to make a capital investment in the building infrastructure, including roof replacement. Although a significant amount of work was done, including the renovation of all building interiors to make them code and ADA compliant, there were only enough funds for temporary roof repairs.

This project is necessary to maintain existing essential infrastructure. The roof of the tennis center is 30 years old and is in need of replacement.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	15,138	50,000	0	0	0	0	0	0	0	0	0	0	0	65,138
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	15,138	49,999	0	0	0	0	0	0	0	0	0	0	0	65,137
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 829150 Swimming Pool Buildings Infrastructure

Origination Year:	2011-12	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Scott Morton	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for infrastructure renovation and repair of buildings at two community center pools: the City-owned Washington Pool and the Sunnyvale School District owned pool at Columbia Middle School. Facilities at Washington include the planned Washington swimming center buildings. Facilities at Columbia include the office and pool equipment/park maintenance buildings. \$25,000 every 3 years for equipment on the replacement schedule includes flooring, paint, restroom fixtures, lighting, plumbing, electrical, and roofing. Specific dollar amounts identified in this project are based on the current replacement schedule. Over time, some basic infrastructure items deteriorate from use or natural causes (weather, earth movement, etc). This project will replace and/or repair these items as necessary, including shower valve replacement and plumbing work, ADA equipment replacement, shower tile and grout work, restroom partitions replacement, electrical work, exhaust fan replacement, and interior painting.

Funds in FY 2020/21 are for design of renovation of Columbia Pool buildings and FY 2021/22 are for construction.

Project Evaluation and Analysis

All costs for the listed facilities are the responsibility of the City, and therefore funding for infrastructure repair and renovation must be planned.

Fiscal Impact

This project is funded by the Park Dedication Fund. Per agreement with the Sunnyvale School District, the district pays for 50% of costs incurred.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	44,435	20,943	25,000	0	0	26,530	0	165,612	478,619	0	0	29,877	107,306	898,322
Revenues														
Svale School District Reimb			0	0	0	0	0	75,000	200,000	0	0	0	0	
Total	0	0	0	0	0	0	0	75,000	200,000	0	0	0	0	275,000
Transfers-In														
Park Dedication - Subdivisions			25,000	0	0	26,530	0	90,612	278,619	0	0	29,877	107,306	
Total	44,435	20,943	25,000	0	0	26,530	0	90,612	278,619	0	0	29,877	107,306	623,322
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 829160 Golf Course Tree Trimming and Removal

Origination Year:	2007-08	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2015-16	Category:	Special	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	Scott Morton	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for the pruning and removal of mature trees at Sunnyvale and Sunken Gardens Golf Courses. The vast majority of the trees have reached maturity and are dead/dying or have safety issues that must be addressed. Pruning from the ground can no longer be done, so now these trees must be pruned either by climbing or by the use of bucket trucks to ensure employee health and safety. Typically, this type of "high" tree work is performed by an outside contractor. The required work has grown cumulatively over the last 10 years and has surpassed the ability of the operating funds to adequately address. Removed trees will be replaced with an appropriate species somewhere on the course grounds to maintain tree inventory at its current level. Costs are based upon contractor estimates.

Project Evaluation and Analysis

This project will restore the conditions of the trees to meet established service levels and to ensure the safety of golf course users.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	54,167	168,033	0	0	0	0	0	0	0	0	0	0	0	222,200
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	54,167	168,033	0	0	0	0	0	0	0	0	0	0	0	222,200
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 829170 Sunken Gardens Driving Range Light Replacement

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2019-20	Category:	Infrastructure	Sub-Fund:	500 Community Rec Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for retrofitting the existing lighting system at the driving range including the electrical panel, wiring, ballasts, and lamps. The current system is over 30 years old, is not energy efficient, does not provide desired illumination levels, requires frequent repairs, and causes light pollution that is bothersome to nearby neighbors.

Funds in FY 2019/20 are for the replacement of the electrical panel, wiring, ballasts, and lamps. Design and construction costs are based upon a lighting consultant's estimate.

Project Evaluation and Analysis

The renovation of this lighting system with new green technology will reduce energy costs by 50% and light pollution by 80%. Illumination levels will be increased to meet industry/sport standards, thereby providing a safer environment.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	93,360	0	0	0	0	0	0	93,360
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	93,360	0	0	0	0	0	0	
Total	0	0	0	0	0	0	93,360	0	0	0	0	0	0	93,360
Operating Costs	0	0	0	0	0	0	0	-4,667	-4,760	-4,855	-4,953	-5,052	-59,648	-83,935

Project Information Sheet

Project: 829190 Community Center Comprehensive Infrastructure

Origination Year:	2011-12	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	Bob Van Heusen

Project Description / Scope / Purpose

This project provides for infrastructure repairs and renovations to the Indoor Sports Center, Performing Arts Center, Creative Arts Center, and Recreation Center buildings at the Community Center. This work includes roof repair/replacement, HVAC system repair/replacement, fire protection systems repair/replacement, electrical and plumbing repair/replacement, miscellaneous interior upgrades (door hardware, seating, floor refinishing and replacement, speaker systems, etc.), and other work as necessary to meet current codes.

Additional scope items added to this project include finishes replacement in the Recreation Building Ballroom, Community Meeting Room, and Lobby; elimination of the roll-up door to the Indoor Sports Center Gymnastics Room and creation of a storefront entrance; Creative Arts Building Lobby finishes replacement and Creative Arts Building Gallery Room flooring replacement; Theater House Lights replacement to energy efficient lighting and quiet-close mechanisms on the interior doors; Performing Arts Dance Studio restroom expansion; and upgrade of door hardware throughout all four buildings.

Design is underway for roof and HVAC system replacement and repair, upgrades to the fire protection systems, and other associated infrastructure improvements including energy-saving improvements per the preliminary design study completed in April 2012. Scope of improvements include replacement of the Recreation Center building automatic doors and upgrades to door hardware to meet current codes, upgrades to the Main Ballroom and Community Room (flooring, ceiling, acoustical work, lighting, and related fixtures). Ongoing Funds in FY 2019/20 and FY 2027/28 are for the ongoing planned replacement of the Performing Arts Center specialized floor coverings and resurfacing. Ongoing replacement funding of Theater seats and the Indoor Sports Center bleachers are scheduled in FY 2024/25.

