## Civic Center Modernization Project Existing City Assets and Potential Revenues Preliminary Financing Plan

<ul> <li>Infrastructure Fund - \$1.5 M/year currently set a side – unallocated</li> <li>Facilities Fund ~ \$400 K /year for Civic Center repairs. A new or renovated Civic Center would reduce the need for repairs</li> <li>NOVA Space rental – currently \$352 K/year</li> <li>Assume from the three sources above an annual revenue stream of \$2 M is pledged for debt service. Assume a 3.5% interest rate and 30 year term.</li> <li>Land Sales</li> <li>Former Onizuka Air Force Station (2 parcels 5.02 acres) \$21 M</li> <li>1484 Kifer Road (4.74 acres) \$18 M</li> <li>Downtown Charles Street (9 Gen. Fund parcels 1.44 acres) \$9 M</li> <li>Total \$48 M</li> <li>Capital Projects reserve \$4.4 M currently unallocated</li> <li>Infrastructure Fund \$8.5 M current balance at end of FY 2018-18 + \$1.5 M FY 18-19 and 19-20 allocation = \$11.5 total</li> <li>Facilities Fund balance at end of 2017-18 = \$1.3 M + \$410 K for 2018-19 and \$345 K in 2019-20 = \$2.1 M</li> <li>Other Funding Sources</li> <li>Park Dedication Fees – Phase 1 of both alternatives include approximately 10 acres of open space. Assume 80% of open areas are eligible for park dedication fees and 20% are for building access. Site development costs are \$2.2 M/acre.</li> <li>Enterprise Funds - This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those services and would result in increased utility rates and development service frees.</li> <li>Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is allocated to enterprise funds.</li> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV providers for local television broadcasting and can be used to fund capital facilities and eq</li></ul>	Description	Potential Revenue (in \$ Millions)
pledged for debt service. Assume a 3.5% interest rate and 30 year term.         Land Sales         • Former Onizuka Air Force Station (2 parcels 5.02 acres)       \$21 M         • 1484 Kifer Road (4.74 acres)       \$18 M         • Downtown Charles Street (9 Gen. Fund parcels 1.44 acres)       \$29 M         Total       \$48 M         Vise of Current General Fund Reserves       \$21 M         • Capital Projects reserve \$4.4 M currently unallocated       \$18 M         • Infrastructure Fund \$8.5 M current balance at end of FY 2018-18 +       \$1.5 M FY 18-19 and 19-20 allocation = \$11.5 total         • Facilities Fund balance at end of 2017-18 = \$1.3 M + \$410 K for 2018-19 and \$345 K in 2019-20 = \$2.1 M       \$18 M         Other Funding Sources       \$18 M         • Park Dedication Fees – Phase 1 of both alternatives include approximately 10 acres of open space. Assume 80% of open areas are eligible for park dedication fees and 20% are for building access. Site development costs are \$2.2 M/acre.         • Enterprise Funds – This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those service fees.       \$61 M         • Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is allocated to enterprise funds.       \$2 M <tr< td=""><td><ul> <li>Facilities Fund ~ \$400 K /year for Civic Center repairs. A new or renovated Civic Center would reduce the need for repairs</li> </ul></td><td></td></tr<>	<ul> <li>Facilities Fund ~ \$400 K /year for Civic Center repairs. A new or renovated Civic Center would reduce the need for repairs</li> </ul>	
<ul> <li>Former Onizuka Air Force Station (2 parcels 5.02 acres) \$21 M</li> <li>1484 Kifer Road (4.74 acres) \$18 M</li> <li>Downtown Charles Street (9 Gen. Fund parcels 1.44 acres) \$9 M Total \$48 M</li> <li>Downtown Charles Street (9 Gen. Fund parcels 1.44 acres) \$9 M Total \$48 M</li> <li>\$48 M</li> <li>Use of Current General Fund Reserves</li> <li>Capital Projects reserve \$4.4 M currently unallocated</li> <li>Infrastructure Fund \$8.5 M current balance at end of FY 2018-18 + \$1.5 M FY 18-19 and 19-20 allocation = \$11.5 total</li> <li>Facilities Fund balance at end of 2017-18 = \$1.3 M + \$410 K for 2018- 19 and \$345 K in 2019-20 = \$2.1 M</li> <li>Other Funding Sources</li> <li>Park Dedication Fees – Phase 1 of both alternatives include approximately 10 acres of open space. Assume 80% of open areas are eligible for park dedication fees and 20% are for building access. Site development costs are \$2.2 M/acre.</li> <li>Enterprise Funds – This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those services and would result in increased utility rates and development service fees.</li> <li>Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is allocated to enterprise funds.</li> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV providers for local television broadcasting and can be used to fund capital facilities and equipment.</li> </ul>	Assume from the three sources above an annual revenue stream of \$2 M is pledged for debt service. Assume a 3.5% interest rate and 30 year term.	\$37M
<ul> <li>1484 Kifer Road (4.74 acres)</li> <li>Downtown Charles Street (9 Gen. Fund parcels 1.44 acres)</li> <li><u>\$9 M</u> Total</li> <li><u>\$48 M</u></li> <li><b>\$48 M</b></li> <li><b>Use of Current General Fund Reserves</b></li> <li>Capital Projects reserve \$4.4 M currently unallocated</li> <li>Infrastructure Fund \$8.5 M current balance at end of FY 2018-18 + \$1.5 M FY 18-19 and 19-20 allocation = \$11.5 total</li> <li>Facilities Fund balance at end of 2017-18 = \$1.3 M + \$410 K for 2018- 19 and \$345 K in 2019-20 = \$2.1 M</li> <li><b>Other Funding Sources</b></li> <li>Park Dedication Fees – Phase 1 of both alternatives include approximately 10 acres of open space. Assume 80% of open areas are eligible for park dedication fees and 20% are for building access. Site development costs are \$2.2 M/acre.</li> <li>Enterprise Funds – This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those services and would result in increased utility rates and development service fees.</li> <li>Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is allocated to enterprise funds.</li> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV providers for local television broadcasting and can be used to fund capital facilities and equipment.</li> </ul>	Land Sales	