Project Evaluation and Analysis

This project will enable the City to maintain the current service levels for community services programs at the Community Center and protect the City's investment in its infrastructure.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	164,872	3,913,562	1,094,000	0	0	0	51,416	0	0	0	32,806	247,384	37,218	5,541,258
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			1,094,000	0	0	0	51,416	0	0	0	32,806	247,384	37,218	
Total	164,872	3,913,562	1,094,000	0	0	0	51,416	0	0	0	32,806	247,384	37,218	5,541,258
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 829440 Land Acquisition Due Diligence

Origination Year:	2011-12	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Manuel Pineda	Project Coordinator:	Nasser Fakih

Project Description / Scope / Purpose

Muni Code Ch. 18.10 requires developers to dedicate land or pay an in-lieu fee for park land for new residential development. Development activities may result in an offer of dedication of park land and related property to the City. This project allows for due diligence to cover for professional services associated with review and evaluation of parcels dedicated to the City and coordination with State regulatory oversight agencies. This project includes work with developments that are proposing to dedicate land to fulfill their Park Dedication requirements. This project also covers exploratory due diligence for City purchases of park lands.

Project Evaluation and Analysis

It is in the City's best interest to conduct appropriate due diligence prior to accepting any property in order to reduce risk. Acceptance of offers for dedication of land without performing due diligence can expose the City to claims resulting from the presence of hazardous materials that may be discovered at a later time. Due diligence tasks may include, but are not limited to, the following: investigating the land to ensure site conditions do not impose any current or future burden to the City; reviewing or conducting studies, such as geotechnical or hazardous materials reports; acquiring title reports and paying escrow fee and/or title insurance fees; and preparing or reviewing legal descriptions of the land/property.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	18,588	1,412	10,000	0	0	0	0	0	0	0	0	0	0	30,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			10,000	0	0	0	0	0	0	0	0	0	0	
Total	18,588	1,412	10,000	0	0	0	0	0	0	0	0	0	0	30,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 829570 Orchard Gardens Park Expansion

Origination Year:	2012-13	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2015-16	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

The expansion of Orchard Gardens Park includes the demolition of three City-owned homes adjacent to the park on Garner Drive. This area will be replaced with landscaping, benches, lighting, and concrete pathways and serve as the western “gateway” to the John W. Christian Greenbelt. The City has purchased all adjacent parcels necessary for the park expansion.

Funds in 2013/14 were for design and FY 2014/15 funds are for demolition of the vacant houses and construction of new park amenities and landscaping to expand the park.

Project Evaluation and Analysis

The expansion provides for more open space for this neighborhood and is likely to reduce vandalism to the existing park building by creating more visibility into the park's interior from the street. The project represents an enhancement of existing open space.

Fiscal Impact

This project is funded by the Park Dedication Fund. Ongoing operating cost increases will be funded by the General Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	146,871	1,002,079	0	0	0	0	0	0	0	0	0	0	0	1,148,950
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	0	
Total	146,871	722,079	0	0	0	0	0	0	0	0	0	0	0	868,950
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830280 Sunnyvale Baylands Park Infrastructure

Origination Year:	2009-10	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2023-24	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

The City has a 25 year lease (with an automatic 10 year extension) that commenced in 2010 with Santa Clara County for the operation of this facility. This project provides for the repair and/or replacement of infrastructure including irrigation systems, playground equipment, drainage systems, buildings, and asphalt surfaces at Sunnyvale Baylands Park.

FY 2017/18 funds are for replacement of irrigation controllers and renovation of irrigation systems. FY 2022/23 and FY 2023/24 funds are for design and construction for renovation of buildings (lighting, flooring, roof, HVAC), parking lots and pathways, and playgrounds. Cost estimates were developed by staff based upon recently completed projects.

Project Evaluation and Analysis

This project is necessary to maintain existing recreational infrastructure. Alternatives to funding this project include maintaining the park in its current state and eliminating components as they are no longer useful and safe. For example, one play area has already been closed and removed due to unsafe conditions and similar steps would be taken throughout the park as components age. Eventually this alternative would significantly change the look and feel of this park and it would become a more rustic and natural type of park.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	200,000	0	36,720	274,666	0	0	0	0	338,862	1,939,096	0	0	2,789,344
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	36,720	274,666	0	0	0	0	338,862	1,939,096	0	0	
Total	0	200,000	0	36,720	274,666	0	0	0	0	338,862	1,939,096	0	0	2,789,344
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830290 Braly Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2027-28	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes renovation of recreation and maintenance buildings; replacement of park and building lighting systems with energy efficient fixtures; replacement of the water play feature; addition of a ½ court basketball court; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2026/27 are for design and funds in FY 2027/28 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	1,527,788	1,527,788
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	1,527,788	
Total	0	0	0	0	0	0	0	0	0	0	0	0	1,527,788	1,527,788
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830300 Cannery Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2030-31	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1987, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of park and building lighting systems with energy efficient fixtures, replacement of landscaped and ornamental grass areas and the associated irrigation system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2029/30 are for design and funds in FY 2030/31 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	535,403	535,403
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	535,403	
Total	0	0	0	0	0	0	0	0	0	0	0	0	535,403	535,403
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830310 Community Center Grounds Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2032-33	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1973, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. Based on community input, the scope may include a new restroom; replacement of pathway and parking lot lighting systems with energy efficient fixtures; replacement of the ornamental pond; construction of playground and picnic areas; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and additional work required to connect interlinking areas. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2031/32 are for design and funds in FY 2032/33 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	8,291,436	8,291,436
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	8,291,436	
Total	0	0	0	0	0	0	0	0	0	0	0	0	8,291,436	8,291,436
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830320 De Anza Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2028-29	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1963, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of park lighting systems with energy efficient fixtures; construction of a water play feature; conversion of the skate rink to a mini-skate park; construction of one basketball court and one tennis court; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2027/28 are for design and funds in FY 2028/29 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	4,480,512	4,480,512
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	4,480,512	
Total	0	0	0	0	0	0	0	0	0	0	0	0	4,480,512	4,480,512
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830330 Encinal Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2029-30	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1987, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field; addition of a 600 sq ft restroom, replacement of the playground for 2-5 year olds; replacement of park lighting systems with energy efficient fixtures; replacement of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2028/29 are for design and funds in FY 2029/30 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	2,731,065	2,731,065
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	2,731,065	
Total	0	0	0	0	0	0	0	0	0	0	0	0	2,731,065	2,731,065
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830340 Fair Oaks Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the 15 acre park facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field with synthetic turf and bleachers/fencing; renovation of recreation, maintenance, and restroom buildings; replacement of park and building lighting systems with energy efficient fixtures; addition of a dog park; addition of skate park lighting; replacement of the water play feature; reconstruction of basketball courts and conversion of one to a tennis court; replacement of playground, replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2015/16 are for design and funds in FY 2016/17 are for construction. This project does not include the amenities that are otherwise grant funded, including, the replacement of auxiliary restroom, reconstruction of the parking lot and associated landscape. To replace artificial turf, funds in FY 2025/26 are for design and FY 2026/27 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	965,000	4,794,000	2,418,930	0	0	0	0	0	0	0	965,677	9,143,607
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			965,000	4,794,000	2,418,930	0	0	0	0	0	0	0	965,677	
Total	0	0	965,000	4,794,000	2,418,930	0	0	0	0	0	0	0	965,677	9,143,607
Operating Costs	0	0	0	0	0	-10,325	-10,325	-10,325	-10,325	-10,325	-10,325	-10,325	-103,250	-175,525

Project Information Sheet

Project: 830350 Fairwood Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2031-32	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1975, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the maintenance building; replacement of park lighting systems with energy efficient fixtures; replacement of the playground for 2-5 year olds; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2030/31 are for design and funds in FY 2031/32 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	2,217,991	2,217,991
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	2,217,991	
Total	0	0	0	0	0	0	0	0	0	0	0	0	2,217,991	2,217,991
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830360 Greenwood Manor Park Renovation

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2030-31	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1955, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of landscaped and ornamental grass areas and the associated irrigation system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of drainage systems; replacement of concrete pathways; and the additional work required to connect interlinking areas. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2029/30 are for design and funds in FY 2030/31 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	157,524	157,524
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	157,524	
Total	0	0	0	0	0	0	0	0	0	0	0	0	157,524	157,524
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830380 Las Palmas Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2024-25	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1971, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field and bleachers/fencing; renovation of recreation and maintenance buildings; replacement of park lighting systems with energy efficient fixtures; renovation of ornamental pond and water play features; construction of one basketball court; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2023/24 are for design and funds in FY 2024/25 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	820,162	4,780,370	0	5,600,532
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	820,162	4,780,370	0	
Total	0	0	0	0	0	0	0	0	0	0	820,162	4,780,370	0	5,600,532
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830390 Murphy Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2031-32	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the bowling green turf with synthetic turf; replacement of the playground; replacement of park lighting systems with energy efficient fixtures; replacement of the amphitheater with a recreational feature; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2030/31 are for design and funds in FY 2031/32 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	4,375,904	4,375,904
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	4,375,904	
Total	0	0	0	0	0	0	0	0	0	0	0	0	4,375,904	4,375,904
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830400 Orchard Gardens Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2025-26	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1966, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes renovation of the recreation building; replacement of park lighting systems with energy efficient fixtures; replacement of the playground for 2-5 year-olds; replacement of portions of landscaped and ornamental grass areas and the associated irrigation system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2024/25 are for design and funds in FY 2025/26 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	233,043	1,378,659	1,611,702
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	233,043	1,378,659	
Total	0	0	0	0	0	0	0	0	0	0	0	233,043	1,378,659	1,611,702
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830410 Ortega Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2022-23	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. This info will help determine the scope of work. The current scope includes replacement of the athletic field with synthetic turf; replacement of ballfield bleachers/fencing; renovation of recreation and maintenance buildings; replacement of park lighting systems with energy efficient fixtures; renovation of the playgrounds and the water play feature; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; overlay of the asphalt parking lot; and work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2020/21 are for design and funds in FY 2021/22 are for construction for park renovation. Replacement of synthetic turf will occur in FY 2030/31 for design and FY 2031/32 for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	1,220,009	8,277,294	0	0	0	1,331,536	10,828,839
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	1,220,009	8,277,294	0	0	0	1,331,536	
Total	0	0	0	0	0	0	0	1,220,009	8,277,294	0	0	0	1,331,536	10,828,839
Operating Costs	0	0	0	0	0	0	0	0	0	-22,650	-22,650	-22,650	-226,500	-294,450

Project Information Sheet

Project: 830420 Panama Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2025-26	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1984, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes renovation of the athletic field and bleachers/fencing; replacement of park lighting systems with energy efficient fixtures; construction of a playground; replacement of restroom building (690 sq. ft) with a modular restroom building, reconstruction of parking lot (6,600 sq ft), replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2024/25 are for design and funds in FY 2025/26 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	292,798	1,723,323	2,016,121
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	292,798	1,723,323	
Total	0	0	0	0	0	0	0	0	0	0	0	292,798	1,723,323	2,016,121
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830430 Ponderosa Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2030-31	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1970, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users and other stake holders. The input will be utilized to assist in the determination of the scope of work. Current scope includes replacement of athletic field and bleachers/fencing, renovation of playground equipment, construction of water play feature, replacement of park lighting systems with energy efficient fixtures, replacement of portions of landscaped and ornamental grass areas and associated irrigation/pump system, replacement of park fixtures including benches and tables with recycled plastic equipment, replacement of portions of drainage systems, replacement of portions of concrete pathways and additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2029/30 are for design and funds in FY 2030/31 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	3,587,597	3,587,597
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	3,587,597	
Total	0	0	0	0	0	0	0	0	0	0	0	0	3,587,597	3,587,597
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830440 Raynor Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2027-28	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1962, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic fields and bleachers/fencing; replacement of park lighting systems with energy efficient fixtures; replacement of the playgrounds and construction of a water play feature; conversion of the skaterink to a mini-skatepark; construction of one tennis court; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2026/27 are for design and funds in FY 2027/28 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	5,656,555	5,656,555
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	5,656,555	
Total	0	0	0	0	0	0	0	0	0	0	0	0	5,656,555	5,656,555
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830450 San Antonio Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2025-26	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users and other stake holders. The input will be utilized to assist in the determination of the scope of work. Current scope includes replacement of restroom building, replacement of athletic field and bleacher/fencing, replacement of park lighting systems with energy efficient fixtures, construction of a playground, replacement of portions of landscaped and ornamental grass areas and associated irrigation/pump system, replacement of park fixtures including benches and tables with recycled plastic equipment, replacement of portions of drainage systems, replacement of portions of concrete pathways and additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2024/25 are for design and funds in FY 2025/26 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	340,601	2,049,524	2,390,125
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	340,601	2,049,524	
Total	0	0	0	0	0	0	0	0	0	0	0	340,601	2,049,524	2,390,125
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830460 Serra Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2024-25	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1965, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes renovation of the recreation and building complex; replacement of park lighting systems with energy efficient fixtures; replacement of the water play feature; reconstruction of four tennis courts and conversion of two to basketball courts; conversion of the skaterink to a mini-skatepark; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; overlay of the asphalt parking lot; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have previously been renovated within the scope of other capital projects based on the completion of their expected lifecycle and according to an established replacement schedule, and as a result will not need to be included in the scope of this project. Only a portion of this park's irrigation and landscaping are included in this scope and estimate. This will be re-evaluated with community input. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2023/24 are for design and funds in FY 2024/25 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	615,121	3,931,855	0	4,546,976
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	615,121	3,931,855	0	
Total	0	0	0	0	0	0	0	0	0	0	615,121	3,931,855	0	4,546,976
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830470 Victory Village Park Renovation and Enhancement