<ul> <li>Capital Projects reserve \$4.4 M currently unallocated</li> <li>Infrastructure Fund \$8.5 M current balance at end of FY 2018-18 + \$1.5 M FY 18-19 and 19-20 allocation = \$11.5 total</li> <li>Facilities Fund balance at end of 2017-18 = \$1.3 M + \$410 K for 2018- 19 and \$345 K in 2019-20 = \$2.1 M</li> <li>Park Dedication Fees – Phase 1 of both alternatives include approximately 10 acres of open space. Assume 80% of open areas are eligible for park dedication fees and 20% are for building access. Site development costs are \$2.2 M/acre.</li> <li>Enterprise Funds – This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those service fees.</li> <li>Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is allocated to enterprise funds.</li> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV providers for local television broadcasting and can be used to fund capital facilities and equipment.</li> </ul>	<ul> <li>1484 Kifer Road (4.74 acres) \$18 M</li> <li>Downtown Charles Street (9 Gen. Fund parcels 1.44 acres) <u>\$9 M</u></li> </ul>	\$48 M
<ul> <li>Infrastructure Fund \$8.5 M current balance at end of FY 2018-18 + \$1.5 M FY 18-19 and 19-20 allocation = \$11.5 total</li> <li>Facilities Fund balance at end of 2017-18 = \$1.3 M + \$410 K for 2018- 19 and \$345 K in 2019-20 = \$2.1 M</li> <li>Other Funding Sources</li> <li>Park Dedication Fees – Phase 1 of both alternatives include approximately 10 acres of open space. Assume 80% of open areas are eligible for park dedication fees and 20% are for building access. Site development costs are \$2.2 M/acre.</li> <li>Enterprise Funds – This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those service fees.</li> <li>Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is allocated to enterprise funds.</li> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV providers for local television broadcasting and can be used to fund capital facilities and equipment.</li> </ul>	Use of Current General Fund Reserves	
<ul> <li>Park Dedication Fees – Phase 1 of both alternatives include approximately 10 acres of open space. Assume 80% of open areas are eligible for park dedication fees and 20% are for building access. Site development costs are \$2.2 M/acre.</li> <li>Enterprise Funds – This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those service fees.</li> <li>Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is allocated to enterprise funds.</li> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV providers for local television broadcasting and can be used to fund capital facilities and equipment.</li> </ul>	<ul> <li>Infrastructure Fund \$8.5 M current balance at end of FY 2018-18 + \$1.5 M FY 18-19 and 19-20 allocation = \$11.5 total</li> <li>Facilities Fund balance at end of 2017-18 = \$1.3 M + \$410 K for 2018-</li> </ul>	\$18 M
<ul> <li>approximately 10 acres of open space. Assume 80% of open areas are eligible for park dedication fees and 20% are for building access. Site development costs are \$2.2 M/acre.</li> <li>Enterprise Funds – This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those service fees.</li> <li>Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is allocated to enterprise funds.</li> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV providers for local television broadcasting and can be used to fund capital facilities and equipment.</li> </ul>	Other Funding Sources	
<ul> <li>Enterprise Funds – This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those services and would result in increased utility rates and development service fees.         <ul> <li>Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is allocated to enterprise funds.</li> </ul> </li> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV providers for local television broadcasting and can be used to fund capital facilities and equipment.</li> </ul>	approximately 10 acres of open space. Assume 80% of open areas are eligible for park dedication fees and 20% are for building access. Site	\$18 M
<ul> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV \$2 M providers for local television broadcasting and can be used to fund capital facilities and equipment.</li> </ul>	<ul> <li>Enterprise Funds – This funding source would be available to fund a portion of City Hall. Staff dedicated to providing utility services or development review services are funded by separate enterprise funds. Enterprise funds should pay a fair share of costs related to office space to support those services and would result in increased utility rates and development service fees.</li> <li>Costs for City Hall average \$122 M including underground parking, and 20% of site development costs. Based on a preliminary analysis assume 50% of City Hall space is</li> </ul>	\$61 M
Total Estimated Potential Revenue \$184 M	<ul> <li>PEG (TV Broadcasting) – PEG funds are a revenue from cable TV providers for local television broadcasting and can be used to fund</li> </ul>	\$2 M
	Total Estimated Potential Revenue	\$184 M

Note: Other potential funding sources could include utility cost savings and public benefit contributions.