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2030-31	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1969, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of park lighting systems with energy efficient fixtures; replacement of the playground; replacement of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks. Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process.

Funds in FY 2029/30 are for design and funds in FY 2030/31 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	511,227	511,227
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	511,227	
Total	0	0	0	0	0	0	0	0	0	0	0	0	511,227	511,227
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830480 Orchard Heritage Park

Origination Year:	2012-13	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This facility is located on the Community Center Campus and is comprised of the heritage orchard and adjacent structures including the museum, the Orchard Heritage building, and the park maintenance/storage building. In 2011, Council approved revisions to the Orchard Heritage Park Master Plan that involved removing the cinder block wall separating the museum from the nearby parking lot, relocating the maintenance building and adjacent dumpster enclosure elsewhere on the campus, and landscaping the area between the museum and the parking lot. This project will provide for the demolition of the various structures, construction of new ones, and landscaping per the direction of the Master Plan. The purpose of this project is to make the museum and surrounding area more accessible, usable, and attractive.

Funds in FY 2014/15 are for design and funds in FY 2015/16 are for construction.

Project Evaluation and Analysis

Council has approved the site Master Plan for the changes involved in this project. Failure to complete this project will result in current site conditions remaining as they are and approved changes to the Master Plan not being fulfilled. Practical ramifications include the museum and surrounding grounds being less accessible, usable, and attractive.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	76,500	673,500	0	0	0	0	0	0	0	0	0	0	750,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			673,500	0	0	0	0	0	0	0	0	0	0	
Total	0	76,500	673,500	0	0	0	0	0	0	0	0	0	0	750,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830510 Plaza del Sol Phase II

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2019-20	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nasser Fakih	Project Coordinator:	James Stark

Project Description / Scope / Purpose

Plaza del Sol is being constructed using a phased approach as approved by Council in FY 2002/03. Phase I, which included construction of the basic plaza design, concrete paving, young trees, other screening and selective decorative features, was completed in June 2004. Phase II includes enhancements to the basic plaza. The scope and intent of Plaza del Sol is being reevaluated due to major changes occurring in downtown. Possible improvements for Phase II include additional landscaping, walkways, water features, restrooms, roofing for one of the two garage ramps, a memorial dedicated to Sunnyvale residents and employees who have given their lives in service of the City and country (previously authorized), tents/awnings/umbrellas over specified areas, game facilities, information/food/educational kiosks, and artwork. Public input meetings will be held to facilitate scope and design of Phase II.

Funds in FY 2017/18 are for design and FY 2018/19 are for construction.

Project Evaluation and Analysis

The completion of Phase II for Plaza del Sol is intended to enhance use of the plaza through the additional features. The features have yet to be determined; however, based upon earlier studies and discussions they may include ornamental water features, restrooms, and/or enhanced landscapes.

Upon completion of the project, there will be annual operating costs currently estimated at \$15,000. These estimates may differ once design of the proposed Phase II improvements are finalized and scheduled.

Fiscal Impact

This project is funded by the Land Acquisition Set-Aside within the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	312,120	1,804,054	0	0	0	0	0	0	0	2,116,174
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication - Subdivisions			0	0	312,120	1,804,054	0	0	0	0	0	0	0	
Total	0	0	0	0	312,120	1,804,054	0	0	0	0	0	0	0	2,116,174
Operating Costs	0	0	0	0	0	15,918	16,236	16,561	16,892	17,230	17,575	17,926	211,672	330,010

Project Information Sheet

Project: 830800 Las Palmas Dog Park Improvements

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2014-15	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Scott Morton	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide for improvements to the existing 0.5 acre dog park including natural grass surfacing, a separate fenced area for small dogs and related site amenities.

Funds in FY 2014/15 are for design and construction.

Project Evaluation and Analysis

This project is needed to provide improvements approved by Council in response to a study issue on the subject titled "Discussion and possible action regarding feasibility of establishing additional dog parks and off-leash alternatives in Sunnyvale's park system".

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	6,932	108,068	0	0	0	0	0	0	0	0	0	0	0	115,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Total	6,932	108,068	0	0	0	0	0	0	0	0	0	0	0	115,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830940 Biological Constraints and Opportunities Analysis

Origination Year:	2013-14	Type:	Parks & Recreation	Fund:	35 City General Fund
Planned Completion Year:	2014-15	Category:	Capital	Sub-Fund:	100 General
Department:	Public Works	Project Manager:	Craig Mobeck	Project Coordinator:	Scott Morton

Project Description / Scope / Purpose

The analysis will use all existing data as well as additional fieldwork to determine what species currently use the Baylands Park and the Sunnyvale Landfill, what areas currently provide special habitat, and other possible uses of the sites. In general, the scope of work will include the following elements:

- Inventory species currently using the sites
- Determine what locations are used by different species and how are they used
- Identify species of concern and locations
- Identify areas of Baylands Park where Animal Happiness could be implemented and identify ways to minimize potential impacts to sensitive habitats
- Identify areas of the landfill where park enhancements could be implemented while minimizing impacts to sensitive habitat
- Complete a report summarizing the findings

This study will incorporate study issue "Protecting Burrowing Owl Habitat on City Facilities" and include a separate report on that topic. The report will determine the extent of the owl habitat in Sunnyvale and evaluate the efficacy of the existing habitat management plan and provide guidance for any additional efforts and their related costs.

Analysis will be completed in FY 2014/15.

Project Evaluation and Analysis

The project will help determine locations where it could be feasible to construct recreational facilities and Animal Assisted Happiness at the Sunnyvale Landfill and Baylands Park.

Fiscal Impact

Ongoing maintenance costs associated with the landfill site are provided for in the Solid Waste Management Fund. Baylands Park is a park facility funded through the General Fund. As such, funding for the study is from the Solid Waste Management Fund 20-Year Resource Allocation Plan Reserve (\$25,000) and the General Fund Budget Stabilization reserve (\$25,000) in equal shares.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	50,000	0	0	0	0	0	0	0	0	0	0	0	50,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Total	0	25,000	0	0	0	0	0	0	0	0	0	0	0	25,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831000 Las Palmas Park/Tennis Center Auxiliary Restroom

Origination Year:	2014-15	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2015-16	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide for the design and construction of a modular auxiliary restroom building to be located between Las Palmas Park and the Tennis Center. Building amenities include separate Men's and Women's areas with the Men's side having one toilet stall and one urinal and the Women's side having two toilet stalls (one for handicapped and one for regular use). A separate area would be utilized by Parks staff for storing maintenance tools and supplies. General standards for park restrooms would be met and features will include LED lighting, automatic shut-off low water use fixtures and be compliant with all accessibility requirements.

Project Evaluation and Analysis

This project is needed to provide adequate restroom facilities commensurate with use capacities for Las Palmas Park and the Tennis Center.

Fiscal Impact

This project was approved by Council during the FY 2014/15 Budget Adoption on June 24, 2014 as Budget Supplement #3; it is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	300,000	0	0	0	0	0	0	0	0	0	0	0	300,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
General Fund - General			0	0	0	0	0	0	0	0	0	0	0	
Total	0	300,000	0	0	0	0	0	0	0	0	0	0	0	300,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831300 Tree Planting and Maintenance within the SNAIL Neighborhood

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	35 City General Fund
Planned Completion Year:	2015-16	Category:	Capital	Sub-Fund:	100 General
Department:	Public Works	Project Manager:	Scott Morton	Project Coordinator:	Leonard Dunn

Project Description / Scope / Purpose

In FY 2013/14 the City received feedback and recommendations regarding the visual and traffic impacts of the multi-story office buildings owned by Kilroy Realty Corporation at the intersection of Maude and Mathilda Avenues. The City met and consulted with individual residents, the Sunnyvale Neighbors of Arbor Including LaLinda (SNAIL) and Sunnyvale Residents for Preserving and Enhancing Quality Neighborhoods (SRPEQN) neighborhood groups, and the building's owner, developer and tenant.

In partial response to the feedback, Kilroy Realty Corporation made a donation of \$25,000 towards landscaping the area at the end of West Duane Avenue.

The Division of Trees in the Department of Public Works will be responsible for the management of the donation. The City broke ground at the West Duane Avenue location in August and has since completed the project, installing a planter bed and multiple trees in the area. Any remaining funds will help supplement the watering and care of additional new street trees planted throughout the target area of the neighborhood. The target area includes residences within the area that is east of N. Mathilda, north of W. Maude, west of Borregas, and south of W. Ferndale Avenue.

Project Evaluation and Analysis

This project is necessary to provide optimal level of attractiveness and sustainability in the future for the SNAIL neighborhood.

Fiscal Impact

This project is being funded by a donation from the Kilroy Realty Corporation.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	25,000	0	0	0	0	0	0	0	0	0	0	0	25,000
Revenues														
Total	0	25,000	0	0	0	0	0	0	0	0	0	0	0	25,000
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831360 Recreation Fee Waiver

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	35 City General Fund
Planned Completion Year:	2015-16	Category:	Special	Sub-Fund:	100 General
Department:	Library and Community Services	Project Manager:	Daniel Wax	Project Coordinator:	Silvia Martins

Project Description / Scope / Purpose

For over 30 years, the City has awarded fee waivers to youth who are residents and income eligible. The fee waiver program strives to enhance the quality of life for youth by providing access to recreation programs regardless of economic situation. Youth must be 17 years of age or younger and meet income eligibility requirements. Families must go through an established application process to prove eligibility and residency. Fee waivers may be used for City-provided recreation programs only. Currently, eligible youth may receive a fee waiver of up to \$234 per fiscal year. Last year 224 youth were awarded fee waivers.

Project Evaluation and Analysis

This project would allow families additional time to register for summer youth programs while also allowing staff to award encumbered but unused funds to other families in need. This allows staff to award the full amount approved by council and serve the maximum number of eligible youth possible.

Fiscal Impact

There is no net impact since the funds are already budgeted and being transferred from the operating budget to the projects budget. The program could run indefinitely depending on the needs of the community. Costs for staffing, language interpretation and printing will continue to be budgeted in the operating program (626600).

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	46,932	47,871	48,828	49,805	50,801	51,817	52,853	53,910	54,988	56,088	662,277	1,176,170
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 831430 Fair Oaks Park Auxiliary Restroom/Parking Lot Grant Project

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2016-17	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide for the replacement of an auxiliary restroom and renovation of surrounding areas in the southwest section of the park. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining scope of work. The current scope includes replacement of auxiliary restroom and renovation of adjacent parking lot, landscaping, pathways, lighting and additional work required to connect interlinking areas. The current cost estimates were based on recent construction; the actual costs and scope could change pending public input during the design process. Funds in FY 14/15 are for design and FY 15/16 are for construction.

Project Evaluation and Analysis

This project is necessary to provide optimal level of recreational use, attractiveness and sustainability in the future.

Fiscal Impact

This project is funded by a Housing-Related Park Program (HRP) grant provided by the California Department of Housing and Community Development. Sunnyvale qualified for the grant because of the nearby development of low cost housing on the site of the old National Guard Armory.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	973,525	0	0	0	0	0	0	0	0	0	0	973,525
Revenues														
Other Agencies-Reimbursement			973,525	0	0	0	0	0	0	0	0	0	0	
Total	0	0	973,525	0	0	0	0	0	0	0	0	0	0	973,525
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 901020 Preliminary Design of Golf Course Renovations

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2015-16	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for a preliminary design of irrigation systems, tees, and greens at both of the City's golf courses. Sunnyvale Golf Course was constructed in 1968 and Sunken Gardens Golf Course in 1973. This project would identify components of the irrigation systems that need to be replaced or renovated. The components include controllers, main and lateral lines/piping, flow meters, pumps, wiring, valves, and heads, as well as any design changes to the system and components. This project would also identify any work that needs to be completed on the tees and greens such as grading, shaping, drainage, and placements.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	100,000	0	0	0	0	0	0	0	0	0	0	100,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			100,000	0	0	0	0	0	0	0	0	0	0	
Total	0	0	100,000	0	0	0	0	0	0	0	0	0	0	100,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 901025 Lakewood Park Renovation and Enhancement

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2017-18	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1964, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field with synthetic turf and bleachers/fencing; addition of a dog park, renovation of recreation, maintenance, and restroom buildings; replacement of the concession shack with a modular restroom/concession structure; replacement of park and building lighting systems with energy efficient fixtures; replacement of playgrounds; replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables, with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; overlay of the asphalt parking lot; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks.

Funds in FY 2016/17 are for design and funds in FY 2017/18 are for construction. For replacement of artificial turf, funds in FY 2026/27 are for design and funds in FY 2027/28 are for construction.

Project Evaluation and Analysis

This project is necessary to secure for this facility the optimal level of recreational use, attractiveness, and sustainability in the future. This project replaces Project #830370 because it is dependent upon siting of the proposed branch library project at Lakewood Park.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	831,300	5,462,100	0	0	0	0	0	0	0	760,534	7,053,934
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	831,300	5,462,100	0	0	0	0	0	0	0	760,534	
Total	0	0	0	831,300	5,462,100	0	0	0	0	0	0	0	760,534	7,053,934
Operating Costs	0	0	0	0	0	-12,750	-12,750	-12,750	-12,750	-12,750	-12,750	-12,750	-127,500	-216,750

Project Information Sheet

Project: 901068 Park Irrigation & Pump Systems Rehabilitation

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2034-35	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Nathan Scribner	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for infrastructure repairs and renovations to park irrigation and pump systems at all parks and pump systems for ornamental ponds and water play areas at Braly, Ponderosa, Lakewood, Las Palmas, Ortega, Seven Seas and Serra Parks and the Community Center. Scope of work is inclusive of all system components. The irrigation and related pump systems includes valves, heads, electrical wiring, pumps, motors and piping required for the provision of landscape and turf irrigation. The pond pump systems components include motors, pumps, wiring, piping and vault enclosure.

The irrigation system at Braly Park is minimally functional due to wire failure and needed work includes wire and valve replacement and related system modifications. The irrigation system renovation at Ponderosa Park includes redesign and system modification involving lateral piping, heads, and pump system addition to ensure complete coverage of landscape and turf. Funds in FY 2015/16 are for design and FY 2016/17 construction of the irrigation systems.

The pond pump systems including the vaults/enclosures at Braly, Serra, Las Palmas Parks and the Community Center currently do not meet safety regulations and need to be replaced. Pump system renovation/replacement includes motor, pump, electrical systems and piping. Braly Park uses a 5 hp motor; Las Palmas and Serra utilize a 10 hp motor and the Community Center a 50 hp motor. Funds in FY 2017/18 are for design and FY 2018/19 are for construction.

Project Evaluation and Analysis

This is an infrastructure component project that is similar to park building rehabilitation and playground projects that work in tandem with whole park major renovation projects scheduled at all parks. All park components are evaluated on an annual basis for safety and usability and scheduled for replacement or renovation by means of either a component based infrastructure or whole park renovation project. Staff estimates are based on costs from previous work completed.

Fiscal Impact

This project is funded by the Park Dedication Fund. Budgetary numbers are a placeholder and will be refined at the start of design.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	100,000	510,000	119,646	626,113	0	0	0	0	0	0	0	1,355,759
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			100,000	510,000	119,646	626,113	0	0	0	0	0	0	0	
Total	0	0	100,000	510,000	119,646	626,113	0	0	0	0	0	0	0	1,355,759
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 901070 Washington Park Renovation and Enhancement

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2034-35	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide a major renovation of the facility, originally built in 1945, to ensure its sustainability for the future by enhancing recreational usability, increasing attractiveness, and reducing the use of utilities. Public input meetings will be held during the design phase to gather feedback from neighbors, park users, and other stake holders. The input will be utilized to assist in determining the scope of work. The current scope includes replacement of the athletic field with synthetic turf; renovation of Jelcick field structures; replacement of park and building lighting systems with energy efficient fixtures; reconstruction of basketball and tennis courts; replacement of playground, replacement of portions of landscaped and ornamental grass areas and the associated irrigation/pump system; replacement of park fixtures, including benches and tables with recycled plastic equipment; replacement of portions of drainage systems; replacement of portions of concrete pathways; and the additional work required to connect interlinking areas. Proposed enhancements are in accordance with approved design and development guidelines for parks.

Some features will have been renovated prior to commencement of this project, within the scope of other capital projects, based on the completion of their expected lifecycle and according to an established replacement schedule. As a result, they will not need to be included in the scope of this project.

Funds in 2034/35 are for design.

Project Evaluation and Analysis

This project is necessary to secure this facility the optimal level of recreational use, attractiveness, and sustainability in the future.

Fiscal Impact

This project is funded by the Park Dedication Fund

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	0	0	0	0	0	0	0	0	1,140,334	1,140,334
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	0	0	0	0	0	0	0	0	0	1,140,334	
Total	0	0	0	0	0	0	0	0	0	0	0	0	1,140,334	1,140,334
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 901072 John W. Christian Greenbelt Pathway Rehabilitation

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2018-19	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project will provide an asphalt overlay to the existing bicycle\pedestrian pathway of the John W. Christian Greenbelt . The greenbelt is located on the Hetch-Hetchy water system right-of-way and is a linear, eighty-foot wide strip of land (the asphalt pathway is approximately 10 feet wide). The Greenbelt begins at Orchard Gardens Park and ends at the City's eastern boundary at Calabazas Creek, a distance of over two miles.

Funds in FY 2017/18 are for design and 2018/19 are for construction.

Project Evaluation and Analysis

This project is necessary to maintain existing essential infrastructure. Not funding this project would result in deterioration of the pathway, possibly causing large potholes, fragmented asphalt debris, and poor aesthetics.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	72,828	360,811	0	0	0	0	0	0	0	433,639
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	0	72,828	360,811	0	0	0	0	0	0	0	
Total	0	0	0	0	72,828	360,811	0	0	0	0	0	0	0	433,639
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 901093 Preschool Outdoor Play Area

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	2015-16	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Library and Community Services	Project Manager:	Jennifer Ng	Project Coordinator:	James Stark

Project Description / Scope / Purpose

This project provides for dedicated outdoor programming space and storage at the exterior of the buildings housing the existing preschool programs at Murphy and Serra Parks. The improvements include creation of a new non-slip surface for outdoor play, fencing with lockable entry gate, and educational learning stations. An additional \$5,000 is allocated for furniture, fixtures, and equipment at each location. Murphy Park is scheduled to have outdoor programming space designed and implemented in FY 2016/17, and Serra Park is scheduled to have outdoor programming space designed and implemented in FY 2018/19.

Project Evaluation and Analysis

The preschool programs at Murphy Park and Serra Park are popular revenue generating programs and are expected to grow in attendance with the addition of the new patio enhancement. The preschool programs currently do not have dedicated outdoor space which is standard in the industry. The dedicated space will allow for enhanced safety measures and educational opportunities.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	112,200	0	84,896	0	0	0	0	0	0	0	197,096
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	112,200	0	84,896	0	0	0	0	0	0	0	
Total	0	0	0	112,200	0	84,896	0	0	0	0	0	0	0	197,096
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 901102 Arts Master Plan

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	35 City General Fund
Planned Completion Year:	2015-16	Category:	Special	Sub-Fund:	100 General
Department:	Library and Community Services	Project Manager:	Daniel Wax	Project Coordinator:	Tegan McLane

Project Description / Scope / Purpose

In 2012, when the In Lieu fee option was added to the Art in Private Development ordinance, Council directed staff to develop a public art master plan to define and direct expenditures of the Public Art Fund. The Public Art Fund is earmarked for purchases of public art.

This project is a comprehensive strategic arts master plan to direct public art expenditures and ensure that arts-related programming that reflects the community interests and priorities. An RFQ will be prepared with options for scope of work and a consultant will be hired to do some or all of the following items: inventory the City's existing public art collection, identify gaps in the collection, review arts programming and policies, conduct extensive public outreach and stakeholder input, determine economic impact of the arts in Sunnyvale and benchmark against neighboring and economically/demographically similar cities. The consultant will work closely with staff to draft a plan for appropriate expenditures of Public Art Fund monies and make specific recommendations on how to achieve the City's short, medium and long-range arts goals, including possible partnerships and sustainable funding models.

Project Evaluation and Analysis

This project would allow Sunnyvale to develop a comprehensive arts master plan for strategic art purchases and arts programming. As Sunnyvale's demographics and arts landscape have changed considerably since the City adopted a Public Art Master Plan in 1984, it would provide significant opportunities for public input and yield valuable information on how Sunnyvale can best leverage its arts spending to create a unique City identity and support economic, educational and quality of life initiatives.

A comprehensive arts plan will better position the City for developing revenue-generating arts programming because it will identify arts programs in which the community places the highest value. It will also identify partnerships and realistic grant opportunities to supplement general fund expenditures toward arts programming. The RFQ process will enable the City to further refine the scope of the project prior to committing resources.

Fiscal Impact

Plan will develop recommendations only. Plan recommendations will take into consideration current operating budget and Public Art Fund (approximately \$220,000 balance) monies.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	65,000	0	0	0	0	0	0	0	0	0	0	65,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 901107 E. Washington Ave and E. Evelyn Ave Park Design

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2017-18	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	Jennifer Ng

Project Description / Scope / Purpose

This project provides for the development of a long-term plan for the recreational use of the area at the corner of E. Washington Ave and E. Evelyn Ave. There is a vacant City-owned parcel of land of .13 acres. The scope includes contracting with a consultant to develop the plan, site assessment, conceptual design options, construction estimates in coordination with City staff and public input.

Project Evaluation and Analysis

Completion of this project would provide a plan for an additional open space to Sunnyvale residents.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	52,020	0	0	0	0	0	0	0	0	52,020
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	0	52,020	0	0	0	0	0	0	0	0	
Total	0	0	0	0	52,020	0	0	0	0	0	0	0	0	52,020
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 901108 Fair Oaks/Highway 237 Preliminary Park Design

Origination Year:	2015-16	Type:	Parks & Recreation	Fund:	385 Capital Projects
Planned Completion Year:	2017-18	Category:	Capital	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	James Stark	Project Coordinator:	Jennifer Ng

Project Description / Scope / Purpose

This project provides for the development of a long-term plan for the recreational use of the area at the corner of Fair Oaks Ave, Fair Oaks Way and the 237 Highway. There are two parcels of land totaling 2.5 acres - one parcel is roughly 1.9 acres and the smaller parcel is approximately .6 acres. The larger parcel has a VTA power station that would remain regardless of use. The scope includes contracting with a consultant to develop the plan, site assessment, conceptual design options, construction estimates in coordination with City staff and public input.

Project Evaluation and Analysis

Completion of this project would provide a plan for an additional open space to Sunnyvale residents which could include many amenities that are not offered at other parks.

Fiscal Impact

This project is funded by the Park Dedication Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	0	0	0	104,040	0	0	0	0	0	0	0	0	104,040
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Park Dedication Fund			0	0	104,040	0	0	0	0	0	0	0	0	
Total	0	0	0	0	104,040	0	0	0	0	0	0	0	0	104,040
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830960 Participate in NLC's Youth, Education and Family Council

Origination Year:	2014-15	Type:	Gov. & Comm. Engagement	Fund:	35 City General Fund
Planned Completion Year:	2015-16	Category:	Special	Sub-Fund:	100 General
Department:	Library and Community Services	Project Manager:	Daniel Wax	Project Coordinator:	Silvia Martins

Project Description / Scope / Purpose

The National League of Cities' Youth, Education and Family (YEF) Council hosts three annual out-of-state meetings (two held concurrent with conferences). This project funding would enable a youth and his/her chaperone to attend these meetings for one year, in the event that the youth is appointed to the YEF Council.

Project Evaluation and Analysis

The YEF Council has 3 - 5 of its membership nationwide open to youth, available on a competitive application process for one-year appointments. No potential candidates from Sunnyvale have been solicited, and it is unknown whether a youth candidate from Sunnyvale would be successful and would be appointed and require these resources. However, were a youth to be successful, it would provide the City with excellent exposure, while also providing tremendous personal growth experiences to the youth, who would then share those experiences with other local teens.

Fiscal Impact

Funding for this project is provided as a one-time expense from the FY 2014/15 Council Set-Aside balance (Project 829630) in the General Fund.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	10,000	0	0	0	0	0	0	0	0	0	0	0	10,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 829640 Care Management Enhancement

Origination Year:	2012-13	Type:	Gov. & Comm. Engagement	Fund:	35 City General Fund
Planned Completion Year:	2015-16	Category:	Special	Sub-Fund:	100 General
Department:	Library and Community Services	Project Manager:	Lisa Rosenblum	Project Coordinator:	Gerard Manuel

Project Description / Scope / Purpose

This project provides increased funding for one year of the Care Management Program, augmenting existing funding in Program 626. Care Management Program is administered by the Community Services Division of the Department of Library and Community Services.

Project Evaluation and Analysis

This project has been funded through the Council Set Aside (Project 829630) for \$40,000 since FY 2012/13. In FY 2014/15 (RTC 14-1072), Council approved to fund the program for FY 2015/16 and augment the allocation from \$40,000 to \$75,000 which results in an increased program service level of 40 hours to 68 hours per week. The increase in service level will place the program on par with neighboring cities and lower the ratio from one care manager to 21,771 adults to one care manager to 12,806 adults age 60 years and older. Ongoing costs will be evaluated during the FY 2016/17 operating budget cycle.

Fiscal Impact

Funding is provided from the Council Set Aside.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	45,526	58,000	75,000	0	0	0	0	0	0	0	0	0	0	178,526
Revenues														
Total	18,000	18,000	0	0	0	0	0	0	0	0	0	0	0	36,000
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830490 Fremont Pool Infrastructure Improvements

Origination Year:	2012-13	Type:	Administrative Facilities	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Jennifer Ng	Project Coordinator:	Nancy Grove

Project Description / Scope / Purpose

Fremont Union High School District (FUHSD) and the City are in a shared-use agreement for the Fremont High School swimming pool. The current agreement runs through 2025. The City shares 50% of all costs for the swimming pool with FUHSD. The work is performed by the school district and the costs include equipment replacement, infrastructure upgrades, utilities, and district staff time. This project is for replacement of Fremont Pool mechanical equipment and infrastructure upgrades to the pool. The carbon dioxide feed system and circulation pump impeller were replaced in 2013.

Funding listed in future years is for equipment and infrastructure upgrades, and estimates are based on historical replacement needs. The identified needs are as follows: pool relining in FY 2015/16, pool boiler and lighting renovation/replacement in FY 2016/17, pump impeller replacement/rebuild in FYs 2018/19 and 2023/24, carbon dioxide feed system in FY 2023/24.

Project Evaluation and Analysis

City recreation staff has received notice from FUHSD of upcoming equipment replacements and infrastructure improvements. The school district is responsible for all pool and equipment repairs and replacement, the City reimburses the district 50% of the costs.

Fiscal Impact

Based upon the agreement with FUHSD, the City will reimburse the school district for project-related costs. The costs include equipment replacement, infrastructure upgrades, utilities, and district staff hours. Department of Public Works staff will be responsible for reviewing, verifying, and approving invoices for payment and change orders, and Department of Finance staff will process approved invoices.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	0	275,600	175,000	59,160	0	10,612	0	0	0	0	23,433	0	0	543,805
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
General Fund - General			0	0	0	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			175,000	59,160	0	10,612	0	0	0	0	23,433	0	0	
Total	0	275,600	175,000	59,160	0	10,612	0	0	0	0	23,433	0	0	543,805
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project Information Sheet

Project: 830560 Fremont Pool House Infrastructure Improvements

Origination Year:	2012-13	Type:	Administrative Facilities	Fund:	610 Infrastructure Renov & Replace
Planned Completion Year:	Ongoing	Category:	Infrastructure	Sub-Fund:	100 General Fund Assets
Department:	Public Works	Project Manager:	Bob Van Heusen	Project Coordinator:	Scott Morton

Project Description / Scope / Purpose

Fremont Union High School District (FUHSD) and the City entered into an agreement for maintenance of the pool house in 2002. Staff has identified significant structural deficiencies that have caused serious damage and will require major repairs. This project provides for major infrastructure improvements to the Fremont High School pool house building that are more extensive than normal routine maintenance. The repairs will address deficient shower drains, inadequate air flow inside the two locker rooms, and damages to building infrastructure as a result of the deficiencies.

Project Evaluation and Analysis

The pool house repairs are necessary to resolve ongoing concerns for user safety and to protect the infrastructure of the building. The pool house is heavily used by patrons of a program operator working under contract with the City to provide aquatic programs. Repairs to the pool house building began in FY 2013/14 and will be complete in FY 2014/15. Infrastructure upgrades will be necessary every 15 years. Funding listed in FY 2028/29 is for replacement of hot water heater, main mixing valves, shower control fixture replacements, and other infrastructure upgrades.

Project costs are preliminary and will be updated based on a facility assessment report now being prepared by FUHSD.

Fiscal Impact

The City's portion of the project cost is funded by the Park Dedication Fund. The city and FUHSD are currently negotiating the cost share on this project.

Project Financial Summary

Financial Data	Prior Actual	Current 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Y11-Y20 Total	Project Life Total
Project Costs	240,088	859,912	0	0	0	0	0	0	0	0	0	0	80,705	1,180,705
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
General Fund - General			0	0	0	0	0	0	0	0	0	0	0	
Park Dedication - Subdivisions			0	0	0	0	0	0	0	0	0	0	80,705	
Total	240,088	859,912	0	0	0	0	0	0	0	0	0	0	80,705	1,180,705
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